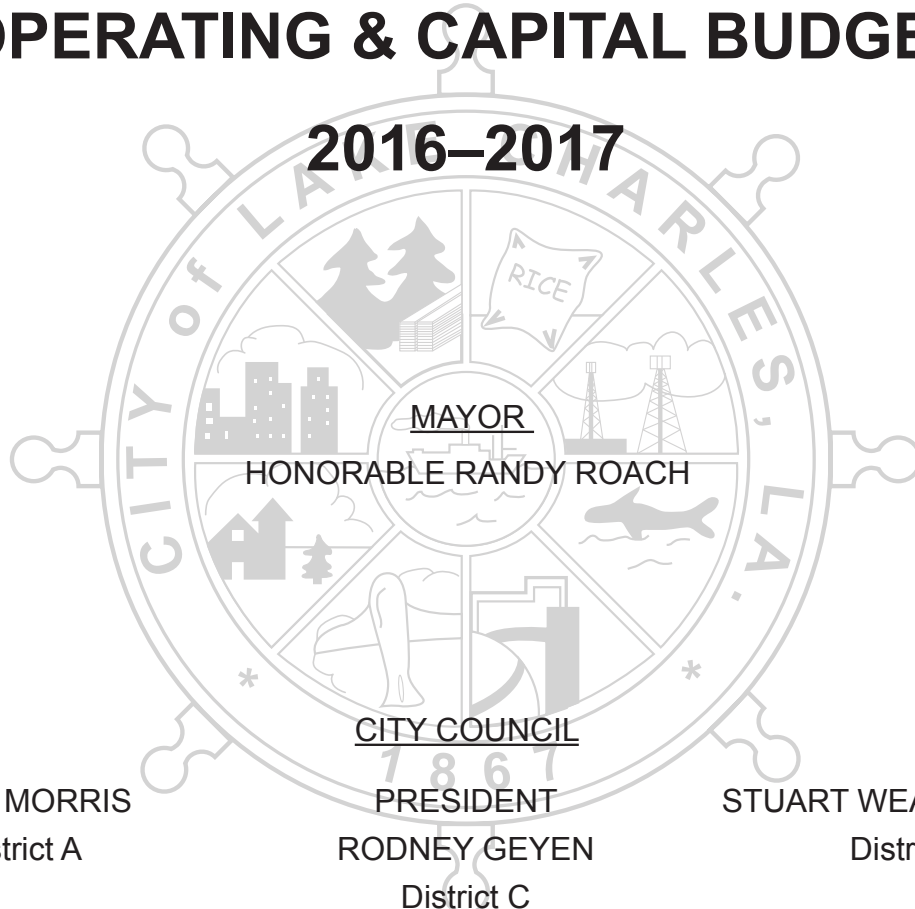


CITY OF LAKE CHARLES, LOUISIANA

PROPOSED OPERATING & CAPITAL BUDGET

2016–2017



MARY MORRIS
District A

LUVERTHA W. AUGUST
District B

DANA CARL JACKSON
District F

PRESIDENT
RODNEY GEYEN
District C

VICE-PRESIDENT
JOHN IEYOUB
District D

STUART WEATHERFORD
District E

MARK ECKARD
District G

Prepared By: Finance Administration

Karen D. Harrell, Director of Finance

August 2016

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**CITY OF LAKE CHARLES
2016-2017 ANNUAL BUDGET**

ELECTED CITY OFFICIALS

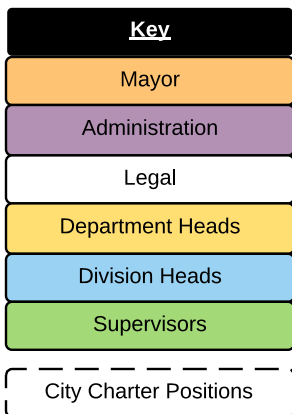
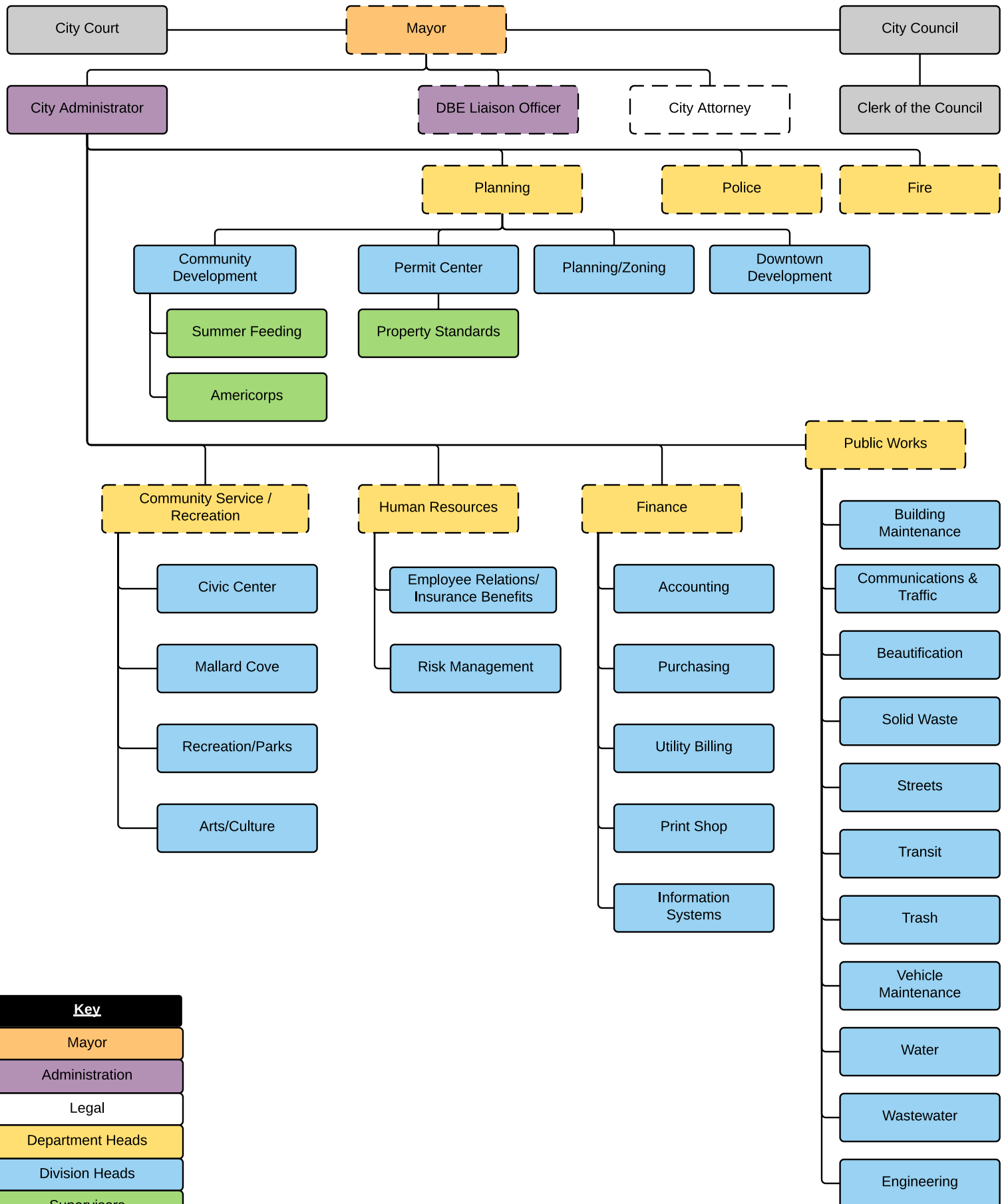
	<u>PRESENT TERM BEGINS</u>	<u>PRESENT TERM EXPIRES</u>	<u>BEGAN AS MEMBER</u>
<u>MAYOR</u>			
Randy Roach	July 1, 2013	June 30, 2017	May 2000
<u>CITY COUNCIL</u>			
Rodney Geyen, President	July 1, 2013	June 30, 2017	July 1997
John Ieyoub, Vice-President	July 1, 2013	June 30, 2017	July 2009
Stuart Weatherford	July 1, 2013	June 30, 2017	July 2005
Luvertha August	July 1, 2013	June 30, 2017	January 2008
Mark Eckard	July 1, 2013	June 30, 2017	July 2009
Mary Morris	July 1, 2013	June 30, 2017	July 2013
Dana Carl Jackson	July 1, 2013	June 30, 2017	July 2005
<u>CITY JUDGES</u>			
Jamie B. Bice	January 1, 2015	December 31, 2020	January 1, 2015
John S. Hood	January 1, 2015	December 31, 2020	January 1, 1985
<u>WARD 3 MARSHAL</u>			
Joseph Alcede III	January 1, 2015	December 31, 2020	November 16, 2004

**CITY OF LAKE CHARLES
2016-2017 ANNUAL BUDGET**

DEPARTMENT HEADS

EMPLOYEE	DEPARTMENT
JOHN CARDONE	MAYOR'S OFFICE
BILLY LOFTIN, JR.	LEGAL
KAREN HARRELL	FINANCE
WENDY GOODWIN	HUMAN RESOURCES
KEITH MURRAY	FIRE
DON DIXON	POLICE
MISTER EDWARDS	PUBLIC WORKS
PERCY BROWN	COMMUNITY SERVICES

City of Lake Charles Organization Chart





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lake Charles
Louisiana**

For the Fiscal Year Beginning

October 1, 2015

Executive Director

CITY OF LAKE CHARLES
FISCAL YEAR 2016-2017 ANNUAL BUDGET

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FISCAL YEAR 2016-2017 ANNUAL BUDGET

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INTRODUCTORY SECTION

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CITY OF LAKE CHARLES

326 Pujo Street P.O. Box 3706
Lake Charles, LA 70602-3706
337-491-1251 • FAX 337-491-1225

RANDY ROACH
MAYOR

DEPARTMENT OF FINANCE
KAREN D. HARRELL, DIRECTOR

August 12, 2016

Member of the City Council
P.O. Box 1178
Lake Charles, LA 70602

RE: Fiscal Year 2016 – 2017 Operating and Capital Budget

Dear City Council Members:

Attached is the City's proposed Operating and Capital Budget for the 2016 - 2017 fiscal year, which is submitted for your review and consideration as provided under Article VI, Section 6-03 of our Home Rule Charter.

In preparation of the budget, the various City departments provide input into their financial needs for the next fiscal year. Our city employees are on the front line in meeting the challenges of growth and development as a result of unprecedented economic activity.

Lake Charles, for six consecutive years, has been named the 2016 Market of the Year by Southern Business & Development Magazine for attracting industrial projects. The June 2016 SWLA Project Report update by the Southwest Louisiana Economic Development Alliance indicates that there are \$43.3 billion in projects currently under construction within the 5 parish area, and an additional \$58 billion in projects are announced and are pending final approval. Their complete report is included in the exhibit section.

Statistics released July 29, 2016 by Louisiana Workforce Commission shows that the Lake Charles MSA nonfarm employment increased by 3,200 jobs over the year and it is the 60th consecutive month for over the year increases. This compares to a statewide loss of 15,400 jobs over the year. Lake Charles MSA unemployment rate for June 2016 was 5.6% compared to Louisiana's rate of 7 percent.

It is apparent that the diverse economy in Southwest Louisiana is faring better than many areas of our state. The State of Louisiana, in an effort to balance their budget, implemented an additional 1 percent sales tax effective April 1, 2016 and has aggressively been reviewing Louisiana's tax structure in an effort to stabilize the economy in the midst of the oil slump.

Lake Charles continues to feel the effects of the economic expansion as it relates to housing, education, traffic control and infrastructure needs. Local and state governments are working together to find solutions to meet the ever growing demands for services within the area.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

Current Financial Outlook

In October 2015, the voters approved the levy of an additional quarter percent sales tax for the City of Lake Charles. This tax went into effect January 1, 2016 and brought our sales tax rate equal to that levied throughout the remainder of Calcasieu Parish.

The tax enabled the City to increase pay rates for Police Department and all non-public safety employees by eight percent. Fire Department personnel received an increase of ten percent. These pay increases were in addition to the 2% annual longevity pay increases provided to most city employees. These pay increases were based on a salary survey which indicated that the salaries for City employees were well below those of other local government agencies and local industries.

The fiscal year (FY) 2015-2016 budget was amended to account for the collection of the sales tax proceeds for the January through September period. We estimated that the new tax will generate \$4.5 million in revenue in FY 2016. Salary and fringe benefit expenditure categories were increased accordingly. However, much of this cost was offset by vacant positions throughout all City departments. .

The City also amended the FY 2015-2016 operating and capital budget to provide for up-front funding of a \$42 million rebuild of Wastewater Treatment Plant B/C (WWTP). \$15 million in the reserves of various funds was identified as sources to pay for the construction of the facility, which is currently under contract. Proceeds from an existing Louisiana Department of Environmental Quality – Clean Water State Revolving Fund (LDEQ – CWSRF) Loan, State Capital Outlay funds and previously authorized funds of \$29 million were provided for in the adopted FY 2016 Capital budget. Since the amendment, the City has received an additional \$2 million in Priority 1 State Capital Outlay funds and has received approval for a \$15 million LDEQ – CWSRF loan that could be used for the plant or other wastewater system improvements.

The City Council has passed a resolution to include on the November 8, 2016 ballot a renewal of a one percent sales tax that was last authorized for 10 years in 2006. This tax generates approximately \$25 million and is dedicated for public safety, public works, wastewater, recreation and capital projects. Also on the ballot will be three property tax levies that are dedicated for salaries, road improvements and recreation activities. Revenues from these taxes are projected to generate \$6.2 million. The renewal of these taxes **is vitally important to the operations of the City.**

The amendment to the FY 2016 operating budget indicated that the sales tax revenues were coming in below the 5.6 percent increase that was included in the adopted budget. Accordingly, revenues projections were reduced to an amount roughly equal to FY 2015 collections. The end of the fiscal year sales tax report recently received from the Calcasieu Parish School Board indicates that parish-wide collections were up 14.45 percent. The City of Lake Charles' taxing jurisdiction had the lowest percentage change reported of all jurisdictions, at 4.3 percent. The City of Dequincy at 8.55 percent and Westlake at 9.13% were the only other jurisdictions that did not have double-digit increases.

The proposed budget for fiscal year 2016-2017 projects that revenues of \$73 million will be sufficient to cover operational expenses and transfers of \$72.8 million. As was

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

discussed last year, it is anticipated that the General Fund will budget funds annually to cover the cost of a LDEQ mandated wastewater system basin repair program. \$2.5 million is being transferred to the Capital Project Fund in the current year and \$1.5 million is proposed to be transferred in the FY 2017 budget.

A one-time transfer of \$4.5 million from the General Fund for the WWTP B/C project is included in the FY 2016 budget amendment. This is a considerable, although necessary, use of City reserves. We anticipate that some portions of these funds will be supplanted by other revenues and can be returned to the General Fund in future years.

The estimated ending General Fund balance for fiscal year 2017 is \$24.75 million which is 34% of operating expenditures and transfers. The City's target fund balance ratio is 30% or \$21.8 million.

The primary focus of our initial budget discussion centers on the General Fund since it is used for the general operations of the City. This is the City's primary source of funds to cover the departmental expenses of General Government, Finance, Human Resources, Fire, Police, Public Works, Planning and Development and other general services.

Wastewater and Recreation are special revenue funds which account for various restricted revenues and related expenditures. Grant funds such as Community Development, Summer Food Service Program and Americorps are accounted for in individual special revenue funds.

Transit, Water Utility, Civic Center and Golf Course Funds are considered enterprise funds and are funded by revenues generated by their activities as well as operating subsidies where necessary.

The City operates two internal service funds: 1) Risk Management Fund which includes coverage for property, auto, general liability and workmen's compensation insurance; and 2) Employee Insurance Fund which accounts for employee health benefits. The City retains most of the risk for insurance coverage.

General Fund

Overview

The proposed FY 2017 operating budget is a balanced budget based on current revenue projections. It estimates an operating surplus of \$117,155. An additional \$1.5 million will be transferred to the Capital Fund for sewer repairs resulting in an estimated ending fund balance in the General Fund of \$24.75 million at fiscal year-end 2017. This projected ending balance is above the targeted minimum ending balance of \$21.8 million. This targeted balance is based on the City's policy of maintaining reserves of 30% of budgeted expenditures and non-capital transfers.

The Louisiana Local Government Budget Act (R.S. 39:1301-1315) requires that all governments include year-to-date revenues and expenditures as well as the projected fiscal year-end totals. This data is included in this document and will be discussed as a part of this budget letter.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

Discussion of General Fund Revenues

The projected FY 2016 General Fund revenues of \$69.6 million include \$2.27 million of the sales tax revenues generated by the new levy that was effective January 1, 2016. The proposed FY 2017 General Fund revenues of \$72,952,304 reflect an increase of 5.6 percent when compared to the total amended FY 2016 projections, and are 10 percent more than the fiscal year 2015 actual collections. Without the new tax revenue, the proposed budgeted revenues would have been slightly below the adopted FY 2016 revenues.

Sales Tax:

Proposed sales tax revenue of \$48 million accounts for 65.7 percent of all General Fund revenues and includes \$4,687,500 (75 percent of proposed collections) from the new sales tax levy. The new tax projection of \$2.27 million in FY 2016 represents 50 percent of the collections for January through September. The other 50 percent of revenues are accounted for in the 2016 Sales Tax Debt Reserve Fund.

The sales tax projection in the adopted budget was an increase of 5.6 percent over FY 2015's actual collections; however those revenues in the current fiscal year have increased by only 1.5 percent compared to the first nine months in FY 2015. It is projected that these revenues will continue to increase at that same level for the remaining three months of the fiscal year. The proposed sales tax revenues for FY 2017 is based on minimal growth.

Property Tax:

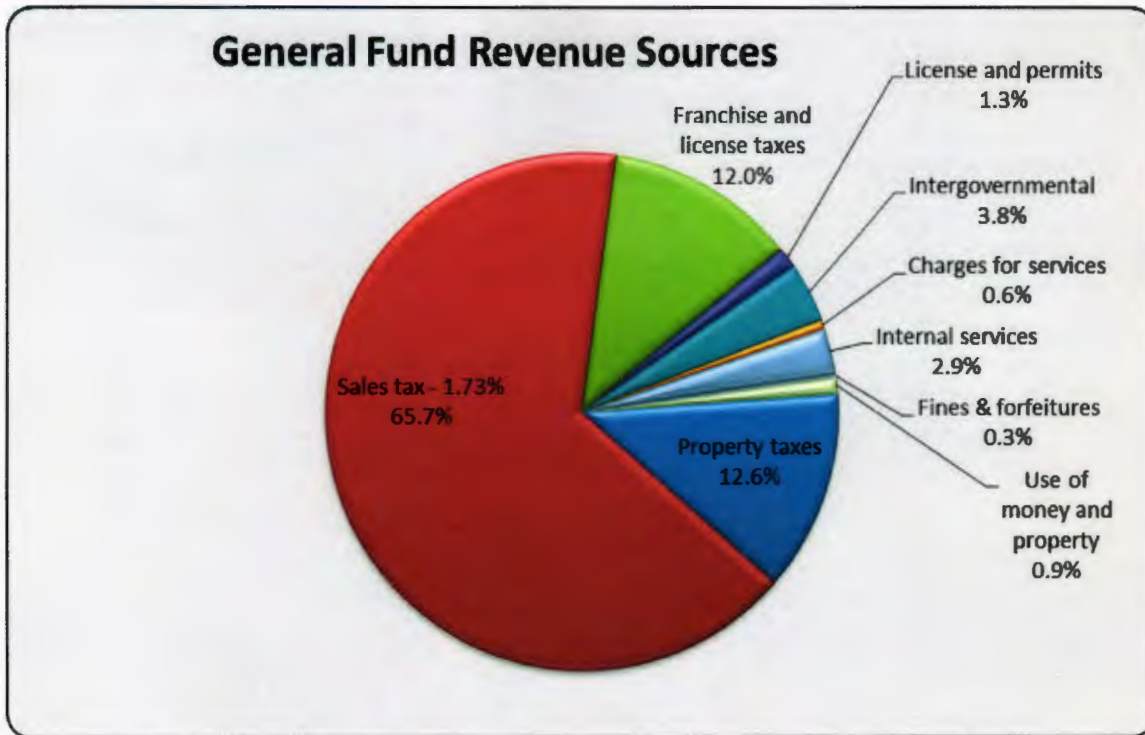
Proposed property tax revenue of \$9.16 million will account for 12.6 percent of all General Fund revenues in FY 2017. The current year collections of \$9 million are an 11 percent increase over FY 2015. 2016 is a reassessment year and increased property values allowed the City to roll back the millages to 15.23 mills. This is a minor reduction from the levy of 15.35 mills which has been in effect for the past eight years.

Franchise and License Taxes:

Franchise and license taxes of \$8.8 million make up 12 percent of General Fund revenues. The electric franchise tax, which makes up nearly 45 percent of this category, has had significant fluctuations the last several years, which has made it difficult to project revenues. Total franchise revenues are budgeted at \$5.4 million for FY 2017. Also included in this category is the occupational and insurance licenses tax. The annual payment is based on a business's sales history. The proposed budget amount of \$3.4 million is a slight increase from the current year's projected figure.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

The chart below displays the City's General Fund revenues by various sources.

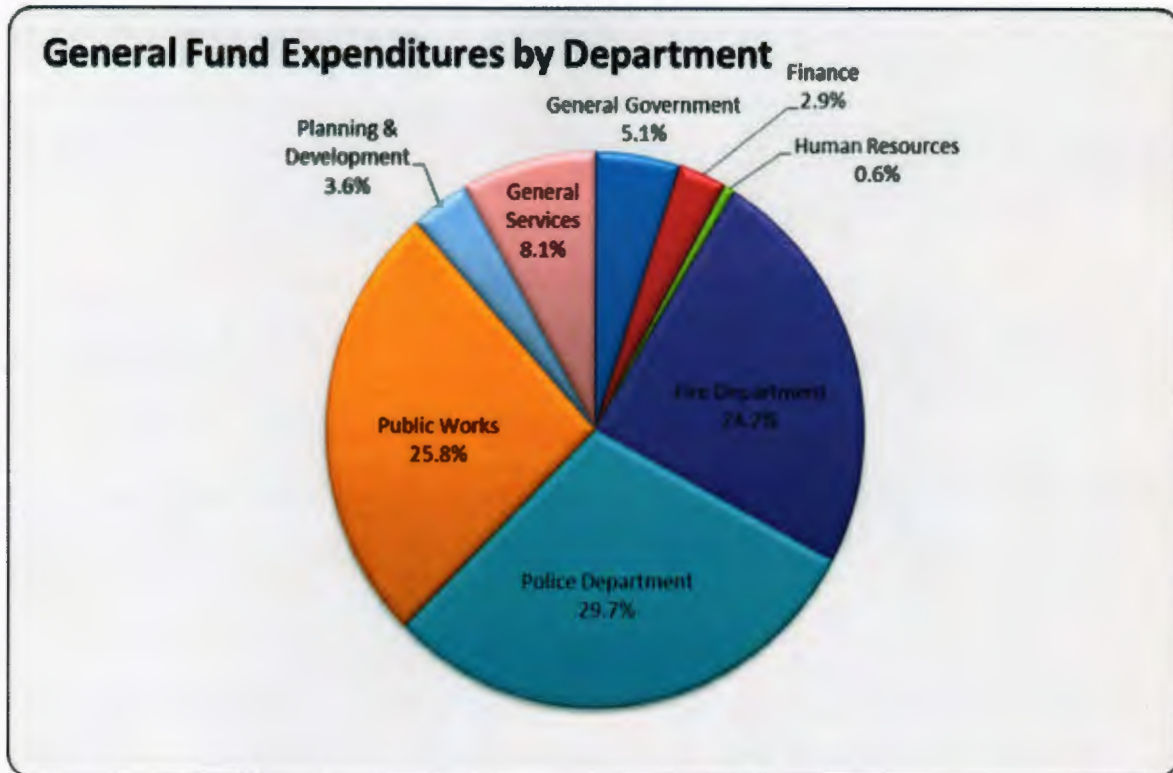


Discussion of General Fund Expenditures

The proposed General Fund departmental expenditures are budgeted at \$67,796,039 and compares to the amended budget of \$65,221,217. Operating subsidies annually transferred to special revenue, debt service and enterprise funds are proposed at \$5,039,110. That amount combined with a \$1.5 million transfer to the Capital Project Fund brings the total proposed General Fund expenditures to \$74,335,149 for the fiscal year 2017 budget.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

The chart below displays the City's General Fund expenses by department without the operating and capital subsidies to other funds.



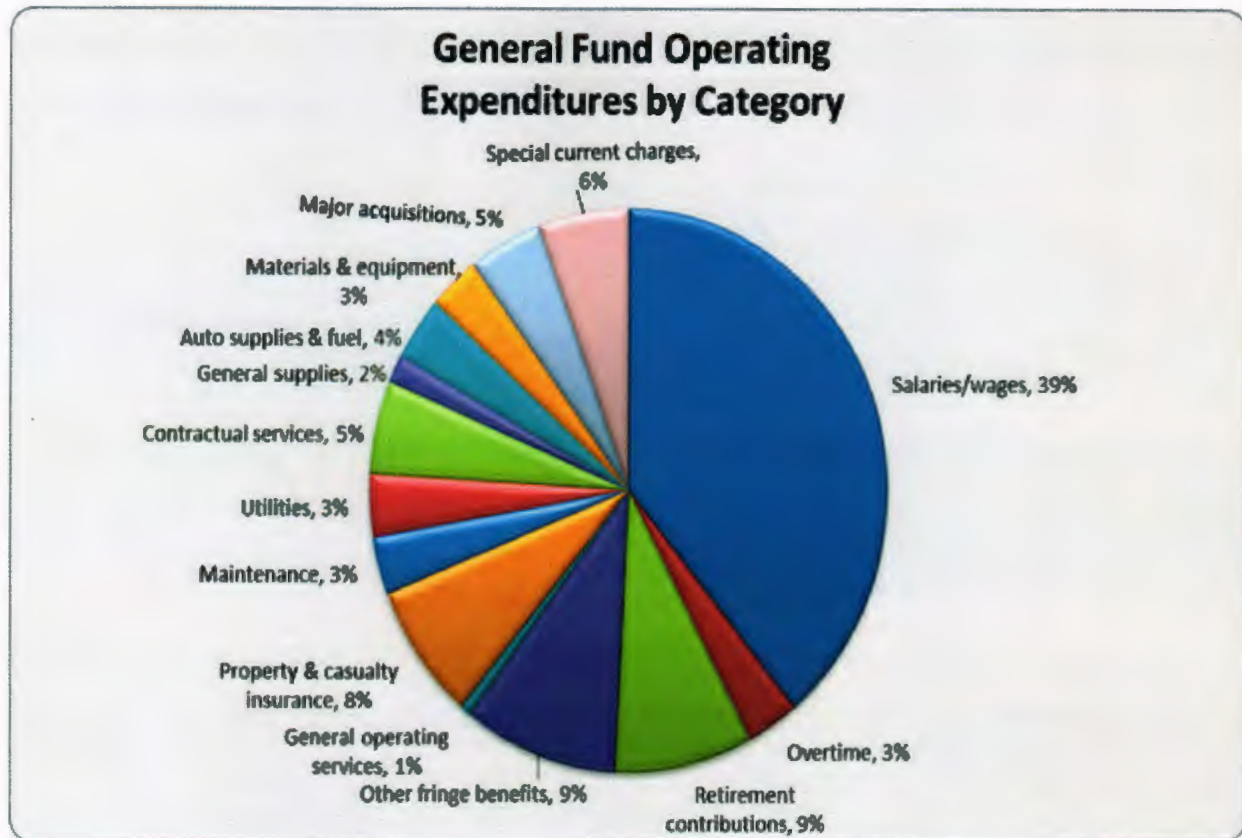
Departmental expenditures of \$67.8 million are a 3.9 percent increase over the \$65.2 million amended FY 2016 budget. The Police Department's expenditures of \$20 million account for nearly 30 percent of the City's departmental expenditures and are an increase of \$1.1 million over the FY 2016 amended budget. Fire Department expenditures account for 24 percent and the Public Works Department accounts for nearly 26 percent of General Fund departmental expenditures.

The \$3,981,643 operating transfer from the General Fund is needed each year to help fund the operations of community service activities such as Recreation, Civic Center and Mallard Cove Golf Course. General Fund revenues are also needed for the City's share of Transit operations as well as other intergovernmental grants that require city matches. Included in the proposed budget is a transfer of \$707,467 to the Wastewater and Water funds from the new sales tax levy, and will be used in those funds to offset the salary and fringe benefit cost increases related to the pay increases that were implemented in January 2016. Most all other funds are already subsidized by the General Fund and their increase in personnel cost are included in their subsidy.

The adopted FY 2016 budget includes a transfer of \$2.5 million from the General Fund to the Capital Project Fund. These funds will be used for LDEQ mandated rehabilitation to one of the City's thirteen wastewater basins for Plant A. The City needs to rehab at least one basin each year and the Wastewater Fund does not have sufficient revenues to cover these costs, in addition to the other capital cost. The proposed budget included a transfer of \$1.5 million for this ongoing project.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

Below is a chart followed by a discussion of the major category of expenditures for the General Fund and does not include operating or capital transfers:



Personnel Summary:

- The cost of salaries and fringe benefits account for over 63.5 percent of the General Fund's operational expenses.
- Effective January 1, 2016 all full time fire department employees received a 10 percent across the board pay increase and all police department employees received an 8 percent across the board pay increase (in addition to the annual 2% longevity pay increase paid to eligible employees).
- The Pay Plans for both the fire and police departments were increased to reflect the percentage increase in starting pay and all other ranks were adjusted incrementally.
- All full time non-public safety employees received an 8 percent across the board pay increase (in addition to the annual 2% longevity pay increase paid to eligible employees).
- All part time and temporary employees received a 3 percent across the board increase.
- The Pay Plan for career service employees raised starting pay from \$8.80 per hour to \$9.50. All other pay ranges increase by 6 percent intervals between ranges.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

- Although various departments have expressed the need for additional personnel, the City has added only one full time position since the reduction of 30 positions in 2011.
- As previously noted, all eligible employees have also received an annual two percent longevity increase.
- Health insurance premiums have not increased since 2011 but are budgeted to increase by 5 percent during the upcoming renewal period.

Salaries / Wages / Overtime:

- The proposed \$30 million budgeted for salaries, wages and overtime is increased by \$3,477,000 or 8.5 percent over adopted figures, due to the pay raise given in January. The sales tax proposition includes an additional 2 percent across the board pay increase for employees effective January 1, 2017 and so those funds are also included in the proposed budget. State statute requires that most fire and police personnel receive an annual 2 percent longevity pay increase. Therefore a 2 percent longevity increase has been included in the proposed budget for all eligible employees, including non-public safety employees.
- Part-time and temporary workers received a 3 percent across the board increase in January, 2016. These groups of employees are not always included when pay increases are given. Part time employees work 34 hours or less per week, earn a minimum of \$9.25 per hour and accrue vacation leave. Temporary employees work 29 hours or less per week, earn a minimum of \$9.25 per hour and do not receive fringe benefits. The City is currently reviewing the Affordable Care Act which may mandate health insurance for some of these employees. This could cost the City an additional \$300,000 - \$500,000 in health insurance premiums in future years. **This cost is not included** in the proposed FY 2017 budget.
- Overtime is budgeted at over \$2.4 million in the proposed budgets (\$1.22 million for Fire Department; \$953,000 for Police Department and the remainder \$276,800 for other departments). This continues to be a challenging line item in the public safety departments.

The Fire Department's overtime has increased by 5 percent for the first 10 months of the current fiscal year compared to last fiscal year and is projected to exceed \$1.6 million. Firefighting personnel refuse to "move up" in rank when vacancies exist in their work shift. This significantly increases the cost of overtime because overtime is paid to the upper ranks at a higher rate of pay, rather than being paid to the employees of the lower ranks. The department has averaged 13 vacant positions in this fiscal year, and is a contributing factor in the overtime cost.

The Police Department's union contract states that General Fund overtime exceeding \$700,000 has to be approved by the City Council. This action was taken in July. The overtime in FY 2015 exceeded \$1 million and is on track to exceed \$1.1 million in the current fiscal year. Total overtime has increased by 9 percent in the current year compared to last year, which was increased by 35 percent in the General Fund. It

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

should be noted that an additional \$232,000 in overtime expense is budgeted in the Police Grant Fund for special overtime detail, which is funded by other agencies. In an effort to more realistically reflect the overtime cost of this department, the proposed budget includes \$950,000 in overtime. The Police Department averaged 10 vacant positions in the General Fund in the current year and the 6 of the 7 positions authorized in the COPS Hiring Grant Fund have not been filled.

Retirement Contributions and Other Fringe Benefits:

- The fringe benefit category expense of \$12.6 million makes up 18 percent of all expenses and is an increase of nearly \$1 million when compared to the adopted budgeted for FY 2016. Actual FY 2015 expenditures were \$10.7 million.
- Retirement contributions make up 50 percent of the expenditures in this category. Retirement contribution rates **decreased** in the Firefighter Retirement System (FRS) but **increased** in both the Municipal Police Employee Retirement System (MPERS) and the Municipal Employee Retirement System (MERS).
- The retirement contributions for the Fire Department decreased for the second year in a row. The FRS decreased the contribution rate on July 1, 2016 to 25.25 percent. Below is a recap of those rates:

July 1, 2010 increase from 14% to 21.5%.
July 1, 2011 increase from 21.5% to 23.25%
July 1, 2012 increase from 23.25% to 24%.
July 1, 2013 increase from 24% to 28.25%
July 1, 2014 increase from 28.25% to 29.25%
July 1, 2015 decrease from 29.25% to 27.25%
July 1, 2016 decrease from 27.25 % to 25.25%

The reduction in the contribution rate helped to offset the increase in retirement costs associated with the pay raise. The proposed \$2.2 million is consistent with the amount in the adopted budget for FY 2016.

- The MPERS retirement contribution rate for the Police Department decreased for a year but has risen to an all-time high effective in July 1, 2016. Below is the history of the increases in this system:

July 1, 2010 increased from 11% to 25%
July 1, 2011 increase from 25% to 26.5%
July 1, 2012 increase from 26.5% to 31%
July 1, 2014 increase from 31% to 31.5%
July 1, 2015 decrease from 31.5% to 29.5%
July 1, 2016 increase from 29.5% to 31.75%

The proposed retirement expense for the Police Department of \$2.9 million is a 13 percent increase over the amended FY 2016 budget.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

- The City pays the retirement contributions for the Fire and Police personnel's State Supplemental pay. Eligible employees receive \$6,000 per year from the State. We are currently paying \$1,515 for each eligible fireman and \$1,905 for each eligible police officer, amounting to over \$500,000 in additional retirement contributions which the City must budget for these eligible employees.
- MERS contribution rates for all non-public safety employees has also risen to an all-time high:
 - July 1, 2011 increase from 6.75% to 8%
 - July 1, 2013 increase from 8% to 8.75%
 - July 1, 2014 increase from 8.75% to 9.5%
 - July 1, 2016 increase from 9.5% to 11%

Retirement contributions are budgeted for FY 2017 at \$1.1 million compared to \$848,300 for FY 2016. The City additionally contributes 6.2 percent for social security for employees in this system. The above total reflects only the General Fund's employees. The total paid to this system from all funds is budgeted at \$2 million.

- Medicare is paid at 1.45 percent of total payroll for most employees in all three retirement systems.
- The City's health care claims were \$6.3 million in FY 2015 and were a 26 percent increase from the \$5 million paid in FY 2014. The current trend reflects a 6 percent increase over last year and could result in claim costs exceeding \$6.7 million by year end. Included in the FY 2017 budget is an increase in premiums of 5 percent to be implemented in January 2017. Prior to the annual renewal period, rates and employee contributions will be increased. The employee and employer insurance premium rates have not changed since 2011. The City's share of insurance premiums are proposed to cost \$5 million in FY 2017 in the General Fund; \$6.7 million for all funds.

Other Operational Expenses:

- The combined total for all other operational expenses reflects a reduction from the adopted budget. The reduction is primarily in automotive supplies and gasoline due to low gasoline prices and lower maintenance cost on a newer fleet of vehicles.
- Materials and equipment remain at the same level as last year and it should be noted that funds were included in both the current and proposed budgets for body cameras and in-car camera for the Police Department.
- All other costs were relatively unchanged from the previous year.

Transfers from General Fund:

- The operating transfers to help fund special revenue funds and enterprise funds are nearly \$4 million in the proposed budget.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 BUDGET MESSAGE

- The debt service transfer of \$350,000 is for the Sales Tax Increment funding paid to the Ward 1 School District from sales tax revenues received from for the Wal-Mart on Highway 171. (Note: we project that the **City's share of sales taxes** from this store will exceed \$1,000,000 for FY 2016.)
- The transfer from the General Fund to the Wastewater and Water Funds are included to fund the increase in salaries and fringe benefits related to the pay increase authorized in last year's sales tax referendum. Most other funds are already subsidized by the General Fund so will not receive separate funding.
- For the second year, a transfer from General Fund is budgeted to the Capital Project Fund. The \$2.5 million proposed transfer in the FY 2016 budget is to pay for the rehabilitation of Wastewater Basin A-13. An additional \$1.5 million is budgeted in the 2017 budget for Basin A-12. This rehabilitation program will be ongoing for many years.

Summary of General Fund Balance Adjustments

Fund balance reserves at the end of FY 2015 were \$31.4 million and represented 51 percent of operating expenditures and transfers.

Included in the FY 2016 budget was \$2.5 million in transfers to the Capital Projects fund for wastewater needs. The operating and capital budget was amended in December 2015 to provide funding of a \$42 million rebuild of Wastewater Treatment Plant BC. That amendment was \$4.5 million from General Fund reserves. It is estimated that FY 2016 operating revenues of \$69.6 million will be \$1.8 million more than the \$67.8 million operating expenditures and transfers.

Accordingly, the capital transfers of \$7 million will result in a reduction of \$5.2 million in reserves leaving a balance of \$26 million at fiscal year-end 2016. Based on the projected 2016 and proposed 2017 budget, the General Fund will have an unreserved fund balance of \$24.75 million at the end of the 2016-2017 fiscal year. This total is 34 percent of budgeted expenditures and non-capital transfers.

It is the City's practice to have a minimum ending fund balance target of 30 percent of expenditures and non-capital transfers. This reserve provides sufficient funds to enable the City to respond to economic downturns, allows for uninterrupted City services in the event of another disaster and as demonstrated in the current year, can provide for funding for major capital improvements. The target balance for the FY 2017 is \$21,850,545.

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General Fund Fund Balance Projections	Actual Fiscal Year 2014-2015	Amended Fiscal Year 2015-2016	Projected Results EOY 2015-2016	Proposed Budget 2016-2017
Beginning fund balance	\$ 29,374,978	\$ 31,373,377	\$ 31,373,377	\$ 26,139,082
Fund balance (used) added operations	4,928,005	(330,933)	1,840,505	117,155
Fund balance used for capital transfers	(800,000)	(7,074,800)	(7,074,800)	(1,500,000)
Fund balance used for lawsuit settlement	(2,129,606)	-	-	-
Total fund balance (used) added	1,998,399	(7,405,733)	(5,234,295)	(1,382,845)
Ending fund balance	\$ 31,373,377	\$ 23,967,644	\$ 26,139,082	\$ 24,756,237
Fund balance target 30%	\$ 18,402,011	\$ 20,829,043	\$ 20,330,531	\$ 21,850,545

Additional revenue and expenditure comparisons are displayed in the Exhibit section.

Special Revenue Funds

Wastewater Fund

The maintenance and operation of the City's wastewater system, which includes treatment plants, lift stations, trunk lines and sewer basins, continues to create financial challenges for the City. Existing facilities and infrastructure have to be replaced or repaired and at the same time there are unprecedented demands for new services.

Total revenues in the Wastewater Fund are budgeted at \$17.6 million for FY 2017, a 2.5 percent increase over the adopted FY 2016 revenues. The fund receives 16 percent of a one percent sales tax levy, but as previously discussed there has been little change in sales tax revenue from FY2015.

The sewer rates schedule implemented in 2009 was effective through 2014 so there has not been a change in sewer rates for the past two years. Proposed operating expenditures are budgeted at \$11 million, a 10.5% increase from the adopted FY2016 budget. Much of the increase is attributable to the pay raise that went into effect in January for all employees. A pro-rata portion of the new sales tax revenues are budgeted as a transfer from the General Fund to help offset this additional cost. We have also included an increase in capital equipment purchases. In addition to covering operational costs, the sewer user fees also pay for much of the capital needs of the system.

The City entered into a \$41.9 million contract with Max Foote Construction Company in March 2016 to rebuild Wastewater Treatment Plant B/C. The FY 2016 capital budget outlined \$29 million for this project, including \$14 million from an existing LDEQ loan, \$2 million in State Capital Outlay funds and other previously authorized wastewater and gaming funds. Prior to letting the bids, the City amended the FY 2016 budget and authorized the use of \$15,775,000 in fund balance reserves from various City sources, including the General Fund, Wastewater, Gaming, Facility Renewal and Capital Project Funds.

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A new \$1.2 million wastewater administration and laboratory building is currently under design and will be built to the new plant. Half of the funding for this project will come from FEMA funds, as it qualifies for the rebuild of the facility that was destroyed in Hurricane Rita. This is the last Hurricane Rita project for the City.

The budget amended stated that if other funds become available for this project during the multi-year construction phase, those funds can be used before the authorized fund balance reserves. The City has received approval for another LDEQ-CWSRF loan in the amount of \$15 million. Act 16 of the 2016 Legislative special session authorized an additional \$2 million in Priority 1 State Capital Outlay funding for this project; leaving \$5.5 million in Priority 5 funding. The City will request continued funding in the next legislative session.

Included in the Capital Budget is \$8.5 million in other Wastewater projects. Annually \$1 million is allocated for general sewer collection system rehab citywide. The FY 2016 budget included funds for the first of several additional projects required to address repairs in each of the 13 basins that transport wastewater to Plant A. LDEQ had mandated the rehabilitation of these basins and the City plans to complete repairs of at least one basin per year.

Initially it was estimated that the preliminary study and actual work needed would cost approximately \$3 million per year, but only an additional \$1.5 million is expected to be needed from the General Fund for FY 2017. The City has 135 lift stations and a program is being implemented to ensure that these facilities are rebuilt systematically within their useful life.

A transfer of \$6.5 million to the Capital Project Fund was included in the adopted FY 2016 Wastewater budget. The amendment for the treatment plant allocated \$3 million in fund balance reserves. Therefore, only \$3.5 million is allocated for capital project transfer in FY 2017.

Total debt service transfers from the Wastewater Fund are \$3.3 million to repay a portion of the \$35 million Lake Charles 2007 Public Improvement Bonds, the 2009 Refunding Bonds for Plant D construction and the LDEQ loan.

The City Council adopted a new sewer rate schedule in July 2009 that was effective on January 1, 2010 and allowed for increases through December 31, 2014. The continued financial needs of the Wastewater system make it necessary to review and implement a new rate schedule in the near future.

Riverboat Gaming Fund

The City participates in a Cooperative Endeavor Agreement with the Calcasieu Parish Police Jury which pools all gaming revenues collected within the parish. Riverboat admission taxes recorded in the Riverboat Gaming Fund increased in FY 2015 due to the opening of the Golden Nugget Casino in December 2014. As per the agreement, the district is paying Louisiana DOTD \$2,667,000 per year for five years, beginning 2016, for the Cove Lane/Nelson Road Project.

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We are proposing revenues of \$11.3 million in the FY 2017 budget. Transfers of gaming funds for capital projects will be \$7.5 million in the 2016 fiscal year and \$7.2 million in the proposed budget. The amendment for the wastewater treatment plant drew down \$2 million of reserves in this fund.

The City of Lake Charles has issued \$75 million in bonds as authorized in November 2006 for public improvement projects. Up to 60 percent of the gaming revenues can be used to repay the debt. \$3.45 million is needed in the FY 2017 budget for the annual debt service payment, which represents 30 percent of the gaming funds.

As in prior years, the Riverboat Fund includes a transfer of \$934,750 to other special revenue funds to pay for utilities and maintenance cost associated with the lakefront promenade and other arts and cultural events. This year's transfer is \$934,750.

Recreation Fund

The Recreation Fund receives both sales tax and property taxes that are dedicated to this program. Revenues are also generated for services provided by the different activities. Revenues of \$3.3 million are subsidized by a \$1.28 million transfer from the General Fund to fund recreation and park's expenditures of \$4.6 million. The largest increase in this fund is related to the increase in personnel costs.

The Lakefront/Downtown Division of the Recreation Fund is used to track the cost of utilities and maintenance of the lakefront promenade and other downtown areas. The projected cost of \$659,750 is funded through a transfer from the Riverboat Gaming Fund. The cost of maintenance has increased as the promenade ages.

Grant Programs

Individual fund displays are included for Community Development Block Grant, HUD Housing Programs, Summer Food Service Program and Americorp Grant Funds. Total proposed revenues in these grant funds are \$3.2 million for FY 2017 and an additional \$158,539 is transferred from the General Fund for needed matching funds. Included in this total is \$1.7 million from Homeland Security Hazard Mitigation program for a homeowner elevation program that was budgeted but not spent in FY 2016.

Projected expenditures for Public Safety Grants are \$376,612 of which \$208,096 will be used for special detail overtime. An additional \$168,516 is budgeted for capital equipment purchases and will require a cash match of \$33,178 from the General Fund.

The COPS Hiring grant is a federally funded program which covers the salary and fringe benefits for additional police officers. The 2011 Grant, which funded two police officers, has ended and their personnel costs of \$141,600 are being funded by a transfer from the General Fund.

The City was awarded another COPS Hiring grant in 2014 to fund 75 percent of the personnel cost of 7 additional officers. This cost is proposed at \$400,600 of which \$300,450 will be paid by the grant. A cooperative endeavor agreement with the Calcasieu Parish Sheriff Office provides that in lieu of prisoner boarding fees of \$175,000 the City would use those funds as the 25 percent cash match. The entire

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amount of \$175,000 will be transferred to the Public Safety Grant Fund and retained for use when the grant funds have been exhausted. Only one of the seven positions was filled for most of the current budget year so city funds will accumulate to pay for future costs.

The D.A.R.E. program is not being funded in the proposed budget, but the reserves in the fund are carried forward for future use.

Enterprise Funds

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises in that the costs of goods and/or services to the general public are to be financed through user charges.

Transit

The City's transit program costs are budgeted at \$2.9 million for FY 2017. 50 percent of operations and 80 percent planning and maintenance costs are funded by the Federal Transit Administration (FTA) and those revenues are budgeted at \$1.6 million in FY 2017. Ridership and state transit revenue equal \$227,000. Revenues from ridership have leveled off this year and the City is considering adding a Saturday route. The City receives rental revenue for the second floor of the transit facility and from a bakery located on the first floor. Revenue from advertising on buses and shelters has not been realized in the current year and is not budgeted for FY 2017. The City's share needed to cover expenditures is \$1,055,790 and is an annual subsidy from the General Fund.

The Transit Capital account is used to capture all revenue and costs associated with the facility construction and acquisition of equipment. The FY 2015 actual figures reflect the construction of a wash rack which was funded completely by FTA funds. The adopted 2016 and proposed 2017 budgets include the purchase of several new buses as well as other equipment as outlined in the Capital Budget. Capital amounts authorized in previous budgets are automatically reappropriated in the following year.

Water Fund

The Water Fund accounts for the operation and maintenance cost of providing water services to Lake Charles' citizens. Also included is the allocation of accumulated funds for needed capital improvements to the water system, similar to those of the wastewater system. Water revenues had risen incrementally each year following a 2009 rate schedule that provided for increase in water rates from 2010 through 2014. However, projected water revenues of \$12 million are equal to both FY 2015 and 2016 levels. Operating expenditures are budgeted at \$12.3 million for both the business office and production and distribution.

Salaries and fringe benefits costs are increased due to the pay increase, but the fund will receive a pro-rata General Fund allocation of \$350,000 out of the new sales proceeds to help offset the cost. Other increases in maintenance and purchases for materials, equipment and major acquisitions are needed to make necessary repairs to the water plants and storage tanks.

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Most recent capital improvements to the water system were paid from bond funds from 2008 through 2014. During that time, the increased revenues allowed an accumulation of funds needed for capital improvements to the system. Current year to date figures indicate that there are water projects under construction and an additional \$5.7 million is allocated for FY 2017. These funds will be added to funds previously authorized. These projects are further outlined in the capital portion of the budget.

Civic Center

The Civic Center proposed operating budget of \$3 million is a 12 percent increase from the prior year's budget, due to increased salaries, additional maintenance cost, and an increase in materials, equipment and major acquisitions. Facility generated revenues are projected to increase by 8 percent and should exceed \$1 million. An allocation of \$893,214 from the General Fund is included in the proposed budget.

Beginning in FY 2015, the City's revenue from the Louisiana Department of Treasury for hotel taxes dedicated to the Lake Charles Civic Center increased from previous annual allocation of \$200,000 to current levels which exceed \$900,000. These additional funds have allowed the City to purchase new equipment and cover other deferred maintenance costs.

In September 2014, the City received \$4.5 million from the state for many years of unallocated funds from hotel taxes collected and dedicated to the Lake Charles Civic Center which were appropriated in the 2014 legislative session. These funds were placed in the Civic Center Capital account and have been and will be allocated over the next several fiscal years to improve the current facility, subject to City Council approval. A portion of those funds are currently being used to replace the seats in the coliseum at a cost of \$550,000. Also currently under design is a \$600,000 project to remodel a portion of unused space on the second floor and the coliseum dressing rooms. Funding of \$500,000 has been designated to replace the elevators. \$250,000 has been allocated for various kitchen and concession enhancements. Included in the proposed budget is \$1,600,000 for improvements to enhance the exterior utilization of the facility, such as the proposed West side plaza. A balance of \$1 million remains for future capital projects.

Mallard Cove Golf Course

Mallard Cove Golf Course has proposed operating revenues of \$1 million in both the current and proposed budgets. Operating expenses are proposed at \$1.6 million which is a 3.9 percent decrease over the adopted FY 2016 budget. Some of the decrease is in salaries and benefits; although pay rates were increased, less wages are budgeted for part time employees.

The proposed allocation of \$592,513 from the General Fund is less than the FY 2016 adopted subsidy. However, only the actual amount needed to reconcile revenues to expenses is transferred and historically is less than budgeted. There is no transfer of funds budgeted from the Riverboat Gaming Fund for capital improvements in the adopted budget but funds authorized in previous years remain unspent and will be reauthorized in FY 2017. The City and Chennault Industrial Airpark have held discussions about the possible relocation of the golf course in order for Chennault to

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expand their facilities. The agreement contemplates that Chennault will replace the current facility by either purchasing or building another course.

Internal Service Funds

Risk Management Fund

The Risk Management Fund is used to account for self insured general liability, auto liability and workmen's compensation liability claims. Property and various other types of insurance coverage are paid for out of this fund. The financing of services provided are funded through insurance charges to all City departments. The insurance premium charged to the various City departments for the current fiscal year was increased by 5%.

The proposed expenses in FY 2017 of \$7.1 million are level with FY2016 levels. The FY 2015 expenses included \$2.1 million for the Police Supplemental Pay settlement. The settlement agreement allows for installments over the next 3 fiscal years but General Fund has already funded the entire payment in the FY 2015.

Employee Group Insurance Fund

The City of Lake Charles has a self-funded plan for employee health insurance managed by Blue Cross/Blue Shield since January 2013. All full time City employees are provided health insurance at no cost to them. Employees may elect to contribute \$50 per month in order to have lower out of pocket expenses, such as co-pays and deductibles.

Total expenses of the fund include premiums for stop loss coverage and administrative fees in addition to the actual costs of medical claims paid by the City on behalf of our employees and their covered dependents. Total costs are projected to increase to \$8.2 million, an increase from \$7.5 million in both FY 2015 and 2016.

As previously discussed the City's health care claims were \$6.3 million in FY 2015 which was a 26 percent increase from the \$5 million paid in FY 2014. The current trend reflects a 6 percent increase over last year and could result in claim costs exceeding \$6.7 million by year end.

Included in the FY 2017 budget is an increase of 5 percent in the employer share of premiums effective January 2017. Prior to the annual renewal period, premium rates and employee contributions will be increased. The employee and employer insurance premium rates have not changed since 2011.

The City's share of insurance premiums are proposed to cost \$5 million in FY 2017 in the General Fund; \$6.7 million for all funds.

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Capital Budget

General Capital Projects

The FY 2017 capital projects authorizations total \$30.4 million which compares to \$32.1 million in the current year budget.

The Capital Project Fund receives 28 percent of 1 cent of the City's current sales tax levy and is budgeted at \$7 million in both the current and FY 2017 budget. The City's new sales tax levy approved in October is projected to generate \$4.5 million in current FY 2016. The amended budget allocated 50 percent of those funds to the Sales Tax Debt Reserved Fund. Those funds can be allocated to capital project in the subsequent year if not needed to repay the debt. Accordingly, \$2.27 million is allocated in the proposed capital budget from that fund.

Each year riverboat gaming revenues are allocated for the City's capital projects; \$7 million is budgeted in the proposed FY 2017 budget. An additional \$1.8 million is proposed to be received from various governmental entities during the upcoming budget year. Due to uncertainty in the State budget, there are no new State Capital Outlay funds added in the proposed budget.

Included in this budget is a copy of the 5-Year Capital Improvement Plan. This document demonstrates the magnitude the infrastructure needs of the City. The influx of development in the area has necessitated the need to move forward with as many projects as possible.

Wastewater and Water System improvements are budgeted at \$14 million in the proposed FY 2017 budget, compared to \$19 million in the FY 2016 budget. An additional \$15 million was added to the capital funds in the amended budget during the current year.

Other work includes lift station rebuilds and basin and transport line rehabilitation. Many projects will be done in phases as funding allows in future years. \$3.5 million is proposed to be budgeted from the Wastewater Fund. In addition, the General Fund is transferring \$1.5 million from their reserves to help fund the basin rehab program and \$2.9 million of the transfer of gaming funds is allocated to wastewater projects.

\$5.1 million is allocated from the balances in the Water Fund for capital improvements and will be added to \$5 million that was allocated in previous years.

Projects identified include a new above ground storage tank at the Nelson Road plant and accumulation will begin for a new 9 MGD water treatment plant needed to support development in southeast Lake Charles.

\$1.8 million of Priority 1 State Capital Outlay funds were included for Wastewater and Water projects in the adopted FY 2016 budget. This is in addition to \$2 million that was included in FY 2015 budget. The City has additional funds in Priority 5 but those funds are not guaranteed and will not be included in the budget until authorized by state legislation. The state's current budget hardships could possibly affect the future of these funds.

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Funding for streets, sidewalks and drainage total \$10.7 million, an increase from \$8.2 million in FY 2016. The increase is attributed to nearly \$3 million for drainage projects within the City. Funding for these projects come from sales tax and gaming funds.

Community service and general government projects total \$4.8 million and include approximately \$1.1 million for vehicles and equipment for the transit system.

An additional \$2,068,381 is budgeted in the Capital Project Fund to fund a portion of the debt service requirements of Phase 1 and 2 bond issues. Under the terms of the November 2006 bond referendum, up to 60% of the sales tax revenues dedicated to this fund can be used to repay the funds borrowed. The current debt service payments of \$2.2 million represent 29.5% of the dedicated sales tax funds.

Capital projects are budgeted on a project basis rather than an annual base. Included with this budget is a reauthorization schedule that lists projects that have previously authorized capital projects funding. Funds that have been authorized and unspent are classified as "assigned" on the financial statements and can be reallocated by a vote of the City Council.

Bond Projects

The City has issued \$75 million in bonds of the \$90 million authorized in the bond propositions. The City does have authority to issue an additional \$15 million in bonds but they would have to be spent for local match for state roads, as per the 2006 referendum. We do not anticipate borrowing any additional amounts at this time.

The remaining bond proceeds and interest earnings are primarily earmarked for the Sallier Street project. This project has been delayed pending the finalization of plans for the Nelson Road Extension project, which is a State DOTD project. Once those plans are finalized, the City will begin final design plans for the portion of Sallier Street west of Lake Street. This project and funds set aside in the Economic Development category for infrastructure improvements will exhaust the last of the bond funds.

SUMMARY

The City discussed the need for the additional one quarter cent sales tax for many years and formally asked the voters to approve the additional one quarter cent tax last year. It was approved. The total sales tax rate in the City is now equal to the amount levied in other cities and the unincorporated areas of the parish.

The amended budget includes projected tax proceeds for 9 months of collections in FY 2016. The proceeds for FY 2016 will be divided evenly between the General Fund and the Sales Tax Debt Reserve Fund. As provided for in the proposition, the balance of the Reserve Fund can be allocated for capital project in the next fiscal year; therefore those funds are allocated to the Capital Project Fund in FY 2017.

The new tax in the proposed budget is allocated at 75 percent to General Fund and 25 percent to the Reserve Fund. Almost all of the additional General Fund revenue is

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needed to cover the cost of the employee pay raises that were effective January 2016. The increase in pay was necessary to maintain a competitive salary scale in comparison to both the public and private sector. Although the starting pay rates are more competitive, the City continues to have vacant positions throughout all departments.

Both the Fire and Police Departments recently hired new training classes but were unable to fill all vacancies. The sales tax proposition included an additional 2 percent across the board increase in January 2017 and those funds are allocated in the proposed budget. Starting pay for all employee groups will be adjusted upward an additional 2 percent.

Sales tax growth of more than 8 percent in both fiscal years 2014 and 2015 indicated that the City had recovered from the economic slump that began in 2009. The increase allowed the City to budget purchases that had been deferred for several years. Although Southwest Louisiana is experiencing unprecedented industrial growth, the City's sales taxes are increasing at a modest rate.

The new sales tax was necessary ensured that the City could pay for the cost of the new competitive pay scale and related benefits employees and hopefully allow for future increases when needed.

The complete funding of the new WWTP was a substantial, one time transfer of funds from City reserves to the Capital Project Fund. This demonstrates that the City has been responsible in building reserves that can be used when needed to meet the financial demands of providing needed services to the citizens of Lake Charles.

The City cannot continue to pay for multi-million dollar projects without assistance from other governmental agencies that benefit from our services and from the developers that need the infrastructure to support their projects.

The 5-Year Capital Improvement Plan outlines many projects that needed to be done immediately to address the increased traffic problems caused by the economic growth. An example of the cost of infrastructure is the proposed Prien Lake Road project that was originally estimated to cost \$7 million but as the design study is nearing completion, costs estimates are near \$17 million. The City and Parish plan to split the cost of this project.

Other major roadway improvements are needed throughout Lake Charles. Developers have proposed projects in all areas of the City; several of these areas lack the necessary water and sewer needed to support the development. These type projects cost millions of dollars.

The wastewater and water needs will continue beyond the treatment plant rebuild. While that project is under construction, funds will need to be accumulated for an expansion of Plant D and the sewer lines needed to transport to that facility. Planning has begun for a new water plant that is needed within the City to handle increased consumption.

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The City is committed to responsible daily management of operations and has the vision and planning capabilities needed for future capital improvements. All of our departments strive to provide great service to our citizens and the visitors of Lake Charles.

On November 8 we will ask for voter's approval of the renewal of a one percent sales tax and three property tax millages. These taxes **are vital to the continued operations of the City**. It should be noted, that should these taxes fail, there would be a substantial lapse of collections until a special election could be called in order to avoid a disruption in City services.

We are available to meet with each of you in the coming weeks. We will hold a public hearing on Tuesday August 30, 2016 in conjunction with our scheduled agenda meeting to discuss the proposed budget.

We welcome any suggestions you may have for changes in the budget and are willing to discuss them with you prior to final adoption of the budget at our regular council meeting on Wednesday September 7, 2016; or if necessary, a special meeting can be held on Tuesday September 13, 2016 for final budget adoption.

Sincerely yours,



Randy Roach
Mayor



John Cardone
City Administrator



Karen Harrell
Director of Finance

CITY OF LAKE CHARLES STRUCTURE AND BUDGETARY ORGANIZATION

ORGANIZATION

The City of Lake Charles was incorporated in 1867 and is the principal city and trade center of Southwestern Louisiana, which is comprised of a five parish area with a population of 292,619 per the 2010 Census, which represents a 5 percent growth from 10 years ago. The census count for the City of Lake Charles was a population of 71,993 within the corporate limits of the City which includes 43 square miles. This number represents 0.3 percent growth from the 2000 census. Lake Charles, which is in Calcasieu Parish, is located on Interstate 10, approximately two hours east of Houston, Texas and west of Baton Rouge, Louisiana.

Lake Charles is a deep water port with a 30-mile ship channel to the Gulf of Mexico, and has developed an economic base dominated by petrochemical manufacturing and refining since the 1940's. Southwest Louisiana has diversified its economy as is evident when you consider the following major economic drivers. The Port of Lake Charles is the 11th busiest port in the United States. Chennault Industrial Airpark and the Lake Charles Regional Airport support a growing aviation industry. Lake Charles is home to McNeese State University and Sowela Technical Community College. Riverboat Gaming was introduced in 1993 and has provided funding for major capital improvements since that time. Retail businesses within the City provide goods and services to a five parish regional area. Annual art events and over 75 annual festivals provide entertainment to both locals and visitors.

The City operates under a mayor-council form of government pursuant to a 1961 home rule charter, and provides a full range of traditional municipal services such as public safety, construction and maintenance of municipal infrastructure including water and wastewater, parks and recreation, planning and zoning, trash collection and solid waste disposal and public transportation. The City also has specialized facilities such as a municipal golf course, a civic center coliseum and theater complex, and two art centers. All of these activities are integral parts of the city government and are included in this report.

The accounting and financial reporting policies of the City conform to generally accepted accounting principles as applicable to governments. Such policies also conform to the requirements of Louisiana Revised Statutes 24:517 and to the guides set forth in the Louisiana Municipal Audit and Accounting Guide, and to the industry audit guide, Audit of State and Local Governmental Units. Following is a summary of the more significant accounting policies.

BUDGETARY STRUCTURE

The financial transactions of the City are budgeted and recorded in individual funds categorized as follows:

Governmental Fund Types

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources which by law are designated to finance particular functions or activities of government. The following special revenue funds are included in the budget:

Waste Water Fund	Riverboat Gaming Fund
2016 Sales Tax Debt Reserve Fund	Recreation Fund
Central School Fund	Special Event Fund
Community Development Fund	HUD Housing Programs
Summer Food Service Grant	Americorps Grant
Miscellaneous Public Safety Grants	COPS Hiring Grant
Disaster Recovery Fund	Facility Renewal Fund

Debt Service Fund – This fund is used to account for the accumulation of resources and the payments made for principal, interest, and related costs on long-term debt obligations of governmental funds.

Capital Projects Fund – This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds.)

Proprietary Fund Types

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary and useful for sound financial administration.

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, in that costs for providing goods or services to the general public are financed through user charges. Enterprise funds contained in this budget are:

Transit Fund	Water Utility Fund
Civic Center Fund	Golf Course Fund

Internal Service Funds - Internal Service Funds are used to account for the insurance needs provided to other departments of the City, or to other governments, on a cost reimbursement basis. Internal service funds contained in this budget are:

Risk Management Fund	Employee Group Insurance Fund
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Basis of Budgeting

Budgets shall be prepared on the same basis of accounting as that used in the financial statements. The basis of budgeting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. The General Fund, Special Revenue Fund, Debt Service and Capital Project Funds are maintained and budgeted on the modified accrual basis of accounting.

The Enterprise and Internal Service Funds are maintained on the full accrual basis of accounting. Budgets for these funds serve as a management tool but are not required by GAAP or Louisiana state law.

LEGAL REQUIREMENTS

Budgetary Information

The City annually adopts and implements an operating and capital budget in accordance with requirements of the City Charter and applicable state law for the General Fund and all Special Revenue and Proprietary Funds. The Capital Projects Fund's budget is a project based capital budget. Policies and procedures with respect to budget adoption and budgetary control are as follows:

1. The Mayor submits the proposed operating budget for the fiscal year commencing October 1 to the City Council no later than August 15. This budget includes proposed expenditures and the means of financing them.
2. A summary of the proposed budget and notices of public hearing are published in accordance with statutory requirements.
3. The proposed budget is subject to one or more public hearings before the City Council prior to adoption by ordinance, which must occur no later than September 15. The City Charter requires a two-thirds vote of the City Council to amend the proposed budget submitted by the Mayor.
4. Expenditures are legally restricted to budgetary appropriations at the department level within the General Fund and at the fund level for Special Revenue Funds, which are not departmentalized. Revisions, which alter the total expenditures of any such department or fund, must be approved by budget amendment ordinance adopted by the City Council at the request of the Mayor. Transfers of budgeted amounts between expenditure objects or programs within the same department and fund are authorized to be made administratively by the Director of Finance.
5. Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds, and the Capital Projects Fund, which is budgeted on a project basis. A budget is included for the Debt Service Funds although budgetary control is achieved through the respective bond indentures and provisions.
6. Budgets for the General, Special Revenue, and Capital Projects Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The

capital budget is presented on the basis of cumulative as opposed to annual budget amounts.

7. All budgetary appropriations except capital project budgets lapse at the end of each fiscal year.

FUND RELATIONSHIPS

Certain special revenue funds and enterprise funds are dependent upon subsidies from the General Fund to provide the funding gap between program generated revenues and operational expenses. The Recreation Fund has dedicated property and sales taxes and also collects charges for services and other revenue but the General Fund provides the additional funding to cover the general recreation operations and the Riverboat covers all expenses related to the Lakefront/Downtown program.

All special revenue grant funds are subsidized by the General Fund to provide the City's share of cash matches that are required by the various grants.

The Transit Enterprise Fund accounts for the operations of the City's transit program. Fifty percent of operational expenses and eighty percent of planning and maintenance expenses are funded by the Federal Transit Administration. The required cash match is covered by an operating subsidy from the General Fund.

The Civic Center and Golf Course Enterprise funds receive an annual subsidy from the General Fund equal to amount needed to cover any shortfall of revenues needed to cover all operational expenses. These funds may also receive funds from the Riverboat fund to cover capital improvements.

METHODS OF FINANCING INFRASTRUCTURE AND MAJOR CAPITAL IMPROVEMENTS

Infrastructure refers to public facilities such as roads, bridges, sidewalks, public buildings, mass transit facilities, and sewer and water systems. The following will describe some of the methods which may be or have been utilized by the City of Lake Charles to finance the maintenance and expansion of the City infrastructure.

1. The Mayor shall submit the capital budget and program requests to the planning commission prior to June 15 of each year. Each request shall be accompanied by substantiation in detail of need and cost. The Mayor shall submit to the planning commission an estimate of all revenues available for capital purposes, for the next fiscal year and the five years following, a statement of debt, and in the event of proposed new debt, the amount of millage necessary for debt service.
2. The Planning Commission prior to July 15 shall submit to the Mayor its recommendations for capital expenditures to be included in the next year's capital budget and its recommendations by year of the capital improvements to be made for the subsequent five years. This report shall include a listing by priority of projects not included by reason of financing and a list of projects disapproved together with the reasons therefore.

3. The recommendation of the mayor on the capital budget is included in the "Operating and Capital Budget" document presented to the City Council as per the above outline by August 15 of each year.
4. The City Council, no later than September 15, shall adopt the annual operating and capital budget.

The major sources of revenue for capital projects are sales tax revenues that are dedicated for capital projects and gaming revenues that are primarily used for non-recurring capital expenses and debt service payments. The City also receives funds from other intergovernmental entities that pay for portions of certain capital projects.

The City of Lake Charles is empowered to incur bonded debt in accordance with the constitution and statutes of the state. All proposals for the issuance of revenue bonds must be approved by a majority of the voters of the City voting in a referendum called for that purpose.

STATEMENT OF BUDGETARY AND FINANCIAL POLICY

Auditing, Accounting and Financial Reporting

The City accounting and financial reporting systems is maintained in conformance with generally accepted accounting principles and the standards of the Governmental Accounting Standards Board (GASB). A capital asset system is maintained to identify all City assets, their location, historical cost, useful life, depreciation method, depreciation to date, and the responsible department for asset control.

The City will contract with an independent accounting firm, which will issue an audit opinion on the official Comprehensive Annual Financial Report. The City will maintain a good credit rating in the financial community.

Fund Balance

During the budget process for the 1997-1998 fiscal year budget, the City included a statement that the amount of fund balance reserved or designated for catastrophic purposes is based on a percentage of total General Fund revenues and operating transfers. The target at that time was 20 percent. The attached budget and the current City policy state that the City has a target fund balance reserve of 30 percent of operating expenditures and transfers.

This goal has been reached and maintained since 1998. The proposed fiscal year 2017 budget projects that the ending fund balance will be 34 percent of operating expenditures and transfers, which is within the 30 percent target. Revenues are projected to exceed budget, and expenditures will be less than originally budgeted; therefore the projected ending fund balance for the year end 2016 is \$26 million.

There is a proposed operational surplus of \$117,155 in the FY 2017 budget, however, the transfer of fund balance reserves of \$1.5 million for capital improvements result in \$1,382,845 reduction in fund balance. Proposed ending fund balance of \$24.7 million is above the 30 percent target balance of \$21.8 million.

The administration is required by state law and city policy to submit a balanced budget. A balanced budget is defined as, "a budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund."

Many of the Special Revenue Funds maintain a fund balance, but there is not a specific reserve target required for these funds. Several of these funds require a subsidy from the General Fund to cover operational expenditures. The Grant Funds subsidy is normally needed to cover cash-match requirements of the grants.

All Enterprise Funds except for the Water Fund receive an operating subsidy from the General Fund. The Transit Fund receives intergovernmental revenues from the Federal Transit Administration (FTA) as well as self-generated revenues. The General Fund provides the cash-match needed to cover unreimbursed expenditures. The Civic Center event center and Mallard Cove Golf Course have revenues they generate for charges for services provided but have historically not covered their operating expenses. The additional funding needed is provided by a transfer from the General Fund.

Each individual fund presented in the enclosed adopted budget has met the definition of a balanced budget.

BUDGETARY PROCESS

The City of Lake Charles prepares an Annual Operating and Capital Budget. In May of each fiscal year the Finance Department staff begins the compilation of data necessary for the preparation of the operating budget. A formal Budget Request Package is sent out to the various departments and division heads in late May or early June, and it is due back to Finance at the end of June.

Revenue Review

While the departments are compiling their expenditure/expense requests, the Finance Director begins preparing the revenue estimates for the upcoming fiscal year.

All revenues are reviewed annually in regard to factors relevant to past, present and projected future collections. Sales tax is the City's largest revenue source and is closely monitored. Extensive data is provided by the Parish's tax collector and is used in the annual budget projections. Total assessed property tax values are provided by the Sheriff's Office, and once the millage rate has been set, property tax revenue projections are calculated. Sewer and water rate changes were considered in the projections of revenues for the Wastewater and Water Funds. Other revenue projections are based on current trends and past history.

The Wastewater and Recreation Special Revenue Funds have sales and property tax revenues that are projected as described above. The revenues for the Riverboat Gaming Fund are based on the trend information that is available from the State of Louisiana Gaming Division. Most of the other funds are grant funds, and their revenues are based on anticipated intergovernmental awards. These funds receive subsidies from the General Fund as needed.

Expenditure Budget

The Accounting Manager is responsible for working with the Finance Director to estimate salary and fringe benefit costs for all City employees. Projected salary costs will include any pay increases that are scheduled to be implemented in the new fiscal year. Retirement contribution rates are based on the information provided by the various state retirement systems of which all City employees participate. Projected rates for employee health insurance are based on current cost trends.

Each department may submit a request for additional positions. They must also justify the need to retain funding for all vacant positions. They must estimate the amount of funds needed for temporary wages and for overtime costs.

Requests for travel budgets have to be substantiated with a list including the employee name, the nature of the business, the place of travel and a cost estimate for each budget.

The departments work closely with their various divisions to review their current operation budgets. Any change from the current year's operation costs have to be justified in writing to the Finance Department. Any request for vehicles and other capital outlay requests must be specifically outlined with information regarding whether it is a new (additional) asset or a replacement for an existing item. If it is a replacement, justification for the need to be replaced is required.

It is the City's policy to plan for replacement of rolling stock and heavy equipment in a manner that allows for relatively level expenditures from year to year based on the fleet size and life cycle of the equipment. However, when the City is facing lean years, this is one category of expenditures that can be reduced, but the Council is always informed of the deferral of equipment purchases that will be moved into a future year.

Balancing the Operating Budget

Once all of this information is gathered, group and individual department head meetings are held with the Mayor's Office and other administrative personnel to work out a budget that fits into the available revenue constraints. Department heads can be required to outline reduction in expenditures if the cumulative total of all department expenditures exceeds the budgeted revenues by an amount that would require an unacceptable use of available fund balance.

It is the City's policy that the General Fund reserves must be maintained at 30 percent of expenditures and operating transfers. If the current year projections and the proposed budget fall within 10 percent of that target, revisions will be done to the proposed budget.

Capital Improvement Budget

The City's goal is to maintain a Capital Improvement Program that will provide for the improvements necessary to meet the needs of the community within the constraints of available resources. In March of each year, the administration requests that each City Councilman submit a list of projects that they would like planned for their respective districts or for the City as a whole.

The Mayor, the City Administrator, the Public Works' and Finance Department's Directors and the City Engineer work to develop the Five-Year Capital Improvement Plan, which is submitted

to the Planning Commission as discussed above. Each year all existing projects in the Plan are reviewed, and the cost estimates are reassessed based on current market trends. Projects may be added, deleted or revised based on current cost estimates and community and departmental needs. The City Council is very active in the process. Projects are prioritized based upon a critical needs assessment.

The annual Capital Improvement Budget is based on the projects that are listed as current projects in the Five-Year Plan and the funding availability. Revenues are based on current projections for gaming tax and sales tax projections and include any local, state or federal revenues that are anticipated, as well as any transfers that are available for other funds, such as the General Fund when excess fund balance reserves have been accumulated.

Once all of the information has been compiled the proposed budget document is prepared and submitted to the City Council for its review. The City Charter requires the Mayor to submit a proposed budget to the City Council by August 15 of each year.

City Council Review

Meetings are held with various council members to review the proposed operating and capital budgets. Fund balance reserves are carefully analyzed to ensure that the City remains stable into future years. Public hearings are held that provide an opportunity for public input to be received on the proposed budget. Formal budget presentations are made at the regularly scheduled council meetings. The City Charter requires that the budget be adopted no later than September 15 of each year.

A two-thirds vote by the City Council is needed to amend the proposed budget that is submitted on August 15.

Amendments to Adopted Budget

An annual budget amendment is submitted at fiscal year end. Revenue and expenditures are annualized based on the previous month's trend to determine where adjustments are needed. If sufficient funds are available, additional transfers for capital may be provided. If the analysis of revenues should find that revenues are not being received as anticipated, budget reductions may be proposed by the administration. The budget amendment is submitted to the City Council for approval.

Other amendments may be made periodically as needed throughout the year. For example, if the City is awarded a grant for the purchase of capital equipment, the effected special revenue fund would be amended.

The current fiscal year 2016 budget was formally amended by City Council approval on June 15, 2016. The primary purpose of the amendment was to reflect the receipts of a new quarter cent sales tax that was levied January 1, 2016 and to allocate the additional costs associated with the implementation of the pay plan, which was also effective in January.

Council approval is not needed for adjustments between categories of expenditures within the various departments, which is allowed by the legal level of adoption, which is at the department level within the General Fund and at the fund level in the Special Revenue Funds.

An additional amendment to the 2016 operating budget will be done at fiscal year-end and will primarily affect the grant funds, whose revenues fluctuate based on actual expenditures.

State statute requires an amendment to any General Fund or special revenue fund that fails to meet revenue projections by 5 percent or more or if expenditures exceed budget by more than 5 percent.

Budget Calendar for Fiscal Year 2017

May 18, 2016	Budget Request forms distributed to departments with guidelines for annual submission.
June 27, 2016	Completed budget request must be received by the Finance Department.
June 27 – July 15, 2016	Budget request reviewed and compiled by Finance Department.
July 18 – 29, 2016	Administrative review and meetings with each department to discuss and revise submitted budgets.
August 15, 2016	Budgets to be distributed to Lake Charles City Council members.
August 30, 2016	Presentation to City Council and public hearing.
September 7, 2016	Budget scheduled for formal adoption by the City Council but can be deferred to Sept. 13, 2016.
September 13, 2016	Formal adoption by City Council, if deferred on Sept. 7, 2016

Debt Statement

The City of Lake Charles issued revenue bonds in 2003 to fund a new wastewater treatment plant. Prior to that issue, the City did not have any outstanding bonded debt. This debt was secured by revenues generated by the sewer user fees. This debt was refunded during the 2010 fiscal year. A \$21 million loan was entered into with Department of Environmental Quality in the FY 2014 for improvements to the Wastewater System. The same revenue stream is dedicated for the repayment of this debt.

In 2006, the City of Lake Charles passed a \$90 million bond referendum for public improvements which pledged the following revenues to be used to service the debt:

Primary Revenues:

- Riverboat gaming revenue of which the City has allocated up to 60 percent of such revenues to make payments
- Existing sales tax currently dedicated to capital projects of which the City has allocated up to 60 percent of such revenues to make payments
- Existing utility usage fees in the Waste Water Fund, not to exceed \$500,000 of which the City has allocated such revenues to make payments

Standby Revenues:

The 2006 referendum provided that if the Primary Revenues are insufficient at any time to make the payments under the agreement, the City has the authority to levy and collect the following taxes to the extent necessary to make up any shortfall in the following order:

- First: 1/4 of 1% sales and use tax provided within the bond proposition and
- Second: An additional 2.5 mill ad valorem property tax provided for within the bond proposition

In October 2015, the voters of Lake Charles, recognizing that the "standby" sales tax levy had not been needed, nor levied, agreed that a 1/4 of 1% sales tax could be levied. The proposition states that the City's debt will be secured and primary to the City's use of these proceeds. Therefore, no less than 25 percent of the collections of this tax will be placed annually in a reserve fund. If those proceeds are not needed to repay the City's debt in the year of collection, the funds may be allocated to capital expenditures in the subsequent year.

As part of the \$90 million public improvement project the City issued \$35 million in bonds in 2007. The City received its first ever bond ratings of A+ from Fitch and a rating of A from Standard and Poor's. In 2010 Fitch upgraded its rating on this debt to AA-. In July 2012 and again in July 2014, Fitch affirmed the AA- rating for the remaining debt. They also assigned an implied unlimited tax general obligation rating (ULTGO) of AA. The Rating Outlook is Stable. Fitch has recently reviewed the City's rating but an updated report has not yet been issued. In 2010 the City issued an additional \$40 million for public improvements with an underlying rating of A+ from Standard and Poor's for this debt. S&P affirmed that same rating for the 2007 debt.

After a rating review in September 2014, S&P released the following statement:

“Standard & Poor’s Services raised to ‘AA-’ from ‘A+’ its long-term rating on Louisiana Local Government Environmental Facilities & Community Development Authority’s debt, supported by Lake Charles, based on the application of its local GO criteria released September 12, 2013, and the city’s strong budgetary performance. The outlook is stable.

Lake Charles is the obligor for the bonds, which are secured by the city’s lawfully available revenue. This does not include revenue from a dedicated ad valorem property tax, but does include other tax revenue, fees, charges, and other income that the city collects. Accordingly, the bonds are rated one notch below the implied ‘AA’ rating on the city’s GO debt.”

In December 2014, the City (through the LCDA) issued \$15,825,000 Series 2014 Revenue Refunding Bonds. The proceeds will be used by the borrower for the purpose of advance refunding the Authority’s \$34,480,000 Revenue Bonds Series 2007 maturing May 1, 2018, May 1, 2019, May 1, 2024 and May 1, 2027.00 and paying the costs of issuance of the Series 2014 bonds. S&P assigned a rating of ‘AA-’ to the Series 2014 Bonds.

The City will continue to demonstrate strong financial practices and work with the rating agencies to prove our creditworthiness.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Lake Charles, Louisiana for its annual budget for the fiscal year beginning October 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another year.

This is the fifth year that the City of Lake Charles has received the budget award. Special acknowledgements are given to the commitment and hard work of the Finance Department Staff as they worked to achieve this goal. We would like to thank the various departments for their participation. Lastly, we also wish to thank the City’s elected officials for their interest and support in maintaining an effective budgeting, financial management, and reporting program.

City of Lake Charles

326 Pujo Street
P.O. Box 1178
Lake Charles, LA
70602-1178

Fact Sheet

File Number: 341-16

TITLE:

An ordinance adopting the Operating and Capital Budget for the fiscal year beginning October 1, 2016 and ending September 30, 2017.

EXPLANATION OF PROPOSAL:

Under Sec. 6-03 of the City Charter, the Mayor is responsible for the preparation of the operating budget showing all estimated revenues for each fund, a statement showing the fiscal condition of each fund and estimate of the total revenues and expenditures from that fund, and the budget requests from the various departments together with the expenditure level of the prior year and the expenditures and revenues of the current fiscal year. The budget is to be delivered to the City Council on or before August 15 together with a budget message and budget recommendations of the Mayor. The budget must be approved by September 15 of each year.

COST/BUDGET DATA:

None

TIME DEADLINES:

Placed on Agenda: 8/9/2016

Introduction: 8/17/2016

Public Hearing: 8/30/2016 at Agenda Meeting

Final Action: 09/07/16 but could be deferred to special meeting on 9/13/16

APPROVED/RECOMMENDED BY/PREPARED BY:

Karen D. Harrell, Director of Finance



COUNCIL DISTRICT AFFECTED:

All

REMARKS:

The budget will be distributed to the City Council members by August 15, 2016.

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BUDGET SUMMARY

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

COMBINED ANNUAL BUDGET SUMMARY

	General Fund	Special Revenue Funds	General Debt Service	Capital Projects *	Enterprise Funds *	Internal Service Funds	Combined Total
Revenues:							
Property taxes	\$ 9,164,433	\$ 1,141,366	\$ -	\$ -	\$ -	\$ -	\$ 10,305,799
Sales tax 2.5%	47,937,500	7,562,500	-	7,000,000	-	-	62,500,000
Franchise, license and gaming taxes	8,780,000	11,300,000	-	-	-	-	20,080,000
License and permits	939,400	-	-	-	-	-	939,400
Intergovernmental	2,750,590	3,496,031	212,130	1,606,709	3,614,454	-	11,679,914
Charges for services	426,800	13,624,500	-	-	14,798,450	15,852,876	44,702,626
Internal services	2,085,531	-	-	-	-	-	2,085,531
Fines and forfeitures	184,200	-	-	-	-	-	184,200
Use of money and property	683,850	710,571	-	-	242,400	315,400	1,952,221
Total operating revenues	<u>72,952,304</u>	<u>37,834,968</u>	<u>212,130</u>	<u>8,606,709</u>	<u>18,655,304</u>	<u>16,168,276</u>	<u>154,429,691</u>
Expenditures:							
Current operating:							
General Government	3,454,588	-	-	-	-	-	3,454,588
Finance	1,954,320	-	-	-	1,345,259	-	3,299,579
Human Resources	426,167	-	-	-	-	-	426,167
Fire Department	16,409,243	-	-	-	-	-	16,409,243
Police Department (exclusing transfers)	19,801,480	918,812	-	-	-	-	20,720,292
Public Works	17,507,847	11,144,805	-	-	13,880,801	-	42,533,453
Planning & Development	2,414,043	289,126	-	-	-	-	2,703,169
Community Services	-	8,883,260	-	-	4,704,577	-	13,587,837
General Services	5,478,573	-	-	-	-	15,326,312	20,804,885
Capital projects:							
Fire Department	-	-	-	950,000	-	-	950,000
Public Works	-	-	-	19,641,709	6,893,688	-	26,535,397
Community Services	-	-	-	815,000	1,900,000	-	2,715,000
General Services	-	-	-	250,000	-	-	250,000
Debt Principal and Interest	-	-	9,445,672	-	-	-	9,445,672
Total operating & capital expenditures	<u>67,446,261</u>	<u>21,236,003</u>	<u>9,445,672</u>	<u>21,656,709</u>	<u>28,724,325</u>	<u>15,326,312</u>	<u>163,835,282</u>
Other financing sources:							
Transfers from other funds	-	2,724,654	-	-	2,541,517	-	5,266,171
Operating transfers to other funds	(4,331,421)	(934,750)	-	-	-	-	(5,266,171)
Transfer Sales tax revenue for salaries	(707,467)	357,141	-	-	350,326	-	-
Transfer to Debt Service accounts	(350,000)	(6,769,339)	9,187,720	(2,068,381)	-	-	-
Capital transfer - 2016 sales tax reserves	-	(2,273,000)	-	2,273,000	-	-	-
Capital transfers-General Capital Projects	-	(7,000,000)	-	7,000,000	-	-	-
Capital transfers-Enterprise Funds	-	(244,212)	-	-	244,212	-	-
Capital transfers-Waste Water	(1,500,000)	(3,500,000)	-	5,000,000	-	-	-
Total transfers	<u>(6,888,888)</u>	<u>(17,639,506)</u>	<u>9,187,720</u>	<u>12,204,619</u>	<u>3,136,055</u>	<u>-</u>	<u>-</u>
Net Income (loss)	<u>\$ (1,382,845)</u>	<u>\$ (1,040,541)</u>	<u>\$ (45,822)</u>	<u>\$ (845,381)</u>	<u>\$ (6,932,966)</u>	<u>\$ 841,964</u>	<u>\$ (9,405,591)</u>
Projected Beginning fund balance	\$ 26,139,082	\$ 13,198,477	\$ 4,557,109				
Fund balance (used) added operations	117,155	5,054,760	(45,822)				
Fund balance (used) for capital transfers	(1,500,000)	(6,095,301)	-				
Fund balance used for lawsuit settlmnt	-	-	-				
Total fund balance (used) added	<u>(1,382,845)</u>	<u>(1,040,541)</u>	<u>(45,822)</u>				
Ending fund balance	<u>\$ 24,756,237</u>	<u>\$ 12,157,936</u>	<u>\$ 4,511,287</u>				
General Fund fund balance target 30%	<u>\$ 21,850,545</u>						

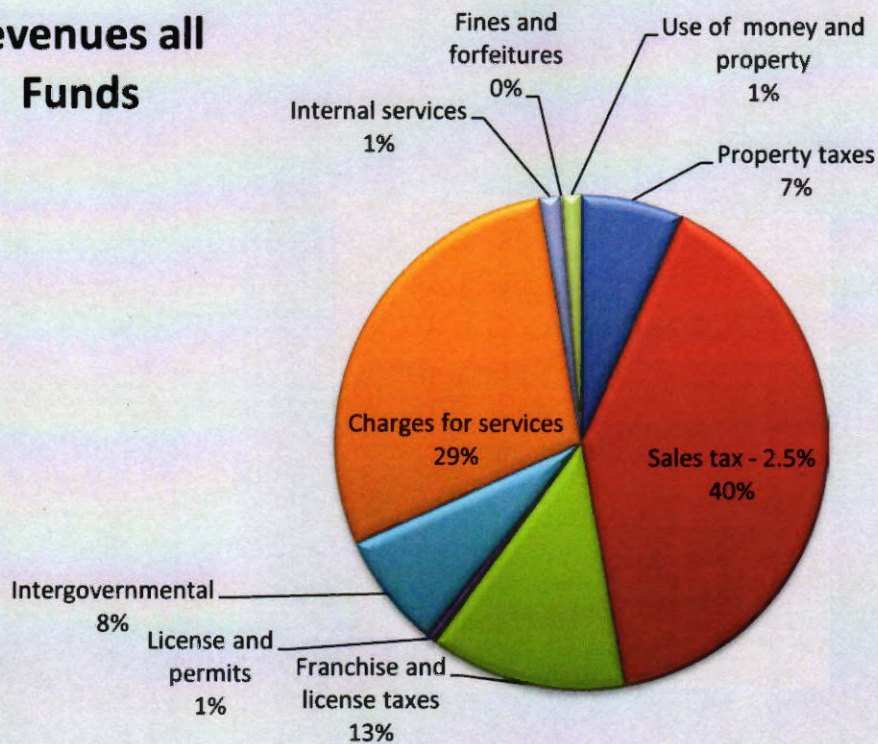
* Capital Project expenditures do not include previously authorized projects.

