

CITY OF LAKE CHARLES, LOUISIANA

**PROPOSED**  
**OPERATING & CAPITAL BUDGET**  
**2017–2018**

MAYOR

HONORABLE NICHOLAS E. HUNTER

CITY COUNCIL

1 1

PRESIDENT  
JOHN IEYOUB  
*District D*

VICE-PRESIDENT  
MARK ECKARD  
*District G*

MARY MORRIS  
*District A*

LUVERTHA W. AUGUST  
*District B*

RODNEY GEYEN  
*District C*

STUART WEATHERFORD  
*District E*

JOHNNIE THIBODEAUX  
*District F*

Prepared By: Finance Administration

Karen D. Harrell, Director of Finance

August 2017

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**CITY OF LAKE CHARLES  
2017- 2018 ANNUAL BUDGET**

**ELECTED CITY OFFICIALS**

	<u>PRESENT TERM BEGINS</u>	<u>PRESENT TERM EXPIRES</u>	<u>BEGAN AS MEMBER</u>
<u>MAYOR</u>			
Nicholas E. Hunter	July 1, 2017	June 30, 2021	July 2017
<u>CITY COUNCIL</u>			
John Ieyoub, President	July 1, 2017	June 30, 2021	July 2009
Mark Eckard, Vice-President	July 1, 2017	June 30, 2021	July 2009
Rodney Geyen	July 1, 2017	June 30, 2021	July 1997
Stuart Weatherford	July 1, 2017	June 30, 2021	July 2005
Luvertha August	July 1, 2017	June 30, 2021	January 2008
Mary Morris	July 1, 2017	June 30, 2021	July 2013
Johnnie Thibodeaux	July 1, 2017	June 30, 2021	July 2017
<u>CITY JUDGES</u>			
Jamie B. Bice	January 1, 2015	December 31, 2020	January 1, 2015
John S. Hood	January 1, 2015	December 31, 2020	January 1, 1985
<u>WARD 3 MARSHAL</u>			
Joseph Alcede III	January 1, 2015	December 31, 2020	November 16, 2004

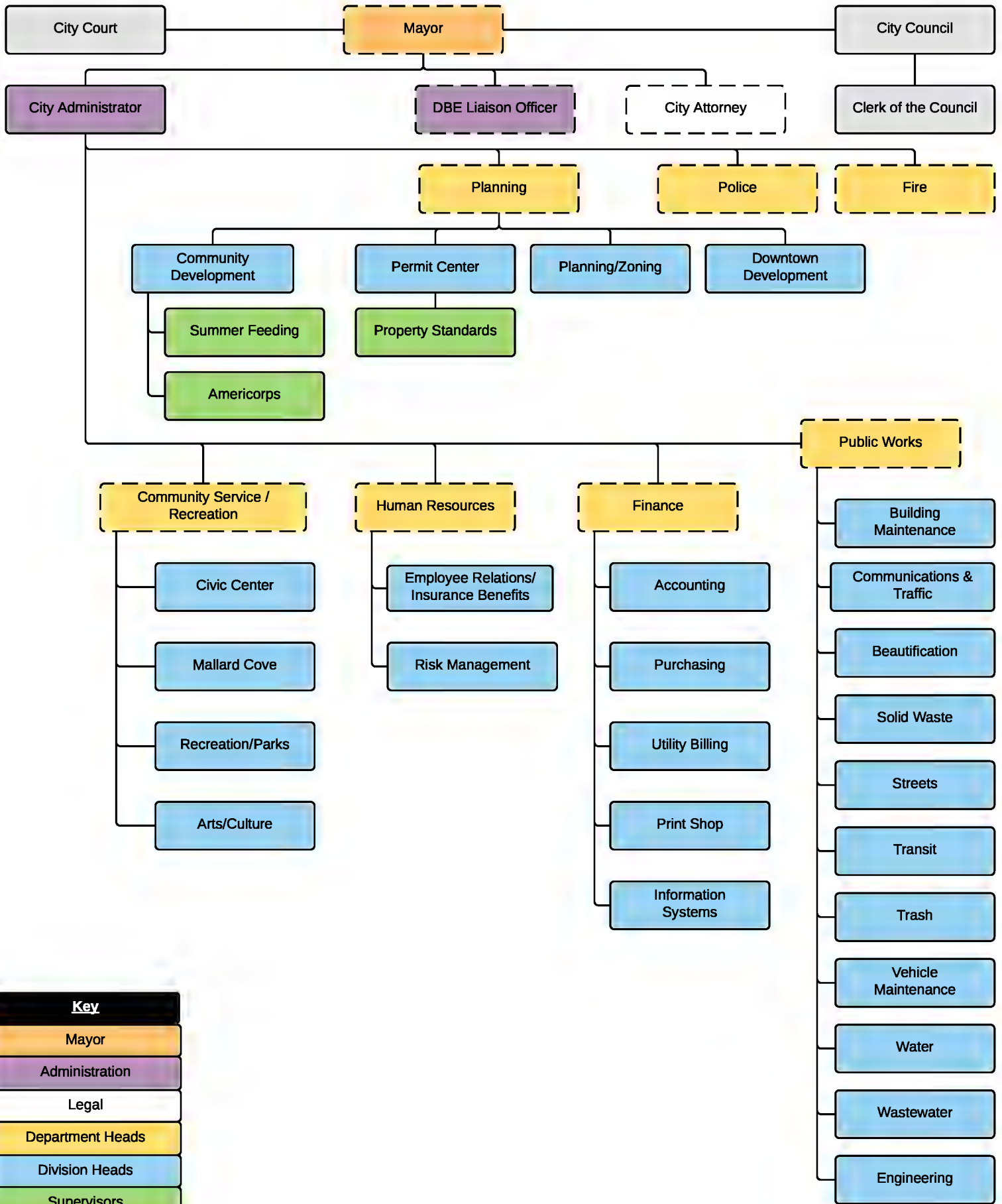
**CITY OF LAKE CHARLES  
2017-2018 ANNUAL BUDGET**

**DEPARTMENT HEADS**

<b>EMPLOYEE</b>	<b>DEPARTMENT</b>
JOHN CARDONE	MAYOR'S OFFICE
DAVID MORGAN	LEGAL
KAREN HARRELL	FINANCE
WENDY GOODWIN	HUMAN RESOURCES
KEITH MURRAY	FIRE
DON DIXON	POLICE
MISTER EDWARDS	PUBLIC WORKS
PERCY BROWN	COMMUNITY SERVICES
MICHAEL HUBER	PLANNING



# City of Lake Charles Organization Chart



**Key**

- Mayor
- Administration
- Legal
- Department Heads
- Division Heads
- Supervisors

City Charter Positions



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Lake Charles  
Louisiana**

For the Fiscal Year Beginning

**October 1, 2016**

Executive Director

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017-2018 ANNUAL BUDGET**

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# **INTRODUCTORY SECTION**

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## CITY OF LAKE CHARLES

NICHOLAS E. HUNTER  
MAYOR

326 Pujo Street • P.O. Box 3706  
Lake Charles, LA 70602-3706  
(337) 491-1251 • FAX (337) 491-1225

DEPARTMENT OF FINANCE  
KAREN D. HARRELL, DIRECTOR

August 14, 2017

Member of the City Council  
P.O. Box 1178  
Lake Charles, LA 70602

RE: Fiscal Year 2017 – 2018 Operating and Capital Budget

Dear City Council Members:

Attached is the City's proposed Operating and Capital Budget for the 2017 - 2018 fiscal year, which is submitted for your review and consideration as provided under Article VI, Section 6-03 of our Home Rule Charter.

All City departments were involved in the preparation of this budget. They each have an opportunity to express the financial needs for the upcoming fiscal year as they continue to provide for increased services within our growing economy.

The Mayor, City Council and the Community Advisement and Assessment Board are currently holding town hall meetings in each Council district. Improving drainage is a topic consistently discussed at each of the meetings. More than \$5.2 million in funding is provided for in this year's Capital Budget for drainage improvements throughout the City. This amount compares to \$3 million allocated, which is an increase of 78 percent from the 2016-2017 budget. The additional investment in drainage has been achieved not through additional taxes, but rather through good fiscal policy and budget prioritization.

The Lake Charles area is experiencing unprecedented economic growth and development which necessitates the need for an additional water plant. The new plant is currently under design and will add an additional 6 million gallons per day (MGD) capacity to the existing water system and will improve the efficiencies at the other six water plants throughout the City. Preliminary cost estimates of \$26 million include the plant and transport lines.

The new administration has identified several initiatives for the new year. Concerns such as juvenile crime, attainable housing, homeowner restoration and down payment assistance hope to be addressed and funds have been added in the proposed budget for these causes. Also to be considered is a program for restoration of historic property.

The City will also work with the Southwest Louisiana Economic Development Alliance (SWLA Alliance) to consider the feasibility of a satellite SEED Center for north Lake Charles. Funds for this project have been included in the Capital Budget. Again, all of these additional investments have been achieved through good fiscal policy and budget prioritization, rather than additional taxes.

CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 BUDGET MESSAGE

All of these initiatives espoused by the new administration will require key partnerships with other governmental, nonprofit and private agencies. The City cannot tackle these issues alone.

**Economic Climate**

The *Business Climate* report “Southwest Louisiana Economic Development, 2017 Edition” states that SWLA is the nation’s fastest growing region for economic growth. Listed are the top reasons to live, work and locate in the area: booming economy, rich resources, strategic location, robust infrastructure, skilled workforce, affordability, culture and climate and world-class recreation.

The SWLA Alliance Project Report indicates that there are \$43.3 billion in projects currently under construction within the 5 parish area, and an additional \$74 billion in projects are announced and are pending final approval. It is estimated that these projects will create more than 27,000 permanent, direct and indirect jobs. The complete report is included in the exhibit section.

Statistics released in June 2017 by Louisiana Workforce Commission shows that the Lake Charles MSA nonfarm employment increased by 5,600 jobs over the year and it is the 72nd consecutive month for over the year increases. Lake Charles MSA unemployment rate for June 2017 was 4.5 percent compared to the June 2016 rate of 5.4 percent; and compares to a state-wide unemployment rate of 5.9 percent.

**Current Financial Outlook**

Sales tax is the City’s largest revenue source, accounting for more than 41 percent of all proposed revenues. The adopted budget for FY 2017 included \$62.5 million in collections but current trends indicate that collections will be increased by 3 percent over FY 2016 collections and will total \$63.7 million. The proposed budget projects an increase of 2 percent over FY 2017 collections for a total of \$65,025,000. Of that total, \$49.8 million is allocated to the General Fund.

On November 8, 2016 the City renewed a one percent sales tax that was last authorized for 10 years in 2006. This tax generates approximately \$25 million and is dedicated for public safety, public works, wastewater, recreation and capital projects. Also on the ballot were three property tax levies that are dedicated for salaries, road improvements and recreation activities. Revenues from these taxes are projected to generate \$6.2 million. The renewal of these taxes was very important to the operations of the City.

In October 2015, the voters approved the levy of an additional quarter percent sales tax for the City of Lake Charles. This tax went into effect January 1, 2016 and brought our sales tax rate equal to that levied throughout the remainder of Calcasieu Parish. The tax enabled pay increases of 8 to 10 percent to all City employees in 2016 and an additional 2 percent increase in 2017. These pay increases were in addition to the two percent annual longevity pay increase provided to most city employees.

The proposed budget for fiscal year 2017-2018 projects that General Fund revenues of

CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 BUDGET MESSAGE

\$75.7 million will be sufficient to cover operational expenses and transfers of \$75.2 million.

Drainage has been identified as a major infrastructure priority of the City's new administration. A one-time transfer of \$2 million for drainage projects is included in the FY 2018 budget and will be transferred from the General Fund to help fund those projects outlined in the Capital Budget.

In FY 2016 the City began using General Fund reserves to cover the cost of a Louisiana Department of Environmental Quality (LDEQ) compliance order for a wastewater system basin repair program. \$2 million is being transferred to the Capital Project Fund in the current year and \$1.5 million is proposed to be transferred in the FY 2017 budget.

After including the use of \$4 million for capital projects, the estimated ending General Fund balance for fiscal year 2018 is \$28.1 million, which is 37% of operating expenditures and transfers. This balance exceeds the City's targeted fund balance of \$22.5 million based on a ratio of 30% of operating expenditures and transfers.

The primary focus of our initial budget discussion centers on the General Fund since it is used for the general operations of the City. This is the City's primary source of funds to cover the departmental expenses of General Government, Finance, Human Resources, Fire, Police, Public Works, Planning and Development and other general services.

Wastewater and Recreation are special revenue funds which account for various restricted revenues and related expenditures. Grant funds such as Community Development, Summer Food Service Program and Americorps are accounted for in individual special revenue funds.

Transit, Water Utility, Civic Center and Golf Course Funds are considered enterprise funds and are funded by revenues generated by their activities as well as operating subsidies where necessary.

The City operates two internal service funds: 1) Risk Management Fund which includes coverage for property, auto, general liability and workmen's compensation insurance; and 2) Employee Insurance Fund which accounts for employee health benefits. The City retains most of the risk for insurance coverage.

### **General Fund**

#### **Overview**

The proposed FY 2018 operating budget is a balanced budget based on current revenue projections. It estimates an operating surplus of \$538,806. An additional \$4.1 million will be transferred to the Capital Fund for sewer repairs and drainage issues resulting in an estimated ending fund balance in the General Fund of \$28.1 million at fiscal year-end 2018. This projected ending balance is above the targeted minimum ending balance of \$22.6 million. This targeted balance is based on the City's policy of maintaining reserves of 30% of budgeted expenditures and non-capital transfers.

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The Louisiana Local Government Budget Act (R.S. 39:1301-1315) requires that all governments include year-to-date revenues and expenditures as well as the projected fiscal year-end totals. This data is included in this document and will be discussed as a part of this budget letter.

**Discussion of General Fund Revenues**

The projected FY 2017 General Fund revenues of \$74.9 million include \$4.7 million of the sales tax revenues generated by the tax levy that was effective January 1, 2016. The proposed FY 2018 General Fund revenues of \$75,774,955 reflect an increase of 3.9 percent when compared to the adopted FY 2017 projections, and are 8 percent more than the fiscal year 2016 actual collections. However the new sales tax collected in 2016 did not account for a full fiscal year of revenue.

**Sales Tax:**

Proposed sales tax revenue of \$49.8 million accounts for 65.8 percent of all General Fund revenues and includes \$4,876,875 (75 percent of proposed collections) from the 2016 sales tax levy. The proposed revenue is an increase of 2 percent over the projected 2017 amount of \$48.8 million. These projections are based on past history and current year trends.

The General Fund received \$2.3 million from the new tax in FY 2016 which accounted for 50 percent of the collections for January through September. The remaining 50 percent of revenues are accounted for in the 2016 Sales Tax Debt Reserve Fund.

**Property Tax:**

Proposed property tax revenue of \$9.5 million will account for 12.5 percent of all General Fund revenues in FY 2018 and is relatively unchanged from the projected 2017 collections. The current year collections reflect the 2016 reassessment year and the City's roll back of millage rates of 15.23 mills, compared to the levy of 15.35 mills which has been in effect for the previous eight years.

**Franchise and License Taxes:**

Franchise and license taxes of \$8.9 million make up 11.8 percent of General Fund revenue. The electric franchise tax makes up 54 percent of this category. Total franchise revenues are budgeted at \$5.5 million for FY 2018. Also included in this category is the occupational and insurance licenses tax. The annual payment is based on a business's sales history. The proposed budget amount of \$3.4 million is a slight increase from the current year's projected figure.

**Internal Charges for Services:**

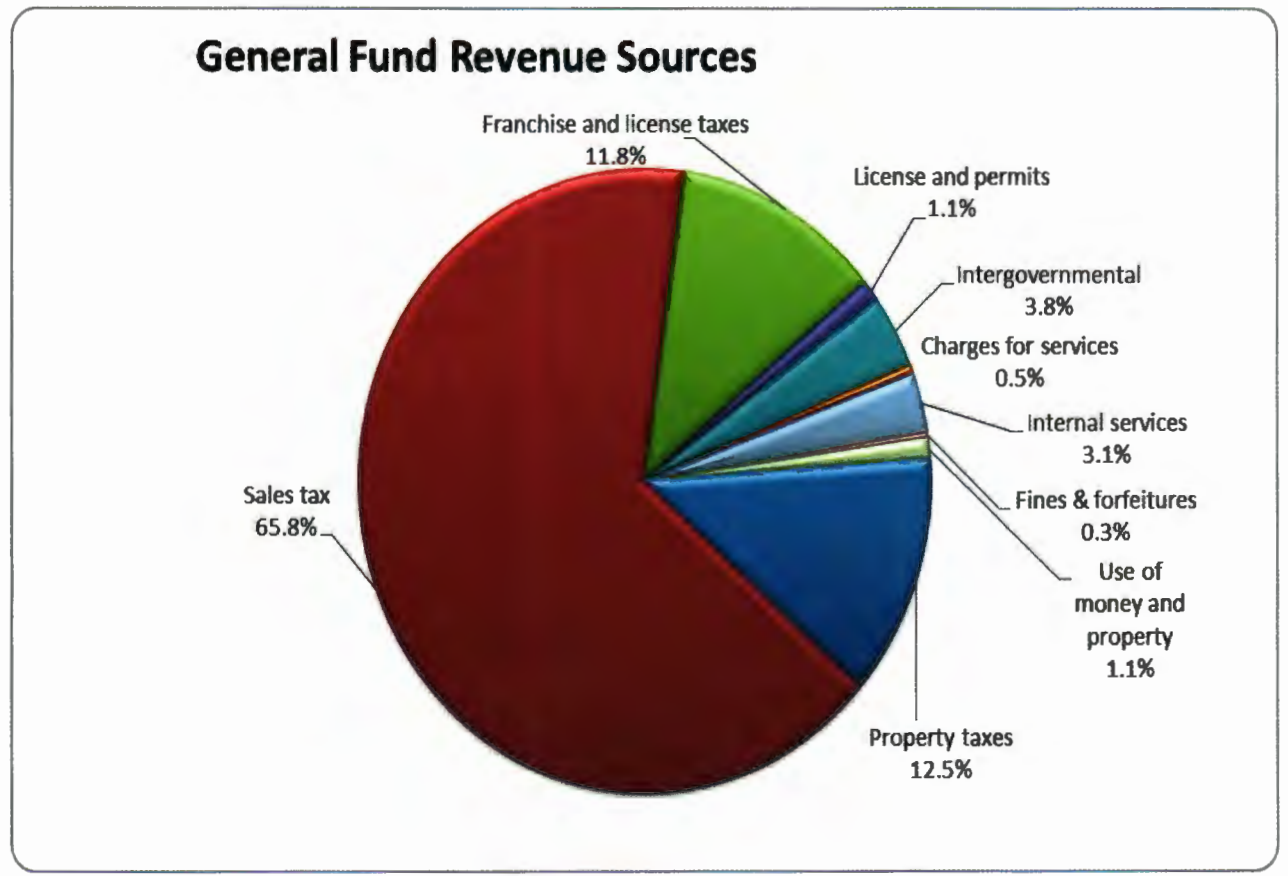
Each year the City records revenue in the General Fund from other funds to account for the indirect cost of providing support services to other departments within the City, such as Transit, Water and Wastewater Departments. Services provided to those departments include financial and technical support, such as purchasing, payroll and IT; maintenance support for all facilities and equipment from the Public Works Department;



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FISCAL YEAR 2017 – 2018 BUDGET MESSAGE

and administrative support from Human Resources and others. The City contracts annually with a consulting firm to formulate a Cost Allocation Plan, which is used to calculate the value of these services. The increase from \$2 million in FY 2017 to \$2.3 million in the proposed budget relates mostly to the Transit Fund. The increase is due to additional time allocation by the City's vehicle maintenance garage to handle an aging bus fleet. The City is in the process of purchasing several new buses.

The chart below displays the City's General Fund revenues by various sources.

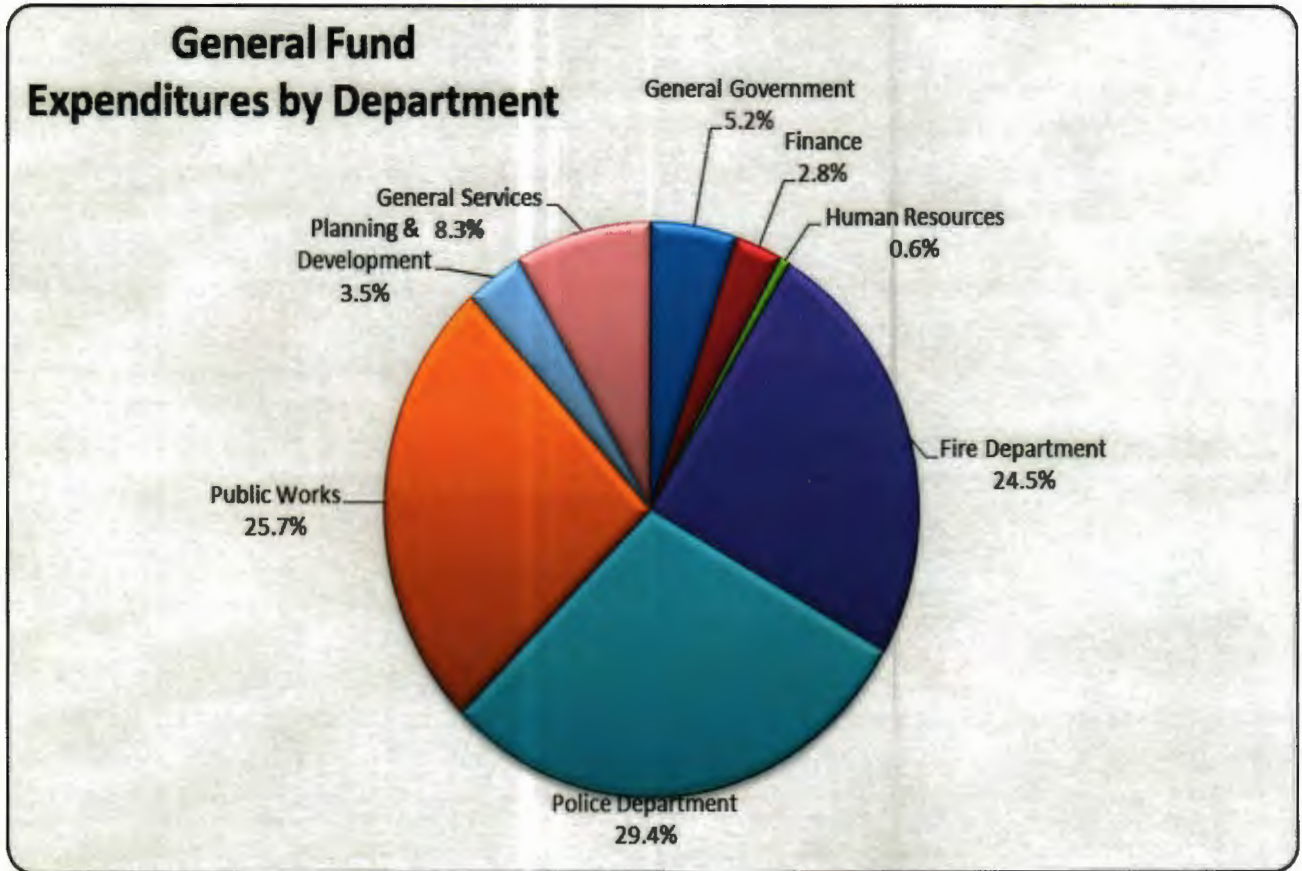


**Discussion of General Fund Expenditures**

The proposed General Fund departmental expenditures are budgeted at \$70,305,647 and compares to the adopted budget of \$67,796,039. Operating subsidies annually transferred to special revenue, debt service and enterprise funds are proposed at \$4,930,502. That amount combined with a \$4.1 million transfer to the Capital Project Fund brings the total proposed General Fund expenditures to \$79,336,149 for the fiscal year 2018 budget.

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The chart below displays the City's General Fund expenses by department without the operating and capital subsidies to other funds.



Departmental expenditures of \$70.3 million are a 3.7 percent increase over the \$67.8 million adopted FY 2017 budget. The Police Department's expenditures of \$20.6 million account for nearly 30 percent of the City's departmental expenditures and are an increase of 2.5 percent over the FY 2017 adopted budget. Fire Department expenditures account for 24.5 percent and are an increase of 5 percent over FY 2017. The Public Works Department accounts for nearly 26 percent of General Fund departmental expenditures and increased by 3 percent over the current year's adopted budget.

The \$3,955,002 operating transfer from the General Fund is needed each year to help fund the operations of community service activities such as Recreation, Civic Center and Mallard Cove Golf Course. General Fund revenues are also needed for the City's share of Transit operations as well as other intergovernmental grants that require city matches.

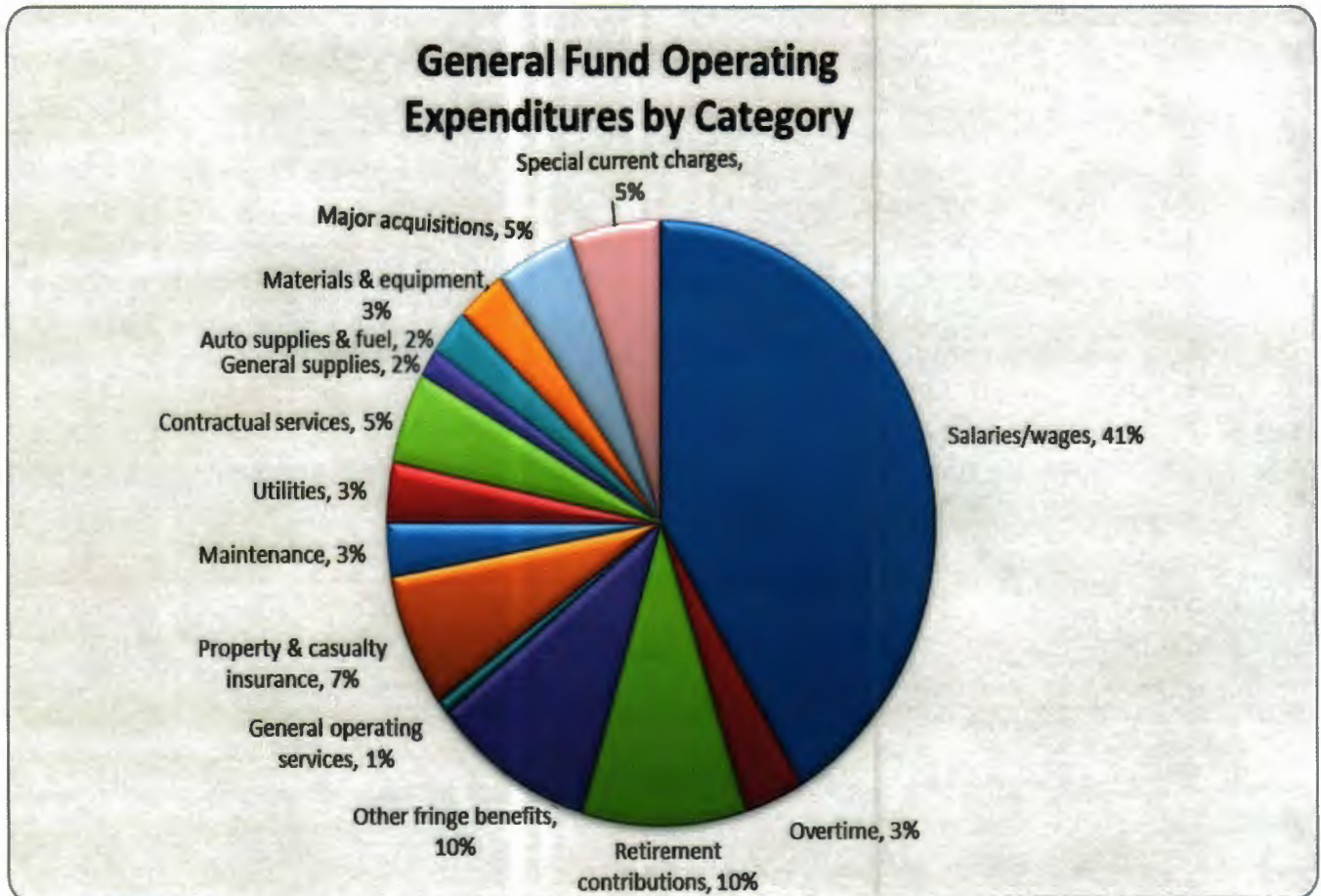
Included in the proposed budget is a transfer of \$625,500 to the Wastewater and Water funds from the 2015 sales tax levy, and will be used in those funds to offset the salary and fringe benefit cost increases related to the pay increases that were implemented in January 2016. Most all other funds are already subsidized by the General Fund and their increase in personnel cost are already included in their subsidy.

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The adopted FY 2017 budget includes a transfer of \$1.5 million from the General Fund to the Capital Project Fund. These funds will be used for LDEQ compliance order to rehabilitate one of the City's thirteen wastewater basins for Plant A. The City needs to rehab at least one basin each year and the Wastewater Fund does not have sufficient revenues to cover these costs, in addition to the other capital cost. The current budget includes a transfer of \$1.5 million for this ongoing project and the proposed budget includes a transfer of \$2 million for basin repairs.

Also included in the proposed budget is a \$2 million one-time transfer to the Capital Project Fund to pay for new drainage initiatives and studies, such as participation in a parish-wide retention pond. Other specific areas have been identified in the Capital budget and additional funding has been provided.

Below is a chart followed by a discussion of the major category of expenditures for the General Fund and does not include operating or capital transfers:





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**Personnel Summary:**

- The cost of salaries and fringe benefits account for over 64 percent of the General Fund's operational expenses. In addition to the 2 percent longevity pay added every year for eligible employees, funding for a 2 percent across the board pay increase is included in the proposed FY 2018 budget for all employees, effective January 2018.

It is the administration's goal to adjust starting pay for all full time employees to a minimum of \$10 per hour. Any adjustment to the pay plans will require separate action by the City Council. It is worth noting that after this additional 2 percent, all full time City employees have received an across the board raise of 14 to 16 percent since 2015, in addition to 2 percent longevity pay each year for eligible employees.

- The pay plans for public safety officers provides \$2,400 for city supplemental pay to all beginning fire and police officers during their first year of service. The City's supplemental pay is replaced by state supplemental pay after one full year of service. The City will consider increasing City supplemental pay to \$6,000 for the first year of service. This will provide for a more competitive starting pay. Funding for this increase has been provided in the proposed budget.
- Effective January 1, 2017 full time employees received a two percent across the board raise, in addition to the annual 2 percent longevity pay increase paid to eligible employees. Fire and Police Department's pay plans were adjusted to reflect an increase of 2 percent in starting pay.
- The below changes were made to City pay effective January 1, 2016:
  - All full time fire department employees received a 10 percent across the board pay increase in addition to the annual 2 percent longevity pay increase paid to eligible employees. Employees of this department have received at least a 14 percent pay increase from 2015 – 2017.
  - All full police department employees received an 8 percent across the board pay increase in addition to the annual 2 percent longevity pay increase paid to eligible employees. Employees of this department have received at least a 12 percent pay increase from 2015 – 2017.
  - The Pay Plans for both the fire and police departments were increased to reflect the percentage increase in starting pay and all other ranks were adjusted incrementally.
  - All full time non-public safety employees received an 8 percent across the board pay increase in addition to the annual 2 percent longevity pay increase paid to eligible employees. These employees have received at least a 12 percent pay increase from 2015 – 2017.
  - All part time and temporary employees received a 3 percent across the board increase in January 2016.
  - The Pay Plan for career service employees raised starting pay from \$8.80 per hour to \$9.50. All other pay ranges increase by 6 percent intervals between ranges.
- Although various departments have expressed the need for additional personnel, the City has added only two full time positions since the reduction of 30 positions



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in 2011. While we understand the requests for additional personnel, we desire to be cautious and conservative, understanding that the current rate of economic activity may not be sustained over the coming years.

- Health insurance premiums were increased by 5 percent in January 2017 but had not been increased since 2011.
- Effective January 2017 all part-time City employees receive the same health care insurance coverage as do full time employees. This cost is budgeted at \$400,000 in the proposed budget.

**Salaries / Wages / Overtime:**

- The proposed \$31.6 million budgeted for salaries, wages and overtime is increased by \$1.1 million or 3.8 percent over adopted FY 2017 figures and reflects the annual two percent longevity increase and provides for an additional 2 percent across the board pay raise in January 2018.
- The 2015 sales tax proposition included a 2 percent across the board pay increase for employees effective January 1, 2017 and so those funds were included in the current budget. State statute requires that most fire and police personnel receive an annual 2 percent longevity pay increase. Therefore a 2 percent longevity increase has been included in the proposed budget for all eligible employees, including non-public safety employees.
- Overtime is budgeted at over \$2.5 million in the proposed budgets (\$1,220,800 for Fire Department; \$953,000 for Police Department and the remainder \$286,450 for other departments). This continues to be a challenging line item in the public safety departments.
  - The Fire Department's overtime increased to \$1.6 million or 4 percent in fiscal year 2016 and is currently trending at a 12 percent increase for the 10 months in the current fiscal year compared to last fiscal year, projected to reach nearly \$1.8 million. Firefighting personnel refuse to "move up" in rank when vacancies exist in their work shift. This significantly increases the cost of overtime because overtime is paid to the upper ranks at a higher rate of pay, rather than being paid to the employees of the lower ranks. The department had historically averaged 10 - 13 vacant positions each year, but due to the increase in starting pay, the department currently has only two vacant positions. When the rookie class is able to assume full duties the City should see some reduction in the overtime.
  - The Police Department's union contract states that General Fund overtime exceeding \$700,000 has to be approved by the City Council. This action was taken in July. The overtime in FY 2016 exceeded \$1.2 million and is on track to meet or exceed that amount in the current fiscal year. In an effort to more realistically reflect the overtime cost of this department, the adopted and proposed budgets include \$950,000 in overtime. The Police Department continues to average 15 vacant positions in both FY 2016 and 2017 in the General

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Fund. In 2014 the City received a COPS Hiring Grant for 7 new officers but only one position has been filled. It should be noted that an additional \$125,000 in overtime expense is budgeted in the Police Grant Fund for special overtime detail, which is funded by other agencies. LACE overtime is now paid directly to police officers and is not reflected in the City's expenditures.

**Retirement Contributions and Other Fringe Benefits:**

- The fringe benefit category expense of \$13.5 million makes up 20 percent of all expenses and has increased by \$1 million in both the FY 2017 and FY 2018 budgets. Actual FY 2016 expenditures were \$11 million.
- Retirement contributions make up 50 percent of the expenditures in this category. Retirement contribution rates have minimally fluctuated in the Firefighter Retirement System (FRS) and the Municipal Police Employee Retirement System (MPERS) but Municipal Employee Retirement System (MERS) has steadily increased.
- Retirement contributions for the Fire Department increased in July, following two years of declining rates. The FRS increased the contribution rate on July 1, 2017 to 26.5 percent. Below is a recap of those rates:

July 1, 2010 increase from 14% to 21.5%.  
July 1, 2011 increase from 21.5% to 23.25%  
July 1, 2012 increase from 23.25% to 24%.  
July 1, 2013 increase from 24% to 28.25%  
July 1, 2014 increase from 28.25% to 29.25%  
July 1, 2015 decrease from 29.25% to 27.25%  
July 1, 2016 decrease from 27.25 % to 25.25%  
July 1, 2017 increase from 25.25 % to 26.5%

The proposed cost of \$2.4 million is an increase of \$200,000 over the adopted budget for FY 2017.

- The MPERS retirement contribution rate for the Police Department decreased for in July from the all-time high that was effective in July 2016. Below is the history of the increases in this system:

July 1, 2010 increased from 11% to 25%  
July 1, 2011 increase from 25% to 26.5%  
July 1, 2012 increase from 26.5% to 31%  
July 1, 2014 increase from 31% to 31.5%  
July 1, 2015 decrease from 31.5% to 29.5%  
July 1, 2016 increase from 29.5% to 31.75%  
July 1, 2017 decrease from 31.75 to 30.75%

The proposed retirement expense for the Police Department of \$3 million is a 4 percent increase over the adopted FY 2017 budget and is attributable to increase salaries.

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FISCAL YEAR 2017 – 2018 BUDGET MESSAGE

- The City pays the retirement contributions for the Fire and Police personnel's State Supplemental pay. Eligible employees receive \$6,000 per year from the State. We are currently paying \$1,590 for each eligible fireman and \$1,845 for each eligible police officer, amounting to over \$500,000 in additional retirement contributions which the City must budget for these eligible employees.
- MERS contribution rates for all non-public safety employees has once again risen for the second year in a row to a new all-time high:

July 1, 2011 increase from 6.75% to 8%  
July 1, 2013 increase from 8% to 8.75%  
July 1, 2014 increase from 8.75% to 9.5%  
July 1, 2016 increase from 9.5% to 11%  
July 1, 2017 increase from 11% to 13.25%

Retirement contributions are budgeted for FY 2018 at \$1.36 million, which compares to \$1.1 million in FY2017 and to \$848,300 for FY 2016. The City additionally contributes 6.2 percent for social security for employees in this system. The above total reflects only the General Fund's employees. The total paid to this system from all funds is budgeted at \$2.5 million in FY 2018, which compares to \$2 million for FY 2017.

- Medicare is paid at 1.45 percent of total payroll for most employees in all three retirement systems.
- The City's health care claims were \$6.3 million in FY 2015 and were a 26 percent increase from the \$5 million paid in FY 2014. FY 2016 claims paid totaled \$6.5 million and are trending at that level in the current year. Included in the FY 2017 budget is an increase in premiums of 5 percent, effective in January 2017. The employee and employer insurance premium rates have not changed since 2011. There is no increase in premiums for the proposed budget. The City's share of insurance premiums are proposed to cost \$4.9 million in FY 2018 in the General Fund; \$7.5 million for all funds. These amounts include the increase for coverage for part-time employees.

**Other Operational Expenses:**

- The new administration requested funding in the 2018 budget for several initiatives that will be explored during the upcoming year. The increase in the General Services includes \$275,000 for these programs and includes the following:
  - Juvenile crime prevention
  - Attainable housing initiative
  - Historical facilities restoration
  - Homeowner restoration and down payment assistance
- Capital expenditures in the General Fund primarily include the purchase of automobiles and heavy equipment. The FY 2017 projected amount of \$3.4 million exceeds the budgeted amount due to equipment that was ordered and not received during FY 2016. The proposed budget includes \$3.2 million for new equipment.

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**Operating Transfers from General Fund:**

- The operating transfers to subsidize special revenue funds and enterprise funds are nearly \$4 million in both the current and proposed budgets.
- The debt service transfer of \$350,000 is for the Sales Tax Increment funding paid to the Ward 1 School District from sales tax revenues received from for the Wal-Mart on Highway 171. The City's share of sales taxes from this store exceeds \$1,000,000 annually.
- The transfer from the General Fund to the Wastewater and Water Funds are included to fund the increase in salaries and fringe benefits related to the pay increase authorized in last year's sales tax referendum. Most other funds are already subsidized by the General Fund so will not receive separate funding.

**Capital Transfer from General Fund:**

- Drainage issues are identified as a major infrastructure priority of the new administration. The proposed capital budget reflects the commitment to seeking long term solutions for parish-wide drainage studies and programs while at the same time immediately addressing specific areas that can be easily identified and improved.

It is projected that FY 2017 revenues will exceed the adopted budget by \$2 million, resulting in an increase of reserves at the end of the current fiscal year. The proposed budget includes a onetime use of \$2 million of General Fund reserves to be transferred to the Capital Budget to help fund the more than \$5 million in proposed drainage projects.

- Beginning in FY 2016, a transfer from General Fund is budgeted to the Capital Project Fund to pay for the rehabilitation of wastewater basins that flow into Wastewater Treatment Plant (WWTP) A. There are a total of thirteen basins to be rehabbed and as required by a DEQ Compliance Order. Basin A-13 was the first to be repaired is believed to be the worse. \$2.5 million was transferred to cover the cost in FY 2016. In FY 2017, \$1.5 million was budgeted for repairs to Basin A-12. Included in the proposed budget is \$2 million for Basin A-4. This rehabilitation program will be ongoing for many years.
- The Transit Capital budget includes funding for two new buses. The \$100,000 transfer included in the proposed budget is to fund the City's 20 percent share of the cost.

**Summary of General Fund Balance Adjustments**

Fund balance reserves at the end of FY 2016 were \$30 million and represented 47 percent of operating expenditures and transfers. Included in the FY 2016 budget was \$2.5 million in transfers to the Capital Projects fund for wastewater basin repairs. Also included in the capital transfers was \$4.5 million from General Fund reserves needed to pay for a \$42 million rebuild of Wastewater Treatment Plant BC.

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The FY 2017 adopted budget projected a nearly balanced operational budget and a capital transfer of \$1.5 million. It is estimated that FY 2017 operating revenues of \$74.9 million will be \$3 million more than the \$71.8 million operating expenditures and transfers.

The net effect, after the capital transfers of \$1.5 million will result in a surplus of \$1.6 million, leaving a fund balance reserve of \$31.6 million at fiscal year-end 2017. This amount represents 44 percent of the City's operating expenses and transfers and well exceeds the City's target reserve balance of 30 percent.

The proposed FY 2018 budget projects revenues will exceed operating expenditures and transfer by \$538,806. Because of the positive FY 2017 outlook, the City administration made the decision to increase the 2018 proposed capital transfers to \$4.1 million and purposefully draw down excess reserves for needed projects.

Based on the projected 2017 and proposed 2018 budget, the General Fund will have a fund balance reserve of \$28.1 million at the end of the 2017-2018 fiscal year. This total is 37 percent of budgeted expenditures and non-capital transfers.

It is the City's practice to have a minimum ending fund balance target of 30 percent of expenditures and non-capital transfers. This reserve provides sufficient funds to enable the City to respond to economic downturns, allows for uninterrupted City services in the event of another disaster and as demonstrated in the last year's budget, can provide for funding for major capital improvements. The target balance for the FY 2018 is \$22,570,845.

<b>General Fund Fund Balance Projections</b>	<b>Actual Fiscal Year 2014-2015</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Projected Results EOY 2016-2017</b>	<b>Proposed Budget 2017-2018</b>
Beginning fund balance	\$ 29,374,978	\$ 31,373,377	\$ 30,025,538	\$ 31,664,716
Fund balance (used) added operations	4,928,005	5,726,961	3,139,178	538,806
Fund balance used for capital transfers	(800,000)	(7,074,800)	(1,500,000)	(4,100,000)
Fund balance used for lawsuit settlement	(2,129,606)	-	-	-
Total fund balance (used) added	1,998,399	(1,347,839)	1,639,178	(3,561,194)
Ending fund balance	\$ 31,373,377	\$ 30,025,538	\$ 31,664,716	\$ 28,103,522
Fund balance target 30%	\$ 18,402,011	\$ 19,241,788	\$ 21,539,743	\$ 22,570,845

Additional revenue and expenditure comparisons are displayed in the Exhibit section.

**Special Revenue Funds**

**Wastewater Fund**

The City's maintenance and operation of the wastewater system, which includes treatment plants, lift stations, trunk lines and sewer basins, continues to create financial challenges for the City. Existing facilities and infrastructure have to be replaced or repaired and at the same time that there are unprecedented demands for new services.

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Total revenues in the Wastewater Fund are budgeted at \$17.3 million for FY 2018, a 1.5 percent decrease over the adopted FY 2017 revenues, due to reduced sewer user fees. The fund receives 16 percent of a one percent sales tax levy, and are proposed to increase by 4 percent over the adopted FY 2017 budget. The sewer rates schedule implemented in 2009 was effective through 2014 so there has not been a change in sewer rates for the past several years.

Proposed operating expenditures are budgeted at \$11 million, unchanged from the adopted FY 2017 budget. Although there is an increase in salaries and benefits it is offset by a reduction in major acquisition of equipment from the prior year.

A pro-rata portion of the 2015 sales tax revenues are budgeted to be transferred from the General Fund to help offset this additional cost. In addition to covering operational costs, the sewer user fees also pay for much of the capital needs of the system.

The City entered into a \$41.9 million contract with Max Foote Construction Company in March 2016 to rebuild Wastewater Treatment Plant B/C. The FY 2016 capital budget outlined \$29 million for this project and required an additional \$15,775,000 transfer of fund balance reserves from various City sources, including the General Fund, Wastewater, Gaming, Facility Renewal and Capital Project Funds.

Act 16 of the 2016 Legislative special session authorized an additional \$2 million in Priority 1 State Capital Outlay funding for this project; leaving \$5.5 million in Priority 5 funding. The City will request continued funding in the next legislative session. The City has received approval for another LDEQ-CWSRF loan in the amount of \$15 million.

Included in the Capital Budget is \$7.9 million in other Wastewater projects. Annually funds are allocated for general sewer collection system rehab citywide. The City has 135 lift stations and a program is in place to ensure that these facilities are rebuilt systematically within their useful life. At least \$2 million of user fees are transferred to capital each year for both of these initiatives.

A transfer of \$9.5 million to the Capital Project Fund was included in FY 2016. The amount of the proposed capital transferred for both the current and proposed budget is \$3.5 million.

Total debt service transfers from the Wastewater Fund are \$3.3 million to repay a portion of the \$35 million Lake Charles 2007 Public Improvement Bonds, the 2009 Refunding Bonds for Plant D construction and the LDEQ loan.

The City Council adopted a new sewer rate schedule in July 2009 that was effective on January 1, 2010 and allowed for increases through December 31, 2014. The continued financial needs of the Wastewater system make it necessary to review and implement a new rate schedule in the near future.

### **Riverboat Gaming Fund**

The City participates in a Cooperative Endeavor Agreement with the Calcasieu Parish Police Jury which pools all gaming revenues collected within the parish. Riverboat admission taxes have remained flat since the initial opening of the Golden Nugget



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Casino in December 2014. As per the agreement, the district is paying Louisiana DOTD \$2,667,000 per year for five years, beginning 2016, for the Cove Lane/Nelson Road Project.

The projected revenues for FY 2017 of \$10.8 million will fall short of the adopted revenues of \$11.3 million. Transfers of gaming funds for capital projects will be reduced to \$6.5 million compared to \$7.2 million in the 2017 fiscal year. Transfers for capital projects in FY 2016 totaled \$10 million, due to funding for the treatment plant.

The City of Lake Charles has issued \$75 million in bonds as authorized in November 2006 for public improvement projects. Up to 60 percent of the gaming revenues can be used to repay the debt. \$3.1 million is needed in the FY 2018 budget for the annual debt service payment, which represents 29 percent of the gaming funds.

As in prior years, the Riverboat Fund includes a transfer of \$808,725 to other special revenue funds to pay for utilities and maintenance cost associated with the lakefront promenade and other arts and cultural events.

### **Recreation Fund**

The Recreation Fund receives both sales tax and property taxes that are dedicated to this program. Revenues are also generated for services provided by the different activities. Revenues of \$3.4 million are subsidized by a \$1.2 million transfer from the General Fund to fund recreation and park's expenditures of \$4.6 million.

The Lakefront/Downtown Division of the Recreation Fund is used to track the cost of utilities and maintenance of the lakefront promenade and other downtown areas. The projected cost of \$598,725 is included in the transfer from the Riverboat Gaming Fund.

### **Grant Programs**

Individual fund displays are included for Community Development Block Grant, HUD Housing Programs, Summer Food Service Program and Americorp Grant Funds. Total proposed revenues in these grant funds are \$3.1 million for FY 2018 and an additional \$171,527 is transferred from the General Fund for needed matching funds. Included in this total is \$1.5 million from Homeland Security Hazard Mitigation program for a homeowner elevation program that was budgeted but not spent in FY 2017.

Projected expenditures for Public Safety Grants are \$197,253 of which \$125,000 will be used for special overtime detail.

The COPS Hiring grant is a federally funded program which covers the salary and fringe benefits for additional police officers. The 2011 Grant, which funded two police officers, has ended and their personnel costs are being funded by a transfer from the General Fund.

The City was awarded another COPS Hiring grant in 2014 to fund 75 percent of the personnel cost of 7 additional officers. This cost is proposed at \$418,375 of which \$313,781 will be paid by the grant. A cooperative endeavor agreement with the Calcasieu Parish Sherriff Office provides that in lieu of prisoner boarding fees of

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\$175,000 the City would use those funds as the 25 percent cash match. The transfer of those funds has been made for the last several years and remains in the Public Safety Grant Fund and will be retained for use when the grant funds have been exhausted. Only one of the seven positions was filled for most of the current budget year so city funds will accumulate to pay for future costs.

The D.A.R.E. program is not being funded in the proposed budget, but the reserves in the fund are carried forward for future use.

**Debt Service Funds**

The City issued LCDA Public Improvement Project Series 2007 and Series 2010. Portions of the Series 2007 were refunded in Series 2014. The remainder of the Series 2007 and portions of the Series 2010 were refunded in Series 2017. Total outstanding debt of \$73.7 will be paid for with funds accumulated and transferred into the various debt service funds. Principal payments of \$6.9 million and interest payments of \$2.4 million are funded through transfers from the Riverboat Gaming Funds, the Capital Projects Fund and the Wastewater Fund.

**Enterprise Funds**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises in that the costs of goods and/or services to the general public are to be financed through user charges.

**Transit Fund**

The City's transit program costs are budgeted at \$3.2 million for FY 2018. 50 percent of operations and 80 percent planning and maintenance costs are funded by the Federal Transit Administration (FTA) and those revenues are budgeted at \$1.8 million in FY 2018. Ridership and state transit revenue equal \$212,000. Revenues from ridership have declined this year and the City is considering adding a Saturday route. The City receives rental revenue for the second floor of the transit facility and from a bakery located on the first floor. The City's share needed to cover expenditures is \$1,138,115 and is an annual subsidy from the General Fund.

The Transit Capital account is used to capture all revenue and costs associated with the facility construction and acquisition of equipment. The FY 2015 and 2016 expenses are for the construction of a wash rack which was funded completely by FTA funds. The adopted 2017 and proposed 2018 budgets include the purchase of several new buses as well as other equipment as outlined in the Capital Budget. Capital amounts authorized in previous budgets are automatically re-appropriated in the following year.

**Water Fund**

The Water Fund accounts for the operation and maintenance cost of providing water services to Lake Charles' citizens. Also included is the allocation of accumulated funds



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for needed capital improvements to the water system, similar to those of the wastewater system. Adopted water revenues of \$10.8 million are equal to both FY 2015 and 2016 levels but are trending slightly downward in the current year and next year's proposed budget has been adjusted accordingly.

Operating expenditures are budgeted at \$12.8 million for both the business office and production and distribution, a 4.7 percent increase from the current year. Salaries and fringe benefits costs are increased due to the pay increase, but the fund will receive a pro-rata General Fund allocation of \$309,500 out of the 2015 sales tax proceeds to help offset the cost. Other increases in maintenance and purchases for materials, equipment and major acquisitions are needed to make necessary repairs to the water plants and storage tanks.

Water revenues had risen incrementally each year following a 2009 rate schedule that provided for increase in water rates from 2010 through 2014. During that period, bond proceeds were used to pay for capital improvements to the water system. This allowed the City to accumulate funds for needed capital improvements to the system.

The City Council recently authorized the City to enter into an agreement for engineering of a new water plant. The estimated construction cost is \$18.7 million for the plant and an additional \$6.7 million for the water lines. The City is seeking authorization from the Department of Health and Hospitals for a \$20 million loan from the Drinking Water Revolving Loan Fund (DWRLF) to help fund the project.

The City's six existing water plants have been reviewed and needed maintenance items have been identified and prioritized. Currently under construction is a \$2.7 million ground storage tank on Nelson Road. The current and proposed budgets allocate more than \$5 million of reserves for capital projects in each year. Water projects are further outlined in the capital portion of the budget.

As previously mentioned in the Wastewater section, water and sewer rates were last adjusted in January 2014. The continued financial needs for the maintenance and expansion of these systems make it imperative to review and implement a new rate schedule in the near future.

### **Civic Center Fund**

The Civic Center proposed operating budget of \$3 million is slightly less than the current budget. Facility generated revenues are projected to decrease by 2 percent but should exceed \$1 million. The allocation from the General Fund of \$780,334 is below last year's total of \$893,214. Beginning in FY 2015, the City's revenue from the Louisiana Department of Treasury for hotel taxes dedicated to the Lake Charles Civic Center increased from previous annual allocation of \$200,000 to current levels which exceed \$900,000. These additional funds have allowed the City to purchase new equipment and cover other deferred maintenance costs.

In September 2014, the City received \$4.5 million from the state for many years of unallocated funds from hotel taxes collected and dedicated to the Lake Charles Civic Center which were appropriated in the 2014 legislative session. These funds were placed in the Civic Center Capital account and have been and will be allocated over the

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next several fiscal years to improve the current facility, subject to City Council approval. A portion of these funds have been used to replace the seats in the coliseum and to remodel a portion of unused space on the second floor and the coliseum dressing rooms. We are currently under contract for the replacement of the main elevators. Included in the current budget is \$1,600,000 for improvements to enhance the exterior utilization of the facility, such as the proposed West side plaza. A balance of \$1 million remains for future capital projects.

**Mallard Cove Golf Course Fund**

Mallard Cove Golf Course proposed operating revenues are proposed to decrease by 2 percent from the \$1 million in the current budget. Operating expenses are proposed at \$1.6 million which is a 1.9 percent increase over the adopted FY 2017 budget. The increase is mostly related to salaries and benefits.

The proposed allocation of \$649,133 from the General Fund is an increase from the FY 2017 adopted budget. Only the actual amount needed to reconcile revenues to expenses is transferred and historically is less than budgeted. There is no transfer of funds budgeted from the Riverboat Gaming Fund for capital improvements in the adopted budget but funds authorized in previous years that remain unspent will be reauthorized in FY 2018.

**Internal Service Funds**

**Risk Management Fund**

The Risk Management Fund is used to account for self insured general liability, auto liability and workmen's compensation liability claims. Property and various other types of insurance coverage are paid for out of this fund. The financing of services provided are funded through insurance charges to all City departments. The insurance premium charged to the various City departments was increased by 5% in FY 2016 but has not increased in the subsequent years.

The proposed expenses in FY 2018 of \$7 million are level with the previous two fiscal year levels.

**Employee Group Insurance Fund**

The City of Lake Charles has a self-funded plan for employee health insurance managed by Blue Cross/Blue Shield since January 2013. All full time City employees are provided health insurance at no cost to them. Employees may elect to contribute \$60 per month in order to have lower out of pocket expenses, such as co-pays and deductibles.

Total expenses of the fund include premiums for stop loss coverage and administrative fees in addition to the actual costs of medical claims paid by the City on behalf of our employees and their covered dependents. Total costs are projected to increase to \$8.6 million, an increase from \$8.2 million budgeted in FY 2017 and \$7.6 million spent in FY 2016.

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The City's health care claims were \$6.3 million in FY 2015 which was a 26 percent increase from the \$5 million paid in FY 2014. Claims were up by 2 percent to \$6.5 million in FY 2016 and are trending upward another two percent in the current year.

Included in the FY 2017 budget is an increase of 5 percent in the employer share of premiums effective January 2017. Prior to the annual renewal period, premium rates and employee contributions will be increased. The employee and employer insurance premium rates have not changed since 2011. There is not an increase planned for the 2018 renewal period.

**Capital Budget**

**General Capital Projects**

The FY 2018 capital projects authorizations total \$30.6 million which compares to \$30.4 million in the current year budget.

The Capital Project Fund receives 28 percent of 1 cent of the City's current sales tax levy and is proposed at \$7,282,800 million in the FY 2018 budget. The City's 2015 sales tax levy authorized that funds deposited in the Sales Tax Debt Reserved Fund in one year be allocated to capital project in the subsequent year if not needed to repay the debt. Accordingly, \$1.6 million is allocated in the proposed capital budget from that fund, which represents 25 percent of FY 2017 collections.

Each year riverboat gaming revenues are allocated for the City's capital projects; \$6.5 million is budgeted in the proposed FY 2018 budget. An additional \$1.8 million is proposed to be received from various governmental entities during the upcoming budget year.

Drainage is a hot button topic in Lake Charles and surrounding area. It is a concern of the new administration; therefore an additional \$5,270,000 will be added in FY 2018 to the \$1.7 million of current year accumulated funds. Specific projects have been identified and funded but more than \$4.5 million is available for use as studies are completed and plans laid out for long term solutions for a comprehensive drainage plan. As often stated, drainage knows no boundaries and a comprehensive plan between local governments has to be developed in order to ensure that funds are spent on effective projects.

Funding for streets, sidewalks and other road improvements totals \$8.5 million. Funding for these projects come from sales tax, gaming funds and capital project reserve funds. Much of this funding is recurring allocations for annual asphalt overlay, sidewalks, street striping and intersection improvement programs.

The biggest road project under design is the Prien Lake Road project that was originally estimated to cost \$7 million but as the design study is nearing completion, the estimated cost is \$19.5 million. The City and Parish plan to equally share the cost of this project.

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The City is nearing completion of the Wastewater Treatment Plant rebuild and the administration building is under construction. Many more wastewater system improvement projects have been identified and are funded at \$7.9 million in the proposed FY 2018 budget. Work includes lift station rebuilds and basin and transport line rehabilitation. Many projects will be completed in phases as funding allows in future years. A transfer of \$3.5 million from the Wastewater Fund is included in the proposed budget. The General Fund is transferring \$2 million from their reserves to help fund the basin rehab program and \$2.3 million of the transfer of gaming funds is allocated to wastewater projects.

Water System improvements total \$5.6 million in the proposed FY 2018 budget and will be added to accumulated funds that were authorized in previous years. The City has been accumulating funds for a new 6 MGD water plant located in southeast Lake Charles and will support development throughout the City. Specific site location and plant engineering are in the early stages.

Also, a recent study indicates that the City's existing water plants are in need of repairs and the costs are significant. Rehabilitation projects have been identified at the George West, Center Street, McNeese and Southwest Plants. Some of these projects were included in the proposed budget and will be paid for with Water Fund reserves.

Community service and general government projects total \$3.2 million and include approximately \$1.1 million for vehicles and equipment for the transit system and \$650,000 for a new fire truck.

An additional \$2,102,494 is budgeted in the Capital Project Fund to fund a portion of the debt service requirements of Phase 1 and 2 bond issues. Under the terms of the November 2006 bond referendum, up to 60% of the sales tax revenues dedicated to this fund can be used to repay the funds borrowed. The current debt service payments of \$2.1 million represent 29% of the dedicated sales tax funds.

Capital projects are budgeted on a project basis rather than an annual base. Included with this budget is a reauthorization schedule that lists projects that have previously authorized capital projects funding. Funds that have been authorized and unspent are classified as "assigned" on the financial statements and can be reallocated by a vote of the City Council.

### **5-Year Capital Improvement Plan**

Included in this budget document is a copy of the 5-Year Capital Improvement Plan. This document demonstrates the magnitude of the infrastructure needs of the City. The influx of development in the area has necessitated the need to move forward with as many projects as possible.

The plan outlines the infrastructure projects for roads, wastewater and water as well as outlines plans for other projects. Projects included in the plan are categorized as follows: Ongoing: Design, bid or construction; Category A: 1<sup>st</sup> or 2<sup>nd</sup> year; Category B: 3<sup>rd</sup> to 5<sup>th</sup> year; Category C: 6<sup>th</sup> year or later and Category D: Contingent on external funding. So although it is referenced as a five year plan, it extends beyond that period.

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**SUMMARY**

The City begins a new chapter with a new administration for the first time in seventeen years with the retirement of Mayor Randy Roach. We appreciate Mayor Roach's commitment to fiscal responsibility and believe that because of his leadership the City is currently in solid financial condition. Mayor Hunter personally wishes to acknowledge and honor Mayor Roach for his fiscal responsibility and stewardship.

After many years of discussion, the City levied an additional one quarter cent sales tax, resulting in equal tax rates for all of Calcasieu Parish. This tax provided funding for more competitive salaries and has helped with employment recruiting and retention in most departments. The tax also provides for additional funds for capital improvements.

The Fire Department hired 12 officers in June and currently has only 2 vacant positions. The Police Departments recently hired 10 new officers but were unable to fill all vacancies. They have averaged 15 vacant positions for the last two fiscal years.

A 2 percent across the board raise was effective January 1, 2017 and starting pay was adjusted 2 percent for all public safety positions but not the Career Service Pay Plan. The administration will review current pay plans and pay scales and will consider an adjustment to entry level pay by the beginning of 2018. Funds have been included in the proposed budget for a 2 percent across the board increase. Mayor's Hunter's goal is for all entry level, full time employees to make a minimum of \$10.00 per hour.

Sales tax revenues increased by 8 percent in both fiscal years 2014 and 2015 but tapered off to a 2 percent increase in FY 2016. The projected increase for FY 2017 is a 3 percent increase, followed by a 2 percent increase in FY 2018. The City is carefully watching the local economy and is mindful that sales tax collections could change in the future as the largest industrial projects are completed.

As we are nearing the completion of the \$41 million wastewater treatment plant, we are reminded that the City has been fiscally responsible in building reserves which can be drawn upon to meet the major infrastructure demands required to serve the citizens of Lake Charles. But much remains to be done.

This administration is optimistic that the City will work closely and effectively with the Parish and other entities to address quality of life initiatives as well as major infrastructure projects that will benefit the entire area.

The wastewater and water systems have needs for major rehabilitation and expansions in order to ensure that the City can continue to meet the needs of the growing community. We have received approval for a \$15 million DEQ loan to help with wastewater project funding. We are seeking approval for a \$20 million loan from DHH to assist in funding the water system improvements. None of the loan proceeds are included in the proposed budget.

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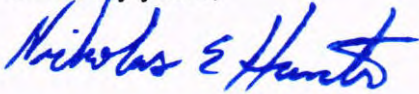
Both of these revolving loan programs have low interest rates and a twenty year repayment plan. Debt requirements would be paid from system revenues; therefore the City will be reviewing and evaluating the current rate schedules for water and sewer services.

Plans are also in place to review the City's current daily management of operations to ensure that the most efficient and effective methods are being used by each department to provide the best services to our citizens and the visitors of Lake Charles.

We are available to meet with each of you in the coming weeks. We will hold a public hearing on Tuesday August 29, 2017 in conjunction with our scheduled agenda meeting to discuss the proposed budget.

We welcome any suggestions you may have for changes in the budget and are willing to discuss them with you prior to final adoption of the budget at our regular council meeting on Wednesday September 6, 2017; or if necessary, a special meeting can be held on Tuesday September 12, 2017 for final budget adoption.

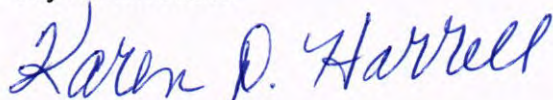
Sincerely yours,



Nicholas E. Hunter  
Mayor



John Cardone  
City Administrator



Karen Domingue Harrell  
Director of Finance

## **CITY OF LAKE CHARLES STRUCTURE AND BUDGETARY ORGANIZATION**

### **ORGANIZATION**

The City of Lake Charles was incorporated in 1867 and is the principal city and trade center of Southwestern Louisiana, which is comprised of a five parish area with a population of 292,619 per the 2010 Census, which represents a 5 percent growth from 10 years ago. The census count for the City of Lake Charles was a population of 71,993 within the corporate limits of the City which includes 43 square miles. This number represents 0.3 percent growth from the 2000 census. Lake Charles, which is in Calcasieu Parish, is located on Interstate 10, approximately two hours east of Houston, Texas and west of Baton Rouge, Louisiana.

Lake Charles is a deep water port with a 30-mile ship channel to the Gulf of Mexico, and has developed an economic base dominated by petrochemical manufacturing and refining since the 1940's. Southwest Louisiana has diversified its economy as is evident when you consider the following major economic drivers.

The Port of Lake Charles is the 11<sup>th</sup> busiest port in the United States. Chennault Industrial Airpark and the Lake Charles Regional Airport support a growing aviation industry. Lake Charles is home to McNeese State University and SOWELA Technical Community College. Riverboat Gaming was introduced in 1993 and has provided funding for major capital improvements since that time. Retail businesses within the City provide goods and services to a five parish regional area. Annual art events and over 75 annual festivals provide entertainment to both locals and visitors.