* Enterprise Fund authorizations included in the Capital Budget Authorization Schedule are shown above in Enterprise Funds rather than Capital Projects.

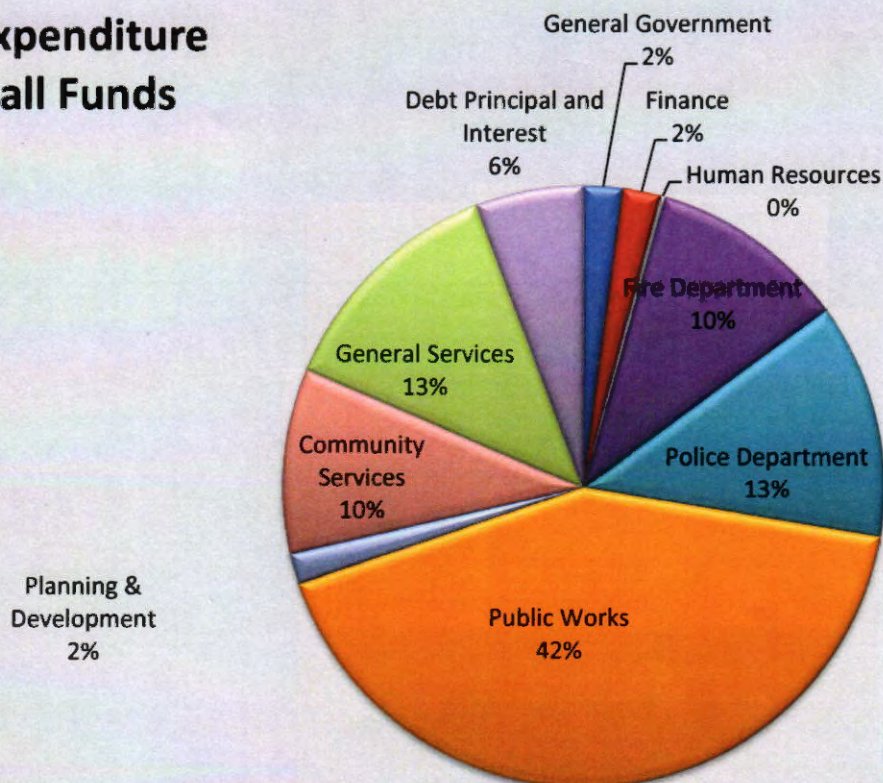
CITY OF LAKE CHARLES FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

COMBINED ANNUAL BUDGET SUMMARY

Revenues all Funds



Expenditure all Funds



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GENERAL FUND

**GENERAL GOVERNMENT
FINANCE
HUMAN RESOURCES
FIRE
POLICE
PUBLIC WORKS
PLANNING & DEVELOPMENT
GENERAL SERVICES
INTERFUND TRANSFERS**

The General Fund is the principal operating fund of the City and accounts for most major tax revenues and public services. All activities which are not required to be included in other specific funds are accounted for in the General Fund.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

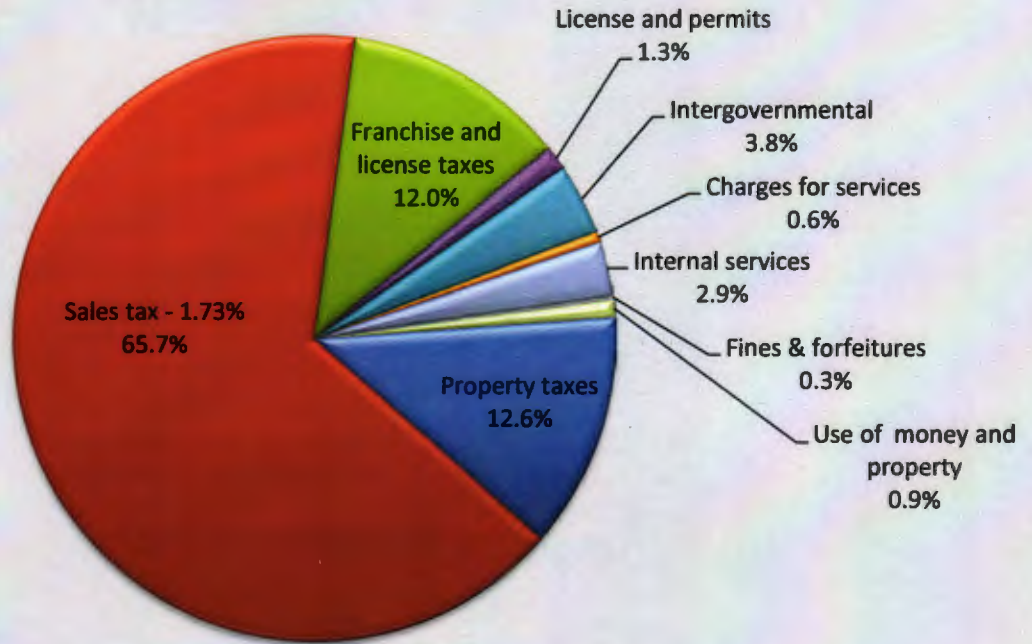
GENERAL FUND SUMMARY

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual FY 2016	% Change Adopted'16 from Actual'15	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
Revenues:								
Property taxes	\$ 8,129,581	\$ 8,263,065	\$ 8,983,065	\$ 9,063,358	\$ 9,065,958	1.6%	\$ 9,164,433	2.0%
Sales tax - 1%	24,233,672	25,600,000	24,300,000	18,474,462	24,600,000	5.6%	25,000,000	2.9%
Additional sales tax levy portions	17,690,703	18,688,000	17,739,000	13,486,346	17,957,989	5.6%	18,250,000	2.9%
Additional sales tax levy 2016	-	-	2,278,125	1,508,100	2,273,792	N/A	4,687,500	105.8%
Franchise and license taxes	8,982,214	8,850,000	8,850,000	6,675,246	8,674,246	-1.5%	8,780,000	-0.8%
License and permits	920,264	856,650	856,650	949,910	1,056,070	-6.9%	939,400	9.7%
Intergovernmental	2,742,913	2,671,590	2,671,590	2,465,924	2,596,924	-2.6%	2,750,590	3.0%
Charges for services	359,344	459,500	459,500	312,355	391,855	27.9%	426,800	-7.1%
Internal services	2,092,647	2,063,531	2,063,531	1,946,454	2,062,531	-1.4%	2,085,531	1.1%
Fines and forfeitures	195,139	217,000	217,000	129,810	160,510	11.2%	184,200	-15.1%
Use of money and property	921,564	680,750	680,750	633,323	769,067	-26.1%	683,850	0.5%
Total operating revenues	66,268,041	68,350,086	69,099,211	55,645,288	69,608,942	3.1%	72,952,304	5.6%
Expenditures by department:								
General Government	3,016,207	3,226,042	3,287,042	2,429,051	3,157,767	7.0%	3,454,588	5.1%
Finance	1,610,407	1,778,545	1,827,545	1,430,278	1,816,453	10.4%	1,954,320	6.9%
Human Resources	367,152	386,127	389,627	302,111	377,639	5.2%	426,167	9.4%
Fire Department	14,500,180	15,248,078	15,879,078	12,396,101	15,619,087	5.2%	16,409,243	3.3%
Police Department	17,734,455	18,510,005	19,022,005	15,046,603	18,808,254	4.4%	20,151,258	5.9%
Public Works	13,825,071	17,064,657	17,179,657	12,067,247	16,773,473	23.4%	17,507,847	1.9%
Planning & Development	1,760,153	2,382,223	2,352,223	1,565,000	2,112,750	35.3%	2,414,043	2.6%
General Services	4,415,871	5,384,040	5,284,040	3,258,415	4,398,860	21.9%	5,478,573	3.7%
Total operating exp by dept	57,229,496	63,979,717	65,221,217	48,494,806	63,064,283	11.8%	67,796,039	3.9%
Expenditures by category:								
Salaries, wages overtime	26,129,655	26,997,500	28,083,211	22,868,447	27,899,505	3.3%	30,474,500	8.5%
Fringe benefits	10,731,377	11,666,895	11,560,300	9,020,022	11,184,827	8.7%	12,605,843	9.0%
Insurance - AL, GL, WC	4,786,093	5,028,118	5,028,168	4,998,790	5,003,790	5.1%	5,029,938	0.0%
Other operational expenses	13,365,988	17,344,104	17,400,530	9,705,071	16,013,367	29.8%	16,616,228	-4.5%
Capital Expenditures	2,216,383	2,943,100	3,149,008	1,902,476	2,962,793	32.8%	3,069,530	-2.5%
Total operating exp by category	57,229,496	63,979,717	65,221,217	48,494,806	63,064,283	11.8%	67,796,039	3.9%
Excess(deficiency)of revenues/exp	9,038,545	4,370,369	3,877,994	7,150,482	6,544,659	-51.6%	5,156,265	33.0%
Other financing uses:								
Operating transfers to other funds	2,855,491	3,858,927	3,858,927	2,217,539	3,978,920	35.1%	3,981,643	3.2%
Trsf sales tax rev to WW and Water	-	-	-	-	495,227	N/A	707,467	N/A
Trsf to Facility Renewal Fund	1,032,048	-	-	-	-	-100.0%	-	N/A
Transfer to Debt Service accounts	223,001	350,000	350,000	172,505	230,007	56.9%	350,000	0.0%
Total operating transfers to other funds	4,110,540	4,208,927	4,208,927	2,390,044	4,704,154	2.4%	5,039,110	19.7%
GF Operating Exp and transfers	61,340,036	68,188,644	69,430,144	50,884,850	67,768,437	11.2%	72,835,149	4.9%
Excess(def) of revenues/exp/trsf	4,928,005	161,442	(330,933)	4,760,438	1,840,505	-96.7%	117,155	135.4%
Other uses of fund balance:								
Trsf to Risk Mgmt-Lawsuit Settlmnt-PD	2,129,606	-	-	-	-	-100.0%	-	N/A
Capital transfer-Wastewater	800,000	2,500,000	2,500,000	1,875,000	2,500,000	212.5%	1,500,000	-40.0%
Capital transfer-Wastewater WWTP B/C	-	-	4,500,000	-	4,500,000	N/A	-	-100.0%
Capital transfers-Transit	-	74,800	74,800	54,000	74,800	N/A	-	-100.0%
Total capital transfers to other funds	2,929,606	2,574,800	7,074,800	1,929,000	7,074,800	-12.1%	1,500,000	-78.8%
Net Income (loss)	\$ 1,998,399	\$ (2,413,358)	\$ (7,405,733)	\$ 2,831,438	\$ (5,234,295)		\$ (1,382,845)	
Beginning fund balance	\$ 29,374,978	\$ 31,373,377	\$ 31,373,377		\$ 31,373,377		\$ 26,139,082	
Fund balance (used) added operations	4,928,005	161,442	(330,933)		1,840,505		117,155	
Fund balance used for capital transfers	(800,000)	(2,574,800)	(7,074,800)		(7,074,800)		(1,500,000)	
Fund balance used for lawsuit settlement	(2,129,606)	-	-		-		-	
Total fund balance (used) added	1,998,399	(2,413,358)	(7,405,733)		(5,234,295)		(1,382,845)	
Ending fund balance	\$ 31,373,377	\$ 28,960,019	\$ 23,967,644		\$ 26,139,082		\$ 24,756,237	
Fund balance target 30%	\$ 18,402,011	\$ 20,456,593	\$ 20,829,043		\$ 20,330,531		\$ 21,850,545	

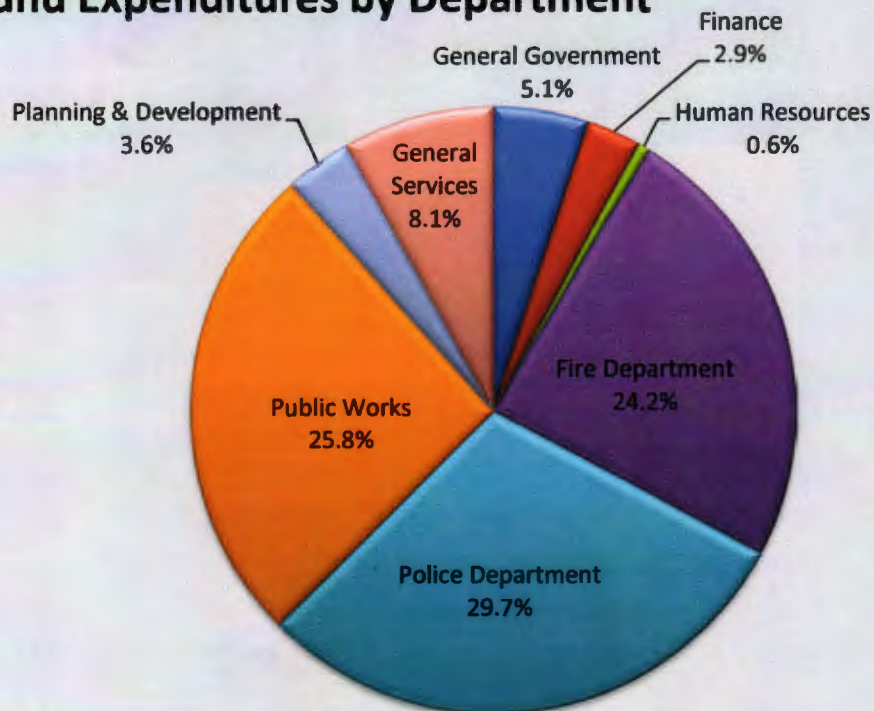
**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

GENERAL FUND SUMMARY

General Fund Revenue Sources



General Fund Expenditures by Department

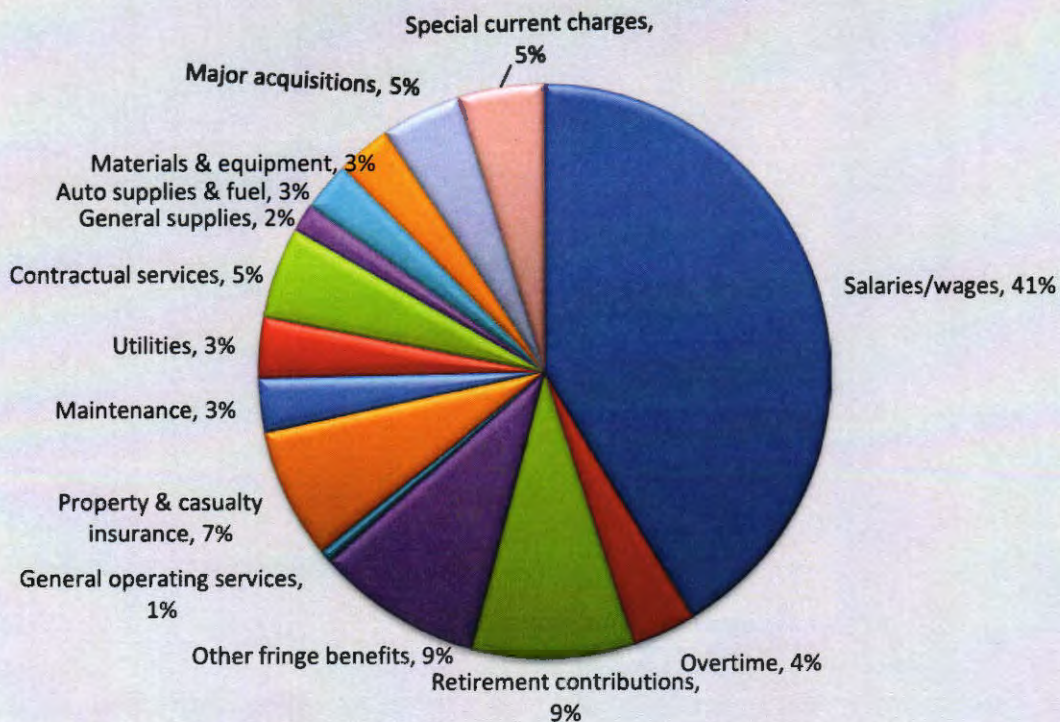


**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

GENERAL FUND SUMMARY

Category	Adopted 2016 - 2017	% of Budget
Salaries/wages	28,024,700	41%
Overtime	2,449,800	4%
Retirement contributions	6,242,800	9%
Other fringe benefits	6,363,043	9%
General operating services	474,490	1%
Property & casualty insurance	5,029,938	7%
Maintenance	2,047,610	3%
Utilities	2,313,260	3%
Contractual services	3,474,220	5%
General supplies	1,082,625	2%
Auto supplies & fuel	1,873,500	3%
Materials & equipment	2,075,098	3%
Major acquisitions	3,069,530	5%
Special current charges	3,275,425	5%
OPERATING EXPENSES	67,796,039	
Operating transfers not included in graph	5,039,110	
Capital transfers not included in graph	1,500,000	
TOTAL GENERAL FUND EXPENSES	\$ 74,335,149	

**General Fund Operating
Expenditures by Category**



GENERAL FUND

SCHEDULE OF REVENUES

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

REVENUES	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Revenue 2015 - 2016	% Change Adopted'16 to Actual'15	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND:								
PRIOR YEAR	\$ 22,757	\$ 25,000	\$ 25,000	\$ 8,527	\$ 9,527	9.9%	\$ 20,000	-20.0%
* PROPERTY TAXES	22,757	25,000	25,000	8,527	9,527	9.9%	20,000	-20.0%
2.31 MILL STREET IMPROVEMENT	1,371,923	1,394,134	1,515,984	1,532,353	1,532,653	1.6%	1,546,584	2.0%
5.27 MILL EMPLOYEE SALARY	3,129,887	3,180,557	3,458,557	3,495,900	3,496,500	1.6%	3,532,156	2.1%
6.07 MILL GENERAL ALIMONY	3,605,013	3,663,374	3,983,524	4,026,578	4,027,278	1.6%	4,065,693	2.1%
* DEDICATED TAXES	8,106,823	8,238,065	8,958,065	9,054,831	9,056,431	1.6%	9,144,433	2.1%
SALES TAX - 1%	24,233,672	25,600,000	24,300,000	18,474,462	24,600,000	5.6%	25,000,000	2.9%
TEN YEAR SALES TX - 0.48%	11,632,163	12,288,000	11,664,000	8,867,742	11,808,000	5.6%	12,000,000	2.9%
EMPLOYEE PAY STX PORTION - 0.25%	6,058,540	6,400,000	6,075,000	4,618,604	6,149,989	5.6%	6,250,000	2.9%
SALES TAX - 0.25% 2016 LEVY	-	-	2,278,125	1,508,100	2,273,792	N/A	4,687,500	105.8%
* SALES TAX	41,924,375	44,288,000	44,317,125	33,468,908	44,831,781	5.6%	47,937,500	8.2%
OCCUPATIONAL LICENSES TAX	2,142,693	2,200,000	2,200,000	2,211,835	2,221,835	2.7%	2,300,000	4.5%
INSURANCE LICENSES TAX	1,102,665	1,100,000	1,100,000	1,091,899	1,106,899	-0.2%	1,105,000	0.5%
* BUSINESS LICENSES TAXES	3,245,358	3,300,000	3,300,000	3,303,734	3,328,734	1.7%	3,405,000	3.2%
GAS FRANCHISE	420,979	450,000	450,000	136,453	352,453	6.9%	400,000	-11.1%
ELECTRIC CO FRANCHISE	4,339,524	4,100,000	4,100,000	2,744,168	4,011,168	-5.5%	4,000,000	-2.4%
CABLE TV FRANCHISE	976,353	1,000,000	1,000,000	490,891	981,891	2.4%	975,000	-2.5%
* FRANCHISE TAXES	5,736,856	5,550,000	5,550,000	3,371,512	5,345,512	-3.3%	5,375,000	-3.2%
** TAXES AND SPECIAL ASSESSMENT	59,036,169	61,401,065	62,150,190	49,207,512	62,571,985	4.0%	65,881,933	6.0%
TAXI PERMITS	713	600	600	424	524	-15.8%	600	0.0%
ALCOHOLIC BEVERAGE APP FEE	1,250	1,400	1,400	1,658	1,908	12.0%	1,500	7.1%
LIQUOR PERMITS	114,000	115,000	115,000	122,000	122,750	0.9%	125,000	8.7%
BEER PERMITS	17,670	18,000	18,000	18,395	18,545	1.9%	20,000	11.1%
RESTAURANT ENDORSEMENTS	7,100	7,000	7,000	7,500	7,650	-1.4%	8,000	14.3%
SPECIAL PERMITS	2,200	3,000	3,000	2,600	2,900	36.4%	3,000	0.0%
BINGO PERMITS	1,525	1,600	1,600	1,550	1,550	4.9%	1,600	0.0%
MISCELLANEOUS	6,305	5,000	5,000	4,760	4,960	-20.7%	5,000	0.0%
DOOR TO DOOR PERMITS	675	500	500	860	960	-25.9%	900	80.0%
ENTERTAINER/STREET PERFORMER	400	500	500	100	100	25.0%	200	-60.0%
* OCCUPATIONAL PERMITS	151,838	152,600	152,600	159,847	161,847	0.5%	165,800	8.7%
BUILDING PERMITS	552,688	500,000	500,000	593,304	668,304	-9.5%	550,000	10.0%
ELECTRICAL PERMITS	72,432	65,000	65,000	60,467	72,467	-10.3%	70,000	7.7%
STREET CUTTING PERMITS	65	50	50	105	105	-23.1%	100	100.0%
CULVERT PERMIT	530	600	600	390	450	13.2%	400	-33.3%
REINSPECTION FEES - BLDG	2,600	4,000	4,000	1,259	2,459	53.8%	2,500	-37.5%
PLUMBING PERMITS	49,095	45,000	45,000	38,218	43,218	-8.3%	45,000	0.0%
MECHANICAL PERMITS	34,660	30,000	30,000	40,071	46,071	-13.4%	40,000	33.3%
NATURAL GAS PERMITS	116	200	200	20	20	72.4%	100	-50.0%
* BLDG,STRCTR &EQUIP PERMIT	712,186	644,850	644,850	733,834	833,094	-9.5%	708,100	9.8%
ELECTRICAL LICENSES	13,628	15,000	15,000	12,067	12,467	10.1%	15,000	0.0%
GAS FITTERS LICENSES	2,450	3,500	3,500	2,700	2,700	42.9%	3,500	0.0%
PLUMBING LICENSES	5,830	6,200	6,200	6,929	7,129	6.3%	8,000	29.0%
MECHANICAL LICENSES	8,213	8,500	8,500	9,613	9,913	3.5%	11,000	29.4%
PLAN CHECKING FEE	26,120	26,000	26,000	24,920	28,920	-0.5%	28,000	7.7%
* BUILDING LICENSES	56,241	59,200	59,200	56,229	61,129	5.3%	65,500	10.6%
** LICENSES AND PERMITS	920,265	856,650	856,650	949,910	1,056,070	-6.9%	939,400	9.7%
MISCELLANEOUS REIMBURSEMENT	5,007	-	-	4,898	4,898	-100.0%	-	N/A
* FEDERAL PROGRAMS	5,007	-	-	4,898	4,898	-100.0%	-	N/A

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

REVENUES	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Revenue 2015 - 2016	% Change Adopted'16 to Actual'15	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
2% FIRE INSURANCE TAX	325,873	300,000	300,000	289,555	289,555	-7.9%	300,000	0.0%
BEER TAXES	131,953	132,000	132,000	138,456	138,456	0.0%	139,000	5.3%
DEPT OF TRANSPORTATION	35,090	35,090	35,090	35,090	35,090	0.0%	35,090	0.0%
MISCELLANEOUS REIMBURSEMENT	49,350	-	-	17,514	17,514	-100.0%	-	N/A
DEPT OF AGRICULTURE	-	15,000	15,000	-	-	N/A	15,000	0.0%
* STATE REVENUE	542,266	482,090	482,090	480,615	480,615	-11.1%	489,090	1.5%
WARD 3 CAL PAR FIRE PROT	1,915,866	1,900,000	1,900,000	1,808,503	1,828,503	-0.8%	1,915,000	0.8%
HOUSING AUTHORITY LIEU TAX	48,914	58,000	58,000	-	53,000	18.6%	55,000	-5.2%
CAL PARISH POLICE JURY	229,210	230,000	230,000	171,908	229,908	0.3%	230,000	0.0%
SW DIST LAW ENFORCE PLANNING	1,500	1,500	1,500	-	-	0.0%	1,500	0.0%
MISCELLANEOUS REIMBURSEMENT	150	-	-	-	-	-100.0%	60,000	N/A
* LOCAL REVENUE	2,195,640	2,189,500	2,189,500	1,980,411	2,111,411	-0.3%	2,261,500	3.3%
** INTERGOVERNMENTAL	2,742,913	2,671,590	2,671,590	2,465,924	2,596,924	-2.6%	2,750,590	3.0%
COMPLIANCE FEES	24,175	21,000	21,000	20,745	24,245	-13.1%	25,000	19.0%
ZONING HEARINGS	30,769	28,000	28,000	31,200	35,200	-9.0%	34,000	21.4%
STORMWATER GRADING PERMIT	815	-	-	500	500	-100.0%	500	N/A
* ZONING	55,759	49,000	49,000	52,445	59,945	-12.1%	59,500	21.4%
ACCIDENT REPORT SALES	20,465	18,000	18,000	17,100	20,100	-12.0%	20,000	11.1%
POLICE PHOTOGRAPHIC SERVICE	4,488	5,500	5,500	3,420	4,120	22.5%	4,500	-18.2%
MOTORCYCLE ESCORT FEES	1,820	2,000	2,000	225	225	9.9%	1,000	-50.0%
FALSE ALARM FEES	100	-	-	200	200	-100.0%	100	N/A
FIRE REPORT, INSPECTION & PERMITS	1,245	1,300	1,300	985	1,085	4.4%	1,300	0.0%
SEX OFFENDER REGISTRATION	10,574	10,000	10,000	8,315	9,315	-5.4%	10,000	0.0%
* PUBLIC SAFETY CHARGES	38,692	36,800	36,800	30,245	35,045	-4.9%	36,900	0.3%
INSPECTION EXAMINATION FEE	1,400	1,200	1,200	1,000	1,000	-14.3%	1,400	16.7%
GENERAL INSPECTION FEES	6,051	5,500	5,500	450	650	-9.1%	5,500	0.0%
* INSPECTION FEES	7,451	6,700	6,700	1,450	1,650	-10.1%	6,900	3.0%
GRASS CUTTING	204,033	270,000	270,000	172,185	232,185	32.3%	250,000	-7.4%
* GRASS CUTTING & CLEANING	204,033	270,000	270,000	172,185	232,185	32.3%	250,000	-7.4%
DEMOLITION CHARGES	41,279	80,000	80,000	42,237	47,237	93.8%	55,000	-31.3%
INCINERATOR FEES	11,678	12,000	12,000	12,408	14,408	2.8%	15,000	25.0%
ADMINISTRATIVE HEARING CITATIONS	452	5,000	5,000	1,385	1,385	1006.2%	2,500	-50.0%
* PHYS ENV-CHG FOR SERVICE	53,409	97,000	97,000	56,030	63,030	81.6%	72,500	-25.3%
INDIRECT COST COMMUNITY DEVLPMNT	20,000	15,000	15,000	15,000	15,000	-25.0%	15,000	0.0%
INDIRECT COST TRANSIT	431,531	431,531	431,531	378,454	431,531	0.0%	431,531	0.0%
INDIRECT COST CIVIC CENTER	69,297	68,000	68,000	67,000	68,000	-1.9%	68,000	0.0%
INDIRECT COST GOLF COURSE	70,883	68,000	68,000	56,000	68,000	-4.1%	71,000	4.4%
INDIRECT COST WATER UTILITY	749,976	750,000	750,000	700,000	750,000	0.0%	750,000	0.0%
INDIRECT COST SUMMER FOOD SERVIC	35,777	30,000	30,000	30,000	30,000	-16.1%	35,000	16.7%
INDIRECT COST WASTE WATER	714,096	700,000	700,000	700,000	700,000	-2.0%	715,000	2.1%
* INDIRECT COSTS	2,091,560	2,062,531	2,062,531	1,946,454	2,062,531	-1.4%	2,085,531	1.1%
SERVICES OF PLANNING DEPT	1,087	1,000	1,000	-	-	-8.0%	1,000	0.0%
* INTERNAL SERVICES	1,087	1,000	1,000	-	-	-8.0%	1,000	0.0%
** CHARGES FOR SERVICES	2,451,991	2,523,031	2,523,031	2,258,809	2,454,386	2.9%	2,512,331	-0.4%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

REVENUES	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Revenue 2015 - 2016	% Change Adopted'16 to Actual'15	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
CITY COURT FINES	170,039	190,000	190,000	111,574	141,574	11.7%	160,000	-15.8%
* CITY COURT FINES	170,039	190,000	190,000	111,574	141,574	11.7%	160,000	-15.8%
PARKING VIOLATION - \$10.00	5,858	5,500	5,500	1,928	2,128	-6.1%	4,000	-27.3%
HANDICAP - \$275.00	8,247	10,000	10,000	5,477	5,977	21.3%	8,000	-20.0%
* PARKING VIOLATIONS	14,105	15,500	15,500	7,405	8,105	9.9%	12,000	-22.6%
RESTITUTION	1,942	-	-	1,296	1,296	-100.0%	-	N/A
DWI ANALYSIS FEE	1,588	2,000	2,000	300	300	25.9%	1,500	-25.0%
PRE-TRIAL DIVERSIONS DWI	1,625	1,500	1,500	1,600	1,600	-7.7%	1,700	13.3%
MISC CODE VIOLATION FEE	5,840	8,000	8,000	7,635	7,635	37.0%	9,000	12.5%
* MISC FINES FORFEITURES	10,995	11,500	11,500	10,831	10,831	4.6%	12,200	6.1%
** FINES AND FORFEITURES	195,139	217,000	217,000	129,810	160,510	11.2%	184,200	-15.1%
INTEREST ON INVESTMENTS	100,655	85,000	85,000	66,755	91,755	-15.6%	90,000	5.9%
DEMAND DEPOSIT ACCOUNTS	12,087	13,000	13,000	23,287	33,287	7.6%	24,000	84.6%
INTEREST-PROPERTY TAXES	24,604	25,000	25,000	17,115	18,015	1.6%	25,000	0.0%
INTEREST-OCCUPATIONAL LICENSES	11,563	14,000	14,000	8,415	9,415	21.1%	12,000	-14.3%
INTEREST-SALES TAX	111,883	110,000	110,000	92,959	104,959	-1.7%	110,000	0.0%
UNREALIZED GAIN/LOSS INVEST	23,656	-	-	-	-	-100.0%	-	N/A
INTEREST-GRASS ASSESSMENT	20,661	20,000	20,000	15,322	16,122	-3.2%	20,000	0.0%
INTEREST-ADMIN HEARING CITATIONS	67	-	-	116	116	-100.0%	-	N/A
* INTEREST	305,176	267,000	267,000	223,969	273,669	-12.5%	281,000	5.2%
PENALTY-OCCUPATION LICENSE	36,145	37,000	37,000	25,105	26,005	2.4%	35,000	-5.4%
PENALTY-SALES TAX	148,357	130,000	130,000	108,656	133,656	-12.4%	130,000	0.0%
PENALTY-GRASS ASSESSMENTS	7,415	9,000	9,000	7,494	8,994	21.4%	9,000	0.0%
* PENALTIES	191,917	176,000	176,000	141,255	168,655	-8.3%	174,000	-1.1%
OIL & GAS LEASE ROYALTIES	150	150	150	150	150	0.0%	150	0.0%
PIONEER BUILDING RENTS	2,724	2,000	2,000	1,722	2,066	-26.6%	2,100	5.0%
COMMUNICATION EQUIPMENT	56,760	56,000	56,000	90	55,090	-1.3%	56,000	0.0%
* RENTS AND ROYALTIES	59,634	58,150	58,150	1,962	57,306	-2.5%	58,250	0.2%
OLD EQUIPMENT	261,673	100,000	100,000	124,993	124,993	-61.8%	100,000	0.0%
PROPERTY	-	-	-	34,188	34,188	N/A	-	N/A
GARBAGE CANS	5,317	4,500	4,500	5,475	5,775	-15.4%	6,000	33.3%
* SALE OF FIXED ASSETS	266,990	104,500	104,500	164,656	164,956	-60.9%	106,000	1.4%
MISCELLANEOUS DONATIONS	1,400	2,000	2,000	7,934	7,934	42.9%	2,000	0.0%
FIRE DEPARTMENT DONATIONS	1,000	-	-	3,000	3,000	-100.0%	-	N/A
* DONATIONS	2,400	2,000	2,000	10,934	10,934	-16.7%	2,000	0.0%
GENERAL REVENUES	17,465	9,000	9,000	23,320	24,320	-48.5%	12,000	33.3%
ATTORNEY FEES	160	100	100	180	180	-37.5%	100	0.0%
GENERAL CONCESSIONS	638	1,000	1,000	395	395	56.7%	500	-50.0%
PUBLIC WORKS	12,185	15,000	15,000	8,750	8,750	23.1%	10,000	-33.3%
REFUND FROM UTILITY COMPANIES	-	-	-	26,057	26,057	N/A	-	N/A
SPECIAL EVENT REVENUE	-	9,000	9,000	8,525	8,525	N/A	8,000	-11.1%
EMPLOYEE TRAINING REIMBURSEMENT	11,650	4,000	4,000	1,317	1,317	-65.7%	-	-100.0%
TEAM GREEN	1,851	-	-	1,450	1,450	-100.0%	2,000	N/A
* MISCELLANEOUS REVENUE	43,949	38,100	38,100	69,994	70,994	-13.3%	32,600	-14.4%
MISC INSURANCE CLAIMS	51,498	35,000	35,000	20,553	22,553	-32.0%	30,000	-14.3%
* INSURANCE REVENUES	51,498	35,000	35,000	20,553	22,553	-32.0%	30,000	-14.3%
** USE OF MONEY & PROPERTY	921,564	680,750	680,750	633,323	769,067	-26.1%	683,850	0.5%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

REVENUES	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Revenue 2015 - 2016	% Change Adopted'16 to Actual'15	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
TOTAL OPERATING REVENUES	66,268,041	68,350,086	69,099,211	55,645,288	69,608,942	3.1%	72,952,304	5.6%
EXCESS OF REV OVER/UNDER EXP	(1,998,399)	2,413,358	7,405,733	-	5,234,295	220.8%	1,382,845	-81.3%
** NON-OPERATING REVENUE	(1,998,399)	2,413,358	7,405,733	-	5,234,295	220.8%	1,382,845	-81.3%
TOTAL GENERAL FUND	<u>\$ 64,269,642</u>	<u>\$ 70,763,444</u>	<u>\$ 76,504,944</u>	<u>\$ 55,645,288</u>	<u>\$ 74,843,237</u>	10.1%	<u>\$ 74,335,149</u>	-2.8%

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GENERAL FUND

OPERATING EXPENDITURES AND TRANSFERS

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 01 GENERAL GOVERNMENT
DIVISION:

GOAL MISSION STATEMENT:

To enhance the quality of life for our citizens, our neighbors, and visitors and to provide a foundation for the growth and prosperity of future generations by providing community services and facilitating orderly growth and development.

FUNCTION DESCRIPTION:

General Government Department is comprised of the executive, legislative and judicial branches of the governmental body of the City of Lake Charles.

General Government Department Divisions:

Mayor's Office
City Council
City Marshal
City Court
Legal Services

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
General Government	46.5	46.5	46.5	46.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 01 GENERAL GOVERNMENT							
Salaries/ Wages/ OT	\$ 1,692,729	\$ 1,729,300	\$ 1,783,950	\$ 1,441,355	2.2%	\$ 1,864,100	4.5%
Fringe Benefits	623,422	667,775	674,125	524,980	7.1%	717,070	6.4%
General Operating Services	81,327	113,750	113,800	67,773	39.9%	132,175	16.1%
Insurance - Property, AL, GL, WC	164,571	174,082	174,082	172,710	5.8%	174,082	0.0%
Maintenance & Rentals	44,478	58,000	60,800	42,564	30.4%	63,136	3.8%
Utilities	62,184	81,900	81,900	45,162	31.7%	81,700	-0.2%
Contractual Services & Projects	10,532	35,560	32,760	8,565	237.6%	34,650	5.8%
General Supplies	23,333	35,150	35,100	16,710	50.6%	35,900	2.3%
Automotive Supplies & Gasoline	24,768	34,250	34,250	15,621	38.3%	26,250	-23.4%
Materials & Equipment	8,835	24,750	24,750	988	180.1%	23,200	-6.3%
Major Acquisitions & Improvements	20,073	-	-	-	-100.0%	-	N/A
Special Current Charges	259,955	271,525	271,525	92,623	4.5%	302,325	11.3%
GENERAL GOVERNMENT DEPT	\$ 3,016,207	\$ 3,226,042	\$ 3,287,042	\$ 2,429,051	7.0%	\$ 3,454,588	5.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 01 GENERAL GOVERNMENT
DIVISION: 01 MAYOR'S OFFICE

GOAL MISSION STATEMENT:

To carry out the policy direction of the City Council and to be responsible for the enforcement of the law.

FUNCTION DESCRIPTION:

The Mayor's Office Division provides for the operation costs of the Office of the Mayor. It includes support personnel and is the administrative branch of government under the direction and supervision of the Mayor. This division is to provide policy making and support services on a day-by-day basis as necessary for the overall management of City operations. It serves as the focal point for information about the City and its activities. Other functions include attending meetings, delivering proclamations, participating in special projects and providing information to the news media. The Mayor, as head of the executive branch, is responsible for proposing policies regarding levels of City services and for communicating these policies to the City Council and Department Heads.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Mayor's Action Line	367	329	350

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Mayor's Office	5	5	5	5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 01 GENERAL GOVERNMENT							
DIV: 01 MAYOR'S OFFICE							
Salaries/ Wages/ OT	\$ 388,859	\$ 414,700	\$ 426,600	\$ 336,726	6.6%	\$ 442,600	3.8%
Fringe Benefits	106,415	112,300	114,250	92,146	5.5%	123,700	8.3%
General Operating Services	7,462	10,250	10,300	6,153	37.4%	10,450	1.5%
Insurance - Property, AL, GL, WC	46,104	48,408	48,408	48,408	5.0%	48,408	0.0%
Maintenance & Rentals	2,177	4,000	6,800	2,786	83.7%	6,000	-11.8%
Utilities	7,361	10,000	10,000	6,093	35.9%	10,000	0.0%
Contractual Services & Projects	-	20,000	17,200	-	N/A	17,200	0.0%
General Supplies	5,980	8,550	8,500	4,712	43.0%	8,550	0.6%
Automotive Supplies & Gasoline	722	2,250	2,250	783	211.6%	2,250	0.0%
Materials & Equipment	1,672	11,000	11,000	-	557.9%	11,000	0.0%
Major Acquisitions & Improvements	20,073	-	-	-	-100.0%	-	N/A
Special Current Charges	-	75	75	35	N/A	75	0.0%
MAYOR'S OFFICE	\$ 586,825	\$ 641,533	\$ 655,383	\$ 497,842	9.3%	\$ 680,233	3.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 01 GENERAL GOVERNMENT
DIVISION: 02 CITY COUNCIL

GOAL MISSION STATEMENT:

To serve as the legislative arm of the City. The City Council is here to serve the citizens of Lake Charles. The Council is divided into districts with representatives for each district who come together and meet on the 1st and 3rd Wednesday of every month. Agenda meetings are held on the Tuesday of the week prior to the regular City Council meeting.

FUNCTION DESCRIPTION:

The City Council conducts the legislative business of the City which includes ordinances and resolutions (City departments to make recommendations to full council). The Division provides for the operational costs of the City Council, including the Office of the Clerk of Council. There are two agenda meetings and two regular City Council meetings per month.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Ordinances adopted	350	325	355
Resolutions adopted	280	260	275
Request to Appear Forms	n/a	8	8

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
City Council	5	5	5	5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 01 GENERAL GOVERNMENT							
DIV: 02 CITY COUNCIL							
Salaries/ Wages/ OT	\$ 147,767	\$ 149,900	\$ 153,550	\$ 127,499	1.4%	\$ 157,700	2.7%
Fringe Benefits	66,511	88,475	88,575	60,144	33.0%	92,000	3.9%
General Operating Services	20,566	31,100	31,100	14,356	51.2%	46,325	49.0%
Insurance - Property, AL, GL, WC	7,015	7,366	7,366	7,366	5.0%	7,366	0.0%
Maintenance & Rentals	10,056	13,000	13,000	9,651	29.3%	13,000	0.0%
Utilities	4,821	5,000	5,000	3,768	3.7%	5,000	0.0%
Contractual Services & Projects	-	500	500	-	N/A	500	0.0%
General Supplies	1,082	2,200	2,200	425	103.3%	2,700	22.7%
Materials & Equipment	3,338	4,000	4,000	396	19.8%	4,200	5.0%
Special Current Charges	-	-	-	53	N/A	300	N/A
CITY COUNCIL	\$ 261,156	\$ 301,541	\$ 305,291	\$ 223,658	15.5%	\$ 329,091	7.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 01 GENERAL GOVERNMENT
DIVISION: 03 CITY MARSHAL

GOAL MISSION STATEMENT:

To execute the orders and mandates of the Lake Charles City Court.

FUNCTION DESCRIPTION:

The City Marshal Division provides for the Marshal's Office operational costs which are funded by the City's General Fund. This includes personnel costs for deputies and a portion for the elected Ward Three Marshal as provided by law. This Office is a part of the judicial system and operates in conjunction with Lake Charles City Court. This is the enforcement officer of the Court, and the duties include service of papers, garnishments, and warrants.

DEMAND PERFORMANCE INDICATORS:

Description	2014– 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Warrants cleared	7,000	7,000	7,000
Papers served	10,500	10,500*	10,500
Garnishments processed	950	950	950

*(This does not include condemnation letters and other documents served for City Hall.)

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
City Council	12	12	12	12	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT 01: GENERAL GOVERNMENT							
DIV: 03 CITY MARSHAL							
Salaries/ Wages/ OT	\$ 354,126	\$ 364,400	\$ 380,500	\$ 312,934	2.9%	\$ 403,700	6.1%
Fringe Benefits	126,147	130,100	132,150	106,624	3.1%	144,400	9.3%
General Operating Services	1,721	2,200	2,200	1,427	27.8%	2,300	4.5%
Insurance - Property, AL, GL, WC	60,676	63,710	63,710	63,710	5.0%	63,710	0.0%
Utilities	462	1,000	1,000	293	116.5%	800	-20.0%
Contractual Services & Projects	4,800	4,800	4,800	4,800	0.0%	5,000	4.2%
General Supplies	-	100	100	-	N/A	500	400.0%
Automotive Supplies & Gasoline	24,046	32,000	32,000	14,838	33.1%	24,000	-25.0%
Special Current Charges	11,478	11,600	11,600	88	1.1%	12,600	8.6%
CITY MARSHAL	\$ 583,456	\$ 609,910	\$ 628,060	\$ 504,714	4.5%	\$ 657,010	4.6%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 01 GENERAL GOVERNMENT
DIVISION: 04 CITY COURT

GOAL MISSION STATEMENT:

To provide courteous and efficient judicial service to the citizens of Lake Charles and Calcasieu Parish

FUNCTION DESCRIPTION:

The City Court Division provides for the division's operational costs funded through the City's General Fund, including personnel costs of court clerks, deputies, and a portion of elected City Judges' compensation. Civil Court is held on Monday, Tuesday, and Thursday of each week. The following suits/types within its \$25,000 jurisdictional limit and within the confines of Ward 3 are evictions, damage claims, note agreements, executor process, wage, redhibition, contracts and overdraft/NSF. Traffic/criminal arraignments and trials for matters within the City of Lake Charles are handled on Mondays and Tuesdays. Some juvenile traffic arraignments are handled on Wednesdays and traffic/criminal arraignments and trials for some matters within the confines of Ward 3 are handled on Wednesdays and on Fridays. The criminal jurisdiction of Lake Charles City Court is limited to the trial of offenses committed within their respective territorial jurisdictions which are not punishable by imprisonment at hard labor. Lake Charles City Court Judges may also require bonds to keep the peace; issue warrants of arrest; examine, commit and admit to bail and discharge; and hold preliminary examinations in all cases not capital.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Civil cases filed/disposed	3,707/2,656	4,092/2,928	4,185/3,185
Criminal cases filed/disposed	5,926/4,829	7,476/6,981	6,982/3,311
Traffic cases filed/disposed	11,010/9,733	5,379/6,129	5,805/5,873
Juvenile cases filed/disposed	25/35	24/18	22/19

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
City Court	17	17	17	17	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 01 GENERAL GOVERNMENT							
DIV: 04 CITY COURT							
Salaries/ Wages/ OT	\$ 526,314	\$ 510,800	\$ 523,800	\$ 418,472	-2.9%	\$ 545,100	4.1%
Fringe Benefits	212,854	220,600	222,350	169,930	3.6%	236,600	6.4%
General Operating Services	15,634	20,800	20,800	13,209	33.0%	19,200	-7.7%
Insurance - Property, AL, GL, WC	32,067	34,954	34,954	33,582	9.0%	34,954	0.0%
Maintenance & Rentals	26,611	34,500	34,500	25,891	29.6%	37,636	9.1%
Utilities	47,069	63,300	63,300	33,177	34.5%	63,300	0.0%
Contractual Services & Projects	5,732	10,160	10,160	3,760	77.3%	11,900	17.1%
General Supplies	11,796	17,300	17,300	8,878	46.7%	17,300	0.0%
Materials & Equipment	3,825	8,000	8,000	592	109.2%	8,000	0.0%
Special Current Charges	15,238	15,550	15,550	12,909	2.0%	15,550	0.0%
CITY COURT	\$ 897,140	\$ 935,964	\$ 950,714	\$ 720,400	4.3%	\$ 989,540	4.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 01 GENERAL GOVERNMENT
DIVISION: 05 LEGAL SERVICES

GOAL MISSION STATEMENT:

To provide legal advice to the Mayor, City Council, and all the officers, departments, boards and agencies of the City.

FUNCTION DESCRIPTION:

This division includes the function of the City Attorney's and City Prosecutor's Offices and their support staff. In addition to general legal services, the City Attorney's Office also supervises the defense of any claims by outside counsel against the City, including those accounted for by the Risk Management Fund. The head of this division is the City Attorney who supervises the conduct of the legal affairs of the City. The functions also include the handling of all legal instruments; representing the City in litigation; preparing ordinances upon the request of the Mayor or City Councilmen; providing legal advice concerning the affairs of the City when requested by the Mayor or City Councilmen; rendering written opinions as to the legality of all contracts, franchises and other legal instruments.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Requests for legal action	70	100	120
Administrative Hearing Cases	50	20	20

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Legal Services	7.5	7.5	7.5	7.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 01 GENERAL GOVERNMENT							
DIV: 05 LEGAL SERVICES							
Salaries/ Wages/ OT	\$ 275,660	\$ 289,500	\$ 299,500	\$ 245,724	5.0%	\$ 315,000	5.2%
Fringe Benefits	111,495	116,300	116,800	96,136	4.3%	120,370	3.1%
General Operating Services	35,944	49,400	49,400	32,628	37.4%	53,900	9.1%
Insurance - Property, AL, GL, WC	18,709	19,644	19,644	19,644	5.0%	19,644	0.0%
Maintenance & Rentals	5,634	6,500	6,500	4,236	15.4%	6,500	0.0%
Utilities	2,471	2,600	2,600	1,831	5.2%	2,600	0.0%
Contractual Services & Projects	-	100	100	5	N/A	50	-50.0%
General Supplies	4,475	7,000	7,000	2,695	56.4%	6,850	-2.1%
Materials & Equipment	-	1,750	1,750	-	N/A	-	-100.0%
Special Current Charges	233,242	244,300	244,300	79,538	4.7%	273,800	12.1%
LEGAL SERVICES	687,630	737,094	747,594	482,437	7.2%	798,714	6.8%
 GENERAL GOVERNMENT	 \$ 3,016,207	 \$ 3,226,042	 \$ 3,287,042	 \$ 2,429,051	 7.0%	 \$ 3,454,588	 5.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 02 FINANCE
DIVISION:

GOAL MISSION STATEMENT:

To provide fair and responsible stewardship of City resources and related support to other City operations, for both the present and future benefit of the public.

FUNCTION DESCRIPTION:

The Director of Finance supervises the Accounting, Purchasing, Print Shop, Water Billing, and Information Technology Divisions of the City.

Finance Department Divisions:

Administration Services
Accounting
Purchasing

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Finance Department	18	18	18	18	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 02 FINANCE							
Salaries/ Wages/ OT	\$ 771,832	\$ 790,100	\$ 840,426	\$ 695,396	2.4%	\$ 858,000	2.1%
Fringe Benefits	262,059	278,760	277,434	222,609	6.4%	313,560	13.0%
General Operating Services	26,092	33,450	33,450	21,891	28.2%	36,000	7.6%
Insurance - Property, AL, GL, WC	40,220	42,210	42,210	42,210	4.9%	42,210	0.0%
Maintenance & Rentals	5,258	7,200	7,200	3,740	36.9%	7,300	1.4%
Utilities	6,239	8,000	8,000	5,522	28.2%	8,000	0.0%
Contractual Services & Projects	18,525	28,300	26,300	22,356	52.8%	56,000	112.9%
General Supplies	18,318	20,000	22,500	17,861	9.2%	23,500	4.4%
Materials & Equipment	3,256	7,900	7,400	-	142.6%	8,100	9.5%
Special Current Charges	458,608	562,625	562,625	398,693	22.7%	601,650	6.9%
FINANCE DEPARTMENT	\$ 1,610,407	\$ 1,778,545	\$ 1,827,545	\$ 1,430,278	10.4%	\$ 1,954,320	6.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 02 FINANCE
DIVISION: 01 ADMINISTRATION SERVICES

GOAL MISSION STATEMENT:

To provide fair and responsible stewardship of City resources and related support to other City operations, for both the present and future benefit of the public.

FUNCTION DESCRIPTION:

This division provides for the general management and supervision, budget administration, asset management, and related functions not specifically assigned to other divisions within this department. The Director of Finance is charged with custody of City funds, integrity of financial statements, accounting systems, collection and disbursements of all monies, procurement of property, safeguarding of assets, computer operations and preparation of the annual budget. Further, the responsibilities include debt administration, cash management and investing; inventory and fixed asset control; internal control system; coordinating the annual audit; bond sales; and supervision of division operations; collection of all taxes, license and permit fees and all other monies due the City; negotiate agreements subject to Council approval with depository banks; procure all real and personal property, materials, supplies and services required by the City; maintain perpetual inventory; account for and manage all property, real and personal owned by the City; maintain and supervise all accounts for all funds, operating, capital, trust or otherwise; permit no expenditure except on proper authorization in accordance with Charter, applicable state law or Council ordinance; prepare and execute under the supervision of the Mayor or Administrative Officer, the operating and capital budgets of the City; prepare and issue all checks of the City; provide such information pertaining to fiscal matters as requested by the Mayor or Council; do and perform such other actions as may be directed by the Mayor or the terms of the Charter.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Annual budget	1	1	1
Budget amendments	1	2	1
CAFR (annual financial statements)	1	1	1
Bond issues	0	0	0

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Administration Services	2	2	3	3	50.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 02 FINANCE							
DIV: 01 ADMINISTRATION SERVICES							
Salaries/ Wages/ OT	\$ 155,953	\$ 161,500	\$ 245,500	\$ 204,888	3.6%	\$ 237,800	-3.1%
Fringe Benefits	39,273	41,500	59,415	48,193	5.7%	71,350	20.1%
General Operating Services	3,185	5,950	5,950	2,373	86.8%	6,000	0.8%
Insurance - Property, AL, GL, WC	8,906	9,334	9,334	9,334	4.8%	9,334	0.0%
Maintenance & Rentals	806	1,400	1,400	628	73.7%	1,500	7.1%
Utilities	919	1,500	1,500	889	63.2%	1,500	0.0%
Contractual Services & Projects	11,875	15,000	15,000	19,720	26.3%	43,500	190.0%
General Supplies	197	1,075	1,075	55	445.7%	1,075	0.0%
Materials & Equipment	2,056	2,000	2,000	-	-2.7%	2,300	15.0%
Special Current Charges	1,450	10,000	10,000	578	589.7%	15,100	51.0%
ADMINISTRATION SERVICES	\$ 224,620	\$ 249,259	\$ 351,174	\$ 286,658	11.0%	\$ 389,459	10.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 02 FINANCE
DIVISION: 02 ACCOUNTING

GOAL MISSION STATEMENT:

To collect all revenue in a timely and efficient manner, ensure accurate and efficient accounting of all financial transactions, and provide customers with accurate, timely, and courteous service.

FUNCTION DESCRIPTION:

The Accounting function is a division of the Finance Department. The main responsibilities of the division are maintain the general ledger accounts; process accounts receivable, accounts payable, and payroll; establish and monitor internal controls; account for all fixed assets and capital projects; process and maintain occupational licenses within the City limits; assist in the preparation of the City's financial statements in accordance with Generally Accepted Accounting Principles (G.A.A.P.); monitor debt service, bond payments and other long term liabilities; and assist in the preparation of the City's yearly budget.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Accounts payable checks issued	12,000	13,000	13,400
Payroll checks issued/direct deposits	5,500/21,000	5,500/21,000	5,500/20,000
Occupational licenses processed	4,800	4,800	5,000
Accounts Receivable invoices processed	3,500	3,000	3,000
Capital Projects managed	55	60	60

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Accounting	11	11	10	10	-9.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 02 FINANCE							
DIV: 02 ACCOUNTING							
Salaries/ Wages/ OT	\$ 457,758	\$ 466,500	\$ 422,486	\$ 348,739	1.9%	\$ 435,500	3.1%
Fringe Benefits	157,249	166,160	145,659	118,001	5.7%	163,410	12.2%
General Operating Services	19,288	23,000	23,000	17,465	19.2%	25,500	10.9%
Insurance - Property, AL, GL, WC	21,494	22,569	22,569	22,569	5.0%	22,569	0.0%
Maintenance & Rentals	3,472	4,500	4,500	2,648	29.6%	4,500	0.0%
Utilities	3,528	4,500	4,500	3,170	27.6%	4,500	0.0%
Contractual Services & Projects	3,845	9,300	7,300	-	141.9%	8,500	16.4%
General Supplies	14,245	15,375	17,375	14,009	7.9%	18,375	5.8%
Materials & Equipment	378	3,600	3,600	-	852.4%	3,500	-2.8%
Special Current Charges	457,158	552,625	552,625	398,080	20.9%	586,500	6.1%
ACCOUNTING	\$ 1,138,415	\$ 1,268,129	\$ 1,203,614	\$ 924,681	11.4%	\$ 1,272,854	5.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 02 FINANCE
DIVISION: 03 PURCHASING

GOAL MISSION STATEMENT:

To provide efficient and responsive procurement practices while providing quality service through teamwork and communication with City departments, divisions, and vendors. The Purchasing Division is dedicated to providing the City with the most effective and efficient centralized means for procuring quality goods and services in an economical and timely manner, while staying within the laws and regulations of the State of Louisiana and the City of Lake Charles.

FUNCTION DESCRIPTION:

The Purchasing Division provides direction and support in identifying sources capable of providing a continuous supply of goods and services in a quality and cost efficient manner. The division's functions include processing departmental and divisional requisitions for goods and services; processing invoices for payment; processing telephone and other communication needs; soliciting and analyzing bids consistent with good purchasing policies and in accordance with applicable state and local laws and policies; maintaining purchasing card program; maintaining electronic bid process; maintaining procurement document imaging system; dispose of surplus property; providing centralized procurement services for all City departments under the direction of the Purchasing Manager; purchasing all materials and services for the City in accordance with applicable state and local laws, policies and requirements; assisting in maintaining related delivery and payment records.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Purchase orders processed	3,200	3,000	3,000
Processed requisitions	2,736	2,900	2,800
Sent out RFP/public/in house bids	50	50	50

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Purchasing	5	5	5	5	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 02 FINANCE							
DIV: 03 PURCHASING							
Salaries/ Wages/ OT	\$ 158,121	\$ 162,100	\$ 172,440	\$ 141,771	2.5%	\$ 184,700	7.1%
Fringe Benefits	65,537	71,100	72,360	56,415	8.5%	78,800	8.9%
General Operating Services	3,619	4,500	4,500	2,053	24.3%	4,500	0.0%
Insurance - Property, AL, GL, WC	9,820	10,307	10,307	10,307	5.0%	10,307	0.0%
Maintenance & Rentals	980	1,300	1,300	464	32.7%	1,300	0.0%
Utilities	1,792	2,000	2,000	1,463	11.6%	2,000	0.0%
Contractual Services & Projects	2,805	4,000	4,000	2,635	42.6%	4,000	0.0%
General Supplies	3,876	3,550	4,050	3,797	-8.4%	4,050	0.0%
Materials & Equipment	822	2,300	1,800	-	179.8%	2,300	27.8%
Special Current Charges	-	-	-	35	N/A	50	N/A
PURCHASING	<u>247,372</u>	<u>261,157</u>	<u>272,757</u>	<u>218,940</u>	5.6%	<u>292,007</u>	7.1%
FINANCE DEPARTMENT	<u>\$ 1,610,407</u>	<u>\$ 1,778,545</u>	<u>\$ 1,827,545</u>	<u>\$ 1,430,279</u>	10.4%	<u>\$ 1,954,320</u>	6.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 03 HUMAN RESOURCES
DIVISION: 01 HUMAN RESOURCES ADMINISTRATION

GOAL MISSION STATEMENT:

To provide quality services and support with integrity, responsiveness, and sensitivity to all City employees, City Departments, and citizens. The goals include making quality and integrity a part of the way the department works; providing and promoting a safe, healthful, and encouraging place to work; inspiring and encouraging a high level of employee morale through recognition and effective communication; providing resources and services to City departments for their use in achieving their respective goals; and providing resources and tools for City employees' use at work and future careers.

FUNCTION DESCRIPTION:

This department conducts personnel administration, recruitment, and training activities, maintains employment records, and assists in the carryout of City personnel policies and employee benefit programs. Its functions include responsibility for all personnel administration of City employees; administration of the hiring, processing, and orientation of all new employees; the monitoring of personnel policies and new employment legislation as they relate to the City and its employees; the provision of advice on employment matters to the City Council, Mayor, and other departments; the development and administration of an adopted position classification plan for City employees; and the development and administration of an adopted salary plan for the City.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Applications received	1,300	1,200	971
New hires	420	450	430

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
Human Resources	4	4	4	4	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 03 HUMAN RESOURCES							
Salaries/ Wages/ OT	\$ 229,014	\$ 239,500	\$ 248,500	\$ 206,171	4.6%	\$ 267,800	7.8%
Fringe Benefits	70,313	83,860	78,360	62,803	19.3%	91,600	16.9%
General Operating Services	8,512	12,500	11,000	5,613	46.9%	12,500	13.6%
Insurance - Property, AL, GL, WC	11,873	12,467	12,467	12,467	5.0%	12,467	0.0%
Maintenance & Rentals	4,472	6,200	6,200	3,404	38.6%	6,200	0.0%
Utilities	2,416	3,000	3,000	2,035	24.2%	3,400	13.3%
Contractual Services & Projects	1,478	4,000	4,000	-	170.6%	6,000	50.0%
General Supplies	9,969	13,900	15,400	6,895	39.4%	14,400	-6.5%
Automotive Supplies & Gasoline	30	400	500	285	1233.3%	550	10.0%
Major Acquisitions & Improvements	3,534	5,550	5,450	-	57.0%	5,050	-7.3%
Materials & Equipment	14,300	-	-	-	-100.0%	-	N/A
Special Current Charges	11,241	4,750	4,750	2,438	-57.7%	6,200	30.5%
HUMAN RESOURCES DEPT	\$ 367,152	\$ 386,127	\$ 389,627	\$ 302,111	5.2%	\$ 426,167	9.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND
DEPARTMENT: 04 FIRE DEPARTMENT
DIVISION:**

GOAL MISSION STATEMENT:

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

FUNCTION DESCRIPTION:

The functions of the overall Fire Department include fire prevention, fire extinguishments and salvage operations; inspections and recommendations concerning fire code; investigation of fires and their causes; conduct fire safety and prevention programs. The department performs fire suppression and prevention services within the City; it also provides fire protection services for Ward 3 of Calcasieu Parish through a joint services agreement.

Fire Department Divisions:

Fire Administration
Fire Suppression
Cajun Country
Fire Support (includes Fire Prevention, Fire Training, Fire Dispatch, Maintenance Divisions)

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
Fire Department	182	182	182	182	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 04 FIRE DEPARTMENT							
Salaries/ Wages	\$ 6,624,153	\$ 7,133,300	\$ 7,249,795	\$ 5,918,261	7.7%	\$ 7,954,000	9.7%
Overtime	1,527,754	1,100,000	1,540,000	1,285,849	-28.0%	1,220,000	-20.8%
Retirement Contributions 24%-28.25%- 29.25'	2,164,872	2,166,500	2,241,310	1,795,771	0.1%	2,241,310	0.0%
Other Fringe Benefits	1,447,461	1,677,110	1,667,805	1,203,950	15.9%	1,695,050	1.6%
General Operating Services	20,726	22,175	22,175	5,889	7.0%	22,550	1.7%
Insurance - Property, AL, GL, WC	1,115,763	1,168,733	1,168,733	1,160,332	4.7%	1,171,733	0.3%
Maintenance & Rentals	340,896	418,600	413,400	172,648	22.8%	464,700	12.4%
Utilities	245,915	261,950	261,950	188,658	6.5%	268,750	2.6%
Contractual Services & Projects	59,286	197,600	197,735	75,197	233.3%	218,850	10.7%
General Supplies	136,633	160,700	167,065	89,419	17.6%	166,400	-0.4%
Automotive Supplies & Gasoline	289,073	342,200	342,200	162,718	18.4%	281,200	-17.8%
Materials & Equipment	228,856	306,000	301,212	168,808	33.7%	337,000	11.9%
Major Acquisitions & Improvements	270,211	238,000	250,488	148,072	-11.9%	334,000	33.3%
Special Current Charges	21,870	48,500	48,500	20,529	121.8%	33,700	-30.5%
Interfund Transfers	6,709	6,710	6,710	-	0.0%	-	-100.0%
FIRE DEPARTMENT	\$ 14,500,178	\$ 15,248,078	\$ 15,879,078	\$ 12,396,101	5.2%	\$ 16,409,243	3.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 04 FIRE DEPARTMENT
DIVISION: 01 ADMINISTRATION

GOAL MISSION STATEMENT:

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

FUNCTION DESCRIPTION:

This division is the administration component of the Fire Department.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Fire reports	3,000	3,299	3,500

*The numbers provided come from a twelve-month time period from January to December.

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Administration	5	5	5	5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 04 FIRE DEPARTMENT							
DIV: 01 ADMINISTRATION							
Salaries/ Wages/ OT	\$ 217,755	\$ 227,300	\$ 239,625	\$ 197,964	4.4%	\$ 254,500	6.2%
Fringe Benefits	106,061	106,750	108,925	89,678	0.6%	111,600	2.5%
General Operating Services	13,310	13,500	13,500	2,721	1.4%	14,000	3.7%
Maintenance & Rentals	6,472	7,500	7,500	4,641	15.9%	7,500	0.0%
Utilities	224,017	237,000	237,000	171,087	5.8%	243,000	2.5%
Contractual Services & Projects	103	100	235	229	-2.9%	300	27.7%
General Supplies	32	900	765	-	2712.5%	900	17.6%
Materials & Equipment	-	500	500	-	N/A	5,500	1000.0%
Special Current Charges	88	500	500	-	468.2%	500	0.0%
FIRE ADMINISTRATION	\$ 567,838	\$ 594,050	\$ 608,550	\$ 466,320	4.6%	\$ 637,800	4.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 04 FIRE DEPARTMENT
DIVISION: 02 FIRE SUPPRESSION

GOAL MISSION STATEMENT:

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

FUNCTION DESCRIPTION:

This is the largest division in the Fire Department. The employees are qualified to control and extinguish fires, respond to hazardous material emergencies, provide high quality first responder service, and quickly act in response to life threatening situations. They respond to hundreds of extrications and thousands of emergency line calls a year. They support and maintain a safe, healthy, well-trained, and high performing workforce to better serve the Lake Charles community.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Calls for service	3,000	3,299	3,500

*The numbers provided come from a twelve-month time period from January to December.

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Fire Suppression	161	161	161	161	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 04 FIRE DEPARTMENT							
DIV: 02 FIRE SUPPRESSION							
Salaries/ Wages	\$ 5,091,910	\$ 5,532,000	\$ 5,399,900	\$ 4,597,396	8.6%	\$ 6,174,000	14.3%
Overtime	1,292,267	900,000	1,540,000	1,138,841	-30.4%	1,000,000	-35.1%
Fringe Benefits	2,827,655	3,072,900	3,128,750	2,371,723	8.7%	3,128,200	0.0%
General Operating Services	7,316	8,450	8,262	2,755	15.5%	8,100	-2.0%
Insurance - Property, AL, GL, WC	908,598	950,249	950,249	946,997	4.6%	953,249	0.3%
Maintenance & Rentals	321,828	384,500	376,029	147,112	19.5%	423,500	12.6%
Contractual Services & Projects	47,137	151,500	151,500	64,966	221.4%	155,050	2.3%
General Supplies	123,965	136,250	141,450	88,528	9.9%	141,950	0.4%
Automotive Supplies & Gasoline	264,214	295,000	295,000	142,217	11.7%	245,000	-16.9%
Materials & Equipment	221,681	292,500	285,612	159,481	31.9%	315,500	10.5%
Major Acquisitions & Improvements	270,211	150,000	165,488	71,253	-44.5%	334,000	101.8%
Special Current Charges	21,238	27,000	27,000	19,700	27.1%	32,000	18.5%
Interfund Transfers	6,709	6,710	6,710	-	0.0%	-	-100.0%
FIRE SUPPRESSION	\$ 11,404,729	\$ 11,907,059	\$ 12,475,950	\$ 9,750,969	4.4%	\$ 12,910,549	3.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND
DEPARTMENT: 04 FIRE DEPARTMENT
DIVISION: 03 CAJUN COUNTRY**

GOAL MISSION STATEMENT:

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

FUNCTION DESCRIPTION:

This division was established in 2008 to better track costs attributable to the Ward 3 Fire District agreement with Calcasieu Parish which serves areas in Ward 3 outside the City limits. Fire support personnel are not specifically assigned to this station. The personnel costs are recorded in this division as they are incurred through the payroll process.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Fire Reports	650	898	950
Calls for service	650	898	950

AUTHORIZED PERSONNEL:

There are no personnel that are directly charged to this division. Various employees' payroll cost is recorded in this division as they are incurred.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 04 FIRE DEPARTMENT							
DIV: 03 CAJUN COUNTRY							
Salaries/ Wages	\$ 603,590	\$ 613,500	\$ 623,500	\$ 488,370	1.6%	\$ 675,500	8.3%
Overtime	202,447	160,000	180,000	123,031	-21.0%	180,000	0.0%
Fringe Benefits	335,927	295,960	307,260	246,059	-11.9%	316,860	3.1%
Insurance - Property, AL, GL, WC	101,572	107,611	107,611	102,462	5.9%	107,611	0.0%
Maintenance & Rentals	12,596	26,100	26,100	20,895	107.2%	30,100	15.3%
Utilities	20,924	22,650	22,650	16,585	8.2%	23,450	3.5%
Contractual Services & Projects	4,752	10,000	10,000	2,455	110.4%	4,500	-55.0%
General Supplies	3,666	10,000	10,000	891	172.8%	7,000	-30.0%
Automotive Supplies & Gasoline	12,327	25,700	25,700	13,862	108.5%	20,700	-19.5%
Materials & Equipment	7,046	11,500	11,900	9,327	63.2%	10,000	-16.0%
Special Current Charges	-	20,000	20,000	-	N/A	-	-100.0%
CAJUN COUNTRY	\$ 1,304,847	\$ 1,303,021	\$ 1,344,721	\$ 1,023,937	-0.1%	\$ 1,375,721	2.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 04 FIRE DEPARTMENT
DIVISION: 04 FIRE SUPPORT

GOAL MISSION STATEMENT:

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

FUNCTION DESCRIPTION:

This division was broken out separately from fire suppression for the first time in the adopted 2011 budget. It includes the Training Division, Maintenance Division, Communication Division, and Prevention and Planning.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Code inspections	4,000	3,056	3,100

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Fire Support	16	16	16	16	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 04 FIRE DEPARTMENT							
DIV: 04 FIRE SUPPORT							
Salaries/ Wages	\$ 710,898	\$ 760,500	\$ 766,770	\$ 634,530	7.0%	\$ 850,000	10.9%
Overtime	33,040	40,000	40,000	23,978	21.1%	40,000	0.0%
Fringe Benefits	342,690	368,000	364,180	292,261	7.4%	379,700	4.3%
General Operating Services	100	225	413	413	125.0%	450	9.0%
Insurance - Property, AL, GL, WC	105,593	110,873	110,873	110,873	5.0%	110,873	0.0%
Maintenance & Rentals	-	500	3,771	-	N/A	3,600	-4.5%
Utilities	974	2,300	2,300	986	136.1%	2,300	0.0%
Contractual Services & Projects	7,294	36,000	36,000	7,547	393.6%	59,000	63.9%
General Supplies	8,970	13,550	14,850	-	51.1%	16,550	11.4%
Automotive Supplies & Gasoline	12,532	21,500	21,500	6,639	71.6%	15,500	-27.9%
Materials & Equipment	129	1,500	3,200	-	1062.8%	6,000	87.5%
Major Acquisitions & Improvements	-	88,000	85,000	76,819	N/A	-	-100.0%
Special Current Charges	544	1,000	1,000	829	83.8%	1,200	20.0%
FIRE SUPPORT	1,222,764	1,443,948	1,449,857	1,154,875	18.1%	1,485,173	2.4%
FIRE DEPARTMENT	\$ 14,500,178	\$ 15,248,078	\$ 15,879,078	\$ 12,396,101	5.2%	\$ 16,409,243	3.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 05 POLICE
DIVISION:

GOAL MISSION STATEMENT:

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

FUNCTION DESCRIPTION:

The functions of this department are the prevention of crime; law enforcement; assistance to the courts and other law enforcement officials; and maintain the peace of the City.

Police Department Divisions:

Police Administration
Police Service

AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Police Department	187	187	187	187	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 05 POLICE							
Salaries/ Wages	\$ 7,889,724	\$ 8,152,550	\$ 8,258,550	\$ 6,641,729	3.3%	\$ 9,099,100	10.2%
Overtime	1,079,092	703,500	1,203,500	998,660	-34.8%	953,000	-20.8%
Retirement contributions	2,419,420	2,511,500	2,578,450	2,021,326	3.8%	2,925,300	13.5%
Other Fringe Benefits	1,601,716	1,757,240	1,650,178	1,286,844	9.7%	1,780,860	7.9%
General Operating Services	45,817	47,900	55,400	41,169	4.5%	47,100	-15.0%
Insurance - Property, AL, GL, WC	1,568,742	1,646,041	1,646,041	1,638,463	4.9%	1,646,761	0.0%
Maintenance & Rentals	457,584	492,824	484,824	338,867	7.7%	477,324	-1.5%
Utilities	209,929	218,750	218,679	138,472	4.2%	218,760	0.0%
Contractual Services & Projects	124,518	134,300	135,380	91,641	7.9%	130,610	-3.5%
General Supplies	129,299	103,000	103,122	71,353	-20.3%	106,975	3.7%
Automotive Supplies & Gasoline	470,824	700,200	691,800	314,058	48.7%	531,800	-23.1%
Materials & Equipment	590,703	852,000	861,868	584,523	44.2%	868,900	0.8%
Major Acquisitions & Improvements	457,019	492,000	513,000	467,588	7.7%	706,490	37.7%
Special Current Charges	412,791	323,000	328,000	316,692	-21.8%	308,500	-5.9%
Interfund transfers	277,279	375,200	293,213	95,218	35.3%	349,778	19.3%
POLICE DEPARTMENT	\$ 17,734,457	\$ 18,510,005	\$ 19,022,005	\$ 15,046,603	4.4%	\$ 20,151,258	5.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 05 POLICE
DIVISION: 01 POLICE ADMINISTRATION

GOAL MISSION STATEMENT:

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

FUNCTION DESCRIPTION:

This division is the administration component of the Police Department. It includes the Office of the Chief of Police, his secretary, the positions of Deputy Chiefs, and the Professional Standards Division. These positions are responsible for the overall management and operation of the department and its respective divisions and include policies and procedures, rules and regulations, and personnel matters administration.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Calls for service	130,000	135,000	135,500
Administrative Investigations	65	65	70
Crime Clearance Rate	60%	65%	70%

AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
Police Administration	6	6	6	6	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 05 POLICE							
DIV: 01 ADMINISTRATION							
Salaries/ Wages/ OT	\$ 453,692	\$ 446,250	\$ 446,250	\$ 326,433	-1.6%	\$ 486,100	8.9%
Fringe Benefits	157,219	191,100	184,600	114,591	21.6%	210,100	13.8%
General Operating Services	40,657	36,900	44,900	36,249	-9.2%	40,100	-10.7%
Maintenance & Rentals	17,714	26,324	18,324	4,771	48.6%	21,324	16.4%
Utilities	206,457	212,500	191,500	117,146	2.9%	192,500	0.5%
Contractual Services & Projects	22,386	26,300	26,809	21,214	17.5%	27,010	0.7%
General Supplies	28,958	17,300	19,791	14,696	-40.3%	20,000	1.1%
Materials & Equipment	5,423	3,000	3,000	1,621	-44.7%	2,200	-26.7%
Special Current Charges	290	3,000	3,000	1,010	934.5%	3,000	0.0%
ADMINISTRATION	<u>\$ 932,796</u>	<u>\$ 962,674</u>	<u>\$ 938,174</u>	<u>\$ 637,731</u>	3.2%	<u>\$ 1,002,334</u>	6.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 05 POLICE
DIVISION: 02 POLICE SERVICE

GOAL MISSION STATEMENT:

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

FUNCTION DESCRIPTION:

This division consists of police personnel and the operational needs of the police force. It consists of three units, Operations, Administrative Support, and Investigations. "Operations" contains the operational functions of the police services to the public and falls under the purview of a Deputy Chief. Components falling under this title include the patrol division and K-9 function, the traffic division, and the personnel training division. "Administrative Support" contains the functions classified as support positions falling under the purview of a Deputy Chief. The components include budget positions, narcotics task force personnel, communications, clerical, information desk personnel, neighborhood policing, criminal intelligence, and crime analysis. "Investigations" includes the functions classified as investigative positions falling under the purview of a Deputy Chief. Components of this include all sub-classifications of investigations such as violent crimes, property crimes, etc., the investigative clerical personnel, and the property and evidence function.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Calls for service	130,000	135,000	135,000
Arrests	3,300	3,500	3,500
Citations	20,000	21,000	21,000

AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Police Services	181	181	181	181	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 05 POLICE							
DIV: 02 POLICE SERVICE							
Salaries/ Wages/ OT	\$ 7,439,118	\$ 7,709,800	\$ 7,815,800	\$ 6,316,813	3.6%	\$ 8,616,000	10.2%
Overtime	1,076,006	700,000	1,200,000	997,143	-34.9%	950,000	-20.8%
Retirement	2,324,610	2,400,000	2,578,450	1,948,815	3.2%	2,800,000	8.6%
Fringe Benefits	1,539,307	1,677,640	1,465,578	1,244,764	9.0%	1,696,060	15.7%
General Operating Services	5,160	11,000	10,500	4,920	113.2%	7,000	-33.3%
Insurance - Property, AL, GL, WC	1,568,742	1,646,041	1,646,041	1,638,463	4.9%	1,646,761	0.0%
Maintenance & Rentals	439,870	466,500	466,500	334,096	6.1%	456,000	-2.3%
Utilities	3,472	6,250	27,179	21,326	80.0%	26,260	-3.4%
Contractual Services & Projects	102,132	108,000	108,571	70,427	5.7%	103,600	-4.6%
General Supplies	100,341	85,700	83,331	56,657	-14.6%	86,975	4.4%
Automotive Supplies & Gasoline	470,824	700,200	691,800	314,058	48.7%	531,800	-23.1%
Materials & Equipment	585,280	849,000	858,868	582,902	45.1%	866,700	0.9%
Major Acquisitions & Improvements	457,019	492,000	513,000	467,588	7.7%	706,490	37.7%
Special Current Charges	412,501	320,000	325,000	315,682	-22.4%	305,500	-6.0%
Interfund transfers	277,279	375,200	293,213	95,218	35.3%	349,778	19.3%
POLICE SERVICE	16,801,661	17,547,331	18,083,831	14,408,872	4.4%	19,148,924	5.9%
POLICE DEPARTMENT	\$ 17,734,457	\$ 18,510,005	\$ 19,022,005	\$ 15,046,603	4.4%	\$ 20,151,258	5.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION:**

GOAL MISSION STATEMENT:

To ensure the highest quality of service is given to the residents of the City of Lake Charles.

FUNCTION DESCRIPTION:

Per the City Charter, the Director of Public Works is responsible for emergency services for all agencies of the City; contract construction supervision, maintenance of City property; maintenance of city map and mapping and survey work; construction of streets and sidewalks and bridges and street drainage connected therewith; traffic engineering; garbage and trash collection and disposal; street cleaning; storm water collection and disposal systems. In addition, the Director of Public Works oversees City Wastewater and Water systems; the City Transit system; the Vehicle Maintenance Division; and the Grounds Maintenance Division.

Public Works Department Divisions:

Administration

Streets

Solid Waste-Trash Collection

Solid Waste General

Vehicle Maintenance

Building Maintenance

Communication & Traffic

Grounds Maintenance

*Wastewater, Transit, and Water Division are in separate funds listed elsewhere in the budget.

AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Police Services	157	165.5	165.5	165.5	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual	Adopted	Amended	Y-T-D	% Change		% Change
	Fiscal Year 2014 - 2015	Budget 2015 - 2016	Budget 2015 - 2016	FY 2016 7/29/2016	Adopted from Actual	Proposed Budget 2016 - 2017	Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
Salaries/ Wages	\$ 4,136,903	\$ 4,841,300	\$ 4,656,990	\$ 3,796,613	17.0%	\$ 5,401,800	16.0%
Overtime	179,189	203,900	288,400	177,567	13.8%	227,000	-21.3%
Retirement contributions	373,190	427,000	416,375	348,565	14.4%	559,100	34.3%
Other Fringe Benefits	1,281,976	1,479,150	1,391,400	1,089,693	15.4%	1,584,780	13.9%
General Operating Services	13,418	20,820	20,470	9,117	55.2%	24,120	17.8%
Insurance - Property, AL, GL, WC	1,581,606	1,660,687	1,660,737	1,660,708	5.0%	1,660,787	0.0%
Maintenance & Rentals	404,575	670,600	635,650	276,071	65.8%	573,800	-9.7%
Utilities	1,449,630	1,515,400	1,517,650	1,100,044	4.5%	1,509,600	-0.5%
Contractual Services & Projects	1,434,052	1,818,400	1,943,650	1,211,255	26.8%	1,851,650	-4.7%
General Supplies	448,132	578,050	592,200	332,213	29.0%	607,350	2.6%
Automotive Supplies & Gasoline	832,398	1,238,000	1,220,150	590,939	48.7%	996,550	-18.3%
Materials & Equipment	358,882	397,950	424,125	230,221	10.9%	431,270	1.7%
Major Acquisitions & Improvements	1,263,504	2,113,100	2,297,810	1,209,303	67.2%	1,957,640	-14.8%
Special Current Charges	67,616	100,300	114,050	34,938	48.3%	122,400	7.3%
PUBLIC WORKS DEPARTMENT	\$ 13,825,071	\$ 17,064,657	\$ 17,179,657	\$ 12,067,247	23.4%	\$ 17,507,847	1.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 01 ADMINISTRATION

GOAL MISSION STATEMENT:

To ensure the highest quality of service is given to the residents of the City of Lake Charles.

FUNCTION DESCRIPTION:

The Administration Division provides for the general management of the Public Works Department and the coordination and scheduling of work performed by its various operating divisions. It also includes the City Engineering functions.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work orders completed	1,000	1,100	1,150

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Administration	14	14	14	14	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 01 ADMINISTRATION							
Salaries/ Wages/ OT	\$ 488,993	\$ 600,500	\$ 548,000	\$ 451,546	22.8%	\$ 663,300	21.0%
Fringe Benefits	184,517	226,460	198,560	161,959	22.7%	244,560	23.2%
General Operating Services	4,087	6,450	7,700	5,624	57.8%	8,150	5.8%
Insurance - Property, AL, GL, WC	18,075	18,979	18,979	18,979	5.0%	18,979	0.0%
Maintenance & Rentals	14,226	23,750	23,050	16,580	66.9%	22,550	-2.2%
Utilities	26,554	31,500	31,500	22,219	18.6%	33,100	5.1%
Contractual Services & Projects	3,556	9,800	5,300	2,516	175.6%	9,800	84.9%
General Supplies	10,567	16,050	24,050	14,882	51.9%	19,850	-17.5%
Automotive Supplies & Gasoline	10,306	14,000	15,000	6,363	35.8%	11,050	-26.3%
Materials & Equipment	40,077	9,250	8,950	5,927	-76.9%	9,470	5.8%
Major Acquisitions & Improvements	-	90,000	110,200	20,136	N/A	22,000	-80.0%
Special Current Charges	30,544	75,500	72,750	13,431	147.2%	75,500	3.8%
ADMINISTRATION	\$ 831,502	\$ 1,122,239	\$ 1,064,039	\$ 740,162	35.0%	\$ 1,138,309	7.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 02 STREETS

GOAL MISSION STATEMENT:

To maintain safe roadways and sidewalks for pedestrian and vehicular traffic and to maintain City infrastructure drainage systems.

FUNCTION DESCRIPTION:

The Streets Division performs general roadway maintenance (maintaining, repairing, improving City streets) and drainage on public streets. Street sweepers insure streets are free of dirt, leaves, and debris. The maintenance of City streets includes surface treatment and overlay; correction of street failures including handicap ramps, curbs, and gutters, construction catch basins, drainage boxes, and patching potholes. (This budget also includes the cost of street lighting.)

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work orders completed	300	350	400
Work orders completed-drainage	1,300	1,600	1,600

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Streets	25	26.5	26.5	26.5	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 02 STREETS							
Salaries/ Wages/ OT	\$ 733,880	\$ 779,000	\$ 807,400	\$ 643,600	6.1%	\$ 870,700	7.8%
Fringe Benefits	267,157	276,250	286,990	230,253	3.4%	318,050	10.8%
General Operating Services	687	1,450	450	124	111.1%	1,450	222.2%
Insurance - Property, AL, GL, WC	438,056	459,959	460,009	459,980	5.0%	460,059	0.0%
Maintenance & Rentals	31,613	84,300	84,300	37,459	166.7%	69,300	-17.8%
Utilities	1,337,286	1,370,000	1,370,000	1,016,946	2.4%	1,365,000	-0.4%
Contractual Services & Projects	139,740	355,400	355,550	122,369	154.3%	355,400	0.0%
General Supplies	211,859	271,200	272,800	169,983	28.0%	282,900	3.7%
Automotive Supplies & Gasoline	52,417	81,500	81,500	31,547	55.5%	63,500	-22.1%
Materials & Equipment	30,399	56,500	56,275	31,750	85.9%	52,000	-7.6%
Major Acquisitions & Improvements	-	233,600	255,625	250,331	N/A	279,520	9.3%
Special Current Charges	1,231	5,000	5,000	1,985	306.2%	5,000	0.0%
STREETS	\$ 3,244,325	\$ 3,974,159	\$ 4,035,899	\$ 2,996,327	22.5%	\$ 4,122,879	2.2%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 03 TRASH COLLECTION

GOAL MISSION STATEMENT:

To collect and dispose of garbage and trash from the residents in the City limits of Lake Charles in the most economical and environmentally safe manner.

FUNCTION DESCRIPTION:

This division provides for the collection and disposal of brush, debris, and other residential waste not handled by the automated garbage system. Its function includes the collection of garbage and trash from City residences once a week and then the delivery of the items to the dump sites. There are nine routes which average 717.5 homes per route.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Tons incinerated	6,000	5,500	5,800
Tons trash collected	6,300	6,500	7,000

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Trash Collection	29	33.5	33.5	33.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 03 TRASH COLLECTION							
Salaries/ Wages/ OT	\$ 717,168	\$ 890,500	\$ 886,000	\$ 715,549	24.2%	\$ 1,039,500	17.3%
Fringe Benefits	260,407	326,900	302,900	246,864	25.5%	393,260	29.8%
General Operating Services	-	600	600	-	N/A	600	0.0%
Insurance - Property, AL, GL, WC	233,405	245,075	245,075	245,075	5.0%	245,075	0.0%
Maintenance & Rentals	96,452	130,200	130,150	36,326	35.0%	120,200	-7.6%
Utilities	5,165	6,600	6,650	4,764	27.8%	6,700	0.8%
Contractual Services & Projects	269,712	314,600	414,600	334,624	16.6%	339,600	-18.1%
General Supplies	3,086	4,450	4,750	2,070	44.2%	4,450	-6.3%
Automotive Supplies & Gasoline	145,565	237,000	237,000	104,717	62.8%	177,000	-25.3%
Materials & Equipment	34,800	31,850	32,050	17,388	-8.5%	31,850	-0.6%
Major Acquisitions & Improvements	365,127	558,000	560,946	215,310	52.8%	346,960	-38.1%
Special Current Charges	6,156	9,500	9,500	3,554	54.3%	9,500	0.0%
TRASH COLLECTION	\$ 2,137,043	\$ 2,755,275	\$ 2,830,221	\$ 1,926,241	28.9%	\$ 2,714,695	-4.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**DEPARTMENT: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 04 SOLID WASTE – GENERAL**

GOAL MISSION STATEMENT:

To clean all streets of garbage and trash in the most economical and environmentally safe manner.

FUNCTION DESCRIPTION:

The Solid Waste-General (Garbage) Division includes the cost of operation of the City's automated garbage collection service, including related equipment costs, contractual cost of waste disposal, and expenses of transportation to disposal sites. Its primary function is the collection of garbage and trash from City residences once a week and delivery of the items to the dump sites. There are nine routes which average 717.5 homes per route.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Tons garbage collected	26,000	26,000	26,500
Work orders completed	8,100	9,000	9,000
Team Green Recycling tons	575	658	660

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Solid Waste – General	14	14	14	14	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 04 SOLID WASTE-GENERAL							
Salaries/ Wages/ OT	\$ 368,383	\$ 421,500	\$ 420,980	\$ 337,008	14.4%	\$ 454,500	8.0%
Fringe Benefits	151,922	176,360	162,560	130,022	16.1%	185,960	14.4%
General Operating Services	2,651	2,700	2,700	332	1.8%	2,800	3.7%
Insurance - Property, AL, GL, WC	223,952	235,150	235,150	235,150	5.0%	235,150	0.0%
Maintenance & Rentals	83,519	121,100	118,700	65,275	45.0%	101,100	-14.8%
Utilities	6,460	6,300	7,700	4,851	-2.5%	7,900	2.6%
Contractual Services & Projects	914,157	1,000,100	1,000,100	645,720	9.4%	1,000,100	0.0%
General Supplies	8,420	12,750	13,750	6,618	51.4%	12,750	-7.3%
Automotive Supplies & Gasoline	255,174	445,000	423,000	187,115	74.4%	340,000	-19.6%
Materials & Equipment	127,736	125,750	147,550	94,673	-1.6%	155,750	5.6%
Major Acquisitions & Improvements	365,974	405,000	405,000	23,993	10.7%	454,160	12.1%
Special Current Charges	23,779	2,500	17,500	8,033	-89.5%	22,700	29.7%
SOLID WASTE-GENERAL	\$ 2,532,127	\$ 2,954,210	\$ 2,954,690	\$ 1,738,790	16.7%	\$ 2,972,870	0.6%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 05 VEHICLE MAINTENANCE

GOAL MISSION STATEMENT:

To provide and sustain the City fleet of on-road and off-road vehicles and equipment and to provide these services in a proficient, professional, and courteous manner; to promote the reduction of idle time and improve fuel mileage; to provide information on technology advances in alternative fuels and vehicles.

FUNCTION DESCRIPTION:

The Vehicle Maintenance Division accounts for the operational costs of maintenance garage services for Public Works, Police Department, Recreation Department, and City Hall. Repair parts and replacement are charged to departments/divisions and includes fuel, oil, towing, and all diagnosing, and use of vendors

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work orders	5,200	5,500	5,600
Invoices Processed	4,000	4,000	4,000

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Vehicle Maintenance	24	24	24	24	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 05 VEHICLE MAINTENANCE							
Salaries/ Wages/ OT	\$ 756,307	\$ 835,000	\$ 839,200	\$ 676,035	10.4%	\$ 916,000	9.2%
Fringe Benefits	290,050	318,880	307,940	242,488	9.9%	351,750	14.2%
General Operating Services	4,112	5,750	5,750	2,572	39.8%	7,750	34.8%
Insurance - Property, AL, GL, WC	81,829	85,920	85,920	85,920	5.0%	85,920	0.0%
Maintenance & Rentals	40,974	80,750	74,250	37,418	97.1%	71,750	-3.4%
Utilities	33,104	44,500	44,500	21,837	34.4%	44,500	0.0%
Contractual Services & Projects	13,017	22,650	22,650	7,310	74.0%	20,700	-8.6%
General Supplies	48,867	56,950	61,300	32,365	16.5%	66,950	9.2%
Automotive Supplies & Gasoline	79,811	97,500	99,650	64,247	22.2%	86,000	-13.7%
Materials & Equipment	39,443	73,000	73,000	25,170	85.1%	68,500	-6.2%
Major Acquisitions & Improvements	-	95,000	120,000	39,339	N/A	-	-100.0%
Special Current Charges	1,975	3,000	3,000	2,409	51.9%	3,200	6.7%
VEHICLE MAINTENANCE	\$ 1,389,489	\$ 1,718,900	\$ 1,737,160	\$ 1,237,110	23.7%	\$ 1,723,020	-0.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 06 BUILDING MAINTENANCE

GOAL MISSION STATEMENT:

To provide healthy, safe, clean, and usable buildings and facilities by maintenance, repairs, and renovations in a timely and cost effective manner.

FUNCTION DESCRIPTION:

The Building Maintenance Division provides the maintenance of air/heating systems and plumbing systems as well as repairs such as carpentry, electrical, and painting for approximately 108 City facilities. Material costs are charged to various departments; personnel and other operational costs are funded through the Building Maintenance Division's budget.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work orders completed	950	900	950

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Building Maintenance	13	13	13	13	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 06 BUILDING MAINTENANCE							
Salaries/ Wages/ OT	\$ 331,415	\$ 365,500	\$ 339,610	\$ 284,521	10.3%	\$ 402,500	18.5%
Fringe Benefits	138,935	148,900	140,600	111,044	7.2%	163,000	15.9%
General Operating Services	307	300	300	154	-2.3%	300	0.0%
Insurance - Property, AL, GL, WC	11,744	12,331	12,331	12,331	5.0%	12,331	0.0%
Maintenance & Rentals	10,199	11,400	10,600	4,333	11.8%	12,700	19.8%
Utilities	7,328	8,000	8,800	4,700	9.2%	8,800	0.0%
Contractual Services & Projects	498	1,050	1,050	(9)	110.8%	1,050	0.0%
General Supplies	18,846	27,000	23,400	9,270	43.3%	27,700	18.4%
Automotive Supplies & Gasoline	17,809	30,200	30,200	10,410	69.6%	22,200	-26.5%
Materials & Equipment	12,673	16,300	20,000	11,439	28.6%	19,900	-0.5%
Major Acquisitions & Improvements	61,846	43,000	43,000	41,500	-30.5%	46,000	7.0%
Special Current Charges	520	800	800	787	53.8%	1,000	25.0%
BUILDING MAINTENANCE	\$ 612,120	\$ 664,781	\$ 630,691	\$ 490,480	8.6%	\$ 717,481	13.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 07 COMMUNICATION AND TRAFFIC

GOAL MISSION STATEMENT:

To do the best job the division can to maintain the safety of the motoring public through the maintenance of signs, signals, and communications; to promote the City in its mission and to respond to public concerns within the scope of the division's responsibilities

FUNCTION DESCRIPTION:

The Communication and Traffic Division installs and maintains traffic control devices and markings and maintains radio communication equipment used by other departments and divisions. (The cost of utility service to City-maintained traffic signals is also charged to this division.) Its functions consist of maintaining, replacing, and adding traffic signs and signals in the City; maintaining, replacing, and adding traffic signals; street striping; and hanging banners for holidays and special events.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Communications/work orders completed	550	550	575
Traffic/sign work completed	5,100	5,150	5,250
Traffic/signal work completed	1,050	1,100	5,190

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
Communication and Traffic	8	8	8	8	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 07 COMMUNICATION & TRAFFIC							
Salaries/ Wages/ OT	\$ 287,338	\$ 298,900	\$ 321,500	\$ 264,225	4.0%	\$ 329,100	2.4%
Fringe Benefits	90,455	96,500	97,400	78,012	6.7%	107,800	10.7%
General Operating Services	467	1,070	1,070	32	129.1%	1,070	0.0%
Insurance - Property, AL, GL, WC	136,490	143,315	143,315	143,315	5.0%	143,315	0.0%
Maintenance & Rentals	17,426	18,000	18,000	8,347	3.3%	15,100	-16.1%
Utilities	29,696	43,900	43,900	21,543	47.8%	39,000	-11.2%
Contractual Services & Projects	2,868	3,000	3,000	2,475	4.6%	3,200	6.7%
General Supplies	108,976	127,000	127,000	54,279	16.5%	127,000	0.0%
Automotive Supplies & Gasoline	16,443	23,300	23,300	12,384	41.7%	20,800	-10.7%
Materials & Equipment	13,227	16,800	16,800	2,626	27.0%	16,800	0.0%
Major Acquisitions & Improvements	84,470	60,000	60,000	25,844	-29.0%	-	-100.0%
Special Current Charges	105	500	500	285	376.2%	500	0.0%
COMMUNICATION & TRAFFIC	\$ 787,961	\$ 832,285	\$ 855,785	\$ 613,367	5.6%	\$ 803,685	-6.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 14 GROUNDS MAINTENANCE

GOAL MISSION STATEMENT:

To add to and maintain the aesthetic quality of the City.

FUNCTION DESCRIPTION:

The Grounds Maintenance/Beautification Division performs grounds maintenance functions such as mowing and landscape management. The City's Litter Abatement Program is accounted for in this division. Its functions include seeding, fertilizing, mowing, grooming, trimming, flower beds, and grass cutting on medians, neutral grounds, and City owned property.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work orders completed	1,000	1,100	1,200

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Grounds Maintenance	30	32.5	32.5	32.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 06 PUBLIC WORKS							
DIV: 14 GROUNDS MAINTENANCE							
Salaries/ Wages/ OT	\$ 632,606	\$ 854,300	\$ 782,700	\$ 601,696	35.0%	\$ 953,200	21.8%
Fringe Benefits	271,723	335,900	310,825	237,615	23.6%	379,500	22.1%
General Operating Services	1,107	2,500	1,900	279	125.8%	2,000	5.3%
Insurance - Property, AL, GL, WC	438,055	459,958	459,958	459,958	5.0%	459,958	0.0%
Maintenance & Rentals	110,166	201,100	176,600	70,333	82.5%	161,100	-8.8%
Utilities	4,037	4,600	4,600	3,184	13.9%	4,600	0.0%
Contractual Services & Projects	90,504	111,800	141,400	96,250	23.5%	121,800	-13.9%
General Supplies	37,511	62,650	65,150	42,746	67.0%	65,750	0.9%
Automotive Supplies & Gasoline	254,873	309,500	310,500	174,156	21.4%	276,000	-11.1%
Materials & Equipment	60,527	68,500	69,500	41,248	13.2%	77,000	10.8%
Major Acquisitions & Improvements	386,089	628,500	743,039	592,850	62.8%	809,000	8.9%
Special Current Charges	3,306	3,500	5,000	4,454	5.9%	5,000	0.0%
GROUNDS MAINTENANCE	2,290,504	3,042,808	3,071,172	2,324,769	32.8%	3,314,908	7.9%
PUBLIC WORKS DEPARTMENT	\$ 13,825,071	\$ 17,064,657	\$ 17,179,657	\$ 12,067,246	23.4%	\$ 17,507,847	1.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND
DEPARTMENT: 07 PLANNING AND DEVELOPMENT
DIVISION:**

GOAL MISSION STATEMENT:

To strive to administer safe, balanced, aesthetically pleasing and sustainable physical development to Lake Charles while protecting the larger public interest and improving quality.

Through the Planning Commission, the Planning Department is tasked with the principle authority to evaluate, formulate, plan, and execute the basic ingredients of the "City's Urban Policy."

FUNCTION DESCRIPTION:

The Planning and Development Department administer programs that influence the quality of life within the City of Lake Charles. A few of these include zoning and land use enforcement, subdivision administration, and floodplain management. The planning department monitors current trends and have several community plans to foster development in all areas of the City. Partnering with the Chamber SWLA, the City of Lake Charles is dedicated to improving the economic reinvestment of the Lake Charles community.

Planning and Development Department Divisions:

Administration
Permit Center
Downtown/Lakefront Development

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
Planning and Development	21	22	22	22	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 FUND: 001 GENERAL FUND							
DEPT: 07 PLANNING & DEVELOPMENT							
Salaries/ Wages/ OT	\$ 888,843	\$ 1,006,300	\$ 981,150	\$ 783,240	13.2%	\$ 1,084,700	10.6%
Fringe Benefits	256,172	312,300	307,450	238,938	21.9%	343,860	11.8%
General Operating Services	104,358	130,000	131,000	89,465	24.6%	129,100	-1.5%
Insurance - Property, AL, GL, WC	76,784	80,623	80,623	80,623	5.0%	80,623	0.0%
Maintenance & Rentals	23,062	28,750	34,950	26,616	24.7%	38,000	8.7%
Utilities	22,886	25,700	25,700	21,879	12.3%	29,650	15.4%
Contractual Services & Projects	213,666	464,500	455,965	175,599	117.4%	437,360	-4.1%
General Supplies	24,176	20,050	19,700	15,697	-17.1%	18,300	-7.1%
Automotive Supplies & Gasoline	23,490	30,650	30,650	16,219	30.5%	26,800	-12.6%
Materials & Equipment	9,538	30,050	32,000	6,476	215.1%	11,300	-64.7%
Major Acquisitions & Improvements	39,068	80,000	81,210	77,513	104.8%	63,000	-22.4%
Special Current Charges	78,109	173,300	171,825	32,735	121.9%	151,350	-11.9%
PLANNING & DEVELOPMENT DEPT	\$ 1,760,152	\$ 2,382,223	\$ 2,352,223	\$ 1,565,000	35.3%	\$ 2,414,043	2.6%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 07 PLANNING AND DEVELOPMENT
DIVISION: 01 ADMINISTRATION

GOAL MISSION STATEMENT:

To provide for the overall planning and coordination of the City's planning needs through customer service, prompt and adequate responses to telephone inquiries, efficient handling and resolution of zoning disputes and complaints; handling comprehensive planning, zoning, site plan development questions.

FUNCTION DESCRIPTION:

This division performs general City planning activities, administers zoning and other land development regulations, and carries out economic development programs. It processes zoning compliance, site plans, annexation request, subdivision plans, and planned developments. It oversees and administers programs that directly influence the quality of life within the City. Other functions include historic preservation, downtown development, subdivision management, and floodplain management.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Annexations	7	7	7
Subdivisions	46	50	50
Planning Com/Min or Conditionall Use/Historic Preservation	146	160	160

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Administration	6	5	5	5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 07 PLANNING & DEVELOPMENT							
DIV: 01 ADMINISTRATION							
Salaries/ Wages/ OT	\$ 186,384	\$ 254,500	\$ 263,700	\$ 208,066	36.5%	\$ 315,900	19.8%
Fringe Benefits	59,217	78,800	76,580	58,277	33.1%	95,300	24.4%
General Operating Services	56,623	72,450	72,450	53,877	28.0%	70,450	-2.8%
Insurance - Property, AL, GL, WC	17,505	18,380	18,380	18,380	5.0%	18,380	0.0%
Maintenance & Rentals	8,587	10,850	10,850	5,788	26.4%	9,700	-10.6%
Utilities	4,281	5,000	5,000	3,254	16.8%	5,000	0.0%
Contractual Services & Projects	-	2,000	1,190	45	N/A	150	-87.4%
General Supplies	2,003	3,800	3,450	1,044	89.7%	2,500	-27.5%
Automotive Supplies & Gasoline	959	2,500	2,500	717	160.7%	1,700	-32.0%
Materials & Equipment	-	2,050	4,000	2,566	N/A	1,500	-62.5%
Major Acquisitions & Improvements	-	40,000	41,210	41,174	N/A	21,000	-49.0%
Special Current Charges	50,592	69,200	67,200	21,542	36.8%	69,200	3.0%
ADMINISTRATION	\$ 386,151	\$ 559,530	\$ 566,510	\$ 414,730	44.9%	\$ 610,780	7.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 07 PLANNING AND DEVELOPMENT
DIVISION: 02 PERMIT CENTER

GOAL MISSION STATEMENT:

To provide information to the public and contractors; review development and single structure designs; conduct plan reviews and inspections, manage the structure demolition process; and preserve health, safety, and welfare of the City.

FUNCTION DESCRIPTION:

The Permit Center is a centralized location for obtaining development permits and for acquiring information on all construction, zoning, and land use requirements for the City of Lake Charles. It establishes rules and regulations for construction, alteration, repair, removal, relocation, demolition, and the use and occupancy of buildings, structures, and premises. It is also responsible for the following: review plans for compliance of new construction and alteration of existing structures; issue building, electrical plumbing, gas, and mechanical permits; perform inspections of various trades on new and altered buildings to assure compliance with codes; license various construction trades such as building, electrical, plumbing, gas, and mechanical contractors; investigate all complaints dealing with building, electrical, plumbing, gas, mechanical, zoning or property standards such as junk vehicles, junk materials, garbage and trash, or tall grass on private property; and handle condemnation procedures.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Building permits	1,537	1,614	1,614
Electrical permits	1,478	1,552	1,552
Mechanical permits	277	291	291
Plumbing permits	643	675	675

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Permit Center	13	15	15	15	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 07 PLANNING & DEVELOPMENT							
DIV: 02 PERMIT CENTER							
Salaries/ Wages/ OT	\$ 625,580	\$ 668,500	\$ 630,400	\$ 504,559	6.9%	\$ 675,100	7.1%
Fringe Benefits	169,977	202,500	198,600	155,908	19.1%	214,200	7.9%
General Operating Services	44,912	53,250	54,250	34,836	18.6%	54,500	0.5%
Insurance - Property, AL, GL, WC	52,422	55,043	55,043	55,043	5.0%	55,043	0.0%
Maintenance & Rentals	14,475	17,700	23,900	20,828	22.3%	28,300	18.4%
Utilities	18,085	20,000	20,000	18,210	10.6%	24,000	20.0%
Contractual Services & Projects	213,666	456,500	448,775	175,554	113.7%	431,210	-3.9%
General Supplies	14,372	15,250	15,250	7,186	6.1%	7,200	-52.8%
Automotive Supplies & Gasoline	22,531	28,150	28,150	15,502	24.9%	25,100	-10.8%
Materials & Equipment	9,538	27,000	27,000	3,910	183.1%	9,300	-65.6%
Major Acquisitions & Improvements	39,068	40,000	40,000	36,339	2.4%	42,000	5.0%
Special Current Charges	11,625	18,000	18,525	9,086	54.8%	16,000	-13.6%
PERMIT CENTER	\$ 1,236,251	\$ 1,601,893	\$ 1,559,893	\$ 1,036,961	29.6%	\$ 1,581,953	1.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 07 PLANNING AND DEVELOPMENT
DIVISION: 13 DOWNTOWN/LAKEFRONT DEVELOPMENT

GOAL MISSION STATEMENT:

To define the parameters, characteristics, aesthetics, and mission of the Downtown Development District with focus on customer and stakeholder needs. The "Charpentier district", also known as the downtown area, encases a 20-block area of homes dating back to the late 1800's and 1900's. This district encompasses some of the finest renovated architecture in Louisiana which was included in the 1990 National Historic Register.

FUNCTION DESCRIPTION:

This division was established in the 2010-2011 fiscal year to perform the planning and development function for the downtown and lakefront districts of the City. Its functions include beautification/aesthetics; budget, funding, operations; economic development; historic preservation; planning and coordination; transportation; and safety and security.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Development reviews	18	13	16
Historic preservation projects	5	2	4

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Downtown/Lakefront Development	2	2	2	2	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 07 PLANNING & DEVELOPMENT							
DIV: 13 DOWNTOWN/LAKEFRONT DEVLPMNT							
Salaries/ Wages/ OT	\$ 76,879	\$ 83,300	\$ 87,050	\$ 70,615	8.4%	\$ 93,700	7.6%
Fringe Benefits	26,978	31,000	32,270	24,753	14.9%	34,360	6.5%
General Operating Services	2,823	4,300	4,300	752	52.3%	4,150	-3.5%
Insurance - Property, AL, GL, WC	6,857	7,200	7,200	7,200	5.0%	7,200	0.0%
Maintenance & Rentals	-	200	200	-	N/A	-	-100.0%
Utilities	520	700	700	415	34.6%	650	-7.1%
Contractual Services & Projects	-	6,000	6,000	-	N/A	6,000	0.0%
General Supplies	7,801	1,000	1,000	7,467	-87.2%	8,600	760.0%
Materials & Equipment	-	1,000	1,000	-	N/A	500	-50.0%
Special Current Charges	15,892	86,100	86,100	2,107	441.8%	66,150	-23.2%
DOWNTOWN/LAKEFRONT PLAN	137,750	220,800	225,820	113,309	60.3%	221,310	-2.0%
 PLANNING & DEVELOPMENT DEPT.	 \$ 1,760,152	 \$ 2,382,223	 \$ 2,352,223	 \$ 1,565,000	 35.3%	 \$ 2,414,043	 2.6%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION:

GOAL MISSION STATEMENT:

To give the highest quality of service to fellow employees and the community of Lake Charles.

FUNCTION DESCRIPTION:

General Services Department Divisions:

Administration
Building Services
Printing Services

Information Technology
1911 City Hall
Community Service Grants

AUTHORIZED PERSONNEL:

	Actual Fiscal Year	Adopted Budget	Adjusted Budget	Proposed Budget	% Change From 2016
Total Personnel Count	2014-2015	2015-2016	2015-2016	2016-2017	Adopted
General Services	20.5	21.5	22.5	22.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
Salaries/ Wages/ OT	\$ 897,199	\$ 1,097,750	\$ 1,031,950	\$ 828,899	22.4%	\$ 1,228,400	19.0%
Fringe Benefits	230,776	305,700	277,413	224,543	32.5%	353,353	27.4%
General Operating Services	55,640	76,745	80,095	42,903	37.9%	70,945	-11.4%
Insurance - Property, AL, GL, WC	226,534	243,275	243,275	231,277	7.4%	241,275	-0.8%
Maintenance & Rentals	325,008	436,350	437,476	220,086	34.3%	417,150	-4.6%
Utilities	163,685	187,300	191,656	124,083	14.4%	193,400	0.9%
Contractual Services & Projects	549,696	730,480	722,839	465,402	32.9%	739,100	2.2%
General Supplies	75,640	110,575	114,912	71,776	46.2%	109,800	-4.4%
Automotive Supplies & Gasoline	7,483	13,300	13,250	3,959	77.7%	10,350	-21.9%
Materials & Equipment	312,097	401,315	389,924	267,635	28.6%	357,100	-8.4%
Major Acquisitions & Improvements	108,208	20,000	20,000	-	-81.5%	8,400	-58.0%
Special Current Charges	1,463,905	1,761,250	1,761,250	777,852	20.3%	1,749,300	-0.7%
GENERAL SERVICES DEPARTMENT	4,415,871	5,384,040	5,284,040	3,258,415	21.9%	5,478,573	3.7%
 OPERATING EXPENDITURES	 \$ 57,229,495	 \$ 63,979,717	 \$ 65,221,217	 \$ 48,494,806	 11.8%	 \$ 67,796,039	 3.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 01 ADMINISTRATION

GOAL MISSION STATEMENT:

To give the highest quality of service to fellow employees and the community of Lake Charles.

FUNCTION DESCRIPTION:

This division serves as a cost center for general administrative support and non-departmental charges, operational payments to other agencies pursuant to statutes or agreements, and incidental expenses of boards and commissions. It also provides for election costs and write-offs of uncollectible receivables for the entire General Fund.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Elections	1	1	2
CPPJ agreements	5	5	5

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Administration	4	6	6	6	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
DIV: 01 ADMINISTRATION							
Salaries/ Wages/ OT	\$ 142,239	\$ 299,000	\$ 234,000	\$ 191,632	110.2%	\$ 300,300	28.3%
Fringe Benefits	43,784	100,900	68,300	59,775	130.4%	102,700	50.4%
General Operating Services	48,669	63,000	62,350	33,865	29.4%	52,500	-15.8%
Insurance - Property, AL, GL, WC	120,635	132,081	132,081	120,083	9.5%	130,081	-1.5%
Maintenance & Rentals	14,136	24,000	24,000	13,352	69.8%	23,550	-1.9%
Utilities	45,294	53,950	53,950	35,728	19.1%	52,700	-2.3%
Contractual Services & Projects	5,382	12,430	12,430	10,458	131.0%	13,650	9.8%
General Supplies	10,750	27,300	29,450	25,115	154.0%	29,400	-0.2%
Automotive Supplies & Gasoline	2,390	4,350	4,350	1,377	82.0%	3,950	-9.2%
Materials & Equipment	1,200	6,800	5,300	-	466.7%	5,800	9.4%
Major Acquisitions & Improvements	-	20,000	20,000	-	N/A	-	-100.0%
Special Current Charges	1,457,554	1,757,300	1,757,300	776,416	20.6%	1,745,200	-0.7%
GENERAL ADMINISTRATION	\$ 1,892,033	\$ 2,501,111	\$ 2,403,511	\$ 1,267,801	32.2%	\$ 2,459,831	2.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 02 BUILDING SERVICES

GOAL MISSION STATEMENT:

To provide maintenance and supplies for the efficient operation of City Hall.

FUNCTION DESCRIPTION:

This division maintains the City Hall building and plant and oversees the janitorial services and supplies for City Hall.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Floors to maintain	10	10	10

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Building Services	4	4.5	4.5	4.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
DIV: 02 BUILDING SERVICES							
Salaries/ Wages/ OT	\$ 180,492	\$ 225,000	\$ 209,200	\$ 164,299	24.7%	\$ 261,400	25.0%
Fringe Benefits	33,018	44,800	34,800	26,851	35.7%	51,400	47.7%
General Operating Services	150	270	270	79	80.0%	270	0.0%
Insurance - Property, AL, GL, WC	50,791	53,331	53,331	53,331	5.0%	53,331	0.0%
Maintenance & Rentals	167,759	217,500	213,750	96,925	29.7%	212,300	-0.7%
Utilities	89,214	100,550	100,550	62,488	12.7%	100,700	0.1%
Contractual Services & Projects	74,981	129,250	129,250	19,169	72.4%	97,250	-24.8%
General Supplies	34,418	45,600	46,200	24,937	32.5%	42,200	-8.7%
Automotive Supplies & Gasoline	3,384	4,950	4,950	1,749	46.3%	3,650	-26.3%
Materials & Equipment	8,105	9,400	9,400	6,779	16.0%	12,200	29.8%
Special Current Charges	906	1,500	1,500	1,119	65.6%	1,500	0.0%
BUILDING SERVICES	\$ 643,218	\$ 832,151	\$ 803,201	\$ 457,726	29.4%	\$ 836,201	4.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 03 PRINTING SERVICES

GOAL MISSION STATEMENT:

To provide timely and efficient handling of the City's printing needs and mail delivery services for all City departments.

To provide communications services that help promote City activities/successes in the most effective means possible.

FUNCTION DESCRIPTION:

This division provides for the various printing needs of all City departments including stationery, envelopes, and forms; works with departments/divisions on printing projects such as the annual budget, certificates, brochures, booklets; maintains a supply of paper for copy machines; and picks up mail from the Post Office and City offices and distributes it to all City divisions. Material and postage costs are charged to the receiving departments/divisions.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Documents printed	1,600,000	1,300,000	1,500,000
Mail metered	135,000	133,400	135,000

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Printing Services	5	3	3	3	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
DIV: 03 PRINTING SERVICES							
Salaries/ Wages/ OT	\$ 145,157	\$ 95,100	\$ 92,100	\$ 69,975	-34.5%	\$ 100,100	8.7%
Fringe Benefits	44,271	32,200	26,200	25,941	-27.3%	36,500	39.3%
General Operating Services	5,387	9,700	13,700	8,055	80.1%	13,500	-1.5%
Insurance - Property, AL, GL, WC	12,989	13,638	13,638	13,638	5.0%	13,638	0.0%
Maintenance & Rentals	72,144	90,600	86,600	63,047	25.6%	90,900	5.0%
Utilities	1,548	2,700	2,700	1,084	74.4%	2,400	-11.1%
General Supplies	1,803	4,775	4,775	1,150	164.8%	4,200	-12.0%
Automotive Supplies & Gasoline	1,216	3,300	3,300	533	171.4%	2,000	-39.4%
Materials & Equipment	-	4,615	4,615	-	N/A	5,600	21.3%
Major Acquisitions & Improvements	26,233	-	-	-	-100.0%	8,400	N/A
Special Current Charges	138	150	150	176	8.7%	200	33.3%
PRINTING SERVICES	\$ 310,886	\$ 256,778	\$ 247,778	\$ 183,599	-17.4%	\$ 277,438	12.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 04 INFORMATION TECHNOLOGY

GOAL MISSION STATEMENT:

To provide all City employees with the hardware, software, and network resources needed to perform their jobs effectively and efficiently and to provide citizens with the electronic services needed to conduct business with the City.

FUNCTION DESCRIPTION:

Functions of the Information Technology Division include application support for ten or more enterprise-class systems used by all City employees or by specific departments; hardware, operating system, and software support for desktop computers and laptops used by approximately 600 employees across all City departments; and management of fifty or more servers housed in a 24x7x365 data center and in other City facilities.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Number of computers in use	650	650	650
Work orders completed	2,140	2,100	2,100

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Information Technology	4.5	4.5	4.5	4.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
DIV: 04 INFORMATION TECHNOLOGY							
Salaries/ Wages/ OT	\$ 268,855	\$ 294,400	\$ 290,600	\$ 238,715	9.5%	\$ 318,800	9.7%
Fringe Benefits	77,292	88,300	85,400	67,488	14.2%	97,300	13.9%
General Operating Services	336	1,750	1,750	231	420.8%	1,650	-5.7%
Insurance - Property, AL, GL, WC	22,521	23,647	23,647	23,647	5.0%	23,647	0.0%
Maintenance & Rentals	58,885	92,950	91,176	30,385	57.9%	71,000	-22.1%
Utilities	4,945	8,000	11,856	7,746	61.8%	12,500	5.4%
Contractual Services & Projects	467,162	585,000	577,359	434,460	25.2%	625,000	8.3%
General Supplies	20,069	18,400	23,400	15,867	-8.3%	19,400	-17.1%
Automotive Supplies & Gasoline	493	700	650	300	42.0%	750	15.4%
Materials & Equipment	302,792	380,500	381,109	260,072	25.7%	332,000	-12.9%
Major Acquisitions & Improvements	58,543	-	-	-	-100.0%	-	N/A
Special Current Charges	88	100	100	88	13.6%	100	0.0%
INFORMATION TECHNOLOGY	\$ 1,281,981	\$ 1,493,747	\$ 1,487,047	\$ 1,078,999	16.5%	\$ 1,502,147	1.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 09 1911 CITY HALL

GOAL MISSION STATEMENT:

To provide for the operation and maintenance of the restored 1911 City Hall building.

FUNCTION DESCRIPTION:

This division accounts for the operation and maintenance costs of the restored 1911 City Hall building, including wages for temporary employees. The exhibit and event costs at this building are separately budgeted through the Arts/Special Events Fund.

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
1911 City Hall	0	.5	.5	.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
DIV: 09 1911 CITY HALL							
Salaries/ Wages/ OT	\$ 22,614	\$ 41,650	\$ 31,450	\$ 24,436	84.2%	\$ 50,900	61.8%
Fringe Benefits	1,730	3,300	3,300	1,869	90.8%	3,940	19.4%
General Operating Services	-	200	200	-	N/A	200	0.0%
Insurance - Property, AL, GL, WC	12,696	13,331	13,331	13,331	5.0%	13,331	0.0%
Maintenance & Rentals	9,815	8,400	11,550	14,650	-14.4%	16,500	42.9%
Utilities	21,854	21,200	21,700	16,318	-3.0%	24,100	11.1%
Contractual Services & Projects	2,171	3,300	3,300	1,304	52.0%	2,700	-18.2%
General Supplies	7,840	11,000	3,000	4,361	40.3%	12,500	316.7%
Special Current Charges	106	100	100	53	-5.7%	200	100.0%
1911 CITY HALL	<u>\$ 78,826</u>	<u>\$ 102,481</u>	<u>\$ 87,931</u>	<u>\$ 76,322</u>	30.0%	<u>\$ 124,371</u>	41.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 001 GENERAL FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 11 COMMUNITY SERVICE GRANTS

GOAL MISSION STATEMENT:

To administer federally-assisted programs efficiently and timely to help citizens of the city/community, especially lower-income families.

FUNCTION DESCRIPTION:

This division provides administrative support for federally-assisted programs budgeted through other divisions and fund accounts such as AmeriCorps, Summer Food Service Program, the Community Development Block Grant and HOME Programs, See the individual details on these programs at their respective budget sites. Additional areas administered by this division are as follows

Mayor's Commission on Disability (MCOD): was formed in 1983 to expand the opportunities of persons with physical or mental disabilities and thus enhance their contribution to society.

Human Relations Commission: operates as an advisory board in all matters involving any department of the City, City officials, employees, and agents and their relationships and/or contacts with the citizens of the City.

Leadership Team for Community and Race Relations: mission is to develop and implement programs, events, and activities and to produce materials in the community that have significant impact on promoting racial equality, respect, and harmony among all members in the City and its surrounding communities.

Junior Team Green: consists of a group of young people, ages ranging from 12 to 18, and adult leaders who have committed themselves to educating and encouraging young people to be more environmentally responsible.

Mayor's Youth Partnership: consists of a group of young people, ages ranging from 12 to 18, to service in an advisory capacity to the Mayor of Lake Charles on youth issues and needs along with recommendations.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Multicultural dinners attendance	200	100	50
MCOD conference	0	0	0
MCOD attendees	0	250	0
Jr. Team Green activities	9	9	10
HR Cases	50	50	50
Mayor's Youth Partnership	0	4	6

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
General Service Grants	3	3	4	4	33.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 10 GENERAL SERVICES							
DIV: 11 COMMUNITY SERV GRANTS							
Salaries/ Wages/ OT	\$ 137,842	\$ 142,600	\$ 174,600	\$ 139,842	3.5%	\$ 196,900	12.8%
Fringe Benefits	30,681	36,200	59,413	42,619	18.0%	61,513	3.5%
General Operating Services	1,098	1,825	1,825	673	66.2%	2,825	54.8%
Insurance - Property, AL, GL, WC	6,902	7,247	7,247	7,247	5.0%	7,247	0.0%
Maintenance & Rentals	2,269	2,900	2,900	1,727	27.8%	2,900	0.0%
Utilities	830	900	900	719	8.4%	1,000	11.1%
Contractual Services & Projects	-	500	500	11	N/A	500	0.0%
General Supplies	760	3,500	2,087	346	360.5%	2,100	0.6%
Materials & Equipment	-	-	3,000	784	N/A	1,500	-50.0%
Major Acquisitions & Improvements	23,432	-	-	-	-100.0%	-	N/A
Special Current Charges	5,113	2,100	2,100	-	-58.9%	2,100	0.0%
COMMUNITY SERVICE/GRANTS	208,927	197,772	254,572	193,968	-5.3%	278,585	9.4%
GENERAL SERVICES DEPARTMENT	4,415,871	5,384,040	5,284,040	3,258,415	21.9%	5,478,573	3.7%
GENERAL FUND OPERATING EXP	\$ 57,229,495	\$ 63,979,717	\$ 65,221,217	\$ 48,494,806	11.8%	\$ 67,796,039	3.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND
DEPARTMENT: 21 TRANSFERS
DIVISION: 01 OPERATING TRANSFERS**

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This cost center accounts for transfers from General Fund which are not included in departmental operating budgets. The majority of these transfers are made on a recurring basis to supplement revenues received by Special Revenue and Enterprise Funds which would otherwise experience cash deficits. Transfers to Capital Projects may also be made to supplement or match other authorized fund sources for major or multi-year capital acquisitions and improvements.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

Department / Division	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 001 GENERAL FUND							
DEPT: 21 TRANSFERS							
DIV: 01 OPERATING TRANSFERS							
Interfund transfer Facility Renewal Fund	\$ 1,032,048	\$ -	\$ -	\$ -	-100.0%	\$ -	N/A
Interfund transfer Americorps Grant	69,849	82,717	82,717	62,576	18.4%	128,497	55.3%
Interfund transfer Hazard Mitigation Fund	13,047			-	-100.0%		N/A
Interfund transfer HOME Program	186,027	29,481	29,481	24,963	-84.2%	30,042	1.9%
Interfund transfer Recreation	637,800	1,164,967	1,164,967	240,000	82.7%	1,281,587	10.0%
Interfund transfer Special Revenue	1,938,771	1,277,165	1,277,165	327,539	-34.1%	1,440,126	12.8%
Interfund trsf School Board STX Dist. 3	223,001	350,000	350,000	172,505	56.9%	350,000	0.0%
Interfund transfer - Debt Service	223,001	350,000	350,000	172,505	56.9%	350,000	0.0%
Interfund transfer Transit Operations	845,628	968,785	968,785	720,000	14.6%	1,055,790	9.0%
Interfund transfer Civic Center Operations	623,125	966,814	966,814	720,000	55.2%	893,214	-7.6%
Interfund transfer Golf Course Operations	480,016	646,163	646,163	450,000	34.6%	592,513	-8.3%
Interfund transfer Proprietary Funds	1,948,769	2,581,762	2,581,762	1,890,000	32.5%	2,541,517	-1.6%
Interfund transfer sales tax to Wastewater	-	-	-	-	N/A	357,141	N/A
Interfund transfer sales tax to Water	-	-	-	-	N/A	350,326	N/A
Interfund transfer sales tax for salaries	-	-	-	-	N/A	707,467	N/A
DIV: CAPITAL & OTHER TRANSFERS							
Interfund transfer Wastewater basin repairs	800,000	2,500,000	2,500,000	1,875,000	212.5%	1,500,000	-40.0%
Interfund transfer WWTP BC rebuild		-	4,500,000	-	N/A	-	-100.0%
Interfund transfer Transit Capital	-	74,800	74,800	54,000	N/A	-	-100.0%
Interfund transfer - Capital	800,000	2,574,800	7,074,800	1,929,000	221.9%	1,500,000	-78.8%
					N/A		N/A
Interfund transfer Risk Management							
Police lawsuit settlement	2,129,606	-	-	-	-100.0%	-	N/A
Interfund transfer - Risk Management	2,129,606	-	-	-	-100.0%	-	N/A
Total transfers	7,040,147	6,783,727	11,283,727	4,319,044	-3.6%	6,539,110	-42.0%
FUND: 001 GENERAL FUND	\$ 64,269,642	\$ 70,763,444	\$ 76,504,944	\$ 52,813,850	10.1%	\$ 74,335,149	-2.8%

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SPECIAL REVENUE FUNDS

**WASTE WATER
RIVERBOAT GAMING
DEBT RESERVE FUND – .25% SALES TAX 2016
RECREATION
CENTRAL SCHOOL
SPECIAL EVENTS
COMMUNITY DEVELOPMENT
HUD HOUSING PROGRAMS
SUMMER FEEDING GRANT
AMERICORPS GRANT
PUBLIC SAFETY GRANTS
D.A.R.E. GRANT
COPS HIRING GRANT
DISASTER RECOVERY
FACILITY RENEWAL**

Special Revenue Funds are used to account for various restricted revenues and related expenditures which are not readily accountable in another fund type.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

SPECIAL REVENUE FUND SUMMARY

	Waste Water	Riverboat Gaming	Reserve 2016 STX Levy	Recreation Fund	Central School	Special Event	Community Development
Revenues:							
Property taxes	\$ -	\$ -	\$ -	\$ 1,141,366	\$ -	\$ -	\$ -
Additional sales tax levy portions	4,000,000	-	1,562,500	2,000,000	-	-	-
Franchise and license taxes	-	11,300,000	-	-	-	-	-
Intergovernmental	-	-	-	46,000	-	-	289,126
Charges for services	13,624,500	-	-	-	-	-	-
Use of money and property	19,000	6,000	-	126,200	90,200	17,500	-
Total operating revenues	17,643,500	11,306,000	1,562,500	3,313,566	90,200	17,500	289,126
Operating transfers in	357,141	-	-	1,941,337	25,000	250,000	-
Expenditures:							
Police Department	-	-	-	-	-	-	-
Public Works	11,144,805	-	-	-	-	-	-
Planning & Development	-	-	-	-	-	-	289,126
Community Services	-	-	-	5,304,903	183,963	280,163	-
Total operating expenditures	11,144,805	-	-	5,304,903	183,963	280,163	289,126
Other financing uses:							
Operating transfers out	-	934,750	-	-	-	-	-
Transfer to Debt Service accounts	3,320,000	3,449,339	-	-	-	-	-
Capital transfers-General Capital Projects	3,500,000	7,000,000	2,273,000	-	-	-	-
Capital transfers-Enterprise Funds	-	244,212	-	-	-	-	-
Total transfers	6,820,000	11,628,301	2,273,000	-	-	-	-
Total Expenditures	17,964,805	11,628,301	2,273,000	5,304,903	183,963	280,163	289,126
Net Income (loss)	\$ 35,836	\$ (322,301)	\$ (710,500)	\$ (50,000)	\$ (68,763)	\$ (12,663)	\$ -
Projected beginning fund balance	\$ 3,039,477	\$ 1,208,201	\$ 2,273,779	\$ 733,136	\$ 86,424	\$ 72,007	\$ -
Fund balance (used) added operations	3,535,836	-	1,562,500	(50,000)	(68,763)	(12,663)	-
Fund balance used for capital transfers	(3,500,000)	(322,301)	(2,273,000)	-	-	-	-
Total fund balance (used) added	35,836	(322,301)	(710,500)	(50,000)	(68,763)	(12,663)	-
Ending fund balance	\$ 3,075,313	\$ 885,900	\$ 1,563,279	\$ 683,136	\$ 17,661	\$ 59,344	\$ -

HUD Housing Programs	Summer Feeding	Americorps Grant	Public Safety Grants	D.A.R.E. Grant	COPS Hiring Grant	Disaster Recovery	Facility Renewal	Total Special Revenue
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,141,366
-	-	-	-	-	-	-	-	7,562,500
-	-	-	-	-	-	-	-	11,300,000
316,250	745,339	139,418	343,434	-	300,450	1,316,014	-	3,496,031
-	-	-	-	-	-	-	-	13,624,500
-	-	-	-	-	-	438,671	13,000	710,571
316,250	745,339	139,418	343,434	-	300,450	1,754,685	13,000	37,834,968
30,042	-	128,497	33,178	-	316,600	-	-	3,081,795
-	-	-	376,612	-	542,200	-	-	918,812
-	-	-	-	-	-	-	-	11,144,805
-	-	-	-	-	-	-	-	289,126
346,292	745,339	267,915	-	-	-	1,754,685	-	8,883,260
346,292	745,339	267,915	376,612	-	542,200	1,754,685	-	21,236,003
-	-	-	-	-	-	-	-	934,750
-	-	-	-	-	-	-	-	6,769,339
-	-	-	-	-	-	-	-	12,773,000
-	-	-	-	-	-	-	-	244,212
-	-	-	-	-	-	-	-	20,721,301
346,292	745,339	267,915	376,612	-	542,200	1,754,685	-	41,957,304
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,850	\$ -	\$ 13,000	\$ (1,040,541)
\$ 179,693	\$ 146,394	\$ -	\$ 20,642	\$ 190,104	\$ 216,158	\$ 2,888,243	\$ 2,262,467	\$ 13,316,725
-	-	-	-	-	74,850	-	13,000	5,054,760
-	-	-	-	-	-	-	-	(6,095,301)
-	-	-	-	-	74,850	-	13,000	(1,040,541)
\$ 179,693	\$ 146,394	\$ -	\$ 20,642	\$ 190,104	\$ 291,008	\$ 2,888,243	\$ 2,275,467	\$ 12,276,184

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 117 WASTEWATER
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 08 WASTEWATER**

GOAL MISSION STATEMENT:

To keep the existing sewer system in repair and condition to meet various standards and to insure the production of quality water to be released to the receiving water bodies of the State of Louisiana.

FUNCTION DESCRIPTION:

This division accounts for the operating costs of the sanitary sewerage collection, treatment system, and repair systems and provides partial support of system improvements. Its functions include operating 24-hour seven-day-a-week for the collection and treatment of wastewater; installing service taps; building manholes; laying extensions; and maintaining approximately 135 lift stations and 4 treatment facilities. The construction crews maintain and repair existing service lines while laboratory personnel collect daily samples at all facilities to ensure environmental standards are met.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work orders completed (includes Dottie one-call)	10,500	10,500	10,500
Sanitary sewers (miles)	600	600	600
Storm sewers (miles)	425	425	
Maximum daily treatment capacity (daily m. gal.)	18	18	18

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Wastewater	65	65.5	65.5	65.5	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 117 WASTE WATER								
Revenues:								
Ten Year Sales Tax - 0.16%	\$ 3,877,387	\$ 4,096,000	\$ 4,096,000	\$ 2,955,914	\$ 3,936,000	5.6%	\$ 4,000,000	-2.3%
Taxes and special assessments	3,877,387	4,096,000	4,096,000	2,955,914	3,936,000	5.6%	4,000,000	-2.3%
Physical Environment - Charges for Services	3,501	5,500	5,500	3,347	3,847	57.1%	4,500	-18.2%
Sewer extension charges	91,422	95,000	95,000	103,085	118,085	3.9%	120,000	26.3%
Sewer user charges	13,323,764	13,000,000	13,000,000	10,567,197	13,217,197	-2.4%	13,500,000	3.8%
Charges for services	13,418,687	13,100,500	13,100,500	10,673,629	13,339,129	-2.4%	13,624,500	4.0%
Interest earnings	24,468	7,500	7,500	20,247	24,747	-69.3%	14,000	86.7%
Miscellaneous revenue	10,277	3,000	3,000	10,490	10,490	-70.8%	5,000	66.7%
Use of money and property	34,745	10,500	10,500	30,737	35,237	-69.8%	19,000	81.0%
Total operating revenues	17,330,819	17,207,000	17,207,000	13,660,280	17,310,366	-0.7%	17,643,500	2.5%
Expenditures:								
Salaries/ Wages/ OT	2,215,306	2,395,400	2,395,400	1,965,049	2,409,049	8.1%	2,672,500	11.6%
Fringe Benefits	780,840	836,560	836,560	670,434	851,451	7.1%	964,560	15.3%
General Operating Services	11,460	17,650	17,650	7,701	10,396	54.0%	17,650	0.0%
Insurance - Property, AL, GL, WC	397,241	420,445	420,445	418,645	420,445	5.8%	424,445	1.0%
Maintenance & Rentals	960,509	936,200	1,088,050	827,410	1,034,263	-2.5%	1,161,200	6.7%
Utilities	1,078,536	1,159,500	1,159,500	775,309	1,054,420	7.5%	1,156,500	-0.3%
Contractual Services & Projects	501,663	567,500	529,650	369,233	516,926	13.1%	573,000	8.2%
General Supplies	530,309	663,250	644,250	395,248	513,822	25.1%	638,250	-0.9%
Automotive Supplies & Gasoline	148,486	199,100	199,100	104,015	140,420	34.1%	162,500	-18.4%
Materials & Equipment	328,122	481,300	465,000	247,027	345,838	46.7%	488,500	5.1%
Major Acquisitions & Improvements	683,722	1,014,000	935,300	624,868	804,868	48.3%	1,411,700	50.9%
Special Current Charges	1,316,404	1,399,000	1,399,000	1,122,698	1,272,698	6.3%	1,474,000	5.4%
Wastewater operating expenditures	8,952,598	10,089,905	10,089,905	7,527,637	9,374,597	12.7%	11,144,805	10.5%
	1.0%	12.7%					10.5%	
Interfund transfer-sales tax rev from General Fu	-	-	-	-	-	N/A	357,141	N/A
Interfund transfers - capital	4,000,000	6,500,000	6,500,000	4,875,000	6,500,000	62.5%	3,500,000	-46.2%
Interfund transfers - WWTP B/C contract	-	-	3,000,000	-	3,000,000	N/A	-	-100.0%
Interfund transfers - debt service	3,334,575	3,520,000	3,520,000	2,640,000	3,520,000	5.6%	3,320,000	-5.7%
Wastewater transfers to other funds	7,334,575	10,020,000	13,020,000	7,515,000	13,020,000	36.6%	6,820,000	-47.6%
Total expenditures	16,287,173	20,109,905	23,109,905	15,042,637	22,394,597	23.5%	17,964,805	-22.3%
Net change in fund balance	1,043,646	(2,902,905)	(5,902,905)		(5,084,231)	-378.2%	35,836	100.6%
Beginning fund balance	7,080,062	8,123,708	8,123,708		8,123,708	14.7%	3,039,477	-62.6%
Ending fund balance	\$ 8,123,708	\$ 5,220,803	\$ 2,220,803		\$ 3,039,477	-35.7%	\$ 3,075,313	38.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 119 RIVERBOAT GAMING FUND
DEPARTMENT: 21 TRANSFERS
DIVISION: 01 OPERATING TRANSFERS

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

The Riverboat Gaming Fund accounts for the revenue received from casino riverboat admission payments, including annual settlement installments shown as miscellaneous revenue. These funds are allocated for designated purposes by interfund transfers primarily for capital projects and debt service payments. The budget reflects revenues from the Cooperative Endeavor Agreement with the Calcasieu Parish Police Jury which established pooling of parish-wide gaming revenues. The only expenses recorded in this fund are the transfers to other City funds for capital and debt service expenses.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 119 RIVERBOAT GAMING FUND								
Revenues:								
Riverboat Admission Taxes	\$ 11,054,210	\$ 11,200,000	\$ 11,200,000	\$ 8,311,425	\$ 10,885,425	1.3%	\$ 11,300,000	0.9%
Taxes and special assessments	11,054,210	11,200,000	11,200,000	8,311,425	10,885,425	1.3%	11,300,000	0.9%
Interest earnings	9,035	4,000	4,000	8,589	10,589	-55.7%	6,000	50.0%
Use of money and property	9,035	4,000	4,000	8,589	10,589	-55.7%	6,000	50.0%
Total operating revenues	11,063,245	11,204,000	11,204,000	8,320,014	10,896,014	1.3%	11,306,000	0.9%
Other financing uses								
DEPT: 21 TRANSFERS								
DIV: 01 TRANSFERS								
Interfund transfer Arts/Special Events Fund	210,000	210,000	210,000	159,000	190,000	0.0%	250,000	19.0%
Interfund transfer Central School fund	-	-	-	-	-	N/A	25,000	N/A
Interfund transfer Recreation Fund	461,550	637,350	637,350	278,515	406,495	38.1%	659,750	3.5%
Interfund transfer - Special Revenue Funds	671,550	847,350	847,350	437,515	596,495	26.2%	934,750	10.3%
Interfund transfer 2007 Public Improvmt Bond	1,096,335	848,020	848,020	636,000	848,020	-22.6%	896,941	5.8%
Interfund transfer 2010 Public Improvmt Bond	2,046,430	1,968,740	1,968,740	1,470,000	1,968,740	-3.8%	2,082,965	5.8%
Interfund transfer 2014 Refunding Bonds PI	245,910	442,265	442,265	330,000	442,265	79.8%	469,433	6.1%
Interfund transfer - Debt Service	3,388,675	3,259,025	3,259,025	2,436,000	3,259,025	-3.8%	3,449,339	5.8%
Interfund transfer - Contingency	-	500,000	500,000	-	500,000	N/A	-	-100.0%
Interfund transfer Capital Projects	5,050,000	7,300,000	7,300,000	5,475,000	7,300,000	44.6%	7,000,000	-4.1%
Interfund transfers - WWTP B/C contract	-	-	2,000,000	-	2,000,000	N/A	-	-
Interfund transfer Golf Course	200,000	200,000	200,000	200,000	200,000	0.0%	-	-100.0%
Interfund transfer Civic Center Capital	200,000	-	-	-	-	-100.0%	200,000	N/A
Interfund transfer Transit Capital	-	-	-	-	-	N/A	44,212	N/A
Interfund transfers - Capital	5,450,000	7,500,000	9,500,000	5,675,000	9,500,000	37.6%	7,244,212	-23.7%
Total transfers to other funds	9,510,225	12,106,375	14,106,375	8,548,515	13,855,520	27.3%	11,628,301	-17.6%
Net change in fund balance	1,553,020	(902,375)	(2,902,375)		(2,959,506)	-158.1%	(322,301)	88.9%
Beginning fund balance	2,614,687	4,167,707	4,167,707		4,167,707	59.4%	1,208,201	-71.0%
Ending fund balance	\$ 4,167,707	\$ 3,265,332	\$ 1,265,332		\$ 1,208,201	-21.7%	\$ 885,900	-30.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 105 - .25% SALES TAX 2016
DEPARTMENT: DEBT RESERVE FUND
DIVISION: .25% SALES TAX 2016

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This Fund is to account for the collection of a new sales tax levy effective January 1, 2016. The City's covenant resolution authorized at least 25 percent of the taxes collected to be placed in a reserve fund to be used if needed to cover annual debt service payments. Current year's collections are for January through September based on the current year's fiscal needs, the proceeds of the tax will be split equally between the General Fund and the bond reserve fund in FY 2016. These funds can be authorized for transfer to the Capital Project Fund in the subsequent fiscal year. Proposed revenues are budgeted at 25 percent of total tax collections.

AUTHORIZED PERSONNEL:

There are no full time personnel that are charged to this division.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 105 RESERVE FUND - 2016 SALES TAX 1/4% LEVY								
Revenues:								
Sales tax	\$ -	\$ -	\$ 2,278,125	\$ 1,508,087	\$ 2,273,779	N/A	\$ 1,562,500	-31.4%
Taxes and special assessments	-	-	2,278,125	1,508,087	2,273,779	N/A	1,562,500	-31.4%
Interest earnings	-	-	-	-	-	N/A	-	N/A
Use of money and property	-	-	-	-	-	N/A	-	N/A
Total operating revenues	-	-	2,278,125	1,508,087	2,273,779	N/A	1,562,500	-31.4%
Other financing uses								
DEPT: 21 TRANSFERS								
DIV: 01 TRANSFERS								
Interfund transfer Capital Projects	-	-	-	-	-	N/A	2,273,000	N/A
Total transfers to other funds	-	-	-	-	-	N/A	2,273,000	N/A
Net change in fund balance	-	-	2,278,125		2,273,779	N/A	(710,500)	-131.2%
Beginning fund balance	-	-	-		-	N/A	2,273,779	N/A
Ending fund balance	\$ -	\$ -	\$ 2,278,125		\$ 2,273,779	N/A	\$ 1,563,279	-31.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 127 RECREATION
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION:

GOAL MISSION STATEMENT:

To strive to offer the people of Lake Charles a wide variety of activities through team and individual athletic programs, classes, and activities, as well as the individual and family enjoyment of playgrounds, picnics and nature.

FUNCTION DESCRIPTION:

This department provides for the operation of the City's parks and recreation programs and facilities, which are partially supported by dedicated revenues and sales tax transfers, and maintains playgrounds, ball parks, and other recreational facilities.

Recreation Department Divisions:

Recreation
Lakefront/Downtown

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Recreation Department	38	47	47	47	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 127 RECREATION FUND								
Revenues:								
1.70 Mils Property Tax Special Rec District	\$ 1,009,641	\$ 1,025,986	\$ 1,025,986	\$ 1,127,717	\$ 1,127,917	1.6%	\$ 1,141,366	2.2%
Ten Year Sales Tax - 0.08%	1,938,694	2,048,000	2,048,000	1,477,957	1,968,000	5.6%	2,000,000	2.2%
Tax revenue	2,948,335	3,073,986	3,073,986	2,605,674	3,095,917	4.3%	3,141,366	2.2%
Miscellaneous Reimbursement	-	-	-	-	-	N/A	46,000	N/A
Intergovernmental revenue	-	-	-	-	-	N/A	46,000	N/A
Interest Earnings	598	500	500	1,620	1,770	-16.4%	1,000	100.0%
Recreation Program revenues	103,016	105,000	105,000	86,542	98,042	1.9%	99,000	-5.7%
Promenade Revenues	19,580	21,200	21,200	21,765	21,865	8.3%	20,200	-4.7%
Recreation Donations	6,146	6,000	6,000	8,874	8,874	-2.4%	6,000	0.0%
Miscellaneous revenues	16,275	-	-	4,180	109	-100.0%	-	N/A
Miscellaneous insurance revenues	1,031	-	-	-	41	-100.0%	-	N/A
Use of money and property	146,646	132,700	132,700	122,981	130,701	-9.5%	126,200	-4.9%
Total operating revenues	3,094,981	3,206,686	3,206,686	2,728,655	3,226,618	3.6%	3,313,566	3.3%
Recreation Fund total operating expenditures * details on following pages	4,261,171	5,084,003	5,084,003	3,509,356	4,396,886	19.3%	5,304,903	4.3%
Other financing sources								
Interfund transfer from General Fund	637,800	1,164,967	1,164,967	240,000	713,773	82.7%	1,281,587	10.0%
Interfund transfer from Riverboat Gaming Fund	461,550	637,350	637,350	278,515	406,495	38.1%	659,750	3.5%
Total transfers from other funds	1,099,350	1,802,317	1,802,317	518,515	1,120,268	63.9%	1,941,337	7.7%
Net change in fund balance	(66,840)	(75,000)	(75,000)		(50,000)	-12.2%	(50,000)	33.3%
Beginning fund balance	849,976	783,136	783,136		783,136	-7.9%	733,136	-6.4%
Ending fund balance	\$ 783,136	\$ 708,136	\$ 708,136		\$ 733,136	-9.6%	\$ 683,136	-3.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 127 RECREATION
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 01 RECREATION

GOAL MISSION STATEMENT:

To strive to offer the people of Lake Charles a wide variety of activities through team and individual athletic programs, classes, and activities, as well as the individual and family enjoyment of playgrounds, picnics and nature.

FUNCTION DESCRIPTION:

This division provides for the operation of the City's parks and recreation programs and facilities, which is partially supported by dedicated revenues and sales tax transfers. Its function is to provide, develop, and maintain recreational and athletic facilities, parks and activities for the community. These activities include but are not limited to athletic programs, camps, public parks, senior activities, youth activities, family structured activities, playground equipment, rental facilities, and instructional activities. It performs all the necessary tasks to provide citizens the recreation needs to meet the public demand. As of January 1, 2015, the following recreational centers became the responsibility of Recreation District No. One of Ward 3 of Calcasieu Parish: Martin Luther King Center, Second Avenue Complex (which includes Legion Baseball Field, Soccer Field, Senior Center, and Swimming Pool), Huber Park, and University Recreation Complex. (The loss of these centers and pools will decrease the overall summer day camp attendance.)

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Total athletic teams/visiting teams	913	940	951
Total participants in athletic teams	17,680	18,202	18,460
Total summer paid day camp attendance	1,040	2,000	2,075
Total pool summer attendance	16,753	0	0
Total summer attendance at recreation centers*	148,031	125,000	175,000

*see explanation in narrative

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Recreation	37	44	44	44	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 127 RECREATION FUND								
DEPT: 09 COMMUNITY SERVICES								
DIV: 01 RECREATION								
Salaries/ Wages/ OT	\$ 1,687,471	\$ 1,910,400	\$ 1,910,400	\$ 1,558,900	\$ 1,948,625	13.2%	\$ 2,041,500	6.9%
Fringe Benefits	457,941	509,360	509,360	401,263	501,579	11.2%	551,860	8.3%
General Operating Services	3,519	7,650	7,650	3,449	3,794	117.4%	6,250	-18.3%
Insurance - Property, AL, GL, WC	305,070	322,793	322,793	305,840	308,840	5.8%	319,293	-1.1%
Maintenance & Rentals	303,075	331,050	331,050	216,946	277,691	9.2%	340,100	2.7%
Utilities	283,250	312,000	313,785	170,194	255,291	10.2%	317,000	1.0%
Contractual Services & Projects	61,004	76,450	74,665	26,341	34,243	25.3%	75,150	0.6%
General Supplies	203,874	262,050	266,850	158,784	198,480	28.5%	252,000	-5.6%
Automotive Supplies & Gasoline	121,568	141,500	141,500	82,246	102,808	16.4%	121,500	-14.1%
Materials & Equipment	50,656	103,900	96,600	88,248	110,310	105.1%	106,500	10.2%
Major Acquisitions & Improvements	310,703	458,000	458,000	182,086	237,086	47.4%	502,500	9.7%
Special Current Charges	11,489	11,500	14,000	9,316	11,645	0.1%	11,500	-17.9%
Recreation Division	<u>\$ 3,799,620</u>	<u>\$ 4,446,653</u>	<u>\$ 4,446,653</u>	<u>\$ 3,203,613</u>	<u>\$ 3,990,391</u>	17.0%	<u>\$ 4,645,153</u>	4.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 127 RECREATION
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 31 LAKEFRONT/DOWNTOWN

GOAL MISSION STATEMENT:

To enhance the lakefront edge by providing decorative lighting, shade, seating structures, land forms and landscaping, irrigation, educational interpretive signage, viewing devices, a widened promenade of special paving and connecting of this area to downtown in an effort to increase resident and visitor usage.

FUNCTION DESCRIPTION:

This division serves as the cost center for the Lakefront Promenade which provides for general public use and enjoyment as a lakefront destination. It furnishes more amenities for annual festivals and other events. It includes a walking path along the water, the Louisiana Landing Fountain, and a Bord du Lac Marina which has 38 boat slips available for rental. A variety of activities can be held at one time.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Promenade vendor rentals	13	16	16
Marina Boat Slip rentals	2,976	3,000	3,100

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Lakefront/Downtown	1	3	3	3	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 127 RECREATION FUND								
DEPT: 09 COMMUNITY SERVICES								
DIV: 31 LAKEFRONT/DOWNTOWN								
Salaries/ Wages/ OT	\$ 119,804	\$ 172,700	\$ 172,700	\$ 91,857	\$ 115,740	44.2%	\$ 142,000	-17.8%
Fringe Benefits	17,267	22,000	22,000	12,726	15,908	27.4%	22,800	3.6%
General Operating Services	137	300	300	-	25	119.0%	200	-33.3%
Insurance - Property, AL, GL, WC	1,164	4,000	4,000	1,135	2,135	243.6%	4,000	0.0%
Maintenance & Rentals	95,490	111,000	102,000	45,745	59,469	16.2%	93,000	-8.8%
Utilities	85,089	86,500	86,500	49,950	84,950	1.7%	86,300	-0.2%
Contractual Services & Projects	54,295	30,050	30,050	-	10,000	-44.7%	35,050	16.6%
General Supplies	33,087	46,200	55,800	41,668	51,668	39.6%	47,700	-14.5%
Automotive Supplies & Gasoline	19,011	18,300	17,300	11,018	13,773	-3.7%	18,500	6.9%
Materials & Equipment	10,219	52,800	53,200	4,012	5,015	416.7%	39,700	-25.4%
Major Acquisitions & Improvements	25,225	87,500	87,500	46,905	46,905	246.9%	167,000	90.9%
Special Current Charges	763	6,000	6,000	727	909	686.4%	3,500	-41.7%
Lakefront/Downtown Maintenance	<u>\$ 461,551</u>	<u>\$ 637,350</u>	<u>\$ 637,350</u>	<u>\$ 305,743</u>	<u>\$ 406,495</u>	38.1%	<u>\$ 659,750</u>	3.5%
 Recreation Fund total operating expenditures	 <u>4,261,171</u>	 <u>5,084,003</u>	 <u>5,084,003</u>	 <u>3,509,356</u>	 <u>4,396,886</u>	19.3%	 <u>5,304,903</u>	4.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 107 CENTRAL SCHOOL
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 07 CENTRAL SCHOOL

GOAL MISSION STATEMENT:

Central School Arts & Humanities Center was established to enrich the cultural, educational, and informational environment of the City of Lake Charles.

FUNCTION DESCRIPTION:

This division serves as the cost center for the operation and maintenance of Central School as an arts and cultural center. Central School also serves as a platform for exhibits and performances by regional, national, and international artists.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 107 CENTRAL SCHOOL FUND								
Revenues:								
Interest earnings	\$ 86	\$ -	\$ -	\$ 228	\$ 268	-100.0%	\$ 100	N/A
Rents and royalties	100,030	89,000	89,000	79,561	94,561	-11.0%	90,000	1.1%
General concessions	155	500	500	54	54	222.6%	100	-80.0%
Use of money and property	100,271	89,500	89,500	79,843	94,883	-10.7%	90,200	0.8%
Total operating revenue	100,271	89,500	89,500	79,843	94,883	-10.7%	90,200	0.8%
Expenditures:								
DEPT: 09 COMMUNITY SERVICES								
DIV: 07 CENTRAL SCHOOL								
Insurance - Property, AL, GL, WC	11,393	11,963	11,963	11,963	11,963	5.0%	11,963	0.0%
Maintenance & Rentals	37,961	50,500	50,500	13,232	23,232	33.0%	53,000	5.0%
Utilities	44,440	51,900	51,900	23,978	38,978	16.8%	51,900	0.0%
Contractual Services & Projects	11,911	13,000	13,000	5,308	9,308	9.1%	13,000	0.0%
General Supplies	25,712	22,000	22,000	15,689	20,689	-14.4%	22,000	0.0%
Materials & Equipment	-	7,000	7,000	5,858	7,358	N/A	3,000	-57.1%
Special Current Charges	38,503	29,100	29,100	25,672	35,672	-24.4%	29,100	0.0%
Total operating expenditures	169,920	185,463	185,463	101,700	147,200	9.1%	183,963	-0.8%
Transfer from Riverboat Gaming Fund	-	-	-	-	-	N/A	25,000	N/A
Net change in fund balance	(69,649)	(95,963)	(95,963)		(52,317)	-37.8%	(68,763)	28.3%
Beginning fund balance	208,390	138,741	138,741		138,741	-33.4%	86,424	-37.7%
Ending fund balance	\$ 138,741	\$ 42,778	\$ 42,778		\$ 86,424	-69.2%	\$ 17,661	-58.7%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 104 SPECIAL EVENTS
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 22 ARTS/SPECIAL EVENTS

GOAL MISSION STATEMENT:

To provide quality arts and cultural events for the citizens of Lake Charles.

FUNCTION DESCRIPTION:

This division provides for the arts and cultural activities of the City which include exhibits at the 1911 City Hall; the July Red, White, Blue and You activities including fireworks; Downtown at Sundown; and Crossroads activities.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Traveling and local exhibits in gallery	14	18	20
Concerts/events	25	27	30
CEAs art related	8	8	10

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 104 SPECIAL EVENTS FUND								
Rents and Royalties	\$ 2,268	\$ 2,270	\$ 2,270	\$ 1,790	\$ 2,168	0.1%	\$ 2,000	-11.9%
Interest earnings	31	-	-	82	82	-100.0%	-	N/A
Miscellaneous Donations	41,024	45,000	45,000	54,850	54,850	9.7%	10,000	-77.8%
Special Event Revenue	6,654	5,500	5,500	6,118	6,118	-17.3%	5,500	0.0%
Use of money and property	49,977	52,770	52,770	62,840	63,218	5.6%	17,500	-66.8%
GENERAL FUND TRANSFER	-	-	-	-	-	N/A	-	N/A
Total operating revenue	49,977	52,770	52,770	62,840	63,218	5.6%	17,500	-66.8%
Expenditures:								
DIV: 22 ARTS/SPECIAL EVENTS								
General Operating Services	22,596	25,000	25,000	17,336	18,436	10.6%	25,550	2.2%
Insurance - Property, AL, GL, WC	26,108	28,413	28,413	27,909	27,909	8.8%	28,413	0.0%
Maintenance & Rentals	3,312	3,000	3,000	2,322	2,797	-9.4%	3,000	0.0%
Contractual Services & Projects	159,854	165,500	165,100	107,206	109,206	3.5%	165,500	0.2%
General Supplies	5,612	7,200	7,600	6,315	10,315	28.3%	7,700	1.3%
Materials & Equipment	-	500	500	-	-	N/A	500	0.0%
Special Current Charges	49,500	49,500	49,500	48,500	68,500	0.0%	49,500	0.0%
Total operating expenditures	266,982	279,113	279,113	209,588	237,163	4.5%	280,163	0.4%
Transfer from Riverboat Gaming Fund	210,000	210,000	210,000	159,000	190,000	0.0%	250,000	19.0%
Net change in fund balance	(7,005)	(16,343)	(16,343)		16,055	-133.3%	(12,663)	22.5%
Beginning fund balance	62,957	55,952	55,952		55,952	-11.1%	72,007	28.7%
Ending fund balance	\$ 55,952	\$ 39,609	\$ 39,609		\$ 72,007	-29.2%	\$ 59,344	49.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 110 COMMUNITY DEVELOPMENT
DEPARTMENT: 07 PLANNING AND DEVELOPMENT
DIVISION: 04 COMMUNITY DEVELOPMENT

GOAL MISSION STATEMENT:

To administer the Community Development Block Grant (CDBG) and the HOME Partnership Grant throughout the City of Lake Charles.

FUNCTION DESCRIPTION:

This division is responsible for the day-to-day operations and all federal funds received through the Community Development Block Grant Program and the HOME Programs, which is principally restricted to capital investment activities in targeting low to moderate income areas of the City. It assures that these funded activities are kept in compliance with program requirements. This budget is subject to grant terms and conditions, including adjustments to carry over prior year funds which remain available for authorized purposes until expended. This includes the Community Development Block Grant Program, capital infrastructural projects, capital park projects, public service, and down payment/closing costs assistance programs.

DEMAND PERFORMANCE INDICATORS:

Description	2014 - 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Down payment assistance	20	15	15
Capital Projects	1	2	2
Public Service Projects	7	6	8

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Community Development	2	2	2	2	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 110 COMMUNITY DEVELOPMENT FUND								
Revenues:								
Community Development	\$ 362,326	\$ 256,121	\$ 256,121	\$ 199,387	\$ 287,499	-29.3%	\$ 289,126	12.9%
Calcasieu Parish Police Jury	-	-	-	-	-	N/A	-	N/A
Intergovernmental Revenues	362,326	256,121	256,121	199,387	287,499	-29.3%	289,126	12.9%
Total operating revenues	362,326	256,121	256,121	199,387	287,499	-29.3%	289,126	12.9%
Expenditures:								
DEPT: 07 PLANNING & DEVELOPMENT								
DIV: 04 COMMUNITY DEVELOPMENT								
Salaries/ Wages/ OT	65,274	70,500	70,500	62,559	76,559	8.0%	81,500	15.6%
Fringe Benefits	24,140	27,200	27,200	23,134	27,773	12.7%	30,600	12.5%
General Operating Services	9,505	14,350	14,350	7,630	10,564	51.0%	14,350	0.0%
Insurance - Property, AL, GL, WC	2,982	3,131	3,131	3,131	3,131	5.0%	3,131	0.0%
Maintenance & Rentals	534	922	922	800	1,024	72.7%	997	8.1%
Utilities	336	800	800	343	403	138.1%	800	0.0%
Contractual Services & Projects	-	-	-	17	17	N/A	-	N/A
General Supplies	1,496	1,550	1,550	1,262	1,587	3.6%	1,550	0.0%
Automotive Supplies & Gasoline	1,459	5,142	5,142	1,257	1,620	252.4%	5,142	0.0%
Special Current Charges	256,600	132,526	132,526	113,571	164,821	-48.4%	151,056	14.0%
Total Community Development	362,326	256,121	256,121	213,704	287,499	-29.3%	289,126	12.9%
Planning and Development operating exp	362,326	256,121	256,121	213,704	287,499	-29.3%	289,126	12.9%
Total expenditures	362,326	256,121	256,121	213,704	287,499	-29.3%	289,126	12.9%
Net change in fund balance	-	-	-	-	-	N/A	-	N/A
Beginning fund balance	-	-	-	-	-	N/A	-	N/A
Ending fund balance	\$ -	\$ -	\$ -	-	\$ -	N/A	\$ -	N/A

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 126 HUD-HOUSING PROGRAMS
DEPARTMENT: 07 PLANNING AND DEVELOPMENT
DIVISION: 06 HOME OWNER GRANTS
 07 HOME/CHDOS GRANTS

GOAL MISSION STATEMENT:

To improve the condition and availability of affordable housing in the City of Lake Charles; to facilitate an expansion of housing and services offered to homeless families and individuals in Lake Charles; to provide support to non-profit agencies that deliver services to non-homeless special needs populations; to increase the inventory of lead safe housing units under the Rehabilitation Program.

FUNCTION DESCRIPTION:

This division account for certain housing assistance programs administered or carried out by the City with funds originating from the U. S. Department of Housing and Urban Development. Revenue sources consist of categorical grant funds and transfers of required local matching funds. Budget levels and fund availability are subject to modification to reflect required carry-overs of unexpended year end balances, and may also be reduced by federal action at any time. Although separated for budget presentation purposes, the HUD Housing Programs Fund and the Community Development Fund are combined into a single Special Revenue Fund for financial reporting purposes. It includes the Homeowner Grants and HOME/CHDOS Grants.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
CHDO	3	2	2
Reconstruction	7	6	5

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
HUD – Housing Programs	1	1	1	1	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 126 HUD-HOUSING PROGRAMS								
Revenues:								
Home Program - Federal Funds	\$ 318,256	\$ 256,440	\$ 256,440	\$ 211,431	\$ 296,385	-19.4%	\$ 268,025	4.5%
HUD Emergency Shelter - State Funds	38,254	-	-	-	16,150	-100.0%	48,225	N/A
Intergovernmental revenues	356,510	256,440	256,440	211,431	312,535	-28.1%	316,250	23.3%
Miscellaneous Revenue	17,400	-	-	22,050	26,625	-100.0%	-	N/A
Total operating revenues	373,910	256,440	256,440	233,481	339,160	-31.4%	316,250	23.3%
Expenditures:								
DEPT: 07 PLANNING & DEVELOPMENT								
DIV: 05 HUD EMERGENCY SHELTER GRANT								
Special Current Charges	38,254	-	-	-	16,150	-100.0%	48,225	N/A
DIV: 06 HOME OWNER GRANTS								
Salaries/ Wages/ OT	31,196	32,200	32,200	27,576	34,276	3.2%	36,400	13.0%
Fringe Benefits	12,059	11,770	11,770	11,846	14,149	-2.4%	15,830	34.5%
Contractual Services & Projects	280,990	202,642	202,642	174,010	179,050	-27.9%	205,781	1.5%
Special Current Charges	147,702	-	-	25	51,965	-100.0%	-	N/A
Home Owner Grants	471,947	246,612	246,612	213,457	279,440	-47.7%	258,011	4.6%
DIV: 07 HOME/CHDOS GRANTS								
Contractual Services & Projects	33,635	39,309	39,309	21,986	31,986	16.9%	40,056	1.9%
Total operating expenditures	543,836	285,921	285,921	235,443	327,576	-47.4%	346,292	21.1%
Other financing sources								
Interfund transfer from General Fund	186,026	29,481	29,481	24,963	34,241	-84.2%	30,042	2.2%
Total transfers from other funds	186,026	29,481	29,481	24,963	34,241	-84.2%	30,042	2.2%
Net change in fund balance	16,100	-	-	-	45,825	-100.0%	-	2.2%
Beginning fund balance	117,769	133,868	133,868	-	133,868	13.7%	179,693	2.2%
Ending fund balance	\$ 133,868	\$ 133,868	\$ 133,868	-	\$ 179,693	0.0%	\$ 179,693	2.2%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 122 SUMMER FOOD SERVICE PROGRAM
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 09 SUMMER FOOD SERVICE PROGRAM

GOAL MISSION STATEMENT:

This division implements and provides administrative oversight to twenty-plus feeding sites within the City of Lake Charles.

FUNCTION DESCRIPTION:

The Summer Food Service Program provides nutritious meals to eligible children 18 years of age or younger or any person over 18 who has been determined by a state education agency or local public educational agency of a state to be mentally or physically handicapped and is enrolled in a public or private nonprofit school program during the summer months when schools are normally closed and the National School Lunch and School Breakfast Programs are not in operation.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Feeding locations	21	20	20
Meals served	194,571	200,000	210,000

AUTHORIZED PERSONNEL:

Temporary employees only are charged to the division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 122 SUMMER FOOD SERVICE PROGRAM								
Revenues:								
Department of Education	\$ 511,098	\$ 747,871	\$ 747,871	\$ 37,356	\$ 560,992	46.3%	\$ 745,339	-0.3%
Intergovernmental revenues	511,098	747,871	747,871	37,356	560,992	46.3%	745,339	-0.3%
Miscellaneous revenue	1,500	-	-	54	54	-100.0%	-	N/A
Total operating revenues	512,598	747,871	747,871	37,410	561,046	45.9%	745,339	-0.3%
Expenditures:								
DEPT: 09 COMMUNITY SERVICES								
DIV: 09 SUMMER FOOD SERVICE PROGRAM								
Salaries/ Wages/ OT	192,336	191,000	191,000	170,348	196,848	-0.7%	201,000	5.2%
Fringe Benefits	16,704	18,800	18,800	14,126	17,653	12.5%	20,400	8.5%
General Operating Services	1,347	2,750	2,750	2,144	2,319	104.2%	2,338	-15.0%
Insurance - Property, AL, GL, WC	8,360	8,828	8,828	8,778	8,778	5.6%	8,828	0.0%
Maintenance & Rentals	16,628	14,810	22,401	8,773	19,773	-10.9%	15,150	-32.4%
Utilities	12,018	44,100	44,100	1,395	22,495	266.9%	44,100	0.0%
Contractual Services & Projects	15,673	16,033	21,133	9,647	26,647	2.3%	20,000	-5.4%
General Supplies	194,153	373,000	374,000	170,628	212,578	92.1%	375,423	0.4%
Automotive Supplies & Gasoline	2,669	5,000	5,000	1,425	2,925	87.3%	5,000	0.0%
Materials & Equipment	400	2,000	2,000	-	-	400.0%	1,000	-50.0%
Contingency	-	34,000	20,309	-	-	N/A	12,100	-40.4%
Special Current Charges	39,029	37,550	37,550	34,516	35,016	-3.8%	40,000	6.5%
Total operating expenditures	499,317	747,871	747,871	421,780	545,032	49.8%	745,339	-0.3%
Net change in fund balance	13,281	-	-	-	16,014	-100.0%	-	N/A
Beginning fund balance	117,099	130,380	130,380	-	130,380	11.3%	146,394	12.3%
Ending fund balance	\$ 130,380	\$ 130,380	\$ 130,380	-	\$ 146,394	0.0%	\$ 146,394	12.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 123 AMERICORPS GRANT
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 42 AMERICORPS GRANTS 2016-2017

GOAL MISSION STATEMENT:

The mission is to administer and provide services for the community.

FUNCTION DESCRIPTION:

Through the Corporation for National and Community Service, the Impact Lake Charles AmeriCorps Program, which is a state funded program, is designed to embrace the diverse community with pride, respect, care, and self-esteem building in citizens within the City of Lake Charles and the State of Louisiana. The function of this division is to administer the educational grant in seven to ten in school and after school programs using 40 members, one assistant director and one executive director.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Members	35 quarter time	4 reduced half-time/ 40 minimum time	10 half-time/ 30 minute time
Service projects	115	30	50
Education facilities served	1	1	6

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
AmeriCorps	1	1.5	1.5	2	33.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 123 AMERICORPS GRANT								
Revenues:								
Department of Treasury-Americorps	\$ 117,343	\$ 122,983	\$ 122,983	\$ 85,050	\$ 139,796	4.8%	\$ 139,418	13.4%
State - Misc Revenue	2,547	-	-	2,500	2,500	-100.0%	-	N/A
Intergovernmental revenues	119,890	122,983	122,983	87,550	142,296	2.6%	139,418	13.4%
Miscellaneous Revenue - General	1,944	-	-	300	300	-100.0%	-	N/A
Total operating revenues	121,834	122,983	122,983	87,850	142,596	0.9%	139,418	13.4%
Expenditures:								
DEPT: 09 COMMUNITY SERVICES								
DIV: AMERICORPS GRANT								
Salaries/ Wages/ OT	134,054	137,450	137,450	121,252	158,514	2.5%	158,530	15.3%
Fringe Benefits	22,531	23,938	23,938	19,169	24,037	6.2%	40,386	68.7%
General Operating Services	592	1,152	1,152	649	1,625	94.6%	1,452	26.0%
Insurance - Property, AL, GL, WC	18,475	19,399	19,399	19,399	19,399	5.0%	19,399	0.0%
Utilities	1,480	1,680	1,680	1,122	1,452	13.5%	1,680	0.0%
Contractual Services & Projects	4,009	11,895	11,895	2,481	8,481	196.7%	8,278	-30.4%
General Supplies	7,001	5,574	5,574	3,810	11,275	-20.4%	9,914	77.9%
Materials & Equipment	1,015	2,500	2,500	3,834	5,750	146.3%	2,240	-10.4%
Special Current Charges	2,527	2,112	2,112	2,690	5,850	-16.4%	26,036	1132.8%
Total operating expenditures	191,684	205,700	205,700	174,406	236,383	7.3%	267,915	30.2%
Other financing sources								
Interfund transfer from General Fund	69,850	82,717	82,717	62,576	93,787	18.4%	128,497	55.3%
Total transfers from other funds	69,850	82,717	82,717	62,576	93,787	18.4%	128,497	55.3%
Net change in fund balance	-	-	-	-	-	N/A	-	N/A
Beginning fund balance	-	-	-	-	-	N/A	-	N/A
Ending fund balance	\$ -	\$ -	\$ -	-	\$ -	N/A	\$ -	N/A

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: PUBLIC SAFETY GRANTS
DEPARTMENT: 04 FIRE DEPARTMENT
05 POLICE DEPARTMENT
DIVISION: 07 MISCELLANEOUS FIRE AND POLICE GRANTS

GOAL MISSION STATEMENT:

The presented information covers all law enforcement grants which are individually accounted for in special revenue funds but combined for financial reporting purposes.

FUNCTION DESCRIPTION:

A combined budget total is proposed for these grants due to the uncertain frequency, size, and terms of potential grant awards. The City has applied to the Department of Justice, Louisiana Highway Safety Commission, United States Treasury, United States Department of Homeland Security, and Louisiana Commission on Law Enforcement, United States Marshal, Calcasieu Parish District Attorney/LACE (Local Agency Compensation Enforcement) Program, and Calcasieu Parish Sheriff's Office/HIDTA (High Intensity Drug Trafficking Area) for funding of overtime, communications, and other equipment purchases.

AUTHORIZED PERSONNEL:

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
PUBLIC SAFETY GRANTS								
Revenues:								
US Dept Justice (Formula Grant)	\$ 84,592	\$ 129,250	\$ 129,250	\$ 39,366	\$ 43,257	52.8%	\$ 50,804	-60.7%
Dept of Treasury - Homeland Security	69,749	16,000	16,000	18,078	18,078	-77.1%	99,534	522.1%
Federal Programs	<u>154,341</u>	<u>145,250</u>	<u>145,250</u>	<u>57,444</u>	<u>61,335</u>	-5.9%	<u>150,338</u>	3.5%
Miscellaneous Reimbursement	59,073	72,000	72,000	52,167	67,167	21.9%	60,000	-16.7%
LA Commission on Law Enforcement	6,106	70,000	70,000	-	-	1046.4%	78,096	11.6%
Highway Safety Commission	78,131	55,000	55,000	13,540	30,262	-29.6%	55,000	0.0%
State Revenue	<u>143,310</u>	<u>197,000</u>	<u>197,000</u>	<u>65,707</u>	<u>97,429</u>	37.5%	<u>193,096</u>	-2.0%
Miscellaneous Reimbursement	85,761	150,000	150,000	57,588	72,587	74.9%	-	-100.0%
Local Revenue	<u>85,761</u>	<u>150,000</u>	<u>150,000</u>	<u>57,588</u>	<u>72,587</u>	74.9%	<u>-</u>	-100.0%
Total operating revenues	<u>383,412</u>	<u>492,250</u>	<u>492,250</u>	<u>180,739</u>	<u>231,351</u>	28.4%	<u>343,434</u>	-30.2%
Expenditures:								
DEPT: 04 FIRE								
DIV: FIRE GRANTS								
Materials & Equipment	22,709	22,710	22,710	12,525	12,525	0.0%	-	-100.0%
Total Fire Grants	<u>22,709</u>	<u>22,710</u>	<u>22,710</u>	<u>12,525</u>	<u>12,525</u>	0.0%	<u>-</u>	-100.0%
Expenditures:								
DEPT: 05 POLICE								
DIV: POLICE GRANTS								
Salaries/ Wages/ OT	233,839	363,000	363,000	116,270	147,146	55.2%	208,096	-42.7%
Fringe Benefits	1,124	-	-	517	517	-100.0%	-	N/A
General Supplies	733	-	-	2,308	2,308	-100.0%	-	N/A
Automotive Supplies & Gasoline	6,406	-	-	19,081	34,081	-100.0%	-	N/A
Materials & Equipment	69,912	165,000	165,000	16,553	19,567	136.0%	69,258	-58.0%
Major Acquisitions & Improvements	75,458	30,750	30,750	13,220	13,220	-59.2%	99,258	222.8%
Special Current Charges	-	-	-	-	2,500	N/A	-	N/A
Total Police Grants	<u>387,472</u>	<u>558,750</u>	<u>558,750</u>	<u>167,949</u>	<u>219,339</u>	44.2%	<u>376,612</u>	-32.6%
Total operating expenditures	<u>410,181</u>	<u>581,460</u>	<u>581,460</u>	<u>180,474</u>	<u>231,864</u>	41.8%	<u>376,612</u>	-35.2%
						-145.2%		
Other financing sources								
Interfund transfer from General Fund	26,769	89,210	89,210	513	513	233.3%	33,178	-62.8%
Total transfers from other funds	<u>26,769</u>	<u>89,210</u>	<u>89,210</u>	<u>513</u>	<u>513</u>	233.3%	<u>33,178</u>	-62.8%
Net change in fund balance	-	-	-	-	-	N/A	-	N/A
Beginning fund balance	20,642	20,642	20,642		20,642	0.0%	20,642	0.0%
Ending fund balance	<u>\$ 20,642</u>	<u>\$ 20,642</u>	<u>\$ 20,642</u>		<u>\$ 20,642</u>	0.0%	<u>\$ 20,642</u>	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 131 D.A.R.E. GRANT
DEPARTMENT: 05 POLICE
DIVISION: 06 DARE GRANT

GOAL MISSION STATEMENT:

To provide Drug Abuse Resistance Education.