The City operates under a mayor-council form of government pursuant to a 1961 home rule charter, and provides a full range of traditional municipal services such as public safety, construction and maintenance of municipal infrastructure including water and wastewater, parks and recreation, planning and zoning, trash collection and solid waste disposal and public transportation. The City also has specialized facilities such as a municipal golf course, a civic center coliseum and theater complex, and two art centers. All of these activities are integral parts of the city government and are included in this report.

The accounting and financial reporting policies of the City conform to generally accepted accounting principles as applicable to governments. Such policies also conform to the requirements of Louisiana Revised Statutes 24:517 and to the guides set forth in the Louisiana Municipal Audit and Accounting Guide, and to the industry audit guide, Audit of State and Local Governmental Units. Following is a summary of the more significant accounting policies.



## BUDGETARY STRUCTURE

The financial transactions of the City are budgeted and recorded in individual funds categorized as follows:

### Governmental Fund Types

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources which by law are designated to finance particular functions or activities of government. The following special revenue funds are included in the budget:

Waste Water Fund	Riverboat Gaming Fund
2016 Sales Tax Debt Reserve Fund	Recreation Fund
Central School Fund	Special Event Fund
Community Development Fund	HUD Housing Programs
Summer Food Service Grant	Americorps Grant
Miscellaneous Public Safety Grants	COPS Hiring Grant
Disaster Recovery Fund	Facility Renewal Fund

Debt Service Fund – This fund is used to account for the accumulation of resources and the payments made for principal, interest, and related costs on long-term debt obligations of governmental funds.

Capital Projects Fund – This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds.)

### Proprietary Fund Types

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary and useful for sound financial administration.

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, in that costs for providing goods or services to the general public are financed through user charges. Enterprise funds contained in this budget are:

Transit Fund	Water Utility Fund
Civic Center Fund	Golf Course Fund

Internal Service Funds - Internal Service Funds are used to account for the insurance needs provided to other departments of the City, or to other governments, on a cost reimbursement basis. Internal service funds contained in this budget are:

Risk Management Fund	Employee Group Insurance Fund
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## **Basis of Budgeting**

Budgets shall be prepared on the same basis of accounting as that used in the financial statements. The basis of budgeting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. The General Fund, Special Revenue Fund, Debt Service and Capital Project Funds are maintained and budgeted on the modified accrual basis of accounting.

The Enterprise and Internal Service Funds are maintained on the full accrual basis of accounting. Budgets for these funds serve as a management tool but are not required by GAAP or Louisiana state law.

## **LEGAL REQUIREMENTS**

### **Budgetary Information**

The City annually adopts and implements an operating and capital budget in accordance with requirements of the City Charter and applicable state law for the General Fund and all Special Revenue and Proprietary Funds. The Capital Projects Fund's budget is a project based capital budget. Policies and procedures with respect to budget adoption and budgetary control are as follows:

1. The Mayor submits the proposed operating budget for the fiscal year commencing October 1 to the City Council no later than August 15. This budget includes proposed expenditures and the means of financing them.
2. A summary of the proposed budget and notices of public hearing are published in accordance with statutory requirements.
3. The proposed budget is subject to one or more public hearings before the City Council prior to adoption by ordinance, which must occur no later than September 15. The City Charter requires a two-thirds vote of the City Council to amend the proposed budget submitted by the Mayor.
4. Expenditures are legally restricted to budgetary appropriations at the department level within the General Fund and at the fund level for Special Revenue Funds, which are not departmentalized. Revisions, which alter the total expenditures of any such department or fund, must be approved by budget amendment ordinance adopted by the City Council at the request of the Mayor. Transfers of budgeted amounts between expenditure objects or programs within the same department and fund are authorized to be made administratively by the Director of Finance.
5. Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds, and the Capital Projects Fund, which is budgeted on a project basis. A budget is included for the Debt Service Funds although budgetary control is achieved through the respective bond indentures and provisions.
6. Budgets for the General, Special Revenue, and Capital Projects Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The

capital budget is presented on the basis of cumulative as opposed to annual budget amounts.

7. All budgetary appropriations except capital project budgets lapse at the end of each fiscal year.

### **FUND RELATIONSHIPS**

Certain special revenue funds and enterprise funds are dependent upon subsidies from the General Fund to provide the funding gap between program generated revenues and operational expenses. The Recreation Fund has dedicated property and sales taxes and also collects charges for services and other revenue but the General Fund provides the additional funding to cover the general recreation operations and the Riverboat covers all expenses related to the Lakefront/Downtown program.

All special revenue grant funds are subsidized by the General Fund to provide the City's share of cash matches that are required by the various grants.

The Transit Enterprise Fund accounts for the operations of the City's transit program. Fifty percent of operational expenses and eighty percent of planning and maintenance expenses are funded by the Federal Transit Administration. The required cash match is covered by an operating subsidy from the General Fund.

The Civic Center and Golf Course Enterprise funds receive an annual subsidy from the General Fund equal to amount needed to cover any shortfall of revenues needed to cover all operational expenses. These funds may also receive funds from the Riverboat fund to cover capital improvements.

### **METHODS OF FINANCING INFRASTRUCTURE AND MAJOR CAPITAL IMPROVEMENTS**

Infrastructure refers to public facilities such as roads, bridges, sidewalks, public buildings, mass transit facilities, and sewer and water systems. The following will describe some of the methods which may be or have been utilized by the City of Lake Charles to finance the maintenance and expansion of the City infrastructure.

1. The Mayor shall submit the capital budget and program requests to the planning commission prior to June 15 of each year. Each request shall be accompanied by substantiation in detail of need and cost. The Mayor shall submit to the planning commission an estimate of all revenues available for capital purposes, for the next fiscal year and the five years following, a statement of debt, and in the event of proposed new debt, the amount of millage necessary for debt service.
2. The Planning Commission prior to July 15 shall submit to the Mayor its recommendations for capital expenditures to be included in the next year's capital budget and its recommendations by year of the capital improvements to be made for the subsequent five years. This report shall include a listing by priority of projects not included by reason of financing and a list of projects disapproved together with the reasons therefore.

3. The recommendation of the mayor on the capital budget is included in the "Operating and Capital Budget" document presented to the City Council as per the above outline by August 15 of each year.
4. The City Council, no later than September 15, shall adopt the annual operating and capital budget.

The major sources of revenue for capital projects are sales tax revenues that are dedicated for capital projects and gaming revenues that are primarily used for non-recurring capital expenses and debt service payments. The City also receives funds from other intergovernmental entities that pay for portions of certain capital projects.

The City of Lake Charles is empowered to incur bonded debt in accordance with the constitution and statutes of the state. All proposals for the issuance of revenue bonds must be approved by a majority of the voters of the City voting in a referendum called for that purpose.

## **STATEMENT OF BUDGETARY AND FINANCIAL POLICY**

### **Auditing, Accounting and Financial Reporting**

The City accounting and financial reporting systems is maintained in conformance with generally accepted accounting principles and the standards of the Governmental Accounting Standards Board (GASB). A capital asset system is maintained to identify all City assets, their location, historical cost, useful life, depreciation method, depreciation to date, and the responsible department for asset control.

The City will contract with an independent accounting firm, which will issue an audit opinion on the official Comprehensive Annual Financial Report. The City will maintain a good credit rating in the financial community.

### **Fund Balance**

During the budget process for the 1997-1998 fiscal year budget, the City included a statement that the amount of fund balance reserved or designated for catastrophic purposes is based on a percentage of total General Fund revenues and operating transfers. The target at that time was 20 percent. The attached budget and the current City policy state that the City has a target fund balance reserve of 30 percent of operating expenditures and transfers.

This goal has been reached and maintained since 1998. The projections for the current FY 2017 estimates that revenues will exceed budget and expenditures will be less than originally budgeted. The ending fund balance of \$31.6 million will be 44 percent of operating expenditures and transfers, which is well above the 30 percent target.

There is a proposed operating surplus of \$538,806 in the FY 2018 budget. Due to the increase in the fund balance reserves at the end of FY 2017, the City is proposing the transfer of \$4.1 million for capital improvements in FY 2018. Although fund balance would be reduced by \$3,561,194, the proposed ending fund balance of \$28.1 million at year end 2018 still exceeds the 30 percent target balance of \$22.6 million.

The administration is required by state law and city policy to submit a balanced budget. A balanced budget is defined as, "a budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund."

Many of the Special Revenue Funds maintain a fund balance, but there is not a specific reserve target required for these funds. Several of these funds require a subsidy from the General Fund to cover operational expenditures. The Grant Funds subsidy is normally needed to cover cash-match requirements of the grants.

All enterprise funds receive an operating subsidy from the General Fund. The Transit Fund receives intergovernmental revenues from the Federal Transit Administration (FTA) as well as self-generated revenues. The General Fund provides the cash-match needed to cover unreimbursed expenditures. The Civic Center event center and Mallard Cove Golf Course have revenues they generate for charges for services provided but have historically not covered their operating expenses. The additional funding needed is provided by a transfer from the General Fund. The Water Fund receives fund from the General Fund to subsidize for pay increases authorized by the 2015 sales tax referendum.

Each individual fund presented in the enclosed adopted budget has met the definition of a balanced budget.

## **BUDGETARY PROCESS**

The City of Lake Charles prepares an Annual Operating and Capital Budget. In May of each fiscal year the Finance Department staff begins the compilation of data necessary for the preparation of the operating budget. A formal Budget Request Package is sent out to the various departments and division heads in late May or early June, and it is due back to Finance at the end of June.

### **Revenue Review**

While the departments are compiling their expenditure/expense requests, the Finance Director begins preparing the revenue estimates for the upcoming fiscal year.

All revenues are reviewed annually in regard to factors relevant to past, present and projected future collections. Sales tax is the City's largest revenue source and is closely monitored. Extensive data is provided by the Parish's tax collector and is used in the annual budget projections. Total assessed property tax values are provided by the Sheriff's Office, and once the millage rate has been set, property tax revenue projections are calculated. Sewer and water rate changes were considered in the projections of revenues for the Wastewater and Water Funds. Other revenue projections are based on current trends and past history.

The Wastewater and Recreation Special Revenue Funds have sales and property tax revenues that are projected as described above. The revenues for the Riverboat Gaming Fund are based on the trend information that is available from the State of Louisiana Gaming Division. Most of the other funds are grant funds, and their revenues are based on anticipated intergovernmental awards. These funds receive subsidies from the General Fund as needed.

## **Expenditure Budget**

The Accounting Manager is responsible for working with the Finance Director to estimate salary and fringe benefit costs for all City employees. Projected salary costs will include any pay increases that are scheduled to be implemented in the new fiscal year. Retirement contribution rates are based on the information provided by the various state retirement systems of which all City employees participate. Projected rates for employee health insurance are based on current cost trends.

Each department may submit a request for additional positions. They must also justify the need to retain funding for all vacant positions. They must estimate the amount of funds needed for temporary wages and for overtime costs.

Requests for travel budgets have to be substantiated with a list including the employee name, the nature of the business, the place of travel and a cost estimate for each budget.

The departments work closely with their various divisions to review their current operation budgets. Any change from the current year's operation costs have to be justified in writing to the Finance Department. Any request for vehicles and other capital outlay requests must be specifically outlined with information regarding whether it is a new (additional) asset or a replacement for an existing item. If it is a replacement, justification for the need to be replaced is required.

It is the City's policy to plan for replacement of rolling stock and heavy equipment in a manner that allows for relatively level expenditures from year to year based on the fleet size and life cycle of the equipment. However, when the City is facing lean years, this is one category of expenditures that can be reduced, but the Council is always informed of the deferral of equipment purchases that will be moved into a future year.

## **Balancing the Operating Budget**

Once all of this information is gathered, group and individual department head meetings are held with the Mayor's Office and other administrative personnel to work out a budget that fits into the available revenue constraints. Department heads can be required to outline reduction in expenditures if the cumulative total of all department expenditures exceeds the budgeted revenues by an amount that would require an unacceptable use of available fund balance.

It is the City's policy that the General Fund reserves must be maintained at 30 percent of expenditures and operating transfers. If the current year projections and the proposed budget fall within 10 percent of that target, revisions will be done to the proposed budget.

## **Capital Improvement Budget**

The City's goal is to maintain a Capital Improvement Program that will provide for the improvements necessary to meet the needs of the community within the constraints of available resources. In March of each year, the administration requests that each City Councilman submit a list of projects that they would like planned for their respective districts or for the City as a whole.

The Mayor, the City Administrator, the Public Works' and Finance Department's Directors and the City Engineer work to develop the Five-Year Capital Improvement Plan, which is submitted to the Planning Commission as discussed above. Each year all existing projects in the Plan are reviewed, and the cost estimates are reassessed based on current market trends. Projects may be added, deleted or revised based on current cost estimates and community and departmental needs. The City Council is very active in the process. Projects are prioritized based upon a critical needs assessment.

The annual Capital Improvement Budget is based on the projects that are listed as current projects in the Five-Year Plan and the funding availability. Revenues are based on current projections for gaming tax and sales tax projections and include any local, state or federal revenues that are anticipated, as well as any transfers that are available for other funds, such as the General Fund when excess fund balance reserves have been accumulated.

Once all of the information has been compiled the proposed budget document is prepared and submitted to the City Council for its review. The City Charter requires the Mayor to submit a proposed budget to the City Council by August 15 of each year.

### **City Council Review**

Meetings are held with various council members to review the proposed operating and capital budgets. Fund balance reserves are carefully analyzed to ensure that the City remains stable into future years. Public hearings are held that provide an opportunity for public input to be received on the proposed budget. Formal budget presentations are made at the regularly scheduled council meetings. The City Charter requires that the budget be adopted no later than September 15 of each year.

A two-thirds vote by the City Council is needed to amend the proposed budget that is submitted on August 15.

### **Amendments to Adopted Budget**

An annual budget amendment is submitted at fiscal year end. Revenue and expenditures are annualized based on the previous month's trend to determine where adjustments are needed. If sufficient funds are available, additional transfers for capital may be provided. If the analysis of revenues should find that revenues are not being received as anticipated, budget reductions may be proposed by the administration. The budget amendment is submitted to the City Council for approval.

Other amendments may be made periodically as needed throughout the year. For example, if the City is awarded a grant for the purchase of capital equipment, the effected special revenue fund would be amended.

The fiscal year 2016-2017 Capital Budget was formally amended by City Council approval on June 7, 2017. The primary purpose of the amendment was to adjust prior year authorizations and transfer funds to specific projects to reflect changes in project cost and other funding requirements developed during the fiscal year.

The current fiscal year 2016-2017 Operating Budget has not been amended, but primarily due to the various grant funds, whose revenues fluctuate based on actual expenditures, an amendment to the budget will be done at fiscal year-end.

Council approval is not needed for adjustments between categories of expenditures within the various departments, which is allowed by the legal level of adoption, which is at the department level within the General Fund and at the fund level in the Special Revenue Funds.

State statute requires an amendment to any General Fund or special revenue fund that fails to meet revenue projections by 5 percent or more or if expenditures exceed budget by more than 5 percent.

**Budget Calendar for Fiscal Year 2018**

May 12 2017	Budget Request forms distributed to departments with guidelines for annual submission.
June 5, 2017	Completed budget request must be received by the Finance Department.
June 5 – June 23, 2017	Budget request reviewed and compiled by Finance Department.
June 25 – July 21, 2017	Administrative review and meetings with each department to discuss and revise submitted budgets.
August 15, 2017	Budgets to be distributed to Lake Charles City Council members.
August 29, 2017	Presentation to City Council and public hearing.
September 6, 2017	Budget scheduled for formal adoption by the City Council but can be deferred to Sept. 12, 2017.
September 12, 2017	Formal adoption by City Council, if deferred on Sept. 6, 2017

## **Debt Statement**

In 2006, the City of Lake Charles passed a \$90 million bond referendum for public improvements which pledged the following revenues to be used to service the debt:

### Primary Revenues:

- Riverboat gaming revenue of which the City has allocated up to 60 percent of such revenues to make payments
- Existing sales tax currently dedicated to capital projects of which the City has allocated up to 60 percent of such revenues to make payments
- Existing utility usage fees in the Waste Water Fund, not to exceed \$500,000 of which the City has allocated such revenues to make payments

### Standby Revenues:

The 2006 referendum provided that if the Primary Revenues are insufficient at any time to make the payments under the agreement, the City has the authority to levy and collect the following taxes to the extent necessary to make up any shortfall in the following order:

- First: 1/4 of 1% sales and use tax provided within the bond proposition and
- Second: An additional 2.5 mill ad valorem property tax provided for within the bond proposition

As part of the \$90 million public improvement project the City, through the LCDA, issued \$35 million in bonds in 2007. The City received its first ever bond ratings of A+ from Fitch and a rating of A from Standard and Poor's. In 2010 Fitch upgraded its rating on this debt to AA- and has affirmed that rating through 2016. They also assigned an implied unlimited tax general obligation rating (ULTGO) of AA. The Rating Outlook is Stable.

In 2010 the City, through the LCDA, issued \$40 million for Public Improvements Series 2010 with an underlying rating of A+ from Standard and Poor's for this debt. S&P affirmed that same rating for the 2007 debt.

In December 2014, the City (through the LCDA) issued \$15,825,000 Series 2014 Revenue Refunding Bonds. The proceeds will be used by the borrower for the purpose of advance refunding a portion of the Authority's \$34,480,000 Revenue Bonds 2007 Series and to pay the costs of issuance of the Series 2014 bonds. S&P assigned a rating of 'AA-' to the Series 2014 Bonds.

The City recently issued LCDA Revenue Refunding Bonds Public Improvement Projects Series 2017 that refunded the remaining balance of the 2007 Series bond and refunded portions of 2010 Series outstanding balance in the amount of \$24Million. S&P Global Ratings assigned its 'AA-' long-term rating to the series and affirmed that same rating on the authority's parity debt outstanding. The outlook is stable.



The following is from the S&P Global Ratings April 25, 2017 Summary:

The rating reflects the following factors for the city:

- Adequate economy, with access to a broad and diverse metropolitan statistical area (MSA);
- Strong management, with good financial policies and practices under Financial Management Assessment (FMA) methodology;
- Strong budgetary performance, with operating surpluses in the General fund and at the total governmental fund level in fiscal year 2016;
- Very strong budgetary flexibility, with an available fund balance in fiscal 2016 of 46% of operating expenditures
- Very strong liquidity, with total governmental available cash at 55% of total governmental fund expenditures and 7.2x governmental debt service, and access to external liquidity we consider strong;
- Strong debt and contingent liability position, with debt service carrying charges at 7.6% of expenditures and net direct debt that is 60.7% of total governmental fund revenue, as well as rapid amortization, with 72.7% of debt scheduled to be retired in 10 years; and
- Very strong institutional framework score.

In October 2015, the voters of Lake Charles, recognizing that the “standby” sales tax levy had not been needed, nor levied, agreed that a 1/4 of 1% sales tax could be levied. The proposition states that the City’s debt will be secured and primary to the City’s use of these proceeds. Therefore, no less than 25 percent of the collections of this tax will be placed annually in a reserve fund. If those proceeds are not needed to repay the City’s debt in the year of collection, the funds may be allocated to capital expenditures in the subsequent year.

The City of Lake Charles issued revenue bonds in 2003 to fund a new wastewater treatment plant. Prior to that issue, the City did not have any outstanding bonded debt. This debt was secured by revenues generated by the sewer user fees. This debt was refunded during the 2010 fiscal year. A \$21 million loan was entered into with Department of Environmental Quality in the FY 2014 for improvements to the Wastewater System. The same revenue stream is dedicated for the repayment of this debt.

The City will continue to demonstrate strong financial practices and work with the rating agencies to prove our creditworthiness.

## **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Lake Charles, Louisiana for its annual budget for the fiscal year beginning October 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another year.

This is the sixth year that the City of Lake Charles has received the budget award. Special acknowledgements are given to the commitment and hard work of the Finance Department Staff as they worked to achieve this goal. We would like to thank the various departments for their participation.

We wish to thank Mayor Randy Roach for his seventeen years of service to the City and thank him for his strong fiscal management practices. Because of his guidance, the City is currently in strong fiscal condition.

We welcome Mayor Nicholas Hunter and look forward to working with him and his vision for our City. Six of the seven council members were reelected this spring and we appreciate their continued interest and support in maintaining effective budgeting and financially responsible management practices.

# City of Lake Charles

326 Pujo Street  
P.O. Box 1178  
Lake Charles, LA  
70602-1178

## Fact Sheet

File Number: 276-17

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**TITLE:**

An ordinance adopting the Operating and Capital Budget for the fiscal year beginning October 1, 2017 and ending September 30, 2018.

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**EXPLANATION OF PROPOSAL:**

Under Sec. 6-03 of the City Charter, the Mayor is responsible for the preparation of the operating budget showing all estimated revenues for each fund, a statement showing the fiscal condition of each fund and estimate of the total revenues and expenditures from that fund, and the budget requests from the various departments together with the expenditure level of the prior year and the expenditures and revenues of the current fiscal year. The budget is to be delivered to the City Council on or before August 15 together with a budget message and budget recommendations of the Mayor. The budget must be approved by September 15 of each year.

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**COST/BUDGET DATA:**

None

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**TIME DEADLINES:**

Placed on agenda: 8/8/2017

Introduction: 8/16/2017

Public Hearing: 8/29/2017 at Agenda Meeting

Final Action: 9/6/2017 but could be deferred to special meeting on 9/12/2017

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**APPROVED/RECOMMENDED BY/PREPARED BY:**

Karen D. Harrell, Director of Finance





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**COUNCIL DISTRICT AFFECTED:**

All

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**REMARKS:**

The budget will be distributed to the City Council members by August 15, 2017

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# **BUDGET SUMMARY**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**COMBINED ANNUAL BUDGET SUMMARY**

	General Fund	Special Revenue Funds	General Debt Service	Capital Projects *	Enterprise Funds *	Internal Service Funds	Combined Total
<b>Revenues:</b>							
Property taxes	\$ 9,509,481	\$ 1,185,057	\$ -	\$ -	\$ -	\$ -	\$ 10,694,538
Sales tax 2.5%	49,874,175	7,868,025	-	7,282,800	-	-	65,025,000
Franchise, license and gaming taxes	8,920,000	10,800,000	-	-	-	-	19,720,000
License and permits	840,650	-	-	-	-	-	840,650
Intergovernmental	2,881,090	3,339,041	217,780	917,364	3,761,653	-	11,116,928
Charges for services	366,600	13,129,500	-	-	14,657,900	16,689,376	44,843,376
Internal services	2,360,709	-	-	-	-	-	2,360,709
Fines and forfeitures	220,400	-	-	-	-	-	220,400
Use of money and property	801,850	753,976	-	-	249,500	385,000	2,190,326
Total operating revenues	<u>75,774,955</u>	<u>37,075,599</u>	<u>217,780</u>	<u>8,200,164</u>	<u>18,669,053</u>	<u>17,074,376</u>	<u>157,011,927</u>
<b>Expenditures:</b>							
<b>Current operating:</b>							
General Government	3,658,932	-	-	-	-	-	3,658,932
Finance	1,997,740	-	-	-	1,427,594	-	3,425,334
Human Resources	439,012	-	-	-	-	-	439,012
Fire Department	17,223,133	-	-	-	-	-	17,223,133
Police Department (excluding transfers)	20,501,611	763,278	-	-	-	-	21,264,889
Public Works	18,057,116	11,262,965	-	-	14,640,774	-	43,960,855
Planning & Development	2,466,358	293,605	-	-	-	-	2,759,963
Community Services	-	8,761,856	-	-	4,616,567	-	13,378,423
General Services	5,800,645	-	-	-	-	15,661,155	21,461,800
<b>Capital projects:</b>							
Fire Department	-	-	-	650,000	-	-	650,000
Public Works	-	-	-	22,131,364	6,701,959	-	28,833,323
Community Services	-	-	-	575,000	200,000	-	775,000
General Services	-	-	-	350,000	-	-	350,000
Debt Principal and Interest	-	-	9,324,960	-	-	-	9,324,960
Total operating & capital expenditures	<u>70,144,547</u>	<u>21,081,704</u>	<u>9,324,960</u>	<u>23,706,364</u>	<u>27,586,894</u>	<u>15,661,155</u>	<u>167,505,624</u>
<b>Other financing sources:</b>							
Transfers from other funds	-	2,357,245	-	-	2,567,582	-	4,924,827
Operating transfers to other funds	(4,116,102)	(808,725)	-	-	-	-	(4,924,827)
Transfer Sales tax revenue for salaries	(625,500)	316,000	-	-	309,500	-	-
Transfer to Debt Service accounts	(350,000)	(6,503,486)	8,955,980	(2,102,494)	-	-	-
Capital transfer - 2016 sales tax reserves	-	(1,600,000)	-	1,600,000	-	-	-
Capital transfers-General Capital Projects	(2,000,000)	(6,300,000)	-	8,300,000	-	-	-
Capital transfers-Enterprise Funds	(100,000)	(200,000)	-	-	300,000	-	-
Capital transfers-Waste Water	(2,000,000)	(3,500,000)	-	5,500,000	-	-	-
Total transfers	<u>(9,191,602)</u>	<u>(16,238,966)</u>	<u>8,955,980</u>	<u>13,297,506</u>	<u>3,177,082</u>	<u>-</u>	<u>-</u>
Net Income (loss)	<u>\$ (3,561,194)</u>	<u>\$ (245,071)</u>	<u>\$ (151,200)</u>	<u>\$ (2,208,694)</u>	<u>\$ (5,740,759)</u>	<u>\$ 1,413,221</u>	<u>\$ (10,493,697)</u>
Projected Beginning fund balance	\$ 31,664,716	\$ 13,725,937	\$ 5,234,937				
Fund balance (used) added operations	538,806	2,900,269	(151,200)				
Fund balance (used) for capital transfers	(4,100,000)	(3,145,340)	-				
Total fund balance (used) added	<u>(3,561,194)</u>	<u>(245,071)</u>	<u>(151,200)</u>				
Ending fund balance	<u>\$ 28,103,522</u>	<u>\$ 13,480,866</u>	<u>\$ 5,083,737</u>				
General Fund fund balance target 30%	<u>\$ 22,570,845</u>						

\* Capital Project expenditures do not include previously authorized projects.

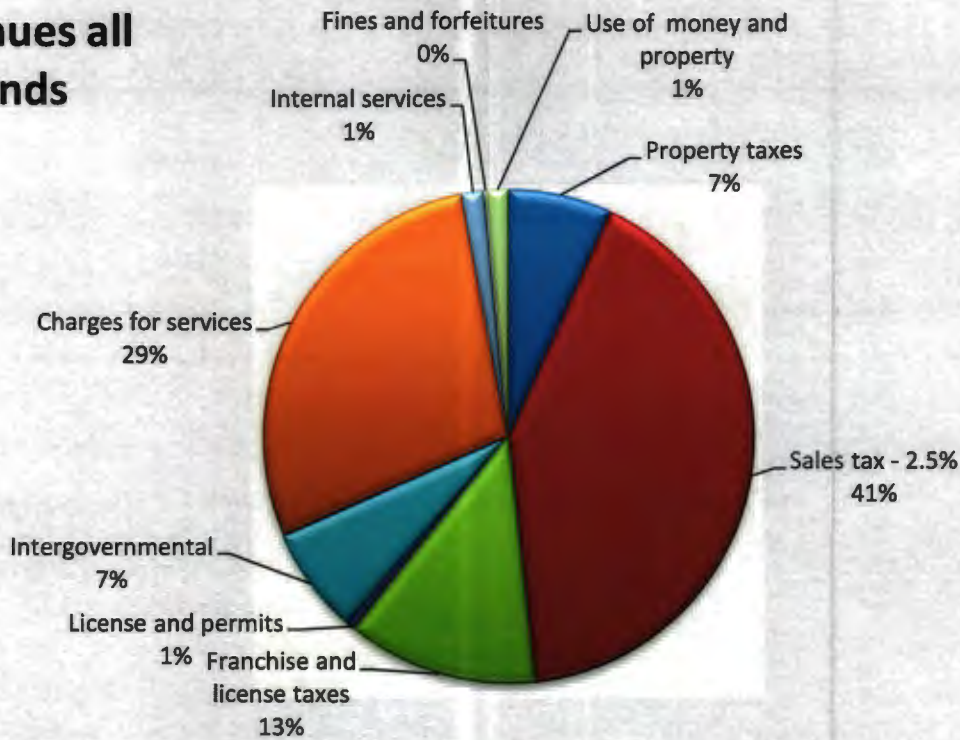
\* Enterprise Fund authorizations included in the Capital Budget Authorization Schedule are shown above in Enterprise Funds rather than Capital Projects.



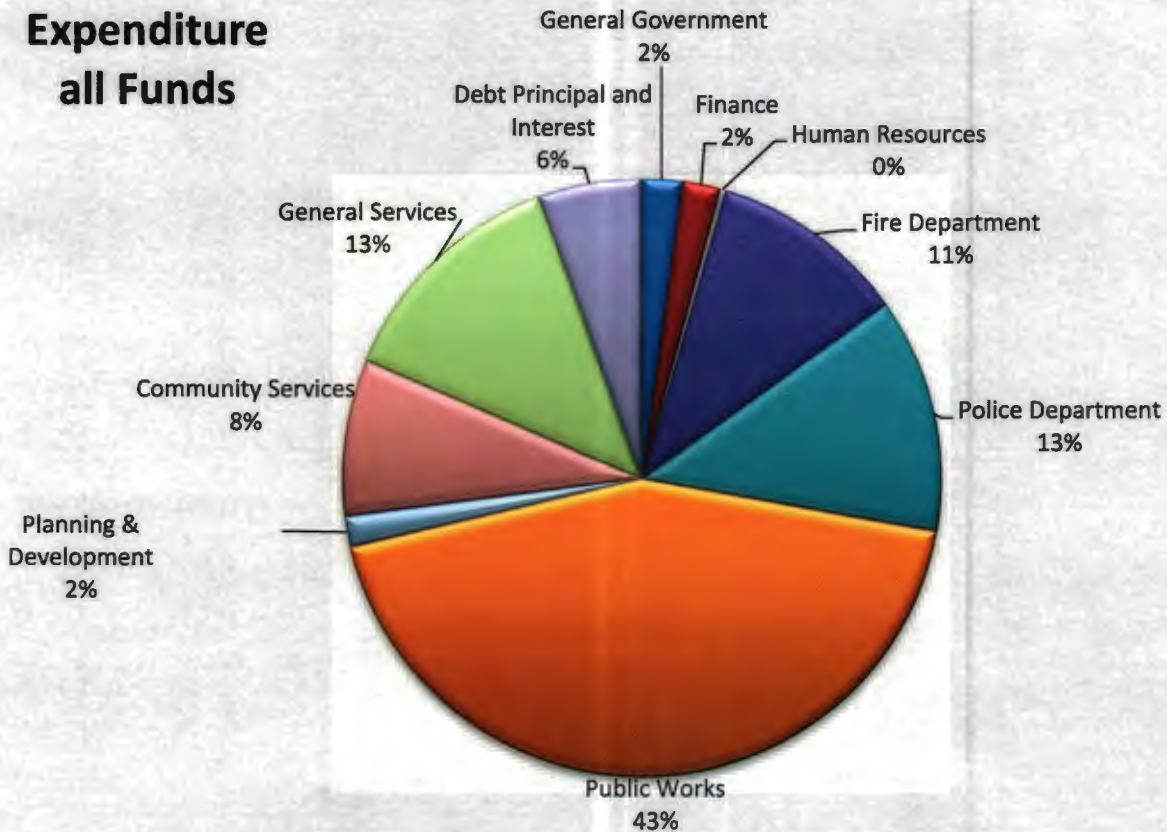
# CITY OF LAKE CHARLES FISCAL YEAR 2017 - 2018 ANNUAL BUDGET

## COMBINED ANNUAL BUDGET SUMMARY

### Revenues all Funds



### Expenditure all Funds



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# **GENERAL FUND**

**GENERAL GOVERNMENT  
FINANCE  
HUMAN RESOURCES  
FIRE  
POLICE  
PUBLIC WORKS  
PLANNING & DEVELOPMENT  
GENERAL SERVICES  
INTERFUND TRANSFERS**

**The General Fund is the principal operating fund of the City and accounts for most major tax revenues and public services. All activities which are not required to be included in other specific funds are accounted for in the General Fund.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

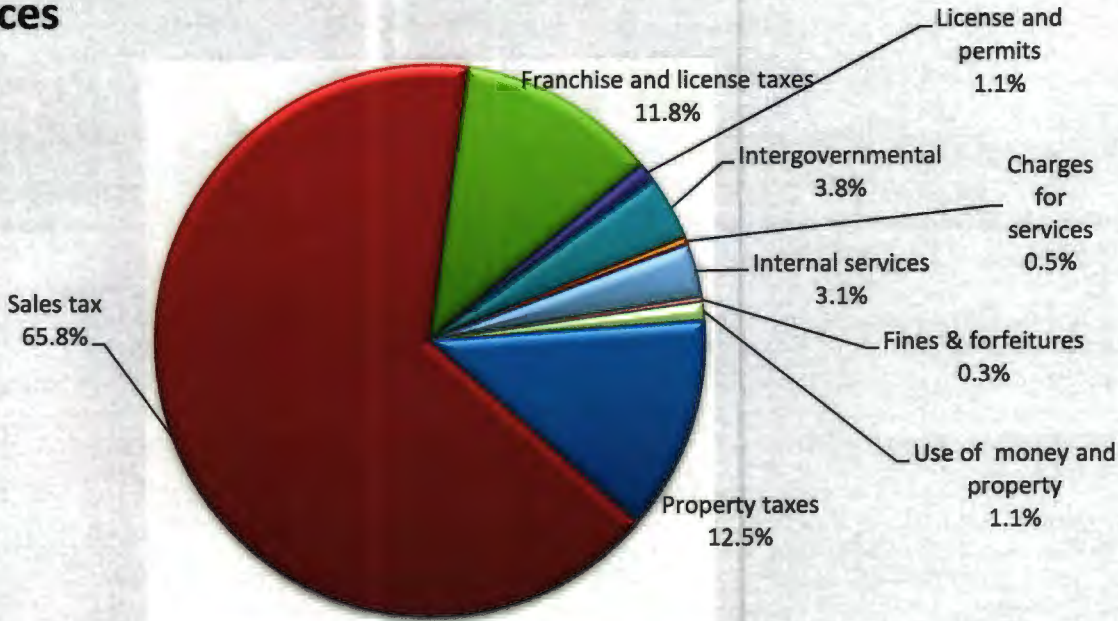
**GENERAL FUND SUMMARY**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected FY 2017	% Change Adopted'17 from Actual'16	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>Revenues:</b>							
Property taxes	\$ 9,070,483	\$ 9,164,433	\$ 9,414,805	\$ 9,417,405	1.0%	\$ 9,509,481	3.8%
Sales tax - 1%	24,759,696	25,000,000	19,383,101	25,500,000	3.0%	26,010,000	4.0%
Additional sales tax levy portions	18,073,856	18,250,000	14,149,671	18,615,007	1.0%	18,987,300	4.0%
Additional sales tax levy 2016	2,286,280	4,687,500	3,595,883	4,742,802	105.0%	4,876,875	4.0%
Franchise and license taxes	8,806,384	8,780,000	7,215,566	8,999,566	-0.3%	8,920,000	1.6%
License and permits	1,134,377	939,400	748,642	849,552	-17.2%	840,650	-10.5%
Intergovernmental	2,590,423	2,750,590	2,903,568	3,021,568	6.2%	2,881,090	4.7%
Charges for services	382,717	426,800	315,448	374,373	11.5%	366,600	-14.1%
Internal services	2,092,647	2,085,531	1,047,927	2,082,192	-0.3%	2,360,709	13.2%
Fines and forfeitures	186,042	184,200	227,017	288,367	-1.0%	220,400	19.7%
Use of money and property	765,057	683,850	916,647	1,047,491	-10.6%	801,850	17.3%
Total operating revenues	<u>70,147,962</u>	<u>72,952,304</u>	<u>59,918,275</u>	<u>74,938,323</u>	4.0%	<u>75,774,955</u>	3.9%
<b>Expenditures by department:</b>							
General Government	3,059,233	3,454,588	2,573,989	3,346,186	12.9%	3,658,932	5.9%
Finance	1,739,594	1,954,320	1,375,026	1,925,036	12.3%	1,997,740	2.2%
Human Resources	374,721	426,167	328,467	420,438	13.7%	439,012	3.0%
Fire Department	14,938,379	16,409,243	13,119,211	16,609,243	9.8%	17,223,133	5.0%
Police Department	18,386,595	20,151,258	16,268,980	20,051,258	9.6%	20,662,711	2.5%
Public Works	15,280,579	17,507,847	13,848,084	17,310,105	14.6%	18,057,116	3.1%
Planning & Development	1,927,503	2,414,043	1,544,215	2,161,901	25.2%	2,466,358	2.2%
General Services	4,520,982	5,478,573	3,656,198	4,935,867	21.2%	5,800,645	5.9%
Total operating exp by dept	<u>60,227,586</u>	<u>67,796,039</u>	<u>52,714,170</u>	<u>66,760,034</u>	12.6%	<u>70,305,647</u>	3.7%
<b>Expenditures by category:</b>							
Salaries, wages overtime	28,218,563	30,474,500	24,346,014	30,424,498	8.0%	31,632,564	3.8%
Fringe benefits	11,127,733	12,605,843	9,669,582	12,350,843	13.3%	13,563,395	7.6%
Insurance - AL, GL, WC	5,012,669	5,029,938	4,998,854	5,003,790	0.3%	5,034,168	0.1%
Other operational expenses	13,474,340	16,616,228	10,336,811	15,567,994	23.3%	16,852,820	1.4%
Capital Expenditures	2,394,281	3,069,530	3,362,909	3,412,909	28.2%	3,222,700	5.0%
Total operating exp by category	<u>60,227,586</u>	<u>67,796,039</u>	<u>52,714,170</u>	<u>66,760,034</u>	12.6%	<u>70,305,647</u>	3.7%
Excess(deficiency)of revenues/exp	9,920,376	5,156,265	7,204,105	8,178,288	-48.0%	5,469,308	6.1%
<b>Other financing sources:</b>							
Trsfr from Debt Service Fund	15,509	-	-	-	-	-	-
Total operating transfers in	<u>15,509</u>	<u>-</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
<b>Other financing uses:</b>							
Operating transfers to other funds	2,772,903	3,981,643	3,284,759	4,073,416	43.6%	3,955,002	-0.7%
Trsfr sales tax rev to WW and Water	297,217	707,467	707,467	707,467	138.0%	625,500	-11.6%
Trsfr to Facility Renewal Fund	906,121	-	-	-	-100.0%	-	N/A
Transfer to Debt Service accounts	232,683	350,000	193,670	258,227	50.4%	350,000	0.0%
Total operating transfers to other funds	<u>4,208,924</u>	<u>5,039,110</u>	<u>4,185,896</u>	<u>5,039,110</u>	19.7%	<u>4,930,502</u>	-2.2%
GF Operating Exp and transfers	64,436,510	72,835,149	56,900,066	71,799,144	13.0%	75,236,149	3.3%
Excess(def) of revenues/exp/trsfr	<u>5,726,961</u>	<u>117,155</u>	<u>3,018,209</u>	<u>3,139,178</u>	-98.0%	<u>538,806</u>	359.9%
<b>Other uses of fund balance:</b>							
Capital transfer-Wastewater	2,500,000	1,500,000	1,500,000	1,500,000	-40.0%	2,000,000	33.3%
Capital transfer-Wastewater WWTP B/C	4,500,000	-	-	-	-100.0%	-	N/A
Capital transfer-Drainage	-	-	-	-	-	2,000,000	N/A
Capital transfers-Transit	74,800	-	-	-	-100.0%	100,000	N/A
Total capital transfers to other funds	<u>7,074,800</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	-78.8%	<u>4,100,000</u>	173.3%
Net Income (loss)	<u>\$ (1,347,839)</u>	<u>\$ (1,382,845)</u>	<u>\$ 1,518,209</u>	<u>\$ 1,639,178</u>		<u>\$ (3,561,194)</u>	
Beginning fund balance	\$ 31,373,377	\$ 30,025,538		\$ 30,025,538		\$ 31,664,716	
Fund balance (used) added operations	5,726,961	117,155		3,139,178		538,806	
Fund balance used for capital transfers	(7,074,800)	(1,500,000)		(1,500,000)		(4,100,000)	
Total fund balance (used) added	<u>(1,347,839)</u>	<u>(1,382,845)</u>		<u>1,639,178</u>		<u>(3,561,194)</u>	
Ending fund balance	<u>\$ 30,025,538</u>	<u>\$ 28,642,693</u>		<u>\$ 31,664,716</u>		<u>\$ 28,103,522</u>	
Fund balance target 30%	\$ 19,241,788	\$ 21,850,545		\$ 21,539,743		\$ 22,570,845	

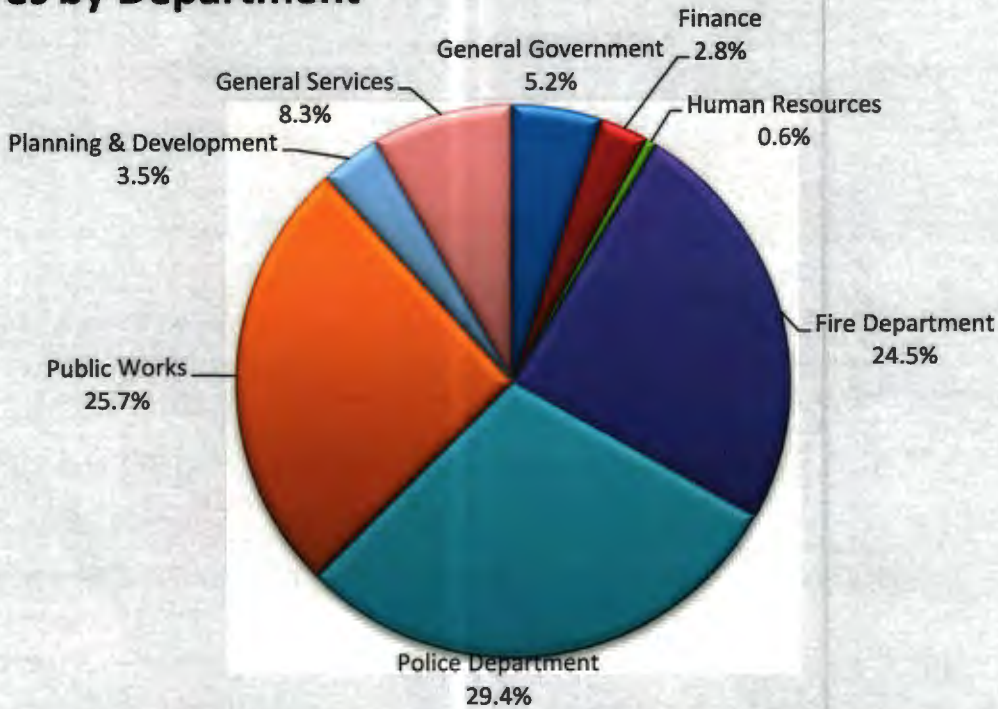
**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**GENERAL FUND SUMMARY**

**General Fund  
Revenue Sources**



**General Fund  
Expenditures by Department**



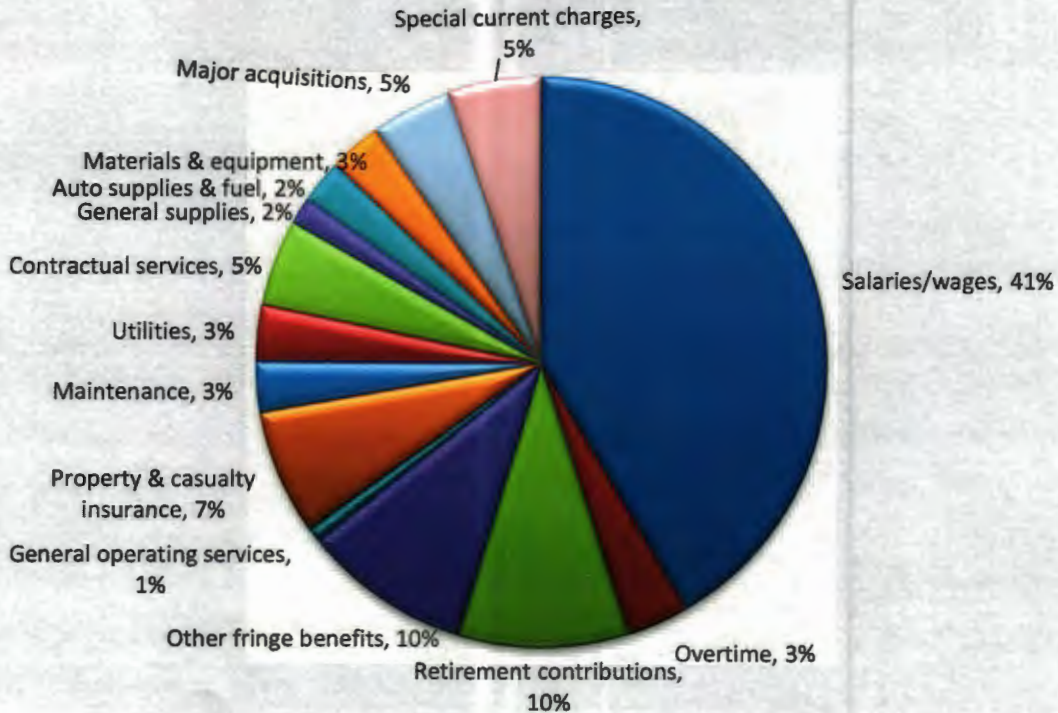


**CITY OF LAKE CHARLES  
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**GENERAL FUND SUMMARY**

<b>Category</b>	<b>Adopted 2017 - 2018</b>	<b>% of Budget</b>
Salaries/wages	29,172,314	41%
Overtime	2,460,250	3%
Retirement contributions	6,835,645	10%
Other fringe benefits	6,727,750	10%
General operating services	544,800	1%
Property & casualty insurance	5,034,168	7%
Maintenance	2,008,050	3%
Utilities	2,253,150	3%
Contractual services	3,410,720	5%
General supplies	1,089,575	2%
Auto supplies & fuel	1,734,750	2%
Materials & equipment	2,069,700	3%
Major acquisitions	3,222,700	5%
Special current charges	3,742,075	5%
<b>OPERATING EXPENSES</b>	<b>70,305,647</b>	
Operating transfers not included in graph	4,930,502	
Capital transfers not included in graph	4,100,000	
<b>TOTAL GENERAL FUND EXPENSES</b>	<b><u>\$ 79,336,149</u></b>	

**General Fund Operating  
Expenditures by Category**



# **GENERAL FUND**

## **SCHEDULE OF REVENUES**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>REVENUES</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>Projected Revenue 2016 - 2017</b>	<b>% Change Adopted'17 to Actual'16</b>	<b>Proposed Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND:</b>							
PRIOR YEAR	\$ 11,901	\$ 20,000	\$ 12,147	\$ 13,147	68.1%	\$ 15,000	-25.0%
* PROPERTY TAXES	11,901	20,000	12,147	13,147	68.1%	15,000	-25.0%
2.31 MILL STREET IMPROVEMENT	1,532,987	1,546,584	1,590,258	1,590,558	0.9%	1,605,787	3.8%
5.27 MILL EMPLOYEE SALARY	3,497,349	3,532,156	3,631,898	3,632,498	1.0%	3,667,366	3.8%
6.07 MILL GENERAL ALIMONY	4,028,246	4,065,693	4,180,502	4,181,202	0.9%	4,221,328	3.8%
* DEDICATED TAXES	9,058,582	9,144,433	9,402,658	9,404,258	0.9%	9,494,481	3.8%
SALES TAX - 1%	24,759,696	25,000,000	19,383,101	25,500,000	1.0%	26,010,000	4.0%
TEN YEAR SALES TX - 0.48%	11,884,654	12,000,000	9,303,889	12,240,001	1.0%	12,484,800	4.0%
EMPLOYEE PAY STX PORTION - 0.25%	6,189,202	6,250,000	4,845,782	6,375,007	1.0%	6,502,500	4.0%
SALES TAX - 0.25% 2016 LEVY	2,286,280	4,687,500	3,595,883	4,742,802	105.0%	4,876,875	4.0%
* SALES TAX	45,119,832	47,937,500	37,128,655	48,857,809	6.2%	49,874,175	4.0%
OCCUPATIONAL LICENSES TAX	2,231,509	2,300,000	2,210,269	2,220,269	3.1%	2,240,000	-2.6%
INSURANCE LICENSES TAX	1,101,911	1,105,000	1,158,112	1,166,112	0.3%	1,170,000	5.9%
* BUSINESS LICENSES TAXES	3,333,420	3,405,000	3,368,381	3,386,381	2.1%	3,410,000	0.1%
GAS FRANCHISE	360,464	400,000	160,294	376,294	11.0%	410,000	2.5%
ELECTRIC CO FRANCHISE	4,098,903	4,000,000	2,917,971	4,217,971	-2.4%	4,100,000	2.5%
CABLE TV FRANCHISE	1,013,597	975,000	768,920	1,018,920	-3.8%	1,000,000	2.6%
* FRANCHISE TAXES	5,472,964	5,375,000	3,847,185	5,613,185	-1.8%	5,510,000	2.5%
** TAXES AND SPECIAL ASSESSMENT	62,996,699	65,881,933	53,759,026	67,274,780	4.6%	68,303,656	3.7%
TAXI PERMITS	514	600	875	975	16.7%	700	16.7%
ALCOHOLIC BEVERAGE APP FEE	2,108	1,500	2,123	2,373	-28.8%	2,200	46.7%
LIQUOR PERMITS	123,750	125,000	124,500	125,250	1.0%	125,000	0.0%
BEER PERMITS	18,875	20,000	19,125	19,275	6.0%	20,000	0.0%
RESTAURANT ENDORSEMENTS	7,700	8,000	7,700	7,800	3.9%	8,000	0.0%
SPECIAL PERMITS	2,800	3,000	2,300	2,400	7.1%	2,600	-13.3%
BINGO PERMITS	1,550	1,600	575	575	3.2%	750	-53.1%
MISCELLANEOUS	6,080	5,000	10,050	10,250	-17.8%	6,000	20.0%
DOOR TO DOOR PERMITS	870	900	890	990	3.4%	900	0.0%
ENTERTAINER/STREET PERFORMER	125	200	75	75	60.0%	100	-50.0%
* OCCUPATIONAL PERMITS	164,372	165,800	168,213	169,963	0.9%	166,250	0.3%
BUILDING PERMITS	729,644	550,000	375,937	450,937	-24.6%	450,000	-18.2%
ELECTRICAL PERMITS	74,502	70,000	65,727	74,727	-6.0%	70,000	0.0%
STREET CUTTING PERMITS	120	100	40	40	-16.7%	50	-50.0%
CULVERT PERMIT	600	400	487	547	-33.3%	600	50.0%
REINSPECTION FEES - BLDG	1,359	2,500	1,250	1,350	84.0%	1,200	-52.0%
PLUMBING PERMITS	52,988	45,000	53,317	58,317	-15.1%	50,000	11.1%
MECHANICAL PERMITS	48,988	40,000	29,256	35,256	-18.3%	40,000	0.0%
NATURAL GAS PERMITS	20	100	25	25	400.0%	50	-50.0%
* BLDG,STRCTR &EQUIP PERMIT	908,221	708,100	526,039	621,199	-22.0%	611,900	-13.6%
ELECTRICAL LICENSES	13,042	15,000	14,150	14,650	15.0%	15,000	0.0%
GAS FITTERS LICENSES	2,810	3,500	2,750	2,750	24.6%	3,000	-14.3%
PLUMBING LICENSES	7,224	8,000	6,115	6,315	10.7%	8,000	0.0%
MECHANICAL LICENSES	9,763	11,000	7,900	8,200	12.7%	8,500	-22.7%
PLAN CHECKING FEE	28,945	28,000	23,475	26,475	-3.3%	28,000	0.0%
* BUILDING LICENSES	61,784	65,500	54,390	58,390	6.0%	62,500	-4.6%
** LICENSES AND PERMITS	1,134,377	939,400	748,642	849,552	-17.2%	840,650	-10.5%
MISCELLANEOUS REIMBURSEMENT	4,898	-	-	-	-100.0%	-	N/A
* FEDERAL PROGRAMS	4,898	-	-	-	-100.0%	-	N/A

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>REVENUES</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>Projected Revenue 2016 - 2017</b>	<b>% Change Adopted'17 to Actual'16</b>	<b>Proposed Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
2% FIRE INSURANCE TAX	289,555	300,000	313,432	313,432	3.6%	300,000	0.0%
BEER TAXES	138,456	139,000	140,558	140,558	0.4%	139,000	0.0%
DEPT OF TRANSPORTATION	35,090	35,090	35,090	35,090	0.0%	35,090	0.0%
MISCELLANEOUS REIMBURSEMENT	17,514	-	-	-	-100.0%	-	N/A
DEPT OF AGRICULTURE	-	15,000	-	-	N/A	-	-100.0%
* STATE REVENUE	<u>480,615</u>	<u>489,090</u>	<u>489,080</u>	<u>489,080</u>	1.8%	<u>474,090</u>	-3.1%
WARD 3 CAL PAR FIRE PROT	1,813,685	1,915,000	2,215,058	2,220,058	5.6%	2,100,000	9.7%
HOUSING AUTHORITY LIEU TAX	56,014	55,000	-	53,000	-1.8%	54,000	-1.8%
CAL PARISH POLICE JURY	229,210	230,000	174,908	231,908	0.3%	231,000	0.4%
SW DIST LAW ENFORCE PLANNING	6,000	1,500	-	1,000	-75.0%	2,000	33.3%
CAL PARISH DISTRICT ATTORNEY OFFIC	-	-	24,521	26,521	N/A	20,000	N/A
MISCELLANEOUS REIMBURSEMENT	-	60,000	-	-	N/A	-	-100.0%
* LOCAL REVENUE	<u>2,104,909</u>	<u>2,261,500</u>	<u>2,414,487</u>	<u>2,532,487</u>	7.4%	<u>2,407,000</u>	6.4%
** INTERGOVERNMENTAL	<u>2,590,422</u>	<u>2,750,590</u>	<u>2,903,567</u>	<u>3,021,567</u>	6.2%	<u>2,881,090</u>	4.7%
COMPLIANCE FEES	25,725	25,000	21,253	24,753	-2.8%	23,000	-8.0%
ZONING HEARINGS	37,135	34,000	32,860	37,860	-8.4%	34,000	0.0%
STORMWATER GRADING PERMIT	625	500	825	850	-20.0%	1,000	100.0%
* ZONING	<u>63,485</u>	<u>59,500</u>	<u>54,938</u>	<u>63,463</u>	-6.3%	<u>58,000</u>	-2.5%
ACCIDENT REPORT SALES	20,986	20,000	17,339	20,339	-4.7%	20,000	0.0%
POLICE PHOTOGRAPHIC SERVICE	3,880	4,500	2,930	3,330	16.0%	3,000	-33.3%
MOTORCYCLE ESCORT FEES	225	1,000	4,455	4,455	344.4%	2,000	100.0%
FALSE ALARM FEES	600	100	5,000	5,000	-83.3%	1,500	1400.0%
FIRE REPORT, INSPECTION & PERMITS	1,060	1,300	870	970	22.6%	1,000	-23.1%
SEX OFFENDER REGISTRATION	9,940	10,000	9,120	10,120	0.6%	9,000	-10.0%
SOUND SOURCE VARIANCE	-	-	1,311	1,311	N/A	500	N/A
* PUBLIC SAFETY CHARGES	<u>36,691</u>	<u>36,900</u>	<u>41,025</u>	<u>45,525</u>	0.6%	<u>37,000</u>	0.3%
INSPECTION EXAMINATION FEE	1,800	1,400	25	225	-22.2%	800	-42.9%
GENERAL INSPECTION FEES	825	5,500	725	925	566.7%	800	-85.5%
* INSPECTION FEES	<u>2,625</u>	<u>6,900</u>	<u>750</u>	<u>1,150</u>	162.9%	<u>1,600</u>	-76.8%
GRASS CUTTING	225,612	250,000	137,730	177,730	10.8%	190,000	-24.0%
* GRASS CUTTING & CLEANING	<u>225,612</u>	<u>250,000</u>	<u>137,730</u>	<u>177,730</u>	10.8%	<u>190,000</u>	-24.0%
DEMOLITION CHARGES	44,138	55,000	65,992	70,992	24.6%	65,000	18.2%
INCINERATOR FEES	13,732	15,000	9,953	10,453	9.2%	10,000	-33.3%
ADMINISTRATIVE HEARING CITATIONS	1,775	2,500	7,060	7,060	40.8%	5,000	100.0%
* PHYS ENV-CHG FOR SERVICE	<u>59,645</u>	<u>72,500</u>	<u>83,005</u>	<u>88,505</u>	21.6%	<u>80,000</u>	10.3%
INDIRECT COST COMMUNITY DEVLPMNT	15,000	15,000	7,500	7,500	0.0%	15,000	0.0%
INDIRECT COST TRANSIT	445,208	431,531	215,766	431,531	-3.1%	689,189	59.7%
INDIRECT COST CIVIC CENTER	78,707	68,000	34,000	68,000	-13.6%	70,000	2.9%
INDIRECT COST GOLF COURSE	68,807	71,000	34,000	71,000	3.2%	70,000	-1.4%
INDIRECT COST WATER UTILITY	712,375	750,000	375,000	750,000	5.3%	757,000	0.9%
INDIRECT COST SUMMER FOOD SERVI	30,000	35,000	17,500	35,000	16.7%	35,000	0.0%
INDIRECT COST WASTE WATER	734,779	715,000	360,000	715,000	-2.7%	720,000	0.7%
* INDIRECT COSTS	<u>2,084,876</u>	<u>2,085,531</u>	<u>1,043,766</u>	<u>2,078,031</u>	0.0%	<u>2,356,189</u>	13.0%
SERVICES OF PLANNING DEPT	2,430	1,000	2,161	2,161	-58.8%	4,520	352.0%
* INTERNAL SERVICES	<u>2,430</u>	<u>1,000</u>	<u>2,161</u>	<u>2,161</u>	-58.8%	<u>4,520</u>	352.0%
** CHARGES FOR SERVICES	<u>2,475,364</u>	<u>2,512,331</u>	<u>1,363,375</u>	<u>2,456,565</u>	1.5%	<u>2,727,309</u>	8.6%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>REVENUES</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>Projected Revenue 2016 - 2017</b>	<b>% Change Adopted'17 to Actual'16</b>	<b>Proposed Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
CITY COURT FINES	164,691	160,000	208,359	268,359	-2.8%	200,000	25.0%
* CITY COURT FINES	164,691	160,000	208,359	268,359	-2.8%	200,000	25.0%
PARKING VIOLATION - \$10.00	2,318	4,000	5,750	6,150	72.6%	4,000	0.0%
HANDICAP - \$275.00	6,137	8,000	5,388	5,888	30.4%	6,000	-25.0%
* PARKING VIOLATIONS	8,455	12,000	11,138	12,038	41.9%	10,000	-16.7%
RESTITUTION	1,936	-	1,600	1,600	-100.0%	500	N/A
DWI ANALYSIS FEE	300	1,500	-	-	400.0%	200	-86.7%
PRE-TRIAL DIVERSIONS DWI	1,900	1,700	1,300	1,300	-10.5%	1,700	0.0%
MISC CODE VIOLATION FEE	8,760	9,000	4,620	5,070	2.7%	8,000	-11.1%
* MISC FINES FORFEITURES	12,896	12,200	7,520	7,970	-5.4%	10,400	-14.8%
** FINES AND FORFEITURES	186,042	184,200	227,017	288,367	-1.0%	220,400	19.7%
INTEREST ON INVESTMENTS	95,932	90,000	119,129	147,129	-6.2%	125,000	38.9%
DEMAND DEPOSIT ACCOUNTS	41,381	24,000	74,214	84,214	-42.0%	90,000	275.0%
INTEREST-PROPERTY TAXES	18,421	25,000	19,611	20,111	35.7%	18,000	-28.0%
INTEREST-OCCUPATIONAL LICENSES	9,579	12,000	8,423	9,423	25.3%	12,000	0.0%
INTEREST-SALES TAX	156,025	110,000	244,151	284,151	-29.5%	150,000	36.4%
UNREALIZED GAIN/LOSS INVEST	(4,663)	-	-	-	100.0%	-	N/A
INTEREST-GRASS ASSESSMENT	16,568	20,000	14,683	15,183	20.7%	16,000	-20.0%
INTEREST-ADMIN HEARING CITATIONS	116	-	-	-	-100.0%	-	N/A
INTEREST -DEMOLITIONS	-	-	95	95	N/A	500	N/A
* INTEREST	333,359	281,000	480,306	560,306	-15.7%	411,500	46.4%
PENALTY-OCCUPATION LICENSE	27,570	35,000	28,244	29,244	26.9%	30,000	-14.3%
PENALTY-SALES TAX	133,789	130,000	101,382	121,382	-2.8%	125,000	-3.8%
PENALTY-GRASS ASSESSMENTS	7,703	9,000	7,152	7,352	16.8%	7,500	-16.7%
PENALEY-DEMOLITIONS	-	-	295	295	N/A	500	N/A
* PENALTIES	169,062	174,000	137,073	158,273	2.9%	163,000	-6.3%
OIL & GAS LEASE ROYALTIES	150	150	150	150	0.0%	150	0.0%
PIONEER BUILDING RENTS	2,430	2,100	1,722	2,066	-13.6%	2,000	-4.8%
COMMUNICATION EQUIPMENT	-	56,000	-	-	N/A	-	-100.0%
* RENTS AND ROYALTIES	2,580	58,250	1,872	2,216	2157.8%	2,150	-96.3%
OLD EQUIPMENT	115,453	100,000	158,790	183,790	-13.4%	150,000	50.0%
PROPERTY	34,188	-	-	-	-100.0%	-	N/A
GARBAGE CANS	6,600	6,000	3,675	3,975	-9.1%	4,500	-25.0%
* SALE OF FIXED ASSETS	156,241	106,000	162,465	187,765	-32.2%	154,500	45.8%
MISCELLANEOUS DONATIONS	7,934	2,000	10,650	10,650	-74.8%	5,000	150.0%
FIRE DEPARTMENT DONATIONS	3,000	-	-	-	-100.0%	-	N/A
* DONATIONS	10,934	2,000	10,650	10,650	-81.7%	5,000	150.0%
SPECIAL ASSESSMENTS	-	-	700	700	N/A	-	N/A
GENERAL REVENUES	20,924	12,000	15,956	16,956	-42.6%	15,000	25.0%
ATTORNEY FEES	180	100	-	-	-44.4%	100	0.0%
GENERAL CONCESSIONS	500	500	197	197	0.0%	100	-80.0%
PUBLIC WORKS	9,250	10,000	7,700	7,700	8.1%	5,000	-50.0%
REFUND FROM UTILITY COMPANIES	26,057	-	-	-	-100.0%	-	N/A
SPECIAL EVENT REVENUE	12,650	8,000	9,350	10,350	-36.8%	9,000	12.5%
EMPLOYEE TRAINING REIMBURSEMENT	1,317	-	1,800	1,800	-100.0%	-	N/A
TEAM GREEN	1,450	2,000	2,716	2,716	37.9%	1,500	-25.0%
DEVELOPER DONATIONS	-	-	5,000	5,000	N/A	-	N/A
* MISCELLANEOUS REVENUE	72,328	32,600	43,419	45,419	-54.9%	30,700	-5.8%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Revenue 2016 - 2017	% Change Adopted'17 to Actual'16	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>REVENUES</b>							
MISC INSURANCE CLAIMS	20,553	30,000	80,862	82,862	46.0%	35,000	16.7%
* INSURANCE REVENUES	20,553	30,000	80,862	82,862	46.0%	35,000	16.7%
** USE OF MONEY & PROPERTY	765,058	683,850	916,647	1,047,491	-10.6%	801,850	17.3%
TOTAL OPERATING REVENUES	70,147,962	72,952,304	59,918,274	74,938,322	4.0%	75,774,955	3.9%
DEBT SERVICE RESERVE FUND	15,509				-100.0%		N/A
*INTERFUND TRANSFERS	15,509	-	-	-	-100.0%	-	N/A
EXCESS OF REV OVER/UNDER EXP	1,347,839	1,382,845	-	(1,639,178)	2.6%	3,561,194	157.5%
** NON-OPERATING REVENUE	1,347,839	1,382,845	-	(1,639,178)	2.6%	3,561,194	157.5%
TOTAL GENERAL FUND	<u>\$ 71,511,310</u>	<u>\$ 74,335,149</u>	<u>\$ 59,918,274</u>	<u>\$ 73,299,144</u>	3.9%	<u>\$ 79,336,149</u>	6.7%

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# **GENERAL FUND**

## **OPERATING EXPENDITURES AND TRANSFERS**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 01 GENERAL GOVERNMENT  
DIVISION:**

**GOAL MISSION STATEMENT:**

To enhance the quality of life for our citizens, our neighbors, and visitors and to provide a foundation for the growth and prosperity of future generations by providing community services and facilitating orderly growth and development.