FUNCTION DESCRIPTION:

The Drug Abuse Resistance Education (D.A.R.E.) Program was a program administered by the Lake Charles Police Department. It was funded entirely by state grant funds and dedicated court costs, and consisted principally of D.A.R.E. educational supplies and the reimbursement of personnel costs.

This program was not funded in fiscal years 2012-2013, 2013-2014, 2014-2015, 2015-2016, and will not be funded in fiscal year 2016-2017.

AUTHORIZED PERSONNEL:

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 131 D.A.R.E. GRANT								
Revenues:								
Miscellaneous Local Revenue	\$ 10,421	\$ -	\$ -	\$ 12,448	\$ 14,448	-100.0%	\$ -	N/A
Intergovernmental revenue	10,421	-	-	12,448	14,448	-100.0%	-	N/A
Interest earnings	90	-	-	313	457	-100.0%	-	N/A
Use of money and property	90	-	-	313	457	-100.0%	-	N/A
Total operating revenues	10,512	-	-	12,761	14,905	-100.0%	-	N/A
Expenditures:								
DEPT: 05 POLICE								
DIV: 06 DARE GRANT								
General Supplies	-	-	-	-	-	N/A	-	N/A
Total operating expenditures	-	-	-	-	-	N/A	-	N/A
Net change in fund balance	10,512	-	-		14,905	-100.0%	-	N/A
Beginning fund balance	164,687	175,199	175,199		175,199	6.4%	190,104	8.5%
Ending fund balance	\$ 175,199	\$ 175,199	\$ 175,199		\$ 190,104	0.0%	\$ 190,104	8.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 133 COPS HIRING GRANT
DEPARTMENT: 05 POLICE
DIVISION: 25 COPS HIRING GRANT 2011
45 COPS HIRING GRANT 2014

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

The COPS funding from the United States Department of Justice is designed to facilitate local law enforcement agencies with their Community Policing efforts. While many different programs fall under the umbrella of the COPS program, the City of Lake Charles grant participation is directly related to hiring new police officers. We have been awarded seven (7) positions to be funded at 25 percent match over the next two years.

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Police Hiring Grant	2	9	9	9	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 133 COPS HIRING GRANT								
Revenues:								
US Dept Justice Hiring Grant	\$ 82,616	\$ 282,562	\$ 282,562	\$ 31,256	\$ 69,211	242.0%	\$ 300,450	6.3%
Intergovernmental revenue	82,616	282,562	282,562	31,256	69,211	242.0%	300,450	6.3%
Total operating revenues	82,616	282,562	282,562	31,256	69,211	242.0%	300,450	6.3%
Expenditures:								
DEPT: 05 POLICE								
DIV: 25 COPS HIRING GRANT 2011								
Salaries/ Wages/ OT	78,764	78,000	78,000	73,456	92,456	-1.0%	90,000	15.4%
Fringe Benefits	40,589	39,700	39,700	38,451	48,367	-2.2%	51,600	30.0%
Special Current Charges	50	-	-	88	138	-100.0%	-	N/A
Cops Hiring Grant 2011	119,403	117,700	117,700	111,995	140,961	-1.4%	141,600	20.3%
DEPT: 05 POLICE								
DIV: 45 COPS HIRING GRANT 2014								
Salaries/ Wages/ OT	74,637	246,700	246,700	38,037	61,762	230.5%	264,800	7.3%
Fringe Benefits	33,427	129,250	129,250	19,950	31,769	286.7%	135,800	5.1%
Special Current Charges	2,091	800	800	-	800	-61.7%	-	-100.0%
Cops Hiring Grant 2014	110,155	376,750	376,750	57,987	94,331	242.0%	400,600	6.3%
Total operating expenditures	229,557	494,450	494,450	169,982	235,292	115.4%	542,200	9.7%
Other financing sources								
Interfund transfer from General Fund	213,220	292,700	292,700	94,705	315,960	37.3%	316,600	8.2%
Total transfers from other funds	213,220	292,700	292,700	94,705	315,960	37.3%	316,600	8.2%
Net change in fund balance	66,279	80,812	80,812		149,879	21.9%	74,850	-7.4%
Beginning fund balance	-	68,279	66,279		66,279	N/A	216,158	226.1%
Ending fund balance	\$ 66,279	\$ 147,091	\$ 147,091		\$ 216,158	121.9%	\$ 291,008	97.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: DISASTER RECOVERY FUND
DEPARTMENT: PUBLIC ASSISTANCE
DIVISION: DISASTER FUND

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This fund was initially established to account for recovery and repair costs resulting from Hurricane Rita, and it will continue to be used to fund any future disasters. Current year expenses are the result of severe winter weather experienced during February. Funding sources included federal disaster assistance and property insurance claim proceeds. Also accounted for in this fund are the revenues and expenditures for Hazard Mitigation Grants which include individual housing assistance. This is a housing compensation program that was funded by Community Development Block Grant Disaster Recovery Unit to aid in the recovery from Hurricanes Ike and Gustav. Fund balance reserves will be retained in this fund for use during any future disaster.

AUTHORIZED PERSONNEL:

There are no personnel that are directly charged to this division.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
DISASTER RECOVERY FUNDS								
Revenues:								
Dept of Treasury - Homeland Security	\$ 266,820	\$ 1,316,014	\$ 1,316,014	\$ 260,876	\$ 119,310	393.2%	\$ 1,316,014	0.0%
CDBG-Ike/Gustav Recovery funds	-	-	-	-	-	N/A	-	N/A
Intergovernmental revenue	266,820	1,316,014	1,316,014	260,876	119,310	393.2%	1,316,014	0.0%
Interest earnings	10,315	-	-	-	-	-100.0%	-	N/A
Miscellaneous revenue	-	438,671	438,671	-	-	N/A	438,671	0.0%
Use of money and property	10,315	438,671	438,671	-	-	4152.7%	438,671	0.0%
Total operating revenue	277,135	1,754,685	1,754,685	260,876	119,310	533.2%	1,754,685	0.0%
Expenditures:								
HAZARD MITIGATION PROGRAM								
Contractual Services & Projects	13,047	1,754,685	1,754,685	-	-	13349.0%	1,754,685	0.0%
Hazard Mitigation Program	13,047	1,754,685	1,754,685	-	-	13349.0%	1,754,685	0.0%
Total operating expenditures	13,047	1,754,685	1,754,685	-	-	13349.0%	1,754,685	0.0%
Other financing sources								
Interfund transfer from General Fund	13,047	-	-	-	-	-100.0%	-	N/A
Total transfers from other funds	13,047	-	-	-	-	-100.0%	-	N/A
Net change in fund balance	277,135	-	-	-	119,310	-100.0%	-	N/A
Beginning fund balance	2,491,798	2,768,933	2,768,933	-	2,768,933	11.1%	2,888,243	4.3%
Ending fund balance	\$ 2,768,933	\$ 2,768,933	\$ 2,768,933	-	\$ 2,888,243	0.0%	\$ 2,888,243	4.3%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 120 FACILITY RENEWAL FUND
DEPARTMENT: 21 TRANSFERS
DIVISION: 02 CAPITAL TRANSFERS**

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This fund was established in fiscal year 1997 with an initial transfer of \$1.6 million which was previously accumulated as a reserve from Riverboat Gaming revenues. The purpose of this fund is to accumulate resources for future repairs and replacement of the City's public facilities. As capital project funding is reduced, this fund will be considered when major repairs and improvements are needed for City facilities.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014-2015	Adopted Budget 2015 - 2016	Amended Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2016 - 2017	% Change Amended '16 to '17 Proposed
FUND: 120 FACILITY RENEWAL FUND								
Revenues:								
Interest earnings	\$ 21,304	\$ 11,000	\$ 11,000	\$ 13,723	\$ 14,723	-48.4%	\$ 13,000	18.2%
Use of money and property	21,304	11,000	11,000	13,723	14,723	-48.4%	13,000	18.2%
Total operating revenues	21,304	11,000	11,000	13,723	14,723	-48.4%	13,000	18.2%
Other financing uses								
DEPT: 21 TRANSFERS								
Interfund transfers - WWTP B/C contract	-	-	2,275,000	-	2,275,000	N/A	-	-100.0%
Total transfers to other funds	-	-	2,275,000	-	2,275,000	N/A	-	-100.0%
Transfers from other funds	1,032,048	-	-	-	-	-100.0%	-	N/A
Net change in fund balance	1,053,352	11,000	(2,264,000)		(2,260,277)	-99.0%	13,000	100.6%
Beginning fund balance	3,469,392	4,522,744	4,522,744		4,522,744	30.4%	2,262,467	-50.0%
Ending fund balance	\$ 4,522,744	\$ 4,533,744	\$ 2,258,744		\$ 2,262,467	0.2%	\$ 2,275,467	0.7%

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DEBT SERVICE

Debt Service Funds account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DEBT SERVICE SUMMARY

	Police Benefit Guarantee	Sewer Bond	2007 \$35M Public Improvement Bond	2015 \$15.825M Public Improvement Refunding Bond
Revenues:				
Intergovernmental	\$ -	\$ -	\$ -	\$ -
Total operating revenues	-	-	-	-
Expenditures:				
Debt service principal	-	1,500,000	1,610,000	175,000
Debt service interest & fiscal charge		326,200	324,788	575,926
Total operating expenditures	-	1,826,200	1,934,788	750,926
Other financing sources:				
Transfers from other funds	-	1,820,000	1,934,788	750,926
Total transfers	-	1,820,000	1,934,788	750,926
Net Income (loss)	\$ -	\$ (6,200)	\$ -	\$ -
Projected Beginning fund balance	\$ 12,074	\$ 556,411	\$ 830,663	\$ 318,601
Fund balance (used) added operations	-	(6,200)	-	-
Ending fund balance	\$ 12,074	\$ 550,211	\$ 830,663	\$ 318,601

2010 \$45M Public Improvement Bond	2011 \$21M Wastewater DEQ Loan	School Board Sales Tax Dist 3	2011 \$3M City Court CPPTA	Total
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 212,130</u>	<u>\$ 212,130</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>212,130</u>	<u>212,130</u>
2,040,000	995,000	350,000	115,000	6,785,000
1,292,006	44,622	-	97,130	2,660,672
<u>3,332,006</u>	<u>1,039,622</u>	<u>350,000</u>	<u>212,130</u>	<u>9,445,672</u>
3,332,006	1,000,000	350,000	-	9,187,720
<u>3,332,006</u>	<u>1,000,000</u>	<u>350,000</u>	<u>-</u>	<u>9,187,720</u>
<u>\$ -</u>	<u>\$ (39,622)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (45,822)</u>
<u>\$ 1,057,652</u>	<u>\$ 1,674,126</u>	<u>\$ -</u>	<u>\$ 107,582</u>	<u>\$ 4,557,109</u>
<u>-</u>	<u>(39,622)</u>	<u>-</u>	<u>-</u>	<u>(45,822)</u>
<u>\$ 1,057,652</u>	<u>\$ 1,634,504</u>	<u>\$ -</u>	<u>\$ 107,582</u>	<u>\$ 4,511,287</u>

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 205 POLICE BENEFIT GUARANTEE
DEPARTMENT: 17 PENSIONS
DIVISION: 02 POLICE PENSIONS

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

In connection with a 1983 merger of the former Lake Charles Police Pension and Relief Fund into the state-administered Municipal Police Employees Retirement System (MPERS), the City contractually guaranteed the continued availability of early retirement benefits to merged police employees with twenty or more years of service, for transitional benefit payments to those electing to terminate employment prior to attainment of the then existing normal retirement age for commencement of MPERS pension benefits. As a result of subsequent liberalization of MPERS benefits, relatively few of the eligible participants have elected to receive the temporary City benefit prior to normal retirement under MPERS. As of September 30, 2010, the City was paying post-employment benefits to one participant who will be eligible to receive benefits from MPERS at age 55 so the maximum liability is known. The current debt will be completed in 2016 and the remaining funds will be transferred to General Fund.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 205 POLICE BENEFIT GUARANTEE						
Revenues:						
Interest on demand deposit accounts	\$ 29	\$ -	\$ 31	-100.0%	\$ -	N/A
Interest earnings	29	-	31	-100.0%	-	N/A
Use of money and property	29	-	31	-100.0%	-	N/A
Total operating revenues	29	-	31	-100.0%	-	N/A
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	20,385	20,385	16,987	0.0%	-	-100.0%
Total expenditures	20,385	20,385	16,987	0.0%	-	-100.0%
Other financing sources (uses):						
Interfund transfers to General Fund	-	-	-	N/A	-	N/A
Total transfers from other funds	-	-	-	N/A	-	N/A
Net change in fund balance	(20,356)	(20,385)			-	100.0%
Beginning fund balance	52,815	32,459			12,074	-62.8%
Ending fund balance	\$ 32,459	\$ 12,074			\$ 12,074	

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 210 LCDA SEWER BONDS
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

Part of the City's long-term debt, the \$17,735,000 proceeds of the Series 2009 Revenue Refunding Bonds were used by the City to refund the Revenue Bonds-Capital Projects and Equipment Acquisition Program Series 2003A Bonds (the "Refunded Bonds"). Those bonds were originally issued in the amount of \$25,000,000 for the purpose of funding the construction, acquisition and installation of the City's wastewater treatment facility improvements. Amounts due for the Refunding Bonds will range from \$1,270,000 to \$1,750,000 through 2021 with interest rates ranging from 2 percent to 4 percent. The current debt as of August 1, 2016 is \$8,100,000.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 210 SEWER BOND FUND						
Revenues:						
Interest on investments	\$ 8	\$ -	\$ 57	-100.0%	\$ -	N/A
Interest on demand deposit accounts	49	-	40	-100.0%	-	N/A
Interest earnings	58	-	97	-100.0%	-	N/A
Total operating revenues	58	-	97	-100.0%	-	N/A
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	1,395,000	1,435,000	1,435,000	2.9%	1,500,000	4.5%
Interest payment	416,275	381,400	381,400	-8.4%	324,000	-15.0%
Fiscal agent fees	2,200	2,200	2,200	0.0%	2,200	0.0%
Total expenditures	1,813,475	1,818,600	1,818,600	0.3%	1,826,200	0.4%
Other financing sources:						
Interfund transfers from Wastewater Fund	1,811,275	1,820,000	1,365,000	0.5%	1,820,000	0.0%
Total transfers from other funds	1,811,275	1,820,000	1,365,000	0.5%	1,820,000	0.0%
Net change in fund balance	(2,142)	1,400			(6,200)	-542.9%
Beginning fund balance	557,153	555,011			556,411	0.3%
Ending fund balance	\$ 555,011	\$ 556,411			\$ 550,211	-1.1%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 212 2007 \$35M LCDA PUBLIC IMPROVEMENT BONDS
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This issue is the first (or one of two issues) issue authorized as part of a \$90,000,000 bond issue approved in 2006. The purpose of this issue of Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series 2007 for \$35,000,000 was for the acquiring, constructing, or improvement of streets and roads, parks and recreation facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. It is due in annual amounts of \$1,110,000 to \$2,115,000 through 2023 with an interest rate of 4 percent. The revised current debt as of August 1, 2016 is \$7,530,000.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 212 2007 \$35M PUBLIC IMPROVEMENT BONDS						
Revenues:						
Interest on demand deposit accounts	\$ 101	\$ -	\$ 45	-100.0%	\$ -	N/A
Interest earnings	100	-	45	-100.0%	-	N/A
Total operating revenues	100	-	45	-100.0%	-	N/A
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	1,490,000	1,550,000	1,550,000	4.0%	1,610,000	3.9%
Interest payment	819,062	384,588	384,588	-53.0%	322,588	-16.1%
Fiscal agent fees	2,200	2,200	2,200	0.0%	2,200	0.0%
Total expenditures	2,311,262	1,936,788	1,936,788	-16.2%	1,934,788	-0.1%
Other financing sources:						
Interfund transfers from Riverboat Fund	1,096,335	848,020	636,000	-22.6%	896,941	5.8%
Interfund transfers from Wastewater Fund	402,462	500,000	375,000	24.2%	500,000	0.0%
Interfund transfers from Capital Project Fund	625,000	588,770	441,000	-5.8%	537,847	-8.6%
Interfund transfers to other DS Fund	(124,958)	-	-	100.0%	-	N/A
Total transfers from other funds	1,998,839	1,936,790	1,452,000	-3.1%	1,934,788	-0.1%
Net change in fund balance	(312,323)	2			-	-100.0%
Beginning fund balance	1,142,984	830,661			830,663	0.0%
Ending fund balance	\$ 830,661	\$ 830,663			\$ 830,663	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 213 2014 \$15.825M REFUNDING PUBLIC IMPROVEMENT BONDS
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

The proceeds of the Series 2014 Bonds are to be used for the purpose of (i) advance refunding the LCDA's \$34,480,000 Revenue Bonds (City of Lake Charles Public Improvement Projects) Series 2007 maturing May 1, 2018; May 1, 2019, May 1, 2022; May 1, 2024; and May 1, 2027; and (II); paying the costs of issuance of the Series 2014 Bonds. The Series 2007 Bonds were issued for the purpose of providing funds to the City to (i) acquire, construct, or improve streets and roads, parks and recreational facilities, water and waste water systems, downtown and/or lakefront development infrastructure and economic development facilities within the City and pursuant to cooperative endeavor agreements with Calcasieu Parish; (ii) purchase a reserve fund surety bond; and (iii) pay the costs of issuance of the Series 2007 Bonds, including the premium for a bond insurance policy insuring the Series 2007 Bonds. The current debt as of August 1, 2016 is \$15,605,000 with interest rates of 4 percent to 3 percent.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 213 2014 \$15.825M REFUNDING PUBLIC IMPROVEMENT BONDS						
Revenues:						
Interest on demand deposit accounts	\$ 5	\$ -	\$ 11	-100.0%	\$ -	N/A
Interest earnings	5	-	11	-100.0%	-	N/A
Total operating revenues	5	-	11	-100.0%	-	N/A
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	15,045,000	170,000	170,000	-98.9%	175,000	2.9%
Interest payment	1,784,264	575,325	575,325	-67.8%	571,926	-0.6%
Bond issuance costs	270,617	-	-	-100.0%	-	N/A
Fiscal agent fees	-	4,000	2,750	N/A	4,000	0.0%
Total expenditures	17,099,881	749,325	748,075	-95.6%	750,926	0.2%
Other financing sources:						
Interfund transfers from Wastewater Fund	97,538					
Interfund transfers from Riverboat Fund	245,910	442,265	330,000	79.8%	469,433	6.1%
Interfund transfers from Capital Project Fund	218,695	307,060	229,500	40.4%	281,493	-8.3%
Interfund transfer from other DS fund	124,958	-	-	-100.0%	-	N/A
Issuance of Debt	16,731,376	-	-	-100.0%	-	N/A
Total transfers from other funds	17,418,477	749,325	559,500	-95.7%	750,926	0.2%
Net change in fund balance	318,601	-			-	N/A
Beginning fund balance	-	318,601			318,601	0.0%
Ending fund balance	\$ 318,601	\$ 318,601			\$ 318,601	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 214 2010 \$40M LCDA PUBLIC IMPROVEMENT BONDS
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This issue is the second (two of two issues) issue authorized as part of a \$90,000,000 bond issue approved in 2006. The proceeds of this Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series 2010 for \$40,000,000 will provide phase two funding for the purpose of acquiring, constructing, or improving streets and roads, parks and recreational facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. It is due in amounts of \$1,575,000 to \$3,200,000 through 2027, and interest rates range from 2 percent to 4.125 percent. The current debt as of August 1, 2016 is \$28,445,000.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 214 2010 \$40M PUBLIC IMPROVEMENT BONDS						
Revenues:						
Interest on demand deposit accounts	\$ 198	\$ -	\$ 769	-100.0%	\$ -	N/A
Interest earnings	198	-	769	-100.0%	-	N/A
Total operating revenues	198	-	769	-100.0%	-	N/A
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	1,905,000	1,965,000	1,965,000	3.1%	2,040,000	3.8%
Interest payment	1,423,757	1,366,610	1,366,606	-4.0%	1,288,006	-5.8%
Fiscal agent fees	2,750	4,000	2,500	45.5%	4,000	0.0%
Total expenditures	3,331,507	3,335,610	3,334,106	0.1%	3,332,006	-0.1%
Other financing sources:						
Interfund transfers from Riverboat Fund	2,046,430	1,968,740	1,470,000	-3.8%	2,082,965	5.8%
Interfund transfers from Capital Project Fund	1,286,326	1,366,870	1,020,000	6.3%	1,249,041	-8.6%
Total transfers from other funds	3,332,756	3,335,610	2,490,000	0.1%	3,332,006	-0.1%
Net change in fund balance	1,447	-			-	N/A
Beginning fund balance	1,056,204	1,057,651			1,057,651	0.0%
Ending fund balance	<u>\$ 1,057,651</u>	<u>\$ 1,057,651</u>			<u>\$ 1,057,651</u>	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 216 2011 \$21M DEQ SEWER LOAN
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This Department of Environmental Quality \$21,000,000 sewer loan will be used for wastewater system improvements. Phase I will include improvements to Wastewater Treatment Plant A involving headworks improvements, preliminary treatment improvement, final clarification improvements, digester improvements, electrical system upgrades and automation of process equipment and vales and miscellaneous structural rehabilitation and improvements. Work at Wastewater Treatment Plant B/C Pump Station will include a new pump station to divert flow to Plant D, including miscellaneous in-plant modifications for the location and connection of the new pump station with existing wastewater collection and pumping system infrastructure; miscellaneous in-plant modifications to allow for economic sizing of the B/C pump station; and miscellaneous wastewater collection system rehabilitation and improvements for the diversion on flow within the system to reduce the overall size of the B/C pump station. There will also be work done to the Wastewater Treatment Plant BC force main. The first annual interest cost of \$199,500 was due December 1, 2011, and the interest rate per annum is 0.95%. The current debt as of August 1, 2016 is \$4,130,749.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 216 2011 \$21M WASTEWATER DEQ LOAN						
Revenues:						
Interest on demand deposit accounts	\$ 639	\$ -	\$ 2,657	-100.0%	\$ -	N/A
Interest earnings	639	-	2,657	-100.0%	-	N/A
Total operating revenues	639	-	2,657	-100.0%	-	N/A
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	212,000	950,000	238,000	348.1%	995,000	4.7%
Interest payment	18,232	25,000	18,194	37.1%	19,622	-21.5%
Administrative fee	20,258	25,000	20,216	23.4%	25,000	0.0%
Total expenditures	250,490	1,000,000	276,410	299.2%	1,039,622	4.0%
Other financing sources:						
Interfund transfers from Wastewater Fund	1,023,300	1,200,000	900,000	17.3%	1,000,000	-16.7%
Total transfers from other funds	1,023,300	1,200,000	900,000	17.3%	1,000,000	-16.7%
Net change in fund balance	773,449	200,000			(39,622)	-119.8%
Beginning fund balance	700,677	1,474,126			1,674,126	13.6%
Ending fund balance	<u>\$ 1,474,126</u>	<u>\$ 1,674,126</u>			<u>\$ 1,634,504</u>	-2.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 225 SCHOOL BOARD SALES TAX DISTRICT 3
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

An October 1, 2001 a cooperative endeavor agreement among the City of Lake Charles, Sales Tax District No. Three of Calcasieu Parish, Louisiana, and Wal-Mart Stores, Inc., was signed to ensure that the Sales Tax District did not sustain a sudden and significant loss of tax revenues as a result of the relocation of the Wal-Mart Super Center to the City of Lake Charles. The District issued its Public School Improvement Sales Tax Revenue Bonds based on a 20 year 1.5 percent sales and use tax for schools and school related facilities to begin October 1, 2000. Since the acquisition and construction of the new Wal-Mart in the City would result in the closure of the existing Wal-Mart facility within the District, there would therefore be a loss of revenue. Therefore the agreement was done to replace the loss of sales tax revenues occasioned by the closure of the existing Wal-Mart store and the potential financial difficulties relative to the District's bonds arising from the closure of the existing Wal-Mart located in the District. It was therefore agreed to have the City of Lake Charles remit to the Sales Tax District an amount equal to 25 percent of the sales taxes collected for Wal-Mart attributable to this project, not to exceed \$350,000 in any one calendar year. The City would not be liable for payments after November 23, 2020 (which follows the expiration of the Sales Tax District's 1.5 percent tax). The current debt as of August 1, 2016 is \$1,314,492.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 225 SCHOOL BOARD SALES TAX DIST 3						
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	\$ 223,001	\$ 350,000	\$ 172,505	56.9%	\$ 350,000	0.0%
Total expenditures	223,001	350,000	172,505	56.9%	350,000	0.0%
Other financing sources:						
Interfund transfers from General Fund	223,001	350,000	172,505	56.9%	350,000	0.0%
Total transfers from other funds	223,001	350,000	172,505	56.9%	350,000	0.0%
Net change in fund balance	-	-			-	N/A
Beginning fund balance	-	-			-	N/A
Ending fund balance	\$ -	\$ -			\$ -	N/A

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 232 2011 \$3M CPTA CITY COURT COMPLEX
DEPARTMENT: 16 OTHER DEBT
DIVISION: 01 OTHER DEBT

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

The Series 2011 Calcasieu Parish Public Trust Authority Revenue Bonds (Lake Charles City Court Project) are for the purpose of financing the acquisition and construction of a new Lake Charles City Court/Ward Three Judicial Complex ("City Court") and infrastructure, improvements, including all furniture, fixtures, equipment, and other improvements incidental or necessary in connection therewith, to be located at 100 Mill Street, Lake Charles, Louisiana. The payment amounts through 2031 will range from \$95,000 to \$220,000 with an interest rate of 3.783 percent. The current debt as of August 1, 2016 is \$2,475,000.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 232 2011 \$3M CITY COURT CPPTA						
Revenues:						
City Court building fund	\$ 212,560	\$ 216,480	\$ 107,278	1.8%	\$ 212,130	-2.0%
Intergovernmental revenue	212,560	216,480	107,278	1.8%	212,130	-2.0%
Interest on demand deposit accounts	-	-	-	N/A	-	N/A
Total operating revenues	212,560	216,480	107,278	1.8%	212,130	-2.0%
Expenditures:						
DEPT: 16 OTHER DEBT						
DIV: 01 OTHER DEBT						
Principal payment	110,000	115,000	115,000	4.5%	115,000	0.0%
Interest payment	100,060	97,980	48,990	-2.1%	93,630	-4.4%
Fiscal agent fees	2,500	3,500	2,083	40.0%	3,500	0.0%
Total expenditures	212,560	216,480	166,073	1.8%	212,130	-2.0%
Net change in fund balance	-	-			-	N/A
Beginning fund balance	107,582	107,582			107,582	0.0%
Ending fund balance	\$ 107,582	\$ 107,582			\$ 107,582	0.0%

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ENTERPRISE FUNDS

TRANSIT

WATER UTILITY

CIVIC CENTER

GOLF COURSE

Enterprise Funds are used for public services which are similar in nature to business enterprises or are required to be accounted for in a similar manner.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

ENTERPRISE FUNDS SUMMARY

	<u>Transit</u>	<u>Water</u>	<u>Civic Center</u>	<u>Golf Course</u>	<u>Total</u>
Revenues:					
Intergovernmental	\$ 2,664,454	\$ -	\$ 950,000	\$ -	\$ 3,614,454
Charges for services	160,000	12,537,000	1,089,900	1,011,550	14,798,450
Use of money and property	-	239,000	1,600	1,800	242,400
Total operating revenues	<u>2,824,454</u>	<u>12,776,000</u>	<u>2,041,500</u>	<u>1,013,350</u>	<u>18,655,304</u>
Operating Expenditures:					
Finance	-	1,345,259	-	-	1,345,259
Public Works	2,924,118	10,956,683	-	-	13,880,801
Community Services	-	-	3,098,714	1,605,863	4,704,577
Total operating expenditures	<u>2,924,118</u>	<u>12,301,942</u>	<u>3,098,714</u>	<u>1,605,863</u>	<u>19,930,637</u>
Capital Expenditures:					
Public Works	1,143,688	5,750,000	-	-	6,893,688
Community Services	-	-	1,900,000	-	1,900,000
Total capital expenditures	<u>1,143,688</u>	<u>5,750,000</u>	<u>1,900,000</u>	<u>-</u>	<u>8,793,688</u>
Total expenditures	<u>4,067,806</u>	<u>18,051,942</u>	<u>4,998,714</u>	<u>1,605,863</u>	<u>28,724,325</u>
Other financing sources:					
Operating transfers from other funds	1,055,790	-	893,214	592,513	2,541,517
Operating transfers sales tax for salaries	-	350,326	-	-	350,326
Capital transfers from other funds	44,212	-	200,000	-	244,212
Total transfers	<u>1,100,002</u>	<u>350,326</u>	<u>1,093,214</u>	<u>592,513</u>	<u>3,136,055</u>
Net Income (loss)	<u>\$ (143,350)</u>	<u>\$ (4,925,616)</u>	<u>\$ (1,864,000)</u>	<u>\$ -</u>	<u>\$ (6,932,966)</u>

Note: Capital revenues, expenditures and transfer are included in above totals.
All capital expenses are detailed in the Capital Budget.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 401 TRANSIT
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 09 TRANSIT-OPERATION

GOAL MISSION STATEMENT:

To provide dependable means of transportation for those citizens without transportation.

FUNCTION DESCRIPTION:

This division includes the administrative and operations segment of Transit. Major capital acquisition costs are budgeted separately for purposes of federal capital grant funds. Depreciation expense is recorded in this fund but excluded for budget presentation and control purposes. Operating expenses other than depreciation are normally eligible for fifty percent federal reimbursement from FTA and are included in this division. This division provides bus transportation for residents within the City of Lake Charles. There are currently five fixed routes operating within the City which run Monday through Friday from 5:45 a.m. through 5:45 p.m. except on City holidays. The Para Transit service offers a special mode of transportation to disabled persons who have met federal eligibility guidelines. The transit system is equipped with vans with wheelchair access and can transport passengers from origin to destination, such as hospital clinics, doctor's offices, medical centers, grocery stores, pharmacies, and more.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Bus riders	249,561	257,209	265,210

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Transit Operation	18	18.5	18.5	18.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 401 TRANSIT
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 10 TRANSIT-PLANNING/MAINTENANCE

GOAL MISSION STATEMENT:

To provide dependable means of transportation for those citizens without transportation.

FUNCTION DESCRIPTION:

This division functions as the planning and maintenance arm of the Transit operation. Expenses in this division are reimbursed by FTA at 80 percent.

AUTHORIZED PERSONNEL:

	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Total Personnel Count					
Transit Planning/Maintenance	1	1	1	1	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 401 TRANSIT FUND REVENUES						
FEDERAL TRANSIT-OPERATION	\$ 926,611	\$ 1,016,044	\$ -	9.7%	\$ 1,078,943	6.2%
FEDERAL TRANSIT-PLAN/MAIN	436,084	518,969	118,178	2.0%	519,385	0.1%
FEDERAL PROGRAMS	1,362,695	1,535,013	118,178	12.6%	1,598,328	4.1%
DEPT OF TRANSPORTATION	119,777	120,000	99,213	0.2%	110,000	-8.3%
STATE REVENUE	119,777	120,000	99,213	0.2%	110,000	-8.3%
INTERGOVERNMENTAL	1,482,472	1,655,013	217,391	11.6%	1,708,328	3.2%
DEMAND DEPOSIT ACCOUNTS	9	-	-	-100.0%	-	N/A
INTEREST	9	-	-	-100.0%	-	N/A
RENTALS/LEASES	35,277	35,000	35,973	-0.8%	43,000	22.9%
SALE OF OLD EQUIPMENT	-	-	1,103	N/A	-	N/A
BUS FARES	107,636	115,000	85,555	6.8%	110,000	-4.3%
TRANSIT ADVERTISING	21,400	22,000	2,775	2.8%	-	-100.0%
PARA-TRANSIT FARES	6,477	6,400	5,857	-1.2%	7,000	9.4%
WASH RACK FEES	-	-	680	N/A	-	N/A
TRANSIT	135,513	143,400	95,970	5.8%	117,000	-18.4%
MISC INSURANCE CLAIMS	13,543	-	10,652	-100.0%	-	N/A
INSURANCE REVENUES	13,543	-	10,652	-100.0%	-	N/A
NON-EMPLOYER PENSION CONTRIBUTION:	17,748	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	17,748	-	-	-100.0%	-	N/A
USE OF MONEY & PROPERTY	202,090	178,400	142,595	-11.7%	160,000	-10.3%
IF TRSF GENERAL FUND	845,628	968,785	720,000	14.6%	1,055,790	9.0%
INTERFUND TRSF - GENERAL FUND	845,628	968,785	720,000	14.6%	1,055,790	9.0%
NONREVENUE RECEIPTS	845,628	968,785	720,000	14.6%	1,055,790	9.0%
EXCESS OF REV OVER/UNDER EXP	(151,058)	-	-	100.0%	-	N/A
NON-OPERATING REVENUE	(151,058)	-	-	100.0%	-	N/A
TRANSIT FUND	\$ 2,379,132	\$ 2,802,198	\$ 1,079,986	17.8%	\$ 2,924,118	4.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 401 TRANSIT						
DEPT: 06 PUBLIC WORKS						
DIV: 09 TRANSIT-OPERATION						
Salaries/ Wages/ OT	\$ 595,870	\$ 654,900	\$ 544,692	9.9%	\$ 727,700	11.1%
Fringe Benefits	234,650	229,000	172,301	-2.4%	280,200	22.4%
General Operating Services	5,106	8,100	4,273	58.6%	9,600	18.5%
Insurance - Property, AL, GL, WC	676,254	713,217	710,882	5.5%	712,717	-0.1%
Maintenance & Rentals	21,587	24,150	19,124	11.9%	31,150	29.0%
Utilities	49,926	57,600	35,450	15.4%	58,500	1.6%
Contractual Services & Projects	2,639	6,150	2,980	133.0%	6,150	0.0%
General Supplies	13,863	16,450	8,246	18.7%	16,450	0.0%
Gasoline	135,658	180,000	92,088	32.7%	165,000	-8.3%
Materials & Equipment	14,023	19,900	19,470	41.9%	21,900	10.1%
Special Current Charges	242,631	244,020	192,118	0.6%	245,520	0.6%
TRANSIT OPERATIONS	<u>1,992,207</u>	<u>2,153,487</u>	<u>1,801,624</u>	8.1%	<u>2,274,887</u>	5.6%
DIV: 10 TRANST-PLANNING/MAINTENANCE						
Salaries/ Wages/ OT	36,277	38,300	25,202	5.6%	42,700	11.5%
Fringe Benefits	12,303	15,300	9,440	24.4%	16,420	7.3%
Maintenance & Rentals	175,666	260,000	125,441	48.0%	250,000	-3.8%
Contractual Services & Projects	-	2,000	-	N/A	2,000	0.0%
General Supplies	6,382	12,000	-	88.0%	12,000	0.0%
Automotive Supplies	123,432	100,000	92,278	-19.0%	135,000	35.0%
Materials & Equipment	535	500	-	-6.5%	500	0.0%
Major Acquisitions & Improvements	-	30,000	-	N/A	-	-100.0%
Special Current Charges	190,511	190,611	189,866	0.1%	190,611	0.0%
TRANSIT PLANNING/MAINTENANCE	<u>545,106</u>	<u>648,711</u>	<u>442,227</u>	19.0%	<u>649,231</u>	0.1%
TRANSIT OPERATIONS & PLAN & MAINT	<u>2,537,313</u>	<u>2,802,198</u>	<u>2,243,851</u>	10.4%	<u>2,924,118</u>	4.4%
Capitalization of Fixed Assets	(535,933)	-	-	100.0%	-	N/A
Depreciation Expense	377,752	-	-	-100.0%	-	N/A
TRANSIT OPERATING FUND	<u>\$ 2,379,132</u>	<u>\$ 2,802,198</u>	<u>\$ 2,243,851</u>	17.8%	<u>\$ 2,924,118</u>	4.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 411 TRANSIT CAPITAL
DEPARTMENT: 15 CAPITAL GENERAL GOVERNMENT
DIVISION: 05 TRANSIT CAPITAL GRANTS

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

This fund is used for budget control purposes to account for Transit capital contributions from the Federal Transit Authority (FTA) and City sources. Prior year expenditures were for the new transit facility that was completed in fiscal year 2013. The 2015 proposed expenditures include the purchase of a new bus, passenger shelters, and the construction of a wash rack.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 411 TRANSIT - CAPITAL REVENUES						
FEDERAL TRANSIT-CAPITAL	\$ 555,268	\$ 299,200	\$ 131,752	-46.1%	\$ 956,126	219.6%
FEDERAL - STIMULUS FUNDS	-	-	-	N/A	-	N/A
FEDERAL PROGRAMS	555,268	299,200	131,752	-46.1%	956,126	219.6%
INTERGOVERNMENTAL	555,268	299,200	131,752	-46.1%	956,126	219.6%
INTEREST ON INVESTMENTS	13	-	91	-100.0%	-	N/A
DEMAND DEPOSIT ACCOUNTS	123	-	348	-100.0%	-	N/A
INTEREST	136	-	439	-100.0%	-	N/A
USE OF MONEY & PROPERTY	136	-	439	-100.0%	-	N/A
IF TRSF GENERAL FUND	-	74,800	54,000	N/A	-	-100.0%
IF TRSF RIVERBOAT GAMING FUND	-	-	-	N/A	44,212	N/A
NONREVENUE RECEIPTS	-	74,800	54,000	N/A	44,212	-40.9%
EXCESS OF REV OVER/UNDER EXP	5,905	-	-	-100.0%	143,350	N/A
NON-OPERATING REVENUE	5,905	-	-	-100.0%	143,350	N/A
TRANSIT - CAPITAL	\$ 561,309	\$ 374,000	\$ 186,191	-33.4%	\$ 1,143,688	205.8%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 411 TRANSIT CAPITAL						
DEPT: 15 CAPITAL-GENERAL GOVERNMENT						
DIV: 05 TRANSIT CAPITAL GRANTS						
Contractual Services & Projects	\$ 511,123	\$ -	\$ -	-100.0%	\$ -	N/A
Materials & Equipment	-	-	-	N/A	42,658	N/A
Major Acquisitions & Improvements	38,964	374,000	164,690	859.9%	1,101,030	194.4%
Special Current Charges	11,222	-	-	-100.0%	-	N/A
TRANSIT CAPITAL	\$ 561,309	\$ 374,000	\$ 164,690	-33.4%	\$ 1,143,688	205.8%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 405 WATER UTILITY FUND REVENUES						
VENDOR'S COMPENSATION	\$ -	\$ -	\$ 443	N/A	\$ -	N/A
				N/A		N/A
CALCASIEU PARISH POLICE JURY	-	-	-	N/A	-	N/A
STATE CAPITAL OUTLAY - FP&C	-	800,000	-	N/A	-	-100.0%
** INTERGOVERNMENTAL	-	800,000	-	N/A	-	-100.0%
WATER SERVICE	10,775,432	10,400,000	8,525,582	-3.5%	10,800,000	3.8%
TAPPING FEES	270,468	240,000	268,246	-11.3%	270,000	12.5%
RECONNECT FEES	17,640	20,000	16,946	13.4%	20,000	0.0%
SERVICE CHARGES	86,238	90,000	76,735	4.4%	92,000	2.2%
WATER MAIN EXTENSIONS	50,463	53,000	26,676	5.0%	50,000	-5.7%
MISCELLANEOUS	22,290	20,000	45,292	-10.3%	25,000	25.0%
SAFE DRINKING WATER ADMIN FEE	97,156	98,000	80,863	0.9%	98,000	0.0%
LATE FEES	218,205	218,000	186,385	-0.1%	220,000	0.9%
CAPITAL IMPROVEMENT FEES	580,160	576,300	477,626	-0.7%	600,000	4.1%
LAB FEES	2,725	3,000	25	10.1%	2,000	-33.3%
CHARGES FOR SERVICES	12,120,777	11,718,300	9,704,376	-3.3%	12,177,000	3.9%
SERVICES PROVIDED BILLING SERVICES	375,000	360,000	360,000	-4.0%	360,000	0.0%
INTEREST ON INVESTMENTS	163,310	60,000	66,588	-63.3%	70,000	16.7%
DEMAND DEPOSIT ACCOUNTS	4,116	4,000	11,836	-2.8%	6,000	50.0%
UNREALIZED GAIN/LOSS INVEST	31,135	-	-	-100.0%	-	N/A
INTEREST	198,561	64,000	78,424	-67.8%	76,000	18.8%
PENALTY-WATER UTILITY	153,321	150,000	116,961	-2.2%	145,000	-3.3%
GENERAL MISCELLANEOUS REVENUE	19,369	18,000	13,622	-7.1%	18,000	0.0%
MISC INSURANCE CLAIMS	829	-	1,078	-100.0%	-	N/A
SALE OF OLD EQUIPMENT	18,690	-	16,835	-100.0%	-	N/A
MISCELLANEOUS REVENUE	192,209	168,000	148,496	-12.6%	163,000	-3.0%
NON-EMPLOYER PENSION CONTRIBUTION:	63,350	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	63,350	-	-	-100.0%	-	N/A
USE OF MONEY & PROPERTY	454,120	232,000	226,920	-48.9%	239,000	3.0%
IF TRSF GENERAL FUND	-	-	-	N/A	350,326	N/A
OPERATING TRANSFERS	-	-	-	N/A	350,326	N/A
				N/A		N/A
NONREVENUE RECEIPTS	-	-	-	N/A	350,326	N/A
				N/A		N/A
EXCESS OF REV OVER/UNDER EXP	(3,022,686)	1,484,417	-	149.1%	4,925,616	231.8%
FUND 405 WATER UTILITY FUND	\$ 9,927,211	\$ 14,594,717	\$ 10,291,739	47.0%	\$ 18,051,942	23.7%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 405 WATER FUND
DEPARTMENT: 02 FINANCE
DIVISION: 04 WATER BUSINESS OFFICE

GOAL MISSION STATEMENT:

To provide customers with a clean, safe, and dependable supply of drinking water at a reasonable rate; to provide the highest quality customer service when dealing with the public.

FUNCTION DESCRIPTION:

The Water Business Office is responsible for the reading of the water meters, monthly billing of the water and sewer customers, and the collection of those fees. The Water Utility Fund accounts for the operation and improvement of the public water system. All expenses and outlays are funded entirely by water system revenues or specifically authorized capital contributions for specified improvements. It includes the Water Business Office, water production and distribution, and capital expenditures.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Water customers	29,942	30,000	30,000

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Water Business Office	12	12	12	12	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 405 WATER FUND						
DEPT: 02 FINANCE						
DIV: 04 WATER BUSINESS OFFICE						
Salaries/ Wages/ OT	\$ 353,111	\$ 411,400	\$ 310,719	16.5%	\$ 463,300	12.6%
Fringe Benefits	137,396	164,200	115,655	19.5%	179,300	9.2%
General Operating Services	220,185	245,550	167,611	11.5%	258,550	5.3%
Insurance - Property, AL, GL, WC	59,770	62,759	62,759	5.0%	62,759	0.0%
Maintenance & Rentals	7,805	6,200	21,134	-20.6%	26,700	330.6%
Utilities	1,965	2,000	1,896	1.8%	2,400	20.0%
Contractual Services & Projects	54,410	58,000	44,392	6.6%	68,500	18.1%
General Supplies	5,041	7,725	2,818	53.2%	8,150	5.5%
Materials & Equipment	4,301	17,200	4,194	299.9%	17,200	0.0%
Special Current Charges	184,582	433,000	95,224	134.6%	258,400	-40.3%
WATER BUSINESS OFFICE	\$ 1,028,566	\$ 1,408,034	\$ 826,402	36.9%	\$ 1,345,259	-4.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 405 WATER FUND
DEPARTMENT: 06 PUBLIC WORKS
DIVISION: 11 WATER PRODUCTION AND DISTRIBUTION

GOAL MISSION STATEMENT:

To provide customers with a clean, safe, and dependable supply of drinking water at a reasonable rate; to provide the highest quality customer service when dealing with the public; to ensure compliance with all governmental standards. .

FUNCTION DESCRIPTION:

The Water Production and Distribution Division handles the field work needs of providing clean water to the citizens of Lake Charles. It is responsible for the production, treatment and distribution of all water supplied to the citizens of Lake Charles from its six water treatment plants. There are approximately 470 miles of water mains and 3000 fire hydrants; and the division provides services to approximately 29,000 households and businesses. Also, all service work, meter reading, and the maintenance of water lines and facilities are performed by this division.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Work Orders/Service Orders completed	30,000	30,000	30,000
Water mains (miles)	458	465	470
Fire hydrants	2,850	3,000	3,100
Maximum daily capacity (daily m. gallons)	22	22	22

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Water Production and Distribution	56	58.5	58.5	58.5	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 405 WATER FUND						
DEPT: 06 PUBLIC WORKS						
DIV: 11 WATER PRODUCTION&DIST						
Salaries/ Wages/ OT	\$ 1,725,898	\$ 2,013,300	\$ 1,527,713	16.7%	\$ 2,169,000	7.7%
Fringe Benefits	723,879	731,000	505,641	1.0%	910,400	24.5%
General Operating Services	19,655	32,650	12,100	66.1%	32,650	0.0%
Insurance - Property, AL, GL, WC	836,169	879,233	880,298	5.2%	883,233	0.5%
Maintenance & Rentals	278,840	405,500	316,205	45.4%	635,500	56.7%
Utilities	916,036	955,000	650,222	4.3%	980,000	2.6%
Contractual Services & Projects	348,511	724,400	246,926	107.9%	782,000	8.0%
General Supplies	1,003,213	1,174,450	791,752	17.1%	1,185,000	0.9%
Automotive Supplies & Gasoline	156,741	181,300	85,769	15.7%	171,400	-5.5%
Materials & Equipment	367,471	577,850	236,417	57.3%	1,059,500	83.4%
Major Acquisitions & Improvements	-	790,000	265,735	N/A	1,226,000	55.2%
Special Current Charges	757,063	922,000	715,174	21.8%	922,000	0.0%
WATER PRODUCTION&DISTRIBUTION	<u>7,133,476</u>	<u>9,386,683</u>	<u>6,233,952</u>	31.6%	<u>10,956,683</u>	16.7%
WATER OPERATIONS	<u>8,162,042</u>	<u>10,794,717</u>	<u>7,060,354</u>	32.3%	<u>12,301,942</u>	14.0%
CAPITAL EXPENDITURES						
Capital Project Expenses	350,695	3,800,000	876,337	983.6%	5,750,000	51.3%
Capitalization of Fixed Assets	(185,775)	-	-	100.0%	-	N/A
Depreciation Expense	1,600,249	-	-	-100.0%	-	N/A
TOTAL WATER FUND	<u>\$ 9,927,211</u>	<u>\$ 14,594,717</u>	<u>\$ 7,936,691</u>	47.0%	<u>\$ 18,051,942</u>	23.7%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 402 CIVIC CENTER
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 02 CIVIC CENTER

GOAL MISSION STATEMENT:

To increase revenues by 10-15 percent; to increase the number of quality acts; to provide a clean, pleasant, safe, well maintained, and accessible atmosphere for all visitors; ensure each and every event is successful by working to accomplish the needs of all our customers in a friendly yet professional manner.

The mission of the Lake Charles Civic Center is to expand the cultural environment of Southwest Louisiana by providing a multi-purpose entertainment, meeting, and convention complex.

FUNCTION DESCRIPTION:

This division accounts for the operational costs of the Civic Center. Capital acquisitions and improvements are funded by capital contributions from other sources. Depreciation expense and accounting entries necessary for capitalization of fixed assets are recorded in the Civic Center Fund.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Rentals	480,000	511,500	515,000
Events	350	365	380

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Civic Center	21	25	25	25	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 402 CIVIC CENTER FUND REVENUES						
VENDOR'S COMPENSATION	\$ 592	\$ 600	\$ 734	1.4%	\$ 600	0.0%
VENDOR'S COMPENSATION	592	600	734	1.4%	600	0.0%
GEN APPR-SALES TAX DED TO LCCC-STAT	821,233	800,000	911,255	-2.6%	950,000	18.8%
INTERGOVERNMENTAL	821,233	800,000	911,255	-2.6%	950,000	18.8%
DEMAND DEPOSIT ACCOUNTS	346	500	1,576	44.5%	1,000	100.0%
INTEREST	346	500	1,576	44.5%	1,000	100.0%
SALE OF OLD EQUIPMENT	1,144	-	2,364	-100.0%	-	N/A
RENTALS	485,765	485,000	452,514	-0.2%	515,000	6.2%
FOOD CONCESSIONS	63,751	65,000	64,391	2.0%	86,700	33.4%
EQUIPMENT RENTALS	56,891	50,000	42,180	-12.1%	52,000	4.0%
FOOD CATERER	29,211	30,000	28,488	2.7%	35,700	19.0%
SOUVENIRS - NON FOOD ITEM	5,682	6,000	9,551	5.6%	10,000	66.7%
COMMISSIONS	3,620	3,500	2,625	-3.3%	3,000	-14.3%
SIGN RENTAL	100	1,000	2,250	900.0%	4,000	300.0%
PARKING FEES - MONTHLY	2,010	1,800	915	-10.4%	1,200	-33.3%
TICKET SALES COMMISSIONS	10,165	12,000	13,770	18.1%	14,000	16.7%
BEER CONCESSIONS	65,789	70,000	70,917	6.4%	76,500	9.3%
LIQUOR CONCESSIONS	111,770	120,000	114,059	7.4%	125,000	4.2%
SOFT DRINK CONCESSIONS	71,532	68,000	69,900	-4.9%	73,400	7.9%
CORKAGE FEE	47,933	48,000	46,678	0.1%	48,000	0.0%
FREE-POUR LABOR	5,445	5,000	5,110	-8.2%	5,400	8.0%
MISCELLANEOUS	1,344	1,500	2,241	11.6%	2,000	33.3%
SPECTATOR'S INSURANCE	(1,235)	-	-	100.0%	-	N/A
ADVERTISING	13,500	13,500	-	0.0%	-	-100.0%
FACILITY FEE-TICKET SALES	25,068	22,000	38,250	-12.2%	38,000	72.7%
CIVIC CENTER	999,485	1,002,300	966,203	0.3%	1,089,900	8.7%
NON-EMPLOYER PENSION CONTRIBUTION:	22,072	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	22,072	-	-	-100.0%	-	N/A
USE OF MONEY & PROPERTY	1,021,903	1,002,800	967,779	-1.9%	1,090,900	8.8%
IF TRSF GENERAL FUND	623,125	966,814	720,000	55.2%	893,214	-7.6%
IF TRSF CIVIC CENTER CAPITAL FUND	68,498	-	-	-100.0%	164,000	N/A
NONREVENUE RECEIPTS	691,623	966,814	720,000	39.8%	1,057,214	9.4%
EXCESS OF REV OVER/UNDER EXP	554,411	-	-	-100.0%	-	N/A
NON-OPERATING REVENUE	554,411	-	-	-100.0%	-	N/A
CIVIC CENTER FUND	\$ 3,089,762	\$ 2,770,214	\$ 2,599,768	-10.3%	\$ 3,098,714	11.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 402 CIVIC CENTER						
DEPT: 09 COMMUNITY SERVICES						
DIV: 02 CIVIC CENTER						
Salaries/ Wages/ OT	\$ 924,328	\$ 1,016,150	\$ 804,744	9.9%	\$ 1,058,000	4.1%
Fringe Benefits	261,027	283,500	213,633	8.6%	318,000	12.2%
General Operating Services	5,074	10,025	4,926	97.6%	13,925	38.9%
Insurance - Property, AL, GL, WC	125,016	136,214	131,543	9.0%	134,214	-1.5%
Maintenance & Rentals	181,174	212,150	218,282	17.1%	273,850	29.1%
Utilities	453,136	483,000	361,958	6.6%	469,000	-2.9%
Contractual Services & Projects	59,771	90,250	57,290	51.0%	77,850	-13.7%
General Supplies	127,730	127,625	88,954	-0.1%	135,925	6.5%
Automotive Supplies & Gasoline	3,153	3,400	2,401	7.8%	3,550	4.4%
Materials & Equipment	231,266	197,200	175,443	-14.7%	308,900	56.6%
Major Acquisitions & Improvements	-	110,000	52,242	N/A	217,000	97.3%
Special Current Charges	78,063	100,700	68,252	29.0%	88,500	-12.1%
CIVIC CENTER OPERATIONS	<u>2,449,738</u>	<u>2,770,214</u>	<u>2,179,668</u>	13.1%	<u>3,098,714</u>	11.9%
Capitalization of Fixed Assets	(223,422)	-	-	100.0%	-	N/A
Depreciation Expense	863,446	-	-	-100.0%	-	N/A
CIVIC CENTER FUND	<u>\$ 3,089,762</u>	<u>\$ 2,770,214</u>	<u>\$ 2,179,669</u>	-10.3%	<u>\$ 3,098,714</u>	11.9%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**FUND: 410 CIVIC CENTER CAPITAL
DEPARTMENT: 15 CAPITAL-GENERAL GOVERNMENT
DIVISION:**

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

Civic Center Capital is utilized for budget control purposes to account for Civic Center capital contributions and the related improvements. Funding is accumulated from previous years for on-going repairs to the Civic Center. Community Development Block Grant Disaster Recovery Funds from Hurricane Ike and Gustav were previously authorized for renovations and weatherization to the Rosa Hart Theater area of the facility. This project is currently under contract. Funding in the fiscal year 2015 budget is primarily for repairs and upgrades to the facility.

AUTHORIZED PERSONNEL:

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 410 CIVIC CENTER CAPITAL FUND REVENUES						
INTEREST ON INVESTMENTS	\$ 26,038	\$ -	\$ 16,136	-100.0%	\$ -	N/A
DEMAND DEPOSIT ACCOUNTS	1,796	-	2,839	-100.0%	-	N/A
INTEREST	27,834	-	18,975	-100.0%	-	N/A
USE OF MONEY & PROPERTY	27,834	-	18,975	-100.0%	-	N/A
RIVERBOAT GAMING FUND	200,000	-	-	-100.0%	200,000	N/A
FACILITY RENEWAL FUND	-	-	-	N/A	-	N/A
INTERFUND TRSF - SPECIAL REVENUE	200,000	-	-	-100.0%	200,000	N/A
NONREVENUE RECEIPTS	200,000	-	-	-100.0%	200,000	N/A
EXCESS OF REV OVER/UNDER EXP	123,330	1,000,000	-	710.8%	1,864,000	86.4%
NON-OPERATING REVENUE	123,330	1,000,000	-	710.8%	1,864,000	86.4%
CIVIC CENTER CAPITAL PROJECTS	\$ 351,164	\$ 1,000,000	\$ 18,975	184.8%	\$ 2,064,000	106.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 410 CIVIC CENTER CAPITAL						
DEPT: 15 CAPITAL-GENERAL GOVERNMENT						
Contractual Services & Projects	\$ 157,446	\$ 1,000,000	\$ 36,157	535.1%	\$ 1,900,000	90.0%
Major Acquisitions & Improvements	95,559	-	388,720	-100.0%	-	N/A
Special Current Charges	29,661	-	48,756	-100.0%	-	N/A
Capital expenses	<u>282,666</u>	<u>1,000,000</u>	<u>473,633</u>	253.8%	<u>1,900,000</u>	90.0%
Interfund transfers - Civic Center operations	<u>68,498</u>	<u>-</u>	<u>-</u>	-100.0%	<u>164,000</u>	N/A
CIVIC CENTER CAPITAL	<u>\$ 351,164</u>	<u>\$ 1,000,000</u>	<u>\$ 473,633</u>	184.8%	<u>\$ 2,064,000</u>	106.4%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 403 MALLARD COVE
DEPARTMENT: 09 COMMUNITY SERVICES
DIVISION: 03 GOLF COURSE

GOAL MISSION STATEMENT:

To provide the citizens of the Lake Area and visitors the best possible facility and services needed to enjoy the game of golf at the most reasonable cost to the players.

FUNCTION DESCRIPTION:

Mallard Cove Golf Course serves its citizens and visitors with a value-oriented recreation experience for those who enjoy the game of golf. The fees are designed for public access and affordability. However, to satisfy the demands of typical golfers, a lot of emphasis is put on the condition of the golf course. With a new irrigation system installed and new clubhouse facility built in the past few years, the commitment has been made to provide this recreation option to citizens and guests for a long time in the future. Therefore, Mallard Cove Golf Course consistently provides a golf experience that exceeds the expectations for the cost. The budget includes the operation and maintenance of Mallard Cove which is a municipally-owned golf course. Capital acquisitions and major improvements that are funded from facility revenues as well as from other sources are also listed as capital expenditures and are identified in the Capital Budget.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Rounds of golf	35,000	36,500	36,500

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Mallard Cove Golf Course	11	13	13	13	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 403 GOLF COURSE REVENUES						
VENDOR'S COMPENSATION	\$ 844	\$ 800	\$ 340	-5.2%	\$ 800	0.0%
DEMAND DEPOSIT ACCOUNTS	257	200	824	-22.2%	1,000	400.0%
INTEREST EARNINGS	257	200	824	-22.2%	1,000	400.0%
SALE OF OLD EQUIPMENT	13,926	-	-	-100.0%	-	N/A
GREEN FEES	274,020	280,000	223,290	2.2%	280,000	0.0%
TOBACCO SALES	3,313	3,200	3,460	-3.4%	3,800	18.8%
VENDING CONCESSIONS	3,066	2,500	2,597	-18.5%	3,100	24.0%
CART RENTALS	306,930	310,000	249,582	1.0%	305,000	-1.6%
FOOD - BEVERAGES	75,181	84,000	56,443	11.7%	78,000	-7.1%
BEER	60,233	66,000	52,370	9.6%	68,000	3.0%
ANNUAL MEMBERSHIP FEE	111,516	110,000	87,967	-1.4%	100,000	-9.1%
DRIVING RANGE	25,881	27,500	23,432	6.3%	30,000	9.1%
GOLF ACCESSORIES	91,988	95,000	68,396	3.3%	95,000	0.0%
PULL CART RENTALS	149	300	762	101.3%	800	166.7%
TOURNAMENT FEES	1	-	-	-100.0%	-	N/A
CITY CHAMPIONSHIP TOURNAMENT	15,876	19,000	17,750	19.7%	18,000	-5.3%
LOCKER RENTAL & CLUB STORAGE	344	500	229	45.3%	350	-30.0%
GOLF CLUB RENTAL	1,392	1,200	1,133	-13.8%	1,300	8.3%
MISCELLANEOUS	201	200	180	-0.5%	200	0.0%
CONCESSION CART REVENUE	26,041	25,000	21,273	-4.0%	28,000	12.0%
* GOLF COURSE	996,132	1,024,400	808,864	2.8%	1,011,550	-1.3%
MISCELLANEOUS REVENUE	1,460	-	-	-100.0%	-	N/A
* INSURANCE REVENUES	1,460	-	-	-100.0%	-	N/A
GOLF COURSE	997,592	1,024,600	809,688	2.7%	1,012,550	-1.2%
NON-EMPLOYER PENSION CONTRIBUTION:	10,206	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	10,206	-	-	-100.0%	-	N/A
IF TRSF GENERAL FUND - OPERATIONS	480,015	646,163	450,000	34.6%	592,513	-8.3%
IF TRSF RIVERBOAT FUND	200,000	200,000	200,000	0.0%	-	-100.0%
TOTAL TRANSFERS	680,015	846,163	650,000	24.4%	592,513	-30.0%
NONREVENUE RECEIPTS	680,015	846,163	650,000	24.4%	592,513	-30.0%
EXCESS OF REV OVER/UNDER EXP	(51,281)	-	-	100.0%	-	N/A
NON-OPERATING REVENUE	(51,281)	-	-	100.0%	-	N/A
GOLF COURSE FUND	\$ 1,651,559	\$ 1,871,563	\$ 1,460,028	13.3%	\$ 1,605,863	-14.2%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Adopted
FUND: 403 MALLARD COVE						
DEPT: 09 COMMUNITY SERVICES						
DIV: 03 GOLF COURSE						
Salaries/ Wages/ OT	\$ 541,818	\$ 640,500	\$ 477,444	18.2%	\$ 623,750	-2.6%
Fringe Benefits	135,069	156,950	97,195	16.2%	154,100	-1.8%
General Operating Services	9,201	11,700	7,281	27.2%	12,100	3.4%
Insurance - Property, AL, GL, WC	39,821	43,513	42,084	9.3%	44,113	1.4%
Maintenance & Rentals	188,443	201,900	148,887	7.1%	201,900	0.0%
Utilities	53,055	58,100	36,777	9.5%	60,300	3.8%
Contractual Services & Projects	27,952	33,200	17,940	18.8%	29,700	-10.5%
General Supplies	147,129	168,500	137,630	14.5%	166,700	-1.1%
Automotive Supplies & Gasoline	30,867	33,000	10,295	6.9%	26,500	-19.7%
Materials & Equipment	180,297	205,700	122,744	14.1%	188,700	-8.3%
Major Acquisitions & Improvements	-	48,000	49,405	N/A	27,500	-42.7%
Special Current Charges	73,872	70,500	58,467	-4.6%	70,500	0.0%
Total operating expenses	<u>1,427,524</u>	<u>1,671,563</u>	<u>1,206,149</u>	17.1%	<u>1,605,863</u>	-3.9%
Capital Expenses	96,788	200,000	166	106.6%	-	-100.0%
Capitalization of Fixed Assets	(96,788)	-	-	100.0%	-	N/A
Depreciation Expense	<u>224,035</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
MALLARD COVE	<u><u>\$ 1,651,559</u></u>	<u><u>\$ 1,871,563</u></u>	<u><u>\$ 1,206,316</u></u>	13.3%	<u><u>\$ 1,605,863</u></u>	-14.2%

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INTERNAL SERVICE FUNDS

RISK MANAGEMENT

EMPLOYEE GROUP INSURANCE

Internal Service Funds provide a means for internal financing and cost distribution for services which the City furnishes to itself. The resources of these funds consist of internal service charges which are received from other departments and included in those departments' expenditures. Internal Service Funds therefore represents a revolving of other budgeted funds rather than a net increase in the City's total budget.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

INTERNAL SERVICE FUND SUMMARY

	<u>Risk Management</u>	<u>Employee Health</u>	<u>Total</u>
Revenues:			
Charges for services	\$ 7,514,376	\$ 8,338,500	\$ 15,852,876
Use of money and property	43,000	272,400	315,400
Total operating revenues	<u>7,557,376</u>	<u>8,610,900</u>	<u>16,168,276</u>
Expenditures:			
General Services	<u>7,070,250</u>	<u>8,256,062</u>	<u>15,326,312</u>
Total operating expenditures	<u>7,070,250</u>	<u>8,256,062</u>	<u>15,326,312</u>
 Net Income (loss)	 <u>\$ 487,126</u>	 <u>\$ 354,838</u>	 <u>\$ 841,964</u>

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 501 RISK MANAGEMENT FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 06 RISK MANAGEMENT

GOAL MISSION STATEMENT:

To provide safe working conditions for the City's employees and a safe environment for the citizens' enjoyment and use.

FUNCTION DESCRIPTION:

This division functions to minimize the financial burden incurred by the citizens and taxpayers as a result of the fortuitous or accidental losses to which the City is exposed and to protect the assets, operations, and employees of the City. This division provides for internal distribution of cost and accumulation of resources to cover the City's retained risk, purchased insurance cost, and administrative expenses for workmen's compensation and various liability and casualty risk exposures. Revenues consist primarily of internal service charges which are apportioned to all other departments primarily on the basis of past claims experience for retained risks. Those charges are included in the contractual services category of the respective departmental and divisional operation budgets.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Accident reports/investigations	200	150	150
Claims	100	132	120

AUTHORIZED PERSONNEL:

Total Personnel Count	Actual Fiscal Year 2014-2015	Adopted Budget 2015-2016	Adjusted Budget 2015-2016	Proposed Budget 2016-2017	% Change From 2016 Adopted
Risk Management	7	7.5	7.5	7.5	0.0%

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 501 RISK MANAGEMENT FUND						
Operating Revenues:						
Services Provided	\$ 7,156,546	\$ 7,514,376	\$ 7,514,376	5.0%	\$ 7,514,376	0.0%
Internal Services	7,156,546	7,514,376	7,514,376	5.0%	7,514,376	0.0%
Miscellaneous revenue	100,101	-	-	-100.0%	-	N/A
Subrogation	9,090	-	58,897	-100.0%	-	N/A
Insurance revenue	109,191	-	58,897	-100.0%	-	N/A
Total Use of Money and Property	109,191	-	58,897	-100.0%	-	N/A
Total Operating Revenue	7,265,737	7,514,376	7,573,273	3.4%	7,514,376	0.0%
Expenses:						
DEPT: 10 GENERAL SERVICES						
DIV: 06 RISK MANAGEMENT						
Salaries/ Wages/ OT	375,257	409,100	340,990	9.0%	470,400	15.0%
Fringe Benefits	135,048	126,400	97,871	-6.4%	163,300	29.2%
General Operating Services	2,861	6,150	3,863	115.0%	7,550	22.8%
Insurance - Property, AL, GL, WC	1,434,729	1,726,000	1,246,929	20.3%	1,509,000	-12.6%
Maintenance & Rentals	406	2,650	40	552.7%	1,650	-37.7%
Utilities	2,536	3,000	2,603	18.3%	4,500	50.0%
General Supplies	3,276	3,300	1,733	0.7%	2,800	-15.2%
Automotive Supplies & Gasoline	1,920	4,550	1,410	137.0%	2,750	-39.6%
Materials & Equipment	3,304	5,800	745	75.5%	7,800	34.5%
Special Current Charges	2,886,173	4,820,000	421,931	67.0%	4,900,500	1.7%
Firefighter /Police lawsuit settlement	2,129,607	-	-	-100.0%	-	N/A
Total operating expenses	6,975,117	7,106,950	2,118,115	1.9%	7,070,250	-0.5%
Operating income	290,620	407,426	5,455,158	40.2%	444,126	9.0%
Nonoperating Revenues:						
Interest on Investments	32,572	10,000	43,715	-69.3%	35,000	250.0%
Demand Deposit Accounts	3,472	4,000	7,855	15.2%	8,000	100.0%
Unrealized Gain/Loss on Investments	8,406	-	-	-100.0%	-	N/A
Interest earnings	44,450	14,000	51,570	-68.5%	43,000	207.1%
Non-employer pension contributions	11,765	-	-	-100.0%	-	N/A
Non-employer revenues	11,765	-	-	-100.0%	-	N/A
Interfund transfers - General Fund-Police lawsuit	2,129,606	-	-	-100.0%	-	N/A
Total transfers	2,129,606	-	-	-100.0%	-	N/A
Change in net assets	2,476,441	421,426			487,126	15.6%
Net assets - beginning of fiscal year	4,937,472	7,413,913			7,835,339	5.7%
Net assets - ending of fiscal year	\$ 7,413,913	\$ 7,835,339			\$ 8,322,465	6.2%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

FUND: 503 EMPLOYEE GROUP INSURANCE FUND
DEPARTMENT: 10 GENERAL SERVICES
DIVISION: 08 EMPLOYEE GROUP INSURANCE

GOAL MISSION STATEMENT:

FUNCTION DESCRIPTION:

The Employee Group Insurance Fund accounts for operation of the City's self-funded benefits program. The principal expense of this fund is the payment of employee and dependent medical claims which is reflected in the Current Charges category.

DEMAND PERFORMANCE INDICATORS:

Description	2014 – 2015 Actual	2015 – 2016 Estimated	2016 – 2017 Estimated
Employee health fair participation	460	500	550
Health Seminars Held (2x per month)	35	40	24
Wellness Program	67	75	80
Health Insurance- Avg. # of Member Enrollment	1,285	1,306	1,310

AUTHORIZED PERSONNEL:

There are no full time personnel that are charged to this division.

CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Y-T-D FY 2016 7/29/2016	% Change Adopted from Actual	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
FUND: 503 EMPLOYEE GROUP INSURANCE FUND						
Operating Revenues:						
Employee Share - Group Health	\$ 1,187,901	\$ 1,200,000	\$ 1,021,946	1.0%	\$ 1,280,000	6.7%
Employer Share - Group Health	5,775,358	6,418,000	4,857,098	11.1%	6,726,000	4.8%
Retiree Share - Group Health	296,532	350,000	232,176	18.0%	300,000	-14.3%
COBRA Share - Group Health	26,889	25,000	23,648	-7.0%	32,000	28.0%
Retiree Medicare - Group Health	3,604	500	35,235	-86.1%	500	0.0%
Internal Service Charges	<u>7,290,284</u>	<u>7,993,500</u>	<u>6,170,103</u>	9.6%	<u>8,338,500</u>	4.3%
Misc Insurance Refunds	211,916	150,000	316,002	-29.2%	250,000	66.7%
Operating Income	<u>7,502,200</u>	<u>8,143,500</u>	<u>6,486,105</u>	8.5%	<u>8,588,500</u>	5.5%
Expenses:						
DEPT: 10 GENERAL SERVICES						
DIV: 08 EMPLOYEE GROUP INSURANCE						
Salaries/ Wages/ OT	25,225	50,000	28,732	98.2%	57,000	14.0%
Fringe Benefits	54,933	59,300	41,662	7.9%	60,430	1.9%
General Operating Services	5	-	320	-100.0%	1,100	N/A
Insurance - Property, AL, GL, WC	552,448	575,250	480,970	4.1%	590,250	2.6%
Maintenance & Rentals	621	-	621	-100.0%	4,000	N/A
Contractual Services	32,415	-	24,862	-100.0%	28,000	N/A
General Supplies	1,733	1,650	3,670	-4.8%	8,100	390.9%
Material & Supplies	120	100	3,926	-16.7%	5,000	4900.0%
Special Current Charges	6,765,122	6,871,100	4,035,350	1.6%	7,502,182	9.2%
Total operating expenses	<u>7,432,622</u>	<u>7,557,400</u>	<u>4,620,113</u>	1.7%	<u>8,256,062</u>	9.2%
Operating income	<u>69,578</u>	<u>586,100</u>	<u>1,865,992</u>	742.4%	<u>332,438</u>	-43.3%
Nonoperating Revenues/Expenses:						
Interest on Investments	40,143	10,000	17,282	-75.1%	20,000	100.0%
Demand Deposit Accounts	1,315	1,000	3,393	-24.0%	2,400	140.0%
Unrealized Gain/Loss on investments	27,330	-	-	-100.0%	-	N/A
Interest earnings	<u>68,788</u>	<u>11,000</u>	<u>20,675</u>	-84.0%	<u>22,400</u>	103.6%
Transfer to General Fund	-	-	-	N/A	-	N/A
Change in net assets	138,366	597,100			354,838	-40.6%
Net assets - beginning of fiscal year	<u>6,230,239</u>	<u>6,368,605</u>			<u>6,965,705</u>	9.4%
Net assets - ending of fiscal year	<u>\$ 6,368,605</u>	<u>\$ 6,965,705</u>			<u>\$ 7,320,543</u>	5.1%

CAPITAL BUDGET

SCHEDULE OF CAPITAL PROJECTS AUTHORIZATIONS

ADDITIONAL SCHEDULES

SCHEDULE OF FINANCING SOURCES

IMPACT OF CAPITAL IMPROVEMENTS ON OPERATION BUDGET

DEPARTMENTAL CAPITAL OUTLAY SUMMARY

CAPITAL IMPROVEMENT PROGRAM 2016-2022

The Capital Budget is used for budgeting of contract construction projects and capital acquisitions having a cost of \$100,000 or more and an expected life of ten (10) or more years.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

CAPITAL BUDGET

The City of Lake Charles Capital Budget section includes the fiscal year 2017 Annual Appropriations Budget, the Impact of Capital Improvements on Operating Budget Statement, the Department Capital Outlay Summary, and the Five Year Capital Improvement Plan. These plans set forth proposed expenditures for constructing, maintaining, upgrading, expanding and replacing the city's facilities, equipment and infrastructure.

Projects included are typically major expenditures. They can be either infrequent projects or systematic improvements, such as street overlays. Regular street maintenance is not considered a capital improvement nor is routine maintenance of city facilities. These and other maintenance items will not be found in this section, rather they are funded, scheduled and completed within the Operating Budget section of this budget document.

Five Year Capital Improvement Plan

The Five Year Capital Improvement Plan identifies current as well as long term plans for the City of Lake Charles. Rather than a schedule of expenditures, it serves as a planning document and a tool to accomplish the adopted goals and policies of the City Council and current administration.

Projects are developed through the course of the fiscal year. The process involves council, citizens, and staff proposing needed projects. Staff then coordinates the project with other related projects, conducts reviews for compatibility with the City's goals, identifies funding sources and develops a project schedule. Projects are reviewed and graded. Completed projects are removed, new projects are proposed, and scheduled projects move forward in the plan or out to later years. The timing of the project is dependent upon the current conditions, need/use of the facility (or infrastructure) and funding availability.

After the plan has been reviewed and developed by staff, the next step is to submit it to the Planning Commission by June 15 of each year. The plan must be approved by the Commission by July 15. The plan is then included in the annual Operating and Capital Budget and is approved by the City Council along with the entire budget contained in this document.

Capital Budget Authorization Schedule, Capital Project Funds and Related Sources

The Capital Budget Authorization Schedule is the annual appropriations of funds for capital projects. This schedule is developed based on the Category A projects that have been identified in the Five Year Capital Improvement Plan. Category A includes projects that will be funded in the first or second year of the plan.

The Category A projects are prioritized by each of the responsible departments. The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. Projects can be funded by city, state or federal funds and other inter-agency agreements. City funds legally restricted for capital projects include sales tax and property tax. Portions of gaming funds are also dedicated, depending on annual allocations.

Many projects are on a pay-as-you-go basis and require that funding be accumulated over several years before sufficient funds are available. Most projects are also multi-year projects, with design and construction taking place over several fiscal years. Construction contracts are not entered into unless all funds are available for the project.

The City has issued bonds to pay for voter-approved projects, and those are outlined separately in this document. They include road, water and sewer projects as well as downtown development projects. The bonds have a maximum of 20 year term; therefore all will be paid off by 2027. Gaming revenue and sales tax revenues are the primary sources to repay the debt.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

The City maintains "contingency" funds within the Capital Project Fund to cover any emergency projects that arise during the year. There are also "unallocated" funds within the Capital Project Fund, which is an accumulation of annual interest earnings, sales and property tax revenues that exceed budget forecast and other unbudgeted revenues, as well as funds from projects that have balances remaining at the completion of the project. Unallocated funds can be used to cover budget shortfalls in project allocations. If the fund has built up substantial reserves, a portion may be allocated in the proposed budget.

The City also has a Facility Renewal Special Revenue Fund. This fund was created by council authority in 1996 and holds funds that can be used to rehabilitate and renovate current city facilities. This fund has been used in the past to replace fire stations and recreation facilities.

Department Capital Outlay Summary

The Department Capital Outlay Summary is the list of vehicle and equipment purchases that were approved for the fiscal year. It also lists major repairs and improvements that are smaller in nature and do not meet the threshold to be considered a capital project. These funds are included in the operating budget of the department, division or fund as listed in the summary.

All items on this list have been specifically justified in writing during the budget process. Rolling stock must identify if it is a new piece of equipment or a replacement. If a replacement, the unit number, age, mileage and other pertinent information is required. This list is used during the year to verify prior to purchasing.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**CAPITAL BUDGET AUTHORIZATION SCHEDULE
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

PROJECT TYPE AND DESCRIPTION	BALANCE OF PREVIOUS AUTHORIZATION	NEW AUTHORIZATION 2016 - 2017	CUMULATIVE TOTAL	REMARKS
<u>STREETS AND DRAINAGE</u>				
Enterprise Blvd Extension	\$ 2,438,300	\$ 100,000	\$ 2,538,300	Continuing accumulation
Sallier Street - Lake Street to Marine Street	7,570,000	1,500,000	9,070,000	Continuing accumulation - Bond funds available
Prien Lake Road - Cove Lane to Sale	4,740,000	500,000	5,240,000	Continuing accumulation
Lake Street (McNeese - Country Club)	1,320,000	250,000	1,570,000	Continuing accumulation
Sale Road (Common - Lake)	500,000	100,000	600,000	Continuing accumulation
Sale Road (Burton - W. Prien)	330,000	100,000	430,000	Continuing accumulation
6th Avenue (6th Street - Broad)	1,084,000	1,300,000	2,384,000	Continuing accumulation
12th Street (2nd Avenue - 4th Avenue)	-	100,000	100,000	New authorization
Goos Blvd - Harless to Fitzenreiter	600,000	100,000	700,000	Continuing accumulation
Comeaux Street (N. Grace to dead end)	-	375,000	375,000	New authorization
Sally Mae (Medora to dead end)	-	420,000	420,000	New authorization
3rd Avenue Sidewalks	386,000	130,000	516,000	Continuing accumulation
CDBG Infrastructure - 5th Avenue Sidewalks	-	376,709	376,709	New authorization
McNeese Street Sidewalks - Barbe High Area	-	650,000	650,000	New authorization
Kirkman Street and Opelousas Street Intersection	-	175,000	175,000	New authorization
Asphalt Overlay Program	105,000	1,000,000	1,105,000	Continuing program
City wide striping	285,000	500,000	785,000	Continuing program
Sidewalk Repair	-	400,000	400,000	Continuing Program
Sidewalk Construction	1,125,000	(400,000)	725,000	Continuing Program
City wide striping - bike paths	-	60,000	60,000	New authorization
Miscellaneous Drainage Improvements	300,000	1,000,000	1,300,000	Continuing Program
Open Lateral Maintenance	-	1,000,000	1,000,000	New Authorizations
S. Roosevelt Street Drainage Phase 1	-	375,000	375,000	New Authorizations
Division Street Drainage (Bilbo to Ann)	-	250,000	250,000	New Authorizations
Fairway Lane	130,000	330,000	460,000	Continuing accumulation
Subtotal		<u>10,691,709</u>		
<u>WASTEWATER AND WATER SYSTEMS</u>				
Sewer collection system rehabilitation	685,000	1,000,000	1,685,000	Continuing Program
Wastewater System Improvement	1,480,000	1,000,000	2,480,000	Continuing Program
Wastewater Basin A12	5,000	1,500,000	1,505,000	Continuing accumulation
Wastewater Plant A Basins	15,000	400,000	415,000	Continuing accumulation
Wastewater Plant D Expansion	500,000	200,000	700,000	Continuing accumulation
Wastewater Plant D Generator	-	800,000	800,000	New authorization
Power Center Lift Station and Force Main	500,000	2,000,000	2,500,000	Continuing accumulation
Sarver Street Lift Station	-	500,000	500,000	New authorization
Esplanade Street Lift Station and sewer Lines	-	600,000	600,000	New authorization
University Place Sewer Line Rehabilitation	-	500,000	500,000	New authorization

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**CAPITAL BUDGET AUTHORIZATION SCHEDULE
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

PROJECT TYPE AND DESCRIPTION	BALANCE OF PREVIOUS AUTHORIZATION	NEW AUTHORIZATION 2016 - 2017	CUMULATIVE TOTAL	REMARKS
Nelson Road Booster Station	1,900,000	(900,000)	1,000,000	Continuing accumulation
Water System Improvements	3,200,000	600,000	3,800,000	Continuing accumulation
New 9 MGD Water Treatment Plant SE LC	-	2,750,000	2,750,000	New authorization
SW Treatment Facility Expansion	800,000	3,300,000	4,100,000	Continuing accumulation
Subtotal		<u>14,250,000</u>		
<u>COMMUNITY SERVICES AND RECREATION</u>				
Improvements of various recreation sites	385,000	60,000	445,000	Continuing accumulation
Veteran's Memorial Park	105,000	150,000	255,000	Continuing accumulation
North Beach Improvements	500,000	100,000	600,000	Continuing accumulation
Lakefront/Downtown Streetscape	3,700,000	225,000	3,925,000	Continuing accumulation
Tuten Park	185,000	80,000	265,000	Continuing accumulation
Goodman Road Recreation Storage Facility	-	200,000	200,000	New authorization
Civic Center Major Improvements	500,000	200,000	700,000	Continuing accumulation
Civic Center Elevator Replacement	400,000	100,000	500,000	Continuing accumulation
Civic Center West Plaza or other exterior improvements	-	1,600,000	1,600,000	New authorization
Transit Bus Purchase	832,046	823,530	1,655,576	Continuing accumulation
Transit Support Vehicle	-	45,000	45,000	New authorization
Transit Communications System	-	170,000	170,000	New authorization
Transit Surveillance & Security Equipment	35,818	42,658	78,476	Continuing accumulation
Transit Passenger Shelters	50,000	62,500	112,500	Continuing accumulation
Subtotal		<u>3,858,688</u>		
<u>GENERAL GOVERNMENT AND OTHER</u>				
Public Works Facility	2,370,000	200,000	2,570,000	Continuing accumulation
Fire Truck Acquisition - Pumper	-	650,000	650,000	Continuing accumulation
Fire Truck Acquisition - Ladder	-	300,000	300,000	Continuing accumulation
Christmas Lighting	240,000	50,000	290,000	Continuing accumulation
Interstate Corridor Beautification	-	250,000	250,000	New authorization
Technology Upgrades	590,000	200,000	790,000	Continuing accumulation
Subtotal		<u>1,650,000</u>		
Total all Projects		<u>\$ 30,450,397</u>		
<u>DEBT SERVICE REQUIREMENTS</u>				
2007 Bond Issue debt service requirement	-	537,847		
2007 Bond Issue debt service refunding 2014	-	281,493		
2010 Bond Issue debt service requirement	-	1,249,041		
Total all Debt Service Requirements		<u>\$ 2,068,381</u>		
Total 2016-17 authorization		<u>\$ 32,518,778</u>		

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**CAPITAL BUDGET SCHEDULE OF FINANCING SOURCES
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

PROJECT TYPE AND FINANCING SOURCE	TOTAL 2016-2017 AUTHORIZATIONS
<u>Streets and Drainage</u>	
Transfer from Riverboat Gaming Fund:	
General Capital Projects	\$ 2,365,000
Ten-Year Sales Tax - 0.28%	4,931,619
2016 Sales Tax Levy - 1/4%	2,273,000
Capital Project Fund Balance	645,381
Community Development Block Grant	376,709
Calcasieu Parish School Board	100,000
Subtotal	<u>10,691,709</u>
<u>Sewerage and Water Systems</u>	
Transfer from Riverboat Gaming Fund:	
General Capital Projects	\$ 2,900,000
Transfer from Waste Water Fund	3,500,000
General Fund Transfer	1,500,000
Department of Military Affairs - FEMA	600,000
Water Fund Balance	5,150,000
Water Capital Improvement Fee	600,000
Subtotal	<u>14,250,000</u>
<u>Community Services and Recreation</u>	
Transfer from Riverboat Gaming Fund:	
Civic Center Capital contribution	\$ 200,000
Transit Capital contribution	44,212
General Capital Projects	85,000
Capital Project Fund Balance	200,000
Civic Center Fund Balance	1,700,000
Transit Fund Balance	143,350
Federal Transit Administration	956,126
Miscellaneous Revenue	30,000
State revenue - video poker taxes	500,000
Subtotal	<u>3,858,688</u>
<u>General Government and Other</u>	
Transfer from Riverboat Gaming Fund	\$ 1,650,000
Subtotal	<u>1,650,000</u>
<u>Debt Service Requirements</u>	
Ten-Year Sales Tax - 0.28%	\$ 2,068,381
Subtotal	<u>2,068,381</u>
TOTAL FINANCING SOURCES	<u>\$ 32,518,778</u>
<u>SUMMARIZED TOTAL FINANCING SOURCES</u>	
Ten-Year Sales Tax - 0.28%	\$ 7,000,000
2016 Sales Tax Levy - 1/4%	2,273,000
Riverboat Gaming transfers Capital	7,000,000
Riverboat Gaming transfers Civic Center	200,000
Riverboat Gaming transfers Transit	44,212
Capital Project Fund Balance	845,381
Wastewater transfer	3,500,000
General Fund Transfer	1,500,000
Water Fund Balance	5,150,000
Water Capital Improvement Fee	600,000
Civic Center Fund Balance	1,700,000
Transit Fund Balance	143,350
Federal Transit Administration	956,126
Community Development Block Grant	376,709
Department of Military Affairs - FEMA	600,000
Miscellaneous Revenue	30,000
State Revenue - video poker	500,000
Calcasieu Parish School Board	100,000
TOTAL FINANCING SOURCES	<u>\$ 32,518,778</u>

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**CAPITAL BUDGET ADDITIONAL SCHEDULES AND EXHIBITS
PROJECT REAUTHORIZATION SCHEDULE
CAPITAL PROJECTS FUND AND RELATED SOURCES**

The following schedule lists additional previously authorized capital projects which are reauthorized and continued for the 2016-2017 fiscal year. Enterprise Fund projects are subject to separate accounting treatment and are therefore excluded from this schedule. Projects currently committed for completion by awarded contracts are also excluded from this listing, as no budgetary reauthorization is required to fulfill such commitments.

- Wastewater System Line and Facility Improvements (unexpended balances)
- City Wide Street Paving/Reconstruction (Lisle Peters Road, Common Street, Arterial Street Accumulation, Miscellaneous Minor Streets, Lakeshore Drive Traffic Calming, Gill Street,
- 12th Street Corridor, Aggregate Roads, Ann Street, 2nd Street, Highway Street, Sally Mae Street)
- Various Intersection Improvements – (unexpended balances)
- Various Drainage Improvements – (unexpended balances, including Goss & Mill St, Enterprise and 5th Avenue)
- Bridge Replacements/Repairs
- Morganfield Infrastructure Development
- Hollyhill Water & Sewer Extension
- Wastewater Improvements – Salene Road, Lawrence Lane, and A. Miller Road
- Various Lift Station Rehabilitation
- Highway 385 Pedestrian and Bike Trail
- 1st Avenue Multi-Use Trail
- School Zone Improvements and Safe Routes to School
- City Wide Utility Specifications
- City Wide Alarm System
- Downtown Area Improvements
- Wetlands Center
- Huber Park
- Riverside Park
- Wastewater Administration Building
- New Fire Station
- Public Work Facility
- Central School Repairs/Renovations
- 1911 Historic City Hall
- Bond Project Reserve

Enterprise Fund Capital Projects

Previously authorized capital contributions to the Transit and Civic Center funds will remain available for the authorized purposes until expended. All water system revenues in excess of the system's operating cash flow requirements are available for system improvements as authorized by contract awards.

Bond Issue Projects

The following projects have current and/or previous authorizations that will be retained in the Capital Project Fund and can be used in addition to bond proceeds for completion of the project.