**FUNCTION DESCRIPTION:**

General Government Department is comprised of the executive, legislative and judicial branches of the governmental body of the City of Lake Charles.

General Government Department Divisions:

- Mayor's Office
- City Council
- City Marshal
- City Court
- Legal Services

**AUTHORIZED PERSONNEL:**

	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
<b>Total Personnel Count</b>					
General Government	46.5	46.5	46.5	46.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 01 GENERAL GOVERNMENT</b>						
Salaries/ Wages/ OT	\$ 1,758,599	\$ 1,864,100	\$ 1,481,190	6.0%	\$ 1,967,805	5.6%
Fringe Benefits	647,126	717,070	548,524	10.8%	797,195	11.2%
General Operating Services	88,804	132,175	71,414	48.8%	155,550	17.7%
Insurance - Property, AL, GL, WC	174,438	174,082	172,710	-0.2%	174,482	0.2%
Maintenance & Rentals	51,784	63,136	43,390	21.9%	63,150	0.0%
Utilities	60,825	81,700	42,472	34.3%	71,600	-12.4%
Contractual Services & Projects	9,281	34,650	6,843	273.3%	35,000	1.0%
General Supplies	22,077	35,900	18,648	62.6%	35,400	-1.4%
Automotive Supplies & Gasoline	19,397	26,250	17,557	35.3%	23,350	-11.0%
Materials & Equipment	988	23,200	1,006	2248.2%	27,050	16.6%
Major Acquisitions & Improvements	-	-	-	N/A	-	N/A
Special Current Charges	225,914	302,325	170,232	33.8%	308,350	2.0%
<b>GENERAL GOVERNMENT DEPT</b>	<b>\$ 3,059,233</b>	<b>\$ 3,454,588</b>	<b>\$ 2,573,986</b>	<b>12.9%</b>	<b>\$ 3,658,932</b>	<b>5.9%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 01 GENERAL GOVERNMENT  
**DIVISION:** 01 MAYOR'S OFFICE

**GOAL MISSION STATEMENT:**

To carry out the policy direction of the City Council and to be responsible for the enforcement of the law.

**FUNCTION DESCRIPTION:**

The Mayor's Office Division provides for the operation costs of the Office of the Mayor. It includes support personnel and is the administrative branch of government under the direction and supervision of the Mayor. This division is to provide policy making and support services on a day-by-day basis as necessary for the overall management of City operations. It serves as the focal point for information about the City and its activities. Other functions include attending meetings, delivering proclamations, participating in special projects and providing information to the news media. The Mayor, as head of the executive branch, is responsible for proposing policies regarding levels of City services and for communicating these policies to the City Council and Department Heads.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Mayor's Action Line	329	350	355

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Mayor's Office	5	5	5	5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 01 GENERAL GOVERNMENT</b>						
<b>DIV: 01 MAYOR'S OFFICE</b>						
Salaries/ Wages/ OT	\$ 407,833	\$ 442,600	\$ 308,319	8.5%	\$ 477,335	7.8%
Fringe Benefits	112,203	123,700	81,701	10.2%	141,135	14.1%
General Operating Services	6,865	10,450	5,857	52.2%	12,150	16.3%
Insurance - Property, AL, GL, WC	48,408	48,408	48,408	0.0%	48,408	0.0%
Maintenance & Rentals	3,815	6,000	2,796	57.3%	5,650	-5.8%
Utilities	7,016	10,000	3,682	42.5%	10,000	0.0%
Contractual Services & Projects	-	17,200	-	N/A	15,000	-12.8%
General Supplies	5,552	8,550	5,372	54.0%	10,200	19.3%
Automotive Supplies & Gasoline	1,208	2,250	733	86.3%	1,350	-40.0%
Materials & Equipment	-	11,000	280	N/A	10,000	-9.1%
Special Current Charges	35	75	-	114.3%	200	166.7%
<b>MAYOR'S OFFICE</b>	<b>\$ 592,935</b>	<b>\$ 680,233</b>	<b>\$ 457,148</b>	<b>14.7%</b>	<b>\$ 731,428</b>	<b>7.5%</b>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 01 GENERAL GOVERNMENT  
**DIVISION:** 02 CITY COUNCIL

**GOAL MISSION STATEMENT:**

To serve as the legislative arm of the City. The City Council is here to serve the citizens of Lake Charles. The Council is divided into districts with representatives for each district who come together and meet on the 1<sup>st</sup> and 3<sup>rd</sup> Wednesday of every month. Agenda meetings are held on the Tuesday of the week prior to the regular City Council meeting.

**FUNCTION DESCRIPTION:**

The City Council conducts the legislative business of the City which includes ordinances and resolutions (City departments to make recommendations to full council). The Division provides for the operational costs of the City Council, including the Office of the Clerk of Council. There are two agenda meetings and two regular City Council meetings per month.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Ordinances adopted	313	375	380
Resolutions adopted	259	270	275
Request to Appear Forms	8	4	7

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
City Council	5	5	5	5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<u>Department / Division</u>	<u>Actual Fiscal Year 2015 - 2016</u>	<u>Adopted Budget 2016 - 2017</u>	<u>Y-T-D FY 2017 7/31/2017</u>	<u>% Change Adopted '17 from Actual '16</u>	<u>Finance Prop Budget 2017 - 2018</u>	<u>% Change Adopted '17 to '18 Proposed</u>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 01 GENERAL GOVERNMENT</b>						
<b>DIV: 02 CITY COUNCIL</b>						
Salaries/ Wages/ OT	\$ 153,818	\$ 157,700	\$ 133,914	2.5%	\$ 185,645	17.7%
Fringe Benefits	71,500	92,000	60,707	28.7%	95,620	3.9%
General Operating Services	22,961	46,325	16,986	101.8%	40,900	-11.7%
Insurance - Property, AL, GL, WC	7,366	7,366	7,366	0.0%	7,366	0.0%
Maintenance & Rentals	10,038	13,000	9,654	29.5%	12,000	-7.7%
Utilities	4,465	5,000	3,476	12.0%	5,000	0.0%
Contractual Services & Projects	-	500	-	N/A	500	0.0%
General Supplies	931	2,700	933	190.0%	2,500	-7.4%
Materials & Equipment	396	4,200	-	960.6%	4,200	0.0%
Special Current Charges	53	300	-	466.0%	300	0.0%
<b>CITY COUNCIL</b>	<u>\$ 271,528</u>	<u>\$ 329,091</u>	<u>\$ 233,036</u>	21.2%	<u>\$ 354,031</u>	7.6%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 01 GENERAL GOVERNMENT  
**DIVISION:** 03 CITY MARSHAL

**GOAL MISSION STATEMENT:**

To execute the orders and mandates of the Lake Charles City Court.

**FUNCTION DESCRIPTION:**

The City Marshal Division provides for the Marshal's Office operational costs which are funded by the City's General Fund. This includes personnel costs for deputies and a portion for the elected Ward Three Marshal as provided by law. This Office is a part of the judicial system and operates in conjunction with Lake Charles City Court. This is the enforcement officer of the Court, and the duties include service of papers, garnishments, and warrants.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Warrants cleared	7,000	7,000	7,100
Papers served	10,500	10,500*	10,650
Garnishments processed	950	950	965

\*(This does not include condemnation letters and other documents served for City Hall.)

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
City Council	12	12	12	12	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT 01: GENERAL GOVERNMENT</b>						
<b>DIV: 03 CITY MARSHAL</b>						
Salaries/ Wages/ OT	\$ 384,735	\$ 403,700	\$ 341,790	4.9%	\$ 415,140	2.8%
Fringe Benefits	133,179	144,400	118,034	8.4%	162,260	12.4%
General Operating Services	2,168	2,300	1,705	6.1%	2,400	4.3%
Insurance - Property, AL, GL, WC	63,710	63,710	63,710	0.0%	63,710	0.0%
Utilities	382	800	304	109.4%	800	0.0%
Contractual Services & Projects	4,800	5,000	-	4.2%	5,000	0.0%
General Supplies	-	500	-	N/A	500	0.0%
Automotive Supplies & Gasoline	18,189	24,000	16,824	31.9%	22,000	-8.3%
Special Current Charges	11,141	12,600	12,317	13.1%	13,500	7.1%
<b>CITY MARSHAL</b>	<b>\$ 618,304</b>	<b>\$ 657,010</b>	<b>\$ 554,684</b>	<b>6.3%</b>	<b>\$ 685,310</b>	<b>4.3%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND  
DEPARTMENT: 01 GENERAL GOVERNMENT  
DIVISION: 04 CITY COURT**

**GOAL MISSION STATEMENT:**

To provide courteous and efficient judicial service to the citizens of Lake Charles and Calcasieu Parish.

**FUNCTION DESCRIPTION:**

The City Court Division provides for the division's operational costs funded through the City's General Fund, including personnel costs of court clerks, deputies, and a portion of elected City Judges' compensation. Civil Court is held on Monday, Tuesday, and Thursday of each week. The following suits/types within its \$25,000 jurisdictional limit and within the confines of Ward 3 are evictions, damage claims, note agreements, executor process, wage, redhibition, contracts and overdraft/NSF. Traffic/criminal arraignments and trials for matters within the City of Lake Charles are handled on Mondays and Tuesdays. Some juvenile traffic arraignments are handled on Wednesdays. Traffic/criminal arraignments and trials for some matters within the confines of Ward 3 are handled on Wednesdays and on Fridays. The criminal jurisdiction of Lake Charles City Court is limited to the trial of offenses committed within their respective territorial jurisdictions which are not punishable by imprisonment at hard labor. Lake Charles City Court Judges may also require bonds to keep the peace; issue warrants of arrest; examine, commit and admit to bail and discharge; and hold preliminary examinations in all cases not capital.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Civil cases filed/disposed	4,092/2,928	4,185/3,185	4,392/3,336
Criminal cases filed/disposed	7,476/6,981	6,982/3,311	4,630/3,458
Traffic cases filed/disposed	5,379/6,129	5,805/5,873	11,628/10,066
Juvenile cases filed/disposed	24/18	22/19	65/60

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
City Court	17	17	17	17	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 01 GENERAL GOVERNMENT</b>						
<b>DIV: 04 CITY COURT</b>						
Salaries/ Wages/ OT	\$ 511,388	\$ 545,100	\$ 442,266	6.6%	\$ 565,950	3.8%
Fringe Benefits	211,387	236,600	186,710	11.9%	260,330	10.0%
General Operating Services	16,885	19,200	15,350	13.7%	45,600	137.5%
Insurance - Property, AL, GL, WC	35,310	34,954	33,582	-1.0%	35,354	1.1%
Maintenance & Rentals	32,193	37,636	26,622	16.9%	39,000	3.6%
Utilities	46,859	63,300	33,691	35.1%	53,300	-15.8%
Contractual Services & Projects	4,476	11,900	6,843	165.9%	14,500	21.8%
General Supplies	11,666	17,300	8,851	48.3%	17,300	0.0%
Materials & Equipment	592	8,000	726	1251.4%	12,850	60.6%
Special Current Charges	14,909	15,550	14,491	4.3%	15,550	0.0%
<b>CITY COURT</b>	<b>\$ 885,665</b>	<b>\$ 989,540</b>	<b>\$ 769,132</b>	<b>11.7%</b>	<b>\$ 1,059,734</b>	<b>7.1%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 01 GENERAL GOVERNMENT  
DIVISION: 05 LEGAL SERVICES**

**GOAL MISSION STATEMENT:**

To provide legal advice to the Mayor, City Council, and all the officers, departments, boards and agencies of the City.

**FUNCTION DESCRIPTION:**

This division includes the function of the City Attorney's and City Prosecutor's Offices and their support staff. In addition to general legal services, the City Attorney's Office also supervises the defense of any claims by outside counsel against the City, including those accounted for by the Risk Management Fund. The head of this division is the City Attorney who supervises the conduct of the legal affairs of the City. The functions also include the handling of all legal instruments; representing the City in litigation; preparing ordinances upon the request of the Mayor or City Councilmen; providing legal advice concerning the affairs of the City when requested by the Mayor or City Councilmen; rendering written opinions as to the legality of all contracts, franchises and other legal instruments.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Requests for legal action	100	120	120
Administrative Hearing Cases	20	60	75

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Legal Services	7.5	7.5	7.5	7.5	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 01 GENERAL GOVERNMENT</b>						
<b>DIV: 05 LEGAL SERVICES</b>						
Salaries/ Wages/ OT	\$ 300,825	\$ 315,000	\$ 254,901	4.7%	\$ 323,735	2.8%
Fringe Benefits	118,857	120,370	101,372	1.3%	137,850	14.5%
General Operating Services	39,925	53,900	31,516	35.0%	54,500	1.1%
Insurance - Property, AL, GL, WC	19,644	19,644	19,644	0.0%	19,644	0.0%
Maintenance & Rentals	5,738	6,500	4,318	13.3%	6,500	0.0%
Utilities	2,103	2,600	1,322	23.6%	2,500	-3.8%
Contractual Services & Projects	5	50	-	900.0%	-	-100.0%
General Supplies	3,928	6,850	3,492	74.4%	4,900	-28.5%
Special Current Charges	199,776	273,800	143,424	37.1%	278,800	1.8%
<b>LEGAL SERVICES</b>	<u>690,801</u>	<u>798,714</u>	<u>559,989</u>	15.6%	<u>828,429</u>	3.7%
<b>GENERAL GOVERNMENT</b>	<u>\$ 3,059,233</u>	<u>\$ 3,454,588</u>	<u>\$ 2,573,989</u>	12.9%	<u>\$ 3,658,932</u>	5.9%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

---

**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 02 FINANCE  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To provide fair and responsible stewardship of City resources and related support to other City operations, for both the present and future benefit of the public.

**FUNCTION DESCRIPTION:**

The Director of Finance supervises the Accounting, Purchasing, Print Shop, Water Billing, and Information Technology Divisions of the City.

Finance Department Divisions:

- Administration Services
- Accounting
- Purchasing

**AUTHORIZED PERSONNEL:**

<b>Total Personnel Count</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
Finance Department	18	18	18	18	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 02 FINANCE</b>						
Salaries/ Wages/ OT	\$ 841,750	\$ 858,000	\$ 658,188	1.9%	\$ 886,520	3.3%
Fringe Benefits	274,328	313,560	227,788	14.3%	334,850	6.8%
General Operating Services	27,900	36,000	24,898	29.0%	38,960	8.2%
Insurance - Property, AL, GL, WC	42,210	42,210	42,210	0.0%	42,210	0.0%
Maintenance & Rentals	5,147	7,300	3,965	41.8%	7,300	0.0%
Utilities	6,376	8,000	4,028	25.5%	7,500	-6.3%
Contractual Services & Projects	36,357	56,000	30,489	54.0%	53,000	-5.4%
General Supplies	21,280	23,500	12,711	10.4%	23,500	0.0%
Materials & Equipment	281	8,100	133	2782.6%	8,100	0.0%
Special Current Charges	483,965	601,650	370,616	24.3%	595,800	-1.0%
<b>FINANCE DEPARTMENT</b>	<b>\$ 1,739,594</b>	<b>\$ 1,954,320</b>	<b>\$ 1,375,026</b>	<b>12.3%</b>	<b>\$ 1,997,740</b>	<b>2.2%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 02 FINANCE  
DIVISION: 01 ADMINISTRATION SERVICES**

**GOAL MISSION STATEMENT:**

To provide fair and responsible stewardship of City resources and related support to other City operations, for both the present and future benefit of the public.

**FUNCTION DESCRIPTION:**

This division provides for the general management and supervision, budget administration, asset management, and related functions not specifically assigned to other divisions within this department. The Director of Finance is charged with custody of City funds, integrity of financial statements, accounting systems, collection and disbursements of all monies, procurement of property, safeguarding of assets, computer operations and preparation of the annual budget. Further, the responsibilities include debt administration, cash management and investing; inventory and fixed asset control; internal control system; coordinating the annual audit; bond sales; and supervision of division operations; collection of all taxes, license and permit fees and all other monies due the City; negotiate agreements subject to Council approval with depository banks; procure all real and personal property, materials, supplies and services required by the City; maintain perpetual inventory; account for and manage all property, real and personal owned by the City; maintain and supervise all accounts for all funds, operating, capital, trust or otherwise; permit no expenditure except on proper authorization in accordance with Charter, applicable state law or Council ordinance; prepare and execute under the supervision of the Mayor or Administrative Officer, the operating and capital budgets of the City; prepare and issue all checks of the City; provide such information pertaining to fiscal matters as requested by the Mayor or Council; do and perform such other actions as may be directed by the Mayor or the terms of the Charter.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Annual budget	1	1	1
Budget amendments	2	2	2
CAFR (annual financial statements)	1	1	1
Bond issues	0	1	0

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Administration Services	2	2	3	3	50.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 02 FINANCE</b>						
<b>DIV: 01 ADMINISTRATION SERVICES</b>						
Salaries/ Wages/ OT	\$ 244,422	\$ 237,800	\$ 192,611	-2.7%	\$ 246,925	3.8%
Fringe Benefits	59,790	71,350	56,324	19.3%	78,305	9.7%
General Operating Services	3,490	6,000	1,297	71.9%	5,750	-4.2%
Insurance - Property, AL, GL, WC	9,334	9,334	9,334	0.0%	9,334	0.0%
Maintenance & Rentals	793	1,500	641	89.2%	1,500	0.0%
Utilities	1,006	1,500	550	49.1%	1,500	0.0%
Contractual Services & Projects	30,378	43,500	29,399	43.2%	40,000	-8.0%
General Supplies	55	1,075	54	1854.5%	1,075	0.0%
Materials & Equipment	-	2,300	-	N/A	2,300	0.0%
Special Current Charges	1,178	15,100	600	1181.8%	15,100	0.0%
<b>ADMINISTRATION SERVICES</b>	<b>\$ 350,446</b>	<b>\$ 389,459</b>	<b>\$ 290,810</b>	<b>11.1%</b>	<b>\$ 401,789</b>	<b>3.2%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 02 FINANCE  
**DIVISION:** 02 ACCOUNTING

**GOAL MISSION STATEMENT:**

To collect all revenue in a timely and efficient manner, ensure accurate and efficient accounting of all financial transactions, and provide customers with accurate, timely, and courteous service.

**FUNCTION DESCRIPTION:**

The Accounting function is a division of the Finance Department. The main responsibilities of the division are maintain the general ledger accounts; process accounts receivable, accounts payable, and payroll; establish and monitor internal controls; account for all fixed assets and capital projects; process and maintain occupational licenses within the City limits; assist in the preparation of the City's financial statements in accordance with Generally Accepted Accounting Principles (G.A.A.P.); monitor debt service, bond payments and other long term liabilities; and assist in the preparation of the City's yearly budget.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Accounts payable checks issued	13,520	12,500	12,500
Payroll checks issued/direct deposits	5,500/21,000	5,500/21,050	5,300/21,000
Occupational licenses processed	5,206	5,300	5,300
Accounts Receivable invoices processed	3,000	3,429	3,500
Capital Projects managed	60	65	65

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Accounting	11	11	10	10	-9.1%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 02 FINANCE</b>						
<b>DIV: 02 ACCOUNTING</b>						
Salaries/ Wages/ OT	\$ 421,911	\$ 435,500	\$ 315,505	3.2%	\$ 447,655	2.8%
Fringe Benefits	144,204	163,410	110,118	13.3%	171,950	5.2%
General Operating Services	21,592	25,500	21,537	18.1%	29,200	14.5%
Insurance - Property, AL, GL, WC	22,569	22,569	22,569	0.0%	22,569	0.0%
Maintenance & Rentals	3,450	4,500	2,853	30.4%	4,500	0.0%
Utilities	3,678	4,500	2,427	22.3%	4,000	-11.1%
Contractual Services & Projects	3,344	8,500	1,090	154.2%	9,000	5.9%
General Supplies	16,351	18,375	10,621	12.4%	18,375	0.0%
Materials & Equipment	-	3,500	-	N/A	3,500	0.0%
Special Current Charges	482,727	586,500	369,906	21.5%	580,500	-1.0%
<b>ACCOUNTING</b>	<b>\$ 1,119,826</b>	<b>\$ 1,272,854</b>	<b>\$ 856,626</b>	<b>13.7%</b>	<b>\$ 1,291,249</b>	<b>1.4%</b>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 02 FINANCE  
DIVISION: 03 PURCHASING**

**GOAL MISSION STATEMENT:**

To provide efficient and responsive procurement practices while providing quality service through teamwork and communication with City departments, divisions, and vendors. The Purchasing Division is dedicated to providing the City with the most effective and efficient centralized means for procuring quality goods and services in an economical and timely manner, while staying within the laws and regulations of the State of Louisiana and the City of Lake Charles.

**FUNCTION DESCRIPTION:**

The Purchasing Division provides direction and support in identifying sources capable of providing a continuous supply of goods and services in a quality and cost efficient manner. The division's functions include processing departmental and divisional requisitions for goods and services; processing invoices for payment; processing telephone and other communication needs; soliciting and analyzing bids consistent with good purchasing policies and in accordance with applicable state and local laws and policies; maintaining purchasing card program; maintaining electronic bid process; maintaining procurement document imaging system; dispose of surplus property; providing centralized procurement services for all City departments under the direction of the Purchasing Manager; purchasing all materials and services for the City in accordance with applicable state and local laws, policies and requirements; assisting in maintaining related delivery and payment records.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Purchase orders processed	3,000	3,000	3,100
Processed requisitions	2,900	2,800	2,800
Sent out RFP/public/in house bids	50	50	50

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Purchasing	5	5	5	5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 02 FINANCE</b>						
<b>DIV: 03 PURCHASING</b>						
Salaries/ Wages/ OT	\$ 175,417	\$ 184,700	\$ 150,072	5.3%	\$ 191,940	3.9%
Fringe Benefits	70,334	78,800	61,346	12.0%	84,595	7.4%
General Operating Services	2,818	4,500	2,064	59.7%	4,010	-10.9%
Insurance - Property, AL, GL, WC	10,307	10,307	10,307	0.0%	10,307	0.0%
Maintenance & Rentals	904	1,300	471	43.8%	1,300	0.0%
Utilities	1,692	2,000	1,051	18.2%	2,000	0.0%
Contractual Services & Projects	2,635	4,000	-	51.8%	4,000	0.0%
General Supplies	4,874	4,050	2,036	-16.9%	4,050	0.0%
Materials & Equipment	281	2,300	133	718.5%	2,300	0.0%
Special Current Charges	60	50	110	-16.7%	200	300.0%
<b>PURCHASING</b>	<u>269,322</u>	<u>292,007</u>	<u>227,590</u>	8.4%	<u>304,702</u>	4.3%
<b>FINANCE DEPARTMENT</b>	<u>\$ 1,739,594</u>	<u>\$ 1,954,320</u>	<u>\$ 1,375,026</u>	12.3%	<u>\$ 1,997,740</u>	2.2%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 03 HUMAN RESOURCES  
DIVISION: 01 HUMAN RESOURCES ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To provide quality services and support with integrity, responsiveness, and sensitivity to all City employees, City Departments, and citizens. The goals include making quality and integrity a part of the way the department works; providing and promoting a safe, healthful, and encouraging place to work; inspiring and encouraging a high level of employee morale through recognition and effective communication; providing resources and services to City departments for their use in achieving their respective goals; and providing resources and tools for City employees' use at work and future careers.

**FUNCTION DESCRIPTION:**

This department conducts personnel administration, recruitment, and training activities, maintains employment records, and assists in the carryout of City personnel policies and employee benefit programs. Its functions include responsibility for all personnel administration of City employees; administration of the hiring, processing, and orientation of all new employees; the monitoring of personnel policies and new employment legislation as they relate to the City and its employees; the provision of advice on employment matters to the City Council, Mayor, and other departments; the development and administration of an adopted position classification plan for City employees; and the development and administration of an adopted salary plan for the City.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Applications received	1,011	1,011	1,050
New hires	412	412	420

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Human Resources	4	4	4	4	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 03 HUMAN RESOURCES</b>						
Salaries/ Wages/ OT	\$ 251,141	\$ 267,800	\$ 215,286	6.6%	\$ 271,525	1.4%
Fringe Benefits	77,418	91,600	72,747	18.3%	97,320	6.2%
General Operating Services	7,475	12,500	5,420	67.2%	12,500	0.0%
Insurance - Property, AL, GL, WC	12,467	12,467	12,467	0.0%	12,467	0.0%
Maintenance & Rentals	4,618	6,200	3,353	34.3%	5,950	-4.0%
Utilities	2,391	3,400	1,627	42.2%	3,000	-11.8%
Contractual Services & Projects	585	6,000	5,939	925.6%	10,000	66.7%
General Supplies	8,486	14,400	9,266	69.7%	13,500	-6.3%
Automotive Supplies & Gasoline	305	550	69	80.3%	450	-18.2%
Materials & Equipment	2,622	5,050	263	92.6%	5,100	1.0%
Major Acquisitions & Improvements	-	-	-	N/A	-	N/A
Special Current Charges	7,213	6,200	2,030	-14.0%	7,200	16.1%
<b>HUMAN RESOURCES DEPARTMENT</b>	<b>\$ 374,721</b>	<b>\$ 426,167</b>	<b>\$ 328,467</b>	<b>13.7%</b>	<b>\$ 439,012</b>	<b>3.0%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 04 FIRE DEPARTMENT  
DIVISION:**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

The functions of the overall Fire Department include fire prevention, fire extinguishments and salvage operations; inspections and recommendations concerning fire code; investigation of fires and their causes; conduct fire safety and prevention programs. The department performs fire suppression and prevention services within the City; it also provides fire protection services for Ward 3 of Calcasieu Parish through a joint services agreement.

Fire Department Divisions:

- Fire Administration
- Fire Suppression
- Cajun Country
- Fire Support (includes Fire Prevention, Fire Training, Fire Dispatch, Maintenance Divisions)

**AUTHORIZED PERSONNEL:**

<b>Total Personnel Count</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
Fire Department	182	182	182	182	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 04 FIRE DEPARTMENT</b>						
Salaries/ Wages	\$ 7,154,236	\$ 7,954,000	\$ 6,352,791	11.2%	\$ 8,417,550	5.8%
Overtime	1,592,096	1,220,000	1,448,403	-23.4%	1,220,800	0.1%
Retirement Contribute:27.25% 25.25% 26.5	2,145,860	2,241,310	1,807,801	4.4%	2,440,105	8.9%
Other Fringe Benefits	1,450,951	1,695,050	1,330,306	16.8%	1,827,945	7.8%
General Operating Services	8,877	22,550	7,552	154.0%	19,900	-11.8%
Insurance - Property, AL, GL, WC	1,170,637	1,171,733	1,149,458	0.1%	1,171,833	0.0%
Maintenance & Rentals	227,635	464,700	158,436	104.1%	356,400	-23.3%
Utilities	240,843	268,750	184,621	11.6%	262,950	-2.2%
Contractual Services & Projects	83,094	218,850	59,184	163.4%	177,350	-19.0%
General Supplies	133,848	166,400	79,907	24.3%	155,200	-6.7%
Automotive Supplies & Gasoline	234,523	281,200	203,763	19.9%	266,700	-5.2%
Materials & Equipment	264,614	337,000	178,980	27.4%	378,700	12.4%
Major Acquisitions & Improvements	195,297	334,000	138,404	71.0%	490,000	46.7%
Special Current Charges	35,868	33,700	19,605	-6.0%	37,700	11.9%
<b>FIRE DEPARTMENT</b>	<b>\$ 14,938,379</b>	<b>\$ 16,409,243</b>	<b>\$ 13,119,211</b>	<b>9.8%</b>	<b>\$ 17,223,133</b>	<b>5.0%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 04 FIRE DEPARTMENT  
DIVISION: 01 ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This division is the administration component of the Fire Department.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Fire reports	3,299	3,619	3,900

\*The numbers provided come from a twelve-month time period from January to December.

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Administration	5	5	5	5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 04 FIRE DEPARTMENT</b>						
<b>DIV: 01 ADMINISTRATION</b>						
Salaries/ Wages/ OT	\$ 239,986	\$ 254,500	\$ 209,784	6.0%	\$ 270,300	6.2%
Fringe Benefits	107,468	111,600	95,429	3.8%	125,500	12.5%
General Operating Services	5,080	14,000	3,487	175.6%	12,300	-12.1%
Maintenance & Rentals	6,286	7,500	4,543	19.3%	7,500	0.0%
Utilities	219,430	243,000	170,518	10.7%	238,000	-2.1%
Contractual Services & Projects	229	300	-	31.0%	300	0.0%
General Supplies	68	900	7	1223.5%	600	-33.3%
Materials & Equipment	-	5,500	3,682	N/A	5,000	-9.1%
Special Current Charges	-	500	110	N/A	500	0.0%
<b>FIRE ADMINISTRATION</b>	<b>\$ 578,547</b>	<b>\$ 637,800</b>	<b>\$ 487,560</b>	<b>10.2%</b>	<b>\$ 660,000</b>	<b>3.5%</b>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 04 FIRE DEPARTMENT  
DIVISION: 02 FIRE SUPPRESSION**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This is the largest division in the Fire Department. The employees are qualified to control and extinguish fires, respond to hazardous material emergencies, provide high quality first responder service, and quickly act in response to life threatening situations. They respond to hundreds of extrications and thousands of emergency line calls a year. They support and maintain a safe, healthy, well-trained, and high performing workforce to better serve the Lake Charles community.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Calls for service	3,299	3,619	3,900

\*The numbers provided come from a twelve-month time period from January to December.

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Fire Suppression	161	161	161	161	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 04 FIRE DEPARTMENT</b>						
<b>DIV: 02 FIRE SUPPRESSION</b>						
Salaries/ Wages	\$ 5,543,647	\$ 6,174,000	\$ 4,944,985	11.4%	\$ 6,499,175	5.3%
Overtime	1,413,342	1,000,000	1,211,608	-29.2%	1,000,000	0.0%
Fringe Benefits	2,833,558	3,128,200	2,469,425	10.4%	3,371,075	7.8%
General Operating Services	3,384	8,100	3,652	139.4%	6,600	-18.5%
Insurance - Property, AL, GL, WC	952,249	953,249	935,708	0.1%	953,349	0.0%
Maintenance & Rentals	199,375	423,500	136,649	112.4%	315,200	-25.6%
Contractual Services & Projects	71,388	155,050	36,901	117.2%	123,150	-20.6%
General Supplies	123,920	141,950	78,732	14.5%	136,050	-4.2%
Automotive Supplies & Gasoline	207,945	245,000	178,035	17.8%	228,500	-6.7%
Materials & Equipment	237,807	315,500	169,945	32.7%	352,000	11.6%
Major Acquisitions & Improvements	118,478	334,000	138,404	181.9%	420,000	25.7%
Special Current Charges	35,004	32,000	19,089	-8.6%	36,000	12.5%
<b>FIRE SUPPRESSION</b>	<b>\$ 11,740,097</b>	<b>\$ 12,910,549</b>	<b>\$ 10,323,133</b>	<b>10.0%</b>	<b>\$ 13,441,099</b>	<b>4.1%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 04 FIRE DEPARTMENT  
DIVISION: 03 CAJUN COUNTRY**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This division was established in 2008 to better track costs attributable to the Ward 3 Fire District agreement with Calcasieu Parish which serves areas in Ward 3 outside the City limits. Fire support personnel are not specifically assigned to this station. The personnel costs are recorded in this division as they are incurred through the payroll process.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Fire Reports	898	902	1,000
Calls for service	898	950	955

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll cost is recorded in this division as they are incurred.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 04 FIRE DEPARTMENT</b>						
<b>DIV: 03 CAJUN COUNTRY</b>						
Salaries/ Wages	\$ 595,721	\$ 675,500	\$ 480,256	13.4%	\$ 689,625	2.1%
Overtime	150,604	180,000	204,630	19.5%	180,000	0.0%
Fringe Benefits	300,062	316,860	248,601	5.6%	329,495	4.0%
Insurance - Property, AL, GL, WC	107,515	107,611	102,877	0.1%	107,611	0.0%
Maintenance & Rentals	21,974	30,100	17,244	37.0%	30,100	0.0%
Utilities	20,234	23,450	13,531	15.9%	23,950	2.1%
Contractual Services & Projects	3,560	4,500	4,371	26.4%	5,900	31.1%
General Supplies	1,148	7,000	1,166	509.8%	6,500	-7.1%
Automotive Supplies & Gasoline	17,109	20,700	14,456	21.0%	23,700	14.5%
Materials & Equipment	9,727	10,000	4,094	2.8%	13,200	32.0%
CAJUN COUNTRY	<u>\$ 1,227,654</u>	<u>\$ 1,375,721</u>	<u>\$ 1,091,226</u>	12.1%	<u>\$ 1,410,081</u>	2.5%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 04 FIRE DEPARTMENT  
**DIVISION:** 04 FIRE SUPPORT

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This division was broken out separately from fire suppression for the first time in the adopted 2011 budget. It includes the Training Division, Maintenance Division, Communication Division, and Prevention and Planning.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Code inspections	3,056	3,067	3,200
Fire Stations in City Limits	8	8	8
Fire Stations outside City Limits	2	2	2

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Fire Support	16	16	16	16	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 04 FIRE DEPARTMENT</b>						
<b>DIV: 04 FIRE SUPPORT</b>						
Salaries/ Wages	\$ 774,882	\$ 850,000	\$ 717,766	9.7%	\$ 958,450	12.8%
Overtime	28,150	40,000	32,165	42.1%	40,800	2.0%
Fringe Benefits	355,723	379,700	324,652	6.7%	441,980	16.4%
General Operating Services	413	450	413	9.0%	1,000	122.2%
Insurance - Property, AL, GL, WC	110,873	110,873	110,873	0.0%	110,873	0.0%
Maintenance & Rentals	-	3,600	-	N/A	3,600	0.0%
Utilities	1,179	2,300	572	95.1%	1,000	-56.5%
Contractual Services & Projects	7,917	59,000	17,912	645.2%	48,000	-18.6%
General Supplies	8,712	16,550	2	90.0%	12,050	-27.2%
Automotive Supplies & Gasoline	9,469	15,500	11,272	63.7%	14,500	-6.5%
Materials & Equipment	17,080	6,000	1,259	-64.9%	8,500	41.7%
Major Acquisitions & Improvements	76,819	-	-	-100.0%	70,000	N/A
Special Current Charges	864	1,200	406	38.9%	1,200	0.0%
<b>FIRE SUPPORT</b>	<u>1,392,081</u>	<u>1,485,173</u>	<u>1,217,292</u>	6.7%	<u>1,711,953</u>	15.3%
<b>FIRE DEPARTMENT</b>	<u>\$ 14,938,379</u>	<u>\$ 16,409,243</u>	<u>\$ 13,119,211</u>	9.8%	<u>\$ 17,223,133</u>	5.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 05 POLICE  
DIVISION:**

**GOAL MISSION STATEMENT:**

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

**FUNCTION DESCRIPTION:**

The functions of this department are the prevention of crime; law enforcement; assistance to the courts and other law enforcement officials; and maintain the peace of the City.

Police Department Divisions:

- Police Administration
- Police Service

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

<b>Total Personnel Count</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
Police Department	187	187	187	187	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2015 - 2016	Adotped Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted '17 from Actual '16	Finance Proposed 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 05 POLICE</b>						
Salaries/ Wages	\$ 8,220,887	\$ 9,099,100	\$ 6,925,884	10.7%	\$ 9,484,240	4.2%
Overtime	1,201,362	953,000	1,086,275	-20.7%	953,000	0.0%
Retirement contributions	2,542,607	2,925,300	2,231,098	15.1%	3,046,930	4.2%
Other Fringe Benefits	1,610,449	1,780,860	1,334,280	10.6%	1,798,515	1.0%
General Operating Services	52,555	47,100	49,660	-10.4%	68,000	44.4%
Insurance - Property, AL, GL, WC	1,641,217	1,646,761	1,649,403	0.3%	1,650,591	0.2%
Maintenance & Rentals	470,427	477,324	345,713	1.5%	490,700	2.8%
Utilities	174,236	218,760	123,125	25.6%	197,850	-9.6%
Contractual Services & Projects	124,815	130,610	87,758	4.6%	129,160	-1.1%
General Supplies	87,983	106,975	60,888	21.6%	103,325	-3.4%
Automotive Supplies & Gasoline	390,876	531,800	338,713	36.1%	455,200	-14.4%
Materials & Equipment	680,946	868,900	847,202	27.6%	824,100	-5.2%
Major Acquisitions & Improvements	509,247	706,490	666,963	38.7%	805,000	13.9%
Special Current Charges	364,443	308,500	226,195	-15.4%	495,000	60.5%
Interfund transfers	314,545	349,778	295,823	11.2%	161,100	-53.9%
<b>POLICE DEPARTMENT</b>	<b>\$ 18,386,595</b>	<b>\$ 20,151,258</b>	<b>\$ 16,268,980</b>	<b>9.6%</b>	<b>\$ 20,662,711</b>	<b>2.5%</b>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

---

**FUND: 001 GENERAL FUND  
DEPARTMENT: 05 POLICE  
DIVISION: 01 POLICE ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

**FUNCTION DESCRIPTION:**

This division is the administration component of the Police Department. It includes the Office of the Chief of Police, his secretary, the positions of Deputy Chiefs, and the Professional Standards Division. These positions are responsible for the overall management and operation of the department and its respective divisions and include policies and procedures, rules and regulations, and personnel matters administration.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Calls for service	130,985	135,500	150,000
Administrative Investigations	70	70	65
Crime Clearance Rate	70%	70%	75%

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Police Administration	6	6	6	6	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 05 POLICE</b>						
<b>DIV: 01 ADMINISTRATION</b>						
Salaries/ Wages/ OT	\$ 394,987	\$ 486,100	\$ 346,388	23.1%	\$ 505,740	4.0%
Fringe Benefits	139,151	210,100	123,432	51.0%	215,130	2.4%
General Operating Services	44,740	40,100	31,110	-10.4%	55,000	37.2%
Maintenance & Rentals	8,575	21,324	14,243	148.7%	26,200	22.9%
Utilities	149,855	192,500	109,047	28.5%	176,500	-8.3%
Contractual Services & Projects	26,147	27,010	14,126	3.3%	27,010	0.0%
General Supplies	20,189	20,000	11,611	-0.9%	21,350	6.8%
Materials & Equipment	1,661	2,200	1,600	32.5%	2,200	0.0%
Special Current Charges	1,010	3,000	-	197.0%	2,000	-33.3%
ADMINISTRATION	<u>\$ 786,315</u>	<u>\$ 1,002,334</u>	<u>\$ 651,557</u>	27.5%	<u>\$ 1,031,130</u>	2.9%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND  
DEPARTMENT: 05 POLICE  
DIVISION: 02 POLICE SERVICE**

**GOAL MISSION STATEMENT:**

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

**FUNCTION DESCRIPTION:**

This division consists of police personnel and the operational needs of the police force. It consists of three units, Operations, Administrative Support, and Investigations. "Operations" contains the operational functions of the police services to the public and falls under the purview of a Deputy Chief. Components falling under this title include the patrol division and K-9 function, the traffic division, and the personnel training division. "Administrative Support" contains the functions classified as support positions falling under the purview of a Deputy Chief. The components include budget positions, narcotics task force personnel, communications, clerical, information desk personnel, neighborhood policing, criminal intelligence, and crime analysis. "Investigations" includes the functions classified as investigative positions falling under the purview of a Deputy Chief. Components of this include all sub-classifications of investigations such as violent crimes, property crimes, etc., the investigative clerical personnel, and the property and evidence function.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Calls for service	130,985	135,000	150,000
Arrests	3,074	3,100	3,200
Citations	9,255	15,000	20,000

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Police Services	181	181	181	181	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 05 POLICE</b>						
<b>DIV: 02 POLICE SERVICE</b>						
Salaries/ Wages/ OT	\$ 7,827,629	\$ 8,616,000	\$ 6,582,553	10.1%	\$ 8,981,500	4.2%
Overtime	1,199,633	950,000	1,083,218	-20.8%	950,000	0.0%
Retirement	2,453,167	2,800,000	2,156,965	14.1%	2,903,915	3.7%
Fringe Benefits	1,560,738	1,696,060	1,284,981	8.7%	1,726,400	1.8%
General Operating Services	7,815	7,000	18,550	-10.4%	13,000	85.7%
Insurance - Property, AL, GL, WC	1,641,217	1,646,761	1,649,403	0.3%	1,650,591	0.2%
Maintenance & Rentals	461,852	456,000	331,470	-1.3%	464,500	1.9%
Utilities	24,381	26,260	14,078	7.7%	21,350	-18.7%
Contractual Services & Projects	98,668	103,600	73,632	5.0%	102,150	-1.4%
General Supplies	67,794	86,975	49,277	28.3%	81,975	-5.7%
Automotive Supplies & Gasoline	390,876	531,800	338,713	36.1%	455,200	-14.4%
Materials & Equipment	679,285	866,700	845,602	27.6%	821,900	-5.2%
Major Acquisitions & Improvements	509,247	706,490	666,963	38.7%	805,000	13.9%
Special Current Charges	363,433	305,500	226,195	-15.9%	493,000	61.4%
Interfund transfers	314,545	349,778	295,823	11.2%	161,100	-53.9%
<b>POLICE SERVICE</b>	<b>17,600,280</b>	<b>19,148,924</b>	<b>15,617,423</b>	<b>8.8%</b>	<b>19,631,581</b>	<b>2.5%</b>
<b>POLICE DEPARTMENT</b>	<b>\$ 18,386,595</b>	<b>\$ 20,151,258</b>	<b>\$ 16,268,980</b>	<b>9.6%</b>	<b>\$ 20,662,711</b>	<b>2.5%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To ensure the highest quality of service is given to the residents of the City of Lake Charles.

**FUNCTION DESCRIPTION:**

Per the City Charter, the Director of Public Works is responsible for emergency services for all agencies of the City; contract construction supervision, maintenance of City property; maintenance of city map and mapping and survey work; construction of streets and sidewalks and bridges and street drainage connected therewith; traffic engineering; garbage and trash collection and disposal; street cleaning; storm water collection and disposal systems. In addition, the Director of Public Works oversees City Wastewater and Water systems; the City Transit system; the Vehicle Maintenance Division; and the Grounds Maintenance Division.

Public Works Department Divisions:

- |                              |                         |
|------------------------------|-------------------------|
| Administration               | Vehicle Maintenance     |
| Streets                      | Building Maintenance    |
| Solid Waste-Trash Collection | Communication & Traffic |
| Solid Waste General          | Grounds Maintenance     |

\*Wastewater, Transit, and Water Division are in separate funds listed elsewhere in the budget.

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Police Services	157	165.5	165.5	165.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
Salaries/ Wages	\$ 4,698,465	\$ 5,401,800	\$ 3,968,902	15.0%	\$ 5,596,414	3.6%
Overtime	204,734	227,000	195,007	10.9%	246,700	8.7%
Retirement contributions	443,273	559,100	425,772	26.1%	701,080	25.4%
Other Fringe Benefits	1,360,443	1,584,780	1,173,323	16.5%	1,713,815	8.1%
General Operating Services	10,976	24,120	9,559	119.8%	26,370	9.3%
Insurance - Property, AL, GL, WC	1,660,708	1,660,787	1,660,708	0.0%	1,660,687	0.0%
Maintenance & Rentals	428,155	573,800	304,817	34.0%	632,300	10.2%
Utilities	1,472,821	1,509,600	1,101,567	2.5%	1,491,900	-1.2%
Contractual Services & Projects	1,761,130	1,851,650	1,236,179	5.1%	1,914,750	3.4%
General Supplies	434,960	607,350	316,833	39.6%	619,400	2.0%
Automotive Supplies & Gasoline	785,717	996,550	666,883	26.8%	959,550	-3.7%
Materials & Equipment	337,825	431,270	243,216	27.7%	450,550	4.5%
Major Acquisitions & Improvements	1,612,224	1,957,640	2,499,928	21.4%	1,906,700	-2.6%
Special Current Charges	69,148	122,400	45,390	77.0%	136,900	11.8%
<b>PUBLIC WORKS DEPARTMENT</b>	<b>\$ 15,280,579</b>	<b>\$ 17,507,847</b>	<b>\$ 13,848,084</b>	<b>14.6%</b>	<b>\$ 18,057,116</b>	<b>3.1%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 01 ADMINISTRATION

**GOAL MISSION STATEMENT:**

To ensure the highest quality of service is given to the residents of the City of Lake Charles.

**FUNCTION DESCRIPTION:**

The Administration Division provides for the general management of the Public Works Department and the coordination and scheduling of work performed by its various operating divisions. It also includes the City Engineering functions.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work orders completed	1,100	1,150	1,150

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Administration	14	14	14	14	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 01 ADMINISTRATION</b>						
Salaries/ Wages/ OT	\$ 555,432	\$ 663,300	\$ 458,173	19.4%	\$ 676,330	2.0%
Fringe Benefits	201,626	244,560	168,582	21.3%	263,025	7.6%
General Operating Services	6,595	8,150	3,704	23.6%	7,650	-6.1%
Insurance - Property, AL, GL, WC	18,979	18,979	18,979	0.0%	18,979	0.0%
Maintenance & Rentals	18,790	22,550	9,311	20.0%	40,550	79.8%
Utilities	28,310	33,100	21,175	16.9%	29,200	-11.8%
Contractual Services & Projects	3,344	9,800	2,979	193.1%	9,800	0.0%
General Supplies	18,835	19,850	9,801	5.4%	21,850	10.1%
Automotive Supplies & Gasoline	7,725	11,050	5,942	43.0%	9,050	-18.1%
Materials & Equipment	8,429	9,470	6,685	12.4%	10,250	8.2%
Major Acquisitions & Improvements	172,849	22,000	50,922	-87.3%	84,700	285.0%
Special Current Charges	37,225	75,500	8,399	102.8%	75,500	0.0%
ADMINISTRATION	<u>\$ 1,078,139</u>	<u>\$ 1,138,309</u>	<u>\$ 764,652</u>	5.6%	<u>\$ 1,246,884</u>	9.5%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 02 STREETS**

**GOAL MISSION STATEMENT:**

To maintain safe roadways and sidewalks for pedestrian and vehicular traffic and to maintain City infrastructure drainage systems.

**FUNCTION DESCRIPTION:**

The Streets Division performs general roadway maintenance (maintaining, repairing, improving City streets) and drainage on public streets. Street sweepers insure streets are free of dirt, leaves, and debris. The maintenance of City streets includes surface treatment and overlay; correction of street failures including handicap ramps, curbs, and gutters, construction catch basins, drainage boxes, and patching potholes. (This budget also includes the cost of street lighting.)

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work orders completed	350	400	650
Work orders completed-drainage	1,600	1,600	1,600
Storm Sewers maintenance (miles)	425	425	425

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Streets	25	26.5	26.5	26.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 02 STREETS</b>						
Salaries/ Wages/ OT	\$ 781,331	\$ 870,700	\$ 643,012	11.4%	\$ 891,865	2.4%
Fringe Benefits	283,696	318,050	250,200	12.1%	361,220	13.6%
General Operating Services	22	1,450	33	6490.9%	1,400	-3.4%
Insurance - Property, AL, GL, WC	459,980	460,059	459,959	0.0%	459,959	0.0%
Maintenance & Rentals	45,060	69,300	17,445	53.8%	69,300	0.0%
Utilities	1,364,731	1,365,000	1,022,690	0.0%	1,364,000	-0.1%
Contractual Services & Projects	248,592	355,400	193,632	43.0%	355,400	0.0%
General Supplies	211,089	282,900	147,378	34.0%	282,500	-0.1%
Automotive Supplies & Gasoline	43,210	63,500	33,757	47.0%	48,500	-23.6%
Materials & Equipment	37,262	52,000	34,631	39.6%	48,500	-6.7%
Major Acquisitions & Improvements	250,331	279,520	268,478	11.7%	149,000	-46.7%
Special Current Charges	7,818	5,000	15,952	-36.0%	22,500	350.0%
<b>STREETS</b>	<b>\$ 3,733,122</b>	<b>\$ 4,122,879</b>	<b>\$ 3,087,167</b>	<b>10.4%</b>	<b>\$ 4,054,144</b>	<b>-1.7%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 03 TRASH COLLECTION**

**GOAL MISSION STATEMENT:**

To collect and dispose of garbage and trash from the residents in the City limits of Lake Charles in the most economical and environmentally safe manner.

**FUNCTION DESCRIPTION:**

This division provides for the collection and disposal of brush, debris, and other residential waste not handled by the automated garbage system. Its function includes the collection of garbage and trash from City residences once a week and then the delivery of the items to the dump sites. There are nine routes which average 717.5 homes per route.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Tons incinerated	5,500	5,800	6,000
Tons trash collected	6,500	7,000	7,000

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Trash Collection	29	33.5	33.5	33.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 03 TRASH COLLECTION</b>						
Salaries/ Wages/ OT	\$ 891,616	\$ 1,039,500	\$ 779,905	16.6%	\$ 1,079,320	3.8%
Fringe Benefits	313,934	393,260	294,512	25.3%	461,605	17.4%
General Operating Services	208	600	-	188.5%	3,100	416.7%
Insurance - Property, AL, GL, WC	245,075	245,075	245,096	0.0%	245,075	0.0%
Maintenance & Rentals	83,544	120,200	70,173	43.9%	160,200	33.3%
Utilities	6,726	6,700	4,274	-0.4%	6,700	0.0%
Contractual Services & Projects	478,103	339,600	234,581	-29.0%	361,100	6.3%
General Supplies	4,947	4,450	1,877	-10.0%	5,000	12.4%
Automotive Supplies & Gasoline	139,927	177,000	89,698	26.5%	152,000	-14.1%
Materials & Equipment	26,245	31,850	26,241	21.4%	31,850	0.0%
Major Acquisitions & Improvements	401,640	346,960	500,154	-13.6%	472,250	36.1%
Special Current Charges	4,988	9,500	11,366	90.5%	11,500	21.1%
<b>TRASH COLLECTION</b>	<b>\$ 2,596,953</b>	<b>\$ 2,714,695</b>	<b>\$ 2,257,877</b>	<b>4.5%</b>	<b>\$ 2,989,700</b>	<b>10.1%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**DEPARTMENT: 001 GENERAL FUND  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 04 SOLID WASTE – GENERAL**

**GOAL MISSION STATEMENT:**

To clean all streets of garbage and trash in the most economical and environmentally safe manner.

**FUNCTION DESCRIPTION:**

The Solid Waste-General (Garbage) Division includes the cost of operation of the City's automated garbage collection service, including related equipment costs, contractual cost of waste disposal, and expenses of transportation to disposal sites. Its primary function is the collection of garbage and trash from City residences once a week and delivery of the items to the dump sites. There are nine routes which average 717.5 homes per route.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Tons garbage collected	26,000	26,500	26,500
Work orders completed	9,000	9,000	9,500
Team Green Recycling tons	658	660	660

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Solid Waste – General	14	14	14	14	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 04 SOLID WASTE-GENERAL</b>						
Salaries/ Wages/ OT	\$ 415,490	\$ 454,500	\$ 348,482	9.4%	\$ 469,600	3.3%
Fringe Benefits	163,567	185,960	137,913	13.7%	198,590	6.8%
General Operating Services	351	2,800	1,075	697.7%	2,800	0.0%
Insurance - Property, AL, GL, WC	235,150	235,150	235,150	0.0%	235,150	0.0%
Maintenance & Rentals	81,243	101,100	95,794	24.4%	115,100	13.8%
Utilities	6,773	7,900	4,570	16.6%	7,400	-6.3%
Contractual Services & Projects	882,049	1,000,100	712,570	13.4%	1,030,100	3.0%
General Supplies	11,509	12,750	17,347	10.8%	18,800	47.5%
Automotive Supplies & Gasoline	246,619	340,000	213,882	37.9%	317,000	-6.8%
Materials & Equipment	147,537	155,750	91,720	5.6%	179,750	15.4%
Major Acquisitions & Improvements	23,993	454,160	823,893	1792.9%	392,000	-13.7%
Special Current Charges	8,755	22,700	2,684	159.3%	17,700	-22.0%
<b>SOLID WASTE-GENERAL</b>	<b>\$ 2,223,036</b>	<b>\$ 2,972,870</b>	<b>\$ 2,685,080</b>	<b>33.7%</b>	<b>\$ 2,983,990</b>	<b>0.4%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 05 VEHICLE MAINTENANCE**

**GOAL MISSION STATEMENT:**

To provide and sustain the City fleet of on-road and off-road vehicles and equipment and to provide these services in a proficient, professional, and courteous manner; to promote the reduction of idle time and improve fuel mileage; to provide information on technology advances in alternative fuels and vehicles.

**FUNCTION DESCRIPTION:**

The Vehicle Maintenance Division accounts for the operational costs of maintenance garage services for Public Works, Police Department, Recreation Department, and City Hall. Repair parts and replacement are charged to departments/divisions and includes fuel, oil, towing, and all diagnosing, and use of vendors

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work orders	5,500	5,600	6,500
Invoices Processed	4,000	4,000	4,000

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Vehicle Maintenance	24	24	24	24	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 05 VEHICLE MAINTENANCE</b>						
Salaries/ Wages/ OT	\$ 844,671	\$ 916,000	\$ 730,552	8.4%	\$ 966,300	5.5%
Fringe Benefits	304,712	351,750	266,912	15.4%	377,830	7.4%
General Operating Services	3,034	7,750	4,129	155.4%	8,050	3.9%
Insurance - Property, AL, GL, WC	85,920	85,920	85,920	0.0%	85,920	0.0%
Maintenance & Rentals	48,386	71,750	20,374	48.3%	71,750	0.0%
Utilities	27,929	44,500	19,965	59.3%	38,200	-14.2%
Contractual Services & Projects	11,454	20,700	8,551	80.7%	18,700	-9.7%
General Supplies	38,115	66,950	34,048	75.7%	66,650	-0.4%
Automotive Supplies & Gasoline	76,435	86,000	107,480	12.5%	137,500	59.9%
Materials & Equipment	36,822	68,500	35,721	86.0%	66,500	-2.9%
Major Acquisitions & Improvements	85,801	-	25,012	-100.0%	215,000	N/A
Special Current Charges	2,653	3,200	2,091	20.6%	3,200	0.0%
<b>VEHICLE MAINTENANCE</b>	<b>\$ 1,565,932</b>	<b>\$ 1,723,020</b>	<b>\$ 1,340,755</b>	<b>10.0%</b>	<b>\$ 2,055,600</b>	<b>19.3%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 06 BUILDING MAINTENANCE

**GOAL MISSION STATEMENT:**

To provide healthy, safe, clean, and usable buildings and facilities by maintenance, repairs, and renovations in a timely and cost effective manner.

**FUNCTION DESCRIPTION:**

The Building Maintenance Division provides the maintenance of air/heating systems and plumbing systems as well as repairs such as carpentry, electrical, and painting for approximately 108 City facilities. Material costs are charged to various departments; personnel and other operational costs are funded through the Building Maintenance Division's budget.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work orders completed	900	950	1,050

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Building Maintenance	13	13	13	13	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 06 BUILDING MAINTENANCE</b>						
Salaries/ Wages/ OT	\$ 354,003	\$ 402,500	\$ 295,052	13.7%	\$ 421,309	4.7%
Fringe Benefits	141,035	163,000	117,597	15.6%	175,360	7.6%
General Operating Services	127	300	34	136.2%	300	0.0%
Insurance - Property, AL, GL, WC	12,331	12,331	12,331	0.0%	12,331	0.0%
Maintenance & Rentals	5,747	12,700	2,646	121.0%	12,200	-3.9%
Utilities	5,216	8,800	4,358	68.7%	6,600	-25.0%
Contractual Services & Projects	-	1,050	-	N/A	1,050	0.0%
General Supplies	14,026	27,700	10,958	97.5%	27,700	0.0%
Automotive Supplies & Gasoline	13,399	22,200	10,787	65.7%	17,200	-22.5%
Materials & Equipment	16,215	19,900	10,588	22.7%	19,900	0.0%
Major Acquisitions & Improvements	41,500	46,000	28,716	10.8%	63,000	37.0%
Special Current Charges	865	1,000	634	15.6%	1,000	0.0%
<b>BUILDING MAINTENANCE</b>	<b>\$ 604,464</b>	<b>\$ 717,481</b>	<b>\$ 493,701</b>	<b>18.7%</b>	<b>\$ 757,950</b>	<b>5.6%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 07 COMMUNICATION AND TRAFFIC

**GOAL MISSION STATEMENT:**

To do the best job the division can to maintain the safety of the motoring public through the maintenance of signs, signals, and communications; to promote the City in its mission and to respond to public concerns within the scope of the division's responsibilities

**FUNCTION DESCRIPTION:**

The Communication and Traffic Division installs and maintains traffic control devices and markings and maintains radio communication equipment used by other departments and divisions. (The cost of utility service to City-maintained traffic signals is also charged to this division.) Its functions consist of maintaining, replacing, and adding traffic signs and signals in the City; maintaining, replacing, and adding traffic signals; street striping; and hanging banners for holidays and special events.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Communications/work orders completed	550	575	600
Traffic/sign work completed	5,150	5,250	5,350
Traffic/signal work completed	1,100	5,190	5,280

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Communication and Traffic	8	8	8	8	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 07 COMMUNICATION &amp; TRAFFIC</b>						
Salaries/ Wages/ OT	\$ 323,320	\$ 329,100	\$ 266,984	1.8%	\$ 340,690	3.5%
Fringe Benefits	97,775	107,800	91,021	10.3%	129,765	20.4%
General Operating Services	87	1,070	394	1129.9%	1,070	0.0%
Insurance - Property, AL, GL, WC	143,315	143,315	143,315	0.0%	143,315	0.0%
Maintenance & Rentals	11,577	15,100	9,229	30.4%	15,100	0.0%
Utilities	29,084	39,000	21,465	34.1%	35,600	-8.7%
Contractual Services & Projects	3,277	3,200	2,772	-2.3%	3,200	0.0%
General Supplies	88,019	127,000	52,254	44.3%	127,000	0.0%
Automotive Supplies & Gasoline	16,279	20,800	12,359	27.8%	17,300	-16.8%
Materials & Equipment	3,508	16,800	2,559	378.9%	16,800	0.0%
Major Acquisitions & Improvements	43,260	-	-	-100.0%	-	N/A
Special Current Charges	433	500	391	15.5%	500	0.0%
<b>COMMUNICATION &amp; TRAFFIC</b>	<b>\$ 759,934</b>	<b>\$ 803,685</b>	<b>\$ 602,743</b>	<b>5.8%</b>	<b>\$ 830,340</b>	<b>3.3%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 14 GROUNDS MAINTENANCE**

**GOAL MISSION STATEMENT:**

To add to and maintain the aesthetic quality of the City.

**FUNCTION DESCRIPTION:**

The Grounds Maintenance/Beautification Division performs grounds maintenance functions such as mowing and landscape management. The City's Litter Abatement Program is accounted for in this division. Its functions include seeding, fertilizing, mowing, grooming, trimming, flower beds, and grass cutting on medians, neutral grounds, and City owned property.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work orders completed	1,100	1,200	1,200

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Grounds Maintenance	30	32.5	32.5	32.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 14 GROUNDS MAINTENANCE</b>						
Salaries/ Wages/ OT	\$ 737,336	\$ 953,200	\$ 641,749	29.3%	\$ 997,700	4.7%
Fringe Benefits	297,371	379,500	272,358	27.6%	447,500	17.9%
General Operating Services	552	2,000	190	262.3%	2,000	0.0%
Insurance - Property, AL, GL, WC	459,958	459,958	459,958	0.0%	459,958	0.0%
Maintenance & Rentals	133,808	161,100	79,845	20.4%	148,100	-8.1%
Utilities	4,043	4,600	3,070	13.8%	4,200	-8.7%
Contractual Services & Projects	134,320	121,800	81,094	-9.3%	135,400	11.2%
General Supplies	48,420	65,750	43,170	35.8%	69,900	6.3%
Automotive Supplies & Gasoline	242,123	276,000	192,978	14.0%	261,000	-5.4%
Materials & Equipment	61,807	77,000	35,071	24.6%	77,000	0.0%
Major Acquisitions & Improvements	592,850	809,000	802,753	36.5%	530,750	-34.4%
Special Current Charges	6,411	5,000	3,873	-22.0%	5,000	0.0%
<b>GROUNDS MAINTENANCE</b>	<u>2,718,999</u>	<u>3,314,908</u>	<u>2,616,109</u>	21.9%	<u>3,138,508</u>	-5.3%
<b>PUBLIC WORKS DEPARTMENT</b>	<u>\$ 15,280,579</u>	<u>\$ 17,507,847</u>	<u>\$ 13,848,084</u>	14.6%	<u>\$ 18,057,116</u>	3.1%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION:**

**GOAL MISSION STATEMENT:**

To strive to administer safe, balanced, aesthetically pleasing and sustainable physical development to Lake Charles while protecting the larger public interest and improving quality.

Through the Planning Commission, the Planning Department is tasked with the principle authority to evaluate, formulate, plan, and execute the basic ingredients of the "City's Urban Policy."

**FUNCTION DESCRIPTION:**

The Planning and Development Department administer programs that influence the quality of life within the City of Lake Charles. A few of these include zoning and land use enforcement, subdivision administration, and floodplain management. The planning department monitors current trends and have several community plans to foster development in all areas of the City. Partnering with the Chamber SWLA, the City of Lake Charles is dedicated to improving the economic reinvestment of the Lake Charles community.

Planning and Development Department Divisions:

- Administration
- Permit Center
- Downtown/Lakefront Development

**AUTHORIZED PERSONNEL:**

	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
<b>Total Personnel Count</b>					
Planning and Development	21	22	22	22	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 FUND: 001 GENERAL FUND</b>						
<b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>						
Salaries/ Wages/ OT	\$ 960,581	\$ 1,084,700	\$ 821,788	12.9%	\$ 1,138,120	4.9%
Fringe Benefits	291,965	343,860	268,160	17.8%	411,555	19.7%
General Operating Services	126,609	129,100	74,102	2.0%	150,850	16.8%
Insurance - Property, AL, GL, WC	80,623	80,623	80,623	0.0%	80,623	0.0%
Maintenance & Rentals	33,940	38,000	20,563	12.0%	43,000	13.2%
Utilities	25,378	29,650	11,994	16.8%	26,650	-10.1%
Contractual Services & Projects	227,670	437,360	174,824	92.1%	399,860	-8.6%
General Supplies	19,823	18,300	11,095	-7.7%	24,250	32.5%
Automotive Supplies & Gasoline	19,100	26,800	12,925	40.3%	21,800	-18.7%
Materials & Equipment	18,828	11,300	1,467	-40.0%	11,300	0.0%
Major Acquisitions & Improvements	77,513	63,000	38,409	-18.7%	21,000	-66.7%
Special Current Charges	45,473	151,350	28,265	232.8%	137,350	-9.3%
PLANNING & DEVELOPMENT DEPT	<u>\$ 1,927,503</u>	<u>\$ 2,414,043</u>	<u>\$ 1,544,215</u>	25.2%	<u>\$ 2,466,358</u>	2.2%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 07 PLANNING AND DEVELOPMENT**  
**DIVISION: 01 ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To provide for the overall planning and coordination of the City's planning needs through customer service, prompt and adequate responses to telephone inquiries, efficient handling and resolution of zoning disputes and complaints; handling comprehensive planning, zoning, site plan development questions.

**FUNCTION DESCRIPTION:**

This division performs general City planning activities, administers zoning and other land development regulations, and carries out economic development programs. It processes zoning compliance, site plans, annexation request, subdivision plans, and planned developments. It oversees and administers programs that directly influence the quality of life within the City. Other functions include historic preservation, downtown development, subdivision management, and floodplain management.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Annexations	7	7	15
Subdivisions	50	50	50
Planning Com/Min or Conditionall Use/Historic Preservation	160	160	100

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Administration	6	5	5	5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>						
<b>DIV: 01 ADMINISTRATION</b>						
Salaries/ Wages/ OT	\$ 260,508	\$ 315,900	\$ 256,664	21.3%	\$ 327,600	3.7%
Fringe Benefits	73,176	95,300	76,239	30.2%	111,240	16.7%
General Operating Services	77,307	70,450	48,305	-8.9%	77,500	10.0%
Insurance - Property, AL, GL, WC	18,380	18,380	18,380	0.0%	18,380	0.0%
Maintenance & Rentals	8,335	9,700	5,722	16.4%	10,700	10.3%
Utilities	3,778	5,000	2,386	32.3%	5,000	0.0%
Contractual Services & Projects	45	150	-	233.3%	150	0.0%
General Supplies	1,717	2,500	1,669	45.6%	2,950	18.0%
Automotive Supplies & Gasoline	944	1,700	1,150	80.1%	1,700	0.0%
Materials & Equipment	2,566	1,500	-	-41.5%	1,500	0.0%
Major Acquisitions & Improvements	41,174	21,000	-	-49.0%	21,000	0.0%
Special Current Charges	26,512	69,200	1,493	161.0%	59,200	-14.5%
<b>ADMINISTRATION</b>	<b>\$ 514,442</b>	<b>\$ 610,780</b>	<b>\$ 412,008</b>	<b>18.7%</b>	<b>\$ 636,920</b>	<b>4.3%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION: 02 PERMIT CENTER**

**GOAL MISSION STATEMENT:**

To provide information to the public and contractors; review development and single structure designs; conduct plan reviews and inspections, manage the structure demolition process; and preserve health, safety, and welfare of the City.

**FUNCTION DESCRIPTION:**

The Permit Center is a centralized location for obtaining development permits and for acquiring information on all construction, zoning, and land use requirements for the City of Lake Charles. It establishes rules and regulations for construction, alteration, repair, removal, relocation, demolition, and the use and occupancy of buildings, structures, and premises. It is also responsible for the following: review plans for compliance of new construction and alteration of existing structures; issue building, electrical plumbing, gas, and mechanical permits; perform inspections of various trades on new and altered buildings to assure compliance with codes; license various construction trades such as building, electrical, plumbing, gas, and mechanical contractors; investigate all complaints dealing with building, electrical, plumbing, gas, mechanical, zoning or property standards such as junk vehicles, junk materials, garbage and trash, or tall grass on private property; and handle condemnation procedures.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Building permits	1,614	1,614	1,700
Electrical permits	1,552	1,552	1,600
Mechanical permits	291	291	250
Plumbing permits	675	675	700

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Permit Center	13	15	15	15	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<u>Department / Division</u>	<u>Actual Fiscal Year 2015 - 2016</u>	<u>Adopted Budget 2016 - 2017</u>	<u>Y-T-D FY 2017 7/31/2017</u>	<u>% Change Adopted '17 from Actual '16</u>	<u>Finance Prop Budget 2017 - 2018</u>	<u>% Change Adopted '17 to '18 Proposed</u>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>						
<b>DIV: 02 PERMIT CENTER</b>						
Salaries/ Wages/ OT	\$ 618,031	\$ 675,100	\$ 490,812	9.2%	\$ 713,580	5.7%
Fringe Benefits	189,115	214,200	168,268	13.3%	263,185	22.9%
General Operating Services	48,492	54,500	24,304	12.4%	69,500	27.5%
Insurance - Property, AL, GL, WC	55,043	55,043	55,043	0.0%	55,043	0.0%
Maintenance & Rentals	25,605	28,300	14,841	10.5%	32,300	14.1%
Utilities	21,135	24,000	9,364	13.6%	21,000	-12.5%
Contractual Services & Projects	222,516	431,210	172,591	93.8%	391,210	-9.3%
General Supplies	10,558	7,200	8,072	-31.8%	12,300	70.8%
Automotive Supplies & Gasoline	18,156	25,100	11,775	38.2%	20,100	-19.9%
Materials & Equipment	16,262	9,300	1,467	-42.8%	9,300	0.0%
Major Acquisitions & Improvements	36,339	42,000	38,409	15.6%	-	-100.0%
Special Current Charges	12,969	16,000	8,764	23.4%	22,000	37.5%
<b>PERMIT CENTER</b>	<u>\$ 1,274,221</u>	<u>\$ 1,581,953</u>	<u>\$ 1,003,710</u>	24.2%	<u>\$ 1,609,518</u>	1.7%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION: 13 DOWNTOWN/LAKEFRONT DEVELOPMENT**

**GOAL MISSION STATEMENT:**

To define the parameters, characteristics, aesthetics, and mission of the Downtown Development District with focus on customer and stakeholder needs. Two Historic Districts are adjacent to Downtown. The “Charpentier district” encases a 50-block area of homes dating back to the late 1800’s and 1900’s. This district encompasses some of the finest renovated architecture in Louisiana which was included in the 1990 National Historic Register.

**FUNCTION DESCRIPTION:**

This division was established in the 2010-2011 fiscal year to perform the planning and development function for the downtown and lakefront districts of the City. Its functions include beautification/aesthetics; budget, funding, operations; economic development; historic preservation; planning and coordination; transportation; and safety and security.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Development reviews	13	19	20
Historic preservation projects	2	4	2

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Downtown/Lakefront Development	2	2	2	2	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<u>Department / Division</u>	<u>Actual Fiscal Year 2015 - 2016</u>	<u>Adopted Budget 2016 - 2017</u>	<u>Y-T-D FY 2017 7/31/2017</u>	<u>% Change Adopted '17 from Actual '16</u>	<u>Finance Prop Budget 2017 - 2018</u>	<u>% Change Adopted '17 to '18 Proposed</u>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>						
<b>DIV: 13 DOWNTOWN/LAKEFRONT DEVLPMNT</b>						
Salaries/ Wages/ OT	\$ 82,042	\$ 93,700	\$ 74,312	14.2%	\$ 96,940	3.5%
Fringe Benefits	29,674	34,360	23,653	15.8%	37,130	8.1%
General Operating Services	810	4,150	1,493	412.3%	3,850	-7.2%
Insurance - Property, AL, GL, WC	7,200	7,200	7,200	0.0%	7,200	0.0%
Maintenance & Rentals	-	-	-	N/A	-	N/A
Utilities	465	650	244	39.8%	650	0.0%
Contractual Services & Projects	5,109	6,000	2,233	17.4%	8,500	41.7%
General Supplies	7,548	8,600	1,354	13.9%	9,000	4.7%
Materials & Equipment	-	500	-	N/A	500	0.0%
Special Current Charges	5,992	66,150	18,008	1004.0%	56,150	-15.1%
<b>DOWNTOWN/LAKEFRONT PLAN</b>	<u>138,840</u>	<u>221,310</u>	<u>128,497</u>	59.4%	<u>219,920</u>	-0.6%
<b>PLANNING &amp; DEVELOPMENT DEPT.</b>	<u>\$ 1,927,503</u>	<u>\$ 2,414,043</u>	<u>\$ 1,544,215</u>	25.2%	<u>\$ 2,466,358</u>	2.2%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To give the highest quality of service to fellow employees and the community of Lake Charles.

**FUNCTION DESCRIPTION:**

General Services Department Divisions:

Administration  
 Building Services  
 Printing Services

Information Technology  
 1911 City Hall  
 Community Service Grants

**AUTHORIZED PERSONNEL:**

	<b>Actual Fiscal Year</b>	<b>Adopted Budget</b>	<b>Adjusted Budget</b>	<b>Proposed Budget</b>	<b>% Change From 2017</b>
<b>Total Personnel Count</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>Adopted</b>
General Services	20.5	21.5	22.5	22.5	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adotped Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Proposed 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
Salaries/ Wages/ OT	\$ 1,020,167	\$ 1,228,400	\$ 911,225	20.4%	\$ 1,288,790	4.9%
Fringe Benefits	283,313	353,353	249,783	24.7%	394,085	11.5%
General Operating Services	49,710	70,945	36,352	42.7%	72,670	2.4%
Insurance - Property, AL, GL, WC	230,369	241,275	231,275	4.7%	241,275	0.0%
Maintenance & Rentals	271,729	417,150	183,356	53.5%	409,250	-1.9%
Utilities	165,831	193,400	136,408	16.6%	191,700	-0.9%
Contractual Services & Projects	546,139	739,100	456,603	35.3%	691,600	-6.4%
General Supplies	87,367	109,800	79,498	25.7%	115,000	4.7%
Automotive Supplies & Gasoline	5,015	10,350	3,164	106.4%	7,700	-25.6%
Materials & Equipment	491,061	357,100	268,506	-27.3%	364,800	2.2%
Major Acquisitions & Improvements	-	8,400	19,205	N/A	-	-100.0%
Special Current Charges	1,370,281	1,749,300	1,080,823	27.7%	2,023,775	15.7%
<b>GENERAL SERVICES DEPARTMENT</b>	<u>4,520,982</u>	<u>5,478,573</u>	<u>3,656,198</u>	21.2%	<u>5,800,645</u>	5.9%
<b>OPERATING EXPENDITURES</b>	<u>\$ 60,227,586</u>	<u>\$ 67,796,039</u>	<u>\$ 52,714,167</u>	12.6%	<u>\$ 70,305,647</u>	3.7%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 01 ADMINISTRATION

**GOAL MISSION STATEMENT:**

To give the highest quality of service to fellow employees and the community of Lake Charles.

**FUNCTION DESCRIPTION:**

This division serves as a cost center for general administrative support and non-departmental charges, operational payments to other agencies pursuant to statutes or agreements, and incidental expenses of boards and commissions. It also provides for election costs and write-offs of uncollectible receivables for the entire General Fund.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Elections	1	2	1
CPPJ agreements	5	5	5

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Administration	4	6	6	6	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<u>Department / Division</u>	<u>Actual Fiscal Year 2015 - 2016</u>	<u>Adopted Budget 2016 - 2017</u>	<u>Y-T-D FY 2017 7/31/2017</u>	<u>% Change Adopted '17 from Actual '16</u>	<u>Finance Prop Budget 2017 - 2018</u>	<u>% Change Adopted '17 to '18 Proposed</u>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 01 ADMINISTRATION</b>						
Salaries/ Wages/ OT	\$ 233,242	\$ 300,300	\$ 217,918	28.8%	\$ 317,150	5.6%
Fringe Benefits	77,286	102,700	64,923	32.9%	112,040	9.1%
General Operating Services	38,207	52,500	32,559	37.4%	55,000	4.8%
Insurance - Property, AL, GL, WC	119,175	130,081	120,081	9.2%	130,081	0.0%
Maintenance & Rentals	13,969	23,550	16,664	68.6%	26,050	10.6%
Utilities	44,130	52,700	34,131	19.4%	49,400	-6.3%
Contractual Services & Projects	10,470	13,650	4,317	30.4%	13,150	-3.7%
General Supplies	25,954	29,400	18,846	13.3%	30,700	4.4%
Automotive Supplies & Gasoline	1,666	3,950	965	137.1%	2,950	-25.3%
Materials & Equipment	-	5,800	-	N/A	3,800	-34.5%
Special Current Charges	1,368,581	1,745,200	1,080,125	27.5%	2,021,900	15.9%
GENERAL ADMINISTRATION	<u>\$ 1,932,680</u>	<u>\$ 2,459,831</u>	<u>\$ 1,590,529</u>	27.3%	<u>\$ 2,762,221</u>	12.3%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 02 BUILDING SERVICES

**GOAL MISSION STATEMENT:**

To provide maintenance and supplies for the efficient operation of City Hall.

**FUNCTION DESCRIPTION:**

This division maintains the City Hall building and plant and oversees the janitorial services and supplies for City Hall.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Floors to maintain	10	10	10

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Building Services	4	4.5	4.5	4.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted '17 from Actual '16	Finance Prop Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 02 BUILDING SERVICES</b>						
Salaries/ Wages/ OT	\$ 207,663	\$ 261,400	\$ 198,506	25.9%	\$ 296,900	13.6%
Fringe Benefits	33,946	51,400	38,031	51.4%	68,480	33.2%
General Operating Services	153	270	141	76.5%	320	18.5%
Insurance - Property, AL, GL, WC	53,331	53,331	53,331	0.0%	53,331	0.0%
Maintenance & Rentals	114,033	212,300	73,775	86.2%	213,100	0.4%
Utilities	89,204	100,700	68,990	12.9%	98,000	-2.7%
Contractual Services & Projects	23,302	97,250	22,267	317.3%	75,250	-22.6%
General Supplies	30,831	42,200	29,137	36.9%	39,200	-7.1%
Automotive Supplies & Gasoline	2,335	3,650	1,448	56.3%	2,850	-21.9%
Materials & Equipment	9,779	12,200	8,049	24.8%	13,200	8.2%
Special Current Charges	1,225	1,500	628	22.4%	1,200	-20.0%
<b>BUILDING SERVICES</b>	<b>\$ 565,802</b>	<b>\$ 836,201</b>	<b>\$ 494,303</b>	<b>47.8%</b>	<b>\$ 861,831</b>	<b>3.1%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 10 GENERAL SERVICES  
DIVISION: 03 PRINTING SERVICES**

**GOAL MISSION STATEMENT:**

To provide timely and efficient handling of the City’s printing needs and mail delivery services for all City departments.

To provide communications services that help promote City activities/successes in the most effective means possible.

**FUNCTION DESCRIPTION:**

This division provides for the various printing needs of all City departments including stationery, envelopes, and forms; works with departments/divisions on printing projects such as the annual budget, certificates, brochures, booklets; maintains a supply of paper for copy machines; and picks up mail from the Post Office and City offices and distributes it to all City divisions. Material and postage costs are charged to the receiving departments/divisions.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Documents printed	1,300,000	1,500,000	1,550,000
Mail metered	133,400	135,000	136,000

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Printing Services	5	3	3	3	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted '17 from Actual '16	Finance Prop Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 03 PRINTING SERVICES</b>						
Salaries/ Wages/ OT	\$ 85,387	\$ 100,100	\$ 71,880	17.2%	\$ 96,970	-3.1%
Fringe Benefits	32,379	36,500	28,881	12.7%	38,250	4.8%
General Operating Services	10,027	13,500	1,570	34.6%	13,000	-3.7%
Insurance - Property, AL, GL, WC	13,638	13,638	13,638	0.0%	13,638	0.0%
Maintenance & Rentals	80,882	90,900	58,845	12.4%	84,900	-6.6%
Utilities	1,252	2,400	818	91.7%	2,400	0.0%
General Supplies	1,196	4,200	1,013	251.2%	3,700	-11.9%
Automotive Supplies & Gasoline	644	2,000	524	210.6%	1,200	-40.0%
Materials & Equipment	-	5,600	1,661	N/A	5,300	-5.4%
Major Acquisitions & Improvements	-	8,400	-	N/A	-	-100.0%
Special Current Charges	246	200	35	-18.7%	250	25.0%
<b>PRINTING SERVICES</b>	<b>\$ 225,651</b>	<b>\$ 277,438</b>	<b>\$ 178,865</b>	<b>23.0%</b>	<b>\$ 259,608</b>	<b>-6.4%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 10 GENERAL SERVICES  
DIVISION: 04 INFORMATION TECHNOLOGY**

**GOAL MISSION STATEMENT:**

To provide all City employees with the hardware, software, and network resources needed to perform their jobs effectively and efficiently and to provide citizens with the electronic services needed to conduct business with the City.

**FUNCTION DESCRIPTION:**

Functions of the Information Technology Division include application support for ten or more enterprise-class systems used by all City employees or by specific departments; hardware, operating system, and software support for desktop computers and laptops used by approximately 600 employees across all City departments; and management of fifty or more servers housed in a 24x7x365 data center and in other City facilities.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Number of computers in use	650	650	650
Work orders completed	1,806	1,800	1,800

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Information Technology	4.5	4.5	4.5	4.5	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 04 INFORMATION TECHNOLOGY</b>						
Salaries/ Wages/ OT	\$ 291,809	\$ 318,800	\$ 245,136	9.2%	\$ 325,110	2.0%
Fringe Benefits	84,701	97,300	73,559	14.9%	104,745	7.7%
General Operating Services	243	1,650	309	579.0%	1,350	-18.2%
Insurance - Property, AL, GL, WC	23,647	23,647	23,647	0.0%	23,647	0.0%
Maintenance & Rentals	42,940	71,000	21,279	65.3%	51,000	-28.2%
Utilities	9,138	12,500	11,592	36.8%	13,300	6.4%
Contractual Services & Projects	510,327	625,000	429,144	22.5%	600,000	-4.0%
General Supplies	21,973	19,400	20,962	-11.7%	26,500	36.6%
Automotive Supplies & Gasoline	370	750	227	102.7%	700	-6.7%
Materials & Equipment	478,246	332,000	258,650	-30.6%	340,000	2.4%
Special Current Charges	123	100	35	-18.7%	125	25.0%
<b>INFORMATION TECHNOLOGY</b>	<b>\$ 1,463,517</b>	<b>\$ 1,502,147</b>	<b>\$ 1,084,540</b>	<b>2.6%</b>	<b>\$ 1,486,477</b>	<b>-1.0%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 09 1911 CITY HALL

**GOAL MISSION STATEMENT:**

To provide for the operation and maintenance of the restored 1911 City Hall building.

**FUNCTION DESCRIPTION:**

This division accounts for the operation and maintenance costs of the restored 1911 City Hall building, including wages for temporary employees. The exhibit and event costs at this building are separately budgeted through the Arts/Special Events Fund.

**AUTHORIZED PERSONNEL:**

<b>Total Personnel Count</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
1911 City Hall	0	.5	.5	.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 09 1911 CITY HALL</b>						
Salaries/ Wages/ OT	\$ 28,545	\$ 50,900	\$ 26,134	78.3%	\$ 50,900	0.0%
Fringe Benefits	2,184	3,940	1,455	80.4%	4,090	3.8%
General Operating Services	84	200	47	138.1%	300	50.0%
Insurance - Property, AL, GL, WC	13,331	13,331	13,331	0.0%	13,331	0.0%
Maintenance & Rentals	17,534	16,500	11,131	-5.9%	31,500	90.9%
Utilities	21,283	24,100	20,339	13.2%	27,600	14.5%
Contractual Services & Projects	2,014	2,700	875	34.1%	2,700	0.0%
General Supplies	5,851	12,500	9,176	113.6%	13,500	8.0%
Materials & Equipment	648	-	-	-100.0%	1,000	N/A
Special Current Charges	106	200	-	88.7%	200	0.0%
1911 CITY HALL	<u>\$ 91,580</u>	<u>\$ 124,371</u>	<u>\$ 82,488</u>	35.8%	<u>\$ 145,121</u>	16.7%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND  
DEPARTMENT: 10 GENERAL SERVICES  
DIVISION: 11 COMMUNITY SERVICE GRANTS**

**GOAL MISSION STATEMENT:**

To administer federally-assisted programs efficiently and timely to help citizens of the city/community, especially lower-income families. It is our goal to ensure that DBEs (Disadvantaged Business Enterprises) have an equal opportunity to receive and participate in DOT (Department of Transportation) assisted contracts.

**FUNCTION DESCRIPTION:**

This division provides administrative support for federally-assisted programs budgeted through other divisions and fund accounts such as AmeriCorps, Summer Food Service Program, the Community Development Block Grant and HOME Programs, See the individual details on these programs at their respective budget sites. Additional areas administered by this division are as follows:

Mayor's Commission on Disability (MCOD): was formed in 1983 to expand the opportunities of persons with physical or mental disabilities and thus enhance their contribution to society.

Human Relations Commission: operates as an advisory board in all matters involving any department of the City, City officials, employees, and agents and their relationships and/or contacts with the citizens of the City.

Leadership Team for Community and Race Relations: mission is to develop and implement programs, events, and activities and to produce materials in the community that have significant impact on promoting racial equality, respect, and harmony among all members in the City and its surrounding communities.

Junior Team Green: consists of a group of young people, ages ranging from 12 to 18, and adult leaders who have committed themselves to educating and encouraging young people to be more environmentally responsible.

Mayor's Youth Partnership: consists of a group of young people, ages ranging from 12 to 18, to service in an advisory capacity to the Mayor of Lake Charles on youth issues and needs along with recommendations.

DBE/SBOP: To assist small and small economically and/or socially disadvantaged businesses seeking to do business with the City of Lake Charles, an environment and process that promotes equal access and increased opportunities by leveling the playing field through the Small Business Opportunity Program (SBOP). This program provides small businesses with the opportunity to participate with prime contractors on City contracts and procurements by competing with other businesses. Prime contractors, are encouraged to provide good faith efforts of twenty-five (25) percent of their subcontracted work to socially and economically disadvantaged businesses or small businesses.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Multicultural dinners attendance	100	50	50
MCOD attendees	250	0	250
Jr. Team Green activities	9	10	10
HR Cases	50	50	50
Mayor's Youth Partnership	4	6	4
DBE/SBOP Educational Outreach/Trainings	N/A	15	25

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
General Service Grants	3	3	4	4	33.3%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

<b>Department / Division</b>	<b>Actual Fiscal Year 2015 - 2016</b>	<b>Adopted Budget 2016 - 2017</b>	<b>Y-T-D FY 2017 7/31/2017</b>	<b>% Change Adopted '17 from Actual '16</b>	<b>Finance Prop Budget 2017 - 2018</b>	<b>% Change Adopted '17 to '18 Proposed</b>
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 11 COMMUNITY SERV GRANTS</b>						
Salaries/ Wages/ OT	\$ 173,521	\$ 196,900	\$ 151,651	13.5%	\$ 201,760	2.5%
Fringe Benefits	52,817	61,513	42,934	16.5%	66,480	8.1%
General Operating Services	996	2,825	1,726	183.6%	2,700	-4.4%
Insurance - Property, AL, GL, WC	7,247	7,247	7,247	0.0%	7,247	0.0%
Maintenance & Rentals	2,371	2,900	1,662	22.3%	2,700	-6.9%
Utilities	824	1,000	538	21.4%	1,000	0.0%
Contractual Services & Projects	26	500	-	1823.1%	500	0.0%
General Supplies	1,562	2,100	364	34.4%	1,400	-33.3%
Materials & Equipment	2,388	1,500	146	-37.2%	1,500	0.0%
Major Acquisitions & Improvements	-	-	19,205	N/A	-	N/A
Special Current Charges	-	2,100	-	N/A	100	-95.2%
<b>COMMUNITY SERVICE/GRANTS</b>	<u>241,752</u>	<u>278,585</u>	<u>225,473</u>	15.2%	<u>285,387</u>	2.4%
<b>GENERAL SERVICES DEPARTMENT</b>	<u>4,520,982</u>	<u>5,478,573</u>	<u>3,656,198</u>	21.2%	<u>5,800,645</u>	5.9%
<b>GENERAL FUND OPERATING EXP</b>	<u>\$ 60,227,586</u>	<u>\$ 67,796,039</u>	<u>\$ 52,714,170</u>	12.6%	<u>\$ 70,305,647</u>	3.7%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 21 TRANSFERS  
DIVISION: 01 OPERATING TRANSFERS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This cost center accounts for transfers from General Fund which are not included in departmental operating budgets. The majority of these transfers are made on a recurring basis to supplement revenues received by Special Revenue and Enterprise Funds which would otherwise experience cash deficits. Transfers to Capital Projects may also be made to supplement or match other authorized fund sources for major or multi-year capital acquisitions and improvements.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

Department / Division	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted '17 from Actual '16	Finance Prop Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 001 GENERAL FUND</b>						
<b>DEPT: 21 TRANSFERS</b>						
<b>DIV: 01 OPERATING TRANSFERS</b>						
Interfund transfer Facility Renewal Fund	\$ 906,121	\$ -	\$ -	-100.0%	\$ -	N/A
Interfund transfer Americorps Grant	87,592	128,497	86,782	46.7%	140,254	9.1%
Interfund transfer HOME Program	33,010	30,042	15,665	-9.0%	31,273	4.1%
Interfund transfer Recreation	571,355	1,281,587	640,794	124.3%	1,215,893	-5.1%
Interfund transfer Special Revenue	<u>1,598,078</u>	<u>1,440,126</u>	<u>743,241</u>	-9.9%	<u>1,387,420</u>	-3.7%
Interfund trsf School Board STX Dist. 3	<u>232,683</u>	<u>350,000</u>	<u>193,671</u>	50.4%	<u>350,000</u>	0.0%
Interfund transfer - Debt Service	<u>232,683</u>	<u>350,000</u>	<u>193,671</u>	50.4%	<u>350,000</u>	0.0%
Interfund transfer Transit Operations	929,745	1,055,790	1,055,790	13.6%	1,138,115	7.8%
Interfund transfer Civic Center Operations	660,240	893,214	893,214	35.3%	780,334	-12.6%
Interfund transfer Golf Course Operations	490,961	592,513	592,513	20.7%	649,133	9.6%
Interfund transfer Proprietary Funds	<u>2,080,946</u>	<u>2,541,517</u>	<u>2,541,517</u>	22.1%	<u>2,567,582</u>	1.0%
Interfund transfer sales tax to Wastewater	137,177	357,141	357,141	160.4%	316,000	-11.5%
Interfund transfer sales tax to Water	160,040	350,326	350,326	118.9%	309,500	-11.7%
Interfund transfer sales tax for salaries	<u>297,217</u>	<u>707,467</u>	<u>707,467</u>	138.0%	<u>625,500</u>	-11.6%
<b>DIV: CAPITAL &amp; OTHER TRANSFERS</b>						
Interfund transfer Wastewater basin repairs	2,500,000	1,500,000	1,500,000	-40.0%	2,000,000	33.3%
Interfund transfer Drainage improvements	-	-	-	N/A	2,000,000	N/A
Interfund transfer WWTP BC rebuild	4,500,000	-	-	-100.0%	-	N/A
Interfund transfer Transit Capital	74,800	-	-	-100.0%	100,000	N/A
Interfund transfer - Capital	<u>7,074,800</u>	<u>1,500,000</u>	<u>1,500,000</u>	-78.8%	<u>4,100,000</u>	173.3%
				N/A		N/A
Total transfers	<u>11,283,724</u>	<u>6,539,110</u>	<u>5,685,896</u>	-42.0%	<u>9,030,502</u>	38.1%
FUND: 001 GENERAL FUND	<u>\$ 71,511,310</u>	<u>\$ 74,335,149</u>	<u>\$ 58,400,066</u>	3.9%	<u>\$ 79,336,149</u>	6.7%

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# **SPECIAL REVENUE FUNDS**

**WASTE WATER  
RIVERBOAT GAMING  
DEBT RESERVE FUND – .25% SALES TAX 2016  
RECREATION  
CENTRAL SCHOOL  
SPECIAL EVENTS  
COMMUNITY DEVELOPMENT  
HUD HOUSING PROGRAMS  
SUMMER FEEDING GRANT  
AMERICORPS GRANT  
PUBLIC SAFETY GRANTS  
D.A.R.E. GRANT  
COPS HIRING GRANT  
DISASTER RECOVERY  
FACILITY RENEWAL**

**Special Revenue Funds are used to account for various restricted revenues and related expenditures which are not readily accountable in another fund type.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**SPECIAL REVENUE FUND SUMMARY**

	<b>Waste Water</b>	<b>Riverboat Gaming</b>	<b>Reserve 2016 STX Levy</b>	<b>Recreation Fund</b>	<b>Central School</b>	<b>Special Event</b>	<b>Community Development</b>
<b>Revenues:</b>							
Property taxes	\$ -	\$ -	\$ -	\$ 1,185,057	\$ -	\$ -	\$ -
Additional sales tax levy portions	4,161,600	-	1,625,625	2,080,800	-	-	-
Franchise and license taxes	-	10,800,000	-	-	-	-	-
Intergovernmental	-	-	-	50,000	-	-	293,605
Charges for services	13,129,500	-	-	-	-	-	-
Use of money and property	84,300	13,000	5,000	127,300	86,950	27,700	-
Total operating revenues	<u>17,375,400</u>	<u>10,813,000</u>	<u>1,630,625</u>	<u>3,443,157</u>	<u>86,950</u>	<u>27,700</u>	<u>293,605</u>
Operating transfers in	316,000	-	-	1,814,618	10,000	200,000	-
<b>Expenditures:</b>							
Police Department	-	-	-	-	-	-	-
Public Works	11,262,965	-	-	-	-	-	-
Planning & Development	-	-	-	-	-	-	293,605
Community Services	-	-	-	5,257,775	173,363	280,063	-
Total operating expenditures	<u>11,262,965</u>	<u>-</u>	<u>-</u>	<u>5,257,775</u>	<u>173,363</u>	<u>280,063</u>	<u>293,605</u>
<b>Other financing uses:</b>							
Operating transfers out	-	808,725	-	-	-	-	-
Transfer to Debt Service accounts	3,323,246	3,180,240	-	-	-	-	-
Capital transfers-General Capital Projects	3,500,000	6,300,000	1,600,000	-	-	-	-
Capital transfers-Enterprise Funds	-	200,000	-	-	-	-	-
Total transfers	<u>6,823,246</u>	<u>10,488,965</u>	<u>1,600,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>18,086,211</u>	<u>10,488,965</u>	<u>1,600,000</u>	<u>5,257,775</u>	<u>173,363</u>	<u>280,063</u>	<u>293,605</u>
Net Income (loss)	<u>\$ (394,811)</u>	<u>\$ 324,035</u>	<u>\$ 30,625</u>	<u>\$ -</u>	<u>\$ (76,413)</u>	<u>\$ (52,363)</u>	<u>\$ -</u>
Projected beginning fund balance	\$ 3,716,316	\$ 563,215	\$ 1,622,333	\$ 658,136	\$ 95,337	\$ 127,073	\$ -
Fund balance (used) added operations	3,105,189	-	-	-	(76,413)	(52,363)	-
Fund balance used for capital transfers	(3,500,000)	324,035	30,625	-	-	-	-
Total fund balance (used) added	<u>(394,811)</u>	<u>324,035</u>	<u>30,625</u>	<u>-</u>	<u>(76,413)</u>	<u>(52,363)</u>	<u>-</u>
Ending fund balance	<u>\$ 3,321,505</u>	<u>\$ 887,250</u>	<u>\$ 1,652,958</u>	<u>\$ 658,136</u>	<u>\$ 18,924</u>	<u>\$ 74,710</u>	<u>\$ -</u>

HUD Housing Programs	Summer Feeding	Americorps Grant	Public Safety Grants	D.A.R.E. Grant	COPS Hiring Grant	Disaster Recovery	Facility Renewal	Total Special Revenue
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,185,057
-	-	-	-	-	-	-	-	7,868,025
-	-	-	-	-	-	-	-	10,800,000
363,380	755,983	180,860	197,253	-	313,781	1,184,179	-	3,339,041
-	-	-	-	-	-	-	-	13,129,500
-	-	-	-	-	-	394,726	15,000	753,976
<u>363,380</u>	<u>755,983</u>	<u>180,860</u>	<u>197,253</u>	<u>-</u>	<u>313,781</u>	<u>1,578,905</u>	<u>15,000</u>	<u>37,075,599</u>
<u>31,273</u>	<u>-</u>	<u>140,254</u>	<u>-</u>	<u>-</u>	<u>161,100</u>	<u>-</u>	<u>-</u>	<u>2,673,245</u>
-	-	-	197,253	-	566,025	-	-	763,278
-	-	-	-	-	-	-	-	11,262,965
-	-	-	-	-	-	-	-	293,605
<u>394,653</u>	<u>755,983</u>	<u>321,114</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,578,905</u>	<u>-</u>	<u>8,761,856</u>
<u>394,653</u>	<u>755,983</u>	<u>321,114</u>	<u>197,253</u>	<u>-</u>	<u>566,025</u>	<u>1,578,905</u>	<u>-</u>	<u>21,081,704</u>
-	-	-	-	-	-	-	-	808,725
-	-	-	-	-	-	-	-	6,503,486
-	-	-	-	-	-	-	-	11,400,000
-	-	-	-	-	-	-	-	200,000
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>18,912,211</u>
<u>394,653</u>	<u>755,983</u>	<u>321,114</u>	<u>197,253</u>	<u>-</u>	<u>566,025</u>	<u>1,578,905</u>	<u>-</u>	<u>39,993,915</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (91,144)</u>	<u>\$ -</u>	<u>\$ 15,000</u>	<u>\$ (245,071)</u>
\$ 192,818	\$ 108,386	\$ -	\$ 20,642	\$ 206,879	\$ 374,791	\$ 2,845,017	\$ 3,194,994	\$ 13,725,937
-	-	-	-	-	(91,144)	-	15,000	2,900,269
-	-	-	-	-	-	-	-	(3,145,340)
-	-	-	-	-	(91,144)	-	15,000	(245,071)
<u>\$ 192,818</u>	<u>\$ 108,386</u>	<u>\$ -</u>	<u>\$ 20,642</u>	<u>\$ 206,879</u>	<u>\$ 283,647</u>	<u>\$ 2,845,017</u>	<u>\$ 3,209,994</u>	<u>\$ 13,480,866</u>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 117 WASTEWATER  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 08 WASTEWATER**

**GOAL MISSION STATEMENT:**

To keep the existing sewer system in repair and condition to meet various standards and to insure the production of quality water to be released to the receiving water bodies of the State of Louisiana.

**FUNCTION DESCRIPTION:**

This division accounts for the operating costs of the sanitary sewerage collection, treatment system, and repair systems and provides partial support of system improvements. Its functions include operating 24-hour seven-day-a-week for the collection and treatment of wastewater; installing service taps; building manholes; laying extensions; and maintaining approximately 135 lift stations and 4 treatment facilities. The construction crews maintain and repair existing service lines while laboratory personnel collect daily samples at all facilities to ensure environmental standards are met.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work orders completed (includes Dottie one-call)	10,500	10,500	10,500
Sanitary sewers (miles)	600	600	600
Storm sewers (miles)	425	425	425
Maximum daily treatment capacity (daily m. gal.)	18	18	18

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Wastewater	65	65.5	65.5	65.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 117 WASTE WATER</b>							
<b>Revenues:</b>							
Ten Year Sales Tax - 0.16%	\$ 3,961,551	\$ 4,000,000	\$ 3,101,296	\$ 4,080,000	1.0%	\$ 4,161,600	4.0%
Taxes and special assessments	3,961,551	4,000,000	3,101,296	4,080,000	1.0%	4,161,600	4.0%
Physical Environment - Charges for Services	4,040	4,500	3,742	4,242	11.4%	4,500	0.0%
Sewer extension charges	111,033	120,000	123,304	130,304	8.1%	125,000	4.2%
Sewer user charges	13,281,721	13,500,000	10,350,696	13,000,696	1.6%	13,000,000	-3.7%
Charges for services	13,396,794	13,624,500	10,477,742	13,135,242	1.7%	13,129,500	-3.6%
Interest earnings	27,121	14,000	22,849	27,349	-48.4%	24,000	71.4%
Miscellaneous revenue	10,490	5,000	42,422	47,422	-52.3%	60,300	1106.0%
Use of money and property	37,611	19,000	65,271	74,771	-49.5%	84,300	343.7%
<b>Total operating revenues</b>	<b>17,395,956</b>	<b>17,643,500</b>	<b>13,644,309</b>	<b>17,290,013</b>	<b>1.4%</b>	<b>17,375,400</b>	<b>-1.5%</b>
<b>Expenditures:</b>							
Salaries/ Wages/ OT	2,444,851	2,672,500	2,161,160	2,681,360	9.3%	2,843,450	6.4%
Fringe Benefits	839,511	964,560	743,054	943,679	14.9%	1,044,520	8.3%
General Operating Services	10,356	17,650	8,160	11,016	70.4%	13,650	-22.7%
Insurance - Property, AL, GL, WC	419,419	424,445	426,668	426,668	1.2%	426,445	0.5%
Maintenance & Rentals	1,085,253	1,161,200	1,099,792	1,374,740	7.0%	1,416,700	22.0%
Utilities	1,027,992	1,156,500	831,369	1,130,662	12.5%	1,160,300	0.3%
Contractual Services & Projects	486,806	573,000	378,795	522,737	17.7%	545,500	-4.8%
General Supplies	555,765	638,250	463,364	602,373	14.8%	658,600	3.2%
Automotive Supplies & Gasoline	133,159	162,500	133,560	180,306	22.0%	167,200	2.9%
Materials & Equipment	347,736	488,500	182,792	255,909	40.5%	452,100	-7.5%
Major Acquisitions & Improvements	654,227	1,411,700	469,921	851,321	115.8%	1,105,000	-21.7%
Special Current Charges	1,355,373	1,474,000	799,319	1,049,319	8.8%	1,429,500	-3.0%
<b>Wastewater operating expenditures</b>	<b>9,360,448</b>	<b>11,144,805</b>	<b>7,697,954</b>	<b>10,030,090</b>	<b>19.1%</b>	<b>11,262,965</b>	<b>1.1%</b>
Interfund transfer-sales tax rev from General Fu	137,177	357,141	357,141	357,141	160.4%	316,000	-11.5%
Interfund transfers - capital	3,850,000	3,500,000	3,500,000	3,500,000	-9.1%	3,500,000	0.0%
Interfund transfers - WWTP B/C contract	5,650,000	-	-	-	-100.0%	-	N/A
Interfund transfers - debt service	3,520,000	3,320,000	3,320,000	3,320,000	-5.7%	3,323,246	0.1%
Wastewater transfers to other funds	13,020,000	6,820,000	6,820,000	6,820,000	-47.6%	6,823,246	0.0%
<b>Total expenditures</b>	<b>22,380,448</b>	<b>17,964,805</b>	<b>14,517,954</b>	<b>16,850,090</b>	<b>-19.7%</b>	<b>18,086,211</b>	<b>0.7%</b>
Net change in fund balance	(4,847,315)	35,836		439,923	100.7%	(394,811)	-1201.7%
Beginning fund balance	8,123,708	3,276,393		3,276,393	-59.7%	3,716,316	13.4%
Ending fund balance	<u>\$ 3,276,393</u>	<u>\$ 3,312,229</u>		<u>\$ 3,716,316</u>	<u>1.1%</u>	<u>\$ 3,321,505</u>	<u>0.3%</u>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 119 RIVERBOAT GAMING FUND  
DEPARTMENT: 21 TRANSFERS  
DIVISION: 01 OPERATING TRANSFERS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Riverboat Gaming Fund accounts for the revenue received from casino riverboat admission payments, including annual settlement installments shown as miscellaneous revenue. These funds are allocated for designated purposes by interfund transfers primarily for capital projects and debt service payments. The budget reflects revenues from the Cooperative Endeavor Agreement with the Calcasieu Parish Police Jury which established pooling of parish-wide gaming revenues. The only expenses recorded in this fund are the transfers to other City funds for capital and debt service expenses.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 119 RIVERBOAT GAMING FUND</b>							
<b>Revenues:</b>							
Riverboat Admission Taxes	\$ 10,799,768	\$ 11,300,000	\$ 8,239,504	\$ 10,839,504	4.6%	\$ 10,800,000	-4.4%
Taxes and special assessments	10,799,768	11,300,000	8,239,504	10,839,504	4.6%	10,800,000	-4.4%
Interest earnings	13,323	6,000	15,193	17,193	-55.0%	13,000	116.7%
Use of money and property	13,323	6,000	15,193	17,193	-55.0%	13,000	116.7%
Total operating revenues	10,813,091	11,306,000	8,254,697	10,856,697	0.9%	10,813,000	-4.4%
<b>Other financing uses</b>							
<b>DEPT: 21 TRANSFERS</b>							
<b>DIV: 01 TRANSFERS</b>							
Interfund transfer Arts/Special Events Fund	210,000	250,000	250,000	250,000	19.0%	200,000	-20.0%
Interfund transfer Central School fund	-	25,000	25,000	25,000	N/A	10,000	-60.0%
Interfund transfer Recreation Fund	381,829	659,750	329,875	454,875	72.8%	598,725	-9.2%
Interfund transfer - Special Revenue Funds	591,829	934,750	604,875	729,875	57.9%	808,725	-13.5%
Interfund transfer 2007 Public Improvmt Bond	848,020	896,941	896,941	896,941	5.8%	-	-100.0%
Interfund transfer 2010 Public Improvmt Bond	1,968,740	2,082,965	2,082,965	2,082,965	5.8%	1,467,395	-29.6%
Interfund transfer 2014 Refunding Bonds PI	442,266	469,433	469,433	469,433	6.1%	1,078,000	129.6%
Interfund transfer 2017 Refunding Bonds PI	-	-	-	-	N/A	634,845	N/A
Interfund transfer - Debt Service	3,259,025	3,449,339	3,449,339	3,449,339	5.8%	3,180,240	-7.8%
Interfund transfer Capital Projects	3,590,000	7,000,000	7,000,000	7,000,000	95.0%	6,300,000	-10.0%
Interfund transfers - WWTP B/C contract	6,210,000	-	-	-	-	-	-
Interfund transfer Golf Course	200,000	-	-	-	-100.0%	-	N/A
Interfund transfer Civic Center Capital	-	200,000	200,000	200,000	N/A	200,000	0.0%
Interfund transfer Transit Capital	-	44,212	44,212	44,212	N/A	-	-100.0%
Interfund transfers - Capital	10,000,000	7,244,212	7,244,212	7,244,212	-27.6%	6,500,000	-10.3%
Total transfers to other funds	13,850,854	11,628,301	11,298,426	11,423,426	-16.0%	10,488,965	-9.8%
Net change in fund balance	(3,037,763)	(322,301)		(566,729)	89.4%	324,035	200.5%
Beginning fund balance	4,167,707	1,129,944		1,129,944	-72.9%	563,215	-50.2%
Ending fund balance	\$ 1,129,944	\$ 807,643		\$ 563,215	-28.5%	\$ 887,250	9.9%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 105 - .25% SALES TAX 2016**  
**DEPARTMENT: DEBT RESERVE FUND**  
**DIVISION: .25% SALES TAX 2016**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This Fund is to account for the collection of a new sales tax levy effective January 1, 2016. The City's covenant resolution authorized at least 25 percent of the taxes collected to be placed in a reserve fund to be used if needed to cover annual debt service payments. Current year's collections are for January through September based on the current year's fiscal needs, the proceeds of the tax will be split equally between the General Fund and the bond reserve fund in FY 2016. These funds can be authorized for transfer to the Capital Project Fund in the subsequent fiscal year. Proposed revenues are budgeted at 25 percent of total tax collections.

**AUTHORIZED PERSONNEL:**

There are no full time personnel that are charged to this division.



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 105 RESERVE FUND - 2016 SALES TAX 1/4% LEVY</b>							
<b>Revenues:</b>							
Sales tax	\$ 2,285,556	\$ 1,562,500	\$ 1,198,628	\$ 1,593,750	-31.6%	\$ 1,625,625	4.0%
Taxes and special assessments	<u>2,285,556</u>	<u>1,562,500</u>	<u>1,198,628</u>	<u>1,593,750</u>	-31.6%	<u>1,625,625</u>	4.0%
Interest earnings	1,848	-	14,179	14,179	-100.0%	5,000	N/A
Use of money and property	<u>1,848</u>	<u>-</u>	<u>14,179</u>	<u>14,179</u>	-100.0%	<u>5,000</u>	N/A
Total operating revenues	<u>2,287,404</u>	<u>1,562,500</u>	<u>1,212,807</u>	<u>1,607,929</u>	-31.7%	<u>1,630,625</u>	4.4%
<b>Other financing uses</b>							
<b>DEPT: 21 TRANSFERS</b>							
<b>DIV: 01 TRANSFERS</b>							
Interfund transfer Capital Projects	-	2,273,000	2,273,000	2,273,000	N/A	1,600,000	-29.6%
Total transfers to other funds	<u>-</u>	<u>2,273,000</u>	<u>2,273,000</u>	<u>2,273,000</u>	N/A	<u>1,600,000</u>	-29.6%
Net change in fund balance	2,287,404	(710,500)		(665,071)	-131.1%	30,625	104.3%
Beginning fund balance	-	2,287,404		2,287,404	N/A	1,622,333	-29.1%
Ending fund balance	<u>\$ 2,287,404</u>	<u>\$ 1,576,904</u>		<u>\$ 1,622,333</u>	-31.1%	<u>\$ 1,652,958</u>	4.8%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 127 RECREATION  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To strive to offer the people of Lake Charles a wide variety of activities through team and individual athletic programs, classes, and activities, as well as the individual and family enjoyment of playgrounds, picnics and nature.

**FUNCTION DESCRIPTION:**

This department provides for the operation of the City's parks and recreation programs and facilities, which are partially supported by dedicated revenues and sales tax transfers, and maintains playgrounds, ball parks, and other recreational facilities.

Recreation Department Divisions:

- Recreation
- Lakefront/Downtown

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Recreation Department	38	47	47	47	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 127 RECREATION FUND</b>							
<b>Revenues:</b>							
1.70 Mills Property Tax Special Rec District	\$ 1,128,185	\$ 1,141,366	\$ 1,173,596	\$ 1,173,796	1.2%	\$ 1,185,057	3.8%
Ten Year Sales Tax - 0.08%	1,980,776	2,000,000	1,550,648	2,040,000	1.0%	2,080,800	4.0%
Tax revenue	<u>3,108,961</u>	<u>3,141,366</u>	<u>2,724,244</u>	<u>3,213,796</u>	1.0%	<u>3,265,857</u>	4.0%
Miscellaneous Reimbursement	73,500	46,000	58,483	58,483	-37.4%	50,000	8.7%
Intergovernmental revenue	<u>73,500</u>	<u>46,000</u>	<u>58,483</u>	<u>58,483</u>	-37.4%	<u>50,000</u>	8.7%
Interest Earnings	2,353	1,000	7,409	7,559	-57.5%	2,000	100.0%
Recreation Program revenues	106,316	99,000	107,534	119,034	-6.9%	104,000	5.1%
Promenade Revenues	22,435	20,200	16,697	17,097	-10.0%	18,200	-9.9%
Recreation Donations	45,388	6,000	450	450	-86.8%	2,000	-66.7%
Sale of Property / Equipment	-	-	21,523	21,523	0.0%	-	N/A
Miscellaneous revenues	4,211	-	2,070	109	-100.0%	1,100	N/A
Miscellaneous insurance revenues	-	-	-	41	N/A	-	N/A
Use of money and property	<u>180,703</u>	<u>126,200</u>	<u>155,683</u>	<u>165,813</u>	-30.2%	<u>127,300</u>	0.9%
Total operating revenues	<u>3,363,164</u>	<u>3,313,566</u>	<u>2,938,410</u>	<u>3,438,092</u>	-1.5%	<u>3,443,157</u>	3.9%
Recreation Fund total operating expenditures * details on following pages	<u>4,391,348</u>	<u>5,304,903</u>	<u>3,469,877</u>	<u>4,359,186</u>	20.8%	<u>5,257,775</u>	-0.9%
<b>Other financing sources</b>							
Interfund transfer from General Fund	571,355	1,281,587	640,794	442,138	124.3%	1,215,893	-5.1%
Interfund transfer from Facility Renewal Fund	-	-	-	-	N/A	-	N/A
Interfund transfer from Riverboat Gaming Fund	381,829	559,750	329,875	428,956	72.8%	598,725	-9.2%
Total transfers from other funds	<u>953,184</u>	<u>1,841,337</u>	<u>970,669</u>	<u>871,094</u>	103.7%	<u>1,814,618</u>	-6.5%
Net change in fund balance	(75,000)	(50,000)		(50,000)	33.3%	-	100.0%
Beginning fund balance	<u>783,136</u>	<u>708,136</u>		<u>708,136</u>	-9.6%	<u>658,136</u>	-7.1%
Ending fund balance	<u>\$ 708,136</u>	<u>\$ 658,136</u>		<u>\$ 658,136</u>	-7.1%	<u>\$ 658,136</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

**FUND: 127 RECREATION  
DEPARTMENT: 09 COMMUNITY SERVICES  
DIVISION: 01 RECREATION**

**GOAL MISSION STATEMENT:**

To strive to offer the people of Lake Charles a wide variety of activities through team and individual athletic programs, classes, and activities, as well as the individual and family enjoyment of playgrounds, picnics and nature.

**FUNCTION DESCRIPTION:**

This division provides for the operation of the City's parks and recreation programs and facilities, which is partially supported by dedicated revenues and sales tax transfers. Its function is to provide, develop, and maintain recreational and athletic facilities, parks and activities for the community. These activities include but are not limited to athletic programs, camps, public parks, senior activities, youth activities, family structured activities, playground equipment, rental facilities, and instructional activities. It performs all the necessary tasks to provide citizens the recreation needs to meet the public demand. As of January 1, 2015, the following recreational centers became the responsibility of Recreation District No. One of Ward 3 of Calcasieu Parish: Martin Luther King Center, Second Avenue Complex (which includes Legion Baseball Field, Soccer Field, Senior Center, and Swimming Pool), Huber Park, and University Recreation Complex. (The loss of these centers and pools will decrease the overall summer day camp attendance.)

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Total athletic teams/visiting teams	940	951	808
Total participants in athletic teams	18,202	18,460	16,684
Total summer paid day camp attendance	2,000	2,075	2,840
Total summer attendance at recreation centers*	125,000	175,000	128,780

\*see explanation in narrative

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Recreation	37	44	44	44	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 127 RECREATION FUND</b>							
<b>DEPT: 09 COMMUNITY SERVICES</b>							
<b>DIV: 01 RECREATION</b>							
Salaries/ Wages/ OT	\$ 1,907,150	\$ 2,041,500	\$ 1,551,383	\$ 1,939,229	7.0%	\$ 2,055,202	0.7%
Fringe Benefits	494,103	551,860	443,270	554,088	11.7%	670,855	21.6%
General Operating Services	4,334	6,250	3,103	3,413	44.2%	5,350	-14.4%
Insurance - Property, AL, GL, WC	306,529	319,293	305,194	308,194	4.2%	309,293	-3.1%
Maintenance & Rentals	285,970	340,100	193,664	247,890	18.9%	296,200	-12.9%
Utilities	239,498	317,000	187,096	280,644	32.4%	265,000	-16.4%
Contractual Services & Projects	29,610	75,150	41,724	54,241	153.8%	67,650	-10.0%
General Supplies	211,504	252,000	170,774	213,468	19.1%	225,300	-10.6%
Automotive Supplies & Gasoline	107,999	121,500	66,709	83,386	12.5%	109,000	-10.3%
Materials & Equipment	101,542	106,500	50,081	62,601	4.9%	101,200	-5.0%
Major Acquisitions & Improvements	306,610	502,500	110,375	165,375	63.9%	537,500	7.0%
Special Current Charges	14,669	11,500	14,161	17,701	-21.6%	16,500	43.5%
Recreation Division	<u>\$ 4,009,518</u>	<u>\$ 4,645,153</u>	<u>\$ 3,137,534</u>	<u>\$ 3,930,230</u>	15.9%	<u>\$ 4,659,050</u>	0.3%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 127 RECREATION  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 31 LAKEFRONT/DOWNTOWN

**GOAL MISSION STATEMENT:**

To enhance the lakefront edge by providing decorative lighting, shade, seating structures, land forms and landscaping, irrigation, educational interpretive signage, viewing devices, a widened promenade of special paving and connecting of this area to downtown in an effort to increase resident and visitor usage.

**FUNCTION DESCRIPTION:**

This division serves as the cost center for the Lakefront Promenade which provides for general public use and enjoyment as a lakefront destination. It furnishes more amenities for annual festivals and other events. It includes a walking path along the water, the Louisiana Landing Fountain, and a Bord du Lac Marina which has 38 boat slips available for rental. A variety of activities can be held at one time.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Promenade vendor rentals	16	16	16
Marina Boat Slip rentals	3,000	3,100	3,300

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Lakefront/Downtown	1	3	3	3	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 127 RECREATION FUND</b>							
<b>DEPT: 09 COMMUNITY SERVICES</b>							
<b>DIV: 31 LAKEFRONT/DOWNTOWN</b>							
Salaries/ Wages/ OT	\$ 111,728	\$ 142,000	\$ 85,209	\$ 107,363	27.1%	\$ 138,340	-2.6%
Fringe Benefits	16,463	22,800	14,044	17,555	38.5%	40,185	76.3%
General Operating Services	-	200	-	25	N/A	200	0.0%
Insurance - Property, AL, GL, WC	1,370	4,000	1,413	2,413	192.0%	3,000	-25.0%
Maintenance & Rentals	67,212	93,000	29,797	38,736	38.4%	79,500	-14.5%
Utilities	70,646	86,300	42,146	77,146	22.2%	75,300	-12.7%
Contractual Services & Projects	-	35,050	37,500	47,500	N/A	40,000	14.1%
General Supplies	47,717	47,700	55,493	65,493	0.0%	68,600	43.8%
Automotive Supplies & Gasoline	14,277	18,500	20,944	26,180	29.6%	25,500	37.8%
Materials & Equipment	4,534	39,700	2,634	3,293	775.6%	29,100	-26.7%
Major Acquisitions & Improvements	46,905	167,000	42,806	42,806	256.0%	95,500	-42.8%
Special Current Charges	978	3,500	357	446	257.9%	3,500	0.0%
Lakefront/Downtown Maintenance	<u>\$ 381,830</u>	<u>\$ 659,750</u>	<u>\$ 332,343</u>	<u>\$ 428,956</u>	72.8%	<u>\$ 598,725</u>	-9.2%
Recreation Fund total operating expenditures	<u>4,391,348</u>	<u>5,304,903</u>	<u>3,469,877</u>	<u>4,359,186</u>	20.8%	<u>5,257,775</u>	-0.9%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 107 CENTRAL SCHOOL  
DEPARTMENT: 09 COMMUNITY SERVICES  
DIVISION: 07 CENTRAL SCHOOL**

**GOAL MISSION STATEMENT:**

Central School Arts & Humanities Center was established to enrich the cultural, educational, and informational environment of the City of Lake Charles.

**FUNCTION DESCRIPTION:**

This division serves as the cost center for the operation and maintenance of Central School as an arts and cultural center. Central School also serves as a platform for exhibits and performances by regional, national, and international artists.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 107 CENTRAL SCHOOL FUND</b>							
<b>Revenues:</b>							
Interest earnings	\$ 351	\$ 100	\$ 592	\$ 632	-71.5%	\$ 350	250.0%
Rents and royalties	95,285	90,000	79,613	94,613	-5.5%	86,500	-3.9%
General concessions	80	100	30	30	25.0%	100	0.0%
Use of money and property	95,716	90,200	80,235	95,275	-5.8%	86,950	-3.6%
Total operating revenue	<u>95,716</u>	<u>90,200</u>	<u>80,235</u>	<u>95,275</u>	-5.8%	<u>86,950</u>	-3.6%
<b>Expenditures:</b>							
<b>DEPT: 09 COMMUNITY SERVICES</b>							
<b>DIV: 07 CENTRAL SCHOOL</b>							
Insurance - Property, AL, GL, WC	11,963	11,963	11,963	11,963	0.0%	11,963	0.0%
Maintenance & Rentals	24,097	53,000	16,987	22,987	119.9%	48,000	-9.4%
Utilities	34,082	51,900	23,408	38,408	52.3%	45,400	-12.5%
Contractual Services & Projects	5,890	13,000	1,332	3,332	120.7%	11,500	-11.5%
General Supplies	24,857	22,000	13,002	19,502	-11.5%	23,000	4.5%
Materials & Equipment	5,858	3,000	-	1,500	-48.8%	3,000	0.0%
Special Current Charges	29,750	29,100	25,206	25,206	-2.2%	30,500	4.8%
Total operating expenditures	<u>136,497</u>	<u>183,963</u>	<u>91,898</u>	<u>122,898</u>	34.8%	<u>173,363</u>	-5.8%
Transfer from Riverboat Gaming Fund	-	25,000	25,000	25,000	N/A	10,000	-60.0%
Net change in fund balance	(40,781)	(68,763)		(2,623)	-68.6%	(76,413)	-11.1%
Beginning fund balance	138,741	97,960		97,960	-29.4%	95,337	-2.7%
Ending fund balance	<u>\$ 97,960</u>	<u>\$ 29,197</u>		<u>\$ 95,337</u>	-70.2%	<u>\$ 18,924</u>	-35.2%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 104 SPECIAL EVENTS  
DEPARTMENT: 09 COMMUNITY SERVICES  
DIVISION: 22 ARTS/SPECIAL EVENTS**

**GOAL MISSION STATEMENT:**

To provide quality arts and cultural events for the citizens of Lake Charles.

**FUNCTION DESCRIPTION:**

This division provides for the arts and cultural activities of the City which include exhibits at the 1911 City Hall; the July Red, White, Blue and You activities including fireworks; Downtown at Sundown; and Crossroads activities.

**DEMAND PERFORMANCE INDICATORS:**

<b>Description</b>	<b>2015 – 2016 Actual</b>	<b>2016 – 2017 Estimated</b>	<b>2017 – 2018 Estimated</b>
Traveling and local exhibits in gallery	18	16	18
Concerts/events	27	23	23
CEAs art related	8	10	10

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 104 SPECIAL EVENTS FUND</b>							
<b>Revenues:</b>							
Rents and Royalties	\$ 2,408	\$ 2,000	\$ 1,690	\$ 1,890	-16.9%	\$ 2,000	0.0%
Interest earnings	166	-	523	523	-100.0%	200	N/A
Miscellaneous Donations	48,850	10,000	33,000	38,000	-79.5%	20,000	100.0%
Special Event Revenue	7,318	5,500	3,778	3,778	-24.8%	5,500	0.0%
Use of money and property	58,742	17,500	38,991	44,191	-70.2%	27,700	58.3%
<b>Total operating revenue</b>	<b>58,742</b>	<b>17,500</b>	<b>38,991</b>	<b>44,191</b>	<b>-70.2%</b>	<b>27,700</b>	<b>58.3%</b>
<b>Expenditures:</b>							
<b>DIV: 22 ARTS/SPECIAL EVENTS</b>							
General Operating Services	21,026	25,550	20,358	21,458	21.5%	26,050	2.0%
Insurance - Property, AL, GL, WC	27,909	28,413	27,413	27,413	1.8%	28,413	0.0%
Maintenance & Rentals	3,466	3,000	238	1,238	-13.4%	3,000	0.0%
Contractual Services & Projects	130,829	165,500	139,269	143,269	26.5%	165,500	0.0%
General Supplies	6,523	7,700	6,681	10,681	18.0%	8,100	5.2%
Materials & Equipment	-	500	-	-	N/A	500	0.0%
Special Current Charges	48,500	49,500	48,500	49,500	2.1%	48,500	-2.0%
<b>Total operating expenditures</b>	<b>238,253</b>	<b>280,163</b>	<b>242,459</b>	<b>253,559</b>	<b>17.6%</b>	<b>280,063</b>	<b>0.0%</b>
Transfer from Riverboat Gaming Fund	210,000	250,000	250,000	250,000	19.0%	200,000	-20.0%
<b>Net change in fund balance</b>	<b>30,489</b>	<b>(12,663)</b>		<b>40,632</b>	<b>-141.5%</b>	<b>(52,363)</b>	<b>-313.5%</b>
Beginning fund balance	55,952	86,441		86,441	54.5%	127,073	47.0%
<b>Ending fund balance</b>	<b>\$ 86,441</b>	<b>\$ 73,778</b>		<b>\$ 127,073</b>	<b>-14.6%</b>	<b>\$ 74,710</b>	<b>1.3%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 110 COMMUNITY DEVELOPMENT  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION: 04 COMMUNITY DEVELOPMENT**

**GOAL MISSION STATEMENT:**

To administer the Community Development Block Grant (CDBG) and the HOME Partnership Grant throughout the City of Lake Charles.

**FUNCTION DESCRIPTION:**

This division is responsible for the day-to-day operations and all federal funds received through the Community Development Block Grant Program and the HOME Programs, which is principally restricted to capital investment activities in targeting low to moderate income areas of the City. It assures that these funded activities are kept in compliance with program requirements. This budget is subject to grant terms and conditions, including adjustments to carry over prior year funds which remain available for authorized purposes until expended. This includes the Community Development Block Grant Program, capital infrastructural projects, capital park projects, public service, and down payment/closing costs assistance programs.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Down payment assistance	15	15	15
Capital Projects	2	2	1
Public Service Projects	6	8	8

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Community Development	2	2	2	2	0.0%

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 110 COMMUNITY DEVELOPMENT FUND</b>							
<b>Revenues:</b>							
Community Development	\$ 297,773	\$ 289,126	\$ 171,856	\$ 327,034	-2.9%	\$ 293,605	1.5%
Intergovernmental Revenues	297,773	289,126	171,856	327,034	-2.9%	293,605	1.5%
<b>Total operating revenues</b>	<b>297,773</b>	<b>289,126</b>	<b>171,856</b>	<b>327,034</b>	<b>-2.9%</b>	<b>293,605</b>	<b>1.5%</b>
<b>Expenditures:</b>							
<b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>							
<b>DIV: 04 COMMUNITY DEVELOPMENT</b>							
Salaries/ Wages/ OT	76,455	81,500	67,901	82,331	6.6%	84,450	3.6%
Fringe Benefits	28,009	30,600	22,024	27,248	9.3%	30,495	-0.3%
General Operating Services	8,616	14,350	4,404	6,384	66.6%	15,070	5.0%
Insurance - Property, AL, GL, WC	3,131	3,131	3,131	3,131	0.0%	3,300	5.4%
Maintenance & Rentals	820	997	104	254	21.6%	1,050	5.3%
Utilities	394	800	244	294	103.0%	840	5.0%
Contractual Services & Projects	17	-	2,073	2,073	-100.0%	-	N/A
General Supplies	1,537	1,550	1,002	1,522	0.8%	1,630	5.2%
Automotive Supplies & Gasoline	1,439	5,142	1,069	1,939	257.3%	5,400	5.0%
Special Current Charges	177,355	151,056	111,126	201,858	-14.8%	151,370	0.2%
<b>Total Community Development</b>	<b>297,773</b>	<b>289,126</b>	<b>213,078</b>	<b>327,034</b>	<b>-2.9%</b>	<b>293,605</b>	<b>1.5%</b>
<b>Total expenditures</b>	<b>297,773</b>	<b>289,126</b>	<b>213,078</b>	<b>327,034</b>	<b>-2.9%</b>	<b>293,605</b>	<b>1.5%</b>
Net change in fund balance	-	-		-	N/A	-	N/A
Beginning fund balance	-	-		-	N/A	-	N/A
Ending fund balance	<u>\$ -</u>	<u>\$ -</u>		<u>\$ -</u>	N/A	<u>\$ -</u>	N/A

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

**FUND: 126 HUD-HOUSING PROGRAMS**  
**DEPARTMENT: 07 PLANNING AND DEVELOPMENT**  
**DIVISION: 05 HUD EMERGENCY GRANT SOLUTIONS**  
**06 HOME OWNER GRANTS**  
**07 HOME/CHDOS GRANTS**

**GOAL MISSION STATEMENT:**

To improve the condition and availability of affordable housing in the City of Lake Charles; to facilitate an expansion of housing and services offered to homeless families and individuals in Lake Charles; to provide support to non-profit agencies that deliver services to non-homeless special needs populations; to increase the inventory of lead safe housing units under the Rehabilitation Program.