- Sallier Street
- Casino Infrastructure

Bond issue projects information continued on next page.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**CAPITAL BUDGET ADDITIONAL SCHEDULES AND EXHIBITS
BOND CAPITAL PROJECTS AUTHORIZATION SCHEDULE**

The following schedule includes previously authorized bond capital projects which are reauthorized for FY 2016-2017. Balance of authorizations does not include funds currently under contract. Proceeds from the \$40 million bond issue in March 2010 will be used to fund these projects.

<u>Project Description</u>	<u>Balance of Authorizations as of 8/4/2016</u>
<u>Local Road Improvement Projects from Bond Funds</u>	\$ 821,018
Sallier to Ryan Street	
<u>Utility Improvements Wastewater and Water from Bond Funds</u>	422,632
<u>Water Projects</u>	
Casino Development	
<u>Sewer Projects</u>	
5th Avenue - Bankroft to Prejean	
Casino Development	
Small Bayou Force Main	
<u>City Park Development Program Phase I & II - bond proceeds</u>	349,940
<u>Economic Development Phase I and II - bond proceeds</u>	2,000,000
Casino Development	
Total bond projects remaining authorizations	<u>\$ 3,593,590</u>

NOTE: The City authorized \$32,390,000 in July 2009 for additional bond spending and issued \$40 bonds in March 2010. This budget allows the City to spend previously authorized funds. Additional authorizations will be requested as needed to complete all projects listed in the \$90 million bond proposition.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

**ADDITIONAL SCHEDULES AND EXHIBITS – CAPITAL BUDGET
Description of Major Financing Sources – Capital Projects Fund
And Related Sources**

TEN-YEAR SALES TAX REVENUE

Revenue consists of a 28 percent portion of collections from a one percent sales tax levy originally approved in 1986. This tax was reauthorized in 2006 for an additional ten years through 2016. Previously, this 28 percent portion has been designated for street and drainage improvement projects within the Capital Budget. Beginning with fiscal year 2007, up to 60 percent of these revenues can be used to repay the debt of the \$90 million bond issue approved by voter referendum in November, 2006.

2016 1/4 PERCENT SALES TAX LEVY

This Fund is to account for the collection of a new sales tax levy effective January 1, 2016. The City's covenant resolution authorized at least 25 percent of the taxes collected to be placed in a reserve fund to be used if needed to cover annual debt service payments. Current year's collections are for January through September based on the current year's fiscal needs, the proceeds of the tax will be split equally between the General Fund and the bond reserve fund in FY 2016. These funds can be authorized for transfer to the Capital Project Fund in the subsequent fiscal year. Proposed revenues are budgeted at 25 percent of total tax collections.

RIVERBOAT GAMING TRANSFERS

Funds transferred from the Riverboat Gaming Fund to the Capital Projects fund or other capital outlay budgets (such as Recreation and Civic Center) for construction of public improvements and acquisition of long-term capital assets. City Policy requires that riverboat gaming revenues be used for primarily for capital investment rather than recurring operational costs. Since 2010, a portion of the revenues have been used to fund capital equipment in the General Fund.

COMMUNITY DEVELOPMENT BLOCK GRANT REVENUE

This revenue accounts for federally-funded improvement activities undertaken by the City in targeted areas. The program consists principally of neighborhood-oriented capital improvements.

WASTE WATER TRANSFERS

Funds provided by the Waste Water Special Revenue Fund for specified sewer system improvement projects in the Capital Budget.

GENERAL FUND TRANSFERS

Such transfers may be budgeted for specific capital projects which support general government operations, or for which other sources of capital funding are inadequate or unavailable. The General Fund supports the major portion of on-going City operations, and has relatively limited capacity to provide additional funding for capital projects.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

WATER CAPITAL IMPROVEMENT FEE

A new rate schedule went into effect on January 1, 2010 allowing for the collection of a Capital Improvement Fee. This is a fee based on monthly water consumption. The revenue generated from this fee will be used to make necessary improvements to the City's water system.

STATE REVENUE – VIDEO POKER

A portion of state tax collections from video poker gaming devices is distributed to local governments, based on gaming device locations and revenue volumes. As a matter of policy, all revenue which the City receives from this source is credited to the Capital Projects Fund and used solely for public improvements. Although not formally restricted to any particular improvement category, these funds have been allocated primarily for improvements to the parks and recreation system.

STATE REVENUE – DEPARTMENT OF MILITARY AFFAIRS

These funds are being paid through the Federal Emergency Management Agency for capital equipment purchases for Wastewater Plant D. Funding is awarded at 75% federal funds and 25% local match.

FEDERAL TRANSIT ADMINISTRATION

This consist of federal funds awarded for capital expenditures by the Federal Transit Administration (FTA). FTA covers capital expenditures at 80%.

OTHER INTERGOVERNMENTAL REVENUE SOURCES

These may include a variety of project grants or funding commitments which may be obtained from other governments for specific City projects. Such sources are usually restricted to funding a portion of specified project costs, and their inclusion as Capital Budget financing sources is dependent on approved grants or likely approvals of pending requests.

CAPITAL PROJECTS FUND BALANCE

This consists of previous years' Capital Projects Fund revenues which may be utilized for new or increased project authorizations in the Proposed Capital Budget. Such revenues consist primarily of interest earnings, which are not utilized for new capital project authorizations until the fiscal year following their receipt. Unexpended balances remaining from completed or closed project authorizations may also be retained within the Capital Projects Fund and utilized for new projects in subsequent years.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

IMPACT OF CAPITAL IMPROVEMENTS ON OPERATING BUDGET

When a new capital improvement project is undertaken, consideration is given to the fiscal or operational impact of the project, which includes additional cost for staff, maintenance, debt and other expenses. The fiscal or operational impact depends on the nature of the capital improvement. These costs must be funded in the appropriate operating budget and factored into the total cost of the project.

Below is the operational impact of each category of projects outlined in the Capital Budget Authorization Schedule:

- **Streets and Drainage**

Projects are funded through annual sales tax allocation, gaming funds, Community Development grants and other intergovernmental funding.

The maintenance costs for the streets and drainage improvements included in the 2015 authorization will have very little operational impact because most are existing roads in need of repair. The maintenance costs for these roads are currently budgeted through the Department of Public Works operating budget, and these improvements should reduce the maintenance needs in the Street Division. The improvements to the striping of streets, intersection improvements and sidewalk repairs and construction should make the streets safer.

- **Sewerage and Water Systems**

Projects are funded primarily through annual allocations from the Water and Wastewater Funds. A LDEQ loan in the amount of \$21 million was authorized in fiscal year 2011, and those repairs are ongoing.

The annual appropriation for sewer collection line repairs is needed to minimize the maintenance cost of such lines, which are accounted for in the Wastewater Fund. A minimum of \$900,000 is appropriated from the operating funds of the Wastewater Fund each year. The proposed budget includes a transfer from the General Fund for the basin rehabilitation program.

The LDEQ loan will be used in phases. Phase 1 has been completed and includes renovations to Wastewater Plant A. These improvements will reduce annual maintenance cost at this facility.

Remaining LDEQ loan proceeds have been combined with other sources of funding for the rebuild of Wastewater Treatment Plant B/C. It is anticipated that these enhancements will increase the efficiency of the wastewater system and will have minimal impact on operational expenses recorded in the Wastewater Fund.

- **Community Services and Recreation**

Projects are funded primarily through gaming funds.

The annual appropriation for the various recreation sites is needed to cover major repairs and improvements and generally does not have an economic impact on the operational budget of the Recreation Fund.

The addition/improvements of Tuten Park and Veteran's Memorial Park will have minimal operational impact and will be accounted for in the Recreation Fund.

The annual appropriations for the Civic Center are needed to cover major repairs and improvements and generally have a minimal impact of each of their operational budgets.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

The purchase of a new bus for the transit department will have minimal operational impact. It will replace an older unit which will result in slightly lower maintenance cost. These costs will be accounted for in the Transit Fund.

- **General Government and Others**

These projects are funded primarily through gaming funds.

Fire truck acquisitions are funded on an annual basis with the goal of replacing units in a manner that funds them within a useful life cycle. The maintenance costs for fire trucks are accounted for in the Fire Department of the General Fund. The truck included in the current budget is a replacement of an older truck.

All other projects listed in this category could be classified as major improvements/maintenance to city facilities that are larger in nature than is customarily accounted for as maintenance within the operating funds.

- **Bond Capital Projects**

These projects are funded through the proceeds of \$40 million in bonds that were issued in March 2010 as part of the \$90 million bond proposition for public improvements approved in 2006.

- **Local and State Road Projects**

The maintenance of all roads is accounted for in the Public Works Department. There are no major changes in the operations and maintenance costs for the new roads that are included in this budget.

- **Utility Improvements from Wastewater and Water Projects**

The projects that are being funded are for extensions and looping of wastewater and water lines. The operations and maintenance of the wastewater lines and facilities are accounted for in the Wastewater Special Revenue Fund. The operations and maintenance of water lines and facilities are accounted for the Water Enterprise Fund. All of the projects funded through bond proceeds will be for underground lines and will have very little maintenance costs. As the City annexes and allows new users onto the system, revenues will be increased due to the new users, the amount of which is currently undetermined.

- **Downtown Development Projects**

The operations and maintenance of improvements to the downtown and lakefront areas were separated into a new division in the Recreation Special Revenue Fund in fiscal year 2012 and is funded with a transfer from the Riverboat Gaming Fund. There is \$659,750 budgeted in the proposed fiscal year 2017 budget.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 – 2017 ANNUAL BUDGET**

IMPACT OF DEPARTMENTAL CAPITAL OUTLAY ON OPERATING BUDGET

As part of the annual budget process, each department is required to submit a list of needed capital equipment acquisitions (items in excess of \$5,000) and major repairs and improvements for facilities.

Vehicles and equipment purchases must indicate if the item is an additional item or the replacement of existing equipment. If it is an addition, justification is required along with a cost estimate. If it is a replacement, the unit number, age of the unit and the current mileage must be provided along with the justification.

Nearly all equipment and vehicles are replacements of older units rather than an increase to our current fleet. When vehicles are not replaced timely within their useful life, maintenance cost can become cost prohibitive.

The City operates a Vehicle Maintenance Garage that is a separate division which is budgeted in the General Fund Public Works Department. Charges are allocated on a monthly basis to the various city departments for the cost of automotive supplies. Costs that are incurred for automotive maintenance that is done by outside vendors are charged directly to the department when the cost is incurred. A Cost Allocation Plan is done annually, and the indirect costs that are identified for this service are charged to the various funds, primarily the Enterprise Funds.

The City entered into an agreement in FY 2012 with the Calcasieu Parish Sheriff's Office that provides for the maintenance of the Police Department's fleet. The City reimburses the Sheriff's Office for the cost of parts and pays an annual amount of \$63,500 for the cost of a mechanic.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DEPARTMENTAL CAPITAL OUTLAY SUMMARY

	Budgeted Amount
GENERAL FUND	
<u>FIRE DEPARTMENT</u>	
1 Demo 706 Enterprise Blvd	\$ 210,000
2 Trucks, 1/2 ton, 4 door	74,000
1 Breathing Air Center/Refill Station 10HP Compressor	50,000
Total Fire Department	<u>334,000</u>
<u>POLICE DEPARTMENT</u>	
8 Sedans, Ford Interceptor AWD, 6cyl	189,600
8 Sedans, Ford Interceptor AWD, 6cyl	205,280
6 Dodge Charger, RWD, 8cyl	135,900
1 Harley Davidson Motorcycles	23,350
1 Full size SUV, RWD, 8cyl	33,960
1 Full size SUV, AWD, 6cyl with Pkg 100A	32,150
1 Full size SUV, 4 WD, 8cyl	36,250
Computer software	50,000
Total Police Department	<u>706,490</u>
Body cameras and in car cameras are budgeted in material & equipment	
<u>PUBLIC WORKS</u>	
<u>GENERAL FUND DIVISIONS</u>	
Administration:	
1 SUV	22,000
Total Administration	<u>22,000</u>
Streets:	
2 Trucks, 1/2 ton, reg cab, LWB, V6	47,140
1 Backhoe, New Holland, with levers, Case, 2WD with cab	79,300
2 Trucks, dump, flatbed, 24" high sides with expandable metal gates, extended warranty	153,080
Total Streets	<u>279,520</u>
Trash Collection:	
1 Truck, 1/2 ton, reg cab, SWB, V6	24,160
2 Loader, rear-end	322,800
Total Solid Waste-Trash	<u>346,960</u>
Solid Waste-General:	
1 Truck, 1/2 ton, reg cab, SWB, V6	24,160
2 Loader, side	385,000
Remodeling of Solid Waste building	45,000
Total Solid Waste-General	<u>454,160</u>
Building Maintenance:	
1 Truck, 3/4 ton, reg cab, heavy duty, with utility bed	36,000
Install 20' x 60' fence on NW side of Building Maintenance building	10,000
Total Building Maintenance	<u>46,000</u>
Grounds Maintenance:	
1 Van, 3/4 ton, USED	20,000
3 Mowers, riding, propane, 60"	40,500
1 Four wheeler	8,000

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DEPARTMENTAL CAPITAL OUTLAY SUMMARY

	Budgeted Amount
1 Truck, vac-all	365,000
1 Sweeper, four wheel	250,000
1 Tractor, 4x4, with tiger boom attachment	125,500
Total Grounds Maintenance	809,000
Total Public Works	1,957,640
 <u>PLANNING AND DEVELOPMENT</u>	
Administration:	
1 SUV, small size	21,000
Permit Center:	
2 SUV, small size	42,000
Total Planning and Development	63,000
 <u>GENERAL GOVERNMENT</u>	
Administration:	
1 Mail Meter Machine	8,400
Total General Government Administration	8,400
 TOTAL GENERAL FUND	 3,069,530

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DEPARTMENTAL CAPITAL OUTLAY SUMMARY

	Budgeted Amount
SPECIAL REVENUE FUNDS	
<u>WASTEWATER FUND</u>	
2 Trucks, 1 ton, crane-ready service body	101,200
1 Truck, 1/2 ton, ext cab, SWB	25,500
2 Trucks, 1/2 ton, reg cab, SWB, V6	46,000
1 Truck, 3/4 ton, crew cab, LWB, V8	30,000
1 Van, 3/4 ton, 12 passenger	32,000
3 Cranes, 3 ton, heavy duty, for trucks	68,400
2 Golf carts, electric	13,600
1 Trailer, for mini excavator	10,000
1 Backhoe, 2WD, with cab	80,000
1 Truck, jet/vac	385,000
1 Mini excavator	70,000
Major repairs/improvements	550,000
Total Wastewater Fund	<u>1,411,700</u>
<u>RECREATION FUND</u>	
Recreation Division:	
1 Truck 1/2 ton (Panel truck)	25,000
2 Sedans/Small SUV	40,000
1 Utility building 15 x 15	40,000
1 Sand Pro for ballfields	7,000
1 Top dresser, Ty-Crop TD 460, large area	22,000
2 Mower, riding, 60", with canopy	25,000
5 Bleachers, 5 row, 15 ft	20,000
1 Aerator, stand-behind	10,000
2 Shade systems, metal, rectangular, 10x12	24,000
1 Mower, stand-behind	7,500
1 Mower, zero turn, 72" deck	12,000
2 Trailers, 10 x 22	12,000
1 Tractor, utility, enclosed	70,000
1 Loader, rear-end	130,000
1 Space jump water slide	8,000
Major improvements to facilities	50,000
Total Recreation Division	<u>502,500</u>
Lakefront/Downtown Development Division:	
1 SUV	21,000
1 Pickup truck	25,000
1 Golf carts	6,500
2 Mowers, riding, 60", with canopy	25,000
1 Mower, stand-behind	7,500
1 Mower, zero turn, 72" deck	12,000
1 Tractor, utility, enclosed	70,000
Total Lakefront/Downtown Development Division	<u>167,000</u>
Total Recreation Fund	<u>669,500</u>
<u>POLICE GRANT FUNDS</u>	
2 Radar Trailers	11,199
1 Harley Davidson Motorcycle	24,605
FEMA Port Security - portable tactical robot	63,454
Total Police Grant Funds	<u>99,258</u>

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DEPARTMENTAL CAPITAL OUTLAY SUMMARY

	Budgeted Amount
ENTERPRISE FUNDS	
<u>TRANSIT FUND</u>	
2 Buses, passenger, 35', Gillig	823,530
1 Van, passenger, handicap accessible	45,000
Communication system	170,000
Surveillance and security equipment	62,500
Total Transit Fund	<u>1,101,030</u>
<u>WATER FUND</u>	
Water Production and Distribution:	
2 Trucks, 1/2 ton, reg cab, SWB (with toolbox)	46,000
1 Truck, 1/2 ton, ext cab (with toolbox)	30,000
1 Truck, 3/4 ton, reg cab, SWB (with toolbox)	30,000
1 Truck, 1 ton, crew cab, with utility bed	45,000
1 Air compressor, large	25,000
1 Truck, 2 ton, flatbed, with chemical tank (6,000 lb)	70,000
1 Backhoe with loader	80,000
Major repairs / improvements	900,000
Total Water Fund	<u>1,226,000</u>
<u>CIVIC CENTER FUND</u>	
Replace theatre elevators	50,000
1 Point of Sale for concession/bars	72,000
2 Forklifts	50,000
1 Floor scrubber	15,000
Aluminum staging	30,000
Total Civic Center Fund	<u>217,000</u>
<u>GOLF COURSE FUND</u>	
1 Mower, grooming, 11'1" cutting width, (3) 48" decks	17,500
1 Aerator, core, 25 series, 2 liquid weight tanks, 72" width	5,000
1 BBQ pit	5,000
Total Golf Course Fund	<u>27,500</u>
TOTAL ALL FUNDS	<u>\$ 7,821,518</u>

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**FIVE YEAR
CAPITAL
IMPROVEMENT
PROGRAM**

CITY OF LAKE CHARLES



CAPITAL IMPROVEMENT PROGRAM

2016 - 2022

CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Asphalt Overlay Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing Program - \$1,200,000				
Ongoing	\$1,200,000	Asphalt Overlay: Ongoing Program		
Ongoing	\$27,300	Heyd Park: Michael Lane	Michael Lane	
Ongoing	\$28,200	Heyd Park: Akron Street	Akron Street	
Ongoing	\$63,600	Heyd Park: Mobile Street	Mobile Street	
Ongoing	\$51,780	Heyd Park: Paris Street	Paris Street	
Ongoing	\$29,100	Heyd Park: Guatemala Street	Guatemala Street	
Ongoing	\$46,800	Heyd Park: Heyd Avenue	Heyd Avenue	
Ongoing	\$46,320	Heyd Park: Evangeline Street	Evangeline Street	
Ongoing	\$53,700	Channel Street	Simmons Street	Sally Mae Street
Ongoing	\$58,080	Hagan Street	Highway 171/MLK	Dead End
Ongoing	\$33,840	Malcolm Street	Fruges Street north	Dead End
Ongoing	\$60,480	Locke Lane	Henderson Bayou	Cyprien
Ongoing	\$92,820	Marine Street	Shell Beach Drive	Sallier Street
Ongoing	\$500,000	Citywide Aggregate Roads		
Ongoing	\$98,500	E. Prien Lake Road	Highway 397	West one mile
Continuing Program - \$1,600,000				
A	\$1,600,000	Asphalt Overlay: Continuing Program		
A	\$82,500	Junior Street	Knapp Street	Theriot Street
A	\$110,400	Goos Blvd	Knapp Street	Fitzenreiter Road
A	\$369,900	Broad Street	East of 1-210	City Line
A	\$39,360	Brinlee Street	Sale Road	Dead End
A	\$67,910	Edgewood Lane	W. Prien Lake Road	End
A	\$18,900	Timberline	Shasta	Dead End
A	\$105,120	Ponderosa	Lisle Peters Road	Dead End
A	\$39,240	A Miller Road	Country Club Road (384)	Dead End
A	\$61,200	Lawrence Lane	Country Club Road (384)	Dead End
A	\$61,200	Salene Road	Country Club Road (384)	Dead End
A	\$63,300	Walker Street	Poe Street	Medora Street
A	\$58,680	N. Grace	Opelousas Street	Dead End
A	\$58,680	Booker Street	Opelousas Street	RR Track Dead End
A	\$81,120	Mill Street	Kirkman Street	Hodges Street
B	\$99,000	Riverside Drive	Shell Beach Drive	Sallier Street
B	\$40,500	Channel Street	N. Simmons Street	N. Lincoln Street
B	\$34,020	N. Adams St.	Cessford St	Gieffers
B	\$62,580	Colfax	Hwy 171	Dead End
B	\$63,660	Kinder St.	Hwy 171	Dead End
B	\$66,540	N. Cherry Street	Moeling St.	Dead End

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent or external funding

2016 - 2022 Asphalt Overlay Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
B	\$28,800	Belle Alee Lane	Hollyhill	Dead End
B	\$37,620	N. Cherry Street	Katherine Street	See Street
B	\$25,620	Opelousas	N. Louisiana Ave	Enterprise
B	\$175,230	Drew	Kirkman Street	Moss Street
C	\$38,820	Commercial Street	Lincoln Street	N. Malcolm Street
C	\$52,680	Booker Street	Opelousas Street	Jackson Street
C	\$47,460	Opelousas Street	Bank Street	Kirkman Street
C	\$44,352	Bank Street	Bauer Street	Opelousas Street
C	\$100,386	Kirkman Street	Fournet Street	Dead End
C	\$36,540	N. Lincoln Street	Channel Street	Dead End

Ongoing: Design, bld, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Street and Road Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	Widen	New	Re-build	Asphalt	Drainage	Inter-section	Side-walks - Bikes	Signals	Water Lines	Sewer Lines
Ongoing	\$2,200,000	6th Avenue	Broad Street	3rd Street			x		x					
Ongoing	\$1,500,000	Lake Street at McNeese Street	Intersection						x	x				
Ongoing	\$600,000	Bank Street at 7th Street (Drainage)	Intersection						x	x				
Ongoing	\$343,000	Sally Mae Street	Gieffers Street	Cessford Street				x	x					
Ongoing	\$312,000	Highway Street	Highway 171/MLK	N. Grace Street				x	x					
A	\$12,000,000	Sallier Street	Lake Street	Marine Street			x		x	x			x	x
A	\$750,000	2nd Street	6th Avenue	8th Avenue				x	x					
A	\$325,000	Comeaux	N. Grace Street	Dead End				x	x					
A	\$240,000	12th Street	2nd Avenue	4th Avenue								x		
A	\$175,000	Kirkman Street at Opelousas Street	Intersection				x			x				
AD	\$17,000,000	W. Prien Lake Road (Parish Participation)	Cove Lane	Ihles Road	x				x				x	x
B	\$5,000,000	Sale Road	Lake Street	Common Street			x		x		x			
B	\$4,233,600	W. Prien Lake Road	Cove Lane	Nelson Road	x		x		x				x	x
B	\$1,418,797	3rd Street	Highway 14	6th Avenue				x	x					
B	\$1,176,750	18th Street	4th Avenue	7th Avenue			x							
B	\$1,102,600	12th Street	Ryan Street	1st Avenue			x	x						
B	\$900,000	Enterprise Boulevard	12th Street	Broad Street			x	x						
B	\$698,231	N. Grace Street	Medora Street	Dead End				x	x					
B	\$591,300	Mill Street	Kirkman Street	Louisiana Avenue			x							
B	\$385,200	Sallier Street at Lake Street Intersection	Intersection		x					x				
B	\$384,479	N. Grace Street	Medora Street	Poe Street				x	x					
B	\$364,420	Hagan Street	Highway 171/MLK	Graham Street				x	x					
B	\$357,890	Commercial St	Lincoln	N. Malcolm				x	x					
B	\$343,000	N. Sally Mae	Medora Street	Dead End				x	x					
B	\$325,000	Blackwell Street	N. Grace Street	Highway 171/MLK				x	x					
B	\$320,760	Shellbeach Drive	Lake Street	Marine Street				x						
B	\$309,498	Harless Street	Goss Blvd	Dead End				x	x					
B	\$178,147	N. Adams Street	Moeling Street	Commercial Street				x	x					
B	\$175,000	Opelousas Street @ Bank Street	Intersection							x				
B	\$175,000	Bauer Street @ Bank Street	Intersection							x				
B	\$172,298	N. Adams Street	Opelousas Street	Dead End				x	x					
B	\$150,000	Commercial	Enterprise Blvd	1st Avenue				x	x					

Ongoing: Design, bid, or construction
A-1st or 2nd year
B-3rd to 5th year
C- 6th or later year
D-contingent on external funding

2016 - 2022 Street and Road Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	Widen	New	Re-build	Asphalt	Drainage	Inter-section	Side-walks - Bikes	Signals	Water Lines	Sewer Lines
B	\$134,000	Ann St connection to I-10 service road	Intersection							x				
B	\$200,000	Kirkman Street	Opelousas Street	Fournet Street			x							
B	\$600,000	10th Street	Common Street	Bilbo Street			x		x					
BD	\$6,000,000	W. Prien Lake Road and Ihles Road (Parish Participation)	Ihles Road	Country Club Road (384)	x				x				x	x
BD	\$4,500,000	Lake Street	McNeese Street	Waverly	x				x		x			
BD	\$2,850,000	Sale Road	Burton Lane	Prien Lake Road	x				x		x			
BD	\$2,000,000	Ryan Street at Sallier/12th Street	Intersection							x				
BD	\$1,250,000	Sale Road at Ryan Street	Intersection				x			x	x			
C	\$1,700,000	Fitzenreiter Road	Highway 171/MLK East	Dead End				x	x					
C	\$1,015,650	St. Mary Drive (Loop)	Shattuck	Shattuck			x		x					
C	\$900,000	Ford Street	Pine Street	Division Street			x		x	x				
C	\$842,850	Common Street	Prien Lake	Alamo			x				x			
C	\$787,039	Guinn Street	N. Grace Street	Carney Street				x	x					
C	\$768,426	Woodard Street	N. Goss Blvd	Pear Street				x	x					
C	\$722,161	Commercial Street	Prater Street	Booker Street				x	x					
C	\$691,318	Griffin Street	Highway 171/MLK	N. Lincoln Street				x	x					
C	\$691,318	Hagan Street	Prater Street	Shattuck Street				x	x					
C	\$678,023	Commercial Street	Booker Street	Lincoln Street				x	x					
C	\$603,000	13 th Street	4th Avenue	5th Avenue			x							
C	\$576,000	14th Street	5th Avenue	7th Avenue			x							
C	\$575,389	N. Grace Street	Highway Street	Medora Street				x	x					
C	\$543,482	N. Booker Street	Ray Street	Dead End				x	x					
C	\$540,000	Orrin Street	Opelousas Street south	Dead End			x		x					
C	\$534,442	N. Adams Street	Gieffers Street North	Dead End				x	x					
C	\$490,500	Winnie St.	Sallier St.	Louie St.			x							
C	\$468,501	N. Lyons Street	Jackson Street	Opelousas Street				x	x					
C	\$385,200	Ernest Street	Glen Street	W. 18th Street			x							
C	\$371,250	13 th Street	2nd Avenue	3rd Avenue			x							
C	\$370,800	13 th Street	3rd Avenue	4th Avenue			x							
C	\$366,930	Courtney Street	North Goss Blvd	Prater Street				x	x					
C	\$366,930	Hagan Street	N. Goss Blvd	Prater Street				x	x					
C	\$343,000	Sally Mae	Medora Street	Dead End				x	x					
C	\$307,800	Boston Alley	Broad Street	Mill Street			x	x						

Ongoing: Design, bid, or construction
A- 1st or 2nd year
B- 3rd to 5th year
C- 6th or later year
D- contingent on external funding

2016 - 2022 Street and Road Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	Widen	New	Re-build	Asphalt	Drainage	Inter-section	Side-walks - Bikes	Signals	Water Lines	Sewer Lines
C	\$280,781	Donatell Street	Cathy Street	Dead End				x	x					
C	\$219,095	Tasca Street	Guinn Street	Medora Street				x	x					
C	\$215,372	N. Adams Street	Gieffers Street South	Dead End				x	x					
C	\$167,512	Carney Street	Carney Street	Donatell to Guinn Street				x	x					
C	\$148,500	6th Street	Ford Street	Kirkman Street			x							
CD	\$30,000,000	Country Club Road	Nelson Road	Lake Street	x				x		x		x	x
CD	\$30,000,000	Big Lake Rd	Country Club Road	Gauthier Road	x				x		x		x	x
CD	\$25,000,000	Country Club Road	Big Lake Road	Ihles Road	x				x		x		x	x
CD	\$16,000,000	Lake Street	Country Club Road	Ham Reid Road	x				x		x			x
CD	\$15,500,000	Enterprise Boulevard	Katherine Street	Goss Blvd		x					x		x	x
CD	\$15,500,000	Elliott Road	Country Club Road	Ham Reid Road	x				x		x			
CD	\$15,000,000	Country Club Road	Ihles Road	Weaver Road	x				x		x		x	x
CD	\$11,573,850	E. Prien Lake St.	Ryan St.	Hwy 14			x		x	x	x			
CD	\$10,000,000	W. Prien Lake Road	Contraband Bayou	Target Shopping Area	x						x			
CD	\$5,000,000	Enterprise Boulevard	Goss Blvd	Fitzenreiter Road		x					x		x	x
CD	\$2,500,000	Vincent Rd. / Ham Reid Rd. Extension	Ham Reid Road	Big Lake Road		x				x			x	x

Ongoing: Design, bid, or construction
A- 1st or 2nd year
B- 3rd to 5th year
C- 6th or later year
D- contingent on external funding

CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Water and Wastewater Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Water Projects				
Ongoing	\$4,300,000	Water System Improvements		
Ongoing	\$3,200,000	New SW Groundwater Storage Tank		
AD	\$25,600,000	New 9.0 MGD Water Plant (SE LC)		
B	\$5,000,000	Chennault Water Plant Expansion to 4MGD		
B	\$1,900,000	Water Improvements Nelson Rd/ Casino area		
B	\$500,000	GH West Water Plant or Center West - replace water well		
BD	\$8,700,000	New 9.0 MGD Water Plant Distribution Lines		
Wastewater Projects				
Ongoing	\$41,915,000	Sewer Plant Rebuild - Plant BC		
Ongoing	\$2,400,000	City-wide wastewater lift stations improvements		
Ongoing	\$2,000,000	Basin A-12 re-hab		
Ongoing	\$1,700,000	City-wide wastewater line improvements		
Ongoing	\$1,550,000	5th Avenue - Lift Station/FM, Gravity	Bancroft Street	Prejean Street
Ongoing	\$775,000	Broadmoor, Creole, Stillwood, Von Blond LS: rehab		
Ongoing	\$650,000	Pecan Acres Lift Station 6 Upgrade		
Ongoing	\$497,000	Cleveland St. Lift Station 5		
A	\$3,300,000	Power Center Lift Station and Force Main		
A	\$2,000,000	Basin A-10 rehab		
A	\$1,400,000	Esplanade LS: re-build/expand		
A	\$1,000,000	University Place line rehabs		
A	\$175,000	Pecan Acres LS Transfer Line	Country Club Rd South	
B	\$20,000,000	Sarver Street LS: incoming transport lines		
B	\$12,500,000	Install sewerage along Country Club Road where not available	Nelson Road	Prien Lake Road
B	\$10,000,000	Transport line extensions and capacity increases		
B	\$2,200,000	Sarver Street LS: rebuild/expand		
B	\$2,000,000	Sewage in District E	Where none exists	
BD	\$10,000,000	Install sewer along Red Davis Road	Highway 14	Common Street
C	\$20,000,000	Basins: A-1 through A-9, plus A-11		
C	\$15,000,000	Sewage in Country Club Area	Where none exists	
CD	\$21,000,000	Plant D - Phase 2 to enlarge capacity to ease other plants		
Water/Wastewater Projects				
Ongoing	\$2,565,500	Hollyhill Road extension Alt 5/21B (50% CPPJ)	W. Prien Lake Road	Lauberge Drive
Ongoing	\$2,300,000	Casino area infrastructure expansion		

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent or external funding

CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Drainage Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$1,000,000	City-wide misc. drainage improvements		
Ongoing	\$500,000	5th Avenue	Alameda Street	Bancroft Street
A	\$1,000,000	Citywide Ditch and Drainage Lateral Maintenance		
A	\$375,000	South Roosevelt	Greinwich Blvd	East Roosevelt
A	\$300,000	Goos Blvd and Mill Street	Intersection	
A	\$250,000	Division Street	Bilbo	Ann Street
A	\$200,000	Enterprise Blvd	5th Street	7th Street
A	\$300,000	Broadmoor Street	North Broadmoor Loop	South Broadmoor Loop
AD	\$500,000	Fairway Lane (Muirfield Village)	Country Club Road (384)	Lateral Outfall
B	\$1,250,000	Common Street	College Street	Prien Lake Road
B	\$1,000,000	Hagan Street		
B	\$1,000,000	Courtney Street		
B	\$250,000	7th Avenue	2nd Street	Dead End
B	\$200,000	Fitzenreiter Park entrance area drainage		
B	\$100,000	Kirkman Street	Pine	Pryce
BD	\$1,500,000	Southpark Drive	Smith Road north	Contraband Lateral
C	\$1,000,000	Foster Street	Michael Debakey Drive	Shell Beach Drive
C	\$500,000	Louisiana Avenue	McNeese Street	Dead End
C	\$393,750	Morgan & Shaw Street	Grein	8th Street
C	Unknown	Jackson Street and Moss Street		
C	Unknown	Lyon Street and Moeling Street		
C	Unknown	1st Avenue and Commercial Street		
C	Unknown	Moss Street and Church Street		
C	Unknown	Moss Street and N. Railroad Ave		
C	Unknown	Pack Road and South Pack		
C	Unknown	Conoco Street (Eastside)		
C	Unknown	Johanna Street and 2nd Street		
C	Unknown	Kirkman Street and Pine Street		
C	Unknown	Kirkman Street and Pryce Street		
C	Unknown	Kirkman Street and Pujo Street		
C	Unknown	Kirkman Street and Broad Street		
C	Unknown	Kirkman Street and Beldon Street		
C	Unknown	Broad Street and Enterprise Blvd (SE Corner)		
C	Unknown	Pryce Street and Hodges Street		
C	Unknown	4th Avenue and 6th Street		
C	Unknown	Chandler Street and Mill Street		

Ongoing: Design, bld, or construction
A-1st or 2nd year
B-3rd to 5th year
C- 6th or later year
D-contingent on external funding

2016 - 2022 Drainage Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
C	Unknown	Goos Blvd and Mill Street		
C	Unknown	3rd Avenue and 2nd Street - 11th Street		
C	Unknown	Enterprise Blvd and Division Street		
C	Unknown	Enterprise Blvd and 4th Street - 5th Street (east and west sides)		
C	Unknown	Enterprise Blvd and 7th Street - 9th Street		
C	Unknown	Enterprise Blvd and 13th Street - 15th Street		
C	Unknown	16th Street (Dead End)		
C	Unknown	Admiral King Street and General Collins Street		
C	Unknown	Admiral King Street and General Marshall Street		
C	Unknown	6th Avenue and Evelyn Street		
C	Unknown	The Terrace Area		
C	Unknown	Kirkman Street and 7th Street		
C	Unknown	St. Anthony Street and Barbe Street		
C	Unknown	Penn Street (Dead End)		
C	Unknown	Barbe Street and Norben Drive		
C	Unknown	Alamo Street and Common Street		
C	Unknown	Alamo Street and Kirkman Street		
C	Unknown	Brundrette Street (Dead End)		
C	Unknown	University Area		
C	Unknown	End of 1st Avenue off Mitchell Street		
C	Unknown	Gulf Gates Subdivision		
C	Unknown	Benoit Road and S. Prien Lake Road		
C	Unknown	Mary Ann and Sale Road		
C	Unknown	Pecan Acres Drive		
C	Unknown	Meadown Lane and McNeese Street		

Ongoing: Design, bid, or construction
A-1st or 2nd year
B-3rd to 5th year
C- 6th or later year
D-contingent or external funding

CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Downtown and Lakefront Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Civic Center Area Projects				
Ongoing	\$600,000	Civic Center: locker rooms, 2nd floor meeting rooms		
Ongoing	\$400,000	Civic Center: boiler replacement		
A	\$1,100,000	Various Civic Center facility improvements		
A	\$500,000	Replacement of Civic Center elevators		
A	\$150,000	Lakeshore Drive electrical upgrade, vendor stations		
B	\$3,500,000	Bord du Lac Park Amphitheatre		
B	\$3,300,000	Civic Center Westside Festival Plaza -Bord du Lac Blvd.		
B	\$500,000	Civic Center Eastside Entrance - lighting, landscaping, fountain upgrade, irrigation		
Road and Pedestrian Projects				
Ongoing	\$1,300,000	LA 385 Pedestrian & Bike Trail (TEP funds)	Ryan to Clarence	Lakeshore to Broad Street
Ongoing	\$800,000	Ryan St. Streetscape Ph II	Clarence Street	Pithon Coulee Bridge
Ongoing	\$250,000	Clarence Street - utilities & landscaping augment LA 385 project	Lakeshore Drive	Ryan Street
A	\$350,000	Lakeshore Drive Traffic Calming (Phase 1): Re-striping, signals	Clarence Street	Broad Street
B	\$5,000,000	Additional Downtown Streetscaping Projects		
B	\$2,200,000	Lakeshore Drive Calming (Phase 2): Beautification - medians, turn lanes, lights	Clarence Street	Broad Street
B	\$100,000	Gill Street	Ryan Street	Lakeshore Drive
C	\$2,500,000	Pine St. and Pryce St. connector including storm drainage	Veteran's Memorial	Lakefront
C	\$1,500,000	East Civic Center Dr. - connector	Lakeshore Drive	Bord du Lac
C	\$1,500,000	North Civic Center Dr. - connector	Lakeshore Drive	Bord du Lac
C	\$1,500,000	Tract One A: South Civic Center Dr./ Kirby St. connector	Kirby Street	Civic Center
C	\$1,500,000	North Bord du Lac Dr. reconfigure		
Other Downtown/Lakefront Projects				
Ongoing	\$240,000	Veterans Memorial Park		
A	\$250,000	Beautification: Interstate Exchanges	Cove Lane, Holly Hill, I-	
B	\$5,000,000	Pinnacle Site Work		
C	\$20,000,000	Harbor/Marina		
C	\$5,000,000	Shoreline Stabilization and Boardwalk	End of Existing Seawall	Pinnacle Site
C	\$1,250,000	Pithon Coulee Walking Trail	Common Street	Ryan Street
CD	\$5,000,000	National Hurricane Museum		

Ongoing: Design, bid, or construction
A-1st or 2nd year
B-3rd to 5th year
C- 6th or later year
D-contingent on external funding

CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
Trail Projects					
Ongoing	\$1,000,000	1st Avenue Multi Use Trail - (includes state funds)	Broad Street	12th Street	
B	\$2,000,000	Pedestrian & Bike Trail - Phase 2 Citywide			
B	\$600,000	1st Avenue Trail	Broad St	Winterhalter	
Sidewalk Projects					
Ongoing	\$420,082	3rd Ave (East side)	3rd Street	12th Street	x
Ongoing	\$400,000	Sidewalks: repairs - citywide			
Ongoing	\$350,000	Safe Routes Program	Barbe Elementary		
A	\$720,000	McNeese Street	Nelson Road	Weaver Road	
A	\$700,000	Sidewalks: new construction - citywide			
A	\$95,000	5th Ave. Ph II - East side	Contraband Bayou	Life Cycle Fitness	
B	\$135,000	Rebuild sidewalks as necessary on Broad Street	Enterprise Blvd	Highway 14	
B	\$88,000	5th Ave. Ph III - East side	Van Buren	Life Cycle Fitness	
C	\$1,155,582	Country Club Rd. North Side	Jefferson Dr.	Big Lake Rd	
C	\$556,250	Nelson Rd. West Side	W. Prien	Country Club Rd	
C	\$339,153	5th Ave West Side	College St	E. McNeese	
C	\$321,480	Kirkman St West Side	Prien Lake	Walters St	
C	\$317,847	E McNeese St. North Side	Gerstner Memorial Dr	Existing Sidewalk	
C	\$317,340	W. Prien Lake Rd. South Side 2	Lake St	Nelson Rd	
C	\$313,558	W. Prien Lake Rd South Side	Nelson Rd	W. Prien Lake	
C	\$312,125	W. McNeese St. North Side 3	Lake St	Ryan St	
C	\$281,880	Kirkman St East Side	Prien Lake	Madeline St	
C	\$274,800	Gerstner Memorial Dr East Side 2	E. Prien	McNeese Farm	
C	\$270,540	Hwy 14 West Side 2	Rail Road Tracks	Taylor	
C	\$267,440	Common St. West Side	Clarence St	17th St	
C	\$255,805	W. McNeese St South Side 4	Lake St	Ryan St	
C	\$254,940	Prien Lake Rd. North Side	Lake St	Ryan St	
C	\$247,620	Lake St. East Side	W. Hale	Sallier	
C	\$244,909	Ihles Rd. East Side	W. Sale	Country Club Rd	
C	\$241,827	Weaver Rd. East Side	W. Sale	Country Club Rd	
C	\$241,626	1st Ave. West Side	12th St	E. Prien Lake	
C	\$241,617	Weaver Rd. West Side	W. Sale	Country Club Rd	
C	\$241,277	1st Ave. East Side	12th St	E. Prien Lake	
C	\$237,600	1st Ave. East Side 2	Broad St	12th Street	
C	\$235,753	W. Prien Lake Rd. East Side	W. Prien	W. Sale Rd	
C	\$232,076	Hwy 14 West Side	Coolidge	McNeese St	
C	\$226,695	Common St. East Side	6th St	17th St	
C	\$203,036	Lisle Peters Rd. North Side	Big Lake Rd	Riverview Ln	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

2016 - 2022 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
C	\$196,470	W. Sale Rd. North Side 2	Lake St	Ryan St	
C	\$196,470	W. Sale Rd. South Side 2	Lake St	Ryan St	
C	\$186,647	W. Sallier St. North Side	Lake St	Ryan St	
C	\$179,746	Gerstner Memorial Dr. West Side	Broad St	Existing Sidewalk	
C	\$177,191	Burton Ln. East Side	W. Prien	W. Sale Rd	
C	\$176,967	Burton Ln. West Side	W. Prien	W. Sale Rd	
C	\$172,821	Bank St. West Side	Gulf St	12th Street	
C	\$172,341	Bank St. East Side	Gulf St	12th Street	
C	\$165,240	E Prien Lake Rd North Side 4	5th Ave	Hwy 14	
C	\$155,220	E Prien Lake Rd North Side 3	Buston	2nd Ave	
C	\$145,319	University Dr South Side	Lake St	Jefferson Dr	
C	\$134,595	Jackson St South Side	N. Bank	N. Ryan	
C	\$129,076	E. Sallier St. North Side	Ryan St	Kirkman St	
C	\$126,459	W. McNeese St. North 2	Eileen St	Nelson Rd	
C	\$126,000	N. Booker St. East Side	Moeling St.	Knapp St	
C	\$121,500	Winterhalter St. South Side	S. Shattuck St	Albert	
C	\$119,351	N. Simmons St. East Side 2	Medora St.	Fitzenreiter	
C	\$118,860	15th St. South Side	Hodges St	Bank St	
C	\$118,684	15th St. North Side	Hodges St	Bank St	
C	\$118,074	3rd St. South Side 2	6th Ave	Gerstner Memorial	
C	\$117,847	3rd St. North Side	6th Ave	Gerstner Memorial	
C	\$117,465	N. Simmons St. East Side	Moeling	Opelousas	
C	\$117,316	N. Simmons St. West Side	Moeling	Opelousas	
C	\$117,000	Nelson Rd - north	Prien Lake Road	Contraband Bayou	
C	\$115,466	Gerstner Memorial Dr. East Side	Broad St	4th St	
C	\$113,101	3rd St. South Side	Enterprise Blvd	3rd Ave	
C	\$111,749	W. Sale Rd South Side	W. Prien	Existing Sidewalk	
C	\$106,423	13th St. North Side	Enterprise Blvd	Moss St	
C	\$106,322	13th St South Side	Moss	Enterprise Blvd	
C	\$102,639	W. Sale Rd North Side	W. Prien	Existing Sidewalk	
C	\$99,120	S Shattuck St East Side	Belden St	Carter St	
C	\$96,165	Fournet St North Side	N. Enterprise Blvd	N. Shattuck	
C	\$92,820	Cypress St West Side	Louie St	18th St	
C	\$92,820	Cypress St East Side	Louie St	18th St	
C	\$92,820	Kirkman St West Side 2	Gayle	McCall St	
C	\$85,255	N. Blake St. East Side	Moeling St	Gieffers	
C	\$81,756	E. McNeese St South Side	Ryan St	Common St	
C	\$75,600	2nd St South Side	Enterprise Blvd	2nd Ave	
C	\$73,934	Broad St. South Side	1st Ave	Louisiana Ave	
C	\$72,780	Kirkman St East Side 2	Walters	McCall St	
C	\$66,050	Nelson Rd. East Side	W. Prien	W. Prien Lake	
C	\$65,295	Mt Talbot St South Side	McNabb St	Ball Fields	
C	\$63,423	18th St. South Side	Ryan St	Common St	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

2016 - 2022 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
C	\$63,277	18th St. North Side	Ryan St	Common St	
C	\$62,368	Moss St. West Side	12th St	15th Street	
C	\$62,274	W. LaGrange St. North Side	Lake St	Creole St	
C	\$62,271	Moss St. East Side	12th St	15th Street	
C	\$62,060	W. LaGrange St. South Side	Lake St	Creole St	
C	\$60,660	N. Blake St. West Side	Commercial St	Gieffers	
C	\$60,300	Evans St South Side	S Shattuck St.	Prater St	
C	\$59,265	Katherine St South Side	N Prater St	N. Booker	
C	\$58,950	Madeline St South Side	Common St	Kirkman St	
C	\$58,500	Azalea St South	Kirkman St to Existing Sidewalk	Louisiana Ave	
C	\$58,268	Medora St. North Side	N. Prater St.	N. Booker	
C	\$57,956	N. Goos Blvd. East Side	Courtney St	Existing Sidewalk	
C	\$56,241	6th Ave. East Side 2	Legion St	12th Street	
C	\$56,070	3rd St South Side 3	Gerstner Memorial Dr	McNabb St	
C	\$53,150	12th St. North Side 2	Gerstner Memorial Dr	Russell St	
C	\$51,317	12th St. South Side	Gerstner Memorial Dr	Russell St	
C	\$49,212	Creole St. West Side	W. College	Julius St	
C	\$48,953	Creole St. East Side	W. College	Julius St	
C	\$47,618	6th Ave. East Side	6th St	9th St	
C	\$47,221	Fitzenreiter Rd South Side	N. Lincoln	Hwy 171	
C	\$46,712	Illinois St. South Side	Brentwood	Walton	
C	\$46,350	Griffin St South Side	N. MLK Hwy	Sally Mae	
C	\$45,300	Hazel St West Side	W. 18th St	Penn St	
C	\$45,300	Hazel St East Side	W. 18th St	Penn St	
C	\$43,980	14th St North Side	Bank St	Enterprise Blvd	
C	\$43,787	14th St South Side	Bank St	Enterprise Blvd	
C	\$42,882	E. Sallier St. North Side 2	Bank St	Enterprise Blvd	
C	\$41,811	12th St. North Side	1st Ave	2nd Ave	
C	\$41,700	E Prien Lake Rd North Side 2	Kirkman St.	Existing Sidewalk	
C	\$39,240	Texas St	Prien Lake	College St	
C	\$35,902	6th St South Side	Bank St	Enterprise Blvd	
C	\$35,505	Overhill Dr North Side	Central Pkwy	Existing Sidewalk	
C	\$35,505	Overhill Dr South Side	Central Pkwy	Existing Sidewalk	
C	\$33,570	Cline St South Side	Holmes St	S MLK Hwy	
C	\$30,825	Jefferson Dr North Side	Existing Sidewalk to Nelson	University Dr	
C	\$29,102	6th St. North Side 2	5th Ave	6th Ave	
C	\$28,980	Louisiana Ave West Side	Division St	Clements St	
C	\$28,466	Courtney St. South Side	N. Goos Blvd	N. Prater	
C	\$26,775	Woodring St North Side	N Booker St	N. Simmons	
C	\$26,775	Woodring St South Side	N Booker St	N. Simmons	
C	\$26,730	N. Ryan St East Side	S Railroad Ave	Jackson	
C	\$26,010	N. Shattuck St. East Side	Moeling St.	Martha	
C	\$22,947	Frugé St. South Side	Malcolm St	Hwy 14	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

2016 - 2022 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
C	\$20,389	University Dr. West Side	McNeese St	Existing Sidewalk	
C	\$20,025	Pear St. East Side	Knapp St	Harless	
C	\$19,314	6th St North Side	Bank St	Louisiana Ave	
C	\$19,305	Church St. North	Ford St	Kirkman	
C	\$18,900	Division St North Side	Bank St	Louisiana Ave	
C	\$18,900	Division St South Side	Bank St	Louisiana Ave	
C	\$17,767	Pine St. South Side	Bank St	Louisiana Ave	
C	\$16,811	Enterprise Blvd. East	Broad St	Existing Sidewalk	
C	\$14,524	4th St. South Side	Louisiana Ave	Enterprise Blvd	
C	\$14,276	5th St. North Side	Louisiana Ave	Enterprise Blvd	
C	\$14,236	4th St. North Side	Louisiana Ave	Enterprise Blvd	
C	\$13,578	VE Washington Ave West Side	I-10 Service Road	Belden St	
C	\$12,243	Broad St. North Side	VE Washington	1st Ave	
C	\$11,467	Enterprise Blvd. West Side 2	Broad St	Existing Sidewalk	
C	\$9,429	Broad St. North Side 2	S Lyon	Existing Sidewalk	
C	\$9,029	I-10 Srv. Rd North	Belden St	Albert	
C	\$8,328	5th St. South Side	Louisiana Ave	Existing Sidewalk	
C	\$3,737	Connecting Pedestrian Path	N. Shattuck	Fournet	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

**CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Recreation Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$1,250,000	Riverside Park Phase 2		
Ongoing	\$450,000	Recreation facility renovations & improvements		
Ongoing	\$350,000	Tuten Park Phase 2		
Ongoing	\$100,000	Huber Park community center (Ward 3)		
A	\$200,000	Storage facility Goodman Road		
A	\$53,000	Re-surface Clifton Recreation Center parking lot		
B	\$950,000	City Park Program - bond proceeds North Beach (includes \$450,000 Capital funds)		

2016 - 2022 Bike Path Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
A	\$50,000	Install bike lanes on Kirkman Street	McNeese Street	Railroad Avenue
A	\$50,000	Install bike lanes on Kirby Street	Ryan Street	Louisiana Avenue
A	\$10,000	Install bike lanes on Mill Street	Veteran's Memorial Dr	Highway 171/MLK
A	\$5,000	Install bike lanes on Hodges Street	Alamo Street	Belden Street
B	\$300,000	Install bike lanes on 7th Street	Ryan Street	4th Avenue
B	\$10,000	Install bike lanes on 18th Street	Common Street	Highway 14
B	\$5,000	Install bike lanes on 11th Street	Ryan Street	4th Avenue

2016 - 2022 City Building Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$1,255,000	Wastewater Admin Building		
AD	\$2,250,000	Fire Station - Ham Reid Road		
B	\$3,200,000	Public Works complex improvements		

Ongoing: Design, bid, or construction
A-1st or 2nd year
B-3rd to 5th year
C- 6th or later year
D-contingent on external funding

**CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
2016 - 2022 Major Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
> \$10 Million CIP Long-term Projects				
Ongoing	\$41,915,000	Sewer Plant Rebuild - Plant BC		
CD	\$30,000,000	Country Club Road	Nelson Road	Lake Street
CD	\$30,000,000	Big Lake Rd	Country Club Road	Gauthier Road
AD	\$25,600,000	New 9.0 MGD Water Plant (SE LC)		
CD	\$25,000,000	Country Club Road	Big Lake Road	Ihles Road
CD	\$21,000,000	Plant D - Phase 2 to enlarge capacity to ease other plants		
B	\$20,000,000	Sarver Street LS: incoming transport lines		
C	\$20,000,000	Basins: A-1 through A-9, plus A-11		
C	\$20,000,000	Harbor/Marina		
AD	\$17,000,000	W. Prien Lake Road (Parish Participation)	Cove Lane	Ihles Road
CD	\$16,000,000	Lake Street	Country Club Road	Ham Reid Road
CD	\$15,500,000	Enterprise Boulevard	Katherine Street	Goss Blvd
CD	\$15,500,000	Elliott Road	Country Club Road	Ham Reid Road
C	\$15,000,000	Sewage in Country Club Area	Where none exists	
CD	\$15,000,000	Country Club Road	Ihles Road	Weaver Road
B	\$12,500,000	Install sewerage along Country Club Road where not available	Nelson Road	Prien Lake Road
A	\$12,000,000	Sallier Street	Lake Street	Marine Street
CD	\$11,573,850	E. Prien Lake St.	Ryan St.	Hwy 14
B	\$10,000,000	Transport line extensions and capacity increases		
BD	\$10,000,000	Install sewer along Red Davis Road	Highway 14	Common Street
CD	\$10,000,000	W. Prien Lake Road	Contraband Bayou	Target Shopping Area

Ongoing: Design, bid, or construction
A-1st or 2nd year
B-3rd to 5th year
C- 6th or later year
D-contingent on external funding

**CITY OF LAKE CHARLES
CAPITAL IMPROVEMENT PLAN
PROJECTED AVAILABLE FUNDS**

Description	Projected Available	Subsequent Years Projections					
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Sales tax .28% revenue	\$ 6,804,000	\$ 6,776,000	\$ 6,945,400	\$ 7,119,035	\$ 7,297,011	\$ 7,479,436	\$ 7,629,025
2016 Sales tax .25% revenue	-	2,275,125	1,550,313	1,589,070	1,628,797	1,669,517	1,702,907
Riverboat gaming tax available for Capital Projects	7,500,000	7,200,000	7,344,000	7,490,880	7,640,698	8,993,512	9,173,382
Interest earnings	280,000	280,000	280,000	280,000	280,000	280,000	280,000
Wastewater Fund transfer	6,500,000	3,500,000	2,000,000	2,000,000	1,000,000	2,000,000	1,000,000
General Fund transfer	2,574,800	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Capital Improvement Fee - water/wastewater fee	576,300	600,000	612,000	624,240	636,725	649,459	662,448
Water Fund	2,423,700	6,000,000	3,000,000	3,000,000	1,000,000	1,000,000	1,000,000
Civic Center Capital Fund	1,000,000	1,000,000	500,000	500,000	500,000	-	-
Community Development Block Grant Funds	400,000	376,709	300,000	300,000	300,000	300,000	300,000
LA - Video Poker revenue	500,000	500,000	500,000	500,000	500,000	500,000	500,000
LA Department of Transportation (LTAP Funding)	-	-	4,500,000	-	-	-	-
State of LA - Office of Comm. Development - Disaster	-	600,000	-	-	-	-	-
Federal Transit Administration	299,200	-	-	-	-	-	-
LA Capital Outlay Funds	3,910,000	2,000,000	2,500,000	2,500,000	-	-	-
Safe Routes to School Grant	70,000	-	200,000	-	-	-	-
Parish Transportation Fund	-	500,000	500,000	-	500,000	-	500,000
Calcasieu Parish Police Jury	600,000	1,500,000	3,500,000	-	-	-	-
Donations and other miscellaneous revenue	550,000	30,000	-	-	-	-	-
Capital Project fund balance reserves	142,700	-	-	-	-	-	-
Bond Proceeds-Dept Environment Quality loan	-	5,000,000	5,000,000	5,000,000	-	-	-
Total	\$ 34,130,700	\$ 39,637,834	\$ 41,231,713	\$ 32,903,225	\$ 23,283,230	\$ 24,871,924	\$ 24,747,762

EXHIBITS

**SUMMARY OF BUDGETED PERSONNEL AND
POSITION TOTALS**

DETAILED PERSONNEL ROSTER

GLOSSARY OF TERMS

EXHIBIT A – 2016 SWLA PROJECTS REPORT

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**SUMMARY BUDGETED PERSONNEL AND POSITION TOTALS
ALL DEPARTMENTS AND FUNDS**

	BUDGETED 2008-2009		BUDGETED 2012-2013		BUDGETED 2014-2015		BUDGETED 2015-2016		PROPOSED 2016-2017	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
GENERAL FUND										
GENERAL GOVERNMENT										
Mayor's Office	5	0	5	0	5	0	5	0	5	0
City Council	1	8	1	8	1	8	1	8	1	8
City Marshal	13	0	12	0	12	0	12	0	12	0
City Court	16	2	16	2	16	2	16	2	16	2
Legal Services	6	3	6	3	6	3	6	3	6	3
General Government	41	13	40	13	40	13	40	13	40	13
FINANCE										
Administration Services	2	0	2	0	2	0	2	0	3	0
Accounting	11	0	11	0	11	0	11	0	10	0
Purchasing	5	0	5	0	5	0	5	0	5	0
Finance	18	0	18	0	18	0	18	0	18	0
HUMAN RESOURCES-TOTAL	5	0	4	0	4	0	4	0	4	0
FIRE - TOTAL	190	0	182	0	182	0	182	0	182	0
POLICE	192	0	187	0	187	0	187	0	187	0
POLICE - TOTAL	192	0	187	0	187	0	187	0	187	0
PUBLIC WORKS										
Administration	13	0	14	0	14	0	14	0	14	0
Streets	26	0	25	0	25	0	25	3	25	3
Recycling/Trash Collection	34	0	29	0	29	0	29	9	29	9
Solid Waste - General	16	0	14	0	14	0	14	0	14	0
Vehicle Maintenance	24	0	24	0	24	0	24	0	24	0
Building Maintenance	13	0	13	0	13	0	13	0	13	0
Communication & Traffic	8	0	8	0	8	0	8	0	8	0
Grounds Maintenance	32	0	30	0	30	0	30	5	30	5
Public Works	166	0	167	0	167	0	157	17	157	17
PLANNING & DEVELOPMENT										
Planning Administration	7	0	6	0	6	0	5	0	5	0
Permit Center	14	0	11	2	12	2	13	4	13	4
Downtown Development 0713	0	0	3	0	2	0	2	0	2	0
Planning & Development	21	0	20	2	20	2	20	4	20	4

FT= Full-time PT = Regular Part-Time Positions

*Includes Position Added Temporarily

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**SUMMARY BUDGETED PERSONNEL AND POSITION TOTALS
ALL DEPARTMENTS AND FUNDS**

	BUDGETED 2008-2009		BUDGETED 2012-2013		BUDGETED 2014-2015		BUDGETED 2015-2016		PROPOSED 2016-2017	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
GENERAL FUND CONTINUED										
GENERAL SERVICES										
Administration	8	0	6	0	4	0	6	0	6	0
Building Services	6	2	3	2	3	2	3	3	3	3
Printing Services	3	0	3	0	5	0	3	0	3	0
Information Systems	5	1	4	1	4	1	4	1	4	1
Downtown Dev. District	0	0	0	0	0	0	0	1	0	1
Community Service Grants	3	0	3	0	3	0	3	0	4	0
General Services	25	3	19	3	19	3	19	5	20	5
SUBTOTAL-GENERAL FUND	658	16	627	18	627	18	627	39	628	39
OTHER FUNDS										
Waste Water (Public Works)	64	0	65	0	65	0	65	1	65	1
Recreation (Comm. Services)	38	0	37	0	37	0	37	14	37	14
Recreation (Lakefront/Downtown)	0	0	1	0	1	0	1	4	1	4
Police Grants	0	0	2	0	2	0	9	0	9	0
Community Development (Plng)	3	0	3	0	3	0	3	0	3	0
Americorps Grant (Comm. Ser.)	2	0	1	0	1	0	1	1	2	0
Transit (Public Works)	19	0	19	0	19	0	19	1	19	1
Civic Center (Comm. Services)	20	1	21	0	21	0	21	8	21	8
Golf Course (Comm. Services)	15	2	10	2	10	2	10	6	10	6
Water Utility (Public Works)	56	2	55	2	55	2	55	7	55	7
Utility Bus. Office (Finance)	12	0	12	0	12	0	12	0	12	0
Risk Management (Gen. Serv.)	7	0	7	0	7	0	7	1	7	1
SUBTOTAL - OTHER FUNDS	236	5	233	4	233	4	240	43	241	42
TOTAL	894	21	860	22	860	22	867	82	869	81

NOTE: Personnel counts exclude temporary and seasonal employees.

FT = Full-time PT = Regular Part-time Positions

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Mayor's Office					
Assistant, Administrative	2	2	2	2	0.0%
City Administrator	1	1	1	1	0.0%
Mayor	1	1	1	1	0.0%
Specialist, Project	1	1	1	1	0.0%
Total	5	5	5	5	0.0%
City Council					
Clerk of the Council	1	1	1	1	0.0%
Clerk, Administrative III	0.5	0.5	0.5	0.5	0.0%
Council Person (7 Part-Time)	3.5	3.5	3.5	3.5	0.0%
Total	5	5	5	5	0.0%
City Marshal					
Assistant, Administrative	2	2	2	2	0.0%
City Marshal	1	1	1	1	0.0%
Marshal, Chief Deputy to	1	1	1	1	0.0%
Marshal, Deputy I	5	5	5	5	0.0%
Marshal, Deputy II	3	3	3	3	0.0%
Total	12	12	12	12	0.0%
City Court					
City Judge	1	1	1	1	0.0%
Clerk, Chief of Civil	1	1	1	1	0.0%
Clerk, Chief of Violations	1	1	1	1	0.0%
Clerk, Deputy I	6	6	7	7	16.7%
Clerk, Deputy II	2	2	2	2	0.0%
Clerk, Deputy III	2	2	1	1	-50.0%
Clerk, Deputy IV	1	1	1	1	0.0%
Clerk, Judges	1	1	1	1	0.0%
Comptroller, City Court	1	1	1	1	0.0%
Manager, Management Info System	1	1	1	1	0.0%
Total	17	17	17	17	0.0%
Legal Services					
City Prosecutor	0.5	0.5	0.5	0.5	0.0%
City Prosecutor, Assistant	0.5	0.5	0.5	0.5	0.0%
Clerk, Administrative III	0.5	0.5	0.5	0.5	0.0%
Coordinator, Criminal Office	1	1	1	1	0.0%
Criminal Assistant I	2	2	2	2	0.0%
Criminal Assistant II	1	1	1	1	0.0%
Manager, Criminal Office	1	1	1	1	0.0%
Secretary, Legal II	1	1	1	1	0.0%
Total	7.5	7.5	7.5	7.5	0.0%
Finance Administration					
Assistant, Administrative	1	1	1	1	0.0%
Director, Finance	1	1	1	1	0.0%
Director, Assistant Finance	0	0	1	1	N/A
Total	2	2	3	3	50.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Accounting					
Account Representative II	1	1	0	0	-100.0%
Account Representative III	3	3	4	4	33.3%
Accountant I	2	2	3	3	50.0%
Accountant II	2	2	0	0	-100.0%
Accountant III	0	0	1	1	N/A
Accountant, Senior	1	1	0	0	-100.0%
Clerk, Administrative III	1	1	1	1	0.0%
Manager, Accounting	1	1	1	1	0.0%
Total	11	11	10	10	-9.1%
Purchasing					
Account Representative II	1	1	1	1	0.0%
Buyer I	1	1	0	0	-100.0%
Buyer II	0	0	1	1	N/A
Buyer III	1	1	1	1	0.0%
Clerk, Administrative I	1	1	1	1	0.0%
Manager, Purchasing	1	1	1	1	0.0%
Total	5	5	5	5	0.0%
Human Resources					
Clerk, Human Resources	1	1	0	0	-100.0%
Coordinator, Human Resources	1	1	2	2	100.0%
Director, Personnel	1	1	1	1	0.0%
Supervisor, Human Resources	1	1	1	1	0.0%
Total	4	4	4	4	0.0%
Fire Administration					
Account Representative III	1	1	1	1	0.0%
Assistant, Admin/Fire	1	1	1	1	0.0%
Chief, Fire	1	1	1	1	0.0%
Clerks, Fire Records	1	1	1	1	0.0%
Secretary to the Fire Chief	1	1	1	1	0.0%
Total	5	5	5	5	0.0%
Fire Suppression					
Captain, Fire	51	51	51	51	0.0%
Chief, Assistant/Fire	3	3	3	3	0.0%
Chief, District/Fire	9	9	9	9	0.0%
Driver, Fire	42	42	46	46	9.5%
Firefighter	35	35	26	26	-25.7%
Firefighter 1st Class	20	20	23	23	15.0%
Firefighter 1st Class/Driver Qualify	1	1	1	1	0.0%
Total	161	161	159	159	-1.2%
Fire Support					
Captain, Fire	0	0	0	0	N/A
Clerk, Fire Records	2	2	2	2	0.0%
Inspector, Chief Fire	1	1	1	1	0.0%
Inspector, Fire Prevention	2	2	3	3	50.0%
Mechanic, Civil Service	1	1	1	1	0.0%
Mechanic, Master	1	1	1	1	0.0%
Officer, Chief Communications	1	1	1	1	0.0%
Officer, Chief Training	1	1	1	1	0.0%
Officer, Fire Communications	5	5	5	5	0.0%
Officer, Research & Planning	1	1	1	1	0.0%
Officer, Training	1	1	2	2	100.0%
Total	16	16	18	18	12.5%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Police Administration					
Chief, Police	1	1	1	1	0.0%
Deputy Chief of Police	3	3	2	2	-33.3%
Major, Police	1	1	1	1	0.0%
Secretary to the Police Chief	1	1	1	1	0.0%
Total	6	6	5	5	-16.7%
Police Service					
Captain, Police	2	2	3	3	50.0%
Clerk, Administrative III	1	1	1	1	0.0%
Clerk, Police Records	10	10	9	9	-10.0%
Corporal, Police	60	60	59	59	-1.7%
Fleet/Bldg Maint Scheduler	1	1	1	1	0.0%
Lieutenant, Police	15	15	12	12	-20.0%
Officer, Police Communications	13	13	14	14	7.7%
Officer, Evidence	5	5	7	7	40.0%
Officer, Police	46	46	46	46	0.0%
Sergeant, Police	27	27	29	29	7.4%
Specialist, Computer Support II	1	1	1	1	0.0%
Total	181	181	182	182	0.6%
Public Works Administration					
Assistant, Administrative	1	1	1	1	0.0%
Buyer II	1	1	1	1	0.0%
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative II	2	2	2	2	0.0%
Coordinator, Utility & Maintenance	1	1	1	1	0.0%
Director, Assistant Public Works	1	1	1	1	0.0%
Director, Public Works	1	1	1	1	0.0%
Engineer, City Assistant	1	1	0	0	-100.0%
Engineer, Field	0	0	1	1	N/A
Inspector, Construction Combin I	0	0	1	1	N/A
Officer, Ordinance Enforcement	1	1	1	1	0.0%
Specialist, Project	2	2	1	1	-50.0%
Technical, Assistant	2	2	2	2	0.0%
Total	14	14	14	14	0.0%
Streets					
Foreman, Equipment Operator	1	1	1	1	0.0%
Foreman, General Maintenance	0	0	0	0	N/A
Foreman, Trades	2	2	2	2	0.0%
Operator, Large Equipment I	2	2	0	0	-100.0%
Operator, Large Equipment II	5	5	6	6	20.0%
Supervisor, Maintenance	2	2	2	2	0.0%
Worker, General Maintenance I	3.5	3.5	4	4	14.3%
Worker, General Maintenance III	1	1	0	0	-100.0%
Worker, Trades I	6	6	1.5	1.5	-75.0%
Worker, Trades II	2	2	8	8	300.0%
Worker, Trades III	2	2	2	2	0.0%
Total	26.5	26.5	26.5	26.5	0.0%
Solid Waste-Trash Collection					
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative II	0	0	1	1	N/A
Operator, Large Equipment I	15	15	14	14	-6.7%
Operator, Large Equipment II	1	1	0	0	-100.0%
Superintendent, Maintenance	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Worker, General Maintenance I	11.5	11.5	12.5	12.5	8.7%
Worker, General Maintenance II	3	3	2	2	-33.3%
Worker, General Maintenance III	0	0	1	1	N/A
Total	33.5	33.5	33.5	33.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Solid Waste-General					
Operator, Large Equipment I	10	10	10	10	0.0%
Operator, Large Equipment II	0	0	1	1	N/A
Supervisor, Maintenance	1	1	1	1	0.0%
Worker, General Maintenance I	2	2	1	1	-50.0%
Worker, General Maintenance II	1	1	1	1	0.0%
Total	14	14	14	14	0.0%
Vehicle Maintenance					
Buyer I	1	1	1	1	0.0%
Buyer III	0	0	0	0	N/A
Clerk, Administrative II	0	0	0	0	N/A
Clerk, Administrative III	1	1	1	1	0.0%
Clerk, Parts	2	2	2	2	0.0%
Coordinator, Parts	1	1	1	1	0.0%
Foreman, Auto Mechanical	2	2	2	2	0.0%
Mechanic, Auto I	4	4	1	1	-75.0%
Mechanic, Auto II	5	5	8	8	60.0%
Mechanic, Auto III	3	3	3	3	0.0%
Service Writer	1	1	1	1	0.0%
Superintendent, Maintenance	1	1	0	0	-100.0%
Superintendent, Technical	1	1	1	1	0.0%
Supervisor, Technical	2	2	1	1	-50.0%
Worker, Trades I	0	0	2	2	N/A
Total	24	24	24	24	0.0%
Building Maintenance					
Foreman, Trades	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Worker, General Maintenance I	2	2	2	2	0.0%
Worker, General Maintenance II	1	1	1	1	0.0%
Worker, Trades I	1	1	1	1	0.0%
Worker, Trades II	1	1	2	2	100.0%
Worker, Trades III	6	6	5	5	-16.7%
Worker, Trades IV	0	0	0	0	N/A
Total	13	13	13	13	0.0%
Communication & Traffic					
Foreman, Traffic Technical	1	1	1	1	0.0%
Foreman, Trades	1	1	1	1	0.0%
Supervisor, Maintenance	0	0	0	0	N/A
Supervisor, Technical	1	1	1	1	0.0%
Technician, Traffic I	0	0	0	0	N/A
Technician, Traffic II	2	2	2	2	0.0%
Worker, Trades II	3	3	3	3	0.0%
Total	8	8	8	8	0.0%
Grounds Maint/Beautification					
Foreman, General Maintenance	3	3	3	3	0.0%
Foreman, Trades	1	1	1	1	0.0%
Operator, Large Equipment I	6	6	4	4	-33.3%
Operator, Large Equipment II	1	1	2	2	100.0%
Worker, General Maintenance I	11.5	11.5	6.5	6.5	-43.5%
Worker, General Maintenance II	5	5	6	6	20.0%
Worker, General Maintenance III	5	5	9	9	80.0%
Worker, Trades I	0	0	1	1	N/A
Total	32.5	32.5	32.5	32.5	0.0%
Planning Administration					
Assistant, Administrative	1	1	1	1	0.0%
Director, Asst Planning	1	1	1	1	0.0%
Director, City Planning	0	0	1	1	N/A
Officer, Ordinance Enforcement	1	1	1	1	0.0%
Planner, Senior	1	1	0	0	-100.0%
Specialist, Project	1	1	1	1	0.0%
Total	5	5	5	5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Permit Center					
Clerk, Administrative I	2	2	2.5	2.5	25.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1.5	1.5	50.0%
Inspector, Property Standard I	1	1	2	2	100.0%
Inspector, Property Standard II	2.5	2.5	0.5	0.5	-80.0%
Officer, Code Enforcement I	2	2	3.5	3.5	75.0%
Officer, Code Enforcement II	2.5	2.5	1	1	-60.0%
Officer, Code Enforcement III	0	0	1	1	N/A
Officer, Code Enforcement IV	2	2	1	1	-50.0%
Supervisor, Inspection	1	1	1	1	0.0%
Total	15	15	15	15	0.0%
Downtown/Lakefront Dev Planning					
Clerk, Administrative I	1	1	1	1	0.0%
Director, Assistant Planning	0	0	1	1	N/A
Director Execut, LC Downtown Developmnt	1	1	0	0	-100.0%
Specialist, Project	0	0	0	0	N/A
Secretary, Legal II	0	0	0	0	N/A
Total	2	2	2	2	0.0%
General Services Administration					
Clerk, Administrative II	2	2	1	1	-50.0%
Clerk, Administrative III	0	0	1	1	N/A
Specialist, Project	3	3	3	3	0.0%
Manager, Information & Printing	1	1	1	1	0.0%
Total	6	6	6	6	0.0%
Building Services					
Foreman, Trades	1	1	1	1	0.0%
Worker, General Maintenance I	1.5	1.5	1.5	1.5	0.0%
Worker, General Maintenance II	0	0	0	0	N/A
Worker, General Maintenance III	1	1	1	1	0.0%
Worker, Trades I	0	0	0.5	0.5	N/A
Worker, Trades II	1	1	0.5	0.5	-50.0%
Total	4.5	4.5	4.5	4.5	0.0%
Printing Services					
Clerk, Administrative I	0	0	1	1	N/A
Clerk, Administrative II	2	2	1	1	-50.0%
Coordinator, Printing & Communications	1	1	0	0	-100.0%
Manager, Printing & Communications	0	0	0	0	N/A
Printing & Communication Supervisor	0	0	1	1	N/A
Specialist, Network & Computer I	0	0	0	0	N/A
Total	3	3	3	3	0.0%
Information Systems					
Analyst, Systems	1	1	1	1	0.0%
Director, Management Info Systems	1	1	1	1	0.0%
Specialist, Computer Support I	0.5	0.5	0.5	0.5	0.0%
Specialist, Computer Systems	1	1	1	1	0.0%
Specialist, Network & Computer I	1	1	1	1	0.0%
Total	4.5	4.5	4.5	4.5	0.0%
Downtown Development District					
Clerk, General	0.5	0.5	0.5	0.5	0.0%
Total	0.5	0.5	0.5	0.5	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Community Service Grants					
Assistant, Administrative	1	1	1	1	0.0%
Clerk, Administrative II	0	0	0	0	N/A
Clerk, Administrative III	1	1	1	1	0.0%
DBE/SBOP Coordinator	0	0	1	1	N/A
Specialist, Management	1	1	1	1	0.0%
Total	<u>3</u>	<u>3</u>	<u>4</u>	<u>4</u>	33.3%
Wastewater					
Clerk, Administrative I	1	1	0	0	-100.0%
Clerk, Administrative II	1	1	2	2	100.0%
Clerk, Administrative III	0	0	0	0	N/A
Director, Assistant Public Works	1	1	1	1	0.0%
Foreman, Lab Technical	0	0	1	1	N/A
Foreman, Plant Mechanical	3	3	3	3	0.0%
Foreman, Plant Technician	2	2	2	2	0.0%
Foreman, Trades	2	2	2	2	0.0%
Mechanic, Plant I	2	2	2	2	0.0%
Mechanic, Plant II	5	5	6	6	20.0%
Mechanic, Plant III	3	3	3	3	0.0%
Operator, Large Equipment I	1	1	2	2	100.0%
Operator, Large Equipment II	6	6	6	6	0.0%
Specialist, Project	0	0	1	1	N/A
Superintendent, Technical	1	1	1	1	0.0%
Supervisor, Technical	4	4	4	4	0.0%
Technician, Lab I	2	2	3.5	3.5	75.0%
Technician, Lab II	2.5	2.5	1	1	-60.0%
Technician, Lab III	2	2	1	1	-50.0%
Technician, Plant I	13	13	4	4	-69.2%
Technician, Plant II	3	3	12	12	300.0%
Technician, Plant III	2	2	1	1	-50.0%
Worker, Trades I	2	2	2	2	0.0%
Worker, Trades II	5	5	3	3	-40.0%
Worker, Trades III	2	2	2	2	0.0%
Total	<u>65.5</u>	<u>65.5</u>	<u>65.5</u>	<u>65.5</u>	0.0%
Recreation					
Assistant, Administrative	1	1	1	1	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Coordinator, Community Center I	2.5	2.5	2.5	2.5	0.0%
Coordinator, Community Center II	4	4	4	4	0.0%
Director, Asst II Rec/Parks	1	1	1	1	0.0%
Director, Community Services	1	1	1	1	0.0%
Foreman, Ball Field Crew	2	2	2	2	0.0%
Foreman, Equipment Operator	0	0	1	1	N/A
Foreman, General Maintenance	1	1	1	1	0.0%
Foreman, Trades	1	1	1	1	0.0%
Leader, Community Center	1	1	1	1	0.0%
Operator, Large Equipment II	1	1	1	1	0.0%
Specialist, Project	1	1	1	1	0.0%
Superintendent, Maintenance	1	1	1	1	0.0%
Supervisor, Maintenance	3	3	3	3	0.0%
Supervisor, Recreation Area	3	3	3	3	0.0%
Worker, General Maintenance I	11.5	11.5	11.5	11.5	0.0%
Worker, General Maintenance II	5	5	4	4	-20.0%
Worker, General Maintenance III	1	1	1	1	0.0%
Worker, Trades I	0	0	0	0	N/A
Worker, Trades III	1	1	1	1	0.0%
Total	<u>44</u>	<u>44</u>	<u>44</u>	<u>44</u>	0.0%
Recreation / Lakefront Downtown					
Foreman, General Maintenance	0.5	0.5	0.5	0.5	0.0%
Worker, General Maintenance I	1.5	1.5	1.5	1.5	0.0%
Worker, General Maintenance II	1	1	1	1	0.0%
Total	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
COPS HIRING GRANT					
Officer, Police	9	9	9	9	0.0%
Total	9	9	9	9	0.0%
Community Development					
Account Representative II	0	0	0	0	N/A
Account Representative III	1	1	1	1	0.0%
Administrator, CD Program	1	1	1	1	0.0%
Specialist, CD Senior Program	0	0	0	0	N/A
Total	2	2	2	2	0.0%
HUD Housing Programs					
Inspector, CD Project	1	1	1	1	0.0%
Total	1	1	1	1	0.0%
AmeriCorps Grant					
Specialist, Project	1.5	1.5	1.5	2	33.3%
Total	1.5	1.5	1.5	2	33.3%
Transit Operations					
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Manager, Transit	1	1	1	1	0.0%
Operator, Large Equipment I	12	12	12	12	0.0%
Operator, Large Equipment II	1	1	1	1	0.0%
Supervisor, Maintenance	2	2	2	2	0.0%
Worker, General Maintenance I	0.5	0.5	0.5	0.5	0.0%
Total	18.5	18.5	18.5	18.5	0.0%
Transit Planning/Maintenance					
Supervisor, Maintenance	1	1	1	1	0.0%
Total	1	1	1	1	0.0%
Water Utility					
Clerk, Administrative I	1.5	1.5	1.5	1.5	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, General	0	0	1	1	N/A
Coordinator, Lab Operations	0	0	0	0	N/A
Engineer, City Assistant	1	1	1	1	0.0%
Foreman, Plant Mechanical	2	2	2	2	0.0%
Foreman, Plant Technician	1	1	1	1	0.0%
Foreman, Trades	5	5	5	5	0.0%
Mechanic, Plant II	4	4	4	4	0.0%
Superintendent, Technical	1	1	1	1	0.0%
Superintendent, Assistant Technical - Water	0	0	1	1	N/A
Supervisor, Technical	4	4	3	3	-25.0%
Supervisor, Technical -Lab	0	0	1	1	N/A
Technician, Lab I	3	3	2	2	-33.3%
Technician, Lab II	1	1	1	1	0.0%
Technician, Lab III	1	1	1	1	0.0%
Technician, Plant I	2	2	3	3	50.0%
Technician, Plant II	2	2	1	1	-50.0%
Technician, Plant III	2	2	2	2	0.0%
Worker, General Maintenance I	0.5	0.5	0.5	0.5	0.0%
Worker, Trades I	8.5	8.5	5.5	5.5	-35.3%
Worker, Trades II	13	13	15	15	15.4%
Worker, Trades III	5	5	5	5	0.0%
Total	58.5	58.5	58.5	58.5	0.0%
Water Utility-Business Office					
Account Representative I	4	4	3	3	-25.0%
Account Representative II	3	3	4	4	33.3%
Account Representative III	3	3	3	3	0.0%
Accountant III	1	1	1	1	0.0%
Manager, Business Office	1	1	1	1	0.0%
Total	12	12	12	12	0.0%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

DETAILED PERSONNEL ROSTER

Position Title	Actual Fiscal Year 2014 - 2015	Adopted Budget 2015 - 2016	Adjusted Budget 2015 - 2016	Proposed Budget 2016 - 2017	% Change Adopted '16 to '17 Proposed
Civic Center					
Accountant I	1	1	1	1	0.0%
Accountant III	1	1	0	0	-100.0%
Cashier	0	0	0.5	0.5	N/A
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	2	2	2	2	0.0%
Director, Asst Civic Center	0	0	0	0	N/A
Foreman, General Maintenance	3.5	3.5	3	3	-14.3%
Foreman, Trades	1	1	1	1	0.0%
Manager, Civic Center	1	1	1	1	0.0%
Manager, Assistant Civic Center	1	1	1	1	0.0%
Office Administrator	0	0	1	1	N/A
Supervisor, Food & Beverage	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Supervisor, Theater	1	1	1	1	0.0%
Worker, General Maintenance I	4.5	4.5	5.5	5.5	22.2%
Worker, General Maintenance II	6	6	5	5	-16.7%
Worker, Trades IV	0	0	0	0	N/A
Total	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	0.0%
Golf Course					
Cashier	0.5	0.5	1	1	100.0%
Clerk, Administrative I	0	0	1	1	N/A
Clerk, General	0.5	0.5	0	0	-100.0%
Coordinator, Food & Beverage	0	0	1	1	N/A
Coordinator, Golf Shop	1	1	1	1	0.0%
Director, Asst Golf Course	1	1	1	1	0.0%
Mechanic, Golf Equipment	1	1	1	1	0.0%
Superintendent, Maintenance	1	1	1	1	0.0%
Supervisor, Food & Beverage	1	1	0	0	-100.0%
Technician, Chemical & Irrigation	1	1	1	1	0.0%
Worker, General Maintenance I	5	5	5	5	0.0%
Worker, General Maintenance II	0	0	0	0	N/A
Worker, General Maintenance III	1	1	0	0	-100.0%
Total	<u>13</u>	<u>13</u>	<u>13</u>	<u>13</u>	0.0%
Risk Management					
Assistant, Administrative	0	0	0	0	N/A
Attorney, Assistant City	2	2	2	2	0.0%
Clerk, Administrative I	1.5	1.5	1.5	1.5	0.0%
Coordinator, Health & Safety	1	1	1	1	0.0%
Director, Assistant Human Resources	1	1	1	1	0.0%
Secretary, Legal II	1	1	1	1	0.0%
Supervisor, Health & Safety	1	1	1	1	0.0%
Total	<u>7.5</u>	<u>7.5</u>	<u>7.5</u>	<u>7.5</u>	0.0%
Total Personnel Roster	908.00	908.00	909.00	909.50	0.2%

**CITY OF LAKE CHARLES
FISCAL YEAR 2016-2017 ANNUAL BUDGET**

GLOSSARY OF TERMS

ACCOUNTING SYSTEM: The total structure of records and procedures that record, classify, and report information on the financial position and operations of the City of Lake Charles.

AL: Auto Liability (relating to insurance)

APPROPRIATION: An amount placed in the budget to be expended for a particular project or category of expenditure.

ARRA: American Recovery and Reinvestment Act

AUDIT: An investigation of the accuracy and correct operation of an agency's accounting system, including validation of inventories and existing equipment, documentation of proper legal authority to carry out agency activities, adequacy of controls on fraud, waste, and mismanagement, and the effectiveness of the agency's programs.

BALANCED BUDGET: A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

BEGINNING FUND BALANCE: The excess assets of a fund over its liabilities and reserves at the beginning of the fiscal year.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

CAPITAL BUDGET: The Capital Budget is used for the budgeting of contract construction projects and capital acquisitions having a cost of \$100,000 or more and an expected life of ten (10) or more years.

CAPITAL BUDGET AUTHORIZATION SCHEDULE: This form shows the annual appropriation of funds for capital projects.

CAPITAL PROJECTS FUND: This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

CDBG: This is the Community Development Block Grant program that is a source of federal funds used by the City for projects such as infrastructure improvements and housing rehabilitation.

D.A.R.E.: This stands for the Drug Abuse Resistance Education Program which provides drug abuse education to local schools.

DEBT SERVICE FUND: This fund accounts for the accumulation of resources and the payments made for principal, interest, and related costs on long-term debt obligations of governmental funds.

DEPARTMENT CAPITAL OUTLAY SUMMARY: This is a list of vehicle and equipment purchases that was approved for the fiscal year. It also lists major repairs and improvements that are smaller in nature and do not meet the threshold to be considered as a capital project.

EMPLOYEE (FRINGE) BENEFITS: Amounts paid in behalf of employees; these amounts are included in the gross salary, but are in addition to that amount. Such payments are fringe benefit payments and, while not paid directly to employees, nevertheless are parts of the cost of personnel services.

ENDING FUND BALANCE: The excess assets of a fund over its liabilities and reserves at the end of the budget or fiscal year.

**CITY OF LAKE CHARLES
FISCAL YEAR 2016-2017 ANNUAL BUDGET**

GLOSSARY OF TERMS

ENTERPRISE FUNDS: These funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, in that costs for providing goods or services to the general public are financed through user charges.

EXPENDITURES: Decreases in net financial resources

FACILITY RENEWAL SPECIAL REVENUE FUND: This fund holds money that can be used to rehabilitate and renovate current City facilities. This fund was created by City Council authority in 1996.

FISCAL YEAR: For the City of Lake Charles, the period of time from October 1 through September 30 of each year. This is a twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operation.

FRS: Firefighters Retirement System (also noted as SFRS)

FTA: This is the Federal Transit Administration, the primary funding source for the City's transit system.

FUND: A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. (e.g., General Fund, Special Revenue Fund, Debt Service Fund, Capital Projects Fund)

FUND BALANCE: This is the excess of expenditures over revenues (the difference between assets and liabilities) reported in a governmental fund.

GAAP: This is generally accepted accounting principles.

GASB: Governmental Accounting Standards Board

GENERAL FUND: The General Fund is the principal operating fund of the City and accounts for most major tax revenues and public services. All activities which are not required to be included in other specific funds are accounted for in the General Fund.

GFOA: Government Finance Officers Association

GL: General Liability (relating to insurance)

HUD: U.S. Department of Housing and Urban Development

INDIRECT COSTS: The transfer of funds from federally assisted programs to the General Fund for those indirect costs that are not readily identifiable but are nevertheless incurred for the joint benefit of those activities and other activities and programs of the organization.

INTEREST: Money paid for the use of money that is borrowed.