**FUNCTION DESCRIPTION:**

This division account for certain housing assistance programs administered or carried out by the City with funds originating from the U. S. Department of Housing and Urban Development. Revenue sources consist of categorical grant funds and transfers of required local matching funds. Budget levels and fund availability are subject to modification to reflect required carry-overs of unexpended year end balances, and may also be reduced by federal action at any time. Although separated for budget presentation purposes, the HUD Housing Programs Fund and the Community Development Fund are combined into a single Special Revenue Fund for financial reporting purposes. It includes the HUD Emergency Grants, Homeowner Grants and HOME/CHDOS Grants.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
CHDO	2	2	2
Reconstruction	6	5	4
Emergency Shelter Grants	3	4	5

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
HUD – Housing Programs	1	1	1	1	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 126 HUD-HOUSING PROGRAMS</b>							
<b>Revenues:</b>							
Home Program - Federal Funds	\$ 280,937	\$ 268,025	\$ 148,698	\$ 299,725	-4.6%	\$ 276,860	3.3%
HUD Emergency Shelter - State Funds	1,331	48,225	71,008	70,494	3523.2%	86,520	79.4%
Intergovernmental revenues	<u>282,268</u>	<u>316,250</u>	<u>219,706</u>	<u>370,219</u>	12.0%	<u>363,380</u>	14.9%
Miscellaneous Revenue	31,600	-	17,134	19,334	-100.0%	-	N/A
Total operating revenues	<u>313,868</u>	<u>316,250</u>	<u>236,840</u>	<u>389,553</u>	0.8%	<u>363,380</u>	14.9%
<b>Expenditures:</b>							
<b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>							
<b>DIV: 05 HUD EMERGENCY SHELTER GRANT</b>							
Special Current Charges	<u>1,857</u>	<u>48,225</u>	<u>70,494</u>	<u>70,494</u>	2496.9%	<u>86,520</u>	79.4%
<b>DIV: 06 HOME OWNER GRANTS</b>							
Salaries/ Wages/ OT	34,260	36,400	28,877	35,852	6.2%	37,760	3.7%
Fringe Benefits	14,360	15,830	10,417	12,955	10.2%	14,410	-9.0%
Contractual Services & Projects	219,098	205,781	132,771	286,326	-6.1%	214,266	4.1%
Special Current Charges	221	-	176	276	-100.0%	-	N/A
Home Owner Grants	<u>267,939</u>	<u>258,011</u>	<u>172,241</u>	<u>335,409</u>	-3.7%	<u>266,436</u>	3.3%
<b>DIV: 07 HOME/CHDOS GRANTS</b>							
Contractual Services & Projects	<u>26,281</u>	<u>40,056</u>	<u>10,000</u>	<u>10,000</u>	52.4%	<u>41,697</u>	4.1%
Total operating expenditures	<u>296,077</u>	<u>346,292</u>	<u>252,735</u>	<u>415,903</u>	17.0%	<u>394,653</u>	14.0%
<b>Other financing sources</b>							
Interfund transfer from General Fund	<u>33,010</u>	<u>30,042</u>	<u>15,665</u>	<u>34,499</u>	-9.0%	<u>31,273</u>	4.1%
Total transfers from other funds	<u>33,010</u>	<u>30,042</u>	<u>15,665</u>	<u>34,499</u>	-9.0%	<u>31,273</u>	4.1%
Net change in fund balance	50,801	-		8,149	-100.0%	-	N/A
Beginning fund balance	<u>133,868</u>	<u>184,669</u>		<u>184,669</u>	37.9%	<u>192,818</u>	4.4%
Ending fund balance	<u>\$ 184,669</u>	<u>\$ 184,669</u>		<u>\$ 192,818</u>	0.0%	<u>\$ 192,818</u>	4.4%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 122 SUMMER FOOD SERVICE PROGRAM  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 09 SUMMER FOOD SERVICE PROGRAM

**GOAL MISSION STATEMENT:**

This division implements and provides administrative oversight to twenty-plus feeding sites within the City of Lake Charles.

**FUNCTION DESCRIPTION:**

The Summer Food Service Program provides nutritious meals to eligible children 18 years of age or younger or any person over 18 who has been determined by a state education agency or local public educational agency of a state to be mentally or physically handicapped and is enrolled in a public or private nonprofit school program during the summer months when schools are normally closed and the National School Lunch and School Breakfast Programs are not in operation.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Feeding locations	20	20	22
Meals served	200,000	210,000	220,000

**AUTHORIZED PERSONNEL:**

Temporary employees only are charged to the division.



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 122 SUMMER FOOD SERVICE PROGRAM</b>							
<b>Revenues:</b>							
Department of Education	\$ 560,992	\$ 745,339	\$ 37,010	\$ 491,442	32.9%	\$ 755,983	1.4%
Intergovernmental revenues	560,992	745,339	37,010	491,442	32.9%	755,983	1.4%
Miscellaneous revenue	54	-	-	-	-100.0%	-	N/A
Total operating revenues	561,046	745,339	37,010	491,442	32.8%	755,983	1.4%
<b>Expenditures:</b>							
<b>DEPT: 09 COMMUNITY SERVICES</b>							
<b>DIV: 09 SUMMER FOOD SERVICE PROGRAM</b>							
Salaries/ Wages/ OT	193,634	201,000	172,486	200,486	3.8%	201,000	0.0%
Fringe Benefits	16,418	20,400	14,518	17,460	24.3%	20,400	0.0%
General Operating Services	2,264	2,338	2,184	2,334	3.3%	2,550	9.1%
Insurance - Property, AL, GL, WC	8,778	8,828	8,778	8,778	0.6%	8,828	0.0%
Maintenance & Rentals	18,302	15,150	13,957	21,757	-17.2%	22,150	46.2%
Utilities	22,225	44,100	1,041	27,761	98.4%	45,100	2.3%
Contractual Services & Projects	19,293	20,000	11,199	22,399	3.7%	20,000	0.0%
General Supplies	218,090	375,423	161,048	196,848	72.1%	380,500	1.4%
Automotive Supplies & Gasoline	1,645	5,000	1,040	1,540	204.0%	5,000	0.0%
Materials & Equipment	-	1,000	-	-	N/A	1,100	10.0%
Contingency	-	12,100	-	-	N/A	9,105	-24.8%
Special Current Charges	34,516	40,000	22,304	39,954	15.9%	40,250	0.6%
Total operating expenditures	535,165	745,339	408,555	539,317	39.3%	755,983	1.4%
Net change in fund balance	25,881	-		(47,875)	-100.0%	-	N/A
Beginning fund balance	130,380	156,261		156,261	19.9%	108,386	-30.6%
Ending fund balance	\$ 156,261	\$ 156,261		\$ 108,386	0.0%	\$ 108,386	-30.6%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 123 AMERICORPS GRANT  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 44 AMERICORPS GRANTS 2017-2018  
 43 AMERICORPS VISTA 2017-2018

**GOAL MISSION STATEMENT:**

The mission is to administer and provide services for the community.

**FUNCTION DESCRIPTION:**

Through the Corporation for National and Community Service, the Impact Lake Charles AmeriCorps Program, which is a state funded program, is designed to embrace the diverse community with pride, respect, care, and self-esteem building in citizens within the City of Lake Charles and the State of Louisiana. The function of this division is to administer the educational grant in seven to ten in school and after school programs using 40 members, one assistant director and one executive director. Additional areas administered by this division are as follows:

**AmeriCorps VISTA:** A national service program that was established by the Corporation for National and Community service to fight poverty in America. Members make a year-long commitment to serve on a specific project at a non-profit or public agency.

**AmeriCorps VISTA Summer Associates:** This program offers a short-term opportunity to supplement the VISTA sponsored anti-poverty activities with an infusion of “hands-on” volunteers. It is a prime opportunity to introduce individuals to national service, perhaps leading to their participation in year-long programs.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Members	4 reduced half-time/ 40 minimum time	10 half-time/ 30 minute time	10 half-time/ 30 minute time
Service projects	30	50	40
Education facilities served	1	6	6

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
AmeriCorps	1	1.5	2	2.5	66.7%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 123 AMERICORPS GRANT</b>							
<b>Revenues:</b>							
Department of Treasury-Americorps	\$ 117,681	\$ 139,418	\$ 92,342	\$ 139,531	18.5%	\$ 180,860	29.7%
State - Misc Revenue	2,500	-	588	588	-100.0%	-	N/A
Intergovernmental revenues	120,181	139,418	92,930	140,119	16.0%	180,860	29.7%
Miscellaneous Revenue - General	233	-	3,434	4,797	-100.0%	-	N/A
Total operating revenues	120,414	139,418	96,364	144,916	15.8%	180,860	29.7%
<b>Expenditures:</b>							
<b>DEPT: 09 COMMUNITY SERVICES</b>							
<b>DIV: AMERICORPS GRANT</b>							
Salaries/ Wages/ OT	140,906	158,530	133,703	160,103	12.5%	187,550	18.3%
Fringe Benefits	22,654	40,386	30,452	36,902	78.3%	52,326	29.6%
General Operating Services	957	1,452	1,508	2,058	51.7%	1,752	20.7%
Insurance - Property, AL, GL, WC	19,399	19,399	19,399	19,399	0.0%	19,399	0.0%
Utilities	1,295	1,680	879	1,049	29.7%	1,680	0.0%
Contractual Services & Projects	4,481	8,278	10,613	19,498	84.7%	8,509	2.8%
General Supplies	8,575	9,914	5,852	10,237	15.6%	18,004	81.6%
Materials & Equipment	4,688	2,240	2,821	4,521	-52.2%	4,478	99.9%
Special Current Charges	5,052	26,036	12,993	13,993	415.4%	27,416	5.3%
Total operating expenditures	208,006	267,915	218,220	267,760	28.8%	321,114	19.9%
<b>Other financing sources</b>							
Interfund transfer from General Fund	87,592	128,497	86,782	122,844	46.7%	140,254	9.1%
Total transfers from other funds	87,592	128,497	86,782	122,844	46.7%	140,254	9.1%
Net change in fund balance	-	-	-	-	N/A	-	N/A
Beginning fund balance	-	-	-	-	N/A	-	N/A
Ending fund balance	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	N/A

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** PUBLIC SAFETY GRANTS  
**DEPARTMENT:** 04 FIRE DEPARTMENT  
05 POLICE DEPARTMENT  
**DIVISION:** 07 MISCELLANEOUS FIRE AND POLICE GRANTS

**GOAL MISSION STATEMENT:**

The presented information covers all law enforcement grants which are individually accounted for in special revenue funds but combined for financial reporting purposes.

**FUNCTION DESCRIPTION:**

A combined budget total is proposed for these grants due to the uncertain frequency, size, and terms of potential grant awards. The City has applied to the Department of Justice, Louisiana Highway Safety Commission, United States Treasury, United States Department of Homeland Security, and Louisiana Commission on Law Enforcement, United States Marshal, Calcasieu Parish District Attorney/LACE (Local Agency Compensation Enforcement) Program, and Calcasieu Parish Sheriff's Office/HIDTA (High Intensity Drug Trafficking Area) for funding of overtime, communications, and other equipment purchases.

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>PUBLIC SAFETY GRANTS</b>							
<b>Revenues:</b>							
US Dept Justice (Formula Grant)	\$ 45,257	\$ 50,804	\$ 44,950	\$ 50,326	12.3%	\$ 53,853	6.0%
Dept of Treasury - Homeland Security	18,078	99,534	44,242	101,420	450.6%	25,000	-74.9%
Federal Programs	<u>63,335</u>	<u>150,338</u>	<u>89,192</u>	<u>151,746</u>	137.4%	<u>78,853</u>	-47.5%
Miscellaneous Reimbursement	61,311	60,000	44,684	66,984	-2.1%	68,400	14.0%
LA Commission on Law Enforcement	-	78,096	-	-	N/A	-	-100.0%
Highway Safety Commission	37,602	55,000	29,657	47,609	46.3%	50,000	-9.1%
State Revenue	<u>98,913</u>	<u>193,096</u>	<u>74,341</u>	<u>114,593</u>	95.2%	<u>118,400</u>	-38.7%
Miscellaneous Reimbursement	68,186	-	-	-	-100.0%	-	N/A
Local Revenue	<u>68,186</u>	<u>-</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
Total operating revenues	<u>230,434</u>	<u>343,434</u>	<u>163,533</u>	<u>266,339</u>	49.0%	<u>197,253</u>	-42.6%
<b>Expenditures:</b>							
<b>DEPT: 04 FIRE</b>							
<b>DIV: FIRE GRANTS</b>							
Materials & Equipment	12,525	-	-	-	-100.0%	-	N/A
Total Fire Grants	<u>12,525</u>	<u>-</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
<b>Expenditures:</b>							
<b>DEPT: 05 POLICE</b>							
<b>DIV: POLICE GRANTS</b>							
Salaries/ Wages/ OT	150,739	208,096	79,178	122,008	38.1%	125,000	-39.9%
Fringe Benefits	517	-	-	-	-100.0%	-	N/A
General Supplies	3,948	-	-	-	-100.0%	-	N/A
Automotive Supplies & Gasoline	28,039	-	4,200	7,000	-100.0%	8,400	N/A
Materials & Equipment	19,567	69,258	66,536	68,576	254.0%	63,853	-7.8%
Major Acquisitions & Improvements	13,220	99,258	99,258	99,258	650.8%	-	-100.0%
Special Current Charges	2,391	-	109	109	-100.0%	-	N/A
Total Police Grants	<u>218,421</u>	<u>376,612</u>	<u>249,281</u>	<u>296,951</u>	72.4%	<u>197,253</u>	-47.6%
Total operating expenditures	<u>230,946</u>	<u>376,612</u>	<u>249,281</u>	<u>296,951</u>	63.1%	<u>197,253</u>	-47.6%
<b>Other financing sources</b>							
Interfund transfer from General Fund	513	33,178	14,748	30,612	6367.4%	-	-100.0%
Total transfers from other funds	<u>513</u>	<u>33,178</u>	<u>14,748</u>	<u>30,612</u>	6367.4%	<u>-</u>	-100.0%
Net change in fund balance	-	-	-	-	N/A	-	N/A
Beginning fund balance	20,642	20,642		20,642	0.0%	20,642	0.0%
Ending fund balance	<u>\$ 20,642</u>	<u>\$ 20,642</u>		<u>\$ 20,642</u>	0.0%	<u>\$ 20,642</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 131 D.A.R.E. GRANT  
**DEPARTMENT:** 05 POLICE  
**DIVISION:** 06 DARE GRANT

**GOAL MISSION STATEMENT:**

To provide Drug Abuse Resistance Education.

**FUNCTION DESCRIPTION:**

The Drug Abuse Resistance Education (D.A.R.E.) Program was a program administered by the Lake Charles Police Department. It was funded entirely by state grant funds and dedicated court costs, and consisted principally of D.A.R.E. educational supplies and the reimbursement of personnel costs.

Although funding is received from the District Court office, this program has not been active by the City Police Department since fiscal years 2012-2013.

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 131 D.A.R.E. GRANT</b>							
<b>Revenues:</b>							
Miscellaneous Local Revenue	\$ 15,880	\$ -	\$ 10,475	\$ 13,475	-100.0%	\$ -	N/A
Intergovernmental revenue	15,880	-	10,475	13,475	-100.0%	-	N/A
Interest earnings	537	-	1,238	1,788	-100.0%	-	N/A
Use of money and property	537	-	1,238	1,788	-100.0%	-	N/A
Total operating revenues	16,417	-	11,713	15,263	-100.0%	-	N/A
<b>Expenditures:</b>							
<b>DEPT: 05 POLICE</b>							
<b>DIV: 06 DARE GRANT</b>							
General Supplies	-	-	-	-	N/A	-	N/A
Total operating expenditures	-	-	-	-	N/A	-	N/A
Net change in fund balance	16,417	-		15,263	-100.0%	-	N/A
Beginning fund balance	175,199	191,616		191,616	9.4%	206,879	8.0%
Ending fund balance	<u>\$ 191,616</u>	<u>\$ 191,616</u>		<u>\$ 206,879</u>	0.0%	<u>\$ 206,879</u>	8.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 133 COPS HIRING GRANT  
**DEPARTMENT:** 05 POLICE  
**DIVISION:** 25 COPS HIRING GRANT 2011  
 45 COPS HIRING GRANT 2014

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The COPS funding from the United States Department of Justice is designed to facilitate local law enforcement agencies with their Community Policing efforts. While many different programs fall under the umbrella of the COPS program, the City of Lake Charles grant participation is directly related to hiring new police officers. We have been awarded seven (7) positions to be funded at 25 percent match over the next two years with a possible grant extension until February 2019.

**AUTHORIZED PERSONNEL:**

<b>Total Personnel Count</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
Total Police Hiring Grant	2	9	9	9	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 133 COPS HIRING GRANT</b>							
<b>Revenues:</b>							
US Dept Justice Hiring Grant	\$ 66,669	\$ 300,450	\$ 44,828	\$ 57,795	350.7%	\$ 313,781	4.4%
Intergovernmental revenue	66,669	300,450	44,828	57,795	350.7%	313,781	4.4%
Total operating revenues	66,669	300,450	44,828	57,795	350.7%	313,781	4.4%
<b>Expenditures:</b>							
<b>DEPT: 05 POLICE</b>							
<b>DIV: 25 COPS HIRING GRANT 2011</b>							
Salaries/ Wages/ OT	90,421	90,000	73,266	91,616	-0.5%	94,650	5.2%
Fringe Benefits	48,286	51,600	41,894	50,536	6.9%	52,200	1.2%
Materials & Equipment	201	-	800	800		800	
Special Current Charges	123	-	203	253	-100.0%	-	N/A
Cops Hiring Grant 2011	139,031	141,600	116,163	143,205	1.8%	147,650	4.3%
<b>DEPT: 05 POLICE</b>							
<b>DIV: 45 COPS HIRING GRANT 2014</b>							
Salaries/ Wages/ OT	58,699	264,800	39,884	47,584	351.1%	281,175	6.2%
Fringe Benefits	30,193	135,800	25,024	29,476	349.8%	137,200	1.0%
Cops Hiring Grant 2014	88,892	400,600	64,908	77,060	350.7%	418,375	4.4%
Total operating expenditures	227,923	542,200	181,071	220,265	137.9%	566,025	4.4%
<b>Other financing sources</b>							
Interfund transfer from General Fund	314,032	316,600	257,471	318,204	0.8%	161,100	-49.1%
Total transfers from other funds	314,032	316,600	257,471	318,204	0.8%	161,100	-49.1%
Net change in fund balance	152,778	74,850		155,734	-51.0%	(91,144)	-221.8%
Beginning fund balance	66,279	219,057		219,057	230.5%	374,791	71.1%
Ending fund balance	<u>\$ 219,057</u>	<u>\$ 293,907</u>		<u>\$ 374,791</u>	34.2%	<u>\$ 283,647</u>	-3.5%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: DISASTER RECOVERY FUND  
DEPARTMENT: PUBLIC ASSISTANCE  
DIVISION: DISASTER FUND**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This fund was initially established to account for recovery and repair costs resulting from Hurricane Rita, and it will continue to be used to fund any future disasters. Current year expenses are the result of inclement weather experienced during a tropical storm in June. Fund balance reserves are retained in this fund for use during any future disaster.

Also included in the current and proposed budgets are the revenues and expenditures for Hazard Mitigation Grants for a Home Elevation Program to mitigate repetitive loss due to flooding. Several properties have been identified and approved. Grant funds will be reauthorized as needed until all homes are completed. The City does not incur any cost for this program.

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>DISASTER RECOVERY FUNDS</b>							
<b>Revenues:</b>							
Dept of Treasury - Homeland Security	\$ 266,195	\$ 1,316,014	\$ 108,529	\$ 108,529	394.4%	\$ -	-100.0%
Dept of Military Affairs	-	-	65,918	131,835	N/A	1,184,179	N/A
Intergovernmental revenue	<u>266,195</u>	<u>1,316,014</u>	<u>174,447</u>	<u>240,364</u>	394.4%	<u>1,184,179</u>	-10.0%
Interest earnings	-	-	8,500	8,500	N/A	-	N/A
Miscellaneous revenue	-	438,671	43,945	43,945	N/A	394,726	-10.0%
Use of money and property	-	<u>438,671</u>	<u>52,445</u>	<u>52,445</u>	N/A	<u>394,726</u>	-10.0%
Total operating revenue	<u>266,195</u>	<u>1,754,685</u>	<u>226,892</u>	<u>292,809</u>	559.2%	<u>1,578,905</u>	-10.0%
<b>Expenditures:</b>							
<b>DEPT: PUBLIC ASSISTANCE</b>							
<b>DIV: DISASTER FUND</b>							
Salaries & fringe benefits	-	-	112,140	112,140	N/A	-	N/A
Public Assistance	-	-	112,140	112,140	N/A	-	N/A
<b>HAZARD MITIGATION PROGRAM</b>							
Contractual Services & Projects	-	1,754,685	167,790	175,780	N/A	1,578,905	-10.0%
Hazard Mitigation Program	-	<u>1,754,685</u>	<u>167,790</u>	<u>175,780</u>	N/A	<u>1,578,905</u>	-10.0%
Total operating expenditures	-	<u>1,754,685</u>	<u>279,930</u>	<u>287,920</u>	N/A	<u>1,578,905</u>	-10.0%
<b>Other financing sources (uses)</b>							
Interfund transfer from General Fund	-	-	-	-	N/A	-	N/A
Interfund transfer to Capital Projects Fund	-	(195,000)	(195,000)	(195,000)	N/A	-	100.0%
Total transfers from other funds	-	<u>(195,000)</u>	<u>(195,000)</u>	<u>(195,000)</u>	N/A	<u>-</u>	100.0%
Net change in fund balance	266,195	(195,000)		(190,111)	-173.3%	-	100.0%
Beginning fund balance	<u>2,768,933</u>	<u>3,035,128</u>		<u>3,035,128</u>	9.6%	<u>2,845,017</u>	-6.3%
Ending fund balance	<u>\$ 3,035,128</u>	<u>\$ 2,840,128</u>		<u>\$ 2,845,017</u>	-6.4%	<u>\$ 2,845,017</u>	0.2%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 120 FACILITY RENEWAL FUND  
DEPARTMENT: 21 TRANSFERS  
DIVISION: 02 CAPITAL TRANSFERS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This fund was established in fiscal year 1997 with an initial transfer of \$1.6 million which was previously accumulated as a reserve from Riverboat Gaming revenues. The purpose of this fund is to accumulate resources for future repairs and replacement of the City's public facilities. As capital project funding is reduced, this fund will be considered when major repairs and improvements are needed for City facilities.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015-2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	Projected Actual Results EOY	% Change Adopted to Actual	Proposed Budget 2017 - 2018	% Change Adopted 17 to Proposed '18
<b>FUND: 120 FACILITY RENEWAL FUND</b>							
<b>Revenues:</b>							
Interest earnings	\$ 18,986	\$ 13,000	\$ 21,143	\$ 22,143	-31.5%	\$ 15,000	15.4%
Use of money and property	18,986	13,000	21,143	22,143	-31.5%	15,000	15.4%
Total operating revenues	<u>18,986</u>	<u>13,000</u>	<u>21,143</u>	<u>22,143</u>	-31.5%	<u>15,000</u>	15.4%
<b>Other financing uses</b>							
<b>DEPT: 21 TRANSFERS</b>							
<b>DIV: 01 TRANSFERS</b>							
Interfund transfers - WWTP B/C contract	2,275,000	-	-	-	-100.0%	-	N/A
Interfund transfer Civic Center Fund	-	-	-	-	N/A	-	N/A
Total transfers to other funds	<u>2,275,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
Transfers from other funds	906,121	-	-	-	-100.0%	-	N/A
Net change in fund balance	(1,349,893)	13,000		22,143	101.0%	15,000	15.4%
Beginning fund balance	4,522,744	3,172,851		3,172,851	-29.8%	3,194,994	0.7%
Ending fund balance	<u>\$ 3,172,851</u>	<u>\$ 3,185,851</u>		<u>\$ 3,194,994</u>	0.4%	<u>\$ 3,209,994</u>	0.8%

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# **DEBT SERVICE**

**Debt Service Funds account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

**DEBT SERVICE SUMMARY**

	<u>Sewer Bond</u>	<u>2007 \$35M Public Improvement Bond</u>	<u>2015 \$15.825M Public Improvement Refunding Bond</u>	<u>2010 \$45M Public Improvement Bond</u>
<b>Revenues:</b>				
Intergovernmental	\$ -	\$ -	\$ -	\$ -
Total operating revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Expenditures:</b>				
Debt service principal	1,555,000	-	1,720,000	2,135,000
Debt service interest & fiscal charge	266,200	-	570,680	302,506
Total operating expenditures	<u>1,821,200</u>	<u>-</u>	<u>2,290,680</u>	<u>2,437,506</u>
<b>Other financing sources:</b>				
Transfers from other funds	1,670,000	-	2,290,680	2,437,506
Total transfers	<u>1,670,000</u>	<u>-</u>	<u>2,290,680</u>	<u>2,437,506</u>
Net Income (loss)	<u>\$ (151,200)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Projected Beginning fund balance	\$ 550,345	\$ 830,707	\$ 319,864	\$ 1,060,105
Fund balance (used) added operations	<u>(151,200)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Ending fund balance	<u>\$ 399,145</u>	<u>\$ 830,707</u>	<u>\$ 319,864</u>	<u>\$ 1,060,105</u>



<b>2017 \$24M Public Improvement Refunding Bond</b>	<b>2011 \$21M Wastewater DEQ Loan</b>	<b>School Board Sales Tax Dist 3</b>	<b>2011 \$3M City Court CPPTA</b>	<b>Total</b>
\$ -	\$ -	\$ -	\$ 217,780	\$ 217,780
-	-	-	217,780	217,780
-	1,005,000	350,000	125,000	6,890,000
1,054,548	148,246	-	92,780	2,434,960
1,054,548	1,153,246	350,000	217,780	9,324,960
1,054,548	1,153,246	350,000	-	8,955,980
1,054,548	1,153,246	350,000	-	8,955,980
\$ -	\$ -	\$ -	\$ -	\$ (151,200)
\$ -	\$ 2,363,328	\$ -	\$ 110,588	\$ 5,234,937
-	-	-	-	(151,200)
\$ -	\$ 2,363,328	\$ -	\$ 110,588	\$ 5,083,737

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 205 POLICE BENEFIT GUARANTEE  
DEPARTMENT: 17 PENSIONS  
DIVISION: 02 POLICE PENSIONS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

In connection with a 1983 merger of the former Lake Charles Police Pension and Relief Fund into the state-administered Municipal Police Employees Retirement System (MPERS), the City contractually guaranteed the continued availability of early retirement benefits to merged police employees with twenty or more years of service, for transitional benefit payments to those electing to terminate employment prior to attainment of the then existing normal retirement age for commencement of MPERS pension benefits. As a result of subsequent liberalization of MPERS benefits, relatively few of the eligible participants have elected to receive the temporary City benefit prior to normal retirement under MPERS. As of September 30, 2010, the City was paying post-employment benefits to one participant who was eligible to receive benefits from MPERS at age 55 so the maximum liability was known. The current debt was completed in 2016 and the remaining funds were transferred to the General Fund.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 205 POLICE BENEFIT GUARANTEE</b>						
<b>Revenues:</b>						
Interest on demand deposit accounts	\$ 37	\$ -	\$ -	-100.0%	\$ -	N/A
Total operating revenues	<u>37</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	16,987	-	-	-100.0%	-	N/A
Total expenditures	<u>16,987</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
<b>Other financing sources (uses):</b>						
Interfund transfers to General Fund	(15,509)	-	-	100.0%	-	N/A
Total transfers from other funds	<u>(15,509)</u>	<u>-</u>	<u>-</u>	100.0%	<u>-</u>	N/A
Net change in fund balance	(32,459)	-			-	N/A
Beginning fund balance	32,459	-			-	N/A
Ending fund balance	<u>\$ -</u>	<u>\$ -</u>			<u>\$ -</u>	

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 210 LCDA SEWER BONDS  
DEPARTMENT: 16 OTHER DEBT  
DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

Part of the City's long-term debt, the \$17,735,000 proceeds of the Series 2009 Revenue Refunding Bonds were used by the City to refund the Revenue Bonds-Capital Projects and Equipment Acquisition Program Series 2003A Bonds (the "Refunded Bonds). Those bonds were originally issued in the amount of \$25,000,000 for the purpose of funding the construction, acquisition and installation of the City's wastewater treatment facility improvements. Amounts due for the Refunding Bonds will range from \$1,270,000 to \$1,750,000 through 2021 with interest rates ranging from 2 percent to 4 percent. The current debt as of August 1, 2017 is \$6,600,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 210 SEWER BOND FUND</b>						
<b>Revenues:</b>						
Interest on investments	\$ 86	\$ -	\$ 138	-100.0%	\$ -	-100.0%
Interest on demand deposit accounts	48	-	113	-100.0%	-	-100.0%
Interest earnings	134	-	251	-100.0%	-	-100.0%
Total operating revenues	134	-	251	-100.0%	-	-100.0%
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	1,435,000	1,500,000	1,500,000	4.5%	1,555,000	3.7%
Interest payment	381,400	324,000	324,000	-15.0%	264,000	-18.5%
Fiscal agent fees	2,200	2,200	2,200	0.0%	2,200	0.0%
Total expenditures	1,818,600	1,826,200	1,826,200	0.4%	1,821,200	-0.3%
<b>Other financing sources:</b>						
Interfund transfers from Wastewater Fund	1,820,000	1,820,000	1,820,000	0.0%	1,670,000	-8.2%
Total transfers from other funds	1,820,000	1,820,000	1,820,000	0.0%	1,670,000	-8.2%
Net change in fund balance	1,534	(6,200)			(151,200)	-2338.7%
Beginning fund balance	555,011	556,545			550,345	-1.1%
Ending fund balance	\$ 556,545	\$ 550,345			\$ 399,145	-27.5%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 212 2007 \$35M LCDA PUBLIC IMPROVEMENT BONDS**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This issue is the first (or one of two issues) issue authorized as part of a \$90,000,000 bond issue approved in 2006. The purpose of this issue of Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series 2007 for \$35,000,000 was for the acquiring, constructing, or improvement of streets and roads, parks and recreation facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. It is due in annual amounts of \$1,110,000 to \$2,115,000 through 2023 with an interest rate of 4 percent. The revised current debt as of August 1, 2017 is \$0. The City refunded the remaining outstanding bonds May 24, 2017.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 212 2007 \$35M PUBLIC IMPROVEMENT BONDS</b>						
<b>Revenues:</b>						
Interest on demand deposit accounts	\$ 50	\$ -	\$ 943	-100.0%	\$ -	N/A
Interest earnings	50	-	943	-100.0%	-	N/A
Total operating revenues	50	-	943	-100.0%	-	N/A
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	1,550,000	1,610,000	1,610,000	3.9%	-	-100.0%
Interest payment	384,594	322,588	322,588	-16.1%	-	-100.0%
Fiscal agent fees	2,200	2,200	2,200	0.0%	-	-100.0%
Total expenditures	1,936,794	1,934,788	1,934,788	-0.1%	-	-100.0%
<b>Other financing sources:</b>						
Interfund transfers from Riverboat Fund	848,020	896,941	896,941	5.8%	-	-100.0%
Interfund transfers from Wastewater Fund	500,000	500,000	500,000	0.0%	-	-100.0%
Interfund transfers from Capital Project Fund	588,770	537,847	537,847	-8.6%	-	-100.0%
Total transfers from other funds	1,936,790	1,934,788	1,934,788	-0.1%	-	-100.0%
Net change in fund balance	46	-			-	N/A
Beginning fund balance	830,661	830,707			830,707	0.0%
Ending fund balance	\$ 830,707	\$ 830,707			\$ 830,707	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 213 2014 \$15.825M REFUNDING PUBLIC IMPROVEMENT BONDS**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The proceeds of the Series 2014 Bonds are to be used for the purpose of (i) advance refunding the LCDA's \$34,480,000 Revenue Bonds (City of Lake Charles Public Improvement Projects) Series 2007 maturing May 1, 2018; May 1, 2019, May 1, 2022; May 1, 2024; and May 1, 2027; and (ii); paying the costs of issuance of the Series 2014 Bonds. The Series 2007 Bonds were issued for the purpose of providing funds to the City to (i) acquire, construct, or improve streets and roads, parks and recreational facilities, water and waste water systems, downtown and/or lakefront development infrastructure and economic development facilities within the City and pursuant to cooperative endeavor agreements with Calcasieu Parish; (ii) purchase a reserve fund surety bond; and (iii) pay the costs of issuance of the Series 2007 Bonds, including the premium for a bond insurance policy insuring the Series 2007 Bonds. The current debt as of August 1, 2017 is \$15,430,000 with interest rates of 4 percent to 3 percent.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 213 2014 \$15.825M REFUNDING PUBLIC IMPROVEMENT BONDS</b>						
<b>Revenues:</b>						
Interest on demand deposit accounts	\$ 13	\$ -	\$ 57	-100.0%	\$ -	N/A
Interest earnings	13	-	57	-100.0%	-	N/A
Total operating revenues	13	-	57	-100.0%	-	N/A
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	170,000	175,000	175,000	2.9%	1,720,000	882.9%
Interest payment	575,325	571,926	571,925	-0.6%	566,680	-0.9%
Fiscal agent fees	2,750	4,000	2,750	45.5%	4,000	0.0%
Total expenditures	748,075	750,926	749,675	0.4%	2,290,680	205.0%
<b>Other financing sources:</b>						
Interfund transfers from Wastewater Fund	-	-	-	N/A	500,000	N/A
Interfund transfers from Riverboat Fund	442,265	469,433	469,433	6.1%	1,078,000	129.6%
Interfund transfers from Capital Project Fund	307,060	281,493	281,493	-8.3%	712,680	153.2%
Total transfers from other funds	749,325	750,926	750,926	0.2%	2,290,680	205.0%
Net change in fund balance	1,263	-			-	N/A
Beginning fund balance	318,601	319,864			319,864	0.0%
Ending fund balance	\$ 319,864	\$ 319,864			\$ 319,864	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 214 2010 \$40M LCDA PUBLIC IMPROVEMENT BONDS**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This issue is the second (two of two issues) issue authorized as part of a \$90,000,000 bond issue approved in 2006. The proceeds of this Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series 2010 for \$40,000,000 will provide phase two funding for the purpose of acquiring, constructing, or improving streets and roads, parks and recreational facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. It is due in amounts of \$1,575,000 to \$3,200,000 through 2027, and interest rates range from 2 percent to 4.125 percent. The City refunded all bonds except for the years 2018, 2019, 2020 and the current debt as of August 1, 2017 is \$6,685,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 214 2010 \$40M PUBLIC IMPROVEMENT BONDS</b>						
<b>Revenues:</b>						
Interest on demand deposit accounts	\$ 950	\$ -	\$ 2,955	-100.0%	\$ -	N/A
Interest earnings	950	-	2,955	-100.0%	-	N/A
Total operating revenues	950	-	2,955	-100.0%	-	N/A
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	1,965,000	2,040,000	2,040,000	3.8%	2,135,000	4.7%
Interest payment	1,366,606	1,288,006	1,288,006	-5.8%	298,506	-76.8%
Fiscal agent fees	2,500	4,000	2,500	60.0%	4,000	0.0%
Total expenditures	3,334,106	3,332,006	3,330,506	-0.1%	2,437,506	-26.8%
<b>Other financing sources:</b>						
Interfund transfers from Riverboat Fund	1,968,740	2,082,965	2,082,965	5.8%	1,467,395	-29.6%
Interfund transfers from Capital Project Fund	1,366,870	1,249,041	1,249,041	-8.6%	970,111	-22.3%
Total transfers from other funds	3,335,610	3,332,006	3,332,006	-0.1%	2,437,506	-26.8%
Net change in fund balance	2,454	-			-	N/A
Beginning fund balance	1,057,651	1,060,105			1,060,105	0.0%
Ending fund balance	<u>\$ 1,060,105</u>	<u>\$ 1,060,105</u>			<u>\$ 1,060,105</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 215 REFUNDING '07 & '10 LCDA BONDS – 2017 \$24M**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This issue is the refunding of the remaining balance (\$5,920,000) of 2007 and refunding portions of 2010 outstanding balance (\$19,720,000). The proceeds of this Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series will provide phase two funding for the purpose of acquiring, constructing, or improving streets and roads, parks and recreational facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. The current debt as of August 1, 2017 is \$24,140,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 215 2017 \$24M REFUNDING PUBLIC IMPROVEMENT BONDS</b>						
<b>Revenues:</b>						
Interest on demand deposit accounts	\$ -	\$ -	\$ -	N/A	\$ -	N/A
Interest earnings	-	-	-	N/A	-	N/A
Total operating revenues	-	-	-	N/A	-	N/A
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal refunding payment	-	-	25,640,000	N/A	-	N/A
Cost of issuance	-	-	233,886	N/A	-	N/A
Interest payment	-	-	-	N/A	1,052,048	N/A
Fiscal agent fees	-	-	-	N/A	2,500	N/A
Total expenditures	-	-	25,873,886	N/A	1,054,548	N/A
<b>Other financing sources:</b>						
Proceeds from bond issue	-	-	27,682,888	N/A	-	N/A
Interfund transfers from Riverboat Fund	-	-	-	N/A	634,845	N/A
Interfund transfers from Capital Project Fund	-	-	-	N/A	419,703	N/A
Total transfers from other funds	-	-	27,682,888	N/A	1,054,548	N/A
Net change in fund balance	-	-			-	N/A
Beginning fund balance	-	-			-	N/A
Ending fund balance	\$ -	\$ -			\$ -	N/A

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 216 2011 \$21M DEQ SEWER LOAN**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This Department of Environmental Quality \$21,000,000 sewer loan will be used for wastewater system improvements. Phase I will include improvements to Wastewater Treatment Plant A involving headworks improvements, preliminary treatment improvement, final clarification improvements, digester improvements, electrical system upgrades and automation of process equipment and vales and miscellaneous structural rehabilitation and improvements. Work at Wastewater Treatment Plant B/C Pump Station will include a new pump station to divert flow to Plant D, including miscellaneous in-plant modifications for the location and connection of the new pump station with existing wastewater collection and pumping system infrastructure; miscellaneous in-plant modifications to allow for economic sizing of the B/C pump station; and miscellaneous wastewater collection system rehabilitation and improvements for the diversion on flow within the system to reduce the overall size of the B/C pump station. There will also be work done to the Wastewater Treatment Plant BC force main. The first annual interest cost of \$199,500 was due December 1, 2011, and the interest rate per annum is 0.95%. The current debt as of August 1, 2017 is \$17,558,182.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 216 2011 \$21M WASTEWATER DEQ LOAN</b>						
<b>Revenues:</b>						
Interest on demand deposit accounts	\$ 5,234	\$ -	\$ 16,518	-100.0%	\$ -	N/A
Interest earnings	5,234	-	16,518	-100.0%	-	N/A
Total operating revenues	5,234	-	16,518	-100.0%	-	N/A
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	238,000	995,000	964,000	318.1%	1,005,000	1.0%
Interest payment	18,194	19,622	51,919	7.8%	70,222	257.9%
Administrative fee	20,216	25,000	57,688	23.7%	78,024	212.1%
						N/A
Total expenditures	276,410	1,039,622	1,073,607	276.1%	1,153,246	10.9%
<b>Other financing sources:</b>						
Interfund transfers from Wastewater Fund	1,200,000	1,000,000	1,000,000	-16.7%	1,153,246	15.3%
Total transfers from other funds	1,200,000	1,000,000	1,000,000	-16.7%	1,153,246	15.3%
Net change in fund balance	928,824	(39,622)			-	100.0%
Beginning fund balance	1,474,126	2,402,950			2,363,328	-1.6%
Ending fund balance	<u>\$ 2,402,950</u>	<u>\$ 2,363,328</u>			<u>\$ 2,363,328</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 225 SCHOOL BOARD SALES TAX DISTRICT 3**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

An October 1, 2001 a cooperative endeavor agreement among the City of Lake Charles, Sales Tax District No. Three of Calcasieu Parish, Louisiana, and Wal-Mart Stores, Inc., was signed to ensure that the Sales Tax District did not sustain a sudden and significant loss of tax revenues as a result of the relocation of the Wal-Mart Super Center to the City of Lake Charles. The District issued its Public School Improvement Sales Tax Revenue Bonds based on a 20 year 1.5 percent sales and use tax for schools and school related facilities to begin October 1, 2000. Since the acquisition and construction of the new Wal-Mart in the City would result in the closure of the existing Wal-Mart facility within the District, there would therefore be a loss of revenue. Therefore the agreement was done to replace the loss of sales tax revenues occasioned by the closure of the existing Wal-Mart store and the potential financial difficulties relative to the District's bonds arising from the closure of the existing Wal-Mart located in the District. It was therefore agreed to have the City of Lake Charles remit to the Sales Tax District an amount equal to 25 percent of the sales taxes collected for Wal-Mart attributable to this project, not to exceed \$350,000 in any one calendar year. The City would not be liable for payments after November 23, 2020 (which follows the expiration of the Sales Tax District's 1.5 percent tax). The current debt as of August 1, 2017 is \$964,492.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 225 SCHOOL BOARD SALES TAX DIST 3</b>						
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	\$ 232,683	\$ 350,000	\$ 193,671	50.4%	\$ 350,000	0.0%
Total expenditures	232,683	350,000	193,671	50.4%	350,000	0.0%
<b>Other financing sources:</b>						
Interfund transfers from General Fund	232,683	350,000	193,671	50.4%	350,000	0.0%
Total transfers from other funds	232,683	350,000	193,671	50.4%	350,000	0.0%
Net change in fund balance	-	-			-	N/A
Beginning fund balance	-	-			-	N/A
Ending fund balance	\$ -	\$ -			\$ -	N/A

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 232 2011 \$3M CPTA CITY COURT COMPLEX**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Series 2011 Calcasieu Parish Public Trust Authority Revenue Bonds (Lake Charles City Court Project) are for the purpose of financing the acquisition and construction of a new Lake Charles City Court/Ward Three Judicial Complex ("City Court") and infrastructure, improvements, including all furniture, fixtures, equipment, and other improvements incidental or necessary in connection therewith, to be located at 100 Mill Street, Lake Charles, Louisiana. The payment amounts through 2031 will range from \$95,000 to \$220,000 with an interest rate of 3.783 percent. The current debt as of August 1, 2017 is \$2,360,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/207	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 232 2011 \$3M CITY COURT CPPTA</b>						
<b>Revenues:</b>						
City Court building fund	\$ 216,310	\$ 212,130	\$ 99,922	-1.9%	\$ 217,780	2.7%
Intergovernmental revenue	<u>216,310</u>	<u>212,130</u>	<u>99,922</u>	-1.9%	<u>217,780</u>	2.7%
Interest on demand deposit accounts	-	-	-	N/A	-	N/A
Total operating revenues	<u>216,310</u>	<u>212,130</u>	<u>99,922</u>	-1.9%	<u>217,780</u>	2.7%
<b>Expenditures:</b>						
<b>DEPT: 16 OTHER DEBT</b>						
<b>DIV: 01 OTHER DEBT</b>						
Principal payment	115,000	115,000	115,000	0.0%	125,000	8.7%
Interest payment	95,804	93,630	46,815	-2.3%	89,280	-4.6%
Fiscal agent fees	<u>2,500</u>	<u>3,500</u>	<u>2,083</u>	40.0%	<u>3,500</u>	0.0%
Total expenditures	<u>213,304</u>	<u>212,130</u>	<u>163,898</u>	-0.6%	<u>217,780</u>	2.7%
Net change in fund balance	3,006	-			-	N/A
Beginning fund balance	107,582	110,588			110,588	0.0%
Ending fund balance	<u>\$ 110,588</u>	<u>\$ 110,588</u>			<u>\$ 110,588</u>	0.0%

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# **ENTERPRISE FUNDS**

**TRANSIT**

**WATER UTILITY**

**CIVIC CENTER**

**GOLF COURSE**

**Enterprise Funds are used for public services which are similar in nature to business enterprises or are required to be accounted for in a similar manner.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**ENTERPRISE FUNDS SUMMARY**

	<u>Transit</u>	<u>Water</u>	<u>Civic Center</u>	<u>Golf Course</u>	<u>Total</u>
<b>Revenues:</b>					
Intergovernmental	\$ 2,811,653	\$ -	\$ 950,000	\$ -	\$ 3,761,653
Charges for services	149,400	12,453,900	1,069,400	985,200	14,657,900
Use of money and property	-	245,000	1,700	2,800	249,500
Total operating revenues	<u>2,961,053</u>	<u>12,698,900</u>	<u>2,021,100</u>	<u>988,000</u>	<u>18,669,053</u>
<b>Operating Expenditures:</b>					
Finance	-	1,427,594	-	-	1,427,594
Public Works	3,191,601	11,449,173	-	-	14,640,774
Community Services	-	-	2,979,434	1,637,133	4,616,567
Total operating expenditures	<u>3,191,601</u>	<u>12,876,767</u>	<u>2,979,434</u>	<u>1,637,133</u>	<u>20,684,935</u>
<b>Capital Expenditures:</b>					
Public Works	1,101,959	5,600,000	-	-	6,701,959
Community Services	-	-	200,000	-	200,000
Total capital expenditures	<u>1,101,959</u>	<u>5,600,000</u>	<u>200,000</u>	<u>-</u>	<u>6,901,959</u>
Total expenditures	<u>4,293,560</u>	<u>18,476,767</u>	<u>3,179,434</u>	<u>1,637,133</u>	<u>27,586,894</u>
<b>Other financing sources:</b>					
Operating transfers from other funds	1,138,115	-	780,334	649,133	2,567,582
Operating transfers sales tax for salaries	-	309,500	-	-	309,500
Capital transfers from other funds	100,000	-	200,000	-	300,000
Total transfers	<u>1,238,115</u>	<u>309,500</u>	<u>980,334</u>	<u>649,133</u>	<u>3,177,082</u>
Net Income (loss)	<u>\$ (94,392)</u>	<u>\$ (5,468,367)</u>	<u>\$ (178,000)</u>	<u>\$ -</u>	<u>\$ (5,740,759)</u>

Note: Capital revenues, expenditures and transfer are included in above totals.  
All capital expenses are detailed in the Capital Budget.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 401 TRANSIT  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 09 TRANSIT-OPERATION

**GOAL MISSION STATEMENT:**

To provide dependable means of transportation for those citizens without transportation.

**FUNCTION DESCRIPTION:**

This division includes the administrative and operations segment of Transit. Major capital acquisition costs are budgeted separately for purposes of federal capital grant funds. Depreciation expense is recorded in this fund but excluded for budget presentation and control purposes. Operating expenses other than depreciation are normally eligible for fifty percent federal reimbursement from FTA and are included in this division. This division provides bus transportation for residents within the City of Lake Charles. There are currently five fixed routes operating within the City which run Monday through Friday from 5:45 a.m. through 5:45 p.m. except on City holidays. The Para Transit service offers a special mode of transportation to disabled persons who have met federal eligibility guidelines. The transit system is equipped with vans with wheelchair access and can transport passengers from origin to destination, such as hospital clinics, doctor's offices, medical centers, grocery stores, pharmacies, and more.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Bus riders	257,209	265,210	278,471

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Transit Operation	18	18.5	18.5	18.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 401 TRANSIT  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 10 TRANSIT-PLANNING/MAINTENANCE**

**GOAL MISSION STATEMENT:**

To provide dependable means of transportation for those citizens without transportation.

**FUNCTION DESCRIPTION:**

This division functions as the planning and maintenance arm of the Transit operation. Expenses in this division are reimbursed by FTA at 80 percent.

**AUTHORIZED PERSONNEL:**

	<b>Actual Fiscal Year 2015-2016</b>	<b>Adopted Budget 2016-2017</b>	<b>Adjusted Budget 2016-2017</b>	<b>Proposed Budget 2017-2018</b>	<b>% Change From 2017 Adopted</b>
<b>Total Personnel Count</b>					
Transit Planning/Maintenance	1	1	1	1	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 401 TRANSIT FUND REVENUES</b>						
FEDERAL TRANSIT-OPERATION	\$ 1,001,836	\$ 1,078,943	\$ 705,655	7.7%	\$ 1,126,124	4.4%
FEDERAL TRANSIT-PLAN/MAIN	440,067	519,385	257,995	18.0%	667,962	28.6%
FEDERAL PROGRAMS	<u>1,441,903</u>	<u>1,598,328</u>	<u>963,650</u>	10.8%	<u>1,794,086</u>	12.2%
DEPT OF TRANSPORTATION	121,497	110,000	87,084	-9.5%	110,000	0.0%
STATE REVENUE	<u>121,497</u>	<u>110,000</u>	<u>87,084</u>	-9.5%	<u>110,000</u>	0.0%
INTERGOVERNMENTAL	<u>1,563,400</u>	<u>1,708,328</u>	<u>1,050,734</u>	9.3%	<u>1,904,086</u>	11.5%
DEMAND DEPOSIT ACCOUNTS	-	-	286	N/A	-	N/A
INTEREST	<u>-</u>	<u>-</u>	<u>286</u>	N/A	<u>-</u>	N/A
RENTALS/LEASES	<u>43,167</u>	<u>43,000</u>	<u>35,286</u>	-0.4%	<u>45,000</u>	4.7%
SALE OF OLD EQUIPMENT	1,103	-	-	-100.0%	-	N/A
BUS FARES	102,746	110,000	78,206	7.1%	95,000	-13.6%
TRANSIT ADVERTISING	3,300	-	1,500	-100.0%	-	N/A
PARA-TRANSIT FARES	7,641	7,000	5,459	-8.4%	7,000	0.0%
WASH RACK FEES	2,390	-	1,995	-100.0%	2,400	N/A
TRANSIT	<u>117,180</u>	<u>117,000</u>	<u>87,160</u>	-0.2%	<u>104,400</u>	-10.8%
MISC INSURANCE CLAIMS	10,652	-	2,672	-100.0%	-	N/A
INSURANCE REVENUES	<u>10,652</u>	<u>-</u>	<u>2,672</u>	-100.0%	<u>-</u>	N/A
NON-EMPLOYER PENSION CONTRIBUTIONS	18,933	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	<u>18,933</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
USE OF MONEY & PROPERTY	<u>189,932</u>	<u>160,000</u>	<u>125,404</u>	-15.8%	<u>149,400</u>	-6.6%
IF TRSF GENERAL FUND	929,745	1,055,790	1,055,790	13.6%	1,138,115	7.8%
INTERFUND TRSF - GENERAL FUND	<u>929,745</u>	<u>1,055,790</u>	<u>1,055,790</u>	13.6%	<u>1,138,115</u>	7.8%
NONREVENUE RECEIPTS	929,745	1,055,790	1,055,790	N/A	1,138,115	7.8%
EXCESS OF REV OVER/UNDER EXP	338,647	-	-	-100.0%	-	N/A
NON-OPERATING REVENUE	<u>338,647</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
TRANSIT FUND	<u>\$ 3,021,724</u>	<u>\$ 2,924,118</u>	<u>\$ 2,231,928</u>	-3.2%	<u>\$ 3,191,601</u>	9.1%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 401 TRANSIT</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 09 TRANSIT-OPERATION</b>						
Salaries/ Wages/ OT	\$ 674,370	\$ 727,700	\$ 553,577	7.9%	\$ 749,745	3.0%
Fringe Benefits	294,187	280,200	185,087	-4.8%	345,190	23.2%
General Operating Services	6,268	9,600	3,993	53.2%	7,800	-18.8%
Insurance - Property, AL, GL, WC	710,882	712,717	713,611	0.3%	713,717	0.1%
Maintenance & Rentals	23,614	31,150	14,947	31.9%	31,450	1.0%
Utilities	47,145	58,500	26,793	24.1%	53,500	-8.5%
Contractual Services & Projects	4,487	6,150	2,536	37.1%	11,150	81.3%
General Supplies	10,371	16,450	8,045	58.6%	15,450	-6.1%
Gasoline	117,590	165,000	100,117	40.3%	130,500	-20.9%
Materials & Equipment	24,219	21,900	21,112	-9.6%	29,050	32.6%
Special Current Charges	261,059	245,520	124,764	-6.0%	269,097	9.6%
TRANSIT OPERATIONS	<u>2,174,192</u>	<u>2,274,887</u>	<u>1,754,582</u>	4.6%	<u>2,356,649</u>	3.6%
<b>DIV: 10 TRANST-PLANNING/MAINTENANCE</b>						
Salaries/ Wages/ OT	36,277	42,700	34,113	17.7%	44,660	4.6%
Fringe Benefits	12,303	16,420	11,654	33.5%	15,800	-3.8%
Maintenance & Rentals	175,666	250,000	135,531	42.3%	200,000	-20.0%
Contractual Services & Projects	-	2,000	-	N/A	2,000	0.0%
General Supplies	6,382	12,000	6,507	88.0%	12,000	0.0%
Automotive Supplies	123,432	135,000	98,154	9.4%	135,000	0.0%
Materials & Equipment	535	500	-	-6.5%	300	-40.0%
Special Current Charges	190,511	190,811	95,256	0.1%	425,192	123.1%
TRANSIT PLANNING/MAINTENANCE	<u>545,106</u>	<u>649,231</u>	<u>381,215</u>	19.1%	<u>834,952</u>	28.6%
TRANSIT OPERATIONS & PLAN & MAINT	<u>2,719,298</u>	<u>2,924,118</u>	<u>2,135,797</u>	7.5%	<u>3,191,601</u>	9.1%
Capitalization of Fixed Assets	(535,933)	-	-	100.0%	-	N/A
Depreciation Expense	462,140	-	-	-100.0%	-	N/A
TRANSIT OPERATING FUND	<u>\$ 2,645,505</u>	<u>\$ 2,924,118</u>	<u>\$ 2,135,797</u>	10.5%	<u>\$ 3,191,601</u>	9.1%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 411 TRANSIT CAPITAL  
DEPARTMENT: 15 CAPITAL GENERAL GOVERNMENT  
DIVISION: 05 TRANSIT CAPITAL GRANTS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This fund is used for budget control purposes to account for Transit capital contributions from the Federal Transit Authority (FTA) and City sources. Prior year expenditures were for the construction of a wash rack. The current and proposed 2018 fiscal year revenues and expenditures include the purchase of several new buses, passenger shelters, and other miscellaneous equipment.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 411 TRANSIT - CAPITAL REVENUES</b>						
FEDERAL TRANSIT-CAPITAL	\$ 131,752	\$ 956,126	\$ 9,726	625.7%	\$ 907,567	-5.1%
FEDERAL - STIMULUS FUNDS	-	-	-	N/A	-	N/A
FEDERAL PROGRAMS	<u>131,752</u>	<u>956,126</u>	<u>9,726</u>	625.7%	<u>907,567</u>	-5.1%
INTERGOVERNMENTAL	<u>131,752</u>	<u>956,126</u>	<u>9,726</u>	625.7%	<u>907,567</u>	-5.1%
INTEREST ON INVESTMENTS	137	-	217	-100.0%	-	N/A
DEMAND DEPOSIT ACCOUNTS	<u>685</u>	<u>-</u>	<u>2,128</u>	-100.0%	<u>-</u>	N/A
INTEREST	<u>822</u>	<u>-</u>	<u>2,345</u>	-100.0%	<u>-</u>	N/A
USE OF MONEY & PROPERTY	<u>822</u>	<u>-</u>	<u>2,345</u>	-100.0%	<u>-</u>	N/A
IF TRSF GENERAL FUND	74,800	-	-	-100.0%	100,000	N/A
IF TRSF RIVERBOAT GAMING FUND	-	44,212	44,212	N/A	-	-100.0%
IF TRSF CAPITAL PROJECT FUND	-	-	250,000	N/A	-	N/A
NONREVENUE RECEIPTS	<u>74,800</u>	<u>44,212</u>	<u>294,212</u>	-40.9%	<u>100,000</u>	126.2%
EXCESS OF REV OVER/UNDER EXP	<u>(42,684)</u>	<u>143,350</u>	<u>-</u>	435.8%	<u>94,392</u>	-34.2%
NON-OPERATING REVENUE	<u>(42,684)</u>	<u>143,350</u>	<u>-</u>	435.8%	<u>94,392</u>	-34.2%
TRANSIT - CAPITAL	<u>\$ 164,690</u>	<u>\$ 1,143,688</u>	<u>\$ 306,283</u>	594.4%	<u>\$ 1,101,959</u>	-3.6%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 411 TRANSIT CAPITAL</b>						
DEPT: 15 CAPITAL-GENERAL GOVERNMENT						
DIV: 05 TRANSIT CAPITAL GRANTS						
Contractual Services & Projects	\$ -	\$ -	\$ 7,923	N/A	\$ -	N/A
Materials & Equipment	-	42,658	4,234	N/A	113,209	N/A
Major Acquisitions & Improvements	164,690	1,101,030	-	568.5%	988,750	194.4%
Special Current Charges	-	-	12,514	N/A	-	N/A
<b>TRANSIT CAPITAL</b>	<b>\$ 164,690</b>	<b>\$ 1,143,688</b>	<b>\$ 24,671</b>	<b>594.4%</b>	<b>\$ 1,101,959</b>	<b>205.8%</b>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 405 WATER UTILITY FUND REVENUES</b>						
VENDOR'S COMPENSATION	\$ 759	\$ -	\$ 880	-100.0%	\$ 900	N/A
WATER SERVICE	10,753,367	10,800,000	8,595,200	0.4%	10,500,000	-2.8%
TAPPING FEES	314,338	270,000	245,511	-14.1%	270,000	0.0%
RECONNECT FEES	22,956	20,000	30,135	-12.9%	25,000	25.0%
SERVICE CHARGES	100,045	92,000	97,211	-8.0%	95,000	3.3%
WATER MAIN EXTENSIONS	43,501	50,000	13,890	14.9%	20,000	-60.0%
MISCELLANEOUS	51,179	25,000	23,869	-51.2%	25,000	0.0%
SAFE DRINKING WATER ADMIN FEE	97,490	98,000	234,263	0.5%	336,000	242.9%
LATE FEES	224,190	220,000	170,265	-1.9%	200,000	-9.1%
CAPITAL IMPROVEMENT FEES	582,125	600,000	477,413	3.1%	580,000	-3.3%
LAB FEES	25	2,000	-	7900.0%	2,000	0.0%
CHARGES FOR SERVICES	<u>12,189,216</u>	<u>12,177,000</u>	<u>9,887,757</u>	-0.1%	<u>12,053,000</u>	-1.0%
SERVICES PROVIDED BILLING SERVICES	<u>360,000</u>	<u>360,000</u>	<u>360,000</u>	0.0%	<u>400,000</u>	11.1%
INTEREST ON INVESTMENTS	88,017	70,000	124,118	-20.5%	75,000	7.1%
DEMAND DEPOSIT ACCOUNTS	23,394	6,000	54,609	-74.4%	40,000	566.7%
UNREALIZED GAIN/LOSS INVEST INTEREST	<u>(6,120)</u>	<u>-</u>	<u>-</u>	100.0%	<u>-</u>	N/A
	<u>105,291</u>	<u>76,000</u>	<u>178,727</u>	-27.8%	<u>115,000</u>	51.3%
PENALTY-WATER UTILITY	141,451	145,000	116,934	2.5%	120,000	-17.2%
GENERAL MISCELLANEOUS REVENUE	15,273	18,000	7,702	17.9%	10,000	-44.4%
MISC INSURANCE CLAIMS	1,078	-	19,764	-100.0%	-	N/A
SALE OF OLD EQUIPMENT	26,375	-	7,110	-100.0%	-	N/A
MISCELLANEOUS REVENUE	<u>184,177</u>	<u>163,000</u>	<u>151,510</u>	-11.5%	<u>130,000</u>	-20.2%
NON-EMPLOYER PENSION CONTRIBUTIONS	67,580	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	<u>67,580</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
USE OF MONEY & PROPERTY	<u>357,048</u>	<u>239,000</u>	<u>330,237</u>	-33.1%	<u>245,000</u>	2.5%
IF TRSF GENERAL FUND	160,040	350,326	350,326	118.9%	309,500	-11.7%
OPERATING TRANSFERS	<u>160,040</u>	<u>350,326</u>	<u>350,326</u>	118.9%	<u>309,500</u>	-11.7%
NONREVENUE RECEIPTS	160,040	350,326	350,326	N/A	309,500	N/A
EXCESS OF REV OVER/UNDER EXP	<u>(2,698,751)</u>	<u>4,925,616</u>	<u>-</u>	N/A	<u>5,468,367</u>	11.0%
FUND 405 WATER UTILITY FUND	<u>\$ 10,368,312</u>	<u>\$ 18,051,942</u>	<u>\$ 10,929,200</u>	74.1%	<u>\$ 18,476,767</u>	2.4%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND:** 405 WATER FUND  
**DEPARTMENT:** 02 FINANCE  
**DIVISION:** 04 WATER BUSINESS OFFICE

**GOAL MISSION STATEMENT:**

To provide customers with a clean, safe, and dependable supply of drinking water at a reasonable rate; to provide the highest quality customer service when dealing with the public.

**FUNCTION DESCRIPTION:**

The Water Business Office is responsible for the reading of the water meters, monthly billing of the water and sewer customers, and the collection of those fees. The Water Utility Fund accounts for the operation and improvement of the public water system. All expenses and outlays are funded entirely by water system revenues or specifically authorized capital contributions for specified improvements. It includes the Water Business Office, water production and distribution, and capital expenditures.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Water customers	30,000	32,258	32,500

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Water Business Office	12	12	12	12	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 405 WATER FUND</b>						
<b>DEPT: 02 FINANCE</b>						
<b>DIV: 04 WATER BUSINESS OFFICE</b>						
Salaries/ Wages/ OT	\$ 383,590	\$ 463,300	\$ 335,583	20.8%	\$ 481,525	3.9%
Fringe Benefits	141,337	179,300	119,674	26.9%	189,310	5.6%
General Operating Services	218,502	258,550	161,766	18.3%	240,550	-7.0%
Insurance - Property, AL, GL, WC	62,759	62,759	62,759	0.0%	62,759	0.0%
Maintenance & Rentals	21,455	26,700	3,715	24.4%	26,700	0.0%
Utilities	2,298	2,400	2,259	4.4%	3,500	45.8%
Contractual Services & Projects	59,194	68,500	67,732	15.7%	102,500	49.6%
General Supplies	5,575	8,150	4,297	46.2%	7,750	-4.9%
Materials & Equipment	7,397	17,200	3,409	132.5%	12,500	-27.3%
Special Current Charges	275,279	258,400	48,901	-6.1%	300,500	16.3%
<b>WATER BUSINESS OFFICE</b>	<b>\$ 1,177,386</b>	<b>\$ 1,345,259</b>	<b>\$ 810,095</b>	<b>14.3%</b>	<b>\$ 1,427,594</b>	<b>6.1%</b>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 405 WATER FUND  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 11 WATER PRODUCTION AND DISTRIBUTION**

**GOAL MISSION STATEMENT:**

To provide customers with a clean, safe, and dependable supply of drinking water at a reasonable rate; to provide the highest quality customer service when dealing with the public; to ensure compliance with all governmental standards. .