INTERNAL SERVICE FUNDS: These funds are used to account for the insurance needs provided to other departments of the City, or to other governments, on a cost reimbursement basis.

LINE ITEM BUDGET: A budget format that presents the exact amount to be spent for every separate good or service purchased.

LONG-TERM DEBT: A financial obligation maturing more than one year after the date of issuance.

LDEQ-CWSRF: Louisiana Department of Environmental Quality – Clean Water State Revolving Fund

MERS: Municipal Employees Retirement System

**CITY OF LAKE CHARLES
FISCAL YEAR 2016-2017 ANNUAL BUDGET**

GLOSSARY OF TERMS

MILL: The thousandth part of a dollar used in calculating property taxes.

MILLAGE: A sum or total number of mills.

MPERS: Municipal Police Employee Retirement System

MSA: Metropolitan Statistical Areas

OPERATING TRANSFERS: Transfers from the General Fund which are not included in departmental operating budgets. The majority of these transfers are made on a recurring basis to supplement revenues received by Special Revenue and Enterprise funds which would otherwise experience cash deficits. Transfers to Capital Projects may also be made to supplement or match other authorized fund sources for major or multi-year capital acquisitions and improvements.

PROPRIETARY FUNDS: These are funds used to account for activities similar to those found in the private sector, where the determination of net income is necessary and useful for sound financial administration.

RESERVE (FUND BALANCE): This represents the portion of a governmental fund's net assets that is not available for appropriation.

RESERVED FUND BALANCE: Those portions of a fund balance that are not appropriated for expenditure or that are legally segregated for a specific future use.

REVENUES: An item or source of income

SALARIES: Amounts paid to both permanent and temporary employees, including personnel substituting for those in permanent positions.

SALES TAX REVENUES: This is a source of income derived from City sales taxes.

SPECIAL REVENUE FUND: Special Revenue Funds are used to account for the proceeds of specific revenue sources which by law are designated to finance particular functions or activities of government.

WC: Workmen's Compensation



2016 SWLA Projects Report: Detailed

Compiled by the Southwest Louisiana Economic Development Alliance, this report reflects projects that are still active or not completed as of January 2016. Some of these projects may have been announced or started in prior years. Where information is available, we have included the history and stage of the project. All information in this report is either provided by the company themselves, from LED Fastlane, IMCAL or from press releases provided through media. This is not an exhaustive list of all projects in SWLA as some companies are in phases where they are not ready to publicly share information about their projects.

GO GROUP

With more than 40,000 temporary construction jobs coming into the area, parish leaders have formed the **Southwest Louisiana Task Force for Growth and Opportunity, also known as the "GO Group"** to address future needs. The GO Group, formed in early 2013, has been focused on developing strategies to ensure the successful implementation of planned economic development projects for Southwest Louisiana. The GO Group was formed by local community leaders, stakeholders, and elected officials to identify the various socioeconomic issues involved in the implementation of the various economic development projects announced for SWLA. For more information about the GO Group, visit www.gogroupswla.com.

The appointed subcommittees will deal with issues like housing, transportation and traffic congestion, healthcare, education and public safety. The GO Group will work with local governmental agencies during the project planning and development phases. This coordinated effort now will help the area meet the needs of business, industries, workers and all affected by the coming future growth.

In February 2014, the SEED Center played host to the launch of two major studies: 1) A Regional Impact Study (RIS) to assist the GO Group in preparing the region for this economic growth and all the changes growth will bring. Sasol sponsored the study. CSRS, a Louisiana company that specializes in infrastructure and facilities planning, conducted the study, and 2) Simultaneously, the Southwest Louisiana Economic Development Alliance conducted a detailed housing strategic plan for the region. Both studies provided community leaders with the information needed to plan for short term impacts and for long term quality of life and community growth.

Regional Impact Study

The Regional Impact Study examined the cumulative impact of the announced industrial, commercial, and other economic development related projects on our five-parish region. This study included a full socio-economic model of SWLA that includes the planned capital projects; an evaluation of the existing condition of the region's infrastructure; and recommended pathways to address the potential infrastructure gaps and community needs that may develop as these projects begin to reach the construction stage. The study investigated critical areas such as transportation, schools, health services, utilities, emergency services, environment, and regulations relative to land development and was released in the November 2014.

Housing Study

The period of growth and prosperity approaching SWLA will be widely evident in our community. Perhaps the most obvious indicator is the local housing markets. Demand for homes of all types and price-points are going to increase, which will ultimately result in an increase in pricing and potentially a scarce supply. We are on the brink of the finalization of the SWLA Regional Housing Strategic Plan. This plan, jointly funded by the SWLA Economic Development Alliance and the Office of Community Development Disaster Recovery Unit, is being created to assess resiliency and housing needs for the expected influx of new residents. As of July 2015, there were an estimated 40,447 new construction jobs and 18,329 total permanent jobs including direct, indirect, and induced jobs arising from recent industrial announcements. Due to this, the region must be proactive when assessing housing and required infrastructure.

To communicate the plan, a Web-based interactive project portal with mapping capabilities is being created. The portal will utilize GIS layers to show the major growth regions for housing, existing infrastructure, flood zones, emergency response facilities including fire and police protection, culture and community features, etc. The portal will also display locations of announced economic development projects with a radius tool to show socio and demographic information around both industrial and temporary and permanent residential projects. The portal will be a means to update the plan to remain current into the future. It features many components that will make it not only a valuable tool for housing, but also for economic development of Southwest Louisiana. By proactively preparing a Housing Strategic Plan, the leadership of our community is taking steps to make sure that as the community grows, it does so in a resilient and sustainable manner. More critical than the plan itself are the actions that our leaders take going in preparing SWLA for the coming years. The project team is optimistic that the plan will serve as a catalyst for future community planning efforts. As SWLA enters this time of unprecedented growth, we must prepare for the changing demands of our community. From this research, we ask the users of this work to make great decisions.

Karen Lambert Clapp chosen as GO Group Director 2/15

The Southwest Louisiana Task Force for Growth and Opportunity (GO Group) announced the hiring of Karen Lambert Clapp as director. Clapp will lead the GO Group's efforts to respond to the anticipated economic growth in Southwest Louisiana. The GO Group Director position was created to facilitate the response to the anticipated economic boom created by numerous industrial announcements. Clapp will lead the GO Group in implementing responses to various economic, housing and employment reports and coordinating efforts of public and community organizations. The City of Lake Charles and the Calcasieu Parish Police Jury are funding the position.

GO Group/Housing Study Update 3/15

Members of the GO Group meet on March 23 to review the CSRS report and regroup. CSRS released the estimated temporary housing numbers on April 14. Having gathered support and input from regional partners, the SWLA Regional Housing Strategic Plan is scheduled for release summer 2015.

Southwest Louisiana Housing Study, Strategic Plan, and Implementation Strategy

The Southwest Louisiana Economic Development Alliance has undertaken a significant project to guide housing strategies and decisions for Southwest Louisiana for years to come. The project consists of a Housing Study (completed in 2012 and updated in 2014), a Housing Strategic Plan and Implementation Strategy and, at the heart of the work, The Demand Model and the GIS based Housing and Community Development Web Portal. The Demand Model and the Web Portal are unique in that they are dynamic tools that will allow the Alliance to keep information, data, modeling, projections, etc. updated as market dynamics change. The significance and focus of this work has changed dramatically in the last few years because of the unprecedented economic growth coming to Southwest Louisiana.

With over five thousand hours dedicated by the Alliance staff, another two thousand hours invested by local stakeholders and leadership and \$300,000 spent on professional contractors, the Alliance has unwavering confidence that this document will be the standard for housing decisions for our region for years to come. Participants included local, state and federal government representatives; home builders, developers, realtors, apartment owners, the Convention and Visitors Bureau, the banking industry, nonprofit housing agencies, law enforcement, industry and many other stakeholders along the way.

Who is our audience? We consider anyone who is in the business of providing housing or making housing decisions for our community to be our target audience. It was our hope to equip government, developers, builders, financial institutions, etc. with the tools they need to make well-informed decisions about our housing markets. In particular, we are aware that this market demand would stretch the limits of our local resources and that outside resources would be necessary to meet the demands. Studies and plans are often conducted by larger firms for their own purposes but it is our local builders and developers that we had in mind when creating this work.

The document is designed to provide each Parish of Southwest Louisiana with a pullout report. Although each pullout report can be used as a stand-alone report, we encourage the readers to thoroughly study the entire report in order to truly understand the market dynamics of the entire region. This report can be used as:

- As a repository of information for the Southwest Louisiana housing market
- As a guide on the processes of building and developing housing
- As an informative document that will tell us what will happen in the housing markets if we do nothing
- As a guide for decision makers who are considering investments to meet the housing demands
- As a tool to project the needs
- As a tool to determine where housing should be built in the region
- As a recruiting tool for the industries that are attempting to attract top talent to the local economy

Modeling is a tool that incorporates historical data to assist in projections for future events. The most sophisticated tools were available to us in our modeling process. However, due to the unique housing market dynamics that exist in Southwest Louisiana, the housing demand based on upcoming projects and jobs growth required in-depth research by the Alliance to provide accurate data that had to be collected directly from the new jobs sources. In combination, historical data and new jobs data will provide our audience with the most accurate projections for housing available. We have provided you with the most comprehensive, accurate and highly informed housing reports available to the Southwest Louisiana housing market.

SWLA Housing Study, Strategic Plan, and Implementation Strategy Report 7/15

This report was released in July 2015 and is available on the SWLA Alliance website as linked below:
<http://allianceswla.org/PageDisplay.asp?p1=5513>

The following projects and expansions are a few examples of what will change the economic landscape in Southwest Louisiana.

-ALLEN PARISH-

The following are plant expansions and new projects reported through LED¹ where incentives have been identified totaling \$3.425 million in Allen Parish in 2013:

Construction Jobs	Permanent New Jobs	Investment
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Boise Cascade Wood Products	18	0	\$1,836,333
Boise Cascade Wood Products	42	0	\$1,588,905

2012 Allen Parish capital improvement projects and expansions reported by ²IMCAL \$6,680,234.

2013 Allen Parish capital improvement projects and expansions reported by ²IMCAL \$51,400.

-BEAUREGARD PARISH-

BEAUREGARD PARISH COURTHOUSE 8/15

While still a major construction site, the historic Beauregard Parish Courthouse is well on its way it becoming a new, refurbished building. The \$12 million project will update the interior of the 100 plus year old building. Changes include a new, secure elevator for inmates, another courtroom, and renovations bringing the building completely up to date. Right now, the plumbing and electric work is being done. "It will be nice once it's done. It will be all updated with new lighting, new plumbing, the whole nine yards," said electrician, Terry Hornsby. Many could argue it would have been easier to tear down the building and start from scratch, but it is a historical landmark and was worth the work to parish leaders to update it. "The feeling that most of the parish had was they did not want a new building. They wanted this one to be brought up to date. So that's what we're doing and it's very exciting to be a part of that," said Tayra Dehoven with the Beauregard Parish Police Jury. Currently, judges and the clerk of court have moved to the old First Baptist Church as a temporary home while the courthouse is under construction. The project is expected to be complete by September 2016.

PACKAGING INC. OF AMERICA (Boise Packing and Newsprint) 5/13

DeRidder Region - Boise Inc. announced the company will invest \$111 million to upgrade a major paper machine at Boise's DeRidder Paper Mill. The reconfiguration of a former newsprint machine will allow the company to make lightweight linerboard and corrugated material, key components of packaging. The expansion will retain 440 existing employees and create 54 new direct jobs with average salaries of more than \$66,500 a year, plus benefits. Additionally, LED estimates the project will result in 222 new indirect jobs – for a total of more than 275 new jobs. An estimated 600 construction jobs will also be created as a result of the project. Boise will begin hiring for the new project in September. Construction on the paper machine will also begin in September, and it is estimated to be completed by late 2014.

Plant expansions and new projects reported through LED¹ where incentives have been identified totaled \$16.794 million in Beauregard Parish in 2012.

The following are plant expansions and new projects reported through LED¹ where incentives have been identified totaling \$13.9 million in Beauregard Parish in 2013:

	Construction Jobs	Permanent New Jobs	Investment
Georgia-Pacific Wood Products	0	0	\$ 330,700
MWV	200	0	\$4,226,521
Boise Packaging & Newsprint	734	0	\$9,345,087

The following are plant expansions and new projects reported through LED¹ where incentives have been identified totaling \$5 million in Beauregard Parish in 2014:

	Construction Jobs	Permanent New Jobs	Investment
Boise Packaging & Newsprint	70	0	\$1,144,515
MWV	200	0	\$3,948,012

State highway preventive maintenance in Beauregard Parish estimated at \$19,883,344 for 2012 reported by ²IMCAL.

2013 Beauregard Parish capital improvement projects and expansions reported by ²IMCAL \$214,959.

-CALCASIEU PARISH-

AAR 8/13

Chennault - AAR (NYSE: AIR) has signed an agreement with the Chennault International Airport Authority to open its 6th North American aircraft Maintenance, Repair and Overhaul (MRO) facility in Lake Charles, Louisiana, at the Chennault International Airport. AAR, the largest independent MRO provider in North America, will occupy approximately 520,000 square feet of MRO service and administrative space at the facility (NE section of Smith Road @ Southpark Drive), capable of supporting maintenance operations for all wide-body aircraft, with expansion under way that will accommodate aircraft as large as the Airbus A380.

AAR initially will employ approximately 250 and anticipates hiring an additional 500 at the facility by 2017. The facility can accommodate up to seven wide-body or 10 narrow-body aircraft, and construction is under way for an additional 118,000 square feet of space. AAR currently operates a parts logistics and distribution center at Chennault International in support of the U.S. Air Force's KC-10 program as part of a team led by Northrup Grumman.

ART 5/15

Carlyss Industrial Area - W.R. Grace & Co. Chairman and CEO Fred Festa announced Advanced Refining Technologies®, the company's joint venture with Chevron Products Company, will make a capital investment of \$135 million to build a residue hydroprocessing catalyst production plant and additional alumina capacity at the existing Grace manufacturing facility near Lake Charles. Grace will retain 295 direct jobs at the site, while ART will create 30 new direct jobs with a new annual payroll of \$2.4 million, plus benefits. Louisiana Economic Development estimates another 88 new indirect jobs would result from the project, for a total of more than 110 new jobs in the Southwest Region. In addition, 190 construction jobs will be created at peak building activity by the project, which will expand what is one of the largest refining catalyst plants in the world. ART will begin hiring when construction is expected to start later in 2015. Completion of the expansion is projected for early 2018.

Grace's 120-acre manufacturing site is across the Calcasieu River from Lake Charles and southwest of the city. There, the facility produces alumina, sodium silicate, fluid-cracking catalysts, hydroprocessing catalysts and zeolites, a class of hydrated minerals. Grace has invested \$100 million in facility upgrades at Lake Charles over the past six years prior to this expansion. Operating in Southwest Louisiana since 1953, the Lake Charles facility represents a significant portion of Grace's global catalyst production capacity and supplies major refiners worldwide.

LED began working with the companies on expansion possibilities in March 2014. To secure the project, the State of Louisiana offered a competitive incentive package, including a \$2.4 million Modernization Tax Credit to be claimed over five years. ART also will receive the comprehensive solutions of LED FastStart®, the nation's top-ranked state workforce development program, and is expected to utilize the state's Quality Jobs and Industrial Tax Exemption programs.

About Grace

Built on talent, technology, and trust, Grace is a leading global supplier of catalysts; engineered and packaging materials; and specialty construction chemicals and building materials. The company's three industry-leading business segments – Grace Catalysts Technologies, Grace Materials

Technologies and Grace Construction Products – provide innovative products, technologies and services that improve the products and processes of customer partners in over 155 countries around the world. Grace employs approximately 6,500 people in over 40 countries. Grace’s 2014 net sales were \$3.2 billion. For more information, visit grace.com.

About ART

Advanced Refining Technologies® (ART) is a joint venture between subsidiaries of W. R. Grace & Co. and Chevron Corporation (NYSE:CVX). ART is a leading supplier of hydroprocessing catalysts and offers a complete portfolio of residue hydrotreating, hydrocracking and lubes hydroprocessing, and distillate hydrotreating catalyst technologies through its global manufacturing network. ART combines Grace’s materials science, manufacturing, marketing, and sales strength with Chevron’s extensive expertise in refining operations, catalyst technology and development, and leadership in process design and licensing to provide refiners with catalytic solutions that improve fuels quality and yields.

AXIALL/LOTTE CHEMICAL 7/14

Westlake Industrial Complex– Axiall Corporation is evaluating a proposed world-scale ethylene facility in Calcasieu Parish, Louisiana, as part of the company’s long-term growth strategy. Here are some key facts about this contemplated project:

Axiall is considering the construction and operation of a 2 billion pounds/year ethylene production facility at a preferred location in southwestern Louisiana. If approved, the project would be a joint venture with Lotte Chemical of South Korea, which was selected after an exhaustive search of potential partners. Lotte Chemical also is evaluating an adjacent, wholly-owned derivatives plant on the same preferred site in Calcasieu Parish. The proposed ethylene facility could supply up to 50 percent of Axiall’s current annual demand for this important and widely used raw material in chemical manufacturing.

Axiall currently requires approximately 2 billion pound of ethylene annually for its manufacturing operations. This potential investment would position the company for strategic growth across its vinyl chain. A front-end engineering and design study is underway and is expected to continue through much of 2014. A final investment decision will follow.

Louisiana was selected, in part, due to the state’s skilled workforce and its familiarity with the chemicals industry and projects of this type. Axiall’s two largest chemical plants are based in Louisiana. Calcasieu Parish is the preferred project site for a number of key reasons, including its proximity to raw materials, pipelines, excess steam and water access.

If approved, this world-scale ethylene facility would have a significant positive economic impact on southwest Louisiana.

- Axiall and Lotte Chemical are considering a capital investment of about \$3 billion and currently estimate the project would create 250 new direct jobs.
- Louisiana Economic Development (LED) estimates that, combined, the new plants would result in an estimated 2,200 new indirect jobs.
- An estimated 2,000 to 3,000 temporary construction jobs also would be created during the construction period for the ethylene facility and derivatives plant, according to LED.

The initial regulatory filing on the project was a 404 wetlands permit application with the U.S. Army Corps of Engineers, New Orleans District, in mid-March 2014. A joint public notice was issued by the U.S. Army Corps of Engineers on May 19, 2014.

About Axiall

Axiall Corporation is a leading integrated chemicals and building products company, formed in 2013 from the merger of Georgia Gulf Corporation and the chemicals business of PPG Industries. Louisiana is home of Axiall's largest chemical manufacturing facilities (Lake Charles and Plaquemine), which employ more than 1,500 full-time workers. Across North America, Axiall operates more than 40 chemicals and building products manufacturing facilities and employs approximately 7,000 people. Axiall is North America's third-largest chlor-alkali producer, second-largest vinyl chloride monomer producer and third-largest vinyl siding manufacturer. Axiall's vision is to build a better future through applied chemistry. We are committed to operating our business in a socially and environmentally sustainable way that positively impacts people, products and the planet. We transform Earth's basic elements into essential products that benefit society. We strive to positively impact the well-being of our employees, the communities where we operate, and the people around the world who rely on chemistry to protect and enhance their quality of life every day.

About Lotte

LOTTE Group is a leading South Korean conglomerate with a diverse business portfolio that includes Lotte Chemical, which earned \$16.4 billion in 2013 revenues and has the country's largest domestic petrochemicals capacity. Learn more at www.english.lottechem.com. Lotte Chemical operates several facilities in Asia that produce approximately 5 billion pounds/year of ethylene. The company also is involved with the construction of an ethylene facility in Uzbekistan that is projected to start up in 2015, and has significant project management experience. Axiall is pleased to have this experienced global partner as it progresses through a careful evaluation of the proposed ethylene project.

Axiall Delaying Decision 2/15

Citing volatility in key U.S. markets, another petrochemical company has decided to delay its decision to build a plant in Southwest Louisiana. Paul Carrico, president and CEO of Axiall, announced that the company and its joint venture partner, Lotte Chemical of South Korea, have agreed to postpone their final investment decision to build an ethane cracker at Axiall's Westlake plant beyond the first quarter of this year. Carrico said uncertainty in U.S. energy, feedstock and labor markets prompted the decision. He said both partners are seeking time for "additional analysis and clarity in these areas." Carrico did not indicate when Axiall expects to reach a final decision on its ethane cracker project. Axiall's announcement came at time when the company completed its six-month front-end engineering and design study for the project. Carrico said during that time, however, "a major period of volatility in the energy and feedstock markets" occurred. Adding to that volatility, Carrico said, was a "nearly unprecedented set of build announcements" that pressured the construction labor and engineering markets in the U.S. Gulf Coast. "Both pieces deserve more looking before we come to a final decision," Carrico said. Axiall's announcement comes less than a month after Sasol executives chose to delay their \$14 billion gas-to-liquids project in Westlake. Last February, Axiall and Lotte Chemical signed a preliminary agreement to build a \$2 billion ethane cracker on land bordered by Prater and Pete Manena roads. If the project is approved by state and federal officials, Lotte Chemical has agreed to build and operate a monoethylene glycol facility adjacent to the ethylene plant. The total estimated cost of both facilities is \$3 billion. Axiall's website indicates that both plants could begin commercial operation in 2018.

Axiall Update 6/15

Axiall Corporation and Lotte Chemical Corporation of the Republic of Korea announced that the companies have finalized their joint-venture arrangements to construct an ethane cracker. The final investment decision remains subject to approval by both companies' boards of directors. The companies have formed LACC LLC to design, build and operate an ethane cracker in Louisiana that would produce approximately one million metric tons of ethylene annually once it commenced operation. View the full release: <http://www.businesswire.com/news/home/20150617006287/en/>

Since announcing their intent to partner on the project in February 2014, Axiall and Lotte have also completed a joint FEED study for the plant. The two are now evaluating final project details, including site selection, which is anticipated in Lake Charles, La. A final investment decision is anticipated in the second half of 2015. If approved, the plant's anticipated start-up would be the end of 2018.

If approved by Lotte's Board of Directors, Lotte Chemical also plans to build a monoethylene glycol (MEG) plant adjacent to the proposed cracker. Axiall would not have any investment in or ownership of that MEG plant. Lotte Chemical currently operates three crackers in Asia that produce more than 2.8 million metric tons of ethylene capacity annually. Financial terms of the joint venture call for Lotte to lead the project with Axiall having a maximum capital contribution obligation of \$225 million towards the cracker during the engineering, procurement and construction phases of the project. The amount of Axiall's capital contribution relative to the total, actual cost of constructing the cracker would determine the amount of ownership Axiall holds in the cracker. Axiall will retain an option to increase its ownership level to up to 50 percent of the completed plant. For a further discussion of risks and uncertainties applicable to Axiall and its business, see Axiall's Annual Report on Form 10-K for the fiscal year ended December 31, 2014, and subsequent filings with the SEC.

CB&I wins second LACC Ethane Cracker Contract in Lake Charles 9/15

CB&I announced it has been awarded an early works contract by LACC, a joint venture between Atlanta's Axiall Corporation and South Korea's Lotte Chemical, to provide additional detailed engineering and early procurement services for the proposed LACC Ethane Cracker Project in Lake Charles, Louisiana. This new scope of work follows CB&I's front-end engineering services it provided to LACC, along with its ethylene technology. LACC continues to evaluate the construction of a cracker with the capacity to produce about one million tonnes of ethylene per year. A final investment decision is expected at the end of the year.

Axiall/Lotte Hosts Open House 9/15

Axiall hosted an open house to inform the community about its new project — a proposed ethylene production facility. The proposed facility would be a joint venture between Axiall and Lotte, a South Korean company. The project would include a barge slip to transport materials to and from the plant that would negate concerns about increased road traffic. The Department of Environmental Quality has scheduled a public meeting about the project for Oct. 29 at Westlake City Hall. Then, in November, the boards of the two companies, Axiall and Lotte, will meet to decide on the final investment. If the \$3 billion investment is approved, the project would take 38 months to complete and start up would be estimated by the first quarter of 2019.

CRYING EAGLE BREWING 10/15

Lake Charles Area - Avery Family Development broke ground at 1165 East McNeese St. for Crying Eagle Brewing Co., a 15,000-square-foot facility that will produce craft beer and feature indoor and outdoor stages, a private events space and a landscaped outdoor beer garden. The brewery, which will occupy 10.4 acres of land near Cowboy Stadium, will draw tourists to Lake Charles, help invigorate the area's economy and distribute products nationwide, said founder Eric Avery, who visited more than 70 breweries in preparation for the venture. "Throughout the entire process, every brewery we visited had one common uniting factor — family, an atmosphere creating a camaraderie amongst every single person that is a part of the process," he said. "From the investors, to the cleanup crew, to the guys around the block, to the people that have never been to Lake Charles before, we want all to feel like family when they walk through the doors of Crying Eagle."

Crying Eagle will serve seasonal hand-crafted beers and will feature a two-story tap room. Avery said the brewery will offer tours and live band performances. Crying Eagle Brewing is expected to open in the spring of 2016 with at least three handcrafted brews to offer the public. The brewery also has plans to partner with

area farmers to supply them with spent grain to be used for fertilizer, Avery said. "Craft beer is made of four fundamental ingredients: water, malt, hops and yeast," he said. "Spent grain from the process makes for a great fertilizer. It's a small but substantially important way for us to contribute back — a cycle if you will." Avery said the name "Crying Eagle" is a nod to the region's history and culture. The Atakapa word "quelqueshue" — source of the word "Calcasieu" — means "crying eagle." Brewmaster Bill Mungai said he is eager for the feedback from locals to begin. "The social aspect will be great. What the Averys have planned with the tasting rooms, tap room, experimentations in the kitchen — it's just going to be phenomenal for this area," he said. "We'll always be up for suggestions, fruits to add, anything out there. When things get crazy, that's where the fun brews begin." As reported by the company, project capital investment is \$4.6 million and will create 20 jobs.

DELTA DOWNS 6/15

Vinton Area - Delta Downs Racetrack, Casino and Hotel is planning a big \$45 million expansion project. The casino's operators, Boyd Gaming, announced they're building a new hotel tower with 167 new rooms and suites. They're also going to redesign the current 200 hotel rooms. The property will also redesign its food and beverage facilities, as well as expand its special events center to better accommodate meeting and banquet functions. Design work is now being completed, with construction expected to begin September. The upgrade should be completed by the end of 2016.

DONGSUNG FINETEC AMERICA America 10/15

Lake Charles – Dongsung Finetec America LLC, announced that after more than three years of evaluating the U S natural gas markets it has moved forward with its plans to expand its operations from South Korea. Dongsung Finetec is well established as a world leading force in the development and manufacturing of many types of insulation specializing in cryogenic insulation. Dongsung has secured a lease with the Port of Lake Charles with intention of developing a manufacturing facility. The facility will cater to the cryogenic industry and aspirations of USA based LNG companies along with the full range of traditional insulation materials and service such as hot, cold, personal protection and acoustics.

William Rase, Executive Director of the Port of Lake Charles said: "The decision of Dongsung Finetec to choose the Port of Lake Charles for its first in the USA manufacturing site with its 200 manufacturing jobs demonstrates the tremendous spin-off positive impacts of the Calcasieu Ship Channel and the many new and existing industries and business dependent upon the channel for jobs and growth in the region."

Dongsung will now embark on a two phase development of the leased facility in Lake Charles. Phase one is the restoration of the existing circa 59,000 square feet building. Phase two is the installation of the manufacturing lines, equipment recruitment along with training and development of the workforce. The projected permanent employment at the facility could reach as many as 200 with triple that number employed at the workforce during the installation of the insulation material. The facility is expected to be fully operational by May 2016 with further expansions to follow aligned with the requirements of the LNG industry within the USA. The overall initial phased investment will be in the region of \$5 million.

Update on Dongsung 12/15

Governor Bobby Jindal and Senior Vice President James Choi of Dongsung FineTec Co., Ltd announced the company will create 250 new direct jobs with an average salary of \$40,000, plus benefits and make an estimated \$5 million capital investment in a cryogenic insulation manufacturing facility in Lake Charles. Based in South Korea, Dongsung FineTec provides specialized high performance insulation to liquefied natural gas plants and other industrial sites around the world.

Louisiana Economic Development estimates the project will result in 1,371 new indirect jobs, for a total of more than 1,600 new jobs for Calcasieu Parish and surrounding areas. The company estimates the project could generate an additional 300 plus construction jobs for the actual installation work if they are successful in winning projects.

Dongsung FineTec is the world's largest maker of cryogenic insulation for the LNG industry. Its cryogenic insulation panels are designed to keep the liquefied natural gas cold at minus 163 degrees Celsius to facilitate storage and transport. The company also manufactures urethane foam insulation storage tanks and other insulation products for industrial applications. One specialist area the company feels it has made significant progress is that of LNG as a bunkering solution with a fuel tank and insulation design that they feel will bring great value to smaller and midscale opportunities.

Governor Jindal said, "We have seen several multibillion-dollar investment announcements in Southwest Louisiana with the region's development as an international center for liquefied natural gas exports. Building on that foundation, this project represents the next tier of success-major investments by support industries that will help the LNG industry reach its full potential here. Dongsung FineTec and companies like them are being drawn to Louisiana by our world-class energy infrastructure, skilled workforce and strong business climate, and these attributes will continue to encourage major investments in Louisiana as we continue to grow. As a result, our state will be well-positioned as a leader to meet global energy needs for decades to come, while continuing to create great jobs for Louisiana families."

Founded in 1985, Dongsung FineTec is based in Seoul, South Korea. The Lake Charles project is the company's first manufacturing investment in the U.S., with the site expected to be fully operational by May 2016. "We are very excited to be expanding our activities to the U.S.," Choi said. "The help and assistance of the Port of Lake Charles has been central to our decision. Clearly, the U.S. and Southwest Louisiana are becoming significant players in the LNG industry. We have made a commitment to continue supporting our existing international customers here in the United States. We feel confident that our world-class insulation technology can add value to all manner of projects within the U.S. We feel the market, even in these times of low oil prices, has a bright future in relation to the developing natural gas industry. Through technology transfer and providing local long-term opportunities for residents in Lake Charles, we will be able to offer a positive long-term impression on the community. Our plans are for the long-term broader U.S. and Americas markets. We are not specific project-driven: We are here for the long haul."

LED began discussing a potential project with the company in February 2015. To secure the project, the state offered a competitive incentive package that includes the comprehensive solutions of LED FastStart®, the top-ranked state workforce development program in the nation. The company also is expected to utilize Louisiana's Quality Jobs and Industrial Tax Exemption programs.

"The LNG facilities planned for our region will not only generate jobs for the area, they will also stimulate additional investment in the region," Lake Charles Mayor Randy Roach said. "Dongsung FineTec's Lake Charles-based manufacturing site is a great example of this economic principle at work. Cryogenic insulation is a critical staple of LNG export facilities. FineTec's new facility will provide these LNG companies with the product they need in the construction of their state of the art facilities. We are very pleased that they're planning to locate their national headquarters here."

The company will lease an 11-acre site at the Port of Lake Charles' Industrial Park East for its manufacturing complex. The site includes the former Spartech plastics compounding plant. The 59,000 square foot building will be renovated for specialized insulation production. Dongsung FineTec's selection of the Port of Lake Charles for its manufacturing site "demonstrates the tremendous spin-off positive impacts of the Calcasieu Ship Channel and the many new existing industries and businesses dependent upon the channel for jobs and growth in the region," port Executive Director William R. "Bill" Rase III said.

The region's dynamic natural gas liquefaction and export industry will provide a significant customer base for the company. Ten major LNG projects are in the works for the Southwest Region, including Magnolia LNG, Lake Charles LNG and Live Oak LNG in Calcasieu Parish and Cheniere Energy, Cameron LNG, Venture Global, SCT&E LNG, G2 LNG, Commonwealth LNG and Delfin LNG in Cameron Parish. Dongsung FineTec also expects to serve facilities in other Gulf Coast states. "Dongsung FineTec's announcement brings a unique product and industry to the U.S.," said David Conner, vice president of economic development and international services for the Southwest Louisiana Economic Development Alliance. "Its choice to locate in Southwest Louisiana proves again that we can compete with any area of the world for major manufacturing projects. We believe that Dongsung's specialized cryogenic process will cater to the facilities and ships that produce and transport liquefied natural gas to global markets."

About Dongsung FineTec

Dongsung FineTec has been a worldwide leader in the field of cryogenic insulation materials since 1994. The company specializes in hot, cryogenic and acoustic insulation, as well as personnel protection. Based in South Korea, it is entering the U.S. market as Dongsung FineTec America LLC. For more information, visit DSFineTec.co.kr.

ENTERGY 8/15

Southwest Louisiana - Entergy continues to make productive investments in transmission, Entergy Chairman and CEO Leo Denault said on Aug. 4 during the company's 2Q15 earnings conference call. Denault said that in June, Entergy Gulf States Louisiana filed for certification – with the Louisiana Public Service Commission – of an up to \$187 million transmission project with an in-service date of June 2018. Denault was referring to the Lake Charles Transmission Project, which, as TransmissionHub reported, has received approval from the MISO Board of Directors.

Entergy Gulf States Louisiana in January announced plans to add around 25 miles of high voltage AC transmission lines, both 500-kV and 230-kV, build two new substations and expand a third in the Lake Charles area of Louisiana. The Lake Charles Transmission Project is planned to bring power more reliably and efficiently into a region projected to have the fastest job growth rate in the state.

FARMERS RICE MILLING COMPANY 1/13

Lake Charles Area - Farmers Rice Milling Company in Lake Charles will receive \$13.4 million to expand the facility and help modernize the way they do business. The reason behind the expansion is to become more competitive, but the money will help build the added 55,000-square-foot facility allowing room for future growth. The company expects the workforce to stay intact hoping for more growth in the future. It will create some temporary construction jobs (50 to 100 construction jobs) and there will be a shift from manual labor of stacking trucks, railcars and containers by hand to driving forklifts. Robots will take over the manual labor of stacking rice bags with workers operating the forklifts. The mill processes close to 800 million pounds of rice each year and buys near \$120 million of locally grown rice.

G2X ENERGY 1/13

Lake Charles Area - Governor Bobby Jindal highlighted G2X Energy Inc.'s plans for a \$1.3 billion natural gas-to-gasoline facility at The Port of Lake Charles in Southwest Louisiana. The Calcasieu Parish project would create 243 new direct jobs, averaging \$66,500 per year plus benefits. LED estimates the project would also result in 748 new indirect jobs, for a total of nearly 1,000 new permanent jobs in Southwest Louisiana. The expected number of jobs over the entire 36 month construction period is approximately 3,000 which would include on average 1,500 workers at the site. G2X Energy is finalizing an option to lease 200 acres in the Industrial Canal at the Port of Lake Charles, where the company will have the flexibility of shipping gasoline by pipeline or sea. G2X Energy will build its facility near Trunkline LNG, a major energy tenant operating at the port. Through a proven technology process, G2X Energy will use natural gas to produce

methanol, then convert methanol to final gasoline for 90 percent of its production. About 10 percent of the output will be liquefied petroleum gas or propane.

Subject to additional feasibility analysis, Houston-based G2X Energy expects to make a final investment decision by the end of 2013, upon obtaining facility permits, and construction would begin in 2014 with an estimated completion of the project in early 2017. Hiring of the plant management team will take place in mid- to late 2014, with most of the hiring for the facility to be completed by the end of 2015.

G2X and MHTL 12/14

G2X Energy, Inc. (G2X Energy) and Methanol Holdings Trinidad Limited (MHTL) announced that MHTL intends to partner with G2X Energy to construct the world-scale methanol-to-gasoline MTG-ready, methanol production facility being developed by G2X Energy in Lake Charles, Louisiana. The Big Lake Fuels LLC facility will produce 1.4 million metric tons of commercial-grade methanol per year and will have the necessary facilities to convert methanol to automotive gasoline in the future. As part of MHTL's potential investment into G2X Energy and the Big Lake Fuels plant, MHTL will enter into the negotiation of an exclusive offtake agreement to market the entire production of methanol from Big Lake Fuels' first methanol plant. The Big Lake Fuels plant will initially produce methanol, and methanol-to-gasoline production will be an option in the future.

The plant will be located on a 200-acre site on the Calcasieu Industrial Canal off of the main Calcasieu Ship Channel. The site is ideally located adjacent to multiple large natural gas pipelines and industrial electricity connectivity, and affords the option to ship methanol via barge or oceangoing vessel. The site has the capability to support multiple production process trains and has been secured from the Port of Lake Charles under a long-term lease agreement.

The facility will be constructed by the Proman Group under a fixed price EPC contract. Proman, based in Wollerau, Switzerland, has extensive experience building methanol production facilities. The company has built five world-scale plants in Trinidad and Oman similar in design to the Big Lake Fuels plant. The plant will utilize steam reforming and methanol synthesis technologies from Johnson Matthey Davy Technologies Limited. The plant received its air and construction permit from the state of Louisiana on May 25. Construction is expected to begin in early 2015, after the project obtains the remaining permits and completes initial engineering.

G2X Energy anticipates the project will create more than 2,000 construction jobs during the three-year construction period. Once the methanol plant is operational, there will be more than 125 full-time operations personnel at the plant, with that number expected to grow when MTG and methanol plant expansions are complete. For more information visit www.G2XEnergy.com or contact Sandy Fitch at (713) 943-2200 or info@G2XEnergy.com.

G2X Energy Announces Mobilization on World-Scale Methanol Production Facility 7/15

G2X Energy, a developer of natural gas to methanol and methanol to gasoline projects announced that mobilization has begun on its previously announced world-scale methanol production facility located in Lake Charles, Louisiana. The announcement was made at the Lake Charles Harbor and Terminal District Board of Directors meeting. G2X Energy President and CEO Tim Vail announced all state and federal permits required for construction have been obtained, staffing of key management is underway, critical studies and local building permits are being worked towards completion and final details are being put in place to open a local G2X Energy office and commence construction of the facility. "We are extremely pleased to be moving forward in such a significant way on this project. Our hope is to have our EPC contractor, the Proman Group, to begin site work by the end of this year," stated Vail.

When complete, the facility, named Big Lake Fuels, will produce over 1.4 million metric tons of commercial grade methanol per year and will have the ability to install necessary facilities to convert methanol to automotive gasoline in the future. Regarding the local economy and the impact this project will create, Congressman Boustany said, "The G2X Energy methanol-to-gasoline production facility in Lake Charles will create 2,000 construction jobs over three years and 125 permanent operations jobs with the possibility of expansion – a huge boost to our local economy. Mr. Vail concluded, "G2X Energy and our partners, Southern Chemical Corporation and The Proman Group, are very pleased with the progress of the Big Lake Fuels project and feel this facility will be a large part of the revitalization of the methanol industry along the Gulf Coast." For more information regarding G2X Energy, please contact Sandy Fitch at (713) 943-2200 or info@G2Xenergy.com. For interview opportunities, please contact Kathryn Smith at (713) 252-5414 or (713) 627-8777.

About G2X Energy, Inc.

Houston-based G2X Energy develops, owns and operates production facilities that convert natural gas to methanol and drop-in automotive gasoline. Transforming gasoline production by leveraging existing infrastructure and proven conversion technologies, G2X meets the demand for cost-competitive fuels and chemicals using abundant, clean, domestic natural gas. For more information visit www.G2XEnergy.com or call (713) 943-2200.

G2X Update 7/15

G2X Energy, a developer of natural gas to methanol and methanol to gasoline projects announced that mobilization has begun on its previously announced world-scale methanol production facility located in Lake Charles, Louisiana. The announcement was made at the Lake Charles Harbor and Terminal District Board of Directors meeting. G2X Energy President and CEO Tim Vail announced all state and federal permits required for construction have been obtained, staffing of key management is underway, critical studies and local building permits are being worked towards completion and final details are being put in place to open a local G2X Energy office and commence construction of the facility. The Proman Group, EPC contractor, is slated to begin site work by the end of the year. When complete, the facility, named Big Lake Fuels, will produce over 1.4 million metric tons of commercial grade methanol per year and will have the ability to install necessary facilities to convert methanol to automotive gasoline in the future. The G2X Energy methanol-to-gasoline production facility in Lake Charles will create 2,000 construction jobs over three years and 125 permanent operations jobs with the possibility of expansion – a huge boost to our local economy.

G2X 1/16

Although construction is set to take three years, a major energy project took another step forward. Houston-based G2X Energy, a developer of natural gas to methanol - and methanol to gasoline projects - broke ground today at its new facility Big Lake Fuels. The future site is located at 4101 Tank Farm Road in Lake Charles. Contractor David Cassidy, with Proman Group, said it has far-reaching impacts, with the potential to export all over the world. "It'll be a 1.4 million ton per year methanol plant," added CEO of G2X, Tim Vail. Phase One takes place on roughly 200 acres, leased by the Port of Lake Charles.

"This particular site was leased to G2X probably 2-3 years ago," said Port Director Bill Rase. And Rase said it's unique to our area. "And this is one of the ones that does not depend on LNG. It's actually a methanol plant which is kind of unique to this area but it does fit into the energy sector which we're very strong in," he said. While site preparation is still underway, already, there are plans to expand. "But we also have an incremental 400 acres. And ultimately, we'll expand into additional methanol capacity and perhaps into other products such as ammonia and fertilizer," explained Vail. And at a price tag of \$1.6 billion, economic impacts are significant.

"During construction we'll have a little north of 2,500 jobs, people at the site. And then permanent jobs, it's going to be around 150 and these are folks that are full-time G2X. Then, we'll have additional contractors," said Vail. Rase added, "Southwest Louisiana is growing stronger and stronger and it doesn't look like there's anything that will slow down future progress." Progress - some five years in the making - with construction set to begin this week. "We look to be in full commercial operation by the first half of 2019," said Vail. Fireworks lit up the sky following the ceremony, highlighting the excitement for what's ahead. Vail said hiring began the third quarter of last year.

GOLDEN NUGGET 1/16

The Golden Nugget Casino has been open just over a year and it's already expanding. It's been a lucrative first year for the Lake Charles casino, with nearly four million people visiting the facility. Casino executives made an announcement about the expansion. Construction is already underway for the new, \$85 million, 300-room hotel tower to be located on an acre of land on the south side of the Golden Nugget's pool area. The additional rooms will bring the hotel's total room count to 1,040. "It's going to be adjacent to our current tower. They're connected with the main lobby so right behind our pool here. It's really supply and demand so there's more demand than we have supply so we're going to start construction here this month and hopefully complete it by the end of the year," said Gerry Del Prete, Golden Nugget Lake Charles' senior vice president/general manager. The new hotel tower will provide 300 additional hotel rooms, bringing up Golden Nugget's total room count to 1,040. The groundbreaking for the tower will take place later this month and the facility should be open by the end of 2016.

HOUSING DEVELOPMENTS

Below is a list of housing developments in Calcasieu as approved by Calcasieu Planning and Zoning.

AUDUBON TRACE SUBDIVISION 4/14

Moss Bluff – Located off Theriot Road in Moss Bluff, Audubon Trace Subdivision has been approved for a 182 (Phase I) single-family residential development. The square footage for these homes is 1600-2000 with each lot being 7,500 square feet and prices will range between \$150,000 and \$200,000. Lots will be available in December 2015. With the addition of Phase II, units will total approximately 700.

BEAU BLANC SUBDIVISION

South Lake Charles – 238 lots located on the corner of South Park and Smith Road.

BELLE SAVANNE 5/13

Carlyss - The construction of a development called Belle Savanne is underway in the Sulphur/Carlyss area. Master plan for the entire property includes over 12 acres of commercial and 15 acres of multifamily product. Phase one of the development will begin with an area off Ruth Street that is just under 100 lots (238 homes total with 81 in Phase 1 – lots completed and final plat in mid May 2015) with home building beginning in June 2015 and includes a lake. The remainder of the lots will be built out in additional phases (Phase 2 with 70 lots delivered in March/April 2016) with future plans for development over time accessing about 300 acres comprised of about 1,000 lots and approximately \$25 million dollars worth of infrastructure. Carlyss Place Phase 1 should be ready for builders in September or early October 2015. Carlyss Place Phase 2 is scheduled to be delivered in February/March 2016. With 1,000 lots in Belle Savanne, the expected housing construction expenditures will be approximately \$210 million. On top of the \$25 million in infrastructure, Belle Savanne expects to have approximately 100,000 sq. ft. commercial development with an additional \$15 million in infrastructure. Approximately 208 units in multifamily investments are expected totaling \$20 million with start date of May/June and deliver first units in mid-2016.

According to Lafayette developers, River Ranch Development Company is overseeing the project. The Lake Charles American Press reports an architect from Baton Rouge will design the homes using smart growth principles. This multi-use development will stress the attributes of traditional neighborhoods and include living areas where people can easily walk and bike, along with enjoying open spaces among homes and businesses.

Belle Savanne Update 2/15

The first residential phase of Belle Savanne, 81 lots, will be completed in March, according to Thomas J. Foshee, III, P.E. of Southern Lifestyle Development. The roads are in. Construction on the multifamily housing will begin in three months. Signs of buildings going up could begin as early as late March or early April. The multi-living housing will offer 208 units consisting of a mix of one-bedroom, one-bath and two-bedroom, two-bath apartments that range in size from 600 to 1,200 square feet. The complex will also offer a pool, recreation center and pond feature. Home prices will be from \$160,000 to \$300,000 and ranging in size from 1,300 to 3,000 square feet. Builders include Manuel Builders. The name, Belle Savanne, means "beautiful grassland," which described the area perfectly in its natural state.

BERDON-CAMPBELL BUILDING LOFTS 5/14

Downtown Lake Charles - Just in time for the season associated with rebirth – the long-vacant building at 619 Ryan St. is on the cusp of having a shot at a new life, probably as lofts. The new owner, Jerome Karam, Oakdale native, is no stranger to the Lake Charles area where he has family — or the process of breathing life back into strong structural survivors. "I see a lot of similarities between the architecture and potential of historical Galveston landmarks and the potential of Lake Charles downtown development. I'm excited to be working in Lake Charles," Karam said. He also said that the building will be converted into 12 – 16 lofts. Karam Construction in Alexandria will oversee the construction. Federal and state tax credits will also be available for work on the registered landmark. It sounds like the old Berdon Campbell Building has a chance to become something new and still retain its roots in the past, the perfect place from which to view the changing landscape of downtown Lake Charles.

BRIDALWOODS COUNTRY ESTATES

Moss Bluff – 18 units on the south side of Topsy Road in Ward 1.

CHARLESTON POINT

Downtown Lake Charles – 24 duplexes on Python Street in Lake Charles.

CHATEAU RIDGE SUBDIVISION

Moss Bluff – 38 lots for single family residential use on Dunn Ferry Road, Ward1.

COFFEY PINES

Moss Bluff – Part 2, Phase 3 and 4 will have 37 units.

COOLING SPRINGS RESIDENTIAL COMMUNITY

Chloe – 5400 Highway 90 E with a possible 130 manufactured homes.

D R HORTON AMERICA'S BUILDER 7/13

South Lake Charles – D R HORTON, the largest homebuilder in the United States, has submitted 15 permits to build homes in Graywood (Jasmine Neighborhood with 93 lots).

ELLA LANE SUBDIVISION

Moss Bluff – 16 homes with 1,500 to 1,800 square feet on the northeast corner of North Perkins Ferry and E. Leichty Road, Ward 1.

ELM STREET APARTMENT COMPLEX

Center Lake Charles – 2020 Elms Street in Lake Charles with 28 apartments and 9 homes.

HOMEPLACE SUBDIVISION

Lake Charles -18 lots located on the east side of Ward Line Road south of Natali Road, Ward 2.

HORSE PARK ACRES

Chloe – 103 lots for single family homes located on Manchester Road at the west end of Buckskin Drive in Chloe east of Lake Charles, Ward 8.

GREY STONE ESTATES SUBDIVISION

Chloe – 208 lots for single family residential use on 7800 block of Hwy 3256, Ward 8.

LA BORDEAUX SUBDIVISION

Moss Bluff – 14 units with lots of 8,000 each north of Huval Drive, Ward 1.

LAC DEVELOPMENT

Moss Bluff – Located in Audubon Trace, this development will have 17 units.

LAKES AT MORGANFIELD 5/13

Lake Charles - The Lake Charles City Council has approved annexing 277.4 acres of land located off of La. Highway 14 and, according to developers, the land is going to be used for the construction of a subdivision called the Lakes at Morganfield. River Ranch Development Co., based in Lafayette, is overseeing the project. Company spokesman told the city council that 1,000 residential units will be constructed. The American Press reports an architect from Baton Rouge will design the homes using smart growth principles. This multi-use development will stress the attributes of traditional neighborhoods and include living areas where people can easily walk and bike, along with enjoying open spaces among homes and businesses. Baby boomers and young adults alike want these types of neighborhoods, of which River Ranch in Lafayette is considered one of south Louisiana's best success stories. Property is located at the intersection of East McNeese Extension and Corbina Road.

The plan at Morganfield is to begin building homes priced between \$250,000 and \$295,000, followed by the construction of homes priced from \$170,000 to \$210,000 before building more expensive structures. Along with the residential community, 500,000 square feet of commercial space would be provided along with recreational facilities. The general conceptual plan for the mixed residential and commercial development has been submitted. They are planning to build aspects of a traditional neighborhood development with conventional housing and green space. Initially 112 homes sites are proposed with an amenities package (Phase 1 Lakes at Morganfield 112 conventional single family lots will be completed and final platting by late May 2015). Then expand to 600 to 700 homes over a five to eight year period (Phase 2 Lakes at Morganfield consists of 90 delivered in March 2016) which includes the Village at Morganfield (Phase 1 with 91 units is under construction and 40% complete with final platting in August 2015) and the Crest at Morganfield (Phase 1 conventional single family with finished lots in April/May of 2016).

Residential infrastructure expenditures for Morganfield would be approximately \$40 million. It is expected to have more than 500,000 sq. ft. of commercial property over the build out of the project amounting to \$75 million dollars of commercial property development. At a minimum, the 300 units of multifamily would amount to \$30 million in multifamily development costs. The Morganfield development with approximately 2,000 lots expects the housing construction expenditures to reach

approximately \$350 million over the life of the project. River Ranch Development Company has also purchased additional property on Hwy 14 west of Manchester Road where 575 lots have been purchases for further development. This new development is named Oak Grove (Leonard's Property) with an estimated \$14,500,000 in capital investments.

OAK GROVE/HIGHLAND HILLS

Lake Charles – Square footage of the Oak Grove homes will be 1,500 to 2,000 and range from \$170,000 to \$220,000. Construction has begun on 70 lots with projected completion in January/February 2016. Construction on 58 lots in Highland Hills is also scheduled to be completed in January/February 2016 with home building to begin in March 2016. Oak Grove property is located on Hwy 14 East just west of Manchester Road. Highland Hills is located in the 4800 block of Hwy 14 east.

PENTANGELI ROW SUBDIVISION

Moss Bluff – 48 lots for single family residential use on Khamiel Drive, Ward 1.

ROSEVILLE ESTATES

Moss Bluff – Part 1 with 7 houses on 9.5 acres on the west side of Paul White Road and Part 2 with 38 lots on 53 acres, Ward 1.

SEARS BUILDING/NEW DOWNTOWN DISTRICT FACILITY 6/13

Downtown Lake Charles - In November of 2012, the City of Lake Charles entered into an agreement to sell the former Sears retail site according to the authority granted by the Lake Charles City Council after the legal process of declaring the property as surplus. City officials used federal funds to clean the property before the former Sears structure was demolished in 2008. Of the three developers who expressed interest in the 3.5 acre property in the downtown district, the Lake Charles City Council chose Roger Landry, who had offered to buy the land for \$1.065 million and build a mixed residential and business facility. Landry intends to pay cash for the property and wants to build 170-plus residential units and provide 22,000 square feet of business space on the property. He estimates that the facility would cost \$20 million to construct and construction could start in about 1 ½ years allowing time for the engineering and architectural work to be done. Purchase documents were executed on June 12, 2013 and the proceeds of the sale were disbursed to the City of Lake Charles the following day. After an environmental due diligence period which was extended once, finalizing the title curative matters which were related to contracts filed in connection with the environmental remediation work on the site, the closing is complete.

SHADY OAKS SUBDIVISION

Sulphur – Phase 2; 65 lots for single family homes on Kassy Lane, Ward 6.

SHADOWS AT BAYOU OAKS

Carlyss – Phase 1 begins with 57 units (a least 10,000 sq. foot lots) on the west side of Pete Seay Road in the 4900 Block of Carlyss, Ward 4.

STONE BRIDGE SUBDIVISION

Iowa – 448 lots on 160 acres for residential use on 4862 Lane Road, Ward 2.

SUGARCANE SUBDIVISION

Iowa – 179 acres with 517 single family and 144 multi-family residential development located at 8100 Highway 3256, Ward 8.

SUTHERLANDS SUBDIVISION

Moss Bluff – Phase 1 will have 29 units, Phase 2 and 3 will have 64 additional units for a total of 99 lots on the east side of Sutherland Road in Ward 1.

TERRE SAINTE

Lake Charles – 85 lots on Sallier Road in Lake Charles.

THE ISLES

South Lake Charles – 64 upscale duplex townhomes with garages and a coastal cottage aesthetics located on Ihles Road.

WALNUT GROVE DEVELOPMENT 12/12

Lake Charles - Activity on 60 acres on the west end of Sallier Street down from the Port of Lake Charles is more than five years of work and the centerpiece of the future Walnut Grove Development. The name Walnut Grove has historic roots to the original Walnut Grove more than 100 years ago and was at one time a recreational destination of sorts for the Lake Area. A mixed-use community, it will have residential property of various types with a starting price of \$290,000 and also have commercial property. It will be a walkable community where everything will be within a five minute walk – a lot of connectivity in terms of the street layout, walking routes and proximity. The town square will feature the Lawton Building, a large three-story facility that will house businesses. There will also be a grocery market, a restaurant as well as a bank and post office. Another feature will take a boardwalk through the natural marsh area on the property. Intended to create a public realm that is warm and inviting, Walnut Grove also features a quaint square, charming train depot, beautiful tree-lined streets, landscaping, as well as Contraband Bayou and many public greens. Nearby the first of 180 homes are now under construction to give people a flavor of what Walnut Grove will have to offer. It is expected to take seven years to completely finish Walnut Grove. Ribbon Cutting ceremony was held November 7, 2013.

C. WAIT ESTATES

Lake Charles – 13 acres to be divided into 22 lots for single family houses and manufactured homes.

WEST END

Sulphur – 105 units with a minimum of 1,700 square feet homes slated to begin ground work in September 2015 and construction in February 2016. Located on the northwest corner of west Houston River Road and Gill Drive in Ward 4, this 120 acre restricted development with 1 acre lots and will feature French country architecture, approved for mechanical sewer systems, underground utilities and four internal asphalt paved streets.

WEST M EXPANSION

South Lake Charles – 200 additional apartments on McNeese Street in Lake Charles.

WILLOW BROOK 4/13

Lake Charles - The Willow Brook neighborhood project, which will be near Graywood, is moving forward. Thirty acres of land will house 138 new single family homes. The subdivision will be located on the west side of the 5800 block of Gray Market Drive. Homes will meet Graywood standards and be 1,600 to 2,500 square feet. No date published as to when the construction will begin on the property located on the west side of the 5800 block of Gray Market Drive.

INDORAMA VENTURES 9/15

Carlyss Area - Gov. Bobby Jindal and Group CEO Alope Lohia of Indorama Ventures announced the company will renovate and restart a dormant ethane cracker west of Lake Charles, Louisiana, where Indorama Ventures will make a \$175 million capital investment. Based in Bangkok, Thailand, Indorama Ventures Public Co. Ltd., or IVL, has through its U.S. subsidiary, Indorama Ventures Olefins LLC, acquired the dormant ethane cracker facility and approximately 250 acres.

With the project, IVL will create 125 new direct jobs with an average annual salary of \$50,000, plus benefits. Louisiana Economic Development estimates the project will result in an additional 481 new indirect jobs, for a total of more than 600 new jobs in Southwest Louisiana. The company estimates the project will generate up to 600 construction jobs at peak building activity.

IVL already produces purified ethylene oxide and mono ethylene glycol in the U.S., with ethylene being the primary feedstock. The project in Carlyss will generate a production capacity of 370,000 metric tons of ethylene and 30,000 metric tons of propylene per year, with the facility capable of processing both ethane and propane. IVL currently runs intermediate petrochemical manufacturing sites located in Texas, Alabama, Georgia, North Carolina and South Carolina.

“This acquisition will make us well-placed to receive cost-advantaged ethane and propane feedstock,” Lohia said. “We are targeting a commercial startup before the end of 2017, which will make us the first Thai company to take advantage of the shale gas revolution in the United States and ahead of the greenfield crackers being constructed. Indorama Ventures is acquiring the ethane cracker site and facilities as a joint investment with Singapore-based Indorama Corporation. IVL considered options in other states, including Texas, but chose Louisiana for the availability of an existing cracker facility and the strength of the state’s workforce training programs and other incentives.

LED began project discussions with Indorama Ventures in April 2015. To secure the project, the State of Louisiana offered the company a competitive incentive package that includes a \$1.5 million performance-based grant to offset site infrastructure costs. IVL also will receive the comprehensive workforce solutions of LED FastStart® – the nation’s No. 1 state workforce development program. In addition, the company is expected to utilize Louisiana’s Quality Jobs and Industrial Tax Exemption programs.

About Indorama Ventures

Indorama Ventures Public Company Limited, listed in Thailand (Bloomberg ticker IVL.TB) is one of the world’s leading petrochemicals producers, with a global manufacturing footprint across Africa, Asia, Europe and North America. The company’s portfolio is comprised of necessities and high value-added categories of polymers, fibers and packaging, and is based on selectively self-manufactured ethylene oxide/glycols and PTA, or purified terephthalic acid, where economical. Its products serve major players in consumer products, such as beverages, hygiene, personal care and safety segments. IVL has 14,000 employees worldwide and consolidated revenue of \$7.5 billion in 2014. For more information, visit IndoramaVentures.com.

About Indorama Ventures Olefins

Indorama Ventures Olefins LLC, a subsidiary of Indorama Ventures, will own and operate the ethylene cracker facility near Lake Charles, Louisiana.

About Indorama Corporation

Indorama Corporation is a leading Asian industrial company based in Singapore with manufacturing plants in over seven countries across Asia, Europe, and Africa. Indorama Corporation is the largest producer of olefins and polyolefins in West Africa and the second-largest in Africa. It also produces other industrial products, such as fertilizers, textile raw materials, and disposable gloves.

JUNIPER GTL 9/13

Westlake Industrial Complex - Juniper GTL LLC announced the company will invest \$100 million to renovate a dormant steam methane reformer in the Westlake area and convert it to a natural gas-to-liquids facility, producing clean waxes, drilling fluids, diesel and naphtha. Juniper GTL will create 29 new direct jobs averaging \$85,000 per year, plus benefits, and LED estimates the Westlake development will result in an additional 112 new indirect jobs, for a total of 141 new jobs. The Juniper GTL project will create an estimated 125 construction jobs. Construction of Juniper GTL's facility and management hiring, with the support of LED FastStart, is beginning now with additional hiring to take place as the project nears completion in early 2015.

Update 4/14

Preliminary fieldwork is underway on the Juniper GTL plant in Westlake as workers begin examining the site's existing equipment, which will be refurbished for the new facility. The bulk of the fieldwork will begin next week and is expected to take about four months to complete. Matrix Service of Orange, Texas, has been chosen to do most of the fieldwork, which will include installing new piping and bracing. The company will also clean out and inspect the existing equipment to ensure it works properly before it becomes integrated with the new GTL plant. The existing facility is in very good shape, but it needs to be refurbished to make sure that it operates properly. The estimated \$100 million facility will produce about 1,100 barrels a day of diesels, waxes and naphtha.

The project is expected to create 29 direct jobs, which pay an average of \$85,000 a year, plus benefits. Louisiana Economic Development estimates the facility will create 112 indirect jobs. Construction workers are currently examining the site's equipment, which was originally owned by Praxair, an industrial gases company based in Danbury, Conn. Praxair sold the equipment and land to Juniper last June. Workers are opening up the equipment to get it ready for final inspection, clean out and refurbishment. Among the former Praxair equipment Juniper is looking to refurbish is a steam methane reformer, which will be at the heart of Juniper's daily operations. The steam methane reformer will convert natural gas into synthesis gas, a combination of hydrogen and carbon monoxide, which is used to make products such as methanol and ammonia. They don't expect to see any major groundwork on the site until the fall, when construction is slated to begin on the plant's foundation. Hiring for non-labor jobs at the Juniper plant has begun. A full-time human resource officer is now at the company's Interstate 10 office to assist with screening and candidate selection. Those interested in submitting a resume to Juniper can do so via email at general@junipergtl.com. Hiring for the project's craft labor jobs will be done by the engineering and construction contractors hired to design and build the facility. The project's front-end engineering and design contract was sent out for bid a year ago.

Juniper GTL adds Calumet as JV partner 6/14

Calumet Specialty Products announced its investment as a joint venture partner in the construction of a commercial gas-to-liquids (GTL) plant that is expected to produce 1,100 bpd of refined products, including waxes, drilling fluids, distillate and naphtha, from natural gas. The plant in Lake Charles, Louisiana, which is expected to be operational by late 2015, has a total estimated cost of \$135 million. The brownfield plant will be owned and operated by Juniper GTL, a company also co-owned by SGC Energia and Great Northern Project Development and will be funded through a combination of equity and senior secured debt. Calumet intends to invest \$25 million in exchange for an equity interest of approximately 22% in the joint venture.

The Juniper GTL process starts with the reforming of natural gas into a mixture of hydrogen and carbon monoxide. These gases are then sent to a reactor, where they combine into a paraffinic liquid through a reaction known as Fischer-Tropsch (FT). The resulting liquid is ultimately refined by distillation and hydrogenation. The whole process, guaranteed under a single GTL license (XTLH), focuses on the reliable, profitable production of specialty and fuels products. "This joint venture

offers Calumet the opportunity to lead a growing market that converts lower-cost natural gas into higher value liquids," said Jennifer Straumins, chief operating officer of Calumet. "Looking ahead, we believe this project puts Calumet in a leadership position to capture promising GTL opportunities which we anticipate to arise given expectations for continued growth in domestic natural gas production in future years."

LAKE CHARLES CIVIC CENTER HOTEL 1/13

Downtown Lake Charles - In 2007, Lake Charles voters made a decision that could end up being the most important catalyst for commercial development along the seawall. Voters overwhelmingly decided to implement an urban renewal plan. The current plan that could lead to a Hyatt Hotels and Resorts corporate family facility being built next to the Civic Center is a real possibility. New Orleans-based HRI Properties is the company the city has been in negotiations with to build a \$19 million, 150-room hotel on the north side of the Civic Center. HRI's vice president of acquisitions told the Lake Charles American Press that talks between the company and city on development agreements, land issues and other aspects of the deal are progressing.

City officials want development along the 60-plus acres of land along the seawall, but it is thought that a hotel next to the Civic Center is the missing link needed for economic prosperity in both the lakefront and downtown districts. In 2011, PFK Consulting in Houston provided City Hall with a hotel market survey that focused on the Civic Center area. Researchers concluded the proposed lakefront downtown hotel is projected to receive substantially more than its fair share of demand due to its location adjacent to the Lake Charles Civic Center and proximity to downtown Lake Charles.

In April 2013, a TIF proposal failed which would create a taxing district around the Lake Charles Civic Center, the proposed hotel, and on lakefront property, to raise about \$3.4 million to partially fund construction of the 150-room, six-story facility. The Lake Charles City Council will continue to review HRI's proposal to build a hotel near the Lake Charles Civic Center. Mayor Randy Roach says they see the 150-room high end hotel having positive impact on the Lake Area Hotel industry and making the Civic Center a destination for conferences and regional events.

Hotel Update 4/15

With several hotels under construction and more in the works, some on the Lake Charles City Council are asking what ever happened to the proposal to build a hotel on the lakefront near the Civic Center. Mayor Randy Roach said a lakefront hotel is still something they want, especially at the Civic Center to make it a true convention center. Roach said developer HRI is still interested, but it's still a matter of how to finance a \$15-20-million hotel, especially if the city is expected to contribute a portion.

LAKE CHARLES LAKEFRONT DEVELOPMENT 6/15

Downtown Lake Charles - Steven Oubre of Architects Southwest presented a draft of its lakefront development design plan to the Downtown Development Authority during the June meeting. The preliminary plan lays out a design concept and illustrates the development potential of the property along the north side of the Lake Charles lakefront including the land donated by Pinnacle to the City.

The plan's concept is based on the design standards that originated from a series of public hearings on the lakefront property held between 2006 and 2007. At that time, a plan for development was created and approved by the City Council and then by voters in a public referendum with more than 80 percent voting to approve the plan. The Downtown Development Authority will consider a resolution recommending the plan to the City Council in June.

Oubre will also make a presentation to the City Council at the agenda meeting in June and the Mayor will then ask that a resolution to approve the plan and begin the process of selecting one or more developers be

placed on the agenda. The earliest that the Council could consider this resolution would be July. The public will be able to comment on the project at both meetings. Pending approval, the City intends to begin soliciting offers from developers by late July and to be prepared to recommend the best proposal or combination of proposals to the Council for approval in October.

The suggested master plan calls for a hotel, retail, restaurants, living accommodations, boat docks, and public piers, which allow for commercial development along the lakefront while maintaining public access. The plan incorporates Lake Charles historic architecture into its design standards and also uses existing features including Bilbo Cemetery and the parking deck. For more information, call 491-1429.

LAKE CHARLES REGIONAL AIRPORT 9/15

South Lake Charles - Lake Charles Regional Airport is among a handful of south Louisiana airports receiving grants from the U.S. Department of Transportation and the Federal Aviation Administration for construction and rehabilitation projects. The grant will finance airport improvements—replacing the taxiway and runway lights associated with the secondary runway estimating \$1,818,364. Second phase funding would change out the taxiway lights on the primary runway. The airport's lighting system is several decades old and will be replaced with a conduit system where all the cabling is run through a conduit verses directly in the dirt. The new lighting will make switching fixtures and addressing issues much easier than the direct burial system. The fixtures will be incandescent and LED technology based. Benefits of the new improvements include better functionality of the airport and the longevity of the lighting equipment along with increased savings on energy and maintenance costs. Construction is expected to begin by this fall. Also receiving grant money is DeQuincy Industrial Airpark with \$103,499 to update its airport master plan study.

LAKE CHARLES LNG (BG Group/Lake Charles LNG Export/Energy Transfer Equity) 4/12

Lake Charles Area – Lake Charles LNG Export Company, LLC (“LCL”), formerly Trunkline LNG Export, LLC, filed with the Federal Energy Regulatory Commission (“FERC”) to build the previously announced Lake Charles natural gas liquefaction project (“Project”) under development in Lake Charles. Energy Transfer Equity acquired the existing regasification facility from Southern Union in March 2012. The Project is being developed to liquefy domestic supplies of natural gas for export to foreign countries in order to meet the growing world-wide demand for LNG. Exporting LNG to the world market will provide a wide range of economic and employment related benefits for the United States. If this Project goes through, it is likely to see several thousand construction (approximately 4,000) jobs and about 200 new permanent jobs. As part of the Project, Trunkline Gas Company plans to extend its interstate natural gas pipeline approximately half a mile to provide feed gas to the liquefaction facility. The Project is currently planned to export up to 15 million metric tons per annum (mtpa), which is the equivalent of approximately 2 billion cubic feet per day of natural gas. The Project is located on property owned by LCL and the Lake Charles Harbor and Terminal District.

Lake Charles LNG Update 10/13

In August 2013, the U.S. Department of Energy conditionally granted authorization to Energy Transfer and BG Group to export from the existing Lake Charles LNG terminal up to 15 mtpa of LNG to non-FTA nations. The proposed Project will include the construction of three liquefaction trains and will use the existing LNG storage and marine berthing facilities owned by Lake Charles LNG Company, LLC (“LCLNG”). LCL has secured all property rights required for the site of the liquefaction facility. While LCLNG continues to own the existing regasification facility and LCL will own and finance the proposed new liquefaction facility, BG Group will oversee the engineering and design and will manage construction of the facility, as well as operate the combined facility. FERC issued its draft EIS on April 10, 2015 and FERC authorization is expected in November 2015. The Louisiana DEQ issued the final air permit for the Project on May 6, 2015. Pending final investment decisions from both Energy Transfer and BG Group in 2016, construction is expected to start in

2016, with first LNG export anticipated in 2020. The total for capital investment is approximately **\$10 billion**.

BG Group cleared for LNG Plant in Louisiana 12/15

British energy company BG Group said it was cleared by U.S. regulators to start building a liquefied natural gas export facility in Lake Charles, La. "We are pleased to receive the approval from the Federal Energy Regulatory Commission, an important milestone as we progress the Lake Charles project towards a final investment decision," BG Group Chief Executive Helge Lund said in a statement. The project in Lake Charles has conditional approval from federal regulators to export up to 2 billion cubic feet of natural gas per day in the cooler liquid form. FERC approval is the last step in the regulatory process needed for development of the LNG facility, which BG Group is planning alongside its partners at Energy Transfer Equity and Energy Transfer Partners.

The approval comes at a time when major construction projects are endangered by lower energy prices. With lower crude oil prices starving companies of capital, BG Group has passed the regulatory hurdles to merge with Royal Dutch Shell. Once completed, it would be the largest merger since Exxon and Mobil teamed up in the 1990s. Jason Klein, a general manager for BG Group's assets in the United States, said the LNG facility could provide a stimulus for an energy sector depressed by lower crude oil prices. "Lake Charles LNG has the potential to create several thousand jobs during construction and if fully operational could result in approximately 250 long-term operational positions -- sustainable jobs for current and future generations," he said in a statement. BG Group said a final investment decision on the Lake Charles facility is expected by next year. Construction should start immediately after that decision, with first exports planned for 2020.

LAKE CHARLES MEMORIAL HEALTH SYSTEM 10/14

Lake Charles Area - The Lake Charles Memorial Health System is investing \$55,000,000 in capital over the three year period from 2014-2016. They began the investments with the recent expansion of the GI Center and addition of a second MRI unit. Additionally, construction is in process to expand the emergency department and the intensive care unit, all located at the hospital's main campus at 1701 Oak Park Blvd. They have also begun construction on the new medical office building located on Nelson Rd., which is part of the \$55 million expansion projects and is scheduled to open next year.

L'AUBERGE CASINO RESORT 8/15

L'Auberge Casino Resort in Lake Charles, La., a Pinnacle Entertainment, property, completed a hotel room renovation project of over \$20-million. The rooms now include new suites and amenity upgrades. They are decorated with stately furnishings and artwork from Louisiana artists. The room renovation was completed utilizing a Lake Charles based contractor, KAP Construction. Phase two of the renovation will begin in September to complete renovation of the remaining hotel tower rooms and suites.

LIVE OAK LNG 2/15

Moss Lake Industrial Area -- Gov. Bobby Jindal and Live Oak LNG chairman Martin Houston announced that the Houston-based company will develop a liquefaction and liquefied natural gas export terminal that will open in 2019 in Calcasieu Parish. The \$2 billion plant will be located on the Calcasieu Ship Channel, west side of the Industrial Canal, on about 350 acres. The proposed facility, Live Oak LNG, will consist of four trains each capable of producing 600,000 metric tons of LNG each year. The plant will be designed for capacity of up to 5 million metric tons per year and will include two storage tanks capable of holding up to 130,000 cubic meters of LNG, along with port facilities that will accommodate standard-sized LNG carriers. It will create 100 direct jobs and 385 indirect jobs. The permanent jobs will pay an average salary of about \$75,000 before benefits. The project is also expected to create 1,000 construction jobs over a three year period. Live Oak LNG is the eighth project of its kind planned for the region. The project is currently in initial definition phase, which is scheduled to conclude in spring 2015.

Live Oak LNG is a subsidiary of Houston-based Parallax Energy, launched last year to develop global LNG projects and a natural gas supply and trading business. Live Oak LNG is in the initial stages of developing a liquefied natural gas (LNG) export terminal. They will maintain open communications with the community and provide ongoing opportunities for a two-way dialogue on the project. The preliminary permit applications will then be filed with FERC, as well as state and local authorities, commencing the formal public processes and environmental assessments. The detailed development review and consultations are expected to result in a final notice to proceed from FERC and state agencies in the second half of 2016 with construction commencing shortly thereafter. Live Oak will hold Open House meetings as a forum for the public to learn more about the project and communicate directly with Live Oak team members. When all necessary requirements have been met and approved, a Notice to Proceed is issued by FERC. The Live Oak LNG terminal will not begin its day-to-day operations until all permitting authorizations are obtained and all federal, state and local approvals have been granted. Company executives hope to receive all of their permits from the Federal Energy Regulatory Commission by the end of 2016. Live Oak LNG is scheduled to complete construction at the end of 2019.

Martin Houston, Parallax Energy's chief operating officer, said his company looks at energy "from a different perspective." The Live Oak LNG facility, he said, will provide an "efficient, cost-effective way to safely deliver similar and smaller amounts of clean fuel to global buyers who can purchase (LNG) incrementally." Houston, a 30-year veteran of the British-based BG Group, said the gas-price cycle has hit its bottom. Still, he said, the Live Oak LNG project will go forward amid all of the "commodity carnage" because it is a long-term project. "We really don't care what the price is today," Houston said. "We care about what the price will be for the next few decades." Houston said customers today want to buy LNG in incremental volumes as they grow their businesses. He said the project already has potential global buyers. Houston told the American Press that in order for Live Oak LNG to sell low-cost LNG, Parallax must bring the cost of manufacturing down "to its lowest possible level." He said that while the company is committed to building and operating the plant safely, production costs remain his primary focus. "We are always going to focus on cost because oil prices are going to go up, and they are going to go down again," Houston said. "By the time we're producing in 2019, it will have gone up and down many more times. So, we want to make sure that we're prepared." Houston said Parallax will begin the project's permitting process with federal regulators "within this quarter." He said he will apply for the U.S. Department of Energy's free trade agreement and non-FTA export licenses to ship up to 5.2 million metric tons of LNG. "That allows us to build up to eight of our little trains," Houston said. "But we can build them incrementally. We're not going to build them all at once. But it's very much about the customers coming to us and saying that they like what we are doing."

MAGNOLIA LNG 1/13

Lake Charles Area —Magnolia LNG announced the company's plans to develop a \$2.2 billion natural gas liquefaction production and export facility at the Port of Lake Charles. The LNG project would create 45 new permanent jobs, with an average salary of \$75,000 per year, plus benefits. LED also estimates the project would result in 175 new indirect jobs. In addition, the LNG project would require an estimated 1,000 construction jobs. The company expects to make a final investment decision to move forward with the project in late 2014, after it secures permits and completes financing. The mid-scale LNG facility would be located on 90 acres at the port's Industrial Canal, off the Calcasieu Ship Channel. Magnolia LNG would produce 4 million metric tons of liquefied natural gas per year, and construction would begin in 2015 pending the company's attainment of permits and final financing.

Magnolia's project would be positioned for direct access to several existing gas pipelines. Using its patented Optimized Single Mixed Refrigerant process, or OSMR™, Magnolia LNG would produce liquefied natural gas more efficiently with fewer emissions than other LNG processes. OSMR™ adds conventional combined heat and power technology with industrial ammonia refrigeration to enhance the performance of the liquefaction process. Magnolia LNG would distribute to domestic markets as well as countries that have free trade agreements with the U.S. The company also will explore a potential expansion to 8 million metric tons per year in the future. Magnolia LNG will seek federal Department of Energy free trade agreement approval

in 2013. The company will submit a pre-filing application to the Federal Energy Regulatory Commission in March, before it completes the selection of project partners by June 2013. The company plans to begin hiring in early 2015, with commercial operations to begin in 2018.

Magnolia Update – 1/14

As reported by the company, capital cost for the entire 8 mtpa Magnolia LNG project is USD \$3.5 billion. Updated employment projections are: 560 at peak construction, 65 direct operations and 125 indirect operations.

Magnolia Moving Forward - 4/14

Magnolia LNG officials will submit three major applications with state and federal agencies next week, bringing their multi-billion project a few steps closer to reality. Magnolia's vice president of project management said the company will submit its formal application to the Federal Energy Regulatory Commission for a construction permit and a separate application for an air permit with the state Department of Environmental Quality. Both applications will be sent out April 30. The company will also apply for a dredging permit next week with the U.S. Army Corps of Engineers to dredge the site's berthing pocket for its export ships. The berthing pocket will run alongside Magnolia's two storage tanks. Magnolia's estimated \$3.5 billion project will consist of four LNG trains, which will be built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road in Lake Charles. Each train will produce 2 million tons per year of LNG, which will be stored in two, 160,000-cubicmeter cryogenic tanks.

Magnolia Update - 9/14

Liquefied Natural Gas Limited announced today that its 100% subsidiary, Magnolia LNG achieved two significant milestones this past week in progressing its pending application with the U.S. Federal Energy Regulatory Commission for its proposed 8 mtpa LNG export project located in Lake Charles, Louisiana. The US Coast Guard has issued a Letter of Recommendation dated September 15, 2014, approving the Project's Waterway Suitability Assessment. With this approval, the USCG has assessed Magnolia LNG's proposed marine traffic along the Calcasieu Channel and has determined that this waterway is "suitable for accommodating the type and frequency of LNG marine traffic associated with the project" according to Liquefied Natural Gas Limited. The Department of Transportation's Pipeline and Hazardous Materials Safety Administration has issued a Letter of No Objection to FERC dated September 17, 2014, approving the Project's design spill methodology. This is a significant milestone for Project as it allows FERC to move closer to finalizing its review of the Project's safety and engineering design according to the Liquefied Natural Gas Limited statement. In order for it to issue a Notice of Schedule for Environmental Review and the Draft Environmental Impact Statement for the Project, FERC requires these inter-agency approvals. Liquefied Natural Gas Limited noted Magnolia is confident that with these developments it is moving substantially closer to the issuance of an environmental review schedule and ultimately a draft environmental impact statement and looks forward to cooperating with FERC.

Magnolia Update - 5/15

Last week, Magnolia LNG received a notice of schedule for environmental review from the Federal Energy Regulatory Commission. The SER listed Nov. 16 as the anticipated date for the issuance of the final environmental impact statement for Magnolia LNG's project. In addition to establishing the Nov. 16 issuance date, the SER establishes a FERC schedule to complete a final impact statement, which is a critical document in the permitting process. It also establishes a 90-day decision deadline after the final impact statement is released for all agencies issuing related federal authorizations. The list of agencies includes FERC. Ernie Megginson, Magnolia's vice president of project management, said the notice is another step in the right direction for the project. "This provides a certainty to our project team internally so we can set our other schedules. It also provides certainty to our customers that we are making progress toward completion of the permitting

process,” Megginson said. “It also builds confidence in the marketplace for financial investments. Just a level of certainty around the schedule is very important.”

The timeline for publishing the final environmental impact statement includes the completion and issuance of a draft version as well as the receipt, review and inclusion of comments by government agencies, nongovernmental organizations and private citizens on the final statement. While FERC can solicit information from a project applicant during the time between the draft and final environmental impact statement, the issuance of the SER means the FERC staff already has all of the necessary information on the project needed for it to complete and issue the draft environmental impact statement.

“Both ours and Trunkline LNG’s recent notice of schedule for environmental review is 6 1/2 months long, and that is critical,” Megginson said. “We still have work to do on our permitting, but it indicated an easier process to permit the project as soon as we can.” The Magnolia LNG project is a \$3.5 billion midscale LNG export facility to be built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road in Lake Charles. The project will consist of four LNG trains, each of which will produce 2 million tons per year of LNG. The project is expected to result in about 1,000 construction jobs, 70 permanent jobs and 175 additional indirect jobs.

FERC: Little impact from Magnolia LNG Plant 9/15

The multibillion-dollar Magnolia LNG project will have limited adverse environmental impacts, according to a draft environmental impact statement release last week by the Federal Energy Regulatory Commission. The report’s executive summary says those environmental impacts “would be reduced to less-than-significant levels” with Magnolia following 30 mitigation measures proposed by FERC.

Magnolia has worked with FERC for more than two years, helping the commission to evaluate the project’s environmental impact. Magnolia submitted its final resource report in April 2014, and it spent the past year responding to a series of questions from FERC that dealt with the project’s environmental, reliability and safety aspects. Now that the draft environmental impact statement has been released, a public comment period will continue until September 8. FERC has committed to issuing its final environmental impact statement by November 16. The final environmental statement will be sent to five FERC commissioners for final approval around mid-January 2016. The commissioners will then issue a FERC order that authorizes the project for construction. Magnolia then has to submit implementation plans to FERC, along with detailed design information. After that, FERC can give a notice to proceed with site clearing and site preparation. That is expected to occur in February. The \$3.5 billion Magnolia project will include four LNG trains, built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road. Each train will produce 2 million tons per year of LNG for export. The project could produce about 1,000 construction jobs, 70 permanent jobs and 175 indirect jobs.

Magnolia signs contract 11/15

On the same day that the US Federal Energy Regulatory Commission released its final environmental review of the proposed Magnolia LNG liquefaction and export project in Lake Charles, Louisiana, the company signed a contract to build it. Magnolia LNG, a subsidiary of Australia’s Liquefied Natural Gas Limited, said in a statement that it had agreed to a \$4.354 billion lump-sum turnkey engineering, procurement and construction (EPC) contract with a joint venture of KBR and South Korea-based SK Engineering & Construction (SKE&C). A Magnolia LNG spokesman said that the company signed the contract following the release of FERC’s final environmental impact statement for the Magnolia LNG Lake Charles facility and the associated Kinder Morgan Lake Charles Expansion Project. The EIS found that although the projects would result in some adverse impacts to wetlands, vegetation and land use, with the implementation of mitigation measures, those harms

would be cut to "less-than-significant" levels. The contract covers the construction of four LNG production trains with design capacity of 2 million mt/year or greater each, two 160,000-cubic-meter full-containment storage tanks, LNG marine and ship-loading facilities, supporting infrastructure, and all required post-final investment decision approvals and licenses, the company said.

Magnolia LNG is likely to reach a final investment decision on the project in the second quarter of 2016, after the US Department of Energy issues a permit for the project to export LNG to countries with which the US does not have a free trade agreement, the spokesman said. The project already has received DOE approval to export to FTA countries. With a proposed maximum export capacity of 8 million mt/year, the Magnolia LNG Lake Charles facility is considered a mid-sized liquefaction and export project. The company believes it will be able to build and operate the plant more economically than some of its much larger competitors.

In an interview, Greg Pilkinton, Magnolia LNG's EPC commercial director, said the company expects to be able to build and operate the facility for about \$500/mt of LNG produced, compared with an average of \$800-\$900/mt for some of the bigger export projects being built along the US Gulf Coast. The lower construction and operating costs will help ensure that the company will be able to build and operate the Lake Charles project economically, even in a world of low global energy prices, he said, adding, "I think we're insulated" from the low-price environment, which some analysts have predicted would kill off many projects being proposed to export LNG from North America before they reach the FID stage. "We can weather the downturn using an alternative technology and innovative use of current technology," Pilkinton said. "It's less expensive to build our facilities and our plant."

Platts Analytics does not include the Magnolia LNG Lake Charles project in its forecast of North American export projects likely to be built through 2020 because the global market is not expected to be able to absorb any additional LNG over the next five-plus years beyond those projects already under construction. In addition, Platts Analytics estimates that the project would need to secure takeaway contracts for about 7 million mt/year before Magnolia LNG would be able to secure financing for the terminal. In July, the company announced it had signed its first legally binding offtake agreement with Meridian LNG Holdings for firm capacity rights for up to 2 million mt/year. "We've announced one long-term offtake agreement," Pilkinton said. "We're speaking to potential customers across the world."

Under the EPC contract, the four-train Magnolia LNG project will have guaranteed production capacity of 7.6 million mt/year. The project is guaranteed to operate at 92% feed gas production efficiency, consuming 8% of incoming gas as fuel. The KBR/SKE&C joint venture commissioned to build the project has agreed to offer pricing on a reduced (three-train) project scope. Cost for one train, estimated by the joint venture at \$630 million, is subject to final confirmation by December 31.

MATHESON TRI-GAS 1/15

Executives from Matheson Tri-Gas announced Tuesday they will supply industrial gases to Sasol's multi-billion ethane cracker facility. Matheson Tri-Gas will supply Sasol with tonnage oxygen and nitrogen via a new Air Separation Unit, which will be part of a relocated facility set to be built on Evergreen Road. This ASU reflects the drive by Matheson to further develop and reinforce our existing coast-to-coast bulk industrial gas network in the Sunbelt of the U.S.," said Scott Kallman, president and CEO of Matheson, in a statement.

The Matheson project will retain 13 existing jobs and create 27 new direct jobs with an average annual salary of \$76,900, plus benefits and is estimated to be a \$130 million dollar capital investment. LED estimates the Matheson expansion will result in an additional 104 new indirect jobs, for a total of more than 130 new jobs in Southwest Louisiana. Matheson estimates the project will generate an additional 350 construction

jobs during the build-out period. The company has begun construction and hiring for the expansion. Construction is projected to be completed in 2016.

MCNEESE STATE UNIVERSITY 5/14

Lake Charles - Gov. Bobby Jindal announced the capital construction proposal for the next fiscal year, which includes millions in funding for projects in Southwest Louisiana. The funds are given a priority, with Priority 1 money usually being distributed during the fiscal year. Priority 2 projects are intended for working on project plans and designs, and Priority 5 projects can get non-cash lines of credit or eventually be moved to a higher priority. The proposal includes several investments in higher education and infrastructure projects. These investments will build on our work to improve learning environments, make our roads safer for families, and make Louisiana more attractive to companies who want to expand or invest in our state.

Higher Education

- \$1.185 million for the Health and Human Performance Education Complex at McNeese State, with an additional \$15.31 million in new Priority 5 funding for a total investment of \$16.5 million.
- \$1 million for ADA upgrades campus-wide for McNeese State.
- \$1 million for the Shearman Fine Arts Building renovations at McNeese State, with an additional \$2.7 million in new Priority 5 funding for a total investment of \$3.7 million.
- \$260,000 for Alpha Hall renovations at McNeese State.

Health and Human Performance Education Complex \$40 million 6/14

The new \$40 million dollar multipurpose facility will be located near the Jack V. Doland Athletic Field House and will house the growing academic programs in health and wellness, health performance, kinesiology, athletic training and sports medicine. Locating the building near the sports medicine and rehabilitation, strength and conditioning facilities for the student-athletes will provide lab settings and internship opportunities for students majoring in health and human performance disciplines. It will also include a multipurpose arena for McNeese intercollegiate volleyball, men and women's basketball games and cultural events. This facility will lay the ground work for future academic programs and to potentially expand physical therapy-related course offerings into a physical therapy program.

McNeese connects students to businesses in Southwest Louisiana 7/14

McNeese State University is connecting students to big business in Southwest Louisiana thanks to a grant from the Economic Development Administration of the U.S. Department of Commerce. The grant funds the second year of a five-year grant awarded to McNeese in 2013. University faculty said the grant will help solve local workforce issues through innovation.

"The question people ask all the time is what is innovation," said Janet Woolman, executive director of economic development and the Louisiana Environmental Research Center at McNeese. "The very simple answer is that it solves a problem that has value to a customer." The university has already been pushing its students to solve these issues with the recent opening of the Innovation Center in the SEED Center. The center offers students the opportunity to turn an idea into reality. "You do that through a process of creating, communicating, and commercializing meaningful and unique ideas," said Woolman. The newest grant will help expand on what the university is already accomplishing.

MSU Update 8/14

McNeese State University has announced that it will offer two new concentrations, in light of the ongoing industrial expansion in Southwest Louisiana. "McNeese has a responsibility to employers in our region and to the community of Southwest Louisiana to be innovative in meeting the workforce demands of local industries whenever possible," said Alison Belivins, Director of General and Basic Studies at McNeese. The General and Basic Studies program at McNeese has partnered with the Department of Chemistry and Physics to create an associate degree in General Studies with a

concentration in chemistry. The 60-hour program will focus on general chemistry and instrumental analysis. "This degree program provides local industries with 'bench chemists,' those who can run reports, mix materials and conduct chemical analyses," said Dr. Ron Darbeau, Head of the Chemistry and Physics Department at McNeese.

The Chemistry Department and Physics has also joined with the College of Business to provide a new Bachelor of Science degree with a concentration in chemistry and management. The 120-hour program will focus on various areas of chemistry as well as practices in accounting, marketing and management. According to Darbeau, this degree is designed to prepare chemists for industrial and government positions with an emphasis on managerial or administrative skills. "This degree program opens up new opportunities in business-related areas for our chemistry graduates and potential employers here in Southwest Louisiana," said Darbeau.

The College of Business is also working on collaborations with the Performing Arts Department and the College of Engineering through initiatives at the SEED Center. "These collaborations are indicative of the campus community...the development and response to the workforce needs of Southwest Louisiana," said Dr. Musa Essayyad, Dean of the College of Business.

Totaling more than \$70 million in capital investments, here is a list of recent proposals/projects for McNeese State University:

Alpha Hall Renovations \$2.3 million
ADA Upgrades Campus-wide \$4 million
Shearman Fine Arts Renov. \$4.5 million
Contraband Bayou Erosion \$5.9 million
Frasch Hall Annex Renov. \$6.5 million
Frazar Library \$6.85 million
H&HP Ed Complex \$40 million

NATIONAL HURRICANE MUSEUM 3/12

Downtown Lakefront Lake Charles Area - The \$66 million National Hurricane Museum and Science Center project is inching its way closer to becoming a reality in Southwest Louisiana with support from the surrounding areas. The museum is still in the fundraising stage with the board having collected almost half a million dollars in a little over six months. In May 2013, the Port of Lake Charles came to an agreement to give the museum \$3 million towards making this plan a reality.

Update 4/14

The Community Foundation of Southwest Louisiana donated \$75,000 to the National Hurricane Museum and Science Center's education initiative focusing on weather, water and wetlands. President and CEO of the foundation said the money comes from a fund for the future of the Gulf. The mission of the Community Foundation is to connect human and financial resources to effect permanent and positive culture change. "The education initiative is a very exciting component of what we're doing," said Gray Stream, NHMSC board chairman. "Hopefully, the education component will help save lives and property." The donation matches the earmarked \$75,000 given by Pinnacle Entertainment in 2012. On the capital side, efforts to raise funds for the \$70 million museum have reached about \$14 million in dedicated funds. In addition, there is \$28 million in priority 5 capital outlay funding. Priority 5 projects can get non-cash lines of credit or eventually be moved to a higher priority. "We'll know within a year on the capital side if those major leads come together," said Stream. The NHMSC aspires to be a national educational hub using severe weather and coastal restoration and protection as powerful motivational themes to teach math and science, according to its website. The museum expects to attract 220,000 visitors per year with a \$63 million total annual economic impact to the region.

Museum Update 6/14

In the 2014 session of the Louisiana legislature, lawmakers approved \$28-million in funding support for the National Hurricane Museum & Science Center. That brings the contributions up to \$36-million. On June 25, Cheniere Energy donated \$200,000 to the campaign. They expect to work hard to generate more donations over the next year and a half. It's a big investment, but they are committed to creating a world class facility on the Lake Charles lakefront. The renderings are meant to be bold and make a statement. It's meant to plant a flag as far as how we want to brand ourselves regionally. It's certainly meant to be impressive and it will be.

PORT OF LAKE CHARLES

Port of Lake Charles City Dock - \$22 million in associated rail improvements are underway with the state paying \$12 million, Union Pacific investing \$6 million and the Port paying \$4 million to build a loop track system inside the City Docks to handle additional traffic and rail upgrades between Chennault International Airport and City Docks.

Port of Lake Charles 10/13

The State Bond Commission has given the go ahead for the Port of Lake Charles to issue up to \$100 million in revenue bonds. The bonds will be paid back through money coming into the port. Revenue bonds will be issued to make needed improvements -- including major renovations to facilities at the City Docks off Sallier. Other improvements will be made west of the river at Bulk Terminal 1, where the addition of two docks will triple their ability to accommodate vessels. They are also improving the port's former administration building to be used by U.S. Homeland Security and there will be projects associated with Lake Charles Clean Energy. The port will need to hire probably 60 to 80 new employees to accommodate growth at the Bulk Terminal, and its operations expects to have 150 new permanent jobs likely to pay between \$100,000 and \$150,000. Since the bonds will be paid off with port revenues, there will be no property tax associated with the bond issue.

Calcasieu Ship Channel 3/14

The U.S. Army Corps of Engineers have allocated \$10 million to the Calcasieu Ship Channel for dredging a crucial portion of the channel to its full width. A portion of these additional funds will be combined with previously budgeted funds to dredge a key 3.5-mile stretch of channel — Miles 7 to 10.5 — to its full 400-foot width. The previous funding would have reduced the channel width there to only 250 feet—a narrowing that would have extremely adverse economic consequences for channel users. Southwest Louisiana's huge industrial complex relies on unrestricted passage through the ship channel. A significant portion of the nation's energy resources moves up and down this channel every day and safety issues that would be posed by a narrowed channel must be addressed. The \$10 million allocation came from discretionary funds available to the Corps of Engineers in the FY14 Omnibus Budget Bill. It will be used for critical channel maintenance that includes dredging the 400-foot width of Miles 7 to 10.5. A group representing the Calcasieu Ship Channel's interests went to Washington, D.C., in February to present justification for the additional funding. The group included representatives of channel users—BG/Trunkline LNG, Citgo, Magnolia LNG, Cameron LNG—as well as the Lake Charles Pilots, the Port of Lake Charles and State Senator Dan "Blade" Morrish. They requested that \$11 million be added to the previously budgeted \$16.24 million to accomplish the needed dredging. This was the second time that a coalition of Calcasieu Ship Channel users went to the nation's capital to plead for needed funding for dredging. A 2012 appeal resulted in an allocation of \$6.9 million.

Panama Canal official signs memorandum with Port of Lake Charles 1/15

Because of Southwest Louisiana's growing presence in exporting liquefied natural gas, an official from the Panama Canal spent Tuesday visiting with port and area economic development leaders. Jorge Quijano, the CEO and administrator of the Panama Canal Authority, signed a memorandum of

understanding with the Port of Lake Charles. Under the agreement, the entities will undertake joint initiatives, including “marketing activities, training, and data interchange.”

The Panama Canal is going through a \$5.25 billion dollar expansion that will double its capacity. The expansion will benefit the port because 60 percent to 70 percent of the ships it sees go through the canal, said Bill Rase, Port executive director. At a presentation at the Southwest Louisiana Entrepreneurial and Economic Development Center, Quijano discussed the impact the canal expansion will have on Louisiana. He also took a helicopter tour of the area to view industrial expansion sites in Calcasieu and Cameron parishes. “Because of LNG we anticipate our relationship with the Port of Lake Charles being closer,” Quijano said. Canal officials are making plans to receive and handle LNG vessels. Quijano said the canal expansion will make it cheaper to ship LNG to eastern markets. Rase said that the fact that the canal is “putting in new infrastructure for the passing through of the canal is very beneficial to not only the Port of Lake Charles but any port in the Gulf.”

Port of Lake Charles – Ship Channel boost for economy 10/15

The Calcasieu Ship Channel generates \$5.7 billion in local revenue and is projected to produce \$4.4 billion more by 2023, according to a report. Officials with the Port of Lake Charles and two Louisiana firms met at the SEED Center to talk about the ship channel’s economic impact on the local, state and federal levels and its anticipated growth in line with the industrial expansion projects. The channel now accounts for 46 percent of the Lake Area economy.

Ed Bee, president of the Mandeville-based firm Tamerica Management, said the direct employment tied to the channel in 2014 was 36,000 workers, or 31 percent of the Lake Area workforce. With the industrial expansion and investment projects, 9,000 additional jobs are expected by 2023, a 25 percent increase. The channel-dependent companies generated \$118 million in annual local tax revenue last year, according to the report. By 2023, that total amount is estimated to be \$274 million, an increase of 131 percent.

Travis Woodard, a principal with the Baton Rouge-based firm CSRS, said the ship channel is “the single most critical asset to Southwest Louisiana.” “It’s hard to fathom how important the channel is to our local economy,” he said. “It just reinforces how important it is to make those critical infrastructure investments.” Jeff Bell, an official with CSRS, said 16 of the announced industrial projects in Southwest Louisiana are “channel users.” He said that accounts for more than \$68 billion in capital expenditures. “We’re not talking about just mom-and-pop shops,” he said. “These are global businesses.”

Statewide, Bee said the channel accounted for 49,000 jobs in 2014, 27 percent being outside the Lake Charles area. It generated \$6.7 billion in annual revenue and \$155.6 million in annual tax revenue. By 2023, employment statewide is expected to rise by 12,000 jobs, annual revenue will grow by \$4.8 billion and tax revenue will increase by \$143.4 million.

On the federal level, the channel generated \$6.7 billion worth of revenue in 2014, along with \$916.6 million in taxes. It is anticipated to generate another \$4.8 billion by 2023, along with \$407.9 million in federal taxes. Bell said the Port of Lake Charles in 2013 was the 11th largest port in the U.S. by tonnage, the most recent year for that data. He said the port is likely to rise into the top 10 soon.

SASOL LTD.

GAS-TO-LIQUID COMPLEX 9/11

Westlake Industrial Complex - Sasol selected Calcasieu Parish as the location for a potential gas-to-liquid, or GTL, complex that would entail a capital investment of approximately \$10.5 billion and produce direct employment of about 850 people, with an average salary of \$89,000 plus benefits, and 5,500 construction jobs. LED estimates the project will also result in approximately 4,000 indirect jobs. The company, based in

South Africa, wants the plant built by 2018 with the feasibility study expected to be complete by mid-2013. Plans are underway for an 18-month feasibility study to determine the plant's size and production capabilities. It is estimated to have a \$919 million economic ripple throughout SWLA annually. The complex will provide a huge new source of demand for the Haynesville Shale and other natural gas plants in Louisiana. LED utilized innovative GIS mapping technology provided by the Calcasieu Parish Police Jury to recommend locations that would optimize a variety of customized site selection criteria. The GIS work and partnership with the Port of Lake Charles to secure land options saved the company months of planning and preparation work. ⁴*LSU recently completed an economic impact analysis, commissioned by Sasol, that shows just how significant this project would be for the State of Louisiana and for the greater Lake Charles area. The study says that construction alone will generate another \$1.73 billion in additional business activity and more than 12,000 new jobs associated with \$577 million in personal earnings during the five-year construction period.*

ETHANE CRACKER/DERIVATIVES COMPLEX 11/11

November 2011, Sasol's board approved the selection of Calcasieu Parish to build an ethane cracker and derivatives complex in Lake Charles. That investment will be approximately \$4.5 billion with 400 to 500 new direct jobs and expects the feasibility study will be completed in 2013.

Sasol Announces Largest Manufacturing Investment in Louisiana History

Westlake 12/12

Louisiana Gov. Bobby Jindal and Sasol Ltd. CEO David Constable announced the international integrated energy and chemicals company will invest between \$16 billion and \$21 billion in an integrated gas-to-liquids (GTL) and ethane cracker complex in Westlake, LA. The project is expected to create 1,253 direct jobs, an additional 5,886 new indirect jobs, with 7,000 construction jobs and Sasol will retain 435 existing direct jobs in Westlake as a result of the project.

Including direct and indirect effects, the Sasol project will produce a total economic impact over the next 20 years of \$46.2 billion, according to an economic impact study commissioned by ⁴Louisiana Economic Development (LED) and completed by the LSU Division of Economic Development. According to Dr. Loren Scott, Professor Emeritus of Economics at LSU, Sasol's planned facility will be the largest single manufacturing investment in Louisiana history. Gov. Jindal stated it also represents one of the largest foreign direct investment manufacturing projects in the history of the entire United States.

A 650-acre site near Sasol's existing facilities in Westlake, Louisiana was identified and a September 2011 announcement identified the company's site selection and its decision to move forward with a final feasibility study for the GTL facility. Hiring for the GTL and ethane cracker facilities will begin in 2014. Operations of the first plant are expected to start in 2017, with full employment reached within two years after commercial operations begin.

SASOL UPDATE 5/13

Public affairs manager at Sasol's office of new business development said that management agreed earlier this week to work on the expansion project in phases. Work on the chemical plant will start first and is expected to cost \$5 billion to \$7 billion. If they get permits in line, Sasol plans to start construction next year---that is when they will go for final investment of the (gas-to-liquids) facility. Work on the gas-to-liquids facility will start just as the chemical plant is being finished. Final investment on the second phase should occur within 18-24 months after the first phase begins.

SASOL CLEAR FINAL HURDLE FOR ETHANE CRACKER 9/14

Sasol executives received the final permit to expand their Westlake facility. The U.S. Army Corps of Engineers awarded Sasol a construction permit to build a dock on the Calcasieu Ship Channel from which the company will import modules to build an ethane cracker. This is the final regulatory hurdle needed to clear and allow the start of construction on the dock facility and the plant site. Sasol

will build the improvements to build a dock and a bulkhead to receive equipment. The Corps awarded the permit in the Port of Lake Charles' name; the port owns the land and will own the dock. Sasol's dock construction permit caps the company's two-year permitting process with state and federal regulators. The Corps awarded Sasol its wetlands modification permit last month. It will allow the company to disrupt and later replace wetlands during construction.

In June, Sasol was awarded 17 air and water permits from the state's Department of Environmental Quality. Sasol's new ethane cracker will produce ethylene, which will be used to make products such as synthetic fibers, detergents, paints and fragrances. The facility is expected to produce about 1.5 million tons of ethylene a year. Construction on the estimated \$7 billion facility is expected to begin this fall. The company will also construct a gas-to-liquids complex that is expected to produce more than 96,000 barrels of diesel fuels and chemicals each day. The complex will also house Sasol's second linear alkyl benzene unit, which will increase the company's production of detergent alkylates. The project will cost \$11 billion-\$14 billion. Sasol is expected to break ground on the complex in 2016. When completed, the projects will more than quadruple the size of Sasol's plant.

Sasol funding job training, infrastructure effort for Southwest Louisiana 10/14

It's been nearly a year since Sasol and community leaders released the Southwest Louisiana Workforce Resource Guide to help under-skilled and under-educated people find work in industry. Now the guide is being put into action.

Sasol executives will launch a \$900,000 workforce pilot program to increase craft enrollment at Associated Builders and Contractors' Pelican Chapter in Westlake. The program will first target residents in Westlake and Mossville and may extend into communities throughout Calcasieu Parish. The program is the next step in using the resource guide to increase craft training for the thousands of industry jobs coming to the area. The program includes a \$600,000 advance payment to the Southwest Louisiana Construction Users Council, which will fund infrastructure improvements at ABC so the school can expand the number of craft classes and increase student enrollment. The payment will also allow ABC to offer accelerated craft classes. The accelerated classes will run over a five-week period for each NCCER certification level and will be held Monday through Thursday for eight hours.

This is a great opportunity for high school seniors who will graduate this year or for people who are out of work. The program will provide the opportunity for people to come to ABC and get accelerated training for certification so they can go out into the workforce and work as a helper while working towards their journeyman certification. Sasol is looking to achieve the following craft recruitment goals in the next three years:

- AWS combination certification for 55 welders.
- Level four NCCER certification for 25 pipefitters, 25 electricians, 25 millwrights and 25 boilermakers.
- Level three NCCER certification for 25 insulators.
- Level one NCCER certification for 25 scaffold builders.
- Level two NCCER certification for 25 heavy equipment operators and 25 mobile crane operators.

The advance payment, part of which will be paid back to Sasol over time, will accelerate the hourly contractor payments Sasol pays to the SLCUC over time by prepaying the money in one large sum. By reversing this payment process, ABC will be able to expand classes significantly. 1,000 contractors will be hired. Sasol will pay a certain amount to SLCUC and they will be able to use that money to fund classes at ABC.

Sasol's program will also earmark \$300,000 in scholarships for Westlake and Mossville residents who enroll in craft classes. The scholarships will take craft students through the employment process outlined in the resource guide. Sasol will give the scholarship's pilot dollars to the Community Foundation of Southwest Louisiana, a steering committee recommendation. The foundation, in turn, will work with Carheel Consulting, a job placement firm based in St. Louis and founded by Westlake native McDonald Carheel. Carheel's consulting team will serve as career counselors of sorts, and each candidate that goes through this scholarship program will have a counselor assigned to him or her and a mentor. That way they have support from the mentors, but they will also get technical assistance from the standpoint of a human resources professional.

The Workforce Resource Guide is not a workforce development program; it was a community development forum, and an extension of that community development forum.

SWLA Workforce Resource Guide

ONLINE: <http://allianceswla.org/workforce-resource-guide>

The SWLA Workforce Resource Guide is 72-page, step-by-step overview of the skills and education people must attain to be considered for labor work at a petrochemical plant. The guide outlines six steps to becoming an industry laborer:

- Get your high school diploma.
- Make sure you have the basic life skills.
- Select a craft, skill or profession.
- Get the certification or associate degree.
- Build a resume and sharpen your interview skills.
- Apply for the job.

The guide's initial 5,000 copies were disseminated to business and community offices throughout Calcasieu Parish, including the SEED Center, the Business and Career Solutions Center, the Calcasieu Parish Human Services Department, SOWELA Technical Community College, and ABC. The guide was also sent to all parish libraries. An additional 100 copies, published in three-ring binders, were delivered to the region's spiritual and business leaders in an effort to launch a communitywide training program. The program is not intended to train craft workers solely for employment at Sasol but for all industry related jobs created in the area over the next several years.

Over the past 10 months, mentors have been trained on how to use the guide with constituents and local residents who are interested in the process. To manage its pilot program, Sasol is working with the same organizations and institutions that helped it with the guide, and together these groups comprise the Research Guide Steering Committee.

SASOL Green Lights \$8 Billion Ethane Cracker Complex 10/14

Sasol Ltd. pulled the trigger on an \$8.1 billion ethane cracker and derivatives complex at its Lake Charles, LA, facility, an expansion that should triple the South African company's chemical production capacity in the United States. In September Sasol received a wetlands construction permit to build the ethane cracker near Westlake in Calcasieu Parish from the U.S. Army Corps of Engineers (see Daily GPI, Sept. 5). CEO David Constable called the decision to build the cracker "a defining moment in our company's history and an important milestone in the execution of our growth strategy."

Once commissioned, as expected in 2018, the world-scale petrochemicals complex would "roughly triple our chemical production capacity in the United States, enabling Sasol to further strengthen its position in a growing global chemicals market. The U.S. Gulf Coast's

robust infrastructure for transporting and storing abundant, low-cost ethane was a key driver in our decision to invest in America." The cracker plant may precede construction by Sasol of a gas-to-liquids complex in Lake Charles that if built could be one of the largest in the world. Sasol expects to make a decision on the GTL plant within two years. The ethane cracker is to produce 1.5 million tons/year. The complex also would include six chemical manufacturing plants. Around 90% of the ethylene output is to be converted into a slate of commodity and high-margin specialty chemicals.

An additional \$800 million is to be invested in infrastructure and utility improvements, and land acquisition, to establish Lake Charles "as an integrated, multi-asset site that will enable growth for decades to come," Sasol officials said. Site preparation already is underway. "The economic benefits of this project will extend to all of our shareholders, 67% of whom are located in South Africa, and will also enable us to pursue further growth opportunities in Southern Africa," said Constable. "In addition, this project will deliver significant benefits to the State of Louisiana and the United States. More specifically, it will enhance local investment and job creation in the surrounding communities, while strengthening downstream manufacturing and increasing exports." Sasol has selected Fluor Technip Integrated as the primary engineering, procurement and construction management contractor. The project management team also is supported by Worley Parsons.

Sasol's \$8.9 billion ethane cracker will produce ethylene, which is used to make products such as synthetic fibers, detergents, paints and fragrances. The facility, which is expected to produce 1.5 million tons of ethylene a year, will also contain six chemical manufacturing plants. Construction is expected to begin next spring. The project is expected to create more than 5,000 construction jobs at peak times and more than 500 full-time positions. Company officials expect the facility to be in operation in 2018.

Sasol Says U.S. Cracker Costs to Shape GTL Plant Decision 10/14

Sasol Ltd. (SOL) said a decision on whether to proceed with a U.S. facility to turn natural gas into transportation fuels will depend on cost overruns at an \$8.1 billion chemical plant it's building in Louisiana. Sasol will decide in 2016 whether to build a gas-to-liquids, or GTL, plant at the site of the planned ethane cracker in Lake Charles, Louisiana, Chief Executive Officer David Constable said in an interview. A decision to proceed, on what would be the first plant of its kind in the U.S., will depend on costs at the chemical project, the price of oil, diesel and gas and the health of the global economy, he said.

Both projects are being proposed to capitalize on a jump in North American gas output from shale formations. The GTL project, which Constable last year estimated would cost \$14 billion, would produce diesel fuel and waxes. "We need to get much more accurate project estimates, keep a close eye on the cracker and what its capex does in construction and then take a view on the GTL with that information and the macroeconomics at the time," Constable said.

SASOL GTL FACILITY UPDATE 1/15

Southwest Louisiana officials are confident that Sasol's proposed \$14 billion dollar gas-to-liquid facility in Westlake is only being delayed. Sasol company officials explained that the decision was based on cash flow considerations as a result of declining world market oil prices. Representatives from the Southwest Louisiana Economic Development Alliance, Calcasieu Parish Police Jury, and Lake Charles City Hall met after learning of Sasol's intentions.

"Sasol has been a good corporate partner in Southwest Louisiana for many years. Their \$8.9 billion ethane cracker construction project is already underway, which is a huge investment

on its own. The announcement is a delay only, so we remain confident about our economic future,” said Calcasieu Parish Police Juror and GOGroup Chairman Hal McMillin.

Local leaders noted that currently the five parish region has over \$30 billion in industrial projects that have already started, including Sasol’s ethane cracker unit. The cracker unit alone will create 5,000 construction jobs and 500 new jobs when it is completed.

Mayor Randy Roach said the announcement provides the region additional time to continue addressing new growth infrastructure needs.

“Today’s announcement to delay the project gives everyone time to catch up with the demands for infrastructure and other improvements. It also allows workers and business owners more time to prepare and adjust for the development that is currently scheduled for our area,” he said.

George Swift, President and CEO of the Alliance, said the region is economically strong and continuing to grow. “SWLA continues to lead the nation in growth. There will still be thousands of jobs and opportunities for local residents seeking employment and businesses to have new opportunities”.

Sasol announces selection of Louisiana-based contractors 2/15

Sasol announced it has selected five Louisiana-based contractors to support construction of its ethane cracker and derivatives project. Cajun Constructors, Inc. and James Industrial Constructors will perform site civil works. This work includes some of the first activity at the site and consists of site preparation, piling and foundation work. ISC Constructors, LLC and MMR Constructors, Inc. will perform electrical and instrumentation work. Turner Industries will conduct mechanical, structural steel and piping work.

"With the announcement of our final investment decision, Sasol is excited to advance construction at our ethane cracker and derivatives project site," said Mike Thomas, senior vice president of U.S. Operations for Sasol. "These contractors bring extensive Louisiana and petrochemical construction experience and these appointments reflect our commitment to using Louisiana businesses on the project." Numerous hiring, subcontract and procurement opportunities will be available directly with these local Louisiana construction contractors. Sasol will host a business opportunity forum on Thursday, Feb. 19 from 4- p.m. at the Lake Charles Civic Center for the company's appointed Louisiana-based construction contractors to meet with the Southwest Louisiana business community and share information about available opportunities. "We encourage local businesses interested in working on the projects to attend this forum and learn about anticipated timelines, application processes and business needs," Thomas said.

Selection of these local Louisiana construction contractors follows the appointment of Fluor Technip Integrated (FTI), a joint venture of two firms, as the primary engineering, procurement and construction management contractor. These local Louisiana construction contractors will be managed by FTI on Sasol's behalf. Additional construction contractors will be announced as the project progresses. Contact information for each of the contractors will also be provided on Sasol's website at www.sasolnorthamerica.com as it becomes available. For press inquiries please contact Laura Wooderson at 504-430-2623 or lwooderson@wlf.la.gov.

Sasol Breaks Ground on Ethane Cracker Complex at Westlake 3/15

Gov. Bobby Jindal highlighted the start of construction for Sasol’s \$8.1 billion ethane cracker complex as company and regional officials gathered for groundbreaking at the Calcasieu Parish site. The world-scale petrochemical complex will include an ethane cracker and six chemical

manufacturing plants, to be built near Sasol's existing Westlake facilities. The project will roughly triple Sasol's chemical production capacity in the United States. Sasol will create 500 direct new jobs with an average annual salary of \$88,000, plus benefits. Louisiana Economic Development estimates the project will result in 2,395 new indirect jobs, and the company estimates 5,000 construction jobs will be generated by the project during the next several years.

In addition to the \$8.1 billion capital investment for the petrochemical complex, Sasol will spend \$800 million for infrastructure improvement, land acquisition and utility improvement costs at the site. "By the time construction is complete in 2018, Sasol's investment will total almost \$9 billion, making it one of the largest investments in our company's history," said Steve Cornell, Sasol's executive vice president of international operations. "Along the way, we'll create more than 5,000 construction jobs and more than 500 full-time positions, 100 of which have already been filled." The ethane cracker, which is expected to launch commercial production of ethylene in 2018, is one of two projects announced in December 2012 during the feasibility stage, with the other being a large-scale gas-to-liquids facility that would increase the total number of new direct jobs to more than 1,250. Sasol announced in January that it is delaying a final investment decision on the GTL plant, as part of a comprehensive plan to conserve cash in response to lower international oil prices. The company said it would continue to advance the GTL facility at a slower pace as it evaluates the possibility of phasing in that project going forward.

Sasol has selected multiple Louisiana-based contractors to support construction of its ethane cracker and derivatives project, representing a commitment of more than \$1 billion in contracts. Cajun Constructors Inc. and James Industrial Constructors will perform site preparation and piling and foundation work. ISC Constructors LLC and MMR Constructors Inc. will perform electrical and instrumentation work. Turner Industries will conduct mechanical, structural steel and piping work. Selection of the Louisiana construction contractors followed Sasol's appointment of the Fluor Technip Integrated joint venture as the primary engineering, procurement and construction management contractor.

KCS and Sasol 6/15

Kansas City Southern has announced that its U.S. subsidiary, The Kansas City Southern Railway Company (KCSR), has reached an agreement with Sasol Chemicals (USA) LLC (Sasol) for the construction and long-term lease of a storage-in-transit (SIT) rail yard to support Sasol's new ethane cracker and derivatives project in Lake Charles, La. In addition to building the SIT yard for lease to Sasol, KCSR will replace and expand its existing rail car classification yard in Mossville, La.

"We are very pleased to expand our relationship with Sasol by entering into this long-term lease agreement," said KCS President Patrick J. Ottensmeyer. "In addition to serving Sasol's needs in Lake Charles for many years to come, this investment will better position KCSR to serve the growing petrochemical industry and other customers in the Lake Charles area."

"KCS has been a key partner in ensuring safe and reliable delivery of our products to our customers for decades," said Mike Thomas, senior vice president of U.S. operations for Sasol. "We are delighted to extend our relationship with KCS as we increase the number and volume of products we manufacture at our Lake Charles site over the next several years."

In October 2014, Sasol announced a final investment decision on an \$8.1 billion ethane cracker and derivatives complex in Louisiana. At the heart of the project is an ethane cracker that will produce 1.5 million tons of ethylene annually, benefiting from significant economies of scale. The complex also includes six chemical manufacturing plants. An additional \$800 million will be invested in infrastructure and utility improvements, as well as land acquisition, to establish the Lakes Charles

location as an integrated, multi-asset site that will enable growth for decades to come. Construction is underway, and the company expects that the facility will achieve beneficial operation in 2018.

SOWELA TECHNICAL COMMUNITY COLLEGE

Industrial Technology Training Facility 12/12

Lake Charles - To support the project's workforce needs during construction and operations of the new Sasol plants, the state of Louisiana will be investing \$20 million for a new training facility and associated equipment focused on industrial technology at SOWELA Technical Community College in Lake Charles. The new training center initially will focus primarily on meeting the training needs of Sasol; once Sasol's initial needs have been met, the facility will serve the broader needs of growing manufacturers throughout the region. The new facility will provide the means to plan, design and deliver the training programs and services to help ensure that businesses and industry partners are successful.

Aviation Training Facility 8/13

Lake Charles - AAR Corporation's announcement will bring \$3.7 million to SOWELA to upgrade and expand its aviation program. The multi-million dollar aircraft maintenance and repair operation is located in Lake Charles at the Chennault International Airport. The money will be used to provide an ever-increasing number of highly trained students skilled in aviation technology. The college is uniquely positioned to become a key source of the training needed by the workers who will be employed by AAR as well as Northrop Grumman, both of which are literally next door. SOWELA will be able to add the faculty and facilities needed to attract students to the aviation technology field knowing that jobs are waiting for them right across the runway.

Student Success Building 9/14

Lake Charles - SOWELA Technical Community College received a \$100,000 gift from the Calcasieu Parish Police Jury in support of the ACT 360 initiative to fund an \$8 million Student Success building. Construction on the new Student Success building will begin in 2015. The new building will help SOWELA provide more comprehensive student services that will encourage, support, and strengthen students' academic success. Services provided in the building will include Enrollment Management, Admissions, Financial Aid, Veterans Affairs, testing and mentoring, and disability services, as well as a fitness area and food court. The new Student Success building will be centrally located and will become the hub of activity on the SOWELA Lake Charles campus.

This gift will be matched by the State at a rate of 8-to-1 as part of the ACT 360 Initiative and will allow SOWELA to be in the first group of LCTCS colleges to begin construction in 2015. The Student Success building will be the center of student activity on campus and serve as a student union as well as the "One Stop Shop" where all student-related services will be housed. This central location will make the process of enrolling, admitting, and processing much less complicated and time consuming allowing students to receive success counseling, and congregate to study and be with other students. The Student Success center will be a modern building centered around meeting student needs and providing excellent customer services. The \$100,000 gift from the Calcasieu Parish Police Jury along with other significant gifts enabled SOWELA to meet the State's stipulation to secure from the private sector 12 percent of the total cost of the building. Through the generous support of the Police Jury, the Chennault Airport Authority and, other generous donors, the College was able to raise the \$981,000 needed to receive the 8-to-1 match from the State that will result in a building that will have immediate and long term impact on enrollment, retention, and will enable the College to better provide the well-trained workforce needed by the expanding economy of Southwest Louisiana.

Update Sowela 10/14

Sowela Technical Community College celebrated two milestones — the ribbon cutting for its new nursing building and the groundbreaking for its \$20 million regional training facility. Officials broke ground on the 67,000-square-foot regional training facility. When the announcement in 2012 was

made by Sasol about its expansion plans, Governor Jindal also announced that the state would fund the training hub. The center, its purpose to train the workforce needed for the expansion, will stand across from Sowela's main campus. Construction started officially in late September and should be completed in a year. The city of Lake Charles, Calcasieu Parish Police Jury and Chenault International Airport Authority bought the 13-acre parcel for \$1.7 million and transferred the property to the state, which earmarked the land for the training center. The new facility will have computer labs, classrooms and industrial lab sites— training 2,300 workers annually for Sasol and other area industries. It will allow Sowela to expand and enhance its process technology and instrumentation degree programs.

Officials also cut the ribbon on the 35,000-square-foot H.C. Drew Nursing and Allied Health facility. Construction of the building, in the planning stages since 2007, began in February 2013 and was completed in July. The H.C. Drew Foundation donated \$2.8 million to help fund the building. And along with state dollars, the total cost was \$8.8 million. The facility has 11 classrooms, a science lab and a computer lab. One of the highlights is a simulation lab — complete with beds and teaching aids. The new building will let Sowela expand its nursing services and phase in allied health programs. McNeese State University will move its two-year program into the building, and McNeese and Sowela faculty will partner in the initiative.

“McNeese and Sowela for years have worked together seamlessly across their institutions, across their faculty lines, to serve their community and serve their students,” Governor Jindal said. “I think it’s a great model for the state and the country— how our schools can work together for the benefit of everybody.”

Sowela Update 9/15

The start of construction on Sowela Technical Community College's Student Success building is a few months away. The ground breaking for the project is tentatively scheduled for November. The 30,000 square foot facility will provide comprehensive services to students, including enrollment management, admissions, financial aid, veterans affairs, testing and mentoring, and disability services. Other significant construction near the campus is associated with a regional training facility. Officials broke ground on the 67,000 square foot facility in 2014. Ground breaking is expected this fall for a \$10 million Sowela Technical Community College next to Jennings High School in Jefferson Davis Parish.

VETERANS AFFAIRS HOSPITAL 12/14

Lake Charles Area - VA officials from Alexandria conducted a town hall meeting with local veterans on December 15 to discuss concerns and give an update on the proposed VA clinic. While veterans expressed concerns ranging from appointment scheduling, service availability, prescriptions, and travel reimbursement, their biggest beef was what is taking so long with the construction of a permanent outpatient facility to replace the interim clinic. The technical review board traveled to Washington D.C. in early November to review proposals. She said the review process is complete and they plan to award a lease for a permanent veterans' clinic in Lake Charles no later than February 27, 2015.

The lease will be over \$2.6-million. The facility will provide primary care services, mental health, and some specialty care for veterans. It will have a staff of 7-8 doctors. It will also provide tele-healthcare with specialists for services they cannot offer on site. No word has been released on a location. That will be announced when they award the project. However, officials say it will be a renovation of an existing building. It will take roughly a year to 18 months to complete the project.

WAL-MART NEIGHBOR MARKETS 1/15

Wal-Mart Neighborhood Markets are popping up in pocket areas across Southwest Louisiana. New facilities have opened in Iowa and Moss Bluff communities while ground work for the latest location on the corner of

12th and Ryan Street is underway. A Walmart Neighborhood Market is a grocery, more or less, and described as traditional grocery stores with bakeries and delis, health and beauty supplies and household items. Lake Charles city officials say zoning is approved for the 41,000 square foot facility and is also expected to include a gas station. Wal-Mart has about 400 Neighborhood Markets, compared with more than 3,300 Supercenters. The average store is about 20% the size of a Supercenter. Wal-Mart's marketplace concept focuses heavily on fresh produce and groceries. While traditional Wal-Mart stores are situated on large patches of land, the Neighborhood Markets are primarily in urban areas. Chances are--one will be coming to a neighborhood near you in the near future.

WEST CALCASIEU PORT BARGE BASIN EXPANSION 2/12

Industrial Intercoastal Area - Apollo Environmental Strategies of Beaumont, Texas is the contractor on the \$2.3 million expansion project at the West Calcasieu Port that will result in the creation of 800 linear feet of barge basin shoreline for an additional 25-30 barge slip.

WESTLAKE CHEMICAL 10/14

Industrial Area Carlyss - Westlake Chemical announced the company will expand its ethylene capacity and make other capital improvements in Southwest Louisiana through a more than \$330 million capital investment. Westlake Chemical Corp. will retain 480 existing jobs and create 25 new direct jobs. The new direct jobs will result in an additional annual payroll of \$2 million, plus benefits. Louisiana Economic Development estimates the expansion will result in an additional 164 new indirect jobs, for a total of more than 180 new jobs in the state.

From its facility in Sulphur, Westlake Chemical produces ethylene, styrene and polyethylene, which serve as a building block for plastic products. The ethylene expansion in Sulphur also will create an estimated 1,000 construction jobs at peak activity. Westlake Chemical will complete the ethylene expansion in late 2015 or early 2016, with hiring for the new direct jobs to begin late in the fourth quarter of 2014. In Sulphur, the latest ethylene expansion will add 250 million pounds annually. This additional capacity will increase the company's global ethylene capacity to 3.6 billion pounds annually.

LED's Business Expansion and Retention Group, or BERG, began discussing the expansion project with Westlake Chemical in May 2014. To secure the project, LED offered the company a competitive incentive package that includes a \$2.5 million Modernization Tax Credit, to be claimed over five years. The company also is expected to utilize Louisiana's Quality Jobs and Industrial Tax Exemption programs.

WORKER VILLAGES

As of February 2016, three non-traditional temporary housing developments have been permitted to meet the demand of surging job growth forecasted for Southwest Louisiana.

Moss Lake Village @ Southland Field in Carlyss 4/14

The planned community, Moss Lake Village, is designed to scale up and down, based on demand, and to accommodate up to 2,500 people at peak occupancy. As local communities, like Sulphur, contemplate an impending surge in industrial construction, a key concern is an increase in traffic. To address these concerns, the transportation services incorporated into Moss Lake Village are expected to significantly reduce the number of vehicles traveling on Highway 27. It will provide housing for workers on the Semptra Cameron LNG project.

Based on First Flight's initial proposal, permanent infrastructure installed by First Flight will remain in place after the temporary village has been removed, thereby becoming assets for the long-term benefit of the airport. Additionally, once the community is at or near full occupancy, the company has agreed to make \$50,000 annual cash or in-kind contributions to the community for educational or youth activities. And in the case of a natural disaster and the cessation of construction activities,

First Flight has agreed to provide ice, water, food, and short-term shelter to local families who are displaced by the disaster.

Specifically, in addition to the temporary residential development, the proposal by First Flight lays out plans for indoor recreational facilities as well as outdoor courts, playing fields, and outdoor cooking areas. Moss Lake Village residents will also be provided with on-site services, including transportation services, daily maid/laundry services, and daily breakfast, lunch, and dinner. On-site security for Moss Lake Village will be in place 24 hours-a-day, 365 days-a-year and will include oversight by Calcasieu Parish Sheriff's deputies, as well as additional private security.

Update on Moss Lake 6/14

The Calcasieu Parish Planning and Zoning board voted to approve a zoning exception to allow the workforce housing project. However, the board did place 11 conditions to which First Flight Holdings, the company behind the project, agreed. That includes a drainage impact study, a natural buffer where possible and exterior lighting pointed away from residents' homes. Others include submitting a landscape plan to providing a copy of a code of conduct to be signed by Moss Lake Village residents. One of the key promises made by First Flight Holdings is that it'll only have clients south of Southland Executive Airport. The First Flight Project received a zoning exception-- in part because it's considered temporary housing to help reduce the impact of industrial expansion in the area. When the industrial expansion is finished, First Flight will have six months to remove pods used to house workers.

Mossville Lodge 3/15

The zoning board approved a zoning exception to allow for a men's temporary worker facility on 11.7 acres at 1323 J. Clophus Road, near the Mossville area. The property was already rezoned from agricultural to light industrial. The facility will have up to 625 rooms and will be built in phases.

Update Mossville 8/15

Planning and zoning approved a total of 2,980 beds (2,380 Jack & Jill Rooms and 600 Management Rooms with private bathrooms). This site will include 125 retail parking spots, 572 on-site parking spots and 600 park and ride spots.

Deerfield Lodge on Hwy 108 4/15

Project is located on Highway 108 south of Sulphur on property already zoned industrial. The zoning exception for the newest location was approved with no opposition and could house 1,566 workers.

The following are plant expansions and new projects reported through ¹LED where incentives have been identified totaling \$77.78 million in 2012 for Calcasieu Parish:

	Construction Jobs	Permanent New Jobs	Investment
Turner Specialty Services	0	5	\$ 500,000
Bollinger Calcasieu	0	5	\$ 2,000,000
Westlake Company	400	5	\$ 340,000
EAM Nelson Holding	6	0	\$ 3,300,000
Entergy Texas	16	0	\$ 9,000,000
Entergy Gulf States	27	0	\$ 5,000,000
Entergy Gulf States	101	0	\$ 18,500,000
Excel Paralubes	50	0	\$ 20,000,000
Phillips 66	0	0	\$ 10,000,000

SAI Daya	50	12	\$ 7,200,000
SWLA Hospital Association	1,225	5	\$ 1,000,000
LeBocage	10	1	\$ 740,000
Jason's Deli	5	5	\$ 200,000

The following are plant expansions and new projects reported through ¹LED where incentives have been identified totaling \$100.95 million in 2013 for Calcasieu Parish:

	Construction Jobs	Permanent New Jobs	Investment
Agrilectric Power Partners	0	0	\$ 854,818
Arch Chemicals	2	3	\$ 343,894
BioLab	0	0	\$ 1,058,256
Calcasieu Refining	0	0	\$ 1,485,107
Certainteed	0	0	\$ 490,704
CITGO	115	0	\$ 6,917,390
Cooper Manufacturing	0	1	\$ 509,469
Eagle US 2	1187	0	\$ 6,232,730
EAM Nelson Holding	14	0	\$ 477,796
Entergy Gulf States LA	82	0	\$ 1,948,961
Entergy Texas	40	0	\$ 1,351,018
Equistar	16	18	\$ 3,350,155
Firestone Polymers	105	0	\$ 6,646,824
Louisiana Pigment	138	0	\$ 8,587,722
Plains Gas Solutions	0	0	\$ 45,233
PPG Industries	54	19	\$ 33,349,366
Rain CII	5	6	\$ 158,885
Reynolds Metals	55	0	\$ 8,008,283
Southern Ionics	4	0	\$ 154,123
Southern Recycling	2	0	\$ 616,183
Southside Machine Works	0	2	\$ 217,711
TDC LLC	0	0	\$ 355,477
W R Grace	159	0	\$ 9,875,186
Westlake Petrochemical	0	0	\$ 4,472,892
Westlake Polymers	0	0	\$ 2,916,107
Westlake Styrene	0	0	\$ 254,329
WPT LLC	0	0	\$ 274,621

2012-2014 Calcasieu Parish transportation improvement projects reported by ²IMCAL estimate \$318,122,928: Lakefront property \$3.27 million, Calcasieu Parish fire protection improvements \$1.46 million, Sulphur drainage project \$2.5 million, Nelson Road extension/bridge \$32.4 million, River Bluff Park in Moss Bluff \$15.6 million, Derek Development Imperial Pointe \$200 million, DeQuincy airpark taxi extension \$2.5 million, East McNeese Street Extensions project \$6 million and state highway improvements \$54,392,928.

2015-2019 Calcasieu Parish transportation springboard improvement projects totaling \$39,164,405 reported by ²IMCAL (per attachment) summarized below:

2015 \$ 929,745
2016 \$ 2,452,117
2017 \$ 2,543,145
2018 \$ 3,532,919
2019 \$29,706,479

-CAMERON PARISH-

KPLC TV - Cameron destined to become 'the world's LNG export capitol' 7/15

Cameron Parish seems destined to become the LNG export capitol of the world with seven facilities under construction or announced. Louisiana's natural resources, waterways and pipeline infrastructure are some of the reasons why Cameron Parish is becoming the LNG export capitol of the world. Right now the two export facilities under construction are Cameron LNG in Hackberry and Cheniere Energy's project at Sabine Pass.

But what's in it for Cameron Parish? We don't have exact numbers, but many workers come from Texas. The locals say some are shuttled in white buses at shift change. Many come here to Bayaks Country store for breakfast, lunch or after work, maybe for just a taste of the culture. "They're from all over the United States. It's different here in Louisiana for them, a whole different culture. But they're very friendly. They're just nice guys that have a family back at home and doing a job, said Bonita Stanley, store manager. Plus, officials and residents said Cheniere is always doing something for the community. "Anytime the basketball team or the school needs money academically, field trips or anything Cheniere always gives them the money that they ask for. All we have to do is call them and tell them what we need and they give it to us," said Pamela Romero, Bayaks Country Store's owner.

The issue of out of state workers has been important to state senator Blade Morrish since Cheniere first came here in 2007. "I've expressed that to Cheniere on more than one occasion, I've expressed it since the day they broke ground on their import facility that I felt like Port Arthur was going to be the biggest beneficiary and to some degree they have been. Not because Cheniere hasn't tried. The issue is predominantly housing."

Clair Hebert Marceaux, Cameron Parish Police Jury director of economic development, said there are incredible opportunities. "All the vendor services that accompany like Cheniere will need to operate there facility. We're talking more than a thousand vendors for one particular operation. Those stretch from pipefitters and pipe cutters -- work that is done by a contractor off site and then delivered to the site. There are literally lists and lists of all the opportunities that will be available to contractors and employees at those facilities that are under construction now," said Marceaux. Morrish agrees with Marceaux -- there are not enough workers in Cameron Parish to fill the jobs.

"The tangible benefit from companies like Cheniere Energy and Cameron LNG locating here are the jobs. We're looking at thousands of construction jobs, between those two projects -- nearly 8,000 construction jobs. In Cameron Parish, we have just over 6,800 residents, and right now, 8,000 construction jobs. So, it's literally unfathomable that we can meet all of those needs so we have to reach out to our neighbors in Texas, in Acadiana and extend those jobs to those folks as well. We're all neighbors," she said. Marceaux said Cheniere means many things for Cameron Parish but especially jobs. Yet she said between Cheniere Sabine Pass and Cameron LNG in Hackberry, there's no way the parish could provide enough workers. She said Cameron did not have housing available for all the workers who would come here for jobs, so some have to live in Texas, but they are working to address that in the future.

Louisiana offers numerous economic incentives to lure big business here. But some raise concerns, whether the state is giving away the store through tax breaks, such as the Louisiana 10-year industrial tax exemption? When the 10-year industrial tax exemption ends for Cheniere, the company will pay property taxes on its investment and those taxes paid in advance will be deducted from their tax bill. The parish has a deal with Cheniere called PILOT -- "Payment in Lieu of Taxes," and every year since since 2007, parish officials said Cheniere has paid almost \$2.5 million. That money is divvied up between about 15 local governmental entities and used to support law enforcement, the school board, roads, drainage, mosquito control, the library and more. Plus, Marceaux said the company is constantly doing something for the community.

CAMERON FISHERIES WATERFRONT DEVELOPMENT FACILITY 10/14

Cameron – Cameron Parish is making a big investment in its fishing industry. The Cameron Parish Police Jury unveiled a new \$4.7 million facility that will support local commercial fishing at a groundbreaking ceremony. The Cameron Fisheries Waterfront Development Project facility will have workers on-site to help fishermen produce a higher quality product for Southwest Louisiana. This facility is designed to work with the fishermen while they're fishing, providing them the right equipment to handle the product and process any type of seafood. The facility is expected to be completed next summer.

CAMERON LNG 5/12

Hackberry Area - Semptra Energy Inc. has secured the third and final commercial agreement to develop a \$6 billion natural gas liquefaction export facility at the site of Semptra's existing Cameron LNG LLC, or liquefied natural gas, receiving terminal in Hackberry, Louisiana located on Lake Charles Harbor and Terminal District property. The facilities will chill natural gas into a liquid that can be shipped on tankers and will allow U.S. based producers to export natural gas to overseas markets for higher profits. A recent production boom has pushed U.S. natural gas prices to 10-year lows. Construction will begin in 2013 and take place in three phases, with the first liquefaction train opening in late 2016 and the other two trains coming online about five and 10 months after the initial capacity. The 12 Mtpa LNG export facility will add 130 new direct jobs with average annual salary of \$80,000 plus benefits, retain 60 existing jobs at Semptra's Cameron Parish terminal and result in an estimated 610 permanent new indirect jobs, along with 3,000 construction jobs at peak activity.

In addition to this project, Cameron LNG has a \$30 million expansion which will create an additional 100 construction jobs.

U.S. Energy Department Conditionally Authorizes Cameron LNG to Export to Non-Free Trade Agreement Countries 2/14

The U.S. Energy Department announced that it has conditionally authorized Cameron LNG, LLC to export domestically produced liquefied natural gas to countries that do not have a Free Trade Agreement with the United States from the Cameron LNG Terminal in Cameron Parish, Louisiana. The Cameron application was next in the order of precedence after the Energy Department conditionally authorized additional volume from Freeport's proposed LNG facility in November of 2013. Subject to environmental review and final regulatory approval, the facility is conditionally authorized to export at a rate of up to the equivalent of 1.7 billion standard cubic feet per day (Bcf/d) of natural gas, for a period of 20 years. The U.S. Energy Department considered the economic, energy security, and environmental impacts as well as public comments for and against the application and determined that exports from the terminal at a rate of up to 1.7 Bcf/d for a period of 20 years was not inconsistent with the public interest.

By authorizing Cameron, the Department of Energy will have cumulative authorized non Free Trade LNG exports totalling 8.47 Bcf/d of natural gas or 3.091 Tcf/yr for the one final and five conditional export authorizations granted. They are Sabine Pass (2.2 Bcf/d), Freeport I (1.4 Bcf/d), Lake Charles Exports (2.0 Bcf/d), Dominion Cove Point (.77 Bcf/d), Freeport II (.4 Bcf/d) and now Cameron LNG (1.7 Bcf/d). In May of 2013 Mitsubishi Corporation and Mitsui & Co., Ltd announced they had signed 20-year tolling capacity and joint-venture agreements to support the development, financing and construction of the LNG export facility at the site of the Cameron LNG receiving terminal in Hackberry. The tolling agreements subscribe the full nameplate capacity of the three-train, 13.5- million-tonnes-per-annum (Mtpa) facility that will provide an export capability of 12 Mtpa of LNG, or approximately 1.7 billion cubic feet per day (Bcfd), and the full regasification capacity of 1.5 Bcfd. Each tolling agreement was for 4 Mtpa.

The liquefaction project will use Cameron LNG's existing facilities, including two marine berths capable of accommodating Q-Flex sized LNG ships, three LNG storage tanks with a combined

storage capacity of 480,000 cubic meters. The new facilities will be wholly owned by Cameron, which in turn, will be wholly owned by Cameron LNG Holdings, LLC. Cameron LNG Holdings, LLC will be 50.2 per cent indirectly owned by Semptra Energy (Semptra) with GDF SUEZ S.A. (GDF SUEZ), Japan LNG Investment, LLC (a joint venture entity that has been formed by subsidiaries of Nippon Yusen Kabushiki Kaisha (NYK) and Mitsubishi Corporation (Mitsubishi)) and Mitsui & Co., Ltd. (Mitsui) each owning a further 16.6 per cent.

Update on Cameron LNG 6/14

Semptra Energy announced that its subsidiary Cameron LNG has received authorization from the Federal Energy Regulatory Commission to site, construct and operate a natural gas liquefaction and export facility at the site of the company's LNG receipt terminal in Hackberry. The FERC permit is one of the last major regulatory approvals required to start construction on the \$9-10 billion natural gas liquefaction facility. Cameron LNG will still need the Department of Energy to issue its final approval for an export license.

The authorization approves the development of the three-train liquefaction facility that will provide an export capability of 12 million tonnes per annum of LNG, or approximately 1.7 billion cubic feet per day (Bcfd). FERC also authorized a subsidiary of Semptra Energy to construct a 21-mile, 42-inch natural gas pipeline expansion of the Cameron Interstate Pipeline, new compressor station and ancillary equipment that will provide natural gas transportation for the liquefaction facilities.

Earlier this year, Cameron LNG was awarded conditional approval from the U.S. Department of Energy to export LNG to non-free-trade-agreement countries, including Japan and European nations.

Update 7/14

Semptra Energy, Cameron's parent company, was awarded FERC's authorization to construct permit on June 19. Semptra executives must now wait for the U.S. Department of Energy's final approval of their license to export gas to nations that lack free trade agreements. The department gave Semptra conditional approval in February.

Semptra plans to expand its Cameron LNG plant in Hackberry with three trains that will produce a combined total of up to 12 million metric tons of LNG per year for export. Construction on the estimated \$10 billion project is slated to begin this fall. The trains will take about four years to build, creating about 3,000 construction jobs during peak times, officials have said. The project is also expected to create 140 permanent positions.

FERC released its final environmental impact statement on the Cameron LNG project in April, concluding that it "would result in some adverse environmental impact," but that "those impacts would not be significant." Landrieu's office sent a letter to DOE requesting final approval of Semptra's LNG's non-FTA export permit as soon as possible.

October 23, 2014 – Cameron LNG Export Project Breaks Ground in Louisiana

More than 300 community, business, government and international leaders took part in a ground breaking ceremony for the new \$10 billion liquefaction export facilities at Cameron LNG in Hackberry, Louisiana. The LNG export project is being developed by a joint venture formed by Semptra LNG, GDF SUEZ S.A., Mitsui & Co., Ltd. and Mitsubishi Corporation. Cameron LNG was completed in 2009 as a LNG receiving terminal along the Calcasieu Channel. The project will use Cameron LNG's existing facilities, including two marine berths capable of accommodating Q-Flex sized LNG carriers.

"Today is a special day for all of us at Cameron LNG," said Farhad Ahrabi, CEO of Cameron LNG. "We are proud to kick off construction alongside elected leaders from Louisiana, community members who have supported this project since day one, our Cameron LNG partners and our dedicated employees that have helped make this project a reality. We look forward to 2018 when the first LNG cargo is loaded and on its way to global markets."

The liquefaction project will have three trains with an export capability of 12 million tonnes per annum of LNG or approximately 1.7 billion cubic feet per day. All three trains are expected to begin operations during 2018, with the first full year of operations in 2019. The Cameron LNG liquefaction project received final approval to operate by the Federal Energy Regulatory Commission in June 2014. In September the project received the U.S. Department of Energy's final authorization to export LNG to non-free-trade-agreement countries.

Cameron Access Project 9/15

The Federal Energy Regulatory Commission has approved the construction of a project in Cameron Parish that will eventually supply natural gas to the Cameron LNG export facility in Hackberry. The announcement of the FERC approval for the Cameron Access Project was made by the Columbia Pipeline Group Inc. and Columbia Pipeline Partners LP. The Appalachian natural gas that will be supplied to the Cameron LNG facility will come by way of the two company's subsidiary, Columbia Gulf Transmission LLC. The Cameron Access Project will include the installation of about a 26-mile pipeline in Cameron Parish. Julie Nelson, vice president of government relations and public affairs at Cameron LNG said that the pipeline will provide access to additional upstream natural gas supply which she described as essential to the operation of the facility. Other project improvements include upgrades to Columbia Gulf's existing pipeline system as well as ancillary facilities and a new compressor station near Lake Arthur. Officials said the project has an investment of about \$310 million and construction is scheduled to begin in spring 2016 and be completed by 2018.

CHENIERE ENERGY 1/12

Sabine Pass in Cameron - Houston-based Cheniere Energy announced it would expand its Sabine Pass terminal with one of the largest capital investments in Louisiana history and began building an \$11 billion liquefied natural gas, or LNG, facility to transport affordable natural gas around the world from Louisiana and its interstate pipeline connections. The project has created 283 jobs with a total compensation and benefits package that will exceed an annual average of \$100,000. The new jobs would support another 589 indirect jobs in the area, 150 resident contractors and 3,000 construction jobs are projected at the peak of construction activity. The new facility will handle the shipment of liquefied natural gas, or LNG, from the company's international LNG terminal. The construction of Cheniere's liquefaction project in Cameron Parish will provide key support to Louisiana's economy and natural gas industry, which has been transformed by the development of the Haynesville Shale. In only two years, Louisiana's natural gas production has doubled as the Haynesville has grown into one of the most prolific shale plays in the world. This liquefaction project will provide thousands of jobs in Southwest Louisiana while connecting the state's natural gas industry to global markets, making Louisiana the world's first dual importer and supplier of LNG. Cheniere Energy anticipates construction will begin in mid-2012, with hiring of the new permanent jobs beginning in 2014. The company will commence operations at the liquefaction facility in 2015, and the second phase of the project is expected to be completed by the end of 2018. Adding liquefaction capabilities will transform the Sabine Pass terminal into a bi-directional facility capable of exporting LNG in addition to receiving LNG for regasification.

Cheniere's Investment in Southwest Louisiana 10/13

Cheniere began construction of its Sabine Pass Liquefaction Project in Cameron Parish, Louisiana in August of 2012. The project's total cost is expected to be approximately \$18 Billion and be fully complete in 2019. The completed facility will directly create 580 new jobs in southwest Louisiana.

Current Construction: Cheniere – through our EPC contractor Bechtel – is currently building Trains (aka - LNG production units) 1-4 of the facility. These units have been fully permitted by the federal government – meaning they have received DOE approval to export to non-FTA nations and the Federal Energy Regulatory Commission has authorized siting and construction. In addition, the LNG produced by Trains 1-4 has already been sold under 20 year contracts to major global purchasers of LNG. This phase of the project, already under construction, represents a \$12 Billion investment in southwest Louisiana. The total cost of this construction – that which is being paid to our EPC contractor – is approximately \$7.8 billion dollars. The remaining balance represents financing and other business costs. Trains 1-4 will create 280 full-time positions within Cheniere and an additional 150 full-time, permanent contractor positions – for a total of 430 new jobs in southwest Louisiana.

Trains 5 and 6: In 2013, Cheniere announced an expansion of the Sabine Pass Liquefaction project. We have initiated the DOE and FERC permitting process, and plan to move forward with construction upon regulatory approval. The capacity of train 5 has already been sold under long-term contract to global purchasers of LNG. Engineering cost estimates are not yet complete for Trains 5 and 6; however we estimate that the total cost will be at least \$6 billion. Assuming a similar model to Trains 1-4, the actual construction cost will be approximately \$4 billion. Trains 5 and 6 will create an additional 150 full time positions at the facility – with 120 being direct hires to Cheniere and 30 being full-time, permanent contractors.

Cheniere's SWLA Investment Increases 1/14

Cheniere CEO Charif Souki said Sabine Pass LNG's expansion will consist of six trains, each of which is expected to produce 5 million tons of LNG a year. Four have already received DOE permits, which will allow the company to export LNG to countries with whom the United States has a free trade agreement and to non-FTA nations. The plant's other two trains are in the permitting process with DOE. Cheniere has LNG customers for 75 percent of the facility. When finished it will be a **\$20 billion investment** in Southwest Louisiana with \$12 billion already spent over the last 18 months. Cheniere has 2,500 people working at Sabine Pass LNG and is increasing its construction staff by 250 people a month. Peaking this summer with over 4,000 people — probably closer to 4,500 — and who will be there for the next five years. When all six trains are developed, there will be somewhere between 13,000 and 14,000 upstream jobs.

Cheniere received FERC approval on the Sabine Pass project in April 2012. The facility's expansion will make it the first of its kind in the contiguous United States capable of exporting natural gas as LNG. The company's existing import terminal has regasification and send-out capacity of 4 billion cubic feet a day and can store close to 17 billion cubic feet of gas.

Cheniere LNG Sales 8/15

Cheniere Energy, Inc. announced that its wholly owned subsidiary, Cheniere Marketing International LLP has entered into sales arrangements with Électricité de France, S.A. ("EDF") for the delivery of LNG cargoes on an ex-ship basis from the Sabine Pass LNG terminal to the Dunkerque LNG terminal in France. The sales arrangements cover the delivery of up to 26 cargoes, or up to approximately 100 million MMBtus, through 2018. The sales price for the LNG cargoes is linked to the Dutch Title Transfer index, a natural gas pricing index in continental Europe. Volumes will be sourced from Cheniere Marketing's LNG supply portfolio, which includes rights under a sale and purchase agreement with Sabine Pass Liquefaction, LLC to purchase any LNG produced from Sabine Pass in excess of that required for other customers. Cheniere Marketing has a similar SPA with Corpus Christi Liquefaction, LLC for LNG produced from Cheniere's Corpus Christi liquefaction project. On a combined basis, Cheniere Marketing's LNG portfolio is expected to have approximately 9 million tonnes per annum of LNG available from the nine liquefaction trains being developed at Sabine Pass and Corpus Christi.

Cheniere LNG Sales 9/15

Cheniere announced that its wholly owned subsidiary, Cheniere Marketing has entered into another sales arrangement with EDF for the delivery of liquefied natural gas cargoes on an ex-ship basis from the Sabine Pass LNG terminal. According to Cheniere the sales arrangement covers the delivery of up to 24 cargoes, or up to approximately 89 million MMBtus total, from 2017 through 2018.

Cheniere noted the sales price for the LNG cargoes is linked to the Dutch Title Transfer index, a natural gas pricing index in continental Europe. With this latest agreement, Cheniere Marketing has executed agreements for the sale of up to a total of 92 cargoes, or up to approximately 340 million MMBtus, to buyers in Europe and Asia through 2018.

Volumes will be sourced from Cheniere Marketing's LNG supply portfolio, which includes rights under a sale and purchase agreement with Sabine Pass Liquefaction, LLC to purchase any LNG produced from the Sabine Pass Liquefaction Project in excess of that required for other customers. Cheniere Marketing has a similar sale and purchase agreement with Corpus Christi Liquefaction for LNG produced from Cheniere's Corpus Christi liquefaction project. On a combined basis, Cheniere Marketing's LNG portfolio is expected to have approximately 9 million tonnes per annum of LNG available from Trains 1 through 6 of the Sabine Pass Liquefaction Project and Trains 1 through 3 of the Corpus Christi Liquefaction.

Update on Cheniere 10/15

It's a \$20 billion investment with far-reaching impacts. Calcasieu Parish Police Jury members got an update on the Sabine Pass LNG Project, which Cheniere Energy officials compare to the size of 30 Superdomes. In the next few months, officials from Cheniere Energy said export of natural gas is set to make it the single largest industrial project — from a cost standpoint — in the history of the U.S. Jason French, government and public affairs director with Cheniere Energy explained, "It is a project with significant regional, state, national and really international impacts." That's why, French said, although the project is in Cameron Parish, this update needs to be shared with those in Calcasieu.

"In the last two days we've introduced gas into the facility, lit the pilot lights and very soon we'll be producing LNG. And the first cargo will depart for Asia, Europe, for destinations elsewhere in the world, of Louisiana natural gas, in January of 2016," he said. So far, French said they've spent almost \$7 billion on the ground, with construction just starting on trains five and six. "A train is just a gas producing unit that takes the gas and turns it into a liquid," explained French.

As of today, French said 4,600 people are employed there, once operational, 600 are expected to continue on full time, "So, it is a substantial project with over 17 million hours already worked." And while it's a large scale project, French also said benefits will be felt here in Lake Charles. "Business sales in the Lake Charles region are expected to expand by \$8.4 billion over the course of construction." Construction will continue through the year 2019-2020. And with all the Hurricane Rita look backs, officials said the facility is built on 60,000 piles, each 90 feet deep, to ensure it will withstand any future storms.

LNG Global; February 2016

Sabine Pass LNG Terminal

Train 1 has begun producing LNG, and the first LNG commissioning cargo is expected to be exported late February / March. Commissioning for Train 2 is expected to start in the upcoming months. The remaining Trains are expected to commence commissioning on a staggered basis thereafter.

Trains 1 and 2 construction began in August 2012, and as of December 31, 2015, the overall project completion percentage for Trains 1 and 2 was approximately 97.4%, which is ahead of the

contractual schedule. Based on the recently updated construction and commissioning schedule, Cheniere Partners expects to export the first LNG commissioning cargo in late February or March 2016.

Construction on Trains 3 and 4 began in May 2013, and as of December 31, 2015, the overall project completion percentage for Trains 3 and 4 was approximately 79.5%, which is ahead of the contractual schedule. Cheniere Partners expects Trains 3 and 4 to become operational in 2017.

Train 5 construction began in June 2015, and as of December 31, 2015, the overall project completion percentage for Train 5 was approximately 14.9%, which is ahead of the contractual schedule. Engineering, procurement and construction were approximately 41.9%, 20.5% and 0.1% complete, respectively. Cheniere Partners expects Train 5 to become operational in 2019.

Train 6 is currently under development, with all necessary regulatory approvals in place. Cheniere Partners expects to make a final investment decision and commence construction on Train 6 upon, among other things, entering into acceptable commercial arrangements and obtaining adequate financing.

Cheniere and ENGIE 10/15

Cheniere Energy announced it has entered into a 5-year Sale and Purchase Agreement with ENGIE for the delivery of LNG cargoes on an ex-ship basis primarily to the Montoir de Bretagne LNG regasification terminal in France. The Sale and Purchase Agreement covers the delivery of up to 12 cargoes per year, or up to approximately 222 million MMBtus in total, from 2018 to 2023. According to a company statement Cheniere will sell the volumes at contract prices linked to Northern European indices. Pierre Chareyre, Executive Vice President in charge of the Global Gas and LNG business line said, ENGIE is committed to guarantee the supply of its European customers with clean and reliable energy. Importing US LNG will participate to strengthen the security of supply of Europe. Besides, in the context of the energy transition, natural gas is the perfect partner for renewables energies, since it is flexible and abundant”.

On a combined basis, Cheniere Marketing's LNG portfolio is expected to have approximately 9 million tonnes per annum of LNG available from the nine liquefaction trains being developed at Sabine Pass and Corpus Christi. "This SPA with ENGIE furthers our strategy of supplying LNG to European markets and diversifies our marketing portfolio with sales tied to Northern European price indices. Deliveries are expected to be made to the Montoir de Bretagne LNG terminal or to alternative delivery points as determined by our customer," said Charif Souki, Chairman and CEO of Cheniere. Cheniere is currently developing a liquefaction project at the Sabine Pass LNG for up to six Trains, each of which is expected to have a nominal production capacity of approximately 4.5 mtpa of LNG. Construction has begun on Trains 1 through 5 of the Sabine Pass Liquefaction Project. Cheniere is also developing liquefaction facilities near Corpus Christi, Texas. The Corpus Christi Project is being designed for up to five Trains, with expected aggregate nominal production capacity of approximately 22.5 mtpa of LNG, four LNG storage tanks with capacity of approximately 13.5 Bcfe and two LNG carrier docks.

Cheniere Update 10/15

Houston-based Cheniere said that overall construction on its Sabine pass liquefaction and export project is slightly behind schedule. *“Overall, Train 1 and 2 project progress is 96.1% complete against a plan of 98.2%. Train 3 and 4 project progress is 76.7% complete against a plan of 81.8%,”* Cheniere said in the October report filed with the U.S. FERC. However, Cheniere said that the current project progress supports the planned completion for Trains 1 and 2 by March and June in 2016, respectively. Trains 3 and 4 targeted substantial completion dates are April and August 2017. Cheniere is building liquefaction and export facilities at its existing import terminal located along the Sabine Pass River on

the border between Texas and Louisiana. The Sabine Pass facility is expected to start receiving feed gas by the end of the year with the first cargo to be shipped in January 2016.

COMMONWEALTH (WALLER POINT MARINE) LNG TERMINAL 3/13

Calcasieu Ship Channel Cameron - Liquefied natural gas has sparked strong interest as a marine fuel because of the abundance of natural gas, relatively low price and attractive environmental performance. One challenge is the ready availability of liquefied natural gas (LNG). Houston-based Waller Marine, Inc., however, is working towards a solution. Through its LNG development subsidiaries, Waller Energy Holdings, LLC and Waller LNG Services, LLC, it is developing a natural gas liquefaction (LNG) facility on a 175-acre site at the entrance point of the Calcasieu Ship Channel in Cameron Parish in Southwest Louisiana. It is the first of seven planned small-scale LNG terminals that will be cited around the U.S. coast. The project is estimated at \$400 million with construction end date of January 2015 providing 300 construction jobs and 100 to 200 permanent jobs to the area as stated by Clair Hebert Marceaux in June 2015. Using small-scale liquefaction technology, Waller Marine plans to install nominal 500,000 gallon per day LNG trains in phases as the market and demand for marine LNG fuels inevitably expands. The first trains are planned for the Waller Point LNG terminal in Cameron Parish, and additional trains are planned for a second terminal that it is developing through its subsidiary Waller Energy Partners, LLC, at a site to be secured on the Mississippi River in the first quarter of 2013.

About Waller Marine

With the looming regulatory requirement for vessel's to comply with new Emission Control Area (ECA) emission control regulations when operating in the territorial waters of the United States, the Waller Marine's focus is to supply LNG to the marine fuels market. To enable the supply and distribution of LNG to and from small scale LNG terminals and for bunkering LNG as a marine fuel, Waller has also conceived and designed a series of small LNG vessels ranging from its 2,000 to 10,000 cubic meter capacity river transport and bunker barges and its 10,000 to 30,000 cubic meter coastwise ATB LNG vessels.

Waller Marine says with strategically located LNG supply facilities, a distribution of the fuel by Waller barges to small-scale LNG storage terminals combined with ship fueling with Waller LNG bunker barges at anchorages, ports and terminals throughout the U.S., vessel owners will have access to competitively priced LNG. Waller anticipates that substantial savings can be achieved by vessel owners using LNG fuels with payback for conversion costs being as short as six months. Waller has also initiated a vessel conversion strategy and is working with partners on providing funding for the conversion of ships to be fueled by LNG. Working with engine manufacturers and equipment suppliers, Waller is engineering shipboard LNG fuel storage and supply systems for vessels having a range of horsepower. They are also developing pre-manufactured systems to reduce or eliminate downtime during conversion.

G2 10/15

Cameron – Executives with G2 LNG, LLC, a Louisiana-based company, announced the development of a new \$11 billion liquefied natural gas (LNG) export project on the Calcasieu River Ship Channel in Cameron Parish, Louisiana. The proposed project, capable of exporting 14 million metric tonnes per annum (MTPA) of LNG to the global market, will include two liquefaction trains. It is the fourth largest capital investment in the history of the state.

"The G2 LNG project has several unique advantages that have led to advanced discussions with potential customers in Asia, Europe, India and the Caribbean," said former Gov. Charles E. "Buddy" Roemer, G2 LNG Chairman. "We plan to use advanced technologies in the design and operation of the facility. In addition, we will use upstream supply of natural gas both of which will provide a long-term, stable, low cost supply of natural gas to global customers."

The project is expected to create 3,500 construction jobs and more than 250 permanent jobs averaging over \$85,000 per year. G2 LNG is working with regional and parish officials to identify, train and support local Louisiana vendors.

“G2 LNG is a Louisiana-owned company and is dedicated to continue hiring Louisiana people to build and operate this facility. Our people have a long history and knowledge of the energy industry in this state, and we will use that know-how to make this project a great success,” said Roemer.

G2 LNG filed applications in March 2015 with the U. S. Department of Energy (DOE) to export to Free Trade Agreement (FTA) and Non-Free Trade Agreement (NFTA) countries. In July, G2 LNG was granted its license to export to FTA countries. A decision from DOE on the NFTA application is expected in 2017. The company expects to begin the Federal Energy Regulatory Commission (FERC) pre-filing process within the next 30 days. Once all FERC approvals and DOE licenses are granted, construction of the facility can begin. G2 LNG is expecting construction to commence mid-2017 with the facility coming online for delivery in 2020.

“The Calcasieu River Ship Channel and Cameron Parish is the ideal location for this project,” said Thomas Hudson, G2 LNG President. “We are three miles from the Gulf of Mexico on a 42-foot deep channel. Extensive interstate and intrastate natural gas pipeline systems traverse Cameron Parish, giving us access to both conventional and unconventional shale gas on a firm or spot price basis. And, we are thankful to have the unwavering support of local, state and business officials.” For more information about G2 LNG, LLC, please visit www.g2lngllc.com.

SCT&E LNG 5/14

Monkey Island – Cameron Parish is the site chosen by SCT&E to develop a \$2.4 billion natural gas liquefaction facility. Southern California Telephone and Energy said one of its subsidiaries has acquired 232 acres on Monkey Island. SCT&E LNG plans four LNG production units, each capable of producing 1.1 million tons of LNG per year. The Monkey Island site provides deep water access needed to accommodate large vessels that carry LNG overseas; proximity to the Gulf of Mexico; 3,500 feet of space fronting the Calcasieu River; and 4,000 feet of frontage on the Calcasieu Pass/Cameron Loop on the northern end of the property. The area is home to one of the biggest natural gas transportation networks in North America and adjacent to several major interstate and intrastate natural gas pipelines.

Update 7/14

Executives from Southern California Telephone & Energy are wasting no time in getting their LNG plant proposal for Monkey Island before federal officials. SCT&E’s chairman and CEO told the American Press that the company has applied for its non-free trade agreement export permit with the U.S. Department of Energy. SCT&E’s permit would allow it to export LNG from its proposed facility on Monkey Island to countries such as Japan, India, Taiwan and the European nations. The non-FTA permit opens up countries all over the world. I’m getting calls from Europe. SCT&E’s non-FTA permit application to the DOE was filed just two weeks after it resubmitted its application to the department for an FTA permit. If approved, SCT&E’s permits will allow the company to export up to 12 million metric tons of LNG per year from a plant on Monkey Island in Cameron Parish.

Initially, SCT&E’s plant was to consist of four trains, each of which would produce an annual total of 2 million metric tons of LNG. Earlier this month, however, SCT&E executives decided to expand their plant’s facility from four trains to six to meet the growing global demand for LNG, especially in the European and Asian markets. SCT&E’s decision to triple the size of its export capacity prompted company executives to resubmit a revised FTA permit application, which would allow the company to export the full 12 million metric tons on an annual basis. In May, SCT&E announced it had

acquired more than 230 acres on the man-made island to build its \$2.4 billion LNG plant. DOE officials are looking at procedural changes to its non-FTA export permitting process. Among the department's proposed changes is to no longer process applications based on when the department receives them. The change would help SCT&E's application because the company is moving ahead with its proposal.

Update 8/14

In July 2014, SCT&E LNG withdrew its application for the original 4 mtpa and simultaneously submitted a new application for 12 mtpa to the DOE. In addition, SCT&E LNG will seek authorization to export 12 mtpa of LNG to non-FTA countries such as Japan and China.

As documented by the company's Founder and CEO, SCT&E LNG capital investment numbers have increased to **\$9.25 billion** with 2,000 construction jobs (24 to 30 months out), 200 permanent jobs (36 months out), 310 indirect jobs, 303 induced jobs, and 16,500 to 22,000 supported jobs nationally and operational sometime between 2017 and 2018. Located on Monkey Island, the SCT&E LNG site is at the heart of one of the most robust natural gas transportation networks in North America.

Update 9/15

Southern California Telephone and Energy LNG officials signed another nonbinding memorandum of understanding to sell liquefied natural gas from its plant to be built on Monkey Island in Cameron Parish. SCT&E LNG chairman said the multibillion dollar MOU was signed with an unnamed South American entity for 700,000 tons each year for a 20-year fixed price, and a 20-year fixed price MOU with an Asia-based utility company for 1 million tons annually. SCT&E plans to sell up to 4 million tons per year at the fixed price over 20 years and is expected to produce up to 12 million tons of LNG a year. The fixed-price option provides 'a set stable return on investment' with the fluctuating price of oil and natural gas. There will likely be two years of permitting and another two to three years of construction before the first set of LNG can be delivered globally with the plant operating by 2021. The plant is expected to be built on 230 acres of Monkey Island. In December, the Department of Energy gave SCT&E the authority to export 12 million tons per year of LNG to countries the U.S. with which we have free trade agreements.

VENTURE GLOBAL LNG (VG Calcasieu Pass) 12/14

Calcasieu Ship Channel Cameron - Venture Global LNG is proposing to build, operate and maintain a LNG export plant, VG Calcasieu Pass, on 203 acres at the mouth of the Calcasieu Ship Channel where it meets the Gulf of Mexico. The estimated \$4.25 billion facility will have the capacity to export up to 10 million metric tons of LNG each year. The plant will also accommodate ocean-going vessels with an LNG carrying capacity of up to 185,000 cubic meters and included on the project site will be two full containment LNG storage units. At peak construction, the project will employ approximately 1500 workers and 326 indirect jobs. Expected long-term, direct jobs created by the project will be approximately 130 jobs with annual salaries of \$70,000. The timeline for the project includes the regulatory and government filing process and securing commercial agreements through the year 2016, with operations beginning in late 2019.

Venture Global's website states that in September 2013 the company received authorization from the U.S. Department of Energy to export up to 10 million metric tons of LNG annually to Free Trade Agreement countries over a 25-year period. The company has also applied for DOE's non-FTA export license, which will allow the company to ship LNG to countries such as Japan, India, Taiwan and the European nations. Their website also states that the company submitted its pre-filing request in October with the Federal Energy Regulatory Commission for the VG Calcasieu Pass project. FERC officials accepted Venture Global's prefiling request on Oct. 10. FERC's pre-filing process begins the commission's review of an LNG project and its adherence with the National Environmental Policy Act.

About Venture Global LNG

Venture Global LNG, a Washington D.C. company, plans to be a long-term, low-cost producer of LNG, capitalizing on low-cost natural gas production in the United States. Venture Global LNG's strategy utilizes a highly efficient, mid-scale LNG liquefaction technology in a base-load configuration. Venture Global LNG intends to develop, own and operate additional LNG liquefaction and export facilities in the future. More can be found at www.venturegloballng.com

Venture Global Update 9/15

Venture Global LNG announced that its subsidiaries Venture Global Calcasieu Pass, LLC and TransCameron Pipeline, LLC have submitted their joint application to the U.S. Federal Energy Regulatory Commission requesting authorization to build a proposed LNG terminal and pipeline system in Cameron Parish, Louisiana. In addition to the FERC application, Calcasieu Pass and TransCameron Pipeline have recently submitted final permit applications and final studies to the U.S. Coast Guard, U.S. Army Corps of Engineers, Louisiana Department of Natural Resource and Louisiana Department of Environmental Quality. "Our final application submittal to FERC and the other federal and state agencies marks a significant milestone in our company's development and brings us closer to our goal of delivering LNG to global buyers beginning in 2019," said Venture Global Co-CEO Robert Pender.

Calcasieu Pass is located on a 506-acre site near where the Calcasieu Ship Channel meets the Gulf of Mexico. The proposed facilities will include two ship-loading berths for LNG vessels, two full-containment LNG storage tanks and an on-site combined cycle gas turbine power plant. Scheduled to begin construction in late 2016 and achieve full operations in late 2019, Calcasieu Pass will have a nameplate capacity of 10.0 million metric tonnes per annum of LNG according to a Venture Global LNG statement. "We are dedicated to becoming one of the lowest-cost providers of LNG in the world, and today's announcement represents yet another significant step in that direction," said Venture Global Co-CEO Michael Sabel. "This is an exciting time for both Venture Global and our global LNG customers."

The following are plant expansions and new projects reported through LED¹ where incentives have been identified totaling \$16.794 million in Cameron Parish in 2012:

	Construction Jobs	Permanent New Jobs	Investment
Cheniere LNG O&M	0	8	\$104,305,155

²IMCAL 2013 capital improvement projects and expansions totaling \$375,000 in Cameron Parish:
Entrepreneurial center \$375,000.

-JEFFERSON DAVIS PARISH-

JEFFERSON DAVIS JAIL 4/14

Jennings Area - While \$10 million of state funding has already been secured for land purchase and construction, funds are still needed to maintain and operate the Jeff Davis Parish Jail before construction can begin. An agreement has been signed with Earl B. Evans Estate to sell 17.02 acres of land. The property is located just west of the Highway 90 overpass in Jennings. Officials say they chose the site because of its proximity to the courthouse and the selling price. The sales price is \$272,320 which works out to roughly \$16,000 per acre, but the parish will only pay the appraised value—which could be less. The police jury decided an attempt to go out to the people for a 10-year half-cent sales tax proposal was in order.

Jefferson Davis Jail Update 5/14

A new jail in Jeff Davis Parish gets the green light to move forward. Residents voted in favor of a half cents sales tax 72 percent to 28 percent. The parish already has \$10 million in state funding to build the facility. Parish officials said a new and larger jail has been long overdue. The current jail faces overcrowding issues and structural damage. With the new jail, the parish will go from housing about 65 inmates to a 200 hundred bed facility. The parish already has \$1.8 million on hand to get the project started. Now that the voters have pushed through the sales tax for jail maintenance, the next step is to move forward with construction. The parish has to comply with state requirements which include appraising the land and completing an environmental study. The parish said it hopes to close on the property and secure the title within 150 days. It is in an industrial area so there are no private residences nearby.

METALPLATE GALVANIZING 2/15

Jennings Area - Gov. Bobby Jindal and Metalplate Galvanizing Chairman Hartwell Davis Jr. announced a \$9.75 million capital investment to develop a metal galvanizing plant in Jennings. With the development of a 50,000-square-foot facility, the company will create 104 new direct jobs with an average annual salary of \$46,300, plus benefits. Louisiana Economic Development estimates the project will result in an additional 245 new indirect jobs, for a total of more than 340 new jobs in the Southwest Region. The company estimates the project will generate 50 construction jobs as well.

Through hot-dip galvanizing to protect metal from corrosion, Metalplate Galvanizing serves customers in steel, petrochemical and other industries. The new plant will be the company's seventh facility, and it will allow Metalplate to increase its volume and support new and existing customers in Louisiana and throughout the South. "This new plant will be the largest of Metalplate's seven galvanizing plants located across the Southern U.S.," Davis said. "Metalplate recognizes the very large and enduring growth potential of energy-related industry in Louisiana and in particular along its I-10 corridor. We see a great need developing for hot-dip galvanizing at both new industrial operations and expansions of existing plant facilities. Our decision for the South Louisiana location has been greatly facilitated by the strong encouragement and support of Jeff Davis Parish and Louisiana officials."

Headquartered in Birmingham, Alabama, the new hot-dip galvanizing facility in Jennings will be the company's first in Louisiana. Metalplate Galvanizing also operates facilities in Atlanta; Houston; and Jacksonville, Florida. The company launched operations in the 1930s as a small metal-finishing shop in Montgomery, Alabama, and began its hot-dip galvanizing process in Birmingham in 1949. LED began discussions with Metalplate Galvanizing about a potential project in March 2014. To secure the project, the State of Louisiana offered the company a competitive incentive package that includes the use of the state's Quality Jobs and Industrial Tax Exemption programs.

About Metalplate Galvanizing LP

Metalplate is dedicated to providing the very best in hot-dip galvanizing. With six modern plants located in steel and transportation centers across the southern United States, Metalplate is the galvanizer best-equipped to assist from job acquisition to customer satisfaction. For more information, visit www.metalplate.com.

POROCEL 9/14

Lacassine Area - Porocel has leased two dozen acres at the Lacassine Industrial Park. They will produce catalyst and other products for the oil refining industry. Construction cost is estimated at \$2 million over the next 2 years with the first phase of construction completed by December 2014 and 15 initial jobs.

SOWELA – JENNINGS CAMPUS ADDITION

Jennings Area – Ten acres of land adjacent to Jennings High School has been purchased through the Jeff Davis Land Commission for the future home of Sowela's \$10 million Jeff Davis instructional site. The land was purchased for \$400,000 and given to the state of Louisiana for the 35,000-square-foot building.

The following are plant expansions and new projects reported through LED¹ where incentives have been identified totaling \$1.55 million in Jefferson Davis Parish in 2012:

	Construction Jobs	Permanent New Jobs	Investment
Berzerker	0	3	\$ 800,000
Jennings Town Square	20	1	\$ 750,000

The following are plant expansions and new projects reported through LED¹ where incentives have been identified totaling \$7.6 million in Jefferson Davis Parish in 2013:

	Construction Jobs	Permanent New Jobs	Investment
LEEVAC Shipbuilders	0	95	\$ 6,466,595
LEEVAC Shipyards	0	17	\$ 1,145,202

²IMCAL 2012 capital improvement projects and expansions totaling \$13,101,304 in Jefferson Davis Parish: Jeff Davis Electric Coop Hurricane Recovery grant \$1.93 million and state highway roadwork \$11,171,304.

²IMCAL 2013 capital improvement projects and expansions totaling \$196,000 in Jefferson Davis Parish: Lake Arthur sewer pumps \$161,000 and street improvements \$35,000.

SPECIAL ADDITION: Vernon Parish borders Beauregard and Allen Parishes and greatly contributes to the economic impact of the Southwest Louisiana region. This special report is included for informational purposes only.

-VERNON PARISH-

FORT POLK PROGRESS 6/13

Leesville - Fort Polk Progress attributed the Army's announcement that the Joint Readiness Training Center and Fort Polk is not among the installations affected by the Army's reduction of its active component brigade combat teams (BCTs) to strong community support and the leadership of communities from across the region. The 4th Brigade Combat Team, 10th Mountain Division remains at Fort Polk, according to a press release by Fort Polk's Public Affairs office. The Army is inactivating and reorganizing BCTs at other installations nationwide and in Europe as well as reducing and reorganizing numerous non-BCT units - many commonly referred to as BCT enablers - as part of the end strength reduction. Fort Polk Progress marshaled its resources and supporters from across the state to address faulty information concerning Fort Polk that could have been used in the Army's decision-making process and ensured that the Army used the most accurate, up to date information in making any decisions concerning the military base.

Fort Polk Update 2/15

Fort Polk is one of 30 bases nationwide on the chopping block for troop reductions. The U.S. Department of Army is proposing a cut of 6,500 troops at Fort Polk. While their decision won't be announced until early summer, they will be visiting Fort Polk March 3. Both Leesville Mayor Rick Allen and DeRidder Mayor Ron Roberts say the reduction would negatively impact the economy. "The majority of the troops at Fort Polk choose to live off-post... Fort Polk inserts about \$26 billion

into the state's economy," said Mayor Allen. Mayor Roberts added, "Fort Polk is a community of 30,000 but the economic engine and really the educational engine that drives the Fort Polk community is outside Fort Polk. It's in DeRidder and it's in Leesville." It's why they're encouraging their communities to voice support for the troops March 3. "We are approaching the March 3 listening session which is the last step in the process of the army gathering all of the information to help them make the decisions about where to make the cuts," said Tammy Sharp, public relations consultant for Fort Polk Progress. Sharp says the last time they faced cuts, in 2013, the community's support helped prevent reductions.