**FUNCTION DESCRIPTION:**

The Water Production and Distribution Division handles the field work needs of providing clean water to the citizens of Lake Charles. It is responsible for the production, treatment and distribution of all water supplied to the citizens of Lake Charles from its six water treatment plants. There are approximately 470 miles of water mains and 3000 fire hydrants; and the division provides services to approximately 29,000 households and businesses. Also, all service work, meter reading, and the maintenance of water lines and facilities are performed by this division.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Work Orders/Service Orders completed	30,000	30,000	30,000
Water mains (miles)	465	470	480
Fire hydrants	3,000	3,100	3,200
Maximum daily capacity (daily m. gallons)	22	22	22

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Water Production and Distribution	56	58.5	58.5	58.5	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 405 WATER FUND</b>						
<b>DEPT: 06 PUBLIC WORKS</b>						
<b>DIV: 11 WATER PRODUCTION&amp;DIST</b>						
Salaries/ Wages/ OT	\$ 1,725,898	\$ 2,169,000	\$ 1,664,474	25.7%	\$ 2,256,935	4.1%
Fringe Benefits	723,879	910,400	563,666	25.8%	992,455	9.0%
General Operating Services	19,655	32,650	18,870	66.1%	27,950	-14.4%
Insurance - Property, AL, GL, WC	836,169	883,233	888,062	5.6%	893,233	1.1%
Maintenance & Rentals	278,840	635,500	448,664	127.9%	939,000	47.8%
Utilities	916,036	980,000	690,374	7.0%	984,500	0.5%
Contractual Services & Projects	348,511	782,000	470,801	124.4%	1,053,700	34.7%
General Supplies	1,003,213	1,185,000	728,149	18.1%	1,114,500	-5.9%
Automotive Supplies & Gasoline	156,741	171,400	82,676	9.4%	136,400	-20.4%
Materials & Equipment	367,471	1,059,500	197,972	188.3%	1,034,500	-2.4%
Major Acquisitions & Improvements	-	1,226,000	214,652	N/A	1,129,000	-7.9%
Special Current Charges	757,063	922,000	460,568	21.8%	887,000	-3.8%
WATER PRODUCTION&DISTRIBUTION	<u>7,133,476</u>	<u>10,956,683</u>	<u>6,428,928</u>	53.6%	<u>11,449,173</u>	4.5%
WATER OPERATIONS	<u>8,310,862</u>	<u>12,301,942</u>	<u>7,239,023</u>	48.0%	<u>12,876,767</u>	4.7%
<b>CAPITAL EXPENDITURES</b>						
Capital Project Expenses	350,695	5,750,000	986,263	1539.6%	5,600,000	-2.6%
Capitalization of Fixed Assets	(185,775)	-	-	100.0%	-	N/A
Depreciation Expense	1,600,249	-	-	-100.0%	-	N/A
TOTAL WATER FUND	<u>\$ 10,076,031</u>	<u>\$ 18,051,942</u>	<u>\$ 8,225,286</u>	79.2%	<u>\$ 18,476,767</u>	2.4%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 402 CIVIC CENTER**  
**DEPARTMENT: 09 COMMUNITY SERVICES**  
**DIVISION: 02 CIVIC CENTER**

**GOAL MISSION STATEMENT:**

To increase revenues by 10-15 percent; to increase the number of quality acts; to provide a clean, pleasant, safe, well maintained, and accessible atmosphere for all visitors; ensure each and every event is successful by working to accomplish the needs of all our customers in a friendly yet professional manner.

The mission of the Lake Charles Civic Center is to expand the cultural environment of Southwest Louisiana by providing a multi-purpose entertainment, meeting, and convention complex.

**FUNCTION DESCRIPTION:**

This division accounts for the operational costs of the Civic Center. Capital acquisitions and improvements are funded by capital contributions from other sources. Depreciation expense and accounting entries necessary for capitalization of fixed assets are recorded in the Civic Center Fund.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Rentals	511,500	515,000	520,000
Events	365	380	390

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Civic Center	21	25	25	25	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 402 CIVIC CENTER FUND REVENUES</b>						
VENDOR'S COMPENSATION	\$ 844	\$ 600	\$ 519	-28.9%	\$ 700	16.7%
VENDOR'S COMPENSATION	844	600	519	-28.9%	700	16.7%
GEN APPR-SALES TAX DED TO LCCC-STATI	911,255	950,000	940,000	4.3%	950,000	0.0%
INTERGOVERNMENTAL	911,255	950,000	940,000	4.3%	950,000	0.0%
DEMAND DEPOSIT ACCOUNTS	2,757	1,000	7,360	-63.7%	1,000	0.0%
INTEREST	2,757	1,000	7,360	-63.7%	1,000	0.0%
SALE OF OLD EQUIPMENT	2,364	-	1,576	-100.0%	-	N/A
RENTALS	533,820	515,000	389,537	-3.5%	500,000	-2.9%
FOOD CONCESSIONS	72,902	86,700	50,412	18.9%	75,000	-13.5%
EQUIPMENT RENTALS	57,579	52,000	50,849	-9.7%	62,000	19.2%
FOOD CATERER	33,245	35,700	28,322	7.4%	36,000	0.8%
SOUVENIRS - NON FOOD ITEM	10,551	10,000	5,303	-5.2%	10,000	0.0%
COMMISSIONS	3,087	3,000	2,258	-2.8%	3,000	0.0%
SIGN RENTAL	3,250	4,000	1,950	23.1%	4,000	0.0%
PARKING FEES - MONTHLY	1,035	1,200	900	15.9%	1,200	0.0%
TICKET SALES COMMISSIONS	15,099	14,000	5,890	-7.3%	12,000	-14.3%
BEER CONCESSIONS	85,191	76,500	50,677	-10.2%	70,000	-8.5%
LIQUOR CONCESSIONS	127,175	125,000	95,768	-1.7%	125,000	0.0%
SOFT DRINK CONCESSIONS	78,174	73,400	58,728	-6.1%	75,000	2.2%
CORKAGE FEE	46,488	48,000	48,033	3.3%	48,000	0.0%
FREE-POUR LABOR	6,660	5,400	4,215	-18.9%	5,200	-3.7%
MISCELLANEOUS	3,601	2,000	2,156	-44.5%	3,000	50.0%
FACILITY FEE-TICKET SALES	40,565	38,000	22,370	-6.3%	40,000	5.3%
CIVIC CENTER	1,120,786	1,089,900	818,944	-2.8%	1,069,400	-1.9%
			75%			
NON-EMPLOYER PENSION CONTRIBUTIONS	23,546	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	23,546	-	-	-100.0%	-	N/A
USE OF MONEY & PROPERTY	1,147,089	1,090,900	826,304	-4.9%	1,070,400	-1.9%
IF TRSF GENERAL FUND	660,240	893,214	893,214	35.3%	780,334	-12.6%
IF TRSF CIVIC CENTER CAPITAL FUND	-	164,000	164,000	N/A	178,000	8.5%
NONREVENUE RECEIPTS	660,240	1,057,214	1,057,214	60.1%	958,334	-9.4%
EXCESS OF REV OVER/UNDER EXP	411,659	-	-	-100.0%	-	N/A
NON-OPERATING REVENUE	411,659	-	-	-100.0%	-	N/A
CIVIC CENTER FUND	<u>\$ 3,131,087</u>	<u>\$ 3,098,714</u>	<u>\$ 2,824,037</u>	-1.0%	<u>\$ 2,979,434</u>	-3.8%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 402 CIVIC CENTER</b>						
<b>DEPT: 09 COMMUNITY SERVICES</b>						
<b>DIV: 02 CIVIC CENTER</b>						
Salaries/ Wages/ OT	\$ 960,084	\$ 1,058,000	\$ 728,573	10.2%	\$ 1,046,345	-1.1%
Fringe Benefits	336,069	318,000	234,524	-5.4%	389,175	22.4%
General Operating Services	6,460	13,925	4,373	115.6%	9,800	-29.6%
Insurance - Property, AL, GL, WC	132,501	134,214	134,569	1.3%	134,214	0.0%
Maintenance & Rentals	330,782	273,850	149,546	-17.2%	234,850	-14.2%
Utilities	489,716	469,000	386,719	-4.2%	476,000	1.5%
Contractual Services & Projects	68,004	77,850	54,542	14.5%	108,000	38.7%
General Supplies	110,623	135,925	66,972	22.9%	117,600	-13.5%
Automotive Supplies & Gasoline	3,026	3,550	1,565	17.3%	2,850	-19.7%
Materials & Equipment	191,501	308,900	150,715	61.3%	189,900	-38.5%
Major Acquisitions & Improvements	-	217,000	189,210	N/A	178,000	-18.0%
Special Current Charges	89,655	88,500	35,222	-1.3%	92,700	4.7%
<b>CIVIC CENTER OPERATIONS</b>	<u>2,718,421</u>	<u>3,098,714</u>	<u>2,136,530</u>	14.0%	<u>2,979,434</u>	-3.8%
Capitalization of Fixed Assets	(824,262)	-	-	100.0%	-	N/A
Depreciation Expense	<u>1,236,928</u>	<u>-</u>	<u>-</u>	-100.0%	<u>-</u>	N/A
<b>CIVIC CENTER FUND</b>	<u>\$ 3,131,087</u>	<u>\$ 3,098,714</u>	<u>\$ 2,136,530</u>	-1.0%	<u>\$ 2,979,434</u>	-3.8%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 410 CIVIC CENTER CAPITAL  
DEPARTMENT: 15 CAPITAL-GENERAL GOVERNMENT  
DIVISION:**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

Civic Center Capital is utilized for budget control purposes to account for Civic Center capital contributions and the related improvements. The City received \$4.5 million in accumulated hotel taxes in fiscal year 2014 from the State of Louisiana. The projects completed since that time have been funded primarily from those funds and include the replacement of all seats in the coliseum and the replacement of the boilers in FY 2016. Renovations to the second floor meeting space and the coliseum dressing rooms account for the expenses in FY 2017. The elevators are currently being replaced and additional projects are planned in the near future.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 410 CIVIC CENTER CAPITAL FUND REVENUES</b>						
INTEREST ON INVESTMENTS	\$ 18,649	\$ -	\$ 21,314	-100.0%	\$ -	N/A
DEMAND DEPOSIT ACCOUNTS	4,653	-	5,717	-100.0%	-	N/A
INTEREST	<u>23,302</u>	<u>-</u>	<u>27,031</u>	-100.0%	<u>-</u>	N/A
USE OF MONEY & PROPERTY	<u>23,302</u>	<u>-</u>	<u>27,031</u>	-100.0%	<u>-</u>	N/A
RIVERBOAT GAMING FUND	-	200,000	200,000	N/A	200,000	0.0%
FACILITY RENEWAL FUND	-	-	-	N/A	-	N/A
INTERFUND TRSF - SPECIAL REVENUE	<u>-</u>	<u>200,000</u>	<u>200,000</u>	N/A	<u>200,000</u>	0.0%
NONREVENUE RECEIPTS	<u>-</u>	<u>200,000</u>	<u>200,000</u>	N/A	<u>200,000</u>	0.0%
EXCESS OF REV OVER/UNDER EXP	836,935	1,864,000	-	122.7%	178,000	-90.5%
NON-OPERATING REVENUE	<u>836,935</u>	<u>1,864,000</u>	<u>-</u>	122.7%	<u>178,000</u>	-90.5%
CIVIC CENTER CAPITAL PROJECTS	<u>\$ 860,237</u>	<u>\$ 2,064,000</u>	<u>\$ 227,031</u>	139.9%	<u>\$ 378,000</u>	-81.7%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 410 CIVIC CENTER CAPITAL</b>						
DEPT: 15 CAPITAL-GENERAL GOVERNMENT						
Contractual Services & Projects	\$ 36,499	\$ 1,900,000	\$ 560,801	5105.6%	\$ 200,000	-89.5%
Major Acquisitions & Improvements	774,982	-	112,185	-100.0%	-	N/A
Special Current Charges	48,756	-	30,726	-100.0%	-	N/A
Capital expenses	<u>860,237</u>	<u>1,900,000</u>	<u>703,712</u>	120.9%	<u>200,000</u>	-89.5%
Interfund transfers - Civic Center operations	<u>-</u>	<u>164,000</u>	<u>164,000</u>	N/A	<u>178,000</u>	8.5%
<b>CIVIC CENTER CAPITAL</b>	<u>\$ 860,237</u>	<u>\$ 2,064,000</u>	<u>\$ 703,712</u>	139.9%	<u>\$ 378,000</u>	-81.7%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

**FUND: 403 MALLARD COVE**  
**DEPARTMENT: 09 COMMUNITY SERVICES**  
**DIVISION: 03 GOLF COURSE**

**GOAL MISSION STATEMENT:**

To provide the citizens of the Lake Area and visitors the best possible facility and services needed to enjoy the game of golf at the most reasonable cost to the players.

**FUNCTION DESCRIPTION:**

Mallard Cove Golf Course serves its citizens and visitors with a value-oriented recreation experience for those who enjoy the game of golf. The fees are designed for public access and affordability. However, to satisfy the demands of typical golfers, a lot of emphasis is put on the condition of the golf course. With a new irrigation system installed and new clubhouse facility built in the past few years, the commitment has been made to provide this recreation option to citizens and guests for a long time in the future. Therefore, Mallard Cove Golf Course consistently provides a golf experience that exceeds the expectations for the cost. The budget includes the operation and maintenance of Mallard Cove which is a municipally-owned golf course. Capital acquisitions and major improvements that are funded from facility revenues as well as from other sources are also listed as capital expenditures and are identified in the Capital Budget.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Rounds of golf	36,500	36,500	36,500
Full Service Dining	\$135,500	\$125,500	\$140,000
Fully Stocked Pro Shop	\$92,000	\$85,000	\$95,000

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Mallard Cove Golf Course	11	13	13	13	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 403 GOLF COURSE REVENUES</b>						
VENDOR'S COMPENSATION	\$ 601	\$ 800	\$ 607	33.1%	\$ 800	0.0%
DEMAND DEPOSIT ACCOUNTS	1,757	1,000	3,976	-43.1%	2,000	100.0%
INTEREST EARNINGS	1,757	1,000	3,976	-43.1%	2,000	100.0%
SALE OF OLD EQUIPMENT	-	-	952	N/A	-	N/A
GREEN FEES	265,515	280,000	202,472	5.5%	257,500	-8.0%
TOBACCO SALES	4,357	3,800	3,627	-12.8%	3,500	-7.9%
VENDING CONCESSIONS	2,873	3,100	1,134	7.9%	2,500	-19.4%
CART RENTALS	306,281	305,000	230,304	-0.4%	300,000	-1.6%
FOOD - BEVERAGES	71,734	78,000	54,646	8.7%	78,000	0.0%
BEER	63,785	68,000	50,140	6.6%	70,000	2.9%
ANNUAL MEMBERSHIP FEE	97,886	100,000	73,226	2.2%	100,000	0.0%
DRIVING RANGE	28,644	30,000	23,409	4.7%	30,000	0.0%
GOLF ACCESSORIES	92,063	95,000	67,321	3.2%	95,000	0.0%
PULL CART RENTALS	771	800	636	3.8%	800	0.0%
TOURNAMENT FEES	-	-	20	N/A	-	N/A
CITY CHAMPIONSHIP TOURNAMENT	17,750	18,000	17,125	1.4%	18,000	0.0%
LOCKER RENTAL & CLUB STORAGE	275	350	312	27.3%	400	14.3%
GOLF CLUB RENTAL	1,359	1,300	906	-4.3%	1,300	0.0%
MISCELLANEOUS	923	200	10	-78.3%	200	0.0%
CONCESSION CART REVENUE	26,381	28,000	16,970	6.1%	28,000	0.0%
* GOLF COURSE	980,597	1,011,550	742,258	3.2%	985,200	-2.6%
MISCELLANEOUS REVENUE	-	-	-	N/A	-	N/A
* INSURANCE REVENUES	-	-	-	N/A	-	N/A
GOLF COURSE	980,597	1,012,550	747,186	3.3%	987,200	-2.5%
NON-EMPLOYER PENSION CONTRIBUTIONS	10,888	-	-	-100.0%	-	N/A
NON-EMPLOYER REVENUES	10,888	-	-	-100.0%	-	N/A
IF TRSF GENERAL FUND - OPERATIONS	490,961	592,513	592,513	20.7%	649,133	9.6%
IF TRSF RIVERBOAT FUND	200,000	-	-	-100.0%	-	N/A
TOTAL TRANSFERS	690,961	592,513	592,513	-14.2%	649,133	9.6%
NONREVENUE RECEIPTS	690,961	592,513	592,513	-14.2%	649,133	9.6%
EXCESS OF REV OVER/UNDER EXP	8,940	-	-	-100.0%	-	N/A
NON-OPERATING REVENUE	8,940	-	-	-100.0%	-	N/A
GOLF COURSE FUND	<u>\$ 1,693,744</u>	<u>\$ 1,605,863</u>	<u>\$ 1,340,306</u>	-5.2%	<u>\$ 1,637,133</u>	1.9%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 403 MALLARD COVE</b>						
<b>DEPT: 09 COMMUNITY SERVICES</b>						
<b>DIV: 03 GOLF COURSE</b>						
Salaries/ Wages/ OT	\$ 589,089	\$ 623,750	\$ 470,830	5.9%	\$ 642,445	3.0%
Fringe Benefits	155,879	154,100	110,874	-1.1%	167,725	8.8%
General Operating Services	8,450	12,100	6,607	43.2%	11,900	-1.7%
Insurance - Property, AL, GL, WC	42,084	44,113	42,009	4.8%	44,113	0.0%
Maintenance & Rentals	179,641	201,900	159,468	12.4%	196,900	-2.5%
Utilities	49,894	60,300	33,024	20.9%	50,500	-16.3%
Contractual Services & Projects	27,308	29,700	28,483	8.8%	38,700	30.3%
General Supplies	157,474	166,700	157,534	5.9%	181,950	9.1%
Automotive Supplies & Gasoline	15,938	26,500	10,832	66.3%	21,000	-20.8%
Materials & Equipment	161,901	188,700	127,667	16.6%	188,400	-0.2%
Major Acquisitions & Improvements	-	27,500	12,677	N/A	21,000	-23.6%
Special Current Charges	71,433	70,500	35,617	-1.3%	72,500	2.8%
Total operating expenses	<u>1,459,091</u>	<u>1,605,863</u>	<u>1,195,622</u>	10.1%	<u>1,637,133</u>	1.9%
Capital Expenses	49,571	-	136,444	-100.0%	-	N/A
Capitalization of Fixed Assets	(49,571)	-	-	100.0%	-	N/A
Depreciation Expense	234,653	-	-	-100.0%	-	N/A
<b>MALLARD COVE</b>	<u><u>\$ 1,693,744</u></u>	<u><u>\$ 1,605,863</u></u>	<u><u>\$ 1,332,066</u></u>	-5.2%	<u><u>\$ 1,637,133</u></u>	1.9%

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# **INTERNAL SERVICE FUNDS**

## **RISK MANAGEMENT**

### **EMPLOYEE GROUP INSURANCE**

**Internal Service Funds provide a means for internal financing and cost distribution for services which the City furnishes to itself. The resources of these funds consist of internal service charges which are received from other departments and included in those departments' expenditures. Internal Service Funds therefore represents a revolving of other budgeted funds rather than a net increase in the City's total budget.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2016 - 2017 ANNUAL BUDGET**

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**INTERNAL SERVICE FUND SUMMARY**

	<u>Risk Management</u>	<u>Employee Health</u>	<u>Total</u>
<b>Revenues:</b>			
Charges for services	\$ 7,514,376	\$ 9,175,000	\$ 16,689,376
Use of money and property	65,000	320,000	385,000
Total operating revenues	<u>7,579,376</u>	<u>9,495,000</u>	<u>17,074,376</u>
<b>Expenditures:</b>			
General Services	<u>7,012,025</u>	<u>8,649,130</u>	<u>15,661,155</u>
Total operating expenditures	<u>7,012,025</u>	<u>8,649,130</u>	<u>15,661,155</u>
 Net Income (loss)	 <u>\$ 567,351</u>	 <u>\$ 845,870</u>	 <u>\$ 1,413,221</u>

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 501 RISK MANAGEMENT FUND  
DEPARTMENT: 10 GENERAL SERVICES  
DIVISION: 06 RISK MANAGEMENT**

**GOAL MISSION STATEMENT:**

To provide safe working conditions for the City's employees and a safe environment for the citizens' enjoyment and use.

**FUNCTION DESCRIPTION:**

This division functions to minimize the financial burden incurred by the citizens and taxpayers as a result of the fortuitous or accidental losses to which the City is exposed and to protect the assets, operations, and employees of the City. This division provides for internal distribution of cost and accumulation of resources to cover the City's retained risk, purchased insurance cost, and administrative expenses for workmen's compensation and various liability and casualty risk exposures. Revenues consist primarily of internal service charges which are apportioned to all other departments primarily on the basis of past claims experience for retained risks. Those charges are included in the contractual services category of the respective departmental and divisional operation budgets.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Accident reports/investigations	553	555	555
Claims	273	270	270

**AUTHORIZED PERSONNEL:**

Total Personnel Count	Actual Fiscal Year 2015-2016	Adopted Budget 2016-2017	Adjusted Budget 2016-2017	Proposed Budget 2017-2018	% Change From 2017 Adopted
Risk Management	7	7.5	7.5	7.5	0.0%

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 501 RISK MANAGEMENT FUND</b>						
<b>Operating Revenues:</b>						
Services Provided	\$ 7,514,376	\$ 7,514,376	\$ 7,514,376	0.0%	\$ 7,514,376	0.0%
Internal Services	7,514,376	7,514,376	7,514,376	0.0%	7,514,376	0.0%
Miscellaneous revenue	-	-	196	N/A	-	N/A
Subrogation	73,034	-	16,868	-100.0%	10,000	N/A
Insurance revenue	73,034	-	17,064	-100.0%	10,000	N/A
Total Use of Money and Property	73,034	-	17,064	-100.0%	10,000	N/A
Total Operating Revenue	7,587,410	7,514,376	7,531,440	-1.0%	7,524,376	0.1%
<b>Expenses:</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 06 RISK MANAGEMENT</b>						
Salaries/ Wages/ OT	414,454	470,400	357,638	13.5%	498,200	5.9%
Fringe Benefits	173,350	163,300	110,331	-5.8%	200,475	22.8%
General Operating Services	4,393	7,550	2,847	71.9%	6,050	-19.9%
Insurance - Property, AL, GL, WC	1,289,263	1,509,000	1,173,882	17.0%	1,107,000	-26.6%
Maintenance & Rentals	87	1,650	2,175	1796.6%	3,550	115.2%
Utilities	3,167	4,500	2,696	42.1%	4,500	0.0%
General Supplies	2,732	2,800	1,459	2.5%	2,800	0.0%
Automotive Supplies & Gasoline	1,905	2,750	2,568	44.4%	3,450	25.5%
Materials & Equipment	745	7,800	494	947.0%	8,000	2.6%
Special Current Charges	3,958,934	4,900,500	1,000,524	23.8%	5,178,000	5.7%
Firefighter /Police lawsuit settlement	-	-	-	N/A	-	N/A
Total operating expenses	5,849,030	7,070,250	2,654,614	20.9%	7,012,025	-0.8%
Operating income	1,738,380	444,126	4,876,826	-74.5%	512,351	15.4%
<b>Nonoperating Revenues:</b>						
Interest on Investments	50,197	35,000	48,766	-30.3%	30,000	-14.3%
Demand Deposit Accounts	19,948	8,000	58,253	-59.9%	25,000	212.5%
Unrealized Gain/Loss on Investments	(3,840)	-	-	100.0%	-	N/A
Interest earnings	66,305	43,000	107,019	-35.1%	55,000	27.9%
Non-employer pension contributions	12,551	-	-	-100.0%	-	N/A
Non-employer revenues	12,551	-	-	-100.0%	-	N/A
Interfund transfers - General Fund-Police lawsuit	-	-	-	N/A	-	N/A
Total transfers	-	-	-	N/A	-	N/A
Change in net assets	1,817,236	487,126			567,351	16.5%
Net assets - beginning of fiscal year	7,413,913	9,231,149			9,718,275	5.3%
Net assets - ending of fiscal year	\$ 9,231,149	\$ 9,718,275			\$ 10,285,626	5.8%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**FUND: 503 EMPLOYEE GROUP INSURANCE FUND  
DEPARTMENT: 10 GENERAL SERVICES  
DIVISION: 08 EMPLOYEE GROUP INSURANCE**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Employee Group Insurance Fund accounts for operation of the City's self-funded benefits program. The principal expense of this fund is the payment of employee and dependent medical claims which is reflected in the Current Charges category.

**DEMAND PERFORMANCE INDICATORS:**

Description	2015 – 2016 Actual	2016 – 2017 Estimated	2017 – 2018 Estimated
Employee health fair participation	354	364	400
Health Seminars Held (2x per month)	40	24	24
Wellness Program	75	80	150
Health Insurance- Avg. # of Member Enrollment	1,306	1,310	1,310

**AUTHORIZED PERSONNEL:**

There are no full time personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Y-T-D FY 2017 7/31/2017	% Change Adopted from Actual	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>FUND: 503 EMPLOYEE GROUP INSURANCE FUND</b>						
<b>Operating Revenues:</b>						
Employee Share - Group Health	\$ 1,228,299	\$ 1,280,000	\$ 1,185,364	4.2%	\$ 1,500,000	17.2%
Employer Share - Group Health	5,824,259	6,726,000	5,247,943	15.5%	7,300,000	8.5%
Retiree Share - Group Health	318,065	300,000	261,233	-5.7%	335,000	11.7%
COBRA Share - Group Health	28,696	32,000	26,395	11.5%	40,000	25.0%
Retiree Medicare - Group Health	(1,257)	500	4,637	139.8%	-	-100.0%
Internal Service Charges	<u>7,398,062</u>	<u>8,338,500</u>	<u>6,725,572</u>	12.7%	<u>9,175,000</u>	10.0%
Misc Insurance Refunds	390,058	250,000	293,906	-35.9%	275,000	10.0%
Operating Income	<u>7,788,120</u>	<u>8,588,500</u>	<u>7,019,478</u>	10.3%	<u>9,450,000</u>	10.0%
<b>Expenses:</b>						
<b>DEPT: 10 GENERAL SERVICES</b>						
<b>DIV: 08 EMPLOYEE GROUP INSURANCE</b>						
Salaries/ Wages/ OT	32,947	57,000	26,901	73.0%	57,000	0.0%
Fringe Benefits	50,567	60,430	40,000	19.5%	60,480	0.1%
General Operating Services	268	1,100	402	310.4%	1,100	0.0%
Insurance - Stop Loss Coverage	578,564	590,250	513,001	2.0%	677,250	14.7%
Maintenance & Rentals	828	4,000	2,484	383.1%	4,000	0.0%
Contractual Services	24,862	28,000	19,814	12.6%	25,000	-10.7%
General Supplies	6,310	8,100	5,961	28.4%	9,300	14.8%
Material & Supplies	4,364	5,000	4,278	14.6%	2,000	-60.0%
Special Current Charges	6,920,742	7,502,182	4,065,444	8.4%	7,813,000	4.1%
Total operating expenses	<u>7,619,452</u>	<u>8,256,062</u>	<u>4,678,285</u>	8.4%	<u>8,649,130</u>	4.8%
Operating income	<u>168,668</u>	<u>332,438</u>	<u>2,341,193</u>	97.1%	<u>800,870</u>	140.9%
<b>Nonoperating Revenues/Expenses:</b>						
Interest on Investments	39,138	20,000	34,773	-48.9%	30,000	50.0%
Demand Deposit Accounts	6,072	2,400	14,907	-60.5%	15,000	525.0%
Unrealized Gain/Loss on investments	1,953	-	-	-100.0%	-	N/A
Interest earnings	<u>47,163</u>	<u>22,400</u>	<u>49,680</u>	-52.5%	<u>45,000</u>	100.9%
Change in net assets	215,831	354,838			845,870	138.4%
Net assets - beginning of fiscal year	6,368,605	6,584,436			6,939,274	5.4%
Net assets - ending of fiscal year	<u>\$ 6,584,436</u>	<u>\$ 6,939,274</u>			<u>\$ 7,785,144</u>	12.2%

# **CAPITAL BUDGET**

**SCHEDULE OF CAPITAL PROJECTS  
AUTHORIZATIONS**

**ADDITIONAL SCHEDULES**

**SCHEDULE OF FINANCING SOURCES**

**IMPACT OF CAPITAL IMPROVEMENTS ON  
OPERATION BUDGET**

**CAPITAL IMPROVEMENT PROGRAM  
2017-2023**

**The Capital Budget is used for budgeting of contract construction projects and capital acquisitions having a cost of \$100,000 or more and an expected life of ten (10) or more years.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**CAPITAL BUDGET**

The City of Lake Charles Capital Budget section includes the fiscal year 2018 Annual Appropriations Budget, the Impact of Capital Improvements on Operating Budget Statement, the Department Capital Outlay Summary, and the Five Year Capital Improvement Plan. These plans set forth proposed expenditures for constructing, maintaining, upgrading, expanding and replacing the city's facilities, equipment and infrastructure.

Projects included are typically major expenditures. They can be either infrequent projects or systematic improvements, such as street overlays. Regular street maintenance is not considered a capital improvement nor is routine maintenance of city facilities. These and other maintenance items will not be found in this section, rather they are funded, scheduled and completed within the Operating Budget section of this budget document.

**Five Year Capital Improvement Plan**

The Five Year Capital Improvement Plan identifies current as well as long term plans for the City of Lake Charles. Rather than a schedule of expenditures, it serves as a planning document and a tool to accomplish the adopted goals and policies of the City Council and current administration.

Projects are developed through the course of the fiscal year. The process involves council, citizens, and staff proposing needed projects. Staff then coordinates the project with other related projects, conducts reviews for compatibility with the City's goals, identifies funding sources and develops a project schedule. Projects are reviewed and graded. Completed projects are removed, new projects are proposed, and scheduled projects move forward in the plan or out to later years. The timing of the project is dependent upon the current conditions, need/use of the facility (or infrastructure) and funding availability.

After the plan has been reviewed and developed by staff, the next step is to submit it to the Planning Commission by June 15 of each year. The plan must be approved by the Commission by July 15. The plan is then included in the annual Operating and Capital Budget and is approved by the City Council along with the entire budget contained in this document.

**Capital Budget Authorization Schedule, Capital Project Funds and Related Sources**

The Capital Budget Authorization Schedule is the annual appropriations of funds for capital projects. This schedule is developed based on the Category A projects that have been identified in the Five Year Capital Improvement Plan. Category A includes projects that will be funded in the first or second year of the plan.

The Category A projects are prioritized by each of the responsible departments. The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. Projects can be funded by city, state or federal funds and other inter-agency agreements. City funds legally restricted for capital projects include sales tax and property tax. Portions of gaming funds are also dedicated, depending on annual allocations.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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Many projects are on a pay-as-you-go basis and require that funding be accumulated over several years before sufficient funds are available. Most projects are also multi-year projects, with design and construction taking place over several fiscal years. Construction contracts are not entered into unless all funds are available for the project.

The City has issued bonds to pay for voter-approved projects. They include road, water and sewer projects as well as downtown development projects. Most of these projects have been completed. The bonds have a maximum of 20 year term; therefore all will be repaid by 2027. Gaming revenue and sales tax revenues are the primary sources to repay the debt.

The City maintains “contingency” funds within the Capital Project Fund to cover any emergency projects that arise during the year. There are also “unallocated” funds within the Capital Project Fund, which is an accumulation of annual interest earnings, sales and property tax revenues that exceed budget forecast and other unbudgeted revenues, as well as funds from projects that have balances remaining at the completion of the project. Unallocated funds can be used to cover budget shortfalls in project allocations. If the fund has built up substantial reserves, a portion may be allocated in the proposed budget.

The City also has a Facility Renewal Special Revenue Fund. This fund was created by council authority in 1996 and holds funds that can be used to rehabilitate and renovate current city facilities. This fund has been used in the past to replace fire stations and recreation facilities.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**CAPITAL BUDGET AUTHORIZATION SCHEDULE  
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

<b>PROJECT TYPE AND DESCRIPTION</b>	<b>BALANCE OF PREVIOUS AUTHORIZATION</b>	<b>NEW AUTHORIZATION 2017 - 2018</b>	<b>CUMULATIVE TOTAL</b>	<b>REMARKS</b>
<b><u>STREETS</u></b>				
Enterprise Blvd Extension	\$ 2,708,300	\$ 100,000	\$ 2,808,300	Continuing accumulation
Goos Blvd (Harless Street to Fitzenreiter Road)	700,000	100,000	800,000	Continuing accumulation
Sallier Street (Lake Street to Marine Street)	8,250,000	800,000	9,050,000	Continuing accumulation
Prien Lake Road (Cove Lane to Sale Road)	4,350,000	2,200,000	6,550,000	Continuing accumulation
12th Street (Ryan Street to 1st Avenue)	1,100,000	(600,000)	500,000	Reallocation of Authorizations
2nd Street (6th Avenue to 8th Avenue)	400,000	400,000	800,000	Continuing accumulation
Blackwell Street (N. Grace Street to MLK Blvd)	-	325,000	325,000	New authorization
Enterprise Blvd Resurface (12th Street to Broad Street)	-	600,000	600,000	New authorization
Broad Street Resurface (Interstate 210 east)	-	414,000	414,000	New authorization
6th Avenue (3rd Street - 6th Street)	-	600,000	600,000	New authorization
Asphalt Overlay Program	170,000	1,100,000	1,270,000	Continuing program
City Wide Striping	95,000	550,000	645,000	Continuing program
Ryan Street Entergy Pole Improvements	-	450,000	450,000	New authorization
Sidewalk Repair	-	400,000	400,000	Continuing program
Sidewalk Construction	610,000	200,000	810,000	Continuing Program
CDBG Infrastructure Asphalt Overlay Dist A	-	367,364	367,364	New authorization
Intersection Improvements	450,000	100,000	550,000	Continuing program
Kirkman Street and Opelousas Street Intersection	165,000	250,000	415,000	Continuing accumulation
Opelousas Street at Bank Street Intersection	-	175,000	175,000	New authorization
Subtotal		<u>8,531,364</u>		
<b><u>DRAINAGE</u></b>				
Miscellaneous Drainage Improvements	370,000	1,000,000	1,370,000	Continuing program
Open Lateral Maintenance	1,000,000	1,000,000	2,000,000	Continuing accumulation
Drainage & Detention Ponds Study/Work	168,000	1,000,000	1,168,000	Continuing accumulation
Enterprise Blvd Drainage	200,000	700,000	900,000	Continuing accumulation
River Road Drainage	-	220,000	220,000	New Authorization
Legendre Drainage Phase 1	-	700,000	700,000	New Authorization
Mid-town Drainage	-	200,000	200,000	New Authorization
6th Street Drainage	-	350,000	350,000	New authorization
Missouri Pacific Lateral Erosion	-	100,000	100,000	New authorization
Subtotal		<u>5,270,000</u>		
<b><u>WASTEWATER SYSTEMS</u></b>				
Sewer Collection System Rehabilitation	560,000	1,200,000	1,760,000	Continuing Program
Wastewater System Improvement	1,275,000	1,300,000	2,575,000	Continuing Program
Wastewater Plant BC Rebuild and Demolition	2,000,000	(500,000)	1,500,000	Reallocation of Authorizations
Contraband Lift Station and Force Main	-	700,000	700,000	New Authorization
WWTP A Influent Wetwell and Pump Rehabilitation	-	100,000	100,000	New Authorization
Wastewater Plant D Expansion	700,000	200,000	900,000	Continuing accumulation
Sarver Street Lift Station	500,000	500,000	1,000,000	Continuing accumulation
Esplanade Street Lift Station and Sewer Lines	600,000	300,000	900,000	Continuing accumulation
University Place Line Rehabilitation	350,000	500,000	850,000	Continuing accumulation

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**CAPITAL BUDGET AUTHORIZATION SCHEDULE  
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

<u>PROJECT TYPE AND DESCRIPTION</u>	<u>BALANCE OF PREVIOUS AUTHORIZATION</u>	<u>NEW AUTHORIZATION 2017 - 2018</u>	<u>CUMULATIVE TOTAL</u>	<u>REMARKS</u>
Hollyhill Line Rehabilitation	-	1,300,000	1,300,000	New Authorization
18th Street Line Rehabilitation (Sewer Plant East)	-	50,000	50,000	New Authorization
Lake Street Sewer Rehabilitation (College Street north)	-	50,000	50,000	New Authorization
Prien Lake Road/ Cove Lane to Ihles Road	-	100,000	100,000	New Authorization
Country Club Road Sewer Extensions	-	130,000	130,000	New Authorization
Subtotal		7,930,000		
<b><u>WATER SYSTEMS</u></b>				
Water System Improvements	3,800,000	600,000	4,400,000	Continuing accumulation
New 6 MGD Water Treatment Plant Southeast LC	2,750,000	1,800,000	4,550,000	Continuing accumulation
George West Plant - Enlarge Transmission Lines	330,000	600,000	930,000	Continuing accumulation
Center Plant - Property Acquisition for Expansion	-	500,000	500,000	New Authorization
McNeese Plant- Sedimentation Basin and Controls	-	1,250,000	1,250,000	New Authorization
Southwest Plant - Chlorine Containment	-	650,000	650,000	New Authorization
SW Plant - Rehabilitation of Existing Ground Storage Tank	-	100,000	100,000	New Authorization
Prien Lake Road (Cove Lane to Sale Road)	-	100,000	100,000	New authorization
Subtotal		5,600,000		
<b><u>COMMUNITY SERVICES AND RECREATION</u></b>				
Improvements of Various Recreation Sites	305,000	100,000	405,000	Continuing accumulation
Veteran's Memorial Park	-	50,000	50,000	Continuing accumulation
Lakefront/Downtown Streetscape	3,620,000	100,000	3,720,000	Continuing accumulation
Goodman Road Recreation Storage Facility	200,000	100,000	300,000	Continuing accumulation
Civic Center Major Improvements	350,000	25,000	375,000	Continuing accumulation
Civic Center Elevator Replacement	500,000	175,000	675,000	Continuing accumulation
Transit Bus Purchase	192,773	988,750	1,181,523	Continuing accumulation
Transit Surveillance & Security Equipment	63,821	87,500	151,321	Continuing accumulation
Transit Passenger Shelters	95,400	25,709	121,109	Continuing accumulation
Subtotal		1,651,959		
<b><u>GENERAL GOVERNMENT AND OTHER</u></b>				
Public Works Facility	2,035,000	200,000	2,235,000	Continuing accumulation
Fire Truck Acquisition	-	650,000	650,000	Continuing program
1911 City Hall Improvements	245,000	150,000	395,000	Continuing accumulation
North Lake Charles SEED Center Satellite Office	-	225,000	225,000	New authorization
Interstate Corridor Beautification	244,000	200,000	444,000	Continuing program
Technology Upgrades	780,000	200,000	980,000	Continuing program
Subtotal		1,625,000		
<b>Total all Projects</b>		<b>30,608,323</b>		
<b><u>DEBT SERVICE REQUIREMENTS</u></b>				
2010 Bond Issue debt service requirement		970,111		
2014 Bond Refunding of portions of 2007 issue		712,680		
2017 Bond Refunding of 2007 & portions of 2010 issue		419,703		
<b>Total all Debt Service Requirements</b>		<b>2,102,494</b>		
<b>Total 2017-18 authorization</b>		<b>\$ 32,710,817</b>		

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**CAPITAL BUDGET SCHEDULE OF FINANCING SOURCES  
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

<b>PROJECT TYPE AND FINANCING SOURCE</b>	<b>TOTAL 2017-2018 AUTHORIZATIONS</b>
<b><u>Streets</u></b>	
Transfer from Riverboat Gaming Fund:	
General Capital Projects	\$ 855,000
Ten-Year Sales Tax - 0.28%	5,180,306
Capital Project Fund Balance	2,128,694
Community Development Block Grant	367,364
Subtotal	8,531,364
<b><u>Drainage</u></b>	
Transfer from Riverboat Gaming Fund:	
General Capital Projects	\$ 1,670,000
2016 Sales Tax Levy - 1/4%	1,600,000
General Fund Transfer	2,000,000
Subtotal	5,270,000
<b><u>Wastewater Systems</u></b>	
Transfer from Riverboat Gaming Fund:	
General Capital Projects	\$ 2,350,000
Transfer from Waste Water Fund	3,500,000
Capital Project Fund Balance	80,000
General Fund Transfer	2,000,000
Subtotal	7,930,000
<b><u>Water Systems</u></b>	
Water Fund Balance	5,000,000
Water Capital Improvement Fee	600,000
Subtotal	5,600,000
<b><u>Community Services and Recreation</u></b>	
Transfer from Riverboat Gaming Fund:	
Civic Center Capital contribution	\$ 200,000
General Fund Transfer - Transit	100,000
Transit Fund Balance	94,392
Federal Transit Administration	907,567
State revenue - video poker taxes	350,000
Subtotal	1,651,959
<b><u>General Government and Other</u></b>	
Transfer from Riverboat Gaming Fund	\$ 1,425,000
State revenue - video poker taxes	200,000
Subtotal	1,625,000
<b><u>Debt Service Requirements</u></b>	
Ten-Year Sales Tax - 0.28%	\$ 2,102,494
Subtotal	2,102,494
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 32,710,817</b>
<b><u>SUMMARIZED TOTAL FINANCING SOURCES</u></b>	
Ten-Year Sales Tax - 0.28%	\$ 7,282,800
2016 Sales Tax Levy - 1/4%	1,600,000
Riverboat Gaming transfers Capital	6,300,000
Riverboat Gaming transfers Civic Center	200,000
Capital Project Fund Balance	2,208,694
Wastewater transfer	3,500,000
General Fund Transfer	4,000,000
General Fund Transfer - Transit	100,000
Water Fund Balance	5,000,000
Water Capital Improvement Fee	600,000
Transit Fund Balance	94,392
Federal Transit Administration	907,567
Community Development Block Grant	367,364
State Revenue - video poker	550,000
<b>TOTAL FINANCING SOURCES</b>	<b>\$ 32,710,817</b>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**CAPITAL BUDGET ADDITIONAL SCHEDULES AND EXHIBITS  
PROJECT REAUTHORIZATION SCHEDULE  
CAPITAL PROJECTS FUND AND RELATED SOURCES**

The following schedule lists additional previously authorized capital projects which are reauthorized and continued for the 2017-2018 fiscal year. Enterprise Fund projects are subject to separate accounting treatment and are therefore excluded from this schedule. Projects currently committed for completion by awarded contracts are also excluded from this listing, as no budgetary reauthorization is required to fulfill such commitments.

- City Wide Street Paving/Reconstruction (Lisle Peters Road, Common Street, Arterial Street Accumulation, Miscellaneous Minor Streets, Lakeshore Drive Traffic Calming, Gill Street, Ann Street, Sale Road, Comeaux Street, Sally Mae Street)
- Various Intersection Improvements – (unexpended balance)
- Various Drainage Improvements – (unexpended balances, including Fairway Lane & Muirfield Street, South Roosevelt Street, and Division Street)
- Bridge Replacements/Repairs
- Sidewalk Construction – (unexpended balances, including W. McNeese Street and 5<sup>th</sup> Avenue)
- Morganfield Infrastructure Development
- Wastewater System Line and Facility Improvements (unexpended balances)
- W Prien Lake Road Utilities
- Wastewater Improvements – (Basins, Plant D Generator, Various Improvements)
- Highway 385 Pedestrian and Bike Trail
- 1<sup>st</sup> Avenue Multi-Use Trail
- School Zone Improvements, Safe Routes to School, and Bike Path Striping
- City Wide Utility Specifications
- City Wide Alarm System
- Lakefront/Downtown Area Improvements
- Christmas Lighting
- National Hurricane Museum and Science Center
- Huber Park
- Riverside Park
- Tuten Park
- New Fire Station
- City Hall Improvements
- Central School Repairs/Renovations

**Enterprise Fund Capital Projects**

Previously authorized capital contributions to the Transit and Civic Center funds will remain available for the authorized purposes until expended. All water system revenues in excess of the system's operating cash flow requirements are available for system improvements as authorized by contract awards.

**Bond Issue Projects**

The following projects have current and/or previous authorizations that will be retained in the Capital Project Fund and can be used in addition to bond proceeds for completion of the project.

- Lake Street at McNeese Street Intersection
- Economic Development

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**ADDITIONAL SCHEDULES AND EXHIBITS – CAPITAL BUDGET  
Description of Major Financing Sources – Capital Projects Fund  
And Related Sources**

**TEN-YEAR SALES TAX REVENUE**

Revenue consists of a 28 percent portion of collections from a one percent sales tax levy originally approved in 1986. This tax was reauthorized in 2016 for an additional ten years through 2026. Previously, this 28 percent portion has been designated for street and drainage improvement projects within the Capital Budget. Beginning with fiscal year 2007, up to 60 percent of these revenues can be used to repay the debt of the \$90 million bond issue approved by voter referendum in November, 2006.

**2016 1/4 PERCENT SALES TAX LEVY**

This Fund is to account for the collection of a new sales tax levy effective January 1, 2016. The City's covenant resolution authorized at least 25 percent of the taxes collected to be placed in a reserve fund to be used if needed to cover annual debt service payments. Proceeds from current year tax collections will be split between the General Fund and the bond reserve fund at 75% and 25% respectively. These funds can be authorized for transfer to the Capital Project Fund in the subsequent fiscal year. Proposed revenues are budgeted at 25 percent of total tax collections from FY 2017.

**RIVERBOAT GAMING TRANSFERS**

Funds transferred from the Riverboat Gaming Fund to the Capital Projects fund or other capital outlay budgets (such as Recreation, Transit and Civic Center) for construction of public improvements and acquisition of long-term capital assets. City Policy requires that riverboat gaming revenues be used for primarily for capital investment rather than recurring operational costs.

**COMMUNITY DEVELOPMENT BLOCK GRANT REVENUE**

This revenue accounts for federally-funded improvement activities undertaken by the City in targeted areas. The program consists principally of neighborhood-oriented capital improvements.

**WASTEWATER TRANSFERS**

Funds provided by the Wastewater Special Revenue Fund for specified sewer system improvement projects in the Capital Budget.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**GENERAL FUND TRANSFERS**

Such transfers may be budgeted for specific capital projects which support general government operations, or for which other sources of capital funding are inadequate or unavailable. The General Fund supports the major portion of on-going City operations, and has relatively limited capacity to provide additional funding for capital projects.

**WATER CAPITAL IMPROVEMENT FEE**

A new rate schedule went into effect on January 1, 2010 allowing for the collection of a Capital Improvement Fee. This is a fee based on monthly water consumption. The revenue generated from this fee will be used to make necessary improvements to the City's water system.

**STATE REVENUE – VIDEO POKER**

A portion of state tax collections from video poker gaming devices is distributed to local governments, based on gaming device locations and revenue volumes. As a matter of policy, all revenue which the City receives from this source is credited to the Capital Projects Fund and used solely for public improvements. Although not formally restricted to any particular improvement category, these funds have been allocated primarily for improvements to the parks and recreation system.

**FEDERAL TRANSIT ADMINISTRATION**

This consist of federal funds awarded for capital expenditures by the Federal Transit Administration (FTA). FTA covers capital expenditures at 80%.

**CAPITAL PROJECTS FUND BALANCE**

This consists of previous years' Capital Projects Fund revenues which may be utilized for new or increased project authorizations in the Proposed Capital Budget. Such revenues consist primarily of interest earnings, which are not utilized for new capital project authorizations until the fiscal year following their receipt. Unexpended balances remaining from completed or closed project authorizations may also be retained within the Capital Projects Fund and utilized for new projects in subsequent years.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**IMPACT OF CAPITAL IMPROVEMENTS ON OPERATING BUDGET**

When a new capital improvement project is undertaken, consideration is given to the fiscal or operational impact of the project, which includes additional cost for staff, maintenance, debt and other expenses. The fiscal or operational impact depends on the nature of the capital improvement. These costs must be funded in the appropriate operating budget and factored into the total cost of the project.

Below is the operational impact of each category of projects outlined in the Capital Budget Authorization Schedule:

- **Streets and Drainage**

Projects are funded through annual sales tax allocation, gaming funds, Community Development grants and other intergovernmental funding.

The maintenance costs for the streets and drainage improvements included in the 2018 authorization will have very little operational impact because most are existing roads in need of repair. The maintenance costs for these roads are currently budgeted through the Department of Public Works operating budget, and these improvements should reduce the maintenance needs in the Street Division. The improvements to the striping of streets, intersection improvements and sidewalk repairs and construction should make the streets safer.

- **Sewerage and Water Systems**

Projects are funded primarily through annual allocations from the Water and Wastewater Funds. A LDEQ loan in the amount of \$21 million was authorized in fiscal year 2011, and those repairs are nearing completion.

The annual appropriation for sewer collection line repairs is needed to minimize the maintenance cost of such lines, which are accounted for in the Wastewater Fund. A minimum of \$1,000,000 is appropriated from the operating funds of the Wastewater Fund each year to pay for larger project. An additional \$1 million is allocated annually to fund needed repairs to the City's lift stations. The proposed budget includes a transfer from the General Fund for the basin rehabilitation program.

The LDEQ loan has been used in phases. Phase 1 has been completed and includes renovations to Wastewater Plant A. These improvements aim to reduce annual maintenance cost at this facility.

Remaining LDEQ loan proceeds have been combined with other sources of funding for the rebuild of Wastewater Treatment Plant B/C. The rebuild is nearing completion and is expected to be operational by the end of the 2017. It is anticipated that these enhancements will increase the efficiency of the wastewater system and will have minimal impact on operational expenses recorded in the Wastewater Fund.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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The construction of a new SE Water Plant is needed to adequately provide water service to the existing, planned, and future commercial and residential developments in the area. The City is seeking authorization from the Department of Health and Hospitals for a \$10 million loan from the Drinking Water Revolving Loan Fund (DWRLF) to help fund the project. This project was just approved for design so the impact on the operational expenses of the Water Fund have not yet been determined.

- **Community Services and Recreation**

Projects are funded primarily through gaming funds.

The annual appropriation for the various recreation sites is needed to cover major repairs and improvements and generally does not have an economic impact on the operational budget of the Recreation Fund.

The improvements of Veteran's Memorial Park will have minimal operational impact and will be accounted for in the Recreation Fund.

The annual appropriations for the Civic Center are needed to cover major repairs and improvements and generally have a minimal impact of each of their operational budgets.

The purchase of a new bus for the transit department will have minimal operational impact. It will replace an older unit which will result in slightly lower maintenance cost. These costs will be accounted for in the Transit Fund.

- **General Government and Others**

These projects are funded primarily through gaming funds.

Fire truck acquisitions are funded on an annual basis with the goal of replacing units in a manner that funds them within a useful life cycle. The maintenance costs for fire trucks are accounted for in the Fire Department of the General Fund. The truck included in the current budget is a replacement of an older truck.

All other projects listed in this category could be classified as major improvements/maintenance to city facilities that are larger in nature than is customarily accounted for as maintenance within the operating funds.

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**FIVE YEAR  
CAPITAL  
IMPROVEMENT  
PROGRAM**

# CITY OF LAKE CHARLES



## CAPITAL IMPROVEMENT PROGRAM

2017 - 2023



**CITY OF LAKE CHARLES**  
**CAPITAL IMPROVEMENT PLAN**  
**2017 - 2023 Asphalt Overlay Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing Program - \$1,500,000				
Ongoing	\$30,150	Heyd Park: Michael Lane	Michael Lane	
Ongoing	\$30,150	Heyd Park: Akron Street	Akron Street	
Ongoing	\$59,496	Heyd Park: Mobile Street	Mobile Street	
Ongoing	\$59,496	Heyd Park: Paris Street	Paris Street	
Ongoing	\$31,825	Heyd Park: Guatemala Street	Guatemala Street	
Ongoing	\$54,136	Heyd Park: Heyd Avenue	Heyd Avenue	
Ongoing	\$51,992	Heyd Park: Evangeline Street	Evangeline Street	
Ongoing	\$59,965	Channel Street	Simmons Street	Sally Mae Street
Ongoing	\$58,080	Hagan Street	Highway 171/MLK	Dead End
Ongoing	\$33,840	Malcolm Street	Fruge Street north	Dead End
Ongoing	\$60,480	Locke Lane	Henderson Bayou	Cyprien
Ongoing	\$92,820	Marine Street	Shell Beach Drive	Sallier Street
Ongoing	\$61,975	Fitzenreiter Road	Goss Boulevard West	Dead End
Ongoing	\$500,000	Citywide Aggregate Roads		
Ongoing		Golf Street	Progressive Street	Dead End
A	\$92,125	Junior Street	Knapp Street	Theriot Street
A	\$110,550	Riverside Drive	Shell Beach Drive	Sallier Street
A	\$37,989	N. Adams St.	Cessford St	Gieffers
A	\$74,303	N. Cherry Street	Moeling St.	Dead End
A	\$42,009	N. Cherry Street	Katherine Street	See Street
A	\$28,609	Opelousas	N. Louisiana Ave	Enterprise
A	\$75,833	Edgewood Lane	W. Prien Lake Road	End
A	\$21,105	Timberline	Shasta	Dead End
A	\$117,384	Ponderosa	Lisle Peters Road	Dead End
A	\$43,818	A Miller Road	Country Club Road (384)	Dead End
A	\$68,340	Lawrence Lane	Country Club Road (384)	Dead End
A	\$68,340	Salene Road	Country Club Road (384)	Dead End
A	\$70,685	Walker Street	Poe Street	Medora Street
A	\$65,526	N. Grace	Opelousas Street	Dead End
A	\$65,526	Booker Street	Opelousas Street	RR Track Dead End
A	\$90,584	Mill Street	Kirkman Street	Hodges Street
A	\$89,311	Nicholas Street	Nelson Road	Dead End
A	\$81,405	N. Adams Street	Ray Street	Knapp Street
A	\$21,775	Ray Street	Booker Street	N. Adams Street
A	\$57,687	Booker Street	Ray Street	Harless Street

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

## 2017 - 2023 Asphalt Overlay Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
A	\$118,657	Franklin Street	Gieffers Street	Jackson Street
A	\$63,985	Melvin Street	Alma Lane	Nelson Road
A	\$74,906	Mt. Talbot	Fruge Road	McNabb Street
A	\$31,624	Tuten Drive	Cappy Drive	Charles Drive
A	\$48,575	Charles Drive	Lela Drive	Nelson Road
A	\$44,890	Lela Drive	Sale Road	Cappy Drive
A	\$111,622	Cappy Drive	Nelson Road	Sale Road
A	\$118,255	Riverridge Drive	Lisle Peters Road	Dead End
B	\$45,225	Channel Street	N. Simmons Street	N. Lincoln Street
B	\$69,881	Colfax	Hwy 171	Dead End
B	\$71,087	Kinder St.	Hwy 171	Dead End
B	\$43,952	Brinlee Street	Sale Road	Dead End
B	\$32,160	Belle Alee Lane	Hollyhill	Dead End
B	\$857,600	River Road	Ryan Street	Dead End
B	\$55,610	Brammer Lane	Opelousas Street	Dead End
C	\$43,349	Commercial Street	Lincoln Street	N. Malcolm Street
C	\$58,826	Booker Street	Opelousas Street	Jackson Street
C	\$52,997	Opelousas Street	Bank Street	Kirkman Street
C	\$48,787	Bank Street	Bauer Street	Opelousas Street
C	\$110,425	Kirkman Street	Fournet Street	Dead End
C	\$40,803	N. Lincoln Street	Channel Street	Dead End

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent or external funding

**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PLAN  
2017 - 2023 Street and Road Improvement Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	Widen	New	Re-build	Asphalt	Drainage	Inter-section	Sidewalks - Bikes	Signals	Overlay	Road Base	Drainage	Water Lines	Sewer Lines
Ongoing	\$75,000	Ongoing: Citywide striping - bike paths									x						
Ongoing	\$750,000	Ongoing: Citywide street striping															
Ongoing	\$240,000	12th Street	2nd Avenue	4th Avenue								x					
Ongoing	\$343,000	Sally Mae Street	Gieffers Street	Cessford Street				x	x								
Ongoing	\$375,000	N. Grace Street	Medora Street	Highway Street				x	x								
Ongoing	\$19,537,176	W. Prien Lake Road (Parish Participation)	Cove Lane	Ihles Road	x				x							x	x
Ongoing	\$2,710,257	Sale Road	Rue Chan Ann	Prien Lake Road	x				x		x						
Ongoing	\$2,200,000	6th Avenue	Broad Street	3rd Street			x		x								
Ongoing	\$420,000	Sally Mae	Medora Street	Dead End				x	x								
Ongoing	\$3,200,000	Lake Street at McNeese Street	Intersection						x	x							
Ongoing	\$425,000	Kirkman Street at Opelousas Street	Intersection				x			x							
Ongoing	\$325,000	Comeaux	N. Grace Street	Dead End				x	x								
A	\$750,000	2nd Street	6th Avenue	8th Avenue				x	x								
A	\$312,000	Highway Street	Highway 171/MLK	N. Grace Street				x	x								
A	\$1,200,000	Enterprise Boulevard	12th Street	Broad Street			x	x									
A	\$413,055	Broad Street	East of 1-210	City Line				x									
A	\$2,000,000	6th Avenue	6th Street	3rd Street													
A	\$325,000	Blackwell Street	N. Grace Street	Highway 171/MLK				x	x								
A	\$175,000	Opelousas Street @ Bank Street	Intersection							x							
A	\$87,569	Rosteet Street	4th Street	6th Street				x					x				
AD	\$6,000,000	W. Prien Lake Road and Ihles Road (Parish Participation)	Ihles Road	Country Club Road (384)	x				x							x	x
B	\$11,000,000	Sallier Street	Lake Street	Marine Street			x		x	x						x	x
B	\$1,102,600	12th Street	Ryan Street	1st Avenue			x	x									
B	\$178,147	N. Adams Street	Moeling Street	Commercial Street				x	x								
B	\$172,298	N. Adams Street	Opelousas Street	Dead End				x	x								
B	\$384,479	N. Grace Street	Medora Street	Poe Street				x	x								
B	\$4,471,200	Sale Road	Lake Street	Ryan Street			x		x		x						
B	\$1,000,000	N. Lyons Street	Jackson Street	St. Johns Street				x	x								
B	\$320,760	Shellbeach Drive	Lake Street	Marine Street									x				
B	\$385,200	Sallier Street at Lake Street Intersection	Intersection		x					x							
B	\$134,000	Ann St connection to I-10 service road	Intersection							x							
B	\$357,890	Commercial St	Lincoln	N. Malcolm				x	x								
B	\$1,503,625	18th Street	4th Avenue	7th Avenue			x										
B	\$150,000	Commercial	Enterprise Blvd	1st Avenue				x	x								

Ongoing: Design, bid, or construction  
A-1st or 2nd year  
B-3rd to 5th year  
C- 6th or later year  
D-contingent on external funding

## 2017 - 2023 Street and Road Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	Widen	New	Re-build	Asphalt	Drainage	Inter-section	Side-walks - Bikes	Signals	Overlay	Road Base	Drainage	Water Lines	Sewer Lines
B	\$4,233,600	W. Prien Lake Road	Cove Lane	Nelson Road	x		x		x							x	x
B	\$364,420	Hagan Street	Highway 171/MLK	Graham Street				x	x								
B	\$309,498	Harless Street	Goos Blvd	Dead End				x	x								
B	\$761,300	Mill Street	Kirkman Street	Louisiana Avenue			x										
B	\$175,000	Bauer Street @ Bank Street	Intersection							x							
B	\$230,000	Kirkman Street	Opelousas Street	Fournet Street			x										
B	\$685,975	10th Street	Common Street	Bilbo			x		x								
B	\$200,000	Realign 1st Ave. at 12th Street	Intersection							x							
B	\$2,400,000	Barbe Street	Sallier Street	Shell Beach Drive			x		x				x		x		
B	\$2,204,782	Legendre Street Reconstruction	McNeese Street	Contraband Bayou			x		x								
B	\$500,000	install right-turn lane on Sale Road at Nelson	Intersection														
B	\$227,538	7th Avenue	2nd Street	Dead End				x	x								
B	\$316,250	10th Street	Hodges Street	Bilbo Street			x										
B	\$8,372,000	Prien Lake Road	Kirkman Street	5th Avenue			x										
B	\$945,588	Sale Road	Ryan Street	Common Street			x		x		x						
BD	\$4,500,000	Lake Street	McNeese Street	Waverly	x				x		x						
BD	\$10,000,000	Goos Blvd	Harless Street	Fitzenreiter Road		x					x					x	x
BD	\$2,000,000	Ryan Street at Sallier/12th Street	Intersection							x							
BD	\$1,250,000	Sale Road at Ryan Street	Intersection				x			x	x						
C	\$690,000	Orrin Street	Opelousas Street south	Dead End			x		x								
C	\$474,375	13 <sup>th</sup> Street	2nd Avenue	3rd Avenue			x										
C	\$473,800	13 <sup>th</sup> Street	3rd Avenue	4th Avenue			x										
C	\$691,318	Griffin Street	Highway 171/MLK	N. Lincoln Street				x	x								
C	\$770,500	13 <sup>th</sup> Street	4th Avenue	5th Avenue			x										
C	\$366,930	Courtney Street	North Goos Blvd	Prater Street				x	x								
C	\$534,442	N. Adams Street	Gieffers Street North	Dead End				x	x								
C	\$215,372	N. Adams Street	Gieffers Street South	Dead End				x	x								
C	\$678,023	Commercial Street	Booker Street	Lincoln Street				x	x								
C	\$722,161	Commercial Street	Prater Street	Booker Street				x	x								
C	\$1,700,000	Fitzenreiter Road	Highway 171/MLK East	Dead End				x	x								
C	\$366,930	Hagan Street	N. Goos Blvd	Prater Street				x	x								
C	\$492,200	Ernest Street	Glen Street	W. 18th Street			x										
C	\$768,426	Woodard Street	N. Goos Blvd	Pear Street				x	x								
C	\$543,482	N. Booker Street	Ray Street	Dead End				x	x								
C	\$280,781	Donateil Street	Cathy Street	Dead End				x	x								
C	\$1,297,775	St. Mary Drive (Loop)	Shattuck	Shattuck			x		x								

Ongoing: Design, bid, or construction  
A-1st or 2nd year  
B-3rd to 5th year  
C- 6th or later year  
D-contingent on external funding

## 2017 - 2023 Street and Road Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	Widen	New	Re-build	Asphalt	Drainage	Inter-section	Side-walks - Bikes	Signals	Overlay	Road Base	Drainage	Water Lines	Sewer Lines
C	\$307,800	Boston Alley	Broad Street	Mill Street			x	x									
C	\$626,750	Winnie St.	Sallier St.	Louie St.			x										
C	\$189,750	6th Street	Ford Street	Kirkman Street			x										
C	\$1,076,975	Common Street	Prien Lake	Alamo			x				x						
C	\$900,000	Ford Street	Pine Street	Division Street			x		x	x							
C	\$508,875	Drew	Kirkman Street	Moss Street			x										
C	\$691,318	Hagan Street	Prater Street	Shattuck Street				x	x								
C	\$575,389	N. Grace Street	Highway Street	Medora Street				x	x								
C	\$787,039	Guinn Street	N. Grace Street	Carney Street				x	x								
C	\$219,095	Tasca Street	Guinn Street	Medora Street				x	x								
C	\$167,512	Carney Street	Carney Street	onateil to Guinn Street				x	x								
C	\$7,000,000	5th Avenue	McNeese Street	Prien Lake Road			x										
CD	\$25,000,000	Country Club Road	Big Lake Road	Ihles Road	x				x		x					x	x
CD	\$15,000,000	Country Club Road	Ihles Road	Weaver Road	x				x		x					x	x
CD	\$30,000,000	Country Club Road	Nelson Road	Lake Street	x				x		x					x	x
CD	\$30,000,000	Big Lake Rd	Country Club Road	Gauthier Road	x				x		x					x	x
CD	\$10,000,000	W. Prien Lake Road	Contraband Bayou	Target Shopping Area	x						x						
CD	\$15,500,000	Enterprise Boulevard	Katherine Street	Goos Blvd		x					x					x	x
CD	\$15,500,000	Elliott Road	Country Club Road	Ham Reid Road	x				x		x						
CD	\$16,000,000	Lake Street	Country Club Road	Ham Reid Road	x				x		x						x
CD	\$14,010,450	E. Prien Lake St.	Ryan St.	Hwy 14			x		x	x	x						

Ongoing: Design, bid, or construction  
 A-1st or 2nd year  
 B-3rd to 5th year  
 C- 6th or later year  
 D-contingent on external funding



**CITY OF LAKE CHARLES**  
**CAPITAL IMPROVEMENT PLAN**  
**2017 - 2023 Water and Wastewater Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
<b>Water Projects</b>				
Ongoing	\$1,000,000	Ongoing: Citywide Water System Improvements		
Ongoing	\$500,000	GW - replace water well		
Ongoing	\$3,200,000	SW - New Groundwater Storage Tank		
A	\$943,106	GW - Enlarge Transmission Lines Leaving Site		
A	\$500,000	Center - Acquire property for expansion		
A	\$21,202,000	New 6.0 MGD Water Plant (SE LC)		
A	\$8,090,000	New 6.0 MGD Water Plant Distribution Lines		
B	\$1,900,000	Water Improvements Nelson Rd/ Casino area		
B	\$750,000	Replace water well		
B	\$650,000	GW - Chlorine Containment		
B	\$650,000	SW - Chlorine Containment		
B	\$780,000	GW - Replace transmission lines near HSPS and WTP		
B	\$450,000	GW - Install Generator		
B	\$410,000	CenterW - Starter and Controls upgrade		
B	\$1,640,000	McN - Sedimentation Basin and controls		
B	\$550,000	McN - Install Generator		
B	\$2,230,000	CH - Sedimentation Basin and Filters		
C	\$400,000	GW - Install new Distribution office building and facilities		
C	\$450,000	GW - Demolition of abandoned clearwell and HSPS		
C	\$10,220,000	Center - Combine both plants		
C	\$1,620,000	McN - MCC/Pump and Cl2 buildings and chlorine containment		
C	\$10,550,000	CH - New 4 mgd plant		
<b>Wastewater Projects</b>				
Ongoing	\$1,000,000	Ongoing: Citywide wastewater line improvements		
Ongoing	\$1,000,000	Ongoing: Citywide wastewater lift stations improvements		
Ongoing	\$1,000,000	Ongoing: Citywide Annual Trunk Lining (\$1 MM/ year)		
Ongoing	\$41,915,000	Sewer Plant Rebuild - Plant BC		
Ongoing	\$3,300,000	Power Center Lift Station and Force Main		
Ongoing	\$2,000,000	Basin A-12 re-hab		
Ongoing	\$775,000	Broadmoor, Creole, Stillwood, Von Blond LS: rehab		

Ongoing: Design, bid, or construction  
A-1st or 2nd year  
B-3rd to 5th year  
C- 6th or later year  
D-contingent or external funding

## 2017 - 2023 Water and Wastewater Projects

Ongoing	\$500,000	University Place: sewer line rehabs		
Ongoing	\$320,000	Pecan Acres LS: Install Nelson Road Transfer Line	Country Club Road South	
Ongoing	\$800,000	Install generator at WW Plant D		
Ongoing	\$190,000	Install sewerage: Salene, Lawrence, and A Miller roads		
Ongoing	\$750,000	Sunset Lift Station Rebuild		
A	\$2,000,000	Basin A-4 rehab		
A	\$1,000,000	Install sewerage: along Country Club Road	Nelson Road	Prien Lake Road
A	\$1,400,000	Esplanade LS: re-build/expand		
A	\$3,500,000	WWTP A Influent wetwell and Pump Rehab		
A	\$1,300,000	Holly Hill: Line 48 inch to Contraband LS		
A	\$2,000,000	Basin A-3 rehab		
A	\$1,500,000	Plant B/C demolition		
AD	\$6,120,000	Sarver Street LS: Install 30 inch force main to WWTP D		
B	\$2,000,000	Sewage in District E	Where none exists	
B	\$4,180,000	Sarver Street LS: rebuild/expand		
B	\$10,000,000	Sarver Street LS: incoming transport lines		
B	\$500,000	Install sewage lines on W. Prien Lake Road	Nelson Road	Burton Lane
B	\$1,000,000	Morganfield sewage - Phase 2		
B	\$2,250,000	WWTP A Final Clarifier Upgrade		
B	\$5,000,000	Oak Park area: sewer line rehab		
B	\$1,250,000	St. Pat's area: sewer line rehab		
B	\$3,000,000	East Prien Lake Road: Sewer extension	Nelson Road west	
B	\$250,000	Timberly Terrace sewage improvements	Raintree Cove	Carriage Lane
B	\$20,000,000	Install "interloop" WW extension in SE and S LC		
BD	\$10,000,000	Install sewer along Red Davis Road	Highway 14	Common Street
C	\$10,000,000	Sewerage transport line extensions and capacity increases		
C	\$20,000,000	Basins: A-1 through A-11, minus A-4 and A-3		
C	\$10,000,000	WWTP A Wet Weather storage tanks		
C	\$10,000,000	WWTP D Wet Weather storage tanks		
C	\$500,000	Extend sewerage: River Road housing	Ryan Street	Dead End
CD	\$21,000,000	Plant D - Phase 2 to enlarge capacity to ease other plants		
<b>Water/Wastewater Projects</b>				
Ongoing	\$2,300,000	Casino area infrastructure expansion		
Ongoing	\$2,565,500	W. Prien Lake Road extension Alt 5/21B (50% CPPJ)	W. Prien Lake Road	Lauberge Drive
BD	\$2,500,000	Ham Reid Road Extension	Elliott Road	Big Lake Road

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent or external funding

**CITY OF LAKE CHARLES**  
**CAPITAL IMPROVEMENT PLAN**  
**2017 - 2023 Drainage Improvement Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$1,000,000	Ongoing: Citywide misc. drainage improvements		
Ongoing	\$1,000,000	Ongoing: Citywide Ditch and Drainage Lateral Maintenance		
Ongoing	\$400,000	Enterprise Blvd	5th Street	7th Street
Ongoing	\$500,000	5th Avenue	Alameda Street	Bancroft Street
Ongoing	\$375,000	South Roosevelt	Greinwich Blvd	East Roosevelt
Ongoing	\$250,000	Division Street	Bilbo	Ann Street
Ongoing	\$300,000	Broadmoor Street	South Broadmoor Loop	9th Avenue
Ongoing	\$460,000	Muirfield Subdivision Drainage Enhancement	Turnberry Subdivision	River Outfall
A	\$1,418,797	3rd Street	Rosteet Street	6th Avenue
A	\$350,000	6th Street	Ryder Street	Rosteet Street
A	\$200,000	Midtown drainage study	NW 2nd St./2nd Ave.	SE 6th St./6th Ave.
AD	\$350,000	Install detention pond at Louisiana Avenue		
AD	\$750,000	Repair Missouri-Pacific Lateral Erosion	Highway 14	Russell Street
B	\$300,000	Goos Blvd and Mill Street	Intersection	
B	\$250,000	7th Avenue	2nd Street	Dead End
B	\$1,000,000	Hagan Street		
B	\$1,000,000	Courtney Street		
B	\$1,250,000	Common Street	College Street	Prien Lake Road
B	\$100,000	Kirkman Street	Pine	Pryce
B	\$200,000	Fitzenreiter Park entrance area drainage		
B	\$200,000	Improve drainage at Ryan Street and I-210 ramps	Intersection	
B	\$250,000	Improve drainage near Opelousas and Jake Streets	Opelousas Street Interchange	Jake Street
B	\$250,000	Improve drainage at Enterprise Boulevard and Mill Street		
B	\$350,000	S. Roosevelt Street Outfall - catch basins upstream		
B	\$350,000	Michael Debakey Drive at Griffith Coulee lateral crossing		
C	\$1,000,000	Foster Street	Michael Debakey Drive	Shell Beach Drive
C	\$500,000	Louisiana Avenue	McNeese Street	Dead End
C	\$503,125	Morgan & Shaw Street	Grein	8th Street
C	Unknown	Jackson Street and Moss Street		
C	Unknown	Lyon Street and Moeling Street		
C	Unknown	1st Avenue and Commercial Street		
C	Unknown	Moss Street and Church Street		
C	Unknown	Moss Street and N. Railroad Ave		

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding



## 2017 - 2023 Drainage Improvement Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
C	Unknown	Pack Road and South Pack		
C	Unknown	Conoco Street (Eastside)		
C	Unknown	Johanna Street and 2nd Street		
C	Unknown	Kirkman Street and Pine Street		
C	Unknown	Kirkman Street and Pryce Street		
C	Unknown	Kirkman Street and Pujo Street		
C	Unknown	Kirkman Street and Broad Street		
C	Unknown	Kirkman Street and Beldon Street		
C	Unknown	Broad Street and Enterprise Blvd (SE Corner)		
C	Unknown	Pryce Street and Hodges Street		
C	Unknown	4th Avenue and 6th Street		
C	Unknown	Chandler Street and Mill Street		
C	Unknown	Goos Blvd and Mill Street		
C	Unknown	3rd Avenue and 2nd Street - 11th Street		
C	Unknown	Enterprise Blvd and Division Street		
C	Unknown	Enterprise Blvd and 4th Street - 5th Street (east and west sides)		
C	Unknown	Enterprise Blvd and 7th Street - 9th Street		
C	Unknown	Enterprise Blvd and 13th Street - 15th Street		
C	Unknown	16th Street (Dead End)		
C	Unknown	Admiral King Street and General Collins Street		
C	Unknown	Admiral King Street and General Marshall Street		
C	Unknown	6th Avenue and Evelyn Street		
C	Unknown	The Terrace Area		
C	Unknown	Kirkman Street and 7th Street		
C	Unknown	St. Anthony Street and Barbe Street		
C	Unknown	Penn Street (Dead End)		
C	Unknown	Barbe Street and Norben Drive		
C	Unknown	Alamo Street and Common Street		
C	Unknown	Alamo Street and Kirkman Street		
C	Unknown	Brundrette Street (Dead End)		
C	Unknown	University Area		
C	Unknown	End of 1st Avenue off Mitchell Street		
C	Unknown	Gulf Gates Subdivision		
C	Unknown	Benoit Road and S. Prien Lake Road		
C	Unknown	Mary Ann and Sale Road		
C	Unknown	Pecan Acres Drive		
C	Unknown	Meadow Lane and McNeese Street		

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PLAN  
2017 - 2023 Downtown and Lakefront Projects**

<b>CIP Category</b>	<b>Estimated Project Cost</b>	<b>Project</b>	<b>Limit One</b>	<b>Limit Two</b>
<b>Civic Center Area Projects</b>				
Ongoing	\$500,000	Ongoing: Civic Center facility improvements		
Ongoing	\$600,000	Civic Center: locker rooms, 2nd floor meeting rooms		
Ongoing	\$500,000	Replacement of Civic Center elevators		
B	\$3,500,000	Bord du Lac Park Amphitheatre		
B	\$500,000	Civic Center Eastside Entrance - lighting, landscaping, fountain upgrade, irrigation		
B	\$3,300,000	Civic Center Westside Festival Plaza -Bord du Lac Blvd.		
B	\$150,000	Lakeshore Drive electrical upgrade, vendor stations		
B	\$10,000,000	Parking Garage for the DT/Civic Center area		
<b>Road and Pedestrian Projects</b>				
Ongoing	\$1,300,000	LA 385 Pedestrian & Bike Trail (TEP funds)	Ryan to Clarence	Lakeshore to Broad Street
Ongoing	\$250,000	Clarence Street - utilities & landscaping augment LA 385 project	Lakeshore Drive	Ryan Street
B	\$350,000	Lakeshore Drive Traffic Calming (Phase 1): Re-stripping, signals	Clarence Street	Broad Street
B	\$100,000	Gill Street	Ryan Street	Lakeshore Drive
B	\$2,200,000	Lakeshore Drive Calming (Phase 2): Beautification - medians, turn lanes, lights	Clarence Street	Broad Street
C	\$1,500,000	East Civic Center Dr. - connector	Lakeshore Drive	Bord du Lac
C	\$1,500,000	North Civic Center Dr. - connector	Lakeshore Drive	Bord du Lac
C	\$1,500,000	Tract One A: South Civic Center Dr./ Kirby St. connector	Kirby Street	Civic Center
C	\$2,500,000	Pine St. and Pryce St. connector including storm drainage	Veteran's Memorial	Lakefront
C	\$1,250,000	Pithon Coulee Walking Trail	Common Street	Ryan Street
C	\$1,500,000	North Bord du Lac Dr. reconfigure		
<b>Other Downtown/Lakefront Projects</b>				
Ongoing	\$250,000	Ongoing: Beautification of Interstate Exchanges	Cove Lane, Holly Hill, I-10 Ryan St off-ramp	
Ongoing	\$240,000	Veterans Memorial Park		
A	\$1,000,000	City major corridor beautification program	Ryan, Broad, 14, Prien	
A	\$200,000	Christmas lighting for Downtown		

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

## 2017 - 2023 Downtown and Lakefront Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
A	\$120,000	North Beach - Repair Restrooms		
B	\$5,000,000	Pinnacle Site Work		
B	\$5,000,000	Additional Downtown Streetscaping Projects		
C	\$20,000,000	Harbor/Marina		
C	\$5,000,000	Shoreline Stabilization and Boardwalk Extension	End of Existing Seawall	Pinnacle Site

Ongoing: Design, bid, or construction  
 A-1st or 2nd year  
 B-3rd to 5th year  
 C- 6th or later year  
 D-contingent or external funding



**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PLAN  
2017 - 2023 Pedestrian Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
<b>Trail Projects</b>					
Ongoing	\$500,000	1st Avenue Multi Use Trail - Phase 2 (includes state funds)	Broad Street	7th Street	
B	\$600,000	1st Avenue Trail - Phase 3	Broad St	Winterhalter	
B	\$2,000,000	Pedestrian & Bike Trail - Phase 2 Citywide			
<b>Sidewalk Projects</b>					
Ongoing	\$750,000	Ongoing: Sidewalks new construction - citywide			
Ongoing	\$400,000	Ongoing: Sidewalk repairs - citywide			
Ongoing	\$50,000	Ongoing: Install, restripe street pedestrian crossings			
Ongoing	\$350,000	Safe Routes Program	Barbe Elementary		
Ongoing	\$720,000	McNeese Street	Nelson Road	Weaver Road	
Ongoing	\$410,000	5th Ave. Ph II - East side	Contraband Bayou	College Drive	x
Ongoing	\$18,900	Division St North Side	Bank St	Louisiana Ave	
Ongoing	\$49,212	Creole St. West Side	W. College	Julius St	
Ongoing	\$62,060	W. LaGrange St. South Side	Lake St	Creole St	
Ongoing	\$39,240	Texas St	Prien Lake	College St	
Ongoing	\$420,082	3rd Ave (east side)	3rd Street	12th Street	x
A	\$13,578	VE Washington Ave West Side	I-10 Service Road	Belden St	
A	\$58,950	Madeline St South Side	Common Street	Kirkman Street	
A	\$55,000	Drozan Street	Sale Road	OLQH Entrance	
A	\$250,000	E. McNeese Street (North Side)	Corbina Road	Lake Crest Blvd	
A	\$95,676	Sallier Street	Lake Street	Riverside Street	
A	\$124,425	Canal Street	Sale Road	W. McNeese Street	
B	\$20,025	Pear St. East Side	Knapp St	Harless	
B	\$196,470	Sale Road	Lake Street	Ryan Street	
B	\$283,642	Lisle Peters Rd.	Big Lake Rd	E. Saint Charles	
B	\$135,000	Rebuild sidewalks as necessary on Broad Street	Enterprise Blvd	Highway 14	
B	\$150,000	Bilbo Street	Broad Street	Belden Street	
B	\$75,000	Bilbo Street	Clarence Street	Kirby Street	
B	\$529,403	Lisle Peters Road	E. Saint Charles	Riverview Lane	
BD	\$241,617	Weaver Rd. West Side	McNeese St	Country Club Rd	
C	\$117,000	Nelson Rd - north	Prien Lake Road	Contraband Bayou	
C	\$119,351	N. Simmons St. East Side 2	Medora St.	Fitzenreiter	
C	\$26,775	Woodring St North Side	N Booker St	N. Simmons	

Ongoing: Design, bid, or construction  
A-1st or 2nd year  
B-3rd to 5th year  
C- 6th or later year  
D-contingent or external funding

## 2017 - 2023 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
C	\$26,775	Woodring St South Side	N Booker St	N. Simmons	
C	\$58,268	Medora St. North Side	N. Prater St.	N. Booker	
C	\$85,255	N. Blake St. East Side	Moeling St	Gieffers	
C	\$126,000	N. Booker St. East Side	Moeling St.	Knapp St	
C	\$59,265	Katherine St South Side	N Prater St	N. Booker	
C	\$60,660	N. Blake St. West Side	Commercial St	Gieffers	
C	\$26,010	N. Shattuck St. East Side	Moeling St.	Martha	
C	\$117,316	N. Simmons St. West Side	Moeling	Opelousas	
C	\$117,465	N. Simmons St. East Side	Moeling	Opelousas	
C	\$46,350	Griffin St South Side	N. MLK Hwy	Sally Mae	
C	\$17,767	Pine St. South Side	Bank St	Louisiana Ave	
C	\$3,737	Connecting Pedestrian Path	N. Shattuck	Fournet	
C	\$26,730	N. Ryan St East Side	S Railroad Ave	Jackson	
C	\$19,305	Church St. North	Ford St	Kirkman	
C	\$47,221	Fitzenreiter Rd South Side	N. Lincoln	Hwy 171	
C	\$28,466	Courtney St. South Side	N. Goos Blvd	N. Prater	
C	\$57,956	N. Goos Blvd. East Side	Courtney St	Existing Sidewalk	
C	\$96,165	Fournet St North Side	N. Enterprise Blvd	N. Shattuck	
C	\$134,595	Jackson St South Side	N. Bank	N. Ryan	
C	\$237,600	1st Ave. East Side 2	Broad St	12th Street	
C	\$60,300	Evans St South Side	S Shattuck St.	Prater St	
C	\$41,811	12th St. North Side	1st Ave	2nd Ave	
C	\$121,500	Winterhalter St. South Side	S. Shattuck St	Albert	
C	\$9,029	I-10 Srv. Rd North	Belden St	Albert	
C	\$33,570	Cline St South Side	Holmes St	S MLK Hwy	
C	\$29,102	6th St. North Side 2	5th Ave	6th Ave	
C	\$22,947	Frugé St. South Side	Malcolm St	Hwy 14	
C	\$65,295	Mt Talbot St South Side	McNabb St	Ball Fields	
C	\$99,120	S Shattuck St East Side	Belden St	Carter St	
C	\$12,243	Broad St. North Side	VE Washington	1st Ave	
C	\$9,429	Broad St. North Side 2	S Lyon	Existing Sidewalk	
C	\$241,626	1st Ave. West Side	12th St	E. Prien Lake	
C	\$241,277	1st Ave. East Side	12th St	E. Prien Lake	
C	\$53,150	12th St. North Side 2	Gerstner Memorial Dr	Russell St	
C	\$51,317	12th St. South Side	Gerstner Memorial Dr	Russell St	
C	\$47,618	6th Ave. East Side	6th St	9th St	
C	\$56,241	6th Ave. East Side 2	Legion St	12th Street	
C	\$117,847	3rd St. North Side	6th Ave	Gerstner Memorial	
C	\$118,074	3rd St. South Side 2	6th Ave	Gerstner Memorial	
C	\$56,070	3rd St South Side 3	Gerstner Memorial Dr	McNabb St	
C	\$339,153	5th Ave West Side	College St	E. McNeese	
C	\$270,540	Hwy 14 West Side 2	Rail Road Tracks	Taylor	
C	\$274,800	Gerstner Memorial Dr East Side 2	E. Prien	McNeese Farm	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent or external funding



## 2017 - 2023 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
C	\$165,240	E Prien Lake Rd North Side 4	5th Ave	Hwy 14	
C	\$232,076	Hwy 14 West Side	Coolidge	McNeese St	
C	\$115,466	Gerstner Memorial Dr. East Side	Broad St	4th St	
C	\$179,746	Gerstner Memorial Dr. West Side	Broad St	Existing Sidewalk	
C	\$317,847	E McNeese St. North Side	Gerstner Memorial Dr	Existing Sidewalk	
C	\$28,980	Louisiana Ave West Side	Division St	Clements St	
C	\$18,900	Division St South Side	Bank St	Louisiana Ave	
C	\$8,328	5th St. South Side	Louisiana Ave	Existing Sidewalk	
C	\$267,440	Common St. West Side	Clarence St	17th St	
C	\$75,600	2nd St South Side	Enterprise Blvd	2nd Ave	
C	\$14,524	4th St. South Side	Louisiana Ave	Enterprise Blvd	
C	\$19,314	6th St North Side	Bank St	Louisiana Ave	
C	\$35,902	6th St South Side	Bank St	Enterprise Blvd	
C	\$226,695	Common St. East Side	6th St	17th St	
C	\$186,647	W. Sallier St. North Side	Lake St	Ryan St	
C	\$129,076	E. Sallier St. North Side	Ryan St	Kirkman St	
C	\$113,101	3rd St. South Side	Enterprise Blvd	3rd Ave	
C	\$42,882	E. Sallier St. North Side 2	Bank St	Enterprise Blvd	
C	\$176,967	Burton Ln. West Side	W. Prien	W. Sale Rd	
C	\$177,191	Burton Ln. East Side	W. Prien	W. Sale Rd	
C	\$16,811	Enterprise Blvd. East	Broad St	Existing Sidewalk	
C	\$92,820	Cypress St West Side	Louie St	18th St	
C	\$92,820	Cypress St East Side	Louie St	18th St	
C	\$11,467	Enterprise Blvd. West Side 2	Broad St	Existing Sidewalk	
C	\$45,300	Hazel St West Side	W. 18th St	Penn St	
C	\$45,300	Hazel St East Side	W. 18th St	Penn St	
C	\$73,934	Broad St. South Side	1st Ave	Louisiana Ave	
C	\$254,940	Prien Lake Rd. North Side	Lake St	Ryan St	
C	\$317,340	W. Prien Lake Rd. South Side 2	Lake St	Nelson Rd	
C	\$235,753	W. Prien Lake Rd. East Side	W. Prien	W. Sale Rd	
C	\$313,558	W. Prien Lake Rd South Side	Nelson Rd	W. Prien Lake	
C	\$247,620	Lake St. East Side	W. Hale	Sallier	
C	\$556,250	Nelson Rd. West Side	W. Prien	Country Club Rd	
C	\$66,050	Nelson Rd. East Side	W. Prien	W. Prien Lake	
C	\$172,821	Bank St. West Side	Gulf St	12th Street	
C	\$62,271	Moss St. East Side	12th St	15th Street	
C	\$172,341	Bank St. East Side	Gulf St	12th Street	
C	\$63,423	18th St. South Side	Ryan St	Common St	
C	\$63,277	18th St. North Side	Ryan St	Common St	
C	\$62,368	Moss St. West Side	12th St	15th Street	
C	\$106,423	13th St. North Side	Enterprise Blvd	Moss St	
C	\$106,322	13th St South Side	Moss	Enterprise Blvd	
C	\$58,500	Azalea St South	Kirkman St to Existing Sidev	Louisiana Ave	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

## 2017 - 2023 Pedestrian Projects

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two	CS - CDBG
C	\$118,684	15th St. North Side	Hodges St	Bank St	
C	\$118,860	15th St. South Side	Hodges St	Bank St	
C	\$196,470	W. Sale Rd. North Side 2	Lake St	Ryan St	
C	\$43,980	14th St North Side	Bank St	Enterprise Blvd	
C	\$43,787	14th St South Side	Bank St	Enterprise Blvd	
C	\$48,953	Creole St. East Side	W. College	Julius St	
C	\$62,274	W. LaGrange St. North Side	Lake St	Creole St	
C	\$281,880	Kirkman St East Side	Prien Lake	Madeline St	
C	\$41,700	E Prien Lake Rd North Side 2	Kirkman St.	Existing Sidewalk	
C	\$321,480	Kirkman St West Side	Prien Lake	Walters Street	
C	\$46,712	Illinois St. South Side	Brentwood	Walton	
C	\$155,220	E Prien Lake Rd North Side 3	Buston	2nd Ave	
C	\$72,780	Kirkman St East Side 2	Walters	McCall St	
C	\$92,820	Kirkman St West Side 2	Gayle	McCall St	
C	\$81,756	E. McNeese St South Side	Ryan St	Common St	
C	\$312,125	W. McNeese St. North Side 3	Lake St	Ryan St	
C	\$255,805	W. McNeese St South Side 4	Lake St	Ryan St	
C	\$35,505	Overhill Dr North Side	Central Pkwy	Existing Sidewalk	
C	\$35,505	Overhill Dr South Side	Central Pkwy	Existing Sidewalk	
C	\$30,825	Jefferson Dr North Side	Existing Sidewalk to Nelson	University Dr	
C	\$20,389	University Dr. West Side	McNeese St	Existing Sidewalk	
C	\$145,319	University Dr South Side	Lake St	Jefferson Dr	
C	\$241,827	Weaver Rd. East Side	McNeese Street	Country Club Rd	
C	\$102,639	W. Sale Rd North Side	W. Prien	Existing Sidewalk	
C	\$111,749	W. Sale Rd South Side	W. Prien	Existing Sidewalk	
C	\$244,909	Ihles Rd. East Side	W. Sale	Country Club Rd	
C	\$126,459	W. McNeese St. North 2	Eileen St	Nelson Rd	
C	\$1,155,582	Country Club Rd. North Side	Jefferson Dr.	Big Lake Rd	

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent on external funding

**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PLAN  
2017 - 2023 Recreation Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$450,000	Ongoing: Recreation facility renovations & improvements		
Ongoing	\$350,000	Tuten Park Phase 2		
Ongoing	\$100,000	Huber Park community center (Ward 3)		
A	\$250,000	Overlay parking lot at LaGrange soccer fields		
A	\$200,000	Construct Maintenance Barn		
B	\$200,000	Storage facility Goodman Road		
B	\$950,000	City Park Program - bond proceeds North Beach (includes \$450,000 Capital funds)		
B	\$100,000	Goosport Center - Install parking		
B	\$75,000	General Moore Park - Install new restrooms		
B	\$400,000	Henry Heights - Lighting, concession, restrooms		
B	\$150,000	College Oaks - Renovate concession		
BD	\$1,000,000	Re-build Mallard Cove Golf Course		

**2017 - 2023 Bike Path Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$50,000	Install bike lanes on Kirkman Street	McNeese Street	Railroad Avenue
Ongoing		Pujo Street - restripe, install bike lanes	Kirkman Street	Bilbo Street
A	\$10,000	Install bike lanes on Mill Street	Veteran's Memorial Dr	Highway 171/MLK
B	\$5,000	Install bike lanes on Hodges Street	Alamo Street	Belden Street
B	\$50,000	Install bike lanes on Kirby Street	Ryan Street	Louisiana Avenue
B	\$300,000	Install bike lanes on 7th Street	Ryan Street	4th Avenue
B	\$5,000	Install bike lanes on 11th Street	Ryan Street	4th Avenue
B	\$10,000	Install bike lanes on 18th Street	Common Street	Highway 14

**2017 - 2023 City Building Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
Ongoing	\$1,255,000	Wastewater Admin Building		
Ongoing	\$250,000	Rebuild 2nd floor of Transit Building		
Ongoing	\$110,000	Renovate Old City Hall Bell Tower		
A	\$1,000,000	City technology upgrades		
A	\$280,000	Historic City Hall waterproofing/repairs		

Ongoing: Design, bid, or construction  
 A-1st or 2nd year  
 B-3rd to 5th year  
 C- 6th or later year  
 D-contingent on external funding



## 2017 - 2023 City Building Projects

AD	\$2,250,000	Fire Station - Ham Reid Road		
B	\$3,200,000	Public Works complex improvements		
C	\$15,000,000	New City Hall		

Ongoing: Design, bid, or construction  
 A-1st or 2nd year  
 B-3rd to 5th year  
 C- 6th or later year  
 D-contingent or external funding

**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PLAN  
2017 - 2023 Major Projects**

CIP Category	Estimated Project Cost	Project	Limit One	Limit Two
> \$5 Million CIP Long-term Projects				
Ongoing	\$41,915,000	Sewer Plant Rebuild - Plant BC		
CD	\$30,000,000	Country Club Road	Nelson Road	Lake Street
CD	\$30,000,000	Big Lake Rd	Country Club Road	Gauthier Road
AD	\$25,600,000	New 6.0 MGD Water Plant (SE LC)		
CD	\$25,000,000	Country Club Road	Big Lake Road	Ihles Road
CD	\$21,000,000	Plant D - Phase 2 to enlarge capacity to ease other plants		
B	\$20,000,000	Install "interloop" WW extension in SE and S LC		
C	\$20,000,000	Basins: A-1 through A-11, minus A-4 and A-3		
C	\$20,000,000	Harbor/Marina		
Ongoing	\$19,537,176	W. Prien Lake Road (Parish Participation)	Cove Lane	Ihles Road
CD	\$16,000,000	Lake Street	Country Club Road	Ham Reid Road
CD	\$15,500,000	Enterprise Boulevard	Katherine Street	Goos Blvd
CD	\$15,500,000	Elliott Road	Country Club Road	Ham Reid Road
C	\$15,000,000	New City Hall		
CD	\$15,000,000	Country Club Road	Ihles Road	Weaver Road
CD	\$14,010,450	E. Prien Lake St.	Ryan St.	Hwy 14
B	\$11,000,000	Sallier Street	Lake Street	Marine Street
C	\$10,550,000	CH - New 4 mgd plant		
C	\$10,220,000	Center - Combine both plants		
B	\$10,000,000	Sarver Street LS: incoming transport lines		
B	\$10,000,000	Parking Garage for the DT/Civic Center area		
BD	\$10,000,000	Goos Blvd	Harless Street	Fitzenreiter Road
BD	\$10,000,000	Install sewer along Red Davis Road	Highway 14	Common Street
C	\$10,000,000	Sewerage transport line extensions and capacity increases		
C	\$10,000,000	WWTP A Wet Weather storage tanks		
C	\$10,000,000	WWTP D Wet Weather storage tanks		
CD	\$10,000,000	W. Prien Lake Road	Contraband Bayou	Target Shopping Area
AD	\$8,700,000	New 6.0 MGD Water Plant Distribution Lines		
B	\$8,372,000	Prien Lake Road	Kirkman Street	5th Avenue
C	\$7,000,000	5th Avenue	McNeese Street	Prien Lake Road

Ongoing: Design, bid, or construction

A-1st or 2nd year

B-3rd to 5th year

C- 6th or later year

D-contingent or external funding

## 2017 - 2023 Major Projects

AD	\$6,120,000	Sarver Street LS: Install 30 inch force main to WWTP D		
AD	\$6,000,000	W. Prien Lake Road and Ihles Road (Parish Participation)	Ihles Road	Country Club Road (384)
B	\$5,000,000	Pinnacle Site Work		
B	\$5,000,000	Additional Downtown Streetscaping Projects		
B	\$5,000,000	Oak Park area: sewer line rehab		
C	\$5,000,000	Shoreline Stabilization and Boardwalk Extension	End of Existing Seawall	Pinnacle Site

Ongoing: Design, bid, or construction  
 A-1st or 2nd year  
 B-3rd to 5th year  
 C- 6th or later year  
 D-contingent or external funding

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# **EXHIBITS**

**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

**SUMMARY OF BUDGETED PERSONNEL AND  
POSITION TOTALS**

**DETAILED PERSONNEL ROSTER**

**GLOSSARY OF TERMS**

**2017 SOUTHWEST LOUISIANA ECONOMIC  
DEVELOPMENT ALLIANCE PROJECT REPORT  
AUGUST 1, 2017**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 – 2018 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

The Department Capital Outlay Summary is the list of vehicle and equipment purchases that were approved for the fiscal year. It also lists major repairs and improvements that are smaller in nature and do not meet the threshold to be considered a capital project. These funds are included in the operating budget of the department, division or fund as listed in the summary.

All items on this list have been specifically justified in writing during the budget process. Rolling stock must identify if it is a new piece of equipment or a replacement. If a replacement, the unit number, age, mileage and other pertinent information is required. This list is used during the year to verify prior to purchasing.

**IMPACT OF DEPARTMENTAL CAPITAL OUTLAY ON OPERATING BUDGET**

As part of the annual budget process, each department is required to submit a list of needed capital equipment acquisitions (items in excess of \$5,000) and major repairs and improvements for facilities.

Vehicles and equipment purchases must indicate if the item is an additional item or the replacement of existing equipment. If it is an addition, justification is required along with a cost estimate. If it is a replacement, the unit number, age of the unit and the current mileage must be provided along with the justification.

Nearly all equipment and vehicles are replacements of older units rather than an increase to our current fleet. When vehicles are not replaced timely within their useful life, maintenance cost can become cost prohibitive.

The City operates a Vehicle Maintenance Garage that is a separate division which is budgeted in the General Fund Public Works Department. Charges are allocated on a monthly basis to the various city departments for the cost of automotive supplies. Costs that are incurred for automotive maintenance that is done by outside vendors are charged directly to the department when the cost is incurred. A Cost Allocation Plan is done annually, and the indirect costs that are identified for this service are charged to the various funds, primarily the Enterprise Funds.

The City entered into an agreement in FY 2012 with the Calcasieu Parish Sheriff's Office that provides for the maintenance of the Police Department's fleet. The City reimburses the Sheriff's Office for the cost of parts and pays an annual amount of \$63,500 for the cost of a mechanic.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

	<b>Budgeted Amount</b>
<b>GENERAL FUND</b>	
<b><u>FIRE DEPARTMENT</u></b>	
2 Small SUV	\$ 50,000
1 High pressure breathing air trailer	130,000
Building repair - 3 stations	240,000
1 Large vehicle lift	70,000
Total Fire Department	490,000
<b><u>POLICE DEPARTMENT</u></b>	
10 Sedans, Ford Interceptor AWD, 6cyl	245,000
4 SUV, Ford Interceptor AWD, 8cyl	104,000
1 Harley Davidson Motorcycles	25,000
1 Full size SUV, RWD, 8cyl	34,070
3 Full size SUV, AWD, 6cyl with Pkg 100A	83,181
3 Full size SUV, 4 WD, 8cyl	93,309
1 Heavy duty 3/4 ton PU - Diesel crew cab	34,452
2 1/2 ton PU - 4WD crew cab - 8 cyl	55,988
Console & work station for dispatch	130,000
Total Police Department	805,000
<b><u>PUBLIC WORKS</u></b>	
<b><u>GENERAL FUND DIVISIONS</u></b>	
<b>Administration:</b>	
2 1/2 ton regular cab truck	44,700
1 Restroom for PW grounds	40,000
Total Administration	84,700
<b>Streets:</b>	
1 Concrete saw	20,750
1 Vibratory steel wheel packer	51,500
1 Trailer for packer	20,250
1 Skid steer with breaker	56,500
Total Streets	149,000
<b>Trash Collection:</b>	
1 Grapple Truck	146,250
2 Loader, rear-end	326,000
Total Solid Waste-Trash	472,250
<b>Solid Waste-General:</b>	
2 Loader, side	392,000
Total Solid Waste-General	392,000

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

	<b>Budgeted Amount</b>
<b>Vehicle Maintenance:</b>	
1 Truck, one ton - service body / air compressor & lift gate	39,000
1 Generator - natural gas 130 KW	99,500
1 Mobile post lifts / 2 controllers	76,500
Total Vehicle Maintenance	<u>215,000</u>
<b>Building Maintenance:</b>	
2 Truck, 3/4 ton, reg cab, heavy duty, with utility bed	63,000
Total Building Maintenance	<u>63,000</u>
<b>Grounds Maintenance:</b>	
1 Trailer	42,500
2 Mowers, riding, propane, 60"	26,900
1 Four wheeler	6,850
1 dump truck - 6 yard	79,500
1 dump truck - 12 yard	98,000
1 Sweeper, four wheel	198,000
1 trackhoe/mini excavator	79,000
Total Grounds Maintenance	<u>530,750</u>
Total Public Works	<u>1,906,700</u>
 <b><u>PLANNING AND DEVELOPMENT</u></b>	
<b>Administration:</b>	
1 SUV, small size	21,000
Total Planning and Development	<u>21,000</u>
 <b>TOTAL GENERAL FUND</b>	 <u><b>3,222,700</b></u>



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

	<b>Budgeted Amount</b>
<b>SPECIAL REVENUE FUNDS</b>	
<b><u>WASTEWATER FUND</u></b>	
1 Trucks, 1 ton, crane-ready service body	52,000
1 Truck, 1/2 ton, ext cab, SWB	26,000
4 Trucks, 1/2 ton, reg cab, SWB, V6	92,000
1 Truck, 3/4 ton, crew cab, LWB, V8	30,000
1 Trailer, for mini excavator	10,000
1 Mini excavator	70,000
1 Residential Rod truck	175,000
Major repairs/improvements	650,000
Total Wastewater Fund	1,105,000
<b><u>RECREATION FUND</u></b>	
<b>Recreation Division:</b>	
1 Truck 1/2 ton (Panel truck)	25,000
2 Sedans/Small SUV	40,000
1 Sand Pro for ballfields	7,000
1 Top dresser, Ty-Crop TD 460, large area	22,000
2 Mower, riding, 60", with canopy	25,000
5 Bleachers, 5 row, 15 ft	25,000
1 All terrain vehicle	10,000
1 Aerator, stand-behind	10,000
3 Shade systems, metal, rectangular, 10x12	36,000
1 Mower, stand-behind	7,500
2 Trailers, 10 x 22	12,000
Playground equipment	20,000
1 Tractor, utility, enclosed	70,000
1 Loader, rear-end	130,000
1 Space jump water slide	8,000
Major improvements to facilities	90,000
Total Recreation Division	537,500
<b>Lakefront/Downtown Development Division:</b>	
1 All terrain vehicle	8,000
4 Mowers, riding, 60", with canopy	50,000
1 Mower, stand-behind	7,500
1 Mower, zero turn, 72" deck	12,000
1 Vacuum / sweeper, riding/push	18,000
Total Lakefront/Downtown Development Division	95,500
Total Recreation Fund	633,000

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

	<u>Budgeted Amount</u>
<b>ENTERPRISE FUNDS</b>	
<b><u>TRANSIT FUND</u></b>	
2 Buses, passenger, 35', Gillig	988,750
Total Transit Fund	<u>988,750</u>
<b><u>WATER FUND</u></b>	
<b>Water Production and Distribution:</b>	
3 Trucks, 1/2 ton, reg cab, SWB (with toolbox)	69,000
1 Truck, 1/2 ton, ext cab (with toolbox)	30,000
1 Truck, 1 ton with dump bed	60,000
1 Backhoe with loader	70,000
Major repairs / improvements	900,000
Total Water Fund	<u>1,129,000</u>
<b><u>CIVIC CENTER FUND</u></b>	
Replace theatre elevator	30,000
Chiller pumps	50,000
Audio/visual equipment - Contraband Room	38,000
Scoreboard moter	60,000
Total Civic Center Fund	<u>178,000</u>
<b><u>GOLF COURSE FUND</u></b>	
1 SUV - Mid size	21,000
Total Golf Course Fund	<u>21,000</u>
<b>TOTAL ALL FUNDS</b>	<u><u>\$ 7,277,450</u></u>

**BUDGETED PERSONNEL  
AND POSITION TOTALS**

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**SUMMARY BUDGETED PERSONNEL AND POSITION TOTALS**  
**ALL DEPARTMENTS AND FUNDS**

	BUDGETED 2008-2009		BUDGETED 2009-2010		BUDGETED 2010-2011		BUDGETED 2011-2012		BUDGETED 2012-2013		BUDGETED 2013-2014		BUDGETED 2014-2015		BUDGETED 2015-2016		BUDGETED 2016-2017		PROPOSED 2017-2018	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
<b>GENERAL FUND</b>																				
<b>GENERAL GOVERNMENT</b>																				
Mayor's Office	5	0	6	0	5	0	5	0	5	0	5	0	5	0	5	0	5	0	5	0
City Council	1	8	1	8	1	8	1	8	1	8	1	8	1	8	1	8	1	8	1	8
City Marshal	13	0	13	0	12	0	12	0	12	0	12	0	12	0	12	0	12	0	12	0
City Court	16	2	16	2	16	2	16	2	16	2	16	2	16	2	16	2	16	2	16	2
Legal Services	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3	6	3
<b>General Government</b>	<b>41</b>	<b>13</b>	<b>42</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>	<b>40</b>	<b>13</b>
<b>FINANCE</b>																				
Administration Services	2	0	2	0	2	0	2	0	2	0	2	0	2	0	2	0	3	0	3	0
Accounting	11	0	11	0	11	0	11	0	11	0	11	0	11	0	11	0	10	0	10	0
Purchasing	5	0	5	0	5	0	5	0	5	0	5	0	5	0	5	0	5	0	5	0
<b>Finance</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>
<b>HUMAN RESOURCES-TOTAL</b>	<b>5</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>
<b>FIRE - TOTAL</b>	<b>190</b>	<b>0</b>	<b>190</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>182</b>	<b>0</b>
<b>POLICE</b>	<b>192</b>	<b>0</b>	<b>192</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>
<b>POLICE - TOTAL</b>	<b>192</b>	<b>0</b>	<b>192</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>
<b>PUBLIC WORKS</b>																				
Administration	13	0	14	0	14	0	14	0	14	0	14	0	14	0	14	0	14	0	14	0
Streets	26	0	26	0	25	0	25	0	25	0	25	0	25	0	25	3	25	3	25	3
Recycling/Trash Collectio	34	0	34	0	29	0	29	0	29	0	29	0	29	0	29	9	29	9	29	9
Solid Waste - General	16	0	16	0	14	0	14	0	14	0	14	0	14	0	14	0	14	0	14	0
Vehicle Maintenance	24	0	24	0	24	0	24	0	24	0	24	0	24	0	24	0	24	0	24	0
Building Maintenance	13	0	13	0	13	0	13	0	13	0	13	0	13	0	13	0	13	0	13	0
Communication & Traffic	8	0	8	0	8	0	8	0	8	0	8	0	8	0	8	0	8	0	8	0
Grounds Maintenance	32	0	32	0	30	0	30	0	30	0	30	0	30	0	30	5	30	5	30	5
<b>Public Works</b>	<b>166</b>	<b>0</b>	<b>167</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>17</b>	<b>157</b>	<b>17</b>	<b>157</b>	<b>17</b>
<b>PLANNING &amp; DEVELOPMENT</b>																				
Planning Administration	7	0	5	0	5	0	6	0	6	0	6	0	6	0	5	0	5	0	5	0
Permit Center	14	0	13	2	12	2	11	2	11	2	11	2	12	2	13	4	13	4	13	4
Downtown Development	0	0	3	0	3	0	3	0	3	0	3	0	2	0	2	0	2	0	2	0
<b>Planning &amp; Development</b>	<b>21</b>	<b>0</b>	<b>21</b>	<b>2</b>	<b>20</b>	<b>2</b>	<b>20</b>	<b>2</b>	<b>20</b>	<b>2</b>	<b>20</b>	<b>2</b>	<b>20</b>	<b>2</b>	<b>20</b>	<b>4</b>	<b>20</b>	<b>4</b>	<b>20</b>	<b>4</b>

FT= Full-time PT = Regular Part-Time Positions  
\*Includes Position Added Temporarily

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**SUMMARY BUDGETED PERSONNEL AND POSITION TOTALS  
ALL DEPARTMENTS AND FUNDS**

	BUDGETED 2008-2009		BUDGETED 2009-2010		BUDGETED 2010-2011		BUDGETED 2011-2012		BUDGETED 2012-2013		BUDGETED 2013-2014		BUDGETED 2014-2015		BUDGETED 2015-2016		BUDGETED 2016-2017		PROPOSED 2017-2018	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
<b>GENERAL FUND CONTINUED</b>																				
<b>GENERAL SERVICES</b>																				
Administration	8	0	6	0	6	0	6	0	6	0	4	0	4	0	6	0	6	0	6	0
Building Services	6	2	6	2	3	2	3	2	3	2	3	2	3	2	3	3	3	3	3	3
Printing Services	3	0	3	0	3	0	3	0	3	0	5	0	5	0	3	0	3	0	3	0
Information Systems	5	1	4	1	4	1	4	1	4	1	4	1	4	1	4	1	4	1	4	1
Downtown Dev. District	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0	1
Community Service Gran	3	0	3	0	3	0	3	0	3	0	3	0	3	0	3	0	4	0	4	0
General Services	<u>25</u>	<u>3</u>	<u>22</u>	<u>3</u>	<u>19</u>	<u>3</u>	<u>19</u>	<u>3</u>	<u>19</u>	<u>3</u>	<u>19</u>	<u>3</u>	<u>19</u>	<u>3</u>	<u>19</u>	<u>5</u>	<u>20</u>	<u>5</u>	<u>20</u>	<u>5</u>
<b>SUBTOTAL-GENERAL FUNC</b>	<b>658</b>	<b>16</b>	<b>657</b>	<b>18</b>	<b>627</b>	<b>18</b>	<b>627</b>	<b>18</b>	<b>627</b>	<b>18</b>	<b>627</b>	<b>18</b>	<b>627</b>	<b>18</b>	<b>627</b>	<b>39</b>	<b>628</b>	<b>39</b>	<b>628</b>	<b>39</b>
<b>OTHER FUNDS</b>																				
Waste Water (Public Wor	64	0	65	0	65	0	65	0	65	0	65	0	65	0	65	1	65	1	65	1
Recreation (Comm. Servi	39	0	38	0	38	0	37	0	37	0	37	0	37	0	37	14	37	14	37	14
Recreation (Lakefront/Do	0	0	0	0	1	0	1	0	1	0	1	0	1	0	1	4	1	4	1	4
Police Grants	0	0	0	0	0	0	2	0	2	0	2	0	2	0	9	0	9	0	9	0
Community Development	3	0	3	0	3	0	3	0	3	0	3	0	3	0	3	0	3	0	3	0
Americorps Grant (Commr	1	0	2	0	1	0	1	0	1	0	1	0	1	0	1	1	2	0	2	1
Transit (Public Works)	19	0	19	0	19	0	19	0	19	0	19	0	19	0	19	1	19	1	19	1
Civic Center (Comm. Ser	20	1	21	0	21	0	21	0	21	0	21	0	21	0	21	8	21	8	21	8
Golf Course (Comm. Ser	15	2	15	2	11	2	10	2	10	2	10	2	10	2	10	6	10	6	10	6
Water Utility (Public Work	56	2	55	2	55	2	55	2	55	2	55	2	55	2	55	7	55	7	55	7
Utility Bus. Office (Financ	12	0	12	0	12	0	12	0	12	0	12	0	12	0	12	0	12	0	12	0
Risk Management (Gen.	7	0	7	0	7	0	7	0	7	0	7	0	7	0	7	1	7	1	7	1
<b>SUBTOTAL - OTHER FUNDS</b>	<b>236</b>	<b>5</b>	<b>237</b>	<b>4</b>	<b>233</b>	<b>4</b>	<b>233</b>	<b>4</b>	<b>233</b>	<b>4</b>	<b>233</b>	<b>4</b>	<b>233</b>	<b>4</b>	<b>240</b>	<b>43</b>	<b>241</b>	<b>42</b>	<b>241</b>	<b>43</b>
<b>TOTAL</b>	<b>894</b>	<b>21</b>	<b>894</b>	<b>22</b>	<b>860</b>	<b>22</b>	<b>860</b>	<b>22</b>	<b>860</b>	<b>22</b>	<b>860</b>	<b>22</b>	<b>860</b>	<b>22</b>	<b>867</b>	<b>82</b>	<b>869</b>	<b>81</b>	<b>869</b>	<b>82</b>

FT= Full-time PT = Regular Part-Time Positions  
\*Includes Position Added Temporarily

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

<u>Position Title</u>	<u>Actual Fiscal Year 2015 - 2016</u>	<u>Adopted Budget 2016 - 2017</u>	<u>Adjusted Budget 2016 - 2017</u>	<u>Proposed Budget 2017 - 2018</u>	<u>% Change Adopted '17 to '18 Proposed</u>
<b>Mayor's Office</b>					
Assistant, Administrative	2	2	1	1	-50.0%
City Administrator	1	1	1	1	0.0%
Assistant, City Administrator	0	0	1	1	0.0%
Mayor	1	1	1	1	0.0%
Specialist, Project	1	1	1	1	0.0%
Total	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	0.0%
<b>City Council</b>					
Clerk of the Council	1	1	1	1	0.0%
Clerk, Administrative III	0.5	0.5	0.5	0.5	0.0%
Council Person (7 Part-Time)	3.5	3.5	3.5	3.5	0.0%
Total	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	0.0%
<b>City Marshal</b>					
Assistant, Administrative	2	2	2	2	0.0%
City Marshal	1	1	1	1	0.0%
Marshal, Chief Deputy to	1	1	1	1	0.0%
Marshal, Deputy I	5	5	5	5	0.0%
Marshal, Deputy II	3	3	3	3	0.0%
Total	<u>12</u>	<u>12</u>	<u>12</u>	<u>12</u>	0.0%
<b>City Court</b>					
City Judge	1	1	1	1	0.0%
Clerk, Chief of Civil	1	1	1	1	0.0%
Clerk, Chief of Violations	1	1	1	1	0.0%
Clerk, Deputy I	7	7	7	7	0.0%
Clerk, Deputy II	2	2	2	2	0.0%
Clerk, Deputy III	1	1	1	1	0.0%
Clerk, Deputy IV	1	1	1	1	0.0%
Clerk, Judges	1	1	1	1	0.0%
Comptroller, City Court	1	1	1	1	0.0%
Manager, Management Info System	1	1	1	1	0.0%
Total	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>	0.0%
<b>Legal Services</b>					
City Prosecutor	0.5	0.5	0.5	0.5	0.0%
City Prosecutor, Assistant	0.5	0.5	0.5	0.5	0.0%
Clerk, Administrative III	0.5	0.5	0.5	0.5	0.0%
Coordinator, Criminal Office	1	1	1	1	0.0%
Criminal Assistant I	2	2	2	2	0.0%
Criminal Assistant II	1	1	1	1	0.0%
Manager, Criminal Office	1	1	1	1	0.0%
Secretary, Legal II	1	1	1	1	0.0%
Total	<u>7.5</u>	<u>7.5</u>	<u>7.5</u>	<u>7.5</u>	0.0%
<b>Finance Administration</b>					
Assistant, Administrative	1	1	1	1	0.0%
Director, Finance	1	1	1	1	0.0%
Director, Assistant Finance	1	1	1	1	0.0%
Total	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

Position Title	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Adjusted Budget 2016 - 2017	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>Accounting</b>					
Account Representative II	0	0	0	0	N/A
Account Representative III	4	4	4	4	0.0%
Accountant I	3	3	3	3	0.0%
Accountant II	0	0	0	0	N/A
Accountant III	1	1	1	1	0.0%
Accountant, Senior	0	0	0	0	N/A
Clerk, Administrative III	1	1	1	1	0.0%
Manager, Accounting	1	1	1	1	0.0%
Total	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	0.0%
<b>Purchasing</b>					
Account Representative II	1	1	1	1	0.0%
Buyer I	0	0	0	0	N/A
Buyer II	1	1	1	1	0.0%
Buyer III	1	1	1	1	0.0%
Clerk, Administrative I	1	1	1	1	0.0%
Manager, Purchasing	1	1	1	1	0.0%
Total	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	0.0%
<b>Human Resources</b>					
Clerk, Human Resources	0	0	0	0	N/A
Coordinator, Human Resources	2	2	2	2	0.0%
Director, Personnel	1	1	1	1	0.0%
Supervisor, Human Resources	1	1	1	1	0.0%
Total	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	0.0%
<b>Fire Administration</b>					
Account Representative III	1	1	1	1	0.0%
Assistant, Admin/Fire	1	1	1	1	0.0%
Chief, Fire	1	1	1	1	0.0%
Clerks, Fire Records	1	1	1	1	0.0%
Secretary to the Fire Chief	1	1	1	1	0.0%
Total	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	0.0%
<b>Fire Suppression</b>					
Captain, Fire	51	51	51	51	0.0%
Chief, Assistant/Fire	3	3	3	3	0.0%
Chief, District/Fire	9	9	9	9	0.0%
Driver, Fire	46	46	46	46	0.0%
Firefighter	26	26	26	26	0.0%
Firefighter 1st Class	23	23	23	23	0.0%
Firefighter 1st Class/Driver Qualify	1	1	1	1	0.0%
Total	<u>159</u>	<u>159</u>	<u>159</u>	<u>159</u>	0.0%
<b>Fire Support</b>					
Clerk, Fire Records	2	2	2	2	0.0%
Inspector, Chief Fire	1	1	1	1	0.0%
Inspector, Fire Prevention	3	3	3	3	0.0%
Mechanic, Civil Service	1	1	1	1	0.0%
Mechanic, Master	1	1	1	1	0.0%
Officer, Chief Communications	1	1	1	1	0.0%
Officer, Chief Training	1	1	1	1	0.0%
Officer, Fire Communications	5	5	5	5	0.0%
Officer, Research & Planning	1	1	1	1	0.0%
Officer, Training	2	2	2	2	0.0%
Total	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

<u>Position Title</u>	<u>Actual Fiscal Year 2015 - 2016</u>	<u>Adopted Budget 2016 - 2017</u>	<u>Adjusted Budget 2016 - 2017</u>	<u>Proposed Budget 2017 - 2018</u>	<u>% Change Adopted '17 to '18 Proposed</u>
<b>Police Administration</b>					
Chief, Police	1	1	1	1	0.0%
Deputy Chief of Police	2	2	2	2	0.0%
Major, Police	1	1	1	1	0.0%
Secretary to the Police Chief	1	1	1	1	0.0%
Total	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	0.0%
<b>Police Service</b>					
Captain, Police	3	3	3	3	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Clerk, Police Records	9	9	9	9	0.0%
Corporal, Police	59	59	59	59	0.0%
Fleet/Bldg Maint Scheduler	1	1	1	1	0.0%
Lieutenant, Police	12	12	12	12	0.0%
Officer, Police Communications	14	14	14	14	0.0%
Officer, Evidence	7	7	7	7	0.0%
Officer, Police	46	46	46	46	0.0%
Sergeant, Police	29	29	29	29	0.0%
Specialist, Computer Support II	1	1	1	1	0.0%
Total	<u>182</u>	<u>182</u>	<u>182</u>	<u>182</u>	0.0%
<b>Public Works Administration</b>					
Assistant, Administrative	1	1	1	1	0.0%
Buyer II	1	1	1	1	0.0%
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative II	2	2	2	2	0.0%
Coordinator, Utility & Maintenance	1	1	1	1	0.0%
Director, Assistant Public Works	1	1	1	1	0.0%
Director, Public Works	1	1	1	1	0.0%
Engineer, City Assistant	0	0	0	0	N/A
Engineer, Field	1	1	1	1	0.0%
Inspector, Construction Combin I	1	1	1	1	0.0%
Officer, Ordinance Enforcement	1	1	1	1	0.0%
Specialist, Project	1	1	1	1	0.0%
Technical, Assistant	2	2	2	2	0.0%
Total	<u>14</u>	<u>14</u>	<u>14</u>	<u>14</u>	0.0%
<b>Streets</b>					
Foreman, Equipment Operator	1	1	1	1	0.0%
Foreman, Trades	2	2	2	2	0.0%
Operator, Large Equipment I	0	0	0	0	N/A
Operator, Large Equipment II	6	6	6	6	0.0%
Supervisor, Maintenance	2	2	2	2	0.0%
Worker, General Maintenance I	4	4	4	4	0.0%
Worker, General Maintenance III	0	0	0	0	N/A
Worker, Trades I	1.5	1.5	1.5	1.5	0.0%
Worker, Trades II	8	8	8	8	0.0%
Worker, Trades III	2	2	2	2	0.0%
Total	<u>26.5</u>	<u>26.5</u>	<u>26.5</u>	<u>26.5</u>	0.0%
<b>Solid Waste-Trash Collection</b>					
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Operator, Large Equipment I	14	14	14	14	0.0%
Operator, Large Equipment II	0	0	0	0	N/A
Superintendent, Maintenance	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Worker, General Maintenance I	12.5	12.5	12.5	12.5	0.0%
Worker, General Maintenance II	2	2	2	2	0.0%
Worker, General Maintenance III	1	1	1	1	0.0%
Total	<u>33.5</u>	<u>33.5</u>	<u>33.5</u>	<u>33.5</u>	0.0%



**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

Position Title	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Adjusted Budget 2016 - 2017	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>Solid Waste-General</b>					
Operator, Large Equipment I	10	10	10	10	0.0%
Operator, Large Equipment II	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Worker, General Maintenance I	1	1	1	1	0.0%
Worker, General Maintenance II	1	1	1	1	0.0%
Total	<u>14</u>	<u>14</u>	<u>14</u>	<u>14</u>	0.0%
<b>Vehicle Maintenance</b>					
Buyer I	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Clerk, Parts	2	2	2	2	0.0%
Coordinator, Parts	1	1	1	1	0.0%
Foreman, Auto Mechanical	2	2	2	2	0.0%
Mechanic, Auto I	1	1	1	1	0.0%
Mechanic, Auto II	8	8	8	8	0.0%
Mechanic, Auto III	3	3	3	3	0.0%
Service Writer	1	1	1	1	0.0%
Superintendent, Maintenance	0	0	0	0	N/A
Superintendent, Technical	1	1	1	1	0.0%
Supervisor, Technical	1	1	1	1	0.0%
Worker, Trades I	2	2	2	2	0.0%
Total	<u>24</u>	<u>24</u>	<u>24</u>	<u>24</u>	0.0%
<b>Building Maintenance</b>					
Foreman, Trades	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Worker, General Maintenance I	2	2	2	2	0.0%
Worker, General Maintenance II	1	1	1	1	0.0%
Worker, Trades I	1	1	1	1	0.0%
Worker, Trades II	2	2	2	2	0.0%
Worker, Trades III	5	5	5	5	0.0%
Total	<u>13</u>	<u>13</u>	<u>13</u>	<u>13</u>	0.0%
<b>Communication &amp; Traffic</b>					
Foreman, Traffic Technical	1	1	1	1	0.0%
Foreman, Trades	1	1	1	1	0.0%
Supervisor, Technical	1	1	1	1	0.0%
Technician, Traffic II	2	2	2	2	0.0%
Worker, Trades II	3	3	3	3	0.0%
Total	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>	0.0%
<b>Grounds Maint/Beautification</b>					
Foreman, General Maintenance	3	3	3	3	0.0%
Foreman, Trades	1	1	1	1	0.0%
Operator, Large Equipment I	4	4	4	4	0.0%
Operator, Large Equipment II	2	2	2	2	0.0%
Worker, General Maintenance I	6.5	6.5	6.5	6.5	0.0%
Worker, General Maintenance II	6	6	6	6	0.0%
Worker, General Maintenance III	9	9	9	9	0.0%
Worker, Trades I	1	1	1	1	0.0%
Total	<u>32.5</u>	<u>32.5</u>	<u>32.5</u>	<u>32.5</u>	0.0%
<b>Planning Administration</b>					
Assistant, Administrative	1	1	1	1	0.0%
Director, Asst Planning	1	1	1	1	0.0%
Director, City Planning	1	1	1	1	0.0%
Officer, Ordinance Enforcement	1	1	1	1	0.0%
Planner, Senior	0	0	0	0	N/A
Specialist, Project	1	1	1	1	0.0%
Total	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

Position Title	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Adjusted Budget 2016 - 2017	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>Permit Center</b>					
Clerk, Administrative I	2.5	2.5	2.5	2.5	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	1.5	1.5	1.5	1.5	0.0%
Inspector, Property Standard I	2	2	2	2	0.0%
Inspector, Property Standard II	0.5	0.5	0.5	0.5	0.0%
Officer, Code Enforcement I	3.5	3.5	3.5	3.5	0.0%
Officer, Code Enforcement II	1	1	1	1	0.0%
Officer, Code Enforcement III	1	1	1	1	0.0%
Officer, Code Enforcement IV	1	1	1	1	0.0%
Supervisor, Inspection	1	1	1	1	0.0%
Total	<u>15</u>	<u>15</u>	<u>15</u>	<u>15</u>	0.0%
<b>Downtown/Lakefront Dev Planning</b>					
Clerk, Administrative I	1	1	1	1	0.0%
Director, Assistant Planning	1	1	1	1	0.0%
Director Exect, LC Downtown Devlpmnt	0	0	0	0	N/A
Total	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	0.0%
<b>General Services Administration</b>					
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Specialist, Project	3	3	3	3	0.0%
Manager, Information & Printing	1	1	1	1	0.0%
Total	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>	0.0%
<b>Building Services</b>					
Foreman, Trades	1	1	1	1	0.0%
Worker, General Maintenance I	1.5	1.5	1.5	1.5	0.0%
Worker, General Maintenance II	0	0	0	0	N/A
Worker, General Maintenance III	1	1	1	1	0.0%
Worker, Trades I	0.5	0.5	0.5	0.5	0.0%
Worker, Trades II	0.5	0.5	0.5	0.5	0.0%
Total	<u>4.5</u>	<u>4.5</u>	<u>4.5</u>	<u>4.5</u>	0.0%
<b>Printing Services</b>					
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Coordinator, Printing & Communications	0	0	0	0	N/A
Manager, Printing & Communications	0	0	0	0	N/A
Printing & Communication Supervisor	1	1	1	1	0.0%
Total	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	0.0%
<b>Information Systems</b>					
Analyst, Systems	1	1	1	1	0.0%
Director, Management Info Systems	1	1	1	1	0.0%
Specialist, Computer Support I	0.5	0.5	0.5	0.5	0.0%
Specialist, Computer Systems	1	1	1	1	0.0%
Specialist, Network & Computer I	1	1	1	1	0.0%
Total	<u>4.5</u>	<u>4.5</u>	<u>4.5</u>	<u>4.5</u>	0.0%
<b>Downtown Development District</b>					
Clerk, General	0.5	0.5	0.5	0.5	0.0%
Total	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	0.0%
<b>Community Service Grants</b>					
Assistant, Administrative	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
DBE/SBOP Coordinator	1	1	1	1	0.0%
Specialist, Management	1	1	1	1	0.0%
Total	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

Position Title	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Adjusted Budget 2016 - 2017	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>Wastewater</b>					
Clerk, Administrative I	0	0	0	0	N/A
Clerk, Administrative II	2	2	2	2	0.0%
Director, Assistant Public Works	1	1	1	1	0.0%
Foreman, Lab Technical	1	1	1	1	0.0%
Foreman, Plant Mechanical	3	3	3	3	0.0%
Foreman, Plant Technician	2	2	2	2	0.0%
Foreman, Trades	2	2	2	2	0.0%
Mechanic, Plant I	2	2	2	2	0.0%
Mechanic, Plant II	6	6	6	6	0.0%
Mechanic, Plant III	3	3	3	3	0.0%
Operator, Large Equipment I	2	2	2	2	0.0%
Operator, Large Equipment II	6	6	6	6	0.0%
Specialist, Procjet	1	1	1	1	0.0%
Superintendent, Technical	1	1	1	1	0.0%
Supervisor, Technical	4	4	4	4	0.0%
Technician, Lab I	3.5	3.5	3.5	3.5	0.0%
Technician, Lab II	1	1	1	1	0.0%
Technician, Lab III	1	1	1	1	0.0%
Technician, Plant I	4	4	4	4	0.0%
Technician, Plant II	12	12	12	12	0.0%
Technician, Plant III	1	1	1	1	0.0%
Worker, Trades I	2	2	2	2	0.0%
Worker, Trades II	3	3	3	3	0.0%
Worker, Trades III	2	2	2	2	0.0%
Total	<u>65.5</u>	<u>65.5</u>	<u>65.5</u>	<u>65.5</u>	0.0%
<b>Recreation</b>					
Assistant, Administrative	1	1	1	1	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Coordinator, Community Center I	2.5	2.5	2.5	2.5	0.0%
Coordinator, Community Center II	4	4	4	4	0.0%
Director, Asst II Rec/Parks	1	1	1	1	0.0%
Director, Community Services	1	1	1	1	0.0%
Foreman, Ball Field Crew	2	2	2	2	0.0%
Foreman, Equipment Operator	1	1	1	1	0.0%
Foreman, General Maintenance	1	1	1	1	0.0%
Foreman, Trades	1	1	1	1	0.0%
Leader, Community Center	1	1	1	1	0.0%
Operator, Large Equipment II	1	1	1	1	0.0%
Specialist, Project	1	1	1	1	0.0%
Superintendent, Maintenance	1	1	1	1	0.0%
Supervisor, Maintenance	3	3	3	3	0.0%
Supervisor, Recreation Area	3	3	3	3	0.0%
Worker, General Maintenance I	11.5	11.5	11.5	11.5	0.0%
Worker, General Maintenance II	4	4	4	4	0.0%
Worker, General Maintenance III	1	1	1	1	0.0%
Worker, Trades III	1	1	1	1	0.0%
Total	<u>44</u>	<u>44</u>	<u>44</u>	<u>44</u>	0.0%
<b>Recreation / Lakefront Downtown</b>					
Foreman, General Mntenance	0.5	0.5	0.5	0.5	0.0%
Worker, General Maintenance I	1.5	1.5	1.5	1.5	0.0%
Worker, General Maintenance II	1	1	1	1	0.0%
Total	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	0.0%
<b>COPS HIRING GRANT</b>					
Officer, Police	9	9	9	9	0.0%
Total	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>	0.0%
<b>Community Development</b>					
Account Representative III	1	1	1	1	0.0%
Administrator, CD Program	1	1	1	1	0.0%
Specialist, CD Senior Program	0	0	0	0	N/A
Total	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

Position Title	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Adjusted Budget 2016 - 2017	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>HUD Housing Programs</b>					
Inspector, CD Project	1	1	1	1	0.0%
Total	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	0.0%
<b>AmeriCorps Grant</b>					
Specialist, Project	1.5	2	2	2.5	25.0%
Total	<u>1.5</u>	<u>2</u>	<u>2</u>	<u>2.5</u>	25.0%
<b>Transit Operations</b>					
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, Administrative III	1	1	1	1	0.0%
Manager, Transit	1	1	1	1	0.0%
Operator, Large Equipment I	12	12	12	12	0.0%
Operator, Large Equipment II	1	1	1	1	0.0%
Supervisor, Maintenance	2	2	2	2	0.0%
Worker, General Maintenance I	0.5	0.5	0.5	0.5	0.0%
Total	<u>18.5</u>	<u>18.5</u>	<u>18.5</u>	<u>18.5</u>	0.0%
<b>Transit Planning/Maintenance</b>					
Supervisor, Maintenance	1	1	1	1	0.0%
Total	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	0.0%
<b>Water Utility</b>					
Clerk, Administrative I	1.5	1.5	1.5	1.5	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, General	1	1	1	1	0.0%
Engineer, City Assistant	1	1	1	1	0.0%
Foreman, Plant Mechanical	2	2	2	2	0.0%
Foreman, Plant Technician	1	1	1	1	0.0%
Foreman, Trades	5	5	5	5	0.0%
Mechanic, Plant II	4	4	4	4	0.0%
Superintendent, Technical	1	1	1	1	0.0%
Superintendent, Assistant Technical - Water	1	1	1	1	0.0%
Supervisor, Technical	3	3	3	3	0.0%
Supervisor, Technical -Lab	1	1	1	1	0.0%
Technician, Lab I	2	2	2	2	0.0%
Technician, Lab II	1	1	1	1	0.0%
Technician, Lab III	1	1	1	1	0.0%
Technician, Plant I	3	3	3	3	0.0%
Technician, Plant II	1	1	1	1	0.0%
Technician, Plant III	2	2	2	2	0.0%
Worker, General Maintenance I	0.5	0.5	0.5	0.5	0.0%
Worker, Trades I	5.5	5.5	5.5	5.5	0.0%
Worker, Trades II	15	15	15	15	0.0%
Worker, Trades III	5	5	5	5	0.0%
Total	<u>58.5</u>	<u>58.5</u>	<u>58.5</u>	<u>58.5</u>	0.0%
<b>Water Utility-Business Office</b>					
Account Representative I	3	3	3	3	0.0%
Account Representative II	4	4	4	4	0.0%
Account Representative III	3	3	3	3	0.0%
Accountant III	1	1	1	1	0.0%
Manager, Business Office	1	1	1	1	0.0%
Total	<u>12</u>	<u>12</u>	<u>12</u>	<u>12</u>	0.0%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

Position Title	Actual Fiscal Year 2015 - 2016	Adopted Budget 2016 - 2017	Adjusted Budget 2016 - 2017	Proposed Budget 2017 - 2018	% Change Adopted '17 to '18 Proposed
<b>Civic Center</b>					
Accountant I	1	1	1	1	0.0%
Accountant III	0	0	0	0	N/A
Cashier	0.5	0.5	0.5	0.5	0.0%
Clerk, Administrative II	1	1	1	1	0.0%
Clerk, Administrative III	2	2	2	2	0.0%
Director, Asst Civic Center	0	0	0	0	N/A
Foreman, General Maintenance	3	3	3	3	0.0%
Foreman, Trades	1	1	1	1	0.0%
Manager, Civic Center	1	1	1	1	0.0%
Manager, Assistant Civic Center	1	1	1	1	0.0%
Office Administrator	1	1	1	1	0.0%
Supervisor, Food & Beverage	1	1	1	1	0.0%
Supervisor, Maintenance	1	1	1	1	0.0%
Supervisor, Theater	1	1	1	1	0.0%
Worker, General Maintenance I	5.5	5.5	5.5	5.5	0.0%
Worker, General Maintenance II	5	5	5	5	0.0%
Total	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>	0.0%
<b>Golf Course</b>					
Cashier	1	1	1	1	0.0%
Clerk, Administrative I	1	1	1	1	0.0%
Clerk, General	0	0	0	0	N/A
Coordinator, Food & Beverage	1	1	1	1	0.0%
Coordinator, Golf Shop	1	1	1	1	0.0%
Director, Asst Golf Course	1	1	1	1	0.0%
Mechanic, Golf Equipment	1	1	1	1	0.0%
Superintendent, Maintenance	1	1	1	1	0.0%
Supervisor, Food & Beverage	0	0	0	0	N/A
Technician, Chemical & Irrigation	1	1	1	1	0.0%
Worker, General Maintenance I	5	5	5	5	0.0%
Worker, General Maintenance III	0	0	0	0	N/A
Total	<u>13</u>	<u>13</u>	<u>13</u>	<u>13</u>	0.0%
<b>Risk Management</b>					
Attorney, Assistant City	2	2	2	2	0.0%
Clerk, Administrative I	1.5	1.5	1.5	1.5	0.0%
Coordinator, Health & Safety	1	1	1	1	0.0%
Director, Assistant Human Resources	1	1	1	1	0.0%
Secretary, Legal II	1	1	1	1	0.0%
Supervisor, Health & Safety	1	1	1	1	0.0%
Total	<u>7.5</u>	<u>7.5</u>	<u>7.5</u>	<u>7.5</u>	0.0%
<b>Total Personnel Roster</b>	<b>909.00</b>	<b>909.50</b>	<b>909.50</b>	<b>910.00</b>	0.1%

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017-2018 ANNUAL BUDGET**

**GLOSSARY OF TERMS**

**ACCOUNTING SYSTEM:** The total structure of records and procedures that record, classify, and report information on the financial position and operations of the City of Lake Charles.