Update 6/15

WASHINGTON, D.C. — Fort Polk Progress has been honored with the 2015 Community Excellence Award from the Association of Defense Communities (ADC) for its successful collaboration with local, state and federal partners in support of the educational community at Fort Polk. Michael Reese, chairman of Fort Polk Progress, accepted the award June 24 at a special Congressional Breakfast on Capitol Hill during the 2015 Defense Communities National Summit hosted by ADC. The ceremony was attended by members of Congress and leaders from the Pentagon.

"Since it was formed in 2006, Fort Polk Progress has been dedicated to bringing together partners from throughout Louisiana to focus on making Fort Polk a 'Station of Choice' for soldiers and families. We recognize that the quality of education provided by the schools that surround Fort Polk is vitally important to soldiers, families and Army leadership," said Reese. "Our Education Initiative represents a tremendous amount of collaboration between base families, base leadership, state Department of Education, local school districts, higher education institutions, the business community and education experts, all focused on a plan for constant improvement, assessment and communication."

ADC (www.defensecommunities.org) is the nation's leading association representing U.S. communities and states with a significant military presence and their partner organizations. It unites the diverse interests of communities, states, the private sector and the military on issues such as protecting defense infrastructure, community-military partnerships, defense real estate, mission growth, base redevelopment, and support for military families and veterans.

When moving to a new locale, military families often ask about the state of the schools in their new communities. They're not alone. Army Chief of Staff Gen. Raymond Odierno called for an evaluation of all schools near Army installations in October 2013 and warned governors and legislators publicly that school performance will factor into decisions regarding the Army's "future force structure."

How one defense community is addressing this issue is most noteworthy. Fort Polk Progress, a regional community organization that supports Fort Polk's continued presence in Vernon Parish took up the gauntlet Odierno had thrown down by forming, leading and integrating a broad and ambitious Education Initiative. Fort Polk Progress used its experience in collaborating with local, state and federal partners to acquire funding for the initiative and to bring its many partners into the fold. This partnership is composed of the Joint Readiness Training Center at Fort Polk, the Vernon Parish School District, Fort Polk Progress and a variety of state agencies, educational institutions and businesses.

Its goals are to improve school performance and inform parents about the state's core educational standards and about how parents can support their children's academic achievement. The partners also decided to benchmark their progress by comparing Vernon Parish schools' academic performance with that of the national average and of schools that support other Army installations.

The Education Initiative began this process by bringing local residents and education experts together to identify the school system's strengths and challenges. The partners then held an education symposium at Fort Polk's Bayou Theater to discuss the challenges and identify goals and the steps to help achieve those goals. The symposium attracted about 700 educators, soldiers and family members, as well as the director of Family and Morale, Welfare & Recreation for the Army's Installation Management Command (IMCOM), representing the chief of staff.

Education Initiative partners provided funding for near-term projects and to meet priorities parents had proposed during the symposium. These included holding summer enrichment camps, improving communication between schools and parents, hosting a Back-to-School Resource Fair and establishing committees of parents, teachers, higher education partners and local business representatives to finalize the initiative's strategic plan, which was presented to the Vernon Parish School Board in May. Fort Polk Progress planned for long-term follow-through by establishing a governance board to monitor the plan's implementation and assess its effectiveness.

The initiative already has yielded some notable results. Odierno himself visited Fort Polk last April and praised the installation for the progress it had made in its stated goal of moving Fort Polk area schools "from good to great."

Update 7/15

WASHINGTON, D.C. – Fort Polk in Louisiana will be losing 388 troops, representing a 4.8 percent reduction, the Army confirmed Thursday. The cuts are part of a draw down nationally of 40,000 troops, the Pentagon said. While Louisiana lawmakers criticized the cuts at Fort Polk, the reduction was less than some officials had feared. Some had projected a loss of 650 troops or more at the base, located west of Alexandria.

"While I'd rather not see any drawdown of our troops, this is ultimately positive news – Fort Polk was saved from significantly greater cuts," said Sen. David Vitter, R-La. "We need to remain vigilant against attempts to reduce our force structure at the expense of our national security, and making sure that our troops at Fort Polk have the support they need will remain among my top priorities."

Vitter and others said a key to keep troop levels at Fort Polk stable was keeping the 3rd BCT (Brigade Combat Team), 10th Mountain Division, which was reflagged from the 4/10 in February. The unit has about 3,000 active duty troops. According to the Defense Department, Fort Polk, which currently has 8,128 troops, will drop to 7,740 by 2017. Overall, the Army is dropping troop levels from 490,000 to 450,000.

"While I am opposed to the drawdown, the good news is the battalion is staying," said Rep. Ralph Abraham, R-Alto. "This is the result of thousands of community members working very hard to protect their base. We must continue to stand up for Fort Polk going into the future."

Other bases had more substantial cuts, according to information compiled by Vitter's office: Fort Hood in Texas, losing 3,350 soldiers; Fort Benning in Georgia, 3,400; Joint Base Elmendorf-Richardson in Alaska, 2,600; Joint Base Lewis-McChord in Washington State, 1,250; Fort Bliss in Texas, 1,219 troops and Ford Drum in New York, 1,000.

"While Fort Polk will be losing almost 400 soldiers, the cuts could have been in the thousands, mirroring the impact to other bases around the country," said Rep. John Fleming, R-Minden. "The support from Louisiana's local communities along with state and federal officials no doubt played a significant role convincing Army leaders of the value of Fort Polk."

Said Rep. Garret Graves, R-Baton Rouge: "The Army is getting smaller, which I do not support. But Fort Polk's survival will result in superior combat readiness and operational efficiency, which is absolutely our desired national security outcome. And the entire Central Louisiana community should be commended for their efforts to support Fort Polk and the US Army."

Rep. Charles Boustany, R-Lafayette, expressed disappointment at the cuts. "However, it is a testament to the strong grassroots support for the Post that Fort Polk was spared from much deeper cuts. As other states experience troop reductions in the thousands, Fort Polk's Brigade Combat Team and Joint Readiness Training Center will remain intact – an important victory for Louisiana," Boustany said.

U.S. Sen. Bill Cassidy, R-La., also noted the cuts were not as severe as feared. "Fort Polk has been spared the deep cuts other bases received," Cassidy said. "The positions lost are part of the Fort Polk family. We regret this loss but recognize it could have been worse. We celebrate that the Brigade Combat Team remains intact and there's every indication Fort Polk will continue to be recognized as the important training center it is, preparing our troops to defend our country."

An Excerpt of the Louisiana Economic Outlook: 2016 and 2017

Prepared by: Dr. Loren Scott, Professor Emeritus in Economics – October 2015

Published by: Economic Development Division, E. J. Ourso College of Business, Louisiana State University, Baton Rouge, LA

Executive Summary Notes for Lake Charles, MSA (Calcasieu & Cameron Parishes)

*The hottest area of the state right now is the **Lake Charles MSA**. This region has a remarkable \$39.6 billion in industrial projects under construction and an equally remarkable \$45 billion at the FEED and permitting stage. A huge boom in industrial construction workers will drive this region up by 7,400 jobs (+7.1%) in 2016 and another 2,000 jobs (+1.8%) in 2017. This latter year's growth rate could become much larger if the projects at the FEED stage move to construction. Other good news for this region came when the Golden Nugget Casino opened and actually grew the gaming market without cannibalizing business away from the other two casinos.*

2014-15: The Real Boom Begins

As Lake Charles entered 2014, we began to see the first evidence of a massive boom in this corner of the state unlike any we have ever seen before. Specifically:

- *In 2014 employment in the Lake Charles MSA set a regional record for the first time since 2008.*
- *In 2015, employment passed the 100,000 mark for the first time in the MSA's history and it passed Houma to become the fourth largest MSA in the state.*
- *Lake Charles has now been the fastest growing MSA in the state for two straight years, adding 11,300 jobs and expanding by more than 6% a year. In 40 years of monitoring the Louisiana economy we have never seen back-to-back job performances like that in any MSA in the state.*

*What was the source of this remarkable performance? By mid-year 2015 we had tabulated almost **\$85.6 billion in announced industrial projects** for the MSA. We have been monitoring the state's economy for four decades; this figure exceeds the best year of announcements for the whole state by a factor of a least 10.*

*Of this total, we estimate that **\$39.6 billion of these projects are already underway**, and approximately \$46 billion are at the financing, permitting or FEED stage (that is, they are still "potential" projects). This means that if these projects go vertical, Lake Charles will see record setting growth well into 2017. Our projections for this region are based on the very conservative assumption that few of these projects will go forward. If just one or two break ground, our forecast for 2017 will be too conservative by far.*

Forecast for 2015-16: Will the Boom Tail Off in 2017?

We are expecting Lake Charles to add 7,400 jobs in 2016 and another 2,000 jobs in 2017---a stellar total increase of 8.9%. No other MSA in the state is expected to come close to this growth rate. The closest should be Baton Rouge at 3.7%. Lake Charles' growth rate is expected to be five times greater than the state as a whole. The slower growth rate in 2017 is based on some of the projects underway beginning to tail off as completion nears. However, our forecast for 2017 assumes almost none of the projects at the FEED stage will go forward to construction. This is a very conservative position and one that could make the 2017 projection far too conservative.

¹Louisiana Economic Development (LED) – Fastlane Report with project start dates of January 2012 – July 2014

²Imperial Calcasieu Regional Planning and Development (IMCAL) - 2012 and 2013 Comprehensive Economic Development Strategy (CEDS) Reports and 2015-2019 Transportation Springboard Improvement Projects.

Permanent Indirect Jobs: The indirect impact is the value of inputs purchased in subsequent rounds of spending by the supporting industries. So the indirect jobs result from the supporting industries related to each project.

Permanent Induced Jobs: The induced impact (this impact is often called the household-spending effect) is the value of goods and services purchased by all workers whose earnings are affected by the final-demand change. The induced jobs come from the increased spending of the workers that are in the directly impacted project and the supporting industries to that project.

The indirect jobs and the induced jobs are shown separately because there must be an assumption that the additional household spending is occurring in that area of the project.

Source: Older version of LED RIMS II Projection Models used on projects dated prior to January 2016. Beginning January 2016, updated LED RIMS II Projection Models are used.

*Compiled by the Research Director of the Southwest Louisiana Economic Development Alliance
February 19, 2016
dmr*



SWLA Projects Report 2016 Updated 6.08.16

Compiled by the Southwest Louisiana Economic Development Alliance, this report reflects projects that are still active or not completed as of April 2016. Some of these projects may have been announced or started in prior years. All information in this report is either provided by the company themselves, from LED Fastlane, IMCAL or from press releases provided through media. This is not an exhaustive list of all projects in SWLA as some companies are in phases where they are not ready to publicly share information about their projects.

Parish	Project	Cap EX \$\$\$	Construction Jobs	Permanent Direct Jobs	Permanent Indirect Jobs	Permanent Induced Jobs
Projects Under Construction						
Beauregard	Beauregard Courthouse	12,000,000				
	Total	12,000,000				
Calcasieu	AAR	878,345		500	170	218
	Axial/Lotte Chemical	3,000,000,000	3000	250	1200	1000
	Belle Savanne	270,000,000				
	Big Lake Fuels (G2X)	1,600,000,000	2500	150	465	470
	Crying Eagle Brewery	4,600,000	100	20		
	Delta Downs Casino Hotel	45,000,000				
	Golden Nugget	85,000,000				
	Indorama Ventures	175,000,000	600	125	240	241
	Juniper GTL	135,000,000	125	29	57	55
	Lake Charles Memorial Health	29,024,996				
	Lake Charles Regional Airport	1,818,364				
	Lakes @ Morganfield	495,000,000				
	L' Auberge	20,000,000				
	McNeese State University	54,914,830				
	PLC - Calcasieu Ship Channel	10,000,000				
	Sasol - Ethane Cracker	11,000,000,000	5000	500	925	904
	Sowela Aviation Training Facility	3,700,000				
	Sowela Industrial Training Facility	20,000,000				
	Sowela Student Success Building	8,000,000				
	Undisclosed Project Numbers		2,700			
	West Calcasieu Port	2,300,000				
	Westlake Chemical	330,000,000	1000	25	83	81
	Total	17,290,236,535	15,025	1,599	3,140	2,969
Cameron	Cheniere LNG Phase 1 & 2 (Note #3) Total Project including Phase 3 \$20 Billion	16,000,000,000	4500	580	909	888
	Cameron LNG	10,000,000,000	3000	190	204	199
	Undisclosed Project Numbers		1,800			
	Total	26,000,000,000	9,300	770	1,113	1,087
Jeff Davis	Sowela Jennings Campus Facility	10,400,000				
	Metalplate Galvanizing	9,750,000	50	104	125	120
	Total	20,150,000	50	104	125	120
	Subtotal	43,322,386,535	24,375	2,473	4,378	4,176

Announced Projects Pending Final Approval						
Calcasieu	ART	135,000,000	100	20	40	40
	Dongsung Finetec	5,000,000	300	250	686	685
	Entergy Louisiana	187,000,000				
	Lake Charles LNG/BG Group	10,000,000,000	4000	250	240	235
	Lake Charles Memorial Health	14,500,000				
	Live Oak LNG	2,000,000,000	1000	100	200	185
	Magnolia LNG	4,354,000,000	1000	70	100	75
	Matheson TriGas	130,000,000	350	27	54	50
	McNeese State University	11,800,000				
	National Hurricane Museum	70,000,000				
	Oak Grove	14,500,000				
	Sasol GTL - Project estimates \$11 to \$14 Billion	11,000,000,000	2000	753	1392	1360
	Sears Residential Housing	21,065,000				
	VA Hospital	2,600,000				
	Total	27,945,465,000	8,840	1,480	2,720	2,630
Cameron	Cameron Fisheries Facility	4,700,000				
	Cheniere LNG Phase 3 (Note #3) Total Project including Phase 1 & 2 \$20 Billion	4,000,000,000				
	Port Cameron , LLC	1,500,000,000				
	Cameron Access	310,000,000				
	G2 LNG	11,000,000,000	3500	250		
	SCT&E LNG	9,250,000,000	2000	200	310	303
	Venture Global LNG	4,250,000,000	1500	100	176	150
	Commonwealth (Waller Point) LNG	200,000,000	300	45		
	Total	30,514,700,000	7,300	595	486	453
Jeff Davis	Jeff Davis Jail	10,000,000				
	Total	10,000,000	0	0	0	0
	Subtotal	58,470,165,000	16,140	2,075	3,206	3,083
	Total	101,792,551,535	40,515	4,548	7,584	7,259
LED1 Expansions						
Allen	2013	3,125,238	60			
Beauregard	2012	16,794,000	236			
	2013	13,902,308	934			
	2014	5,092,527	270			
Calcasieu	2012	67,840,000	634	32	18	17
	2013	100,953,240	1978	49		
Cameron	2012	104,305,155		5	8	8
Jeff Davis	2012	1,550,000	20	4		
	2013	7,611,797		112		
	LED	321,474,265	4,132	202	26	25
IMCAL2 Transportation Improvements						
Allen	2012	6,680,224				

	2013	51,400				
Beauregard	2012	19,883,344				
	2013	214,959				
Calcasieu	2012-2014	318,122,928				
	2015	929,745				
	2016	2,452,117				
	2017	2,543,145				
	2018	3,532,919				
	2019	29,706,479				
Cameron	2013	375,000				
Jeff Davis	2012	13,101,304				
	2013	196,000				
	IMCAL	397,789,574				

Construction Jobs	40,515
Permanent Direct Jobs	4,548
Permanent Indirect Jobs	7,584
Permanent Induced Jobs	7,259
TOTAL ESTIMATED JOBS	59,906

Estimated New Permanent Jobs	
Direct	4,548
Indirect	7,584
Induced	7,259
Total	19,391

Permanent Indirect Jobs

The indirect impact is the value of inputs purchased in subsequent rounds of spending by the supporting industries. So the indirect jobs result from the supporting industries related to each project.

Permanent Induced Jobs

The induced impact (*this impact is often called the household-spending effect*) is the value of goods and services purchased by all workers whose earnings are affected by the final demand change. The induced jobs come from the increased spending of the workers that are in the directly impacted project and the supporting industries to that project.

The indirect jobs and the induced jobs are shown separately because there must be an assumption that the additional household spending is occurring in the area of the project.

Source: LED RIMS II Projection Models

1 Louisiana Economic Development (LED) – Fastlane Report with project start dates of January 2012 – July 2013

2 Imperial Calcasieu Regional Planning and Development (IMCAL) - 2012 and 2013 Comprehensive Economic Development Strategy (CEDS) Reports

3 Cheniere LNG

A portion of these permanent jobs are attributed to Phase 3. They are reported in aggregate until the numbers are attributed to each phase by the company.

Below is a report of projects completed as of May 2016.

Parish	Project	Cap EX \$\$\$	Construction Jobs	Permanent Direct Jobs	Permanent Indirect Jobs	Permanent Induced Jobs
Completed Projects 2012-2015						
Allen	Allen Parish Jail	8,300,000				
	Seven Clans Hotel @ Coushatta	60,000,000	1000	150	40	58
Beauregard	Packaging Inc. of America (Boise)	111,000,000	600	54	100	90
Calcasieu	Chennault Hanger	21,000,000				
	Farmers Rice Milling	13,400,000	50	10	24	13
	Golden Nugget	700,000,000	1800	1500	395	570
	Heritage Square	1,500,000				
	IFG Port Holdings	59,500,000	200	36	12	17
	Lake Charles City Court	5,000,000				
	McNeese State University	10,200,000				
	Northrup Grumman	3,600,000				
	PLC - Rail Improvements	22,000,000				
	SW Beverage	15,000,000				
	SEED Center	12,900,000				
	Sowela Nursing/Health Facility	8,800,000				
	West Calcasieu Event Center	10,000,000		8	2	2
	BP Biofuels	400,000,000		88	284	234
Jeff Davis	LA Spirits	5,650,000		25	25	22
	Porocel	2,000,000		15		
	Zagis Expansion	4,000,000		30	39	31
	Total	1,463,650,000	3,650	1,916	921	1,037

Compiled by the Research Director of the Southwest Louisiana Economic

Updated 06.08.16 rbs

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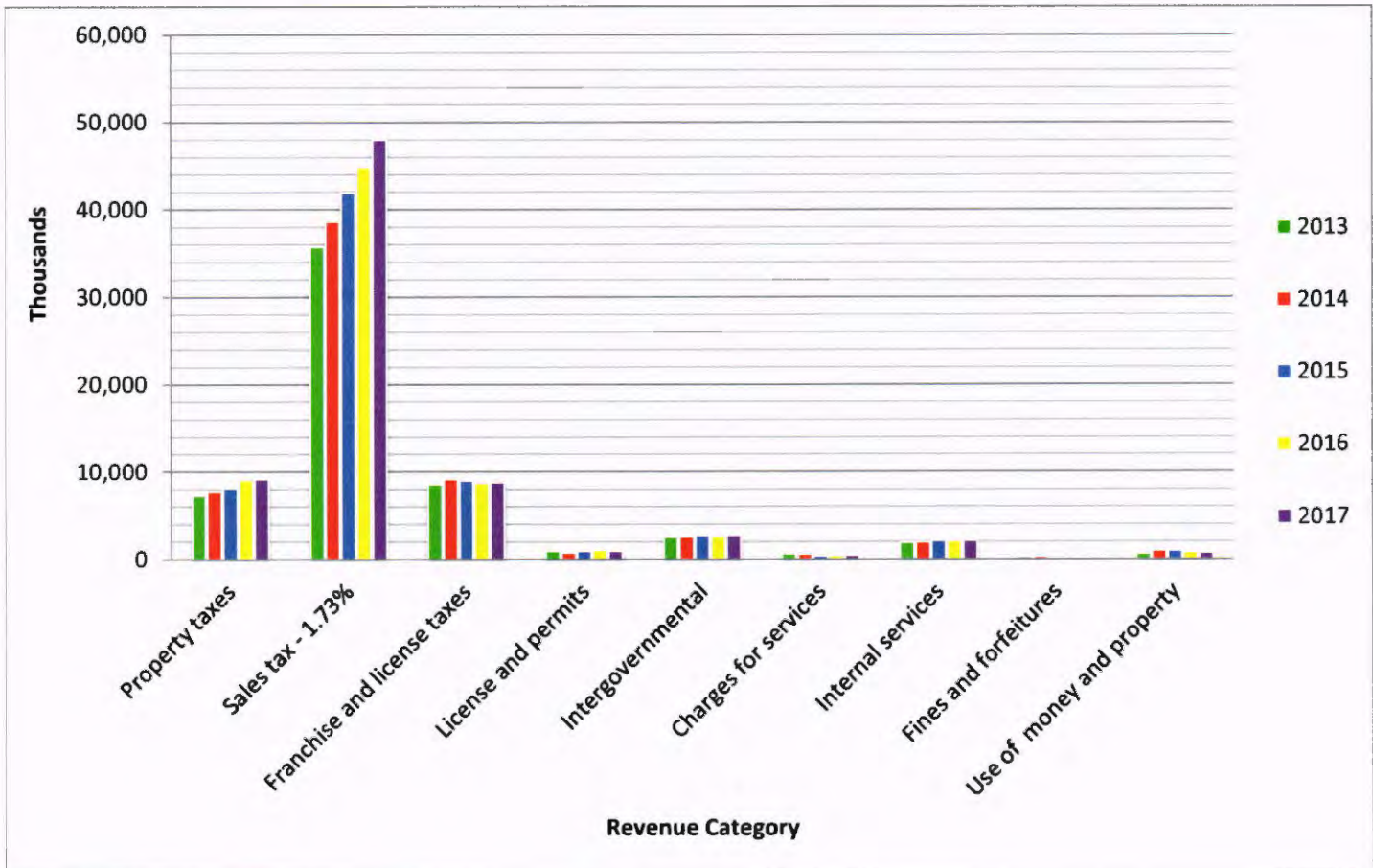
MISCELLANEOUS STATISTICS

CITY OF LAKE CHARLES

FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

GENERAL FUND REVENUE COMPARISON

Revenue	Actual Fiscal Year 2012-2013	Actual Fiscal Year 2013-2014	Actual Fiscal Year 2014-2015	Projected Results EOY 2015-2016	Budget 2016-2017
Property taxes	\$ 7,255,114	\$ 7,659,376	\$ 8,129,581	\$ 9,065,958	\$ 9,164,433
Sales tax - 1.73%	35,704,542	38,596,149	41,924,375	44,831,781	47,937,500
Franchise and license taxes	8,570,250	9,119,654	8,982,214	8,674,246	8,780,000
License and permits	928,783	733,154	920,264	1,056,070	939,400
Intergovernmental	2,509,007	2,513,429	2,742,913	2,596,924	2,750,590
Charges for services	616,032	545,425	359,344	391,855	426,800
Internal services	1,875,623	1,909,461	2,092,647	2,062,531	2,085,531
Fines and forfeitures	247,062	253,920	195,139	160,510	184,200
Use of money and property	622,650	937,921	921,564	769,067	683,850
Total operating revenues	<u>\$ 58,329,063</u>	<u>\$ 62,268,489</u>	<u>\$ 66,268,041</u>	<u>\$ 69,608,942</u>	<u>\$ 72,952,304</u>

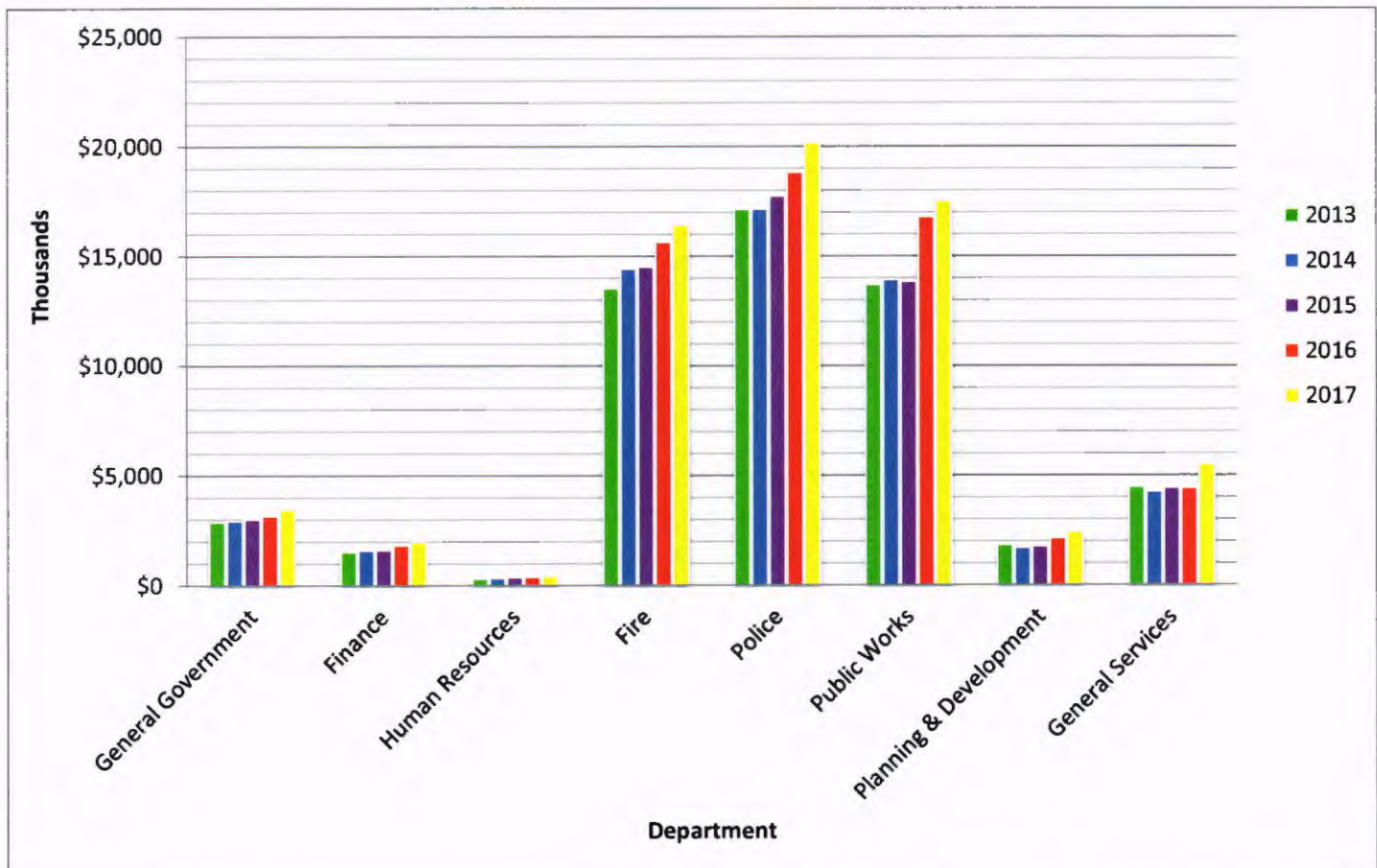


CITY OF LAKE CHARLES

FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

GENERAL FUND EXPENDITURE COMPARISON BY DEPARTMENT

Department	Actual Fiscal Year 2012-2013	Actual Fiscal Year 2013-2014	Actual Fiscal Year 2014-2015	Projected Results EOY 2015-2016	Budget 2016-2017
General Government	\$ 2,892,999	\$ 2,945,962	\$ 3,016,207	\$ 3,157,767	\$ 3,454,588
Finance	1,524,491	1,594,290	1,610,407	1,816,453	1,954,320
Human Resources	309,113	339,091	367,152	377,639	426,167
Fire	13,523,626	14,416,100	14,500,180	15,619,087	16,409,243
Police	17,131,824	17,145,783	17,734,455	18,808,254	20,151,258
Public Works	13,694,611	13,909,363	13,825,071	16,773,473	17,507,847
Planning & Development	1,821,732	1,693,469	1,760,153	2,112,750	2,414,043
General Services	4,453,969	4,243,854	4,415,871	4,398,860	5,478,573
Operating expenses	55,352,365	56,287,912	57,229,496	63,064,283	67,796,039
Transfers * not included below	4,075,243	4,217,148	7,040,146	11,778,954	6,539,110
Total expenditures	<u>\$ 59,427,608</u>	<u>\$ 60,505,060</u>	<u>\$ 64,269,642</u>	<u>\$ 74,843,237</u>	<u>\$ 74,335,149</u>

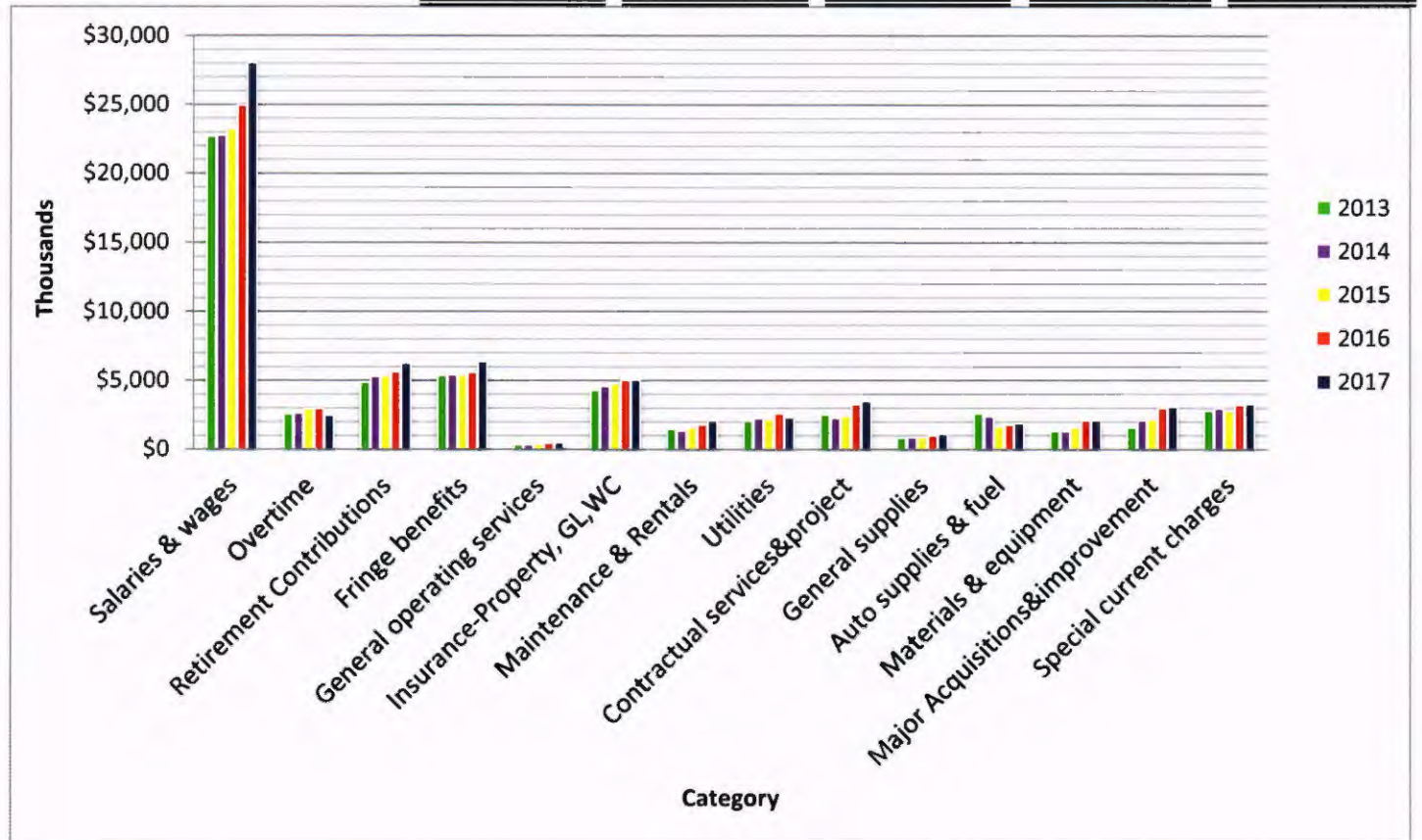


CITY OF LAKE CHARLES

FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

GENERAL FUND EXPENDITURE COMPARISON BY CATEGORY

Expenditure Category	Actual Fiscal Year 2012-2013	Actual Fiscal Year 2013-2014	Actual Fiscal Year 2014-2015	Projected Results EOY 2015-2016	Budget 2016-2017
Salaries & wages	\$ 22,709,967	\$ 22,747,831	\$ 23,200,135	\$ 24,949,505	\$ 28,024,700
Overtime	2,554,817	2,624,617	2,929,511	2,950,000	2,449,800
Retirement Contributions	4,873,579	5,283,123	5,330,957	5,611,715	6,242,800
Fringe benefits	5,367,880	5,399,815	5,400,420	5,573,112	6,363,043
General operating services	351,596	333,839	355,890	439,921	474,490
Insurance-Property, GL,WC	4,300,181	4,571,867	4,786,093	5,003,790	5,029,938
Maintenance & Rentals	1,490,452	1,333,632	1,605,333	1,773,343	2,047,610
Utilities	2,086,210	2,226,448	2,162,884	2,568,851	2,313,260
Contractual services&project	2,502,872	2,254,889	2,411,753	3,239,022	3,474,220
General supplies	835,705	836,949	865,500	982,640	1,082,625
Auto supplies & fuel	2,613,098	2,365,560	1,648,066	1,755,040	1,873,500
Materials & equipment	1,311,750	1,296,669	1,586,469	2,052,436	2,075,098
Major Acquisitions&improvement	1,567,040	2,075,402	2,172,383	2,962,793	3,069,530
Special current charges	2,787,218	2,937,272	2,774,102	3,202,115	3,275,425
Operating expenses	55,352,365	56,287,913	57,229,496	63,064,283	67,796,039
Transfers * not included below	4,075,243	4,217,147	7,040,146	11,778,954	6,539,110
Total expenditures	\$ 59,427,608	\$ 60,505,060	\$ 64,269,642	\$ 74,843,237	\$ 74,335,149

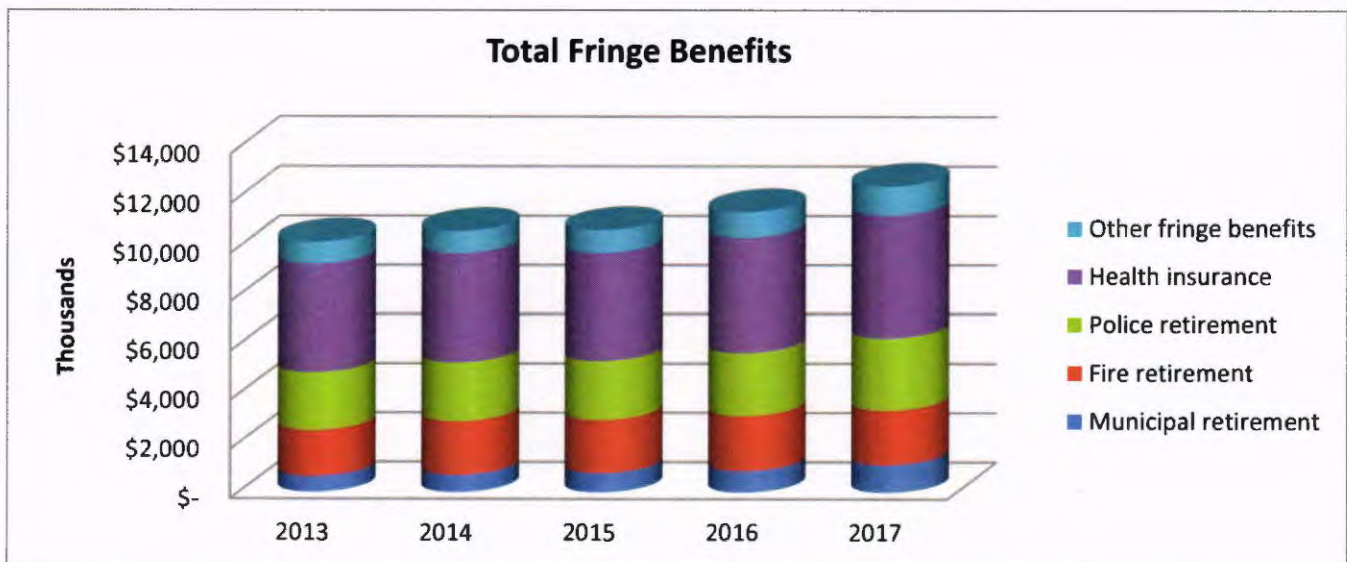
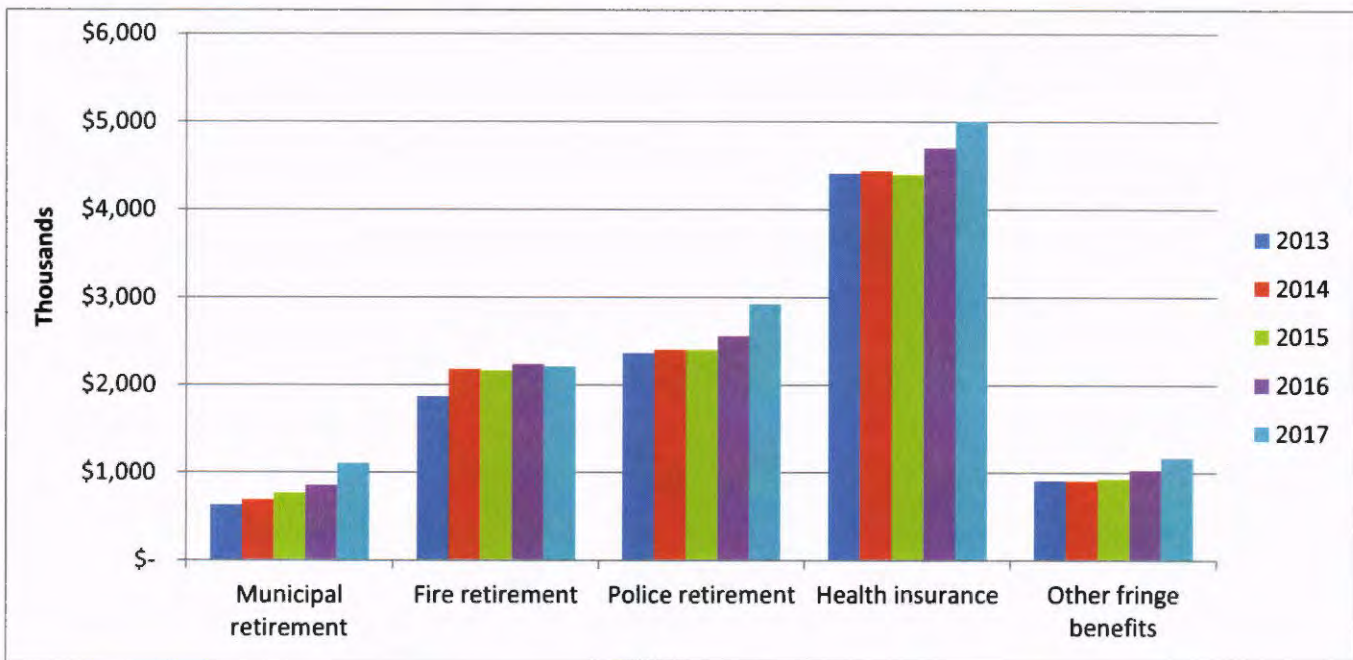


CITY OF LAKE CHARLES

FISCAL YEAR 2016 - 2017 ANNUAL BUDGET

GENERAL FUND EXPENDITURE FRINGE BENEFIT COSTS

Fringe Benefits	Actual	Actual	Actual	Amended	Budget
	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	2016-2017
Municipal retirement	\$ 630,982	\$ 688,484	\$ 767,703	\$ 854,145	\$ 1,106,100
Fire retirement	1,866,784	2,179,415	2,162,229	2,238,450	2,211,400
Police retirement	2,363,733	2,402,311	2,401,025	2,558,750	2,925,300
Health insurance	4,412,776	4,440,226	4,399,640	4,704,485	5,009,300
Other fringe benefits	909,970	904,705	929,135	1,030,969	1,170,470
Total fringe benefit costs	<u>\$ 10,184,245</u>	<u>\$ 10,615,141</u>	<u>\$ 10,659,732</u>	<u>\$ 11,386,799</u>	<u>\$ 12,422,570</u>



CITY OF LAKE CHARLES, LOUISIANA

Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Governmental activities				
Invested in capital assets, net of related debt	\$ 185,082	\$ 160,853	\$ 200,193	\$ 204,550
Restricted	10,597	48,485	42,220	30,622
Unrestricted	60,816	64,136	48,188	62,216
Total governmental activities net assets	<u>\$ 256,495</u>	<u>\$ 273,474</u>	<u>\$ 290,601</u>	<u>\$ 297,388</u>
Business-type activities				
Invested in capital assets, net of related debt	\$ 51,436	\$ 59,165	\$ 66,241	\$ 67,502
Assigned	14,134	5,716	555	2,363
Total governmental activities net assets	<u>\$ 65,570</u>	<u>\$ 64,881</u>	<u>\$ 66,796</u>	<u>\$ 69,865</u>
Primary Government				
Invested in capital assets, net of related debt	\$ 236,518	\$ 220,018	\$ 266,434	\$ 272,052
Restricted	10,597	48,485	42,220	30,622
Unrestricted	74,950	69,852	48,743	64,579
Total governmental activities net assets	<u>\$ 322,065</u>	<u>\$ 338,355</u>	<u>\$ 357,397</u>	<u>\$ 367,253</u>

* GASB 68 adopted in 2015

<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
\$ 216,618	\$ 223,583	\$ 228,301	\$ 230,614	\$ 240,382	\$ 243,940
60,553	51,978	31,734	23,169	22,757	24,596
31,362	44,864	72,112	90,900	54,000	72,792
<u>\$ 308,533</u>	<u>\$ 320,425</u>	<u>\$ 332,147</u>	<u>\$ 344,683</u>	<u>\$ 317,139</u>	<u>\$ 341,328</u>
\$ 68,319	\$ 66,627	\$ 68,959	\$ 68,562	\$ 70,785	\$ 69,095
2,851	5,584	7,909	11,729	17,502	22,049
<u>\$ 71,170</u>	<u>\$ 72,211</u>	<u>\$ 76,868</u>	<u>\$ 80,291</u>	<u>\$ 88,287</u>	<u>\$ 91,144</u>
\$ 284,937	\$ 290,210	\$ 297,260	\$ 299,176	\$ 311,167	\$ 313,035
60,553	51,978	31,734	23,169	22,757	24,596
34,213	50,448	80,021	102,629	71,502	94,841
<u>\$ 379,703</u>	<u>\$ 392,636</u>	<u>\$ 409,015</u>	<u>\$ 424,974</u>	<u>\$ 405,426</u>	<u>\$ 432,472</u>

CITY OF LAKE CHARLES, LOUISIANA

Change in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Expenses										
Governmental activities:										
General government	\$ 4,024,194	\$ 4,102,319	\$ 4,158,299	\$ 4,428,106	\$ 4,565,486	\$ 4,585,082	\$ 4,644,212	\$ 4,567,288	\$ 4,778,135	\$ 5,316,267
Public safety	29,515,842	28,708,138	28,400,481	30,691,441	29,211,079	28,681,562	30,667,312	31,412,865	32,257,586	33,401,455
Public works	28,642,450	24,449,739	26,341,091	26,204,810	24,948,706	30,294,422	29,047,659	28,841,269	30,295,303	32,980,130
Planning and development	2,325,223	2,729,542	3,011,317	2,420,483	2,855,462	3,195,533	2,981,902	2,991,321	2,663,000	2,672,381
General services	6,975,121	5,901,532	5,201,297	7,819,930	7,327,977	4,384,287	5,428,845	5,687,941	5,659,656	6,021,391
Community services	10,314,122	5,814,605	5,658,398	6,101,747	5,699,264	6,936,038	6,730,143	6,174,061	6,350,062	6,668,047
Interest in long-term debt	1,324,532	1,997,185	2,850,831	2,703,667	3,396,559	3,935,479	4,053,332	3,409,036	3,203,842	3,138,628
Total governmental activities	83,121,484	73,703,060	75,621,714	80,370,184	78,004,533	82,012,403	83,553,405	83,083,781	85,207,584	90,198,299
Business-type activities										
Civic center	2,813,459	3,101,741	3,274,154	3,265,481	3,734,478	3,575,028	3,356,078	3,014,670	3,091,611	3,365,531
Golf course	1,192,880	1,299,432	1,247,986	1,480,511	1,432,343	1,495,425	1,489,217	1,539,186	1,612,629	1,648,783
Transit	1,662,242	1,996,952	2,540,820	2,359,228	2,038,547	2,215,223	2,298,862	2,354,540	2,714,383	2,917,813
Water	7,757,623	8,144,570	8,829,630	9,139,256	8,645,421	8,948,287	8,980,994	9,181,423	9,622,826	9,890,095
Total business-type activities	13,426,204	14,542,695	15,892,590	16,244,476	15,850,789	16,233,963	16,125,151	16,089,819	17,041,449	17,822,222
Total primary government	\$ 96,547,688	\$ 88,245,755	\$ 91,514,304	\$ 96,614,660	\$ 93,855,322	\$ 98,246,366	\$ 99,678,556	\$ 99,173,600	\$ 102,249,033	\$ 108,020,521
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 4,431,182	\$ 4,874,140	\$ 4,855,947	\$ 5,126,923	\$ 5,091,090	\$ 5,432,955	\$ 5,067,281	\$ 5,497,834	\$ 5,423,120	\$ 5,730,156
Public works	5,618,552	5,691,800	8,066,296	8,215,969	9,006,678	10,317,926	11,146,171	11,767,500	12,706,586	13,459,995
Other activities	886,296	1,221,578	1,165,914	911,091	1,030,878	1,123,347	1,106,880	1,108,756	996,480	744,123
Operating grants and contributions	15,728,027	3,968,837	5,920,889	3,801,382	4,426,140	4,505,960	5,037,836	5,237,139	4,428,311	4,675,984
Capital grants and contributions	5,076,055	4,472,089	2,917,678	4,913,193	5,685,329	5,843,875	2,991,355	3,949,165	7,243,043	5,516,540
Total govmntl activity prgrm	31,740,112	20,228,444	22,926,724	22,968,558	25,240,115	27,224,063	25,349,523	27,560,394	30,797,540	30,126,798
Business-type activities:										
Charges for services:										
Civic center	533,072	932,746	915,970	1,047,163	930,113	968,296	975,050	941,963	968,322	1,000,078
Golf course	1,009,908	1,046,555	985,883	1,126,764	905,153	928,512	844,392	974,094	1,046,272	1,012,359
Transit	62,086	80,615	83,792	62,810	81,418	98,804	115,597	111,750	189,754	184,332
Water	6,379,993	6,286,427	6,936,227	7,586,073	8,925,396	10,333,108	10,657,748	11,327,208	12,066,695	12,687,985
Operating grants and contributions	1,287,219	1,272,010	1,157,412	1,198,730	1,307,484	1,411,923	1,422,853	1,515,747	1,647,581	2,303,705
Capital grants and contributions	5,293,304	256,761	1,213,667	1,510,505	1,698,748	736,314	3,184,780	541,173	7,795,194	801,268
Total busnss-type prgrm revns	14,565,582	9,875,114	11,292,951	12,532,045	13,848,312	14,476,957	17,200,420	15,411,935	23,713,818	17,989,727
Total primary gvrnment program revenues	\$ 46,305,694	\$ 30,103,558	\$ 34,219,675	\$ 35,500,603	\$ 39,088,427	\$ 41,701,020	\$ 42,549,943	\$ 42,972,329	\$ 54,511,358	\$ 48,116,525

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Net (expense)/revenue										
Governmental activities	\$ (51,381,372)	\$ (53,474,616)	\$ (52,694,990)	\$ (57,401,626)	\$ (52,764,418)	\$ (54,788,340)	\$ (58,203,882)	\$ (55,523,387)	\$ (54,410,044)	\$ (60,071,501)
Business-type activities	1,139,378	(4,667,581)	(4,599,639)	(3,712,431)	(2,002,477)	(1,757,006)	1,075,269	(677,884)	6,672,369	167,505
Total primary government net expenses	<u>\$ (50,241,994)</u>	<u>\$ (58,142,197)</u>	<u>\$ (57,294,629)</u>	<u>\$ (61,114,057)</u>	<u>\$ (54,766,895)</u>	<u>\$ (56,545,346)</u>	<u>\$ (57,128,613)</u>	<u>\$ (56,201,271)</u>	<u>\$ (47,737,675)</u>	<u>\$ (59,903,996)</u>

General Revenues and Other Changes in Net Assets

Governmental activities										
Taxes										
Property taxes	\$ 5,953,207	\$ 6,536,673	\$ 6,612,603	\$ 7,348,241	\$ 7,489,471	\$ 7,923,348	\$ 7,707,653	\$ 8,176,273	\$ 8,631,895	\$ 9,163,826
Sales taxes	47,667,615	44,710,221	45,584,783	45,149,671	41,685,781	43,127,692	45,659,894	46,717,755	50,519,838	54,786,123
Franchise taxes	6,038,709	5,821,514	6,842,265	5,446,301	5,702,863	5,787,057	4,873,591	5,420,601	5,952,906	5,736,856
Riverboat taxes	3,024,702	6,961,367	8,399,666	9,099,020	8,959,034	9,113,904	9,713,282	9,691,942	9,664,375	11,054,210
Grants and contributions not restricted to specific programs	205,557	284,017	195,018	201,846	198,471	190,806	3,462,831	181,836	185,172	180,867
Interest and investment earnings	3,465,720	5,258,465	4,781,799	2,638,358	1,728,068	1,089,127	575,503	62,044	671,283	965,038
Miscellaneous	2,652,685	2,902,648	3,717,359	859,064	1,206,950	2,194,144	1,479,307	1,922,170	3,024,050	4,722,125
Gain (loss) on sales of capital assets	28,100	102,703	67,296	-	-	-	-	-	-	-
Transfers	(5,767,780)	(2,124,636)	(6,378,347)	(6,554,391)	(3,060,758)	(2,746,015)	(3,545,790)	(4,113,925)	(3,645,582)	(2,348,768)
Total governmental activities	<u>63,268,515</u>	<u>70,452,972</u>	<u>69,822,442</u>	<u>64,188,110</u>	<u>63,909,880</u>	<u>66,680,063</u>	<u>69,926,271</u>	<u>68,058,696</u>	<u>75,003,937</u>	<u>84,260,277</u>
Business-type activities:										
Grants and contributions not restricted to specific programs										
	190,000	200,000	200,000	200,000	200,000	-	-	-	-	-
Interest and investment earnings	362,990	589,768	181,262	26,597	46,565	52,549	35,695	(12,505)	81,712	227,141
Miscellaneous	640,010	1,064,948	252,500	-	-	-	-	-	-	113,376
Gain (loss) on sales of capital assets	(1,577,138)	-	(497,393)	-	-	-	-	-	-	-
Transfers	5,767,780	2,124,636	6,378,347	6,554,391	3,060,758	2,746,015	3,545,790	4,113,925	3,645,582	2,348,768
Total business type activities	<u>5,383,642</u>	<u>3,979,352</u>	<u>6,514,716</u>	<u>6,780,988</u>	<u>3,307,323</u>	<u>2,798,564</u>	<u>3,581,485</u>	<u>4,101,420</u>	<u>3,727,294</u>	<u>2,689,285</u>
Total primary government	<u>\$ 68,652,157</u>	<u>\$ 74,432,324</u>	<u>\$ 76,337,158</u>	<u>\$ 70,969,098</u>	<u>\$ 67,217,203</u>	<u>\$ 69,478,627</u>	<u>\$ 73,507,756</u>	<u>\$ 72,160,116</u>	<u>\$ 78,731,231</u>	<u>\$ 86,949,562</u>

Change in Net Assets

Governmental activities	\$ 11,887,143	\$ 16,978,356	\$ 17,127,452	\$ 6,786,484	\$ 11,145,462	\$ 11,891,723	\$ 11,722,389	\$ 12,535,309	\$ 20,593,893	\$ 24,188,776
Business-type activities	6,523,020	(688,229)	1,915,077	3,068,557	1,304,846	1,041,558	4,656,754	3,423,536	10,399,663	2,856,790
Total primary government	<u>\$ 18,410,163</u>	<u>\$ 16,290,127</u>	<u>\$ 19,042,529</u>	<u>\$ 9,855,041</u>	<u>\$ 12,450,308</u>	<u>\$ 12,933,281</u>	<u>\$ 16,379,143</u>	<u>\$ 15,958,845</u>	<u>\$ 30,993,556</u>	<u>\$ 27,045,566</u>

CITY OF LAKE CHARLES, LOUISIANA
Governmental Activities Tax Revenues by Source
 Last Ten Fiscal Years
 (accrual basis of accounting)

Fiscal Year	Property Tax	One Percent Sales Tax (1965)	Additional One Percent Sales Tax (1987)	Employee's Pay Quarter cent Sales Tax (1995)	Employee's Pay Quarter cent Sales Tax (2016)	Riverboat Gaming Tax	Electric Utility Franchise	Gas Utility Franchise	Cable Television Franchise
2006	\$ 5,953,207	\$ 21,069,476	\$ 21,069,476	\$ 5,267,376	\$ -	\$ 3,024,702	\$ 4,854,764	\$ 659,837	\$ 524,107
2007	6,536,673	19,604,922	19,604,747	4,901,540	-	6,961,367	4,521,714	671,183	628,617
2008	6,612,603	20,048,716	20,048,779	5,012,194	-	8,399,666	5,215,659	632,849	993,758
2009	7,348,241	19,767,418	19,767,417	4,932,015	-	9,099,020	3,964,234	588,931	893,136
2010	7,489,471	18,382,454	18,382,454	4,595,619	-	8,959,034	4,183,356	590,275	929,232
2011	7,923,348	18,994,509	18,994,509	4,750,340	-	9,113,904	4,346,623	483,307	957,127
2012	7,707,653	19,940,426	19,940,425	4,985,113	-	9,713,282	3,463,387	405,302	1,004,902
2013	8,176,273	20,638,460	20,638,461	5,159,621	-	9,691,942	4,009,040	396,650	1,014,911
2014	8,631,895	22,309,909	22,309,909	5,577,484	-	9,664,375	4,442,183	474,212	1,036,511
2015	9,163,826	24,233,672	24,233,672	6,058,418	-	11,054,210	4,339,524	420,979	976,353
projected 2016	9,264,052	24,600,000	24,600,000	6,150,000	4,612,500	11,200,000	4,100,000	450,000	1,000,000
projected 2017	10,285,799	25,000,000	25,000,000	6,250,000	6,250,000	11,300,000	4,000,000	400,000	975,000

Notes:

Beginning fiscal year 2007, the City has entered into a Cooperative Endeavor Agreement with the Calcasieu Parish Policy Jury to pool gaming on a parish-wide basis.

A new cable television franchise agreement was entered into at the beginning of fiscal year 2008.

2009 property tax revenues reflect the reassessment of property in 2008.

2013 property tax revenues reflect the reassessment of property in 2012.

2017 property tax revenues reflect the reassessment of property in 2016.

Beginning January 2016, the City collected an additional quarter cent sales tax for employees' pay

CITY OF LAKE CHARLES, LOUISIANA

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

(amounts expressed in thousands)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General Fund										
Reserved	\$ 864,493	\$ 1,999,645	\$ 3,289,392	\$ 230,186	\$ 297,834					
Unreserved	26,835,936	29,486,833	28,820,688	28,007,800	25,483,998					
Nonspendable						\$ 486,580	\$ 543,389	\$ 478,983	\$ 525,480	\$ 621,486
Committed						2,895,603	2,567,929	2,363,360	2,853,169	2,413,358
Unassigned						21,932,680	22,245,646	23,053,203	25,996,329	28,338,533
Total General Fund	<u>27,700,429</u>	<u>31,486,478</u>	<u>32,110,080</u>	<u>28,237,986</u>	<u>25,781,832</u>	<u>25,314,863</u>	<u>25,356,964</u>	<u>25,895,546</u>	<u>29,374,978</u>	<u>31,373,377</u>
All other governmental funds										
Reserved	6,437,907	14,060,057	23,285,955	19,013,569	16,022,853					
Unreserved, reported in:										
Special revenue funds	10,774,273	10,620,548	8,778,666	12,922,418	14,598,101					
Capital projects funds	28,477,469	59,084,997	51,085,939	43,174,593	77,320,653					
Nonspendable						27,460	51,623	50,925	30,840	46,917
Restricted						44,338,979	31,731,731	23,962,211	22,754,774	24,595,560
Committed						51,269,454	50,934,223	57,358,834	57,603,158	65,108,250
Assigned						8,388,325	12,033,195	7,674,979	10,491,959	13,392,519
Total all other governmental funds	<u>45,689,649</u>	<u>83,765,602</u>	<u>83,150,560</u>	<u>75,110,580</u>	<u>107,941,607</u>	<u>104,024,218</u>	<u>94,750,772</u>	<u>89,046,949</u>	<u>90,880,731</u>	<u>103,143,246</u>
Total all governmental funds	<u>\$ 73,390,078</u>	<u>\$ 115,252,080</u>	<u>\$ 115,260,640</u>	<u>\$ 103,348,566</u>	<u>\$ 133,723,439</u>	<u>\$ 129,339,081</u>	<u>\$ 120,107,736</u>	<u>\$ 114,942,495</u>	<u>\$ 120,255,709</u>	<u>\$ 134,516,623</u>

* The increases in fund balance in fiscal years 2007 and 2010 are due primarily to unspent bond proceeds from issues during the period for capital projects.

* Note GASB 54 adopted in 2011.

* GASB 68 adopted in 2015

CITY OF LAKE CHARLES, LOUISIANA

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Revenues:										
Taxes	\$ 58,915,721	\$ 60,340,385	\$ 62,863,828	\$ 63,906,886	\$ 60,681,304	\$ 62,638,371	\$ 65,208,410	\$ 67,508,949	\$ 71,638,915	\$ 77,964,674
Licenses and permits	6,760,340	6,710,807	7,635,503	6,104,766	6,357,695	6,633,096	5,526,807	6,349,383	6,686,060	6,657,120
Intergovernmental	18,151,628	5,636,828	9,417,429	8,851,035	10,830,886	10,759,547	8,264,523	9,752,774	12,275,671	10,364,017
Charges for services	7,497,818	8,334,042	10,232,457	10,440,834	11,300,612	13,134,106	13,680,453	14,375,194	15,290,879	16,016,725
Fines and forfeitures	257,462	276,359	306,694	322,461	338,073	383,267	311,388	247,061	253,920	195,139
Miscellaneous	8,508,921	9,886,132	6,600,618	4,582,043	2,708,846	2,826,993	2,351,245	1,888,663	1,695,540	3,064,934
Total revenues	100,091,890	91,184,553	97,056,529	94,208,025	92,217,416	96,375,380	95,342,826	100,122,024	107,840,985	114,262,609
Expenditures:										
Current operating:										
General government	2,280,837	2,298,225	2,449,791	2,598,746	2,727,390	2,857,662	2,876,353	2,892,999	2,945,962	3,016,207
Finance	1,383,033	1,392,804	1,352,358	1,389,805	1,496,010	1,488,859	1,498,360	1,524,491	1,594,704	1,610,407
Human Resources	308,001	292,767	288,724	317,809	352,726	313,428	312,168	309,113	339,091	367,152
Fire	12,577,995	12,579,653	12,634,153	13,074,636	12,729,943	12,940,071	13,293,542	13,523,625	14,481,544	14,493,469
Police	15,026,989	14,371,715	14,094,524	14,196,539	15,775,008	16,200,141	17,108,345	18,311,542	17,911,230	18,096,917
Public works	23,015,679	18,974,532	20,648,106	20,039,183	20,272,640	20,324,226	21,183,964	21,449,006	22,045,127	22,093,947
Planning and development	2,095,331	2,515,448	2,805,009	2,305,258	2,596,371	3,028,735	2,785,459	2,793,690	2,535,761	2,679,361
Community services	9,707,729	5,046,085	4,662,889	4,545,957	4,780,142	4,721,208	4,913,007	5,516,244	5,343,835	5,389,074
General services	6,254,807	3,901,466	5,554,769	4,254,079	4,096,854	4,168,195	4,127,074	4,453,969	4,253,097	4,415,871
Capital projects	23,238,997	16,341,943	19,136,059	28,093,724	24,458,504	25,022,530	27,249,392	21,031,285	18,090,669	14,829,729
Debt service:										
Principal retirement	2,566,162	2,500,302	3,637,281	3,991,176	6,427,242	5,449,519	5,836,224	6,947,090	6,790,771	20,400,386
Bond issuance costs	42,978	621,817	-	-	1,414,680	147,128	-	-	-	-
Interest and fiscal charges	1,281,554	1,393,744	2,905,960	2,758,796	2,109,632	3,982,945	4,247,927	3,603,630	3,398,436	4,862,176
Total expenditures	99,780,092	82,230,501	90,169,623	97,565,708	99,237,142	100,644,647	105,431,815	102,356,684	99,730,227	112,254,696
Excess (deficiency) of revenues over expenditures	311,798	8,954,052	6,886,906	(3,357,683)	(7,019,726)	(4,269,267)	(10,088,989)	(2,234,660)	8,110,758	2,007,913
Other financing sources (uses):										
Transfers in	12,016,568	15,728,775	17,610,913	17,216,245	14,552,013	15,153,082	19,551,176	21,967,386	21,798,979	21,876,158
Transfers out	(19,084,348)	(18,403,411)	(24,489,260)	(25,770,636)	(18,612,300)	(18,982,135)	(22,915,600)	(25,731,311)	(24,694,561)	(26,354,532)
Issuance of debt	700,000	34,480,000	-	-	57,015,000	3,713,962	-	833,344	98,037	16,731,376
Premium on issuance of debt	-	1,102,586	-	-	2,174,886	-	4,222,067	-	-	-
Payment to refunded bonds	-	-	-	-	(17,735,000)	-	-	-	-	-
Total other financing sources(uses)	(6,367,780)	32,907,950	(6,878,347)	(8,554,391)	37,394,599	(115,091)	857,643	(2,930,581)	(2,797,545)	12,253,002
Net change in fund balances	\$ (6,055,982)	\$ 41,862,002	\$ 8,559	\$ (11,912,074)	\$ 30,374,873	\$ (4,384,358)	\$ (9,231,346)	\$ (5,165,241)	\$ 5,313,213	\$ 14,260,915
Debt service as a percentage of noncapital expenditures	5.11%	6.19%	9.59%	9.37%	11.18%	12.29%	13.53%	13.24%	12.90%	26.14%

Governmental Activities Tax Revenues by Source

Last Ten Fiscal Years

(modified accrual basis of accounting)

Fiscal Year	Property Tax	One Percent Sales Tax ('65)	Additional One Percent Sales Tax ('87)	Employee's Pay Quarter cent Sales Tax ('95)	Riverboat Gaming Tax	Electric Utility Franchise	Gas Utility Franchise	Cable Television Franchise
2006	\$ 5,953,207	\$ 21,069,476	\$ 21,069,476	\$ 5,267,376	\$ 3,024,702	\$ 4,854,764	\$ 659,837	\$ 524,107
2007	6,536,673	19,604,922	19,604,747	4,901,540	6,961,367	4,521,714	671,183	628,617
2008	6,612,603	20,048,716	20,048,779	5,012,194	8,399,666	5,215,659	632,849	993,758
2009	7,348,241	19,767,418	19,767,417	4,932,015	9,099,020	3,964,234	588,931	893,136
2010	7,489,471	18,382,454	18,382,454	4,595,619	8,959,034	4,183,356	590,275	929,232
2011	7,923,348	18,994,509	18,994,509	4,750,340	9,113,904	4,346,623	483,307	957,127
2012	7,707,653	19,940,426	19,940,425	4,985,113	9,713,282	3,463,387	405,302	1,004,902
2013	8,176,273	20,638,460	20,638,461	5,159,621	9,691,942	4,009,040	396,650	1,014,911
2014	8,631,895	22,309,909	22,309,909	5,577,484	9,664,375	4,442,183	474,212	1,036,511
2015	9,163,826	24,233,672	24,233,672	6,058,418	11,054,210	4,339,524	420,979	976,353

CITY OF LAKE CHARLES, LOUISIANA
Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended	Tax Year	Real Property and Mobile		Personal, Business Industry		Public Utilities		Total all Property		Total Direct Tax Rate	Assessed Value as a Percentage of Actual Value
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value		
2006	2005	\$ 261,268,194	\$ 2,612,681,940	\$ 98,723,970	\$ 658,159,800	\$ 17,693,580	\$ 70,774,320	\$ 377,685,744	\$ 3,341,616,060	16.09	11.30%
2007	2006	286,848,080	2,869,480,800	105,860,810	705,738,733	18,358,980	73,435,920	411,067,870	3,648,622,453	16.09	11.27%
2008	2007	295,823,700	2,958,237,000	114,102,720	760,684,800	18,450,920	73,803,680	428,377,340	3,792,725,480	16.09	11.29%
2009	2008	352,041,171	3,520,411,710	116,471,700	776,478,000	18,738,980	74,955,920	487,251,851	4,371,845,630	15.35	11.00%
2010	2009	362,072,150	3,620,721,500	109,775,460	731,836,400	18,833,580	75,334,320	490,681,190	4,427,892,220	15.35	11.08%
2011	2010	368,075,460	3,680,756,600	113,615,250	757,435,000	19,094,820	76,379,280	500,785,530	4,514,570,880	15.35	11.09%
2012	2011	371,813,160	3,718,131,600	111,831,890	745,545,933	16,539,480	66,157,920	500,184,530	4,529,835,453	15.35	11.04%
2013	2012	408,917,100	4,089,171,000	106,665,010	711,100,067	17,706,110	70,824,440	533,288,220	4,871,095,507	15.35	10.95%
2014	2013	432,041,780	4,320,417,800	148,418,710	989,458,067	18,114,470	72,457,880	598,574,960	5,382,333,747	15.35	11.12%
2015	2014	483,192,030	4,831,920,800	168,282,760	1,121,835,067	17,272,840	71,272,840	669,293,050	6,025,078,707	15.35	11.11%

Note:

- (1) Ratios of assessed valuation to actual value are established by state law. Assessment ratios currently applicable to various classes of property are as follows:

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- 10% - Land and residential improvements
- 15% - Commercial improvements
- 15% - Personal property
- 25% - Public Utilities

- (2) All property assessments are made by the Calcasieu Parish Assessor or the Louisiana Tax Commission. Required reassessments of all properties were made in 1996, 2000, 2004, 2008, 2012, and 2016.

Source: Calcasieu Parish Sheriff & Tax Collector

CITY OF LAKE CHARLES, LOUISIANA

Property Tax Millage Rates
Direct and Overlapping Governments
Last Ten Fiscal Years

Calendar Year	Fiscal Year	City of Lake Charles			Calcasieu Parish School Board			Calcasieu Parish							
		General and Special Revenue Funds	Debt Service Funds	Total	General Fund	Debt Service Funds	Total	Parish Police Jury	Road Districts	Gravity Drainage	Recreation and Com Centers	Fire Protection	Airport Harbor & Terminal	Parish Water & Sewer	Parish Total
2005	2006	16.09	0.00	16.09	18.72	25.00	43.72	44.99	3.88	5.77	7.85	12.60	8.80	18.39	102.28
2006	2007	16.09	0.00	16.09	18.72	25.50	44.22	47.21	3.88	5.79	7.40	11.54	8.80	20.39	105.01
2007	2008	16.09	0.00	16.09	18.72	27.50	46.22	41.5	3.88	5.79	7.00	11.54	8.80	18.14	96.95
2008	2009	15.35	0.00	15.35	18.72	24.00	42.72	39.28	3.67	5.29	7.00	11.08	8.34	18.46	93.12
2009	2010	15.35	0.00	15.35	18.72	24.00	42.72	33.02	3.67	5.79	5.65	11.08	8.34	15.59	83.14
2010	2011	15.35	0.00	15.35	18.72	24.00	42.72	33.02	3.67	5.79	4.79	11.08	8.34	15.59	82.28
2011	2012	15.35	0.00	15.35	18.72	24.00	42.04	33.82	3.53	5.57	5.77	10.85	8.14	15.37	83.05
2012	2013	15.35	0.00	15.35	18.04	22.60	40.64	34.01	3.53	5.57	5.77	10.85	8.14	15.37	83.24
2013	2014	15.35	0.00	15.35	18.04	22.20	40.24	34.78	4.06	5.57	5.32	10.85	8.14	15.37	84.09
2014	2015	15.35	0.00	15.35	18.04	22.20	40.24	35.46	4.06	5.57	7.40	10.85	8.19	15.37	86.90

Source: Information obtained from Calcasieu Parish Tax Assessor

Note: Overlapping rates are those of local governmental entities that apply to property owners within the City of Lake Charles. Not all overlapping rates apply to all property owners.

CITY OF LAKE CHARLES, LOUISIANA

Principal Property Taxpayers

Tax Year December 31, 2014 and December 31, 2004
for Fiscal Year Ended September 30, 2015 and September 30, 2005

Taxpayer	Type of Business	2015			2005		
		Assessed Valuation 2014	Rank	Percentage of Total Valuation	Assessed Valuation 2004	Rank	Percentage of Total Valuation
Golden Nugget Lake Charles LLC	Hotel and Casino	\$53,485,200	1	7.99 %	-	-	-
PNK (Lake Charles) LLC	Hotel and Casino	45,086,810	2	6.74 %	-	-	-
Crowley Marine Services		15,882,920	3	2.37 %	-	-	-
Pressure Pumping		12,784,310	4	1.91 %	-	-	-
Entergy Gulf States Inc.	Electric utility	9,347,910	5	1.40 %	4,880,910	5	1.19 %
Wal-Mart Stores	Retail	4,380,130	6	0.65 %	9,186,860	2	2.23 %
JP Morgan Chase Bank NA * Bank One in 2001	Bank	4,156,390	7	0.62 %	3,614,450	7	0.88 %
Bell South Telecommunications	Telephone	4,113,880	8	0.61 %	9,097,510	3	2.21 %
Carboline Company	Wholesale	3,538,270	9	0.53 %	-	-	-
Women's & Children's Hospital	Hospital	3,436,730	10	0.51 %	2,807,900	9	0.68 %
Harrah's Entertainment Inc * Players in 1998	Riverboat Casino	-	-	-	14,599,330	1	3.55 %
Capital One NA * Hibernia in 2002	Bank	-	-	-	6,902,840	4	1.68 %
Simon Debartolo Group *Simon, Melvin & Associates in 2001	Real Estate Agent	-	-	-	4,413,870	6	1.07 %
Cameron State Bank	Bank	-	-	-	3,384,120	8	0.82 %
Banc One Management Group	Bank	-	-	-	2,698,660	10	0.66 %
		<u>\$156,212,550</u>		<u>23.33%</u>	<u>\$61,586,450</u>		<u>14.97%</u>

2015 Total city valuation: \$ 669,293,050

2005 Total city valuation: \$ 411,274,490

Source: Calcasieu Parish Tax Collector

CITY OF LAKE CHARLES, LOUISIANA

Sales Tax Rates
Direct and Overlapping Governments
Last Ten Fiscal Years

Calendar Year	Fiscal Year	City of Lake Charles							Calcasieu Parish			State of Louisiana		
		General Fund	Dedicated 1%		Waste Water	Recreation	Capital Project	Employee's Pay	School Board		Law Enforcement	General	Tourism Promotion	Total
			Public Safety	Public Works					General	Salaries				
2006	2007	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.50%	3.97%	0.03%	8.75%
2007	2008	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2008	2009	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2009	2010	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2010	2011	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2011	2012	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2012	2013	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2013	2014	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2014	2015	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2015	2016	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	⁺ 0.25%	1.50%	[*] 1.00%	0.75%	3.97%	0.03%	9.25%
2016	2017	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	⁺ 0.50%	1.50%	[*] 1.00%	0.75%	3.97%	0.03%	9.75%

*Rate increased from 0.50% to 1.00% July 1, 2015

⁺Rate increased from 0.25% to 0.50% January 1, 2016

Source: Information obtained from Calcasieu Parish Sales and Use Tax office.

CITY OF LAKE CHARLES, LOUISIANA

Principal Sales Taxpayers

Tax Year June 30, 2015 and June 30, 2006

for Fiscal Year Ended September 30, 2015 and September 30, 2006

Type of Business	2015			2006		
	Tax Paid	Rank	Percentage of Total Valuation	Tax Paid	Rank	Percentage of Total Valuation
Retail	\$5,871,138	1	10.89%	\$6,049,738	1	13.45%
Government	3,014,979	2	5.59%	3,064,819	2	6.81%
Hotel and Casino	1,307,587	3	2.43%	-	-	-
Hotel and Casino	1,145,652	4	2.12%	1,063,499	4	2.36%
Grocery	885,024	5	1.64%	737,204	7	1.64%
Building Supply	836,987	6	1.55%	1,397,662	3	3.11%
Health Care	691,291	7	1.28%	629,180	9	1.40%
Retail	683,035	8	1.27%	677,889	8	1.51%
Health Care	616,346	9	1.14%	-	-	-
Grocery	590,641	10	1.10%	483,195	10	1.07%
Building Supply	-	-	-	956,912	5	2.13%
Building Supply	-	-	-	855,809	6	1.90%
	<u>\$15,642,680</u>		<u>29.01%</u>	<u>\$15,915,907</u>		<u>35.38%</u>

2015 Total sales tax: \$ 53,917,165

2006 Total sales tax: \$ 44,983,422

CITY OF LAKE CHARLES, LOUISIANA

Ratios of Outstanding Debt

Last Ten Fiscal Years

Fiscal Year	Bonded Debt										Loans					
	Pension	LCDA	LCDA	Deferred Amount	2007	Deferred Amount	2010	Deferred Amount	2014	Deferred Amount	Total		Lake Charles	Total	Percentage	Per
	Refunding	Sewer	Sewer	LCDA Sewer	LCDA Public	LCDA Public	LCDA Public	LCDA Public	LCDA Public	LCDA Public	Bonded		City Court	Loans	of Personal	
	Bonds	Bonds	Refunding	Refunding	Improvement	Improvement	Improvement	Improvement	Improvement	Refinancing Bonds	Debt	DEQ Loan	Building	Debt	Income	
2006	\$ 7,585,000	\$ 22,715,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,300,000	\$ -	\$ -	\$ -	1.37%	\$ 422
2007	6,775,000	21,880,000	-	-	34,480,000	1,084,210	-	1,084,210	-	-	65,303,420	-	-	-	2.75%	910
2008	5,915,000	21,010,000	-	-	33,370,000	1,029,081	-	1,029,081	-	-	62,353,162	-	-	-	2.63%	869
2009	5,005,000	20,100,000	-	-	32,195,000	973,952	-	973,952	-	-	59,247,904	-	-	-	2.50%	826
2010	4,035,000	-	16,175,000	431,234	30,970,000	918,823	39,280,000	1,671,027	-	-	93,481,084	-	-	-	3.65%	1,298
2011	3,005,000	-	14,905,000	392,031	29,695,000	863,694	37,705,000	1,570,765	-	-	88,136,490	918,201	3,000,000	3,918,201	3.60%	1,279
2012	1,930,000	-	13,610,000	352,828	28,370,000	808,565	35,960,000	1,470,503	-	-	82,501,896	5,140,268	2,905,000	8,045,268	3.45%	1,255
2013	805,000	-	12,290,000	313,625	26,995,000	753,436	34,165,000	1,370,241	-	-	76,692,302	5,015,612	2,805,000	7,820,612	3.17%	1,150
2014	-	-	10,930,000	274,422	25,565,000	698,307	32,315,000	1,269,979	-	-	71,052,708	4,146,649	2,700,000	6,846,649	2.92%	1,060
2015	-	-	9,535,000	235,219	9,080,000	256,639	30,410,000	1,169,717	15,775,000	854,085	67,315,660	3,934,648	2,590,000	6,524,648	2.75%	986

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

None of this debt is General Obligation Debt.

See the Schedule of Demographics and Economic Statistics for personal income and population data.

CITY OF LAKE CHARLES, LOUISIANA

Computation of Legal Debt Margin

Last Ten Fiscal Years

(amounts expressed in thousands)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Debt limit	\$ 47,601	\$ 44,185	\$ 51,710	\$ 56,732	\$ 49,305	\$ 50,314	\$ 50,258	\$ 53,554	\$ 60,093	\$ 67,169
Total net debt applicable to limit	0	0	0	0	0	0	0	0	0	0
Legal debt margin	<u>\$ 47,601</u>	<u>\$ 44,185</u>	<u>\$ 51,710</u>	<u>\$ 56,732</u>	<u>\$ 49,305</u>	<u>\$ 50,314</u>	<u>\$ 50,258</u>	<u>\$ 53,554</u>	<u>\$ 60,093</u>	<u>\$ 67,169</u>
Total net debt applicable to the limit as a percentage of debt limit	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

Legal Debt Margin Calculation for Fiscal Year 2015

(amounts expressed in thousands)

Assessed value	\$ 669,293
Add back: exempt real property	2,409
Total assessed value	<u>\$ 671,702</u>
Debt limit (10% of total assessed value)	\$ 67,169
Total outstanding General Obligation Bonds of City of Lake Charles	<u>-</u>
Legal capacity of City of Lake Charles for General Obligation Bonds	<u>\$ 67,169</u>

Note:

Under state finance law, the City of Lake Charles' outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds. The City of Lake Charles had \$73,372,761 outstanding bonded debt at September 30, 2015. None of this debt is General Obligation Debt secured by ad valorem taxes, and the amount applicable to the legal debt limitation is therefore zero. All City of Lake Charles general obligation debt was paid in fiscal year 1997.

CITY OF LAKE CHARLES, LOUISIANA

Demographic and Economic Statistics

Last Ten Calendar Years

Calendar		Personal	Per		Public	Private	Total	Unemployment
		Income	Capita	Median	City School	City School	City School	Percentage
Year	Population	(amts in thousands)	Personal Income (1)	Age	Enrollment (K-12 Grades)	Enrollment (K-12 Grades)	Enrollment (K-12 Grades)	Rate
2005	71,757	\$ 2,208,250	\$ 30,774	35.3	13,054	2,541	15,595	3.3 %
2006	71,757	2,371,425	33,048	36.4	12,952	2,556	15,508	3.0
2007	71,757	2,371,425	33,048	35.3	12,735	2,407	15,142	3.4
2008	71,757	2,371,425	33,048	34.5	12,783	2,741	15,524	5.9
2009	71,757	2,371,425	33,048	35.3	12,566	2,575	15,141	7.3
2010	71,993	2,558,631	35,540	35.3	12,034	2,465	14,499	6.3
2011	72,177	2,621,757	36,324	35.9	12,399	3,482	15,881	6.8
2012	73,474	2,668,282	36,316	35.0	13,375	3,099	16,474	6.1
2013	74,024	2,663,458	35,981	35.0	13,539	3,974	17,513	5.6
2014	74,889	2,683,273	35,830	34.1	13,333	4,435	17,768	5.8

Notes:

- (1) Estimates for population, income age and unemployment provided by the Bureau of Labor Statistics, Imperial Calcasieu Regional Planning and Development and the US Census Bureau
- (2) School enrollment includes public and state approved private schools only as provided by the Calcasieu Parish School Board and the Louisiana Department of Education

CITY OF LAKE CHARLES, LOUISIANA

Principal Employers in the MSA

Calendar Year 2015 and 2005

Employer	Type of Business	2015			2005		
		Number of Employees	Rank	Percentage of Total MSA	Number of Employees	Rank	Percentage of Total MSA
Calcasieu Parish School Board	Education	4,840	1	5.0%	4,000	1	4.7%
L'Auberge Du Lac	Gaming	2,400	2	2.5%	-	-	-
Axiall Corporation (formerly PPG)	Basic Chemical	1,700	3	1.7%	1,625	5	1.9%
Turner Industries	Fabrication	1,650	4	1.7%	2,000	2	2.4%
Lake Charles Memorial Hospital	Health Care	1,470	5	1.5%	1,700	4	2.0%
Citgo Petroleum	Oil Products	1,200	6	1.2%	1,206	8	1.4%
Isle of Capri Casino	Gaming	1,155	7	1.2%	2,000	3	2.4%
City of Lake Charles	Government	1,093	8	1.1%	-	-	-
Christus St. Patrick's Hospital	Health Care	939	9	1.0%	1,500	6	1.8%
Calcasieu Parish Sheriff's Office	Police Protection	864	10	0.9%	-	-	-
Player's Casino (closed 2005)	Gaming	-	-	-	1,450	7	1.7%
Conoco	Oil Products	-	-	-	1,200	9	1.4%
Delta Downs	Gaming	-	-	-	1,000	10	1.2%
		<u>17,311</u>		<u>17.8%</u>	<u>17,681</u>		<u>20.9%</u>

Source: SWLA Economic Development Alliance and Imperial Calcasieu Regional Planning and Development (Major Employers in Southwest Louisiana with 100+ full-time, non-contract employees)

MSA: Metropolitan Statistical Area includes all of Calcasieu and Cameron Parish. All top ten employers are in Calcasieu Parish

	2015	2005
Total employment: Calcasieu Parish	97,261	84,398

CITY OF LAKE CHARLES, LOUISIANA

Operating Indicators by Function Last Ten Fiscal Years

Function	Fiscal Year									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General government										
* Legal: request for legal action				239	199	90	51	96	102	103
Printing/communication:										
* Number of mail pieces metered				67,550	72,701	130,336	175,019	100,651	121,273	85,851
Risk Management										
Accident reports/investigations	607	595	626	544	632	443	377	415	457	503
Claims	307	302	277	178	289	208	186	205	226	249
Finance/includes Water Business										
Checks issued	15,235	15,553	15,356	15,543	14,760	14,927	23,699	19,750	12,025	11,652
Occupational licenses processed	6,132	5,917	5,431	6,273	6,031	6,027	5,845	5,382	5,134	5,193
Purchase orders processed	3,589	4,064	3,738	3,290	2,881	2,785	2,800	2,825	2,653	2,694
Water: number of customers	26,889	28,422	28,147	28,124	28,886	28,775	28,926	29,704	30,042	29,980
Water: Average daily consumption (millions of gallons per day)	11.35	9.53	10.79	9.33	8.87	9.05	9.03	8.65	8.42	8.75
Human Resources										
Applications received	926	725	711	961	1,000	1,327	1,250	1,328	1,100	971
New hires	374	436	483	462	425	432	364	436	325	416
Employee Health Fair Participator	250	238	268	285	300	320	325	375	450	530
Public safety										
Fire: Calls for service	2,755	2,503	2,571	2,588	2,790	2,863	2,768	2,807	2,996	3,299
* Fire: Code inspections	4,671	3,194	2,775	3,594	4,465	7,305	4,000	7,386	2,929	2,929
Police: Calls for service	108,232	96,659	93,886	90,995	96,732	107,100	108,064	125,161	121,384	106,110
Public works										
Solid Waste										
* Tons garbage collected		29,320	26,324	26,320	25,814	24,515	23,951	25,018	25,563	25,855
* Tons incinerated		2,146	3,338	2,322	2,905	4,857	4,163	4,340	8,343	4,920
* Tons trash collected		18,869	10,682	9,583	7,930	5,957	6,208	6,212	7,053	7,032
* Streets: Work orders		960	647	1,289	1,863	2,708	1,234	1,370	1,734	1,556
* Transit: Bus riders		188,175	178,889	175,875	190,834	219,802	223,407	228,068	267,126	265,459
* Vehicle Maintenance: Work orders		5,815	3,530	4,291	5,867	5,689	5,841	5,877	5,498	6,078
* Waste water: Work orders		4,584	3,337	9,508	11,100	5,490	6,000	12,371	11,898	11,787
Planning and development										
Building permits issued	6,384	9,438	6,287	4,162	6,395	6,073	4,356	4,762	4,122	4,603
Community Development										
* Down Payment Assistance	9	21	22	17	22	15	24	17	14	17
* Rehab/Reconstruction	7	15	8	8	9	12	13	12	8	5
* Street Projects	2	6	6	3	0	1	2	2	1	0
Community Services										
Recreation and parks										
* Athletic teams				279	292	311	313	877 ⁺	913 ⁺	823
* Summer camp attendance		460	470	219	480	472	447	425	430	355
* Civic Center: Events		309	356	377	358	368	353	352	340	356
Golf Course: Rounds of golf	39,498	34,221	32,969	36,464	23,852	31,900	30,318	36,317	36,641	33,000
Art Center/museum										
* Art exhibits			13	9	11	16	16	15	15	16
* Concerts/Events			43	35	100	119	25	24	19	28

Source: Various city departments

* Prior year statistics not available.

+ Includes tournament teams

CITY OF LAKE CHARLES, LOUISIANA

Capital Assets Statistics by Function

Last Ten Fiscal Years

Function	Fiscal Year									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Public safety										
Fire Stations in City limits	8	8	8	8	8	8	8	8	8	8
Fire Stations outside City limits					2	2	2	2	2	2
Police:										
Stations	4	4	4	4	4	4	4	4	4	3
Patrol Units	90	90	92	92	92	92	98	94	111	87
Public works										
Solid Waste/Recycling										
Collection trucks	22	33	32	30	34	32	32	32	33	33
Streets										
Streets (miles)	483	460	460	460	460	460	503	534	534	535
* Streetlights	9,229	9,285	9,285	9,285	9,285	9,285	14,000	10,000	10,000	11,000
* Traffic Signals	64	64	66	66	66	66	68	66	62	64
Transit										
Public Buses	8	7	7	7	7	7	4	5	4	4
Para-transit buses	2	2	2	4	4	4	2	2	2	2
Trolley	-	-	-	-	1	1	1	1	1	1
Waste water										
Sanitary sewers (miles)	600	600	600	600	600	600	600	600	600	600
Storm sewers (miles)	425	425	425	425	425	425	425	425	425	425
* Maximum daily treatment capacity (millions of gallons per day)			13	13	18	18	18	18	18	18
Water utility										
* Water mains (miles)	410	450	455	458	458	460	465	430	470	473
* Fire hydrants	2,500	2,800	2,820	2,850	2,850	2,900	2,954	3,000	3,000	3,050
* Maximum daily capacity (millions of gallons per day)	23	22	22	22	22	22	22	22	22	22
Community Services										
Recreation and parks										
** Park acreage	256	256	256	466	466	466	465	502	502	502
Parks	34	34	34	34	34	34	33	33	33	33
Swimming Pools	2	2	2	2	2	2	2	2	2	2
*** Spray parks	1	1	1	3	2	2	2	2	2	2
Tennis courts	6	6	17	17	17	17	15	11	11	11
Community Centers	12	12	12	12	12	12	12	13	13	13
Civic Center	1	1	1	1	1	1	1	1	1	1
Golf Course	1	1	1	1	1	1	1	1	1	1
Art Center/museum	2	2	2	2	2	2	2	2	2	2

Source: Various city departments

* Prior year statistics not available.

**In 2009 the addition of Riverside Park increased total acreage to 466.

***One spray park donated to Ward 3 Recreation District.

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