**AL:** Auto Liability (relating to insurance)

**APPROPRIATION:** An amount placed in the budget to be expended for a particular project or category of expenditure.

**ARRA:** American Recovery and Reinvestment Act

**AUDIT:** An investigation of the accuracy and correct operation of an agency's accounting system, including validation of inventories and existing equipment, documentation of proper legal authority to carry out agency activities, adequacy of controls on fraud, waste, and mismanagement, and the effectiveness of the agency's programs.

**BALANCED BUDGET:** A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

**BEGINNING FUND BALANCE:** The excess assets of a fund over its liabilities and reserves at the beginning of the fiscal year.

**BUDGET:** A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**CAPITAL BUDGET:** The Capital Budget is used for the budgeting of contract construction projects and capital acquisitions having a cost of \$100,000 or more and an expected life of ten (10) or more years.

**CAPITAL BUDGET AUTHORIZATION SCHEDULE:** This form shows the annual appropriation of funds for capital projects.

**CAPITAL PROJECTS FUND:** This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

**CDBG:** This is the Community Development Block Grant program that is a source of federal funds used by the City for projects such as infrastructure improvements and housing rehabilitation.

**D.A.R.E.:** This stands for the Drug Abuse Resistance Education Program which provides drug abuse education to local schools.

**DEBT SERVICE FUND:** This fund accounts for the accumulation of resources and the payments made for principal, interest, and related costs on long-term debt obligations of governmental funds.

**DEPARTMENT CAPITAL OUTLAY SUMMARY:** This is a list of vehicle and equipment purchases that was approved for the fiscal year. It also lists major repairs and improvements that are smaller in nature and do not meet the threshold to be considered as a capital project.

**EMPLOYEE (FRINGE) BENEFITS:** Amounts paid in behalf of employees; these amounts are included in the gross salary, but are in addition to that amount. Such payments are fringe benefit payments and, while not paid directly to employees, nevertheless are parts of the cost of personnel services.

**ENDING FUND BALANCE:** The excess assets of a fund over its liabilities and reserves at the end of the budget or fiscal year.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017-2018 ANNUAL BUDGET**

**GLOSSARY OF TERMS**

**ENTERPRISE FUNDS:** These funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, in that costs for providing goods or services to the general public are financed through user charges.

**EXPENDITURES:** Decreases in net financial resources

**FACILITY RENEWAL SPECIAL REVENUE FUND:** This fund holds money that can be used to rehabilitate and renovate current City facilities. This fund was created by City Council authority in 1996.

**FISCAL YEAR:** For the City of Lake Charles, the period of time from October 1 through September 30 of each year. This is a twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operation.

**FRS:** Firefighters Retirement System (also noted as SFRS)

**FTA:** This is the Federal Transit Administration, the primary funding source for the City's transit system.

**FUND:** A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. (e.g., General Fund, Special Revenue Fund, Debt Service Fund, Capital Projects Fund)

**FUND BALANCE:** This is the excess of expenditures over revenues (the difference between assets and liabilities) reported in a governmental fund.

**GAAP:** This is generally accepted accounting principles.

**GASB:** Governmental Accounting Standards Board

**GENERAL FUND:** The General Fund is the principal operating fund of the City and accounts for most major tax revenues and public services. All activities which are not required to be included in other specific funds are accounted for in the General Fund.

**GFOA:** Government Finance Officers Association

**GL:** General Liability (relating to insurance)

**HUD:** U.S. Department of Housing and Urban Development

**INDIRECT COSTS:** The transfer of funds from federally assisted programs to the General Fund for those indirect costs that are not readily identifiable but are nevertheless incurred for the joint benefit of those activities and other activities and programs of the organization.

**INTEREST:** Money paid for the use of money that is borrowed.

**INTERNAL SERVICE FUNDS:** These funds are used to account for the insurance needs provided to other departments of the City, or to other governments, on a cost reimbursement basis.

**LINE ITEM BUDGET:** A budget format that presents the exact amount to be spent for every separate good or service purchased.

**LONG-TERM DEBT:** A financial obligation maturing more than one year after the date of issuance.

**LDEQ-CWSRF:** Louisiana Department of Environmental Quality – Clean Water State Revolving Fund

**MERS:** Municipal Employees Retirement System

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017-2018 ANNUAL BUDGET**

**GLOSSARY OF TERMS**

**MILL:** The thousandth part of a dollar used in calculating property taxes.

**MILLAGE:** A sum or total number of mills.

**MPERS:** Municipal Police Employee Retirement System

**MSA:** Metropolitan Statistical Areas

**OPERATING TRANSFERS:** Transfers from the General Fund which are not included in departmental operating budgets. The majority of these transfers are made on a recurring basis to supplement revenues received by Special Revenue and Enterprise funds which would otherwise experience cash deficits. Transfers to Capital Projects may also be made to supplement or match other authorized fund sources for major or multi-year capital acquisitions and improvements.

**PROPRIETARY FUNDS:** These are funds used to account for activities similar to those found in the private sector, where the determination of net income is necessary and useful for sound financial administration.

**RESERVE (FUND BALANCE):** This represents the portion of a governmental fund's net assets that is not available for appropriation.

**RESERVED FUND BALANCE:** Those portions of a fund balance that are not appropriated for expenditure or that are legally segregated for a specific future use.

**REVENUES:** An item or source of income

**SALARIES:** Amounts paid to both permanent and temporary employees, including personnel substituting for those in permanent positions.

**SALES TAX REVENUES:** This is a source of income derived from City sales taxes.

**SPECIAL REVENUE FUND:** Special Revenue Funds are used to account for the proceeds of specific revenue sources which by law are designated to finance particular functions or activities of government.

**WC:** Workmen's Compensation





## 2017 SWLA Projects Report: Detailed 08.01.17

*Compiled by the Southwest Louisiana Economic Development Alliance, this report reflects projects that are still active or not completed as of August 1, 2017. Some of these projects may have been announced or started in prior years. Where information is available, we have included the history and stage of the project. All information in this report is either provided by the company themselves, from LED Fastlane, IMCAL or from press releases provided through media. This is not an exhaustive list of all projects in SWLA as some companies are in phases where they are not ready to publicly share information about their projects.*

### **Southwest Louisiana Task Force for Growth & Opportunity (GO Group)**

The Southwest Louisiana Task Force for Growth and Opportunity (GO Group), formed in early 2013, is focused on developing strategies to ensure the successful implementation of planned economic development projects for Southwest Louisiana. It was formed by local community leaders, stakeholders, and elected officials to identify the various socioeconomic issues involved with such projects.

The GO Group aims to assist local governmental agencies in planning, policy development, and implementation of a strategic plan that identifies the short-term and long-term preparation and response actions necessary to achieve the economic and social benefits from the successful implementation of the announced economic development projects; to address the multiple related issues; and to also accommodate and support current and future economic growth throughout the five parish region.

The goal of this strategic planning process is to ensure that Southwest Louisiana emerges from this growth and development stronger, smarter, and more diversified than before, and that local communities are positioned to take advantage of the ancillary social and economic development potential associated with the implementation of these projects.

Much of the GO Group's work is based on the Regional Impact Study, a study conducted by Sasol in 2014. The study analyzed how the announced industrial expansion projects would affect the five parish area of Calcasieu, Cameron, Beauregard, Jeff Davis, and Allen Parishes and evaluated potential impacts to housing, utilities, education, workforce development, transportation, public safety, public health, the environment, small businesses, and community relations.

In response to the recommendations, and as part of the implementation phase of its plan, the GO Group formed several task forces in March 2015 to further analyze the study's recommendations and evaluate how those recommendations would fit within the current structure and fabric of the community. Three task forces exist with category assignments including: public service improvements, education and workforce development, and growth planning. Each of these task forces is charged with issues relevant to their scope of work.

Other studies such as the Imperial Calcasieu Regional Planning and Development District's Long Range Transportation Study and the Southwest Louisiana Economic Development Alliance's Southwest Louisiana Housing Study, Strategic Plan and Implementation Strategy, are also essential aides and guides in the work of the GO Group. For more information on the GO Group, please visit [www.gogroupswla.com](http://www.gogroupswla.com).

In February 2014, the SEED Center played host to the launch of two major studies: 1) A Regional Impact Study (RIS) to assist the GO Group in preparing the region for this economic growth and all the changes growth will bring. Sasol sponsored the study. CSRS, a Louisiana company that specializes in infrastructure and facilities planning, conducted the study, and 2) Simultaneously, the Southwest Louisiana Economic Development Alliance conducted a detailed housing strategic plan for the region. Both studies provided community leaders with the information needed to plan for short term impacts and for long term quality of life and community growth.

### **Regional Impact Study**

The Regional Impact Study examined the cumulative impact of the announced industrial, commercial, and other economic development related projects on our five-parish region. This study included a full socio-economic model of SWLA that includes the planned capital projects; an evaluation of the existing condition of the region's infrastructure; and recommended pathways to address the potential infrastructure gaps and community needs that may develop as these projects begin to reach the construction stage. The study investigated critical areas such as transportation, schools, health services, utilities, emergency services, environment, and regulations relative to land development and was released in the November 2014.

### **Housing Study**

The period of growth and prosperity approaching SWLA will be widely evident in our community. Perhaps the most obvious indicator is the local housing markets. Demand for homes of all types and price-points are going to increase, which will ultimately result in an increase in pricing and potentially a scarce supply. We are on the brink of the finalization of the SWLA Regional Housing Strategic Plan. This plan, jointly funded by the SWLA Economic Development Alliance and the Office of Community Development Disaster Recovery Unit, is being created to assess resiliency and housing needs for the expected influx of new residents. As of July 2015, there were an estimated 40,447 new construction jobs and 18,329 total permanent jobs including direct, indirect, and induced jobs arising from recent industrial announcements. Due to this, the region must be proactive when assessing housing and required infrastructure.

To communicate the plan, a Web-based interactive project portal with mapping capabilities is being created. The portal will utilize GIS layers to show the major growth regions for housing, existing infrastructure, flood zones, emergency response facilities including fire and police protection, culture and community features, etc. The portal will also display locations of announced economic development projects with a radius tool to show socio and demographic information around both industrial and temporary and permanent residential projects. The portal will be a means to update the plan to remain current into the future. It features many components that will make it not only a valuable tool for housing, but also for economic development of Southwest Louisiana. By proactively preparing a Housing Strategic Plan, the leadership of our community is taking steps to make sure that as the community grows, it does so in a resilient and sustainable manner. More critical than the plan itself, are the actions that our leaders take going in preparing SWLA for the coming years. The project team is optimistic that the plan will serve as a catalyst for future community planning efforts. As SWLA enters this time of unprecedented growth, we must prepare for the changing demands of our community. From this research, we ask the users of this work to make great decisions.

### **Southwest Louisiana Housing Study, Strategic Plan, and Implementation Strategy**

The Southwest Louisiana Economic Development Alliance has undertaken a significant project to guide housing strategies and decisions for Southwest Louisiana for years to come. The project consists of a Housing Study (completed in 2012 and updated in 2014), a Housing Strategic Plan and Implementation Strategy and, at the heart of the work, The Demand Model and the GIS based Housing and Community Development Web Portal. The Demand Model and the Web Portal are unique in that they are dynamic tools

that will allow the Alliance to keep information, data, modeling, projections, etc. updated as market dynamics change. The significance and focus of this work has changed dramatically in the last few years because of the unprecedented economic growth coming to Southwest Louisiana.

With over five thousand hours dedicated by the Alliance staff, another two thousand hours invested by local stakeholders and leadership and \$300,000 spent on professional contractors, the Alliance has unwavering confidence that this document will be the standard for housing decisions for our region for years to come. Participants included local, state and federal government representatives; home builders, developers, realtors, apartment owners, the Convention and Visitors Bureau, the banking industry, nonprofit housing agencies, law enforcement, industry and many other stakeholders along the way.

Who is our audience? We consider anyone who is in the business of providing housing or making housing decisions for our community to be our target audience. It was our hope to equip government, developers, builders, financial institutions, etc. with the tools they need to make well-informed decisions about our housing markets. In particular, we are aware that this market demand would stretch the limits of our local resources and that outside resources would be necessary to meet the demands. Studies and plans are often conducted by larger firms for their own purposes but it is our local builders and developers that we had in mind when creating this work.

The document is designed to provide each Parish of Southwest Louisiana with a pullout report. Although each pullout report can be used as a stand-alone report, we encourage the readers to thoroughly study the entire report in order to truly understand the market dynamics of the entire region. This report can be used as:

- As a repository of information for the Southwest Louisiana housing market
- As a guide on the processes of building and developing housing
- As an informative document that will tell us what will happen in the housing markets if we do nothing
- As a guide for decision makers who are considering investments to meet the housing demands
- As a tool to project the needs
- As a tool to determine where housing should be built in the region
- As a recruiting tool for the industries that are attempting to attract top talent to the local economy

Modeling is a tool that incorporates historical data to assist in projections for future events. The most sophisticated tools were available to us in our modeling process. However, due to the unique housing market dynamics that exist in Southwest Louisiana, the housing demand based on upcoming projects and jobs growth required in-depth research by the Alliance to provide accurate data that had to be collected directly from the new jobs sources. In combination, historical data and new jobs data will provide our audience with the most accurate projections for housing available. We have provided you with the most comprehensive, accurate and highly informed housing reports available to the Southwest Louisiana housing market.

#### **SWLA Housing Study, Strategic Plan, and Implementation Strategy Report 7/15**

This report was released in July 2015 and is available on the SWLA Alliance website as linked below:

<http://allianceswla.org/PageDisplay.asp?p1=5513>

*The following projects and expansions are a few examples of what will change the economic landscape in Southwest Louisiana.*

## **-BEAUREGARD PARISH-**

### **BEAUREGARD AIRPORT INDUSTRIAL 12/16**

After eight years, the ribbon-cutting ceremony celebrating the site certification of Beaugard Airport Industrial has happened. State, parish and local officials came together to recognize the hard work and dedication of people to get this mega site certified.

The Beaugard Airport Industrial Site has 1,187.59 acres of developable property. It is a transportation link between the air and the ground intersected by major US Highways 171 and 90. Beaugard Airport Industrial boasts a 5,495-foot runway and one of the largest land areas in the state. Zoned industrial with KCS and Timber Rock Railroad connections and a spur on-site, this site has many opportunities for growth.

LED Certified Sites are development-ready industrial sites. LED certification is granted after an extensive application process and exhaustive review. The benefits of certification include official acknowledgement of a site's suitability and readiness and improved success in the site selection process. The program's rigorous review process is conducted by an independent, third-party engineering firm.

## **-CALCASIEU PARISH-**

### **ART 5/15**

**Carlyss Industrial Area** - W.R. Grace & Co. Chairman and CEO Fred Festa announced Advanced Refining Technologies®, the company's joint venture with Chevron Products Company, will make a capital investment of \$135 million to build a residue hydroprocessing catalyst production plant and additional alumina capacity at the existing Grace manufacturing facility near Lake Charles. Grace will retain 295 direct jobs at the site, while ART will create 30 new direct jobs with a new annual payroll of \$2.4 million, plus benefits. Louisiana Economic Development estimates another 88 new indirect jobs would result from the project, for a total of more than 110 new jobs in the Southwest Region. In addition, 190 construction jobs will be created at peak building activity by the project, which will expand what is one of the largest refining catalyst plants in the world. ART will begin hiring when construction is expected to start later in 2015. Completion of the expansion is projected for early 2018.

Grace's 120-acre manufacturing site is across the Calcasieu River from Lake Charles and southwest of the city. There, the facility produces alumina, sodium silicate, fluid-cracking catalysts, hydroprocessing catalysts and zeolites, a class of hydrated minerals. Grace has invested \$100 million in facility upgrades at Lake Charles over the past six years prior to this expansion. Operating in Southwest Louisiana since 1953, the Lake Charles facility represents a significant portion of Grace's global catalyst production capacity and supplies major refiners worldwide.

LED began working with the companies on expansion possibilities in March 2014. To secure the project, the State of Louisiana offered a competitive incentive package, including a \$2.4 million Modernization Tax Credit to be claimed over five years. ART also will receive the comprehensive solutions of LED FastStart®, the nation's top-ranked state workforce development program, and is expected to utilize the state's Quality Jobs and Industrial Tax Exemption programs.

#### **About Grace**

Built on talent, technology, and trust, Grace is a leading global supplier of catalysts; engineered and packaging materials; and specialty construction chemicals and building materials. The company's three industry-leading business segments – Grace Catalysts Technologies, Grace Materials Technologies and Grace Construction Products – provide innovative products, technologies and services that improve the products and processes of customer partners in over 155 countries around the world. Grace employs approximately 6,500 people in over 40 countries. Grace's 2014 net sales were \$3.2 billion. For more information, visit [grace.com](http://grace.com).

### **About ART**

Advanced Refining Technologies® (ART) is a joint venture between subsidiaries of W. R. Grace & Co. and Chevron Corporation (NYSE:CVX). ART is a leading supplier of hydroprocessing catalysts and offers a complete portfolio of residue hydrotreating, hydrocracking and lubes hydroprocessing, and distillate hydrotreating catalyst technologies through its global manufacturing network. ART combines Grace's materials science, manufacturing, marketing, and sales strength with Chevron's extensive expertise in refining operations, catalyst technology and development, and leadership in process design and licensing to provide refiners with catalytic solutions that improve fuels quality and yields.

### **ART Project Delayed 5/16**

The Board of Directors of Advanced Refining Technologies (ART), the joint venture between W. R. Grace & Co. and Chevron Products Company, has voted to delay construction of the residue hydroprocessing catalyst plant (Big Cat) manufacturing facility in Lake Charles. The Board has directed ART to monitor market conditions to determine a new timeline for construction, but to continue to move the project forward with the purchase of equipment for the new facility. This decision does not mark a change in the scope of the project, only the timing.

### **LOTTE Westlake CHEMICAL 7/14**

**Westlake Industrial Complex**– Axiall Corporation is evaluating a proposed world-scale ethylene facility in Calcasieu Parish, Louisiana, as part of the company's long-term growth strategy. Here are some key facts about this contemplated project:

Axiall is considering the construction and operation of a 2 billion pounds/year ethylene production facility at a preferred location in southwestern Louisiana. If approved, the project would be a joint venture with Lotte Chemical of South Korea, which was selected after an exhaustive search of potential partners. Lotte Chemical also is evaluating an adjacent, wholly-owned derivatives plant on the same preferred site in Calcasieu Parish. The proposed ethylene facility could supply up to 50 percent of Axiall's current annual demand for this important and widely used raw material in chemical manufacturing.

Axiall currently requires approximately 2 billion pound of ethylene annually for its manufacturing operations. This potential investment would position the company for strategic growth across its vinyl chain. A front-end engineering and design study is underway and is expected to continue through much of 2014. A final investment decision will follow.

Louisiana was selected, in part, due to the state's skilled workforce and its familiarity with the chemicals industry and projects of this type. Axiall's two largest chemical plants are based in Louisiana. Calcasieu Parish is the preferred project site for a number of key reasons, including its proximity to raw materials, pipelines, excess steam and water access.

If approved, this world-scale ethylene facility would have a significant positive economic impact on southwest Louisiana.

- Axiall and Lotte Chemical are considering a capital investment of about \$3 billion and currently estimate the project would create 250 new direct jobs.
- Louisiana Economic Development (LED) estimates that, combined, the new plants would result in an estimated 2,200 new indirect jobs.
- An estimated 2,000 to 3,000 temporary construction jobs also would be created during the construction period for the ethylene facility and derivatives plant, according to LED.

The initial regulatory filing on the project was a 404 wetlands permit application with the U.S. Army Corps of Engineers, New Orleans District, in mid-March 2014. A joint public notice was issued by the U.S. Army Corps of Engineers on May 19, 2014.

#### **Axiall Delaying Decision 2/15**

Citing volatility in key U.S. markets, another petrochemical company has decided to delay its decision to build a plant in Southwest Louisiana. Paul Carrico, president and CEO of Axiall, announced that the company and its joint venture partner, Lotte Chemical of South Korea, have agreed to postpone their final investment decision to build an ethane cracker at Axiall's Westlake plant beyond the first quarter of this year. Carrico said uncertainty in U.S. energy, feedstock and labor markets prompted the decision. He said both partners are seeking time for "additional analysis and clarity in these areas." Carrico did not indicate when Axiall expects to reach a final decision on its ethane cracker project. Axiall's announcement came at time when the company completed its six-month front-end engineering and design study for the project. Carrico said during that time, however, "a major period of volatility in the energy and feedstock markets" occurred. Adding to that volatility, Carrico said, was a "nearly unprecedented set of build announcements" that pressured the construction labor and engineering markets in the U.S. Gulf Coast. "Both pieces deserve more looking before we come to a final decision," Carrico said. Axiall's announcement comes less than a month after Sasol executives chose to delay their \$14 billion gas-to-liquids project in Westlake. Last February, Axiall and Lotte Chemical signed a preliminary agreement to build a \$2 billion ethane cracker on land bordered by Prater and Pete Manena roads. If the project is approved by state and federal officials, Lotte Chemical has agreed to build and operate a monoethylene glycol facility adjacent to the ethylene plant. The total estimated cost of both facilities is \$3 billion. Axiall's website indicates that both plants could begin commercial operation in 2018.

#### **Axiall Update 6/15**

Axiall Corporation and Lotte Chemical Corporation of the Republic of Korea announced that the companies have finalized their joint-venture arrangements to construct an ethane cracker. The final investment decision remains subject to approval by both companies' boards of directors. The companies have formed LACC LLC to design, build and operate an ethane cracker in Louisiana that would produce approximately one million metric tons of ethylene annually once it commenced operation. View the full release: <http://www.businesswire.com/news/home/20150617006287/en/> Since announcing their intent to partner on the project in February 2014, Axiall and Lotte have also completed a joint FEED study for the plant. The two are now evaluating final project details, including site selection, which is anticipated in Lake Charles, La. A final investment decision is anticipated in the second half of 2015. If approved, the plant's anticipated start-up would be the end of 2018.

If approved by Lotte's Board of Directors, Lotte Chemical also plans to build a monoethylene glycol (MEG) plant adjacent to the proposed cracker. Axiall would not have any investment in or ownership of that MEG plant. Lotte Chemical currently operates three crackers in Asia that produce more than 2.8 million metric tons of ethylene capacity annually. Financial terms of the joint venture call for Lotte to lead the project with Axiall having a maximum capital contribution obligation of \$225 million towards the cracker during the engineering, procurement and construction phases of the project. The amount of Axiall's capital contribution relative to the total, actual cost of constructing the cracker would determine the amount of ownership Axiall holds in the cracker. Axiall will retain an option to increase its ownership level to up to 50 percent of the completed plant. For a further discussion of risks and uncertainties applicable to Axiall and its business, see Axiall's Annual Report on Form 10-K for the fiscal year ended December 31, 2014, and subsequent filings with the SEC.



### **CB&I wins second LACC Ethane Cracker Contract in Lake Charles 9/15**

CB&I announced it has been awarded an early works contract by LACC, a joint venture between Atlanta's Axiall Corporation and South Korea's Lotte Chemical, to provide additional detailed engineering and early procurement services for the proposed LACC Ethane Cracker Project in Lake Charles, Louisiana. This new scope of work follows CB&I's front-end engineering services it provided to LACC, along with its ethylene technology. LACC continues to evaluate the construction of a cracker with the capacity to produce about one million tonnes of ethylene per year. A final investment decision is expected at the end of the year.

### **Axiall/Lotte Hosts Open House 9/15**

Axiall hosted an open house to inform the community about its new project — a proposed ethylene production facility. The proposed facility would be a joint venture between Axiall and Lotte, a South Korean company. The project would include a barge slip to transport materials to and from the plant that would negate concerns about increased road traffic. The Department of Environmental Quality has scheduled a public meeting about the project for Oct. 29 at Westlake City Hall. Then, in November, the boards of the two companies, Axiall and Lotte, will meet to decide on the final investment. If the \$3 billion investment is approved, the project would take 38 months to complete and start up would be estimated by the first quarter of 2019.

### **Axiall/Lotte Chemical breaks ground 6/16**

Louisiana Commissioner of Administration Jay Dardenne and Louisiana Economic Development Secretary Don Pierson joined Republic of Korea Ambassador Ahn Ho-young, Lotte Group Chairman Shin Dong-bin and Axiall CEO Tim Mann in breaking ground on a \$3 billion chemical manufacturing project in Lake Charles. LACC LLC, a joint venture of Lotte Chemical and Axiall Corp., will build a \$1.9 billion ethane cracker complex near Axiall's existing manufacturing plants in Calcasieu Parish. Using a portion of ethylene produced by that plant, Lotte Chemical will produce monoethylene glycol at a \$1.1 billion plant constructed beside the ethane cracker.

Combined, the projects will create 215 new direct jobs, with the ethane cracker producing 135 new direct jobs with an average annual salary of \$75,500, plus benefits, and the monoethylene glycol facility producing 80 new direct jobs with an average annual salary of \$87,000, plus benefits. Louisiana Economic Development estimates the combined projects will result in 1,892 new indirect jobs, for a total of more than 2,100 new jobs in Southwest Louisiana. With its project, Axiall will retain 1,600 existing workers in the Lake Charles area, and the company estimates 2,000 construction jobs will be created at peak building activity for the new plants.

Both plants are expected to begin operating in 2019. Axiall will use its portion of the ethylene output to make vinyl chloride monomer, a precursor to plastics, and other products, such as caustic soda, chlorine and ethylene dichloride. Lotte Chemical will make monoethylene glycol, commonly called MEG, which is an important ingredient in the making of paper, textile fibers, latex paints, asphalt, resins, antifreeze, coolants and adhesives. It is expected to be the largest MEG plant in the U.S.

Axiall and Lotte Chemical disclosed the potential investment in December 2013, with their corporate boards agreeing to proceed with the project in a final investment decision in December 2015. Lotte will be the sole owner of the MEG plant, with construction on that site and the ethane cracker underway now. Upon completion of the MEG plant, Lotte plans to produce 700,000 tons per year of that product, chiefly for export to customers abroad. The ethane cracker is designed for an annual capacity of 1 million tons to be shared equally by the two companies. The groundbreaking ceremony follows months of site preparation on approximately 250 acres at the southwest corner of the junction of Interstates 10 and 210 in the Lake Charles area.

Louisiana faced competition for the projects, including from Texas for the ethane cracker, and Texas and South Korea for the MEG production facility. To secure the combined projects, the State of Louisiana offered the companies a competitive incentive package that includes a Modernization Tax Credit of \$4.55 million for the ethane cracker project. Both projects will receive the comprehensive solutions of LED FastStart®, the top-ranked state workforce development program in the nation. The projects will receive Economic Development Award Program incentives of \$700,000 for the ethane cracker and \$1.47 million for the MEG facility to pay for site infrastructure improvements. In addition, the companies are expected to utilize Louisiana's Quality Jobs and Industrial Tax Exemption programs.

#### **About Lotte Chemical**

Lotte Chemical is a member of the Lotte Group in Korea, which has been listed on the Korean Stock Exchange since 1991. Lotte Chemical is a leading manufacturer of petrochemical products, such as ethylene, propylene, butadiene, polyethylene, polypropylene, ethylene oxide/glycol, compound resin, polyethylene terephthalate, polycarbonate, methyl methacrylate, ethylene oxide derivatives, benzene, toluene, mixed xylene, purified terephthalic acid and purified isophthalic acid, among others. Lotte Chemical, headquartered in Seoul, has manufacturing facilities located throughout South Korea, China, Malaysia, Indonesia, Pakistan, the U.K. and the U.S. For more information, visit [www.lottechem.com](http://www.lottechem.com).

#### **About Axiall**

Axiall Corporation is a leading integrated chemicals and building products company. Headquartered in Atlanta, Axiall has manufacturing facilities located throughout North America and in Asia to provide industry-leading materials and services to customers. For more information, visit [www.axiall.com](http://www.axiall.com).

#### **Update on Lotte Project 2/17**

Last June, Lotte Chemical and Axiall broke ground on a \$1.9 billion ethane cracker facility- next to Axiall's current Lake Charles manufacturing facility. Additionally, Lotte chemical will spend \$1.1 billion on a new monoethylene glycol manufacturing plant on the same site, and this past weekend huge shipments for the project finally arrived. All three pieces of equipment left Korea in late December and traveled through the Panama Canal before finally arriving at the Port of Lake Charles on Feb. 10. This equipment will be used in producing and purifying ethylene, and many jobs for Southwest Louisiana residents. The project at its peak will create over 3,000 construction jobs with present jobs being between 800 and 900. The company will also be looking for many other types of workers with welders, pipe fitters, laborers, carpenters being needed soon. There is an anticipated job fair probably in the latter part of the second quarter, and hiring in the third quarter. The facility is expected to be mechanically completed in 2018, and start running in the beginning of 2019.

#### **Lotte Chemical USA to Move Headquarters to Louisiana 4/17**

LAKE CHARLES, La. - Today, Gov. John Bel Edwards and CEO Soon Hyo "Steve" Chung of Lotte Chemical USA announced the company will establish its headquarters in Lake Charles, where the corporate office will join Lotte Chemical USA's \$1.1 billion monoethylene glycol – or MEG – plant under construction at the junction of Interstates 10 and 210. Together, the MEG plant and corporate headquarters will create 130 new direct jobs, with an average annual salary of more than \$80,000, plus benefits. Louisiana Economic Development estimates the combined facilities will result in more than 1,200 permanent new indirect jobs, along with more than 3,000 construction jobs.

Lotte Chemical USA will move its headquarters from Houston to Lake Charles. In addition to Lotte Chemical's MEG plant, the company is investing in a \$1.9 billion joint venture with Westlake Chemical to build an ethane cracker complex, also under construction on the 250-acre site that will be home to the MEG plant and future headquarters. Combined, the joint venture, MEG plant and



headquarters represent more than \$3 billion in new capital investment, 265 new direct jobs, and more than 2,300 new indirect jobs in Lake Charles and surrounding areas.

“Southwest Louisiana is undergoing an industrial renaissance with record amounts of domestic and foreign-direct investment in new chemical and energy projects,” Gov. Edwards said. “We are proud to be increasing our profile as one of the world’s great energy providers. By capitalizing on these new major investments in manufacturing, we also are recruiting some of the best jobs that connect Louisiana’s energy corridor to the corporate boardroom. Lotte Chemical’s decision to move 50 high-paying corporate jobs to Lake Charles demonstrates how we are diversifying and strengthening our economy for the next generation.”

Lotte Chemical USA is part of the Seoul-based Lotte Group, South Korea’s fifth-largest company with \$79 billion in annual revenue and more than 180,000 employees worldwide. Both plants are expected to begin operating in 2019. With Westlake Chemical, Lotte Chemical will split the output of the 1 million tons per year of ethylene produced by the ethane cracker. Westlake Chemical will convert its ethylene to the production of plastics and other derivatives, while Lotte Chemical will produce monoethylene glycol, a key ingredient in the making of paper, textile fibers, latex paints, asphalt, resins, antifreeze, coolants and adhesives. The Lake Charles site is expected to be the largest MEG plant in the U.S.

“We, at Lotte Chemical, are very proud of this project, as it represents a significant investment for us,” CEO Steve Chung said. “We selected Louisiana as the site for the state-of-the-art, steam-cracking facility and adjacent ethylene glycol plant due to the advantages of existing infrastructure, including access to competitive feedstock resources, as well as the distribution infrastructure and a skilled and well-trained workforce. Through the hard work and cooperation of LED and Lotte Chemical, we are able to announce this afternoon our intention of locating the corporate offices of Lotte Chemical USA in Louisiana. We would like to thank Governor Edwards, LED and everyone involved, and we look forward to the successful construction and startup of our facilities, as well as the relocation of our USA corporate headquarters.”

LED began discussing the potential industrial investments with Lotte Chemical and its partners in December 2013, leading to a final investment decision for the ethane cracker and MEG facilities in December 2015 and a groundbreaking for those facilities in June 2016.

“Southwest Louisiana continues to experience remarkable growth,” said President Kevin Guidry of the Calcasieu Parish Police Jury. “In a short period of time, Lotte Chemical has already become a key driver in our region’s economic development. Together with Westlake Chemical, they broke ground on a multibillion-dollar complex, but their additional investment in Calcasieu Parish supports the fact that the people of Southwest Louisiana, and our infrastructure, are doing a great job to accommodate and facilitate positive economic development. We are fortunate to be undergoing great growth and investment, and will continue to work to move in a right direction. By doing so we can accomplish lasting, positive impacts for our parish, region and state for years to come.”

To secure the combined MEG plant and headquarters investment by Lotte Chemical, the State of Louisiana offered the company a competitive incentive package that includes a \$12.5 million performance-based grant, payable over three years, to offset wetlands remediation and related infrastructure costs. Additionally, Lotte Chemical will receive the comprehensive solutions of LED FastStart®, the nation’s No. 1 state workforce training program, along with an Economic Development Award Program performance-based loan of \$1.47 million for site infrastructure improvements, and participation in Louisiana’s Quality Jobs and Industrial Tax Exemption programs.

Louisiana faced competition for the projects, including competition from Texas for the ethane cracker and headquarters, and Texas and South Korea for the MEG production facility.

“Today’s announcement of Lotte Chemical USA locating its U.S. headquarters in Southwest Louisiana not only adds more quality jobs to the workforce in our region, but brings a new dynamic of corporate leadership into our business community,” said President and CEO George Swift of the Southwest Louisiana Economic Development Alliance. “We look forward to working with Lotte executives as they locate in our community, by building strong business relationships in support of their new chemical complex and encouraging them to expand their business operations domestically.”

#### **About Lotte Chemical**

Lotte Chemical is a member of the Lotte Group in South Korea, which has been listed on the Korean Stock Exchange since 1991. Lotte Chemical is a leading manufacturer of petrochemical products, such as ethylene, propylene, butadiene, polyethylene, polypropylene, ethylene oxide/glycol, compound resin, polyethylene terephthalate, polycarbonate, methyl methacrylate, ethylene oxide derivatives, benzene, toluene, mixed xylene, purified terephthalic acid and purified isophthalic acid, among others. Lotte Chemical, headquartered in Seoul, has manufacturing facilities located throughout South Korea, China, Malaysia, Indonesia, Pakistan, Uzbekistan, Poland, the U.K. and the U.S.

#### **CHENNAULT INTERNATIONAL AIRPORT AUTHORITY 7/15**

The Chennault International Airport Authority is looking at a \$257 million expansion to increase the airport’s cargo-handling capacity. The proposal includes building on 220 acres already occupied by Mallard Cove Golf Course. Randy Robb, the airport’s executive director, tells the American Press the expansion could result in up to 1,500 permanent jobs. Robb says Mallard Cove causes hazards for airport operations, including wildlife, along with birds and golf balls hitting aircraft. He says Chennault would provide an alternative golf course. The city of Lake Charles developed Mallard Cove in 1976 on land that was donated by the federal government. Robb says would take about 18 months to develop the new golf course. He says the plan is for Mallard Cove to remain open until a new course is opened.

#### **Chennault wants to amend Mallard Cove agreement 9/16**

A committee moved to recommend that the Chennault International Airport Authority enter into an amended memorandum of understanding with the city on expansion plans at the site of Mallard Cove Golf Course. Last October, Chennault entered into an MOA with the city in which the city agreed to incorporate the golf course land into Chennault’s 99-year lease if the airport built a replacement course at no cost to the city. Chennault officials said in the original MOA they would build a \$257 million facility and additional aircraft hangars on the site of Mallard Cove. But Chennault has struggled to find an acceptable replacement location. Board Vice President Jonald Walker addressed this issue saying a replacement golf course “doesn’t seem to be a viable option, at least at this time.”

Executive Director Randy Robb later said representatives are looking into two sites that look “really good” for a replacement course, but that the decision on whether to replace the course is still up in the air. Robb said that in the meantime the amended MOA — if approved — would give Chennault the option to buy the course instead of having it incorporated into the lease. It would allow Chennault to appraise the area, present a sales price to the city for approval and then be granted “the exclusive right to purchase” that area for a period of two years. Robb said this would also “help reduce the interference from outside sources” and enable developers to deal directly with Chennault.

Walker said that while talks continue regarding a replacement golf course, city and airport representatives have been looking for “alternative ways to make this deal happen” and that the

amended MOA is a result of those talks. But Walker said replacing the course is still not off the table and that the city “may still require some alternative golf course.” “That is still an item that the city really wants to make sure is considered,” Walker said. “But they understand that we’ve had challenges in making that happen. This allows us to get the appraisal done at our cost, present it to the committee and then have some discussions about how we’re going to move forward.”

Robb said the amended MOA hasn’t yet been presented to the city. He said the city might change some wording but that he expects it to be “smoothed out by next meeting.” City Administrator John Cardone said he was not aware of the amended proposal, but that the city planned to entertain any proposal on Mallard Cove made by Chennault and to continue talks with the airport regarding the future of the course.

#### **Mallard Cove Development 11/16**

A Pennsylvania-based consulting firm will determine the possibilities for future economic development by the Chennault International Airport Authority on the Mallard Cove Golf Course property, along with additional property owned by the airport. Chennault board members entered into an agreement with Martin and Associates on an intermodal market study. Randy Robb, the airport’s executive director, said the study has an estimated price tag of \$94,500 and will be funded in phases. “If we’re going to try and attract a developer, it’s got to be done,” he said. “If we discover bad news or an obstacle that we can’t go around in step two, we won’t have to fund (other steps).”

A letter from Martin and Associates to CSRS said the market study would take two to three months to finish. The effort includes interviewing possible developers and tenants; calculating the economic impact for the Chennault site; and coming up with an estimate of distribution patterns that could be developed at the airport. Robb has discussed the intent to use the 220 acres occupied by Mallard Cove to increase the amount of cargo the airport handles. The board in July hired CSRS, a Baton Rouge-based engineering and planning firm, to attract potential developers for the effort. At the July meeting, Robb said the plan was to secure a developer and start the project within one year.

“So far, CSRS has been correct in all of their recommendations, and the process is going very well,” Robb said Tuesday. Robb said the market study will also determine whether there are interested developers for other airport property, not including the Mallard Cove land. The city of Lake Charles owns and operates the golf course. The airport’s proposed \$257 million expansion includes building two 150,000-square-foot rail-served warehouses, four 75,000-square-foot aircraft hangars, a 200,000-square-foot light industrial park, a 250,000-square-foot business park, cargo-handling equipment, and roads and rail infrastructure. Robb said the airport is looking at four locations to build a new golf course and replace Mallard Cove. All locations are within the Ward 3 Recreation area. The board also approved hiring John McMullen as the airport’s director of maintenance.

#### **DRIFTWOOD LNG 8/16**

##### **Magellan Merges with Tellurian and Enters the LNG Business**

Magellan Petroleum Corporation announced that it has entered into a merger agreement with Tellurian Investments Inc. Tellurian was formed recently by Charif Souki, former founder, Chairman, and CEO of Cheniere Energy, Inc. and Martin Houston, former COO of BG Group plc. Tellurian is developing a liquefaction project in Louisiana. The board of directors of each company has unanimously approved the terms of the agreement and has recommended that its shareholders approve the transaction. Completion of the merger is subject to approval of the Magellan and Tellurian shareholders.

J. Thomas Wilson, President and CEO of Magellan said, "This transaction concludes our strategic alternatives review process and we believe offers a unique opportunity for Magellan's shareholders to participate at an early stage in an investment potentially similar to Cheniere Energy's remarkable success, under the leadership of Charif Souki. He and Martin Houston are proven leaders in the LNG industry." Martin Houston, co-

founder of Tellurian, also commented, "Our experienced team leading Driftwood LNG, a 26-million tonnes liquefaction project in Louisiana, and our deep relationship with Bechtel and its sub-contractors, GE and Chart Industries, are key factors that we believe will drive the successful development of one of the most cost-competitive LNG projects globally. With this transaction, we will be able to access more attractive financing in order to develop Driftwood LNG, which should come on stream in 2022, just as the markets for new LNG open up." The transaction is expected to close in the fourth quarter of 2016.

#### **DONGSUNG FINETEC AMERICA America 10/15**

**Lake Charles** – Dongsung Finetec America LLC, announced that after more than three years of evaluating the U S natural gas markets it has moved forward with its plans to expand its operations from South Korea. Dongsung Finetec is well established as a world leading force in the development and manufacturing of many types of insulation specializing in cryogenic insulation. Dongsung has secured a lease with the Port of Lake Charles with intention of developing a manufacturing facility. The facility will cater to the cryogenic industry and aspirations of USA based LNG companies along with the full range of traditional insulation materials and service such as hot, cold, personal protection and acoustics.

William Rase, Executive Director of the Port of Lake Charles said: "The decision of Dongsung Finetec to choose the Port of Lake Charles for its first in the USA manufacturing site with its 200 manufacturing jobs demonstrates the tremendous spin-off positive impacts of the Calcasieu Ship Channel and the many new and existing industries and business dependent upon the channel for jobs and growth in the region."

Dongsung will now embark on a two phase development of the leased facility in Lake Charles. Phase one is the restoration of the existing circa 59,000 square feet building. Phase two is the installation of the manufacturing lines, equipment recruitment along with training and development of the workforce. The projected permanent employment at the facility could reach as many as 200 with triple that number employed at the workface during the installation of the insulation material. The facility is expected to be fully operational by May 2016 with further expansions to follow aligned with the requirements of the LNG industry within the USA. The overall initial phased investment will be in the region of \$5 million.

#### **Update on Dongsung 12/15**

Governor Bobby Jindal and Senior Vice President James Choi of Dongsung FineTec Co., Ltd announced the company will create 250 new direct jobs with an average salary of \$40,000, plus benefits and make an estimated \$5 million capital investment in a cryogenic insulation manufacturing facility in Lake Charles. Based in South Korea, Dongsung FineTec provides specialized high performance insulation to liquefied natural gas plants and other industrial sites around the world.

Louisiana Economic Development estimates the project will result in 1,371 new indirect jobs, for a total of more than 1,600 new jobs for Calcasieu Parish and surrounding areas. The company estimates the project could generate an additional 300 plus construction jobs for the actual installation work if they are successful in winning projects.

Dongsung FineTec is the world's largest maker of cryogenic insulation for the LNG industry. Its cryogenic insulation panels are designed to keep the liquefied natural gas cold at minus 163 degrees Celsius to facilitate storage and transport. The company also manufactures urethane foam insulation storage tanks and other insulation products for industrial applications. One specialist area the company feels it has made significant progress is that of LNG as a bunkering solution with a fuel tank and insulation design that they feel will bring great value to smaller and midscale opportunities.

Founded in 1985, Dongsung FineTec is based in Seoul, South Korea. The Lake Charles project is the company's first manufacturing investment in the U.S., with the site expected to be fully operational by May 2016. "We are very excited to be expanding our activities to the U.S.," Choi said. "The help and assistance of the Port of Lake Charles has been central to our decision. Clearly, the

U.S. and Southwest Louisiana are becoming significant players in the LNG industry. We have made a commitment to continue supporting our existing international customers here in the United States. We feel confident that our world-class insulation technology can add value to all manner of projects within the U.S. We feel the market, even in these times of low oil prices, has a bright future in relation to the developing natural gas industry. Through technology transfer and providing local long-term opportunities for residents in Lake Charles, we will be able to offer a positive long-term impression on the community. Our plans are for the long-term broader U.S. and Americas markets. We are not specific project-driven: We are here for the long haul.”

LED began discussing a potential project with the company in February 2015. To secure the project, the state offered a competitive incentive package that includes the comprehensive solutions of LED FastStart®, the top-ranked state workforce development program in the nation. The company also is expected to utilize Louisiana’s Quality Jobs and Industrial Tax Exemption programs.

“The LNG facilities planned for our region will not only generate jobs for the area, they will also stimulate additional investment in the region,” Lake Charles Mayor Randy Roach said. “Dongsung FineTec’s Lake Charles-based manufacturing site is a great example of this economic principle at work. Cryogenic insulation is a critical staple of LNG export facilities. FineTec’s new facility will provide these LNG companies with the product they need in the construction of their state of the art facilities. We are very pleased that they’re planning to locate their national headquarters here.”

The company will lease an 11-acre site at the Port of Lake Charles’ Industrial Park East for its manufacturing complex. The site includes the former Spartech plastics compounding plant. The 59,000 square foot building will be renovated for specialized insulation production. Dongsung FineTec’s selection of the Port of Lake Charles for its manufacturing site “demonstrates the tremendous spin-off positive impacts of the Calcasieu Ship Channel and the many new existing industries and businesses dependent upon the channel for jobs and growth in the region,” port Executive Director William R. “Bill” Rase III said.

The region’s dynamic natural gas liquefaction and export industry will provide a significant customer base for the company. Ten major LNG projects are in the works for the Southwest Region, including Magnolia LNG, Lake Charles LNG and Live Oak LNG in Calcasieu Parish and Cheniere Energy, Cameron LNG, Venture Global, SCT&E LNG, G2 LNG, Commonwealth LNG and Delfin LNG in Cameron Parish. Dongsung FineTec also expects to serve facilities in other Gulf Coast states. “Dongsung FineTec’s announcement brings a unique product and industry to the U.S.,” said David Conner, vice president of economic development and international services for the Southwest Louisiana Economic Development Alliance. “Its choice to locate in Southwest Louisiana proves again that we can compete with any area of the world for major manufacturing projects. We believe that Dongsung’s specialized cryogenic process will cater to the facilities and ships that produce and transport liquefied natural gas to global markets.”

#### **About Dongsung FineTec**

Dongsung FineTec has been a worldwide leader in the field of cryogenic insulation materials since 1994. The company specializes in hot, cryogenic and acoustic insulation, as well as personnel protection. Based in South Korea, it is entering the U.S. market as Dongsung FineTec America LLC. For more information, visit [DSFineTec.co.kr](http://DSFineTec.co.kr).

#### **ENTERGY 8/15**

**Southwest Louisiana** - Entergy continues to make productive investments in transmission, Entergy Chairman and CEO Leo Denault said on Aug. 4 during the company’s 2Q15 earnings conference call. Denault said that in June, Entergy Gulf States Louisiana filed for certification – with the Louisiana Public Service Commission – of an up to \$187 million transmission project with an in-service date of June 2018.

Denault was referring to the Lake Charles Transmission Project, which, as TransmissionHub reported, has received approval from the MISO Board of Directors.

Entergy Gulf States Louisiana in January announced plans to add around 25 miles of high voltage AC transmission lines, both 500-kV and 230-kV, build two new substations and expand a third in the Lake Charles area of Louisiana. The Lake Charles Transmission Project is planned to bring power more reliably and efficiently into a region projected to have the fastest job growth rate in the state.

### **G2X ENERGY 1/13**

**Lake Charles Area** - Governor Bobby Jindal highlighted G2X Energy Inc.'s plans for a \$1.3 billion natural gas-to-gasoline facility at The Port of Lake Charles in Southwest Louisiana. The Calcasieu Parish project would create 243 new direct jobs, averaging \$66,500 per year plus benefits. LED estimates the project would also result in 748 new indirect jobs, for a total of nearly 1,000 new permanent jobs in Southwest Louisiana. The expected number of jobs over the entire 36 month construction period is approximately 3,000 which would include on average 1,500 workers at the site. G2X Energy is finalizing an option to lease 200 acres in the Industrial Canal at the Port of Lake Charles, where the company will have the flexibility of shipping gasoline by pipeline or sea. G2X Energy will build its facility near Trunkline LNG, a major energy tenant operating at the port. Through a proven technology process, G2X Energy will use natural gas to produce methanol, then convert methanol to final gasoline for 90 percent of its production. About 10 percent of the output will be liquefied petroleum gas or propane.

Subject to additional feasibility analysis, Houston-based G2X Energy expects to make a final investment decision by the end of 2013, upon obtaining facility permits, and construction would begin in 2014 with an estimated completion of the project in early 2017. Hiring of the plant management team will take place in mid- to late 2014, with most of the hiring for the facility to be completed by the end of 2015.

### **G2X and MHTL 12/14**

G2X Energy, Inc. (G2X Energy) and Methanol Holdings Trinidad Limited (MHTL) announced that MHTL intends to partner with G2X Energy to construct the world-scale methanol-to-gasoline MTG-ready, methanol production facility being developed by G2X Energy in Lake Charles, Louisiana. The Big Lake Fuels LLC facility will produce 1.4 million metric tons of commercial-grade methanol per year and will have the necessary facilities to convert methanol to automotive gasoline in the future. As part of MHTL's potential investment into G2X Energy and the Big Lake Fuels plant, MHTL will enter into the negotiation of an exclusive offtake agreement to market the entire production of methanol from Big Lake Fuels' first methanol plant. The Big Lake Fuels plant will initially produce methanol, and methanol-to-gasoline production will be an option in the future.

The plant will be located on a 200-acre site on the Calcasieu Industrial Canal off of the main Calcasieu Ship Channel. The site is ideally located adjacent to multiple large natural gas pipelines and industrial electricity connectivity, and affords the option to ship methanol via barge or oceangoing vessel. The site has the capability to support multiple production process trains and has been secured from the Port of Lake Charles under a long-term lease agreement.

The facility will be constructed by the Proman Group under a fixed price EPC contract. Proman, based in Wollerau, Switzerland, has extensive experience building methanol production facilities. The company has built five world-scale plants in Trinidad and Oman similar in design to the Big Lake Fuels plant. The plant will utilize steam reforming and methanol synthesis technologies from Johnson Matthey Davy Technologies Limited. The plant received its air and construction permit from the state of Louisiana on May 25. Construction is expected to begin in early 2015, after the project obtains the remaining permits and completes initial engineering.

G2X Energy anticipates the project will create more than 2,000 construction jobs during the three-year construction period. Once the methanol plant is operational, there will be more than 125 full-time operations personnel at the plant, with that number expected to grow when MTG and methanol plant expansions are complete. For more information visit [www.G2XEnergy.com](http://www.G2XEnergy.com) or contact Sandy Fitch at (713) 943-2200 or [info@G2XEnergy.com](mailto:info@G2XEnergy.com).

#### **G2X Energy Announces Mobilization on World-Scale Methanol Production Facility 7/15**

G2X Energy, a developer of natural gas to methanol and methanol to gasoline projects announced that mobilization has begun on its previously announced world-scale methanol production facility located in Lake Charles, Louisiana. The announcement was made at the Lake Charles Harbor and Terminal District Board of Directors meeting. G2X Energy President and CEO Tim Vail announced all state and federal permits required for construction have been obtained, staffing of key management is underway, critical studies and local building permits are being worked towards completion and final details are being put in place to open a local G2X Energy office and commence construction of the facility. “We are extremely pleased to be moving forward in such a significant way on this project. Our hope is to have our EPC contractor, the Proman Group, to begin site work by the end of this year.” stated Vail.

When complete, the facility, named Big Lake Fuels, will produce over 1.4 million metric tons of commercial grade methanol per year and will have the ability to install necessary facilities to convert methanol to automotive gasoline in the future. Regarding the local economy and the impact this project will create, Congressman Boustany said, “The G2X Energy methanol-to-gasoline production facility in Lake Charles will create 2,000 construction jobs over three years and 125 permanent operations jobs with the possibility of expansion – a huge boost to our local economy. Mr. Vail concluded, “G2X Energy and our partners, Southern Chemical Corporation and The Proman Group, are very pleased with the progress of the Big Lake Fuels project and feel this facility will be a large part of the revitalization of the methanol industry along the Gulf Coast.” For more information regarding G2X Energy, please contact Sandy Fitch at (713) 943-2200 or [info@G2XEnergy.com](mailto:info@G2XEnergy.com). For interview opportunities, please contact Kathryn Smith at (713) 252-5414 or (713) 627-8777.

#### **About G2X Energy, Inc.**

Houston-based G2X Energy develops, owns and operates production facilities that convert natural gas to methanol and drop-in automotive gasoline. Transforming gasoline production by leveraging existing infrastructure and proven conversion technologies, G2X meets the demand for cost-competitive fuels and chemicals using abundant, clean, domestic natural gas. For more information, visit [www.G2XEnergy.com](http://www.G2XEnergy.com) or call (713) 943-2200.

#### **G2X Update 7/15**

G2X Energy, a developer of natural gas to methanol and methanol to gasoline projects announced that mobilization has begun on its previously announced world-scale methanol production facility located in Lake Charles, Louisiana. The announcement was made at the Lake Charles Harbor and Terminal District Board of Directors meeting. G2X Energy President and CEO Tim Vail announced all state and federal permits required for construction have been obtained, staffing of key management is underway, critical studies and local building permits are being worked towards completion and final details are being put in place to open a local G2X Energy office and commence construction of the facility. The Proman Group, EPC contractor, is slated to begin site work by the end of the year. When complete, the facility, named Big Lake Fuels, will produce over 1.4 million metric tons of commercial grade methanol per year and will have the ability to install necessary facilities to convert methanol to automotive gasoline in the future. The G2X Energy methanol-to-gasoline production facility in Lake Charles will create 2,000 construction jobs over three years and 125 permanent operations jobs with the possibility of expansion – a huge boost to our local economy.

### **G2X 1/16**

Although construction is set to take three years, a major energy project took another step forward. Houston-based G2X Energy, a developer of natural gas to methanol - and methanol to gasoline projects - broke ground today at its new facility Big Lake Fuels. The future site is located at 4101 Tank Farm Road in Lake Charles. Contractor David Cassidy, with Proman Group, said it has far-reaching impacts, with the potential to export all over the world. "It'll be a 1.4 million ton per year methanol plant," added CEO of G2X, Tim Vail. Phase One takes place on roughly 200 acres, leased by the Port of Lake Charles.

"This particular site was leased to G2X probably 2-3 years ago," said Port Director Bill Rase. And Rase said it's unique to our area. "And this is one of the ones that does not depend on LNG. It's actually a methanol plant which is kind of unique to this area but it does fit into the energy sector which we're very strong in," he said. While site preparation is still underway, already, there are plans to expand. "But we also have an incremental 400 acres. And ultimately, we'll expand into additional methanol capacity and perhaps into other products such as ammonia and fertilizer," explained Vail. And at a price tag of \$1.6 billion, economic impacts are significant.

"During construction we'll have a little north of 2,500 jobs, people at the site. And then permanent jobs, it's going to be around 150 and these are folks that are full-time G2X. Then, we'll have additional contractors," said Vail. Rase added, "Southwest Louisiana is growing stronger and stronger and it doesn't look like there's anything that will slow down future progress." Progress - some five years in the making - with construction set to begin this week. "We look to be in full commercial operation by the first half of 2019," said Vail. Fireworks lit up the sky following the ceremony, highlighting the excitement for what's ahead. Vail said hiring began the third quarter of last year.

### **G2X 3/16**

G2X Energy, a developer of advanced natural gas to methanol projects, along with their strategic partner the Proman Group, announced they have entered into an engineering services contract with Toyo Engineering Corporation (Toyo) for the detailed engineering needs on their previously announced world-scale methanol production facility located in Lake Charles, Louisiana. Toyo will be providing basic engineering for offsite and utility facilities and detailed engineering of the complete methanol facility. Once complete, the G2X facility, known as Big Lake Fuels Methanol Plant, will produce 1.4 million metric tons of commercial grade methanol per year. Construction on the Big Lake Fuels Plant will take approximately 3 years to complete and will add 2500 direct and indirect jobs to the Lake Charles area. For more information regarding G2X Energy, please contact Sandy Fitch at (713)943-2200 or [info@G2Xenergy.com](mailto:info@G2Xenergy.com). For interview opportunities, please contact Kathryn Smith at (713)252-5414 or (713)627-8777.

### **About G2X Energy, Inc.**

Houston-based G2X Energy develops, owns and operates production facilities that convert natural gas to methanol and drop-in automotive gasoline. Transforming gasoline production by leveraging existing infrastructure and proven conversion technologies, G2X meets the demand for cost-competitive fuels and chemicals using abundant, clean, domestic natural gas. For more information visit [www.G2XEnergy.com](http://www.G2XEnergy.com) or call (713) 943-2200.

### **G2X Update 4/16**

G2X has delayed its planned \$1.6 billion Big Lake Fuels methanol plant in Lake Charles, La. until the market rebounds somewhat even though G2X broke ground on the project in January. "The North American market is decent for growth, but certainly not on pace with all these [methanol] additions," Alvarado said. "A lot of it has to be targeted for export." The new Beaumont plant is expected to have a capacity of up to 1.75 million metric tons of methanol per year. "This acquisition fulfills one of our core funding objectives to become a major producer in the North American methanol



market," Tim Vail, president and CEO of G2X, said in a statement. For the Beaumont plant, Consolidated Energy will handle methanol marketing and distribution, while G2X and Proman will contribute management personnel and technical leadership in the startup, operations and maintenance of the facility. "It allows them (G2X and Proman) to increase their domestic profile at a smaller cost," Alvarado said.

### **GOLDEN NUGGET 1/16**

The Golden Nugget Casino has been open just over a year and it's already expanding. It's been a lucrative first year for the Lake Charles casino, with nearly four million people visiting the facility. Casino executives made an announcement about the expansion. Construction is already underway for the new, \$85 million, 300-room hotel tower to be located on an acre of land on the south side of the Golden Nugget's pool area. The additional rooms will bring the hotel's total room count to 1,040. "It's going to be adjacent to our current tower. They're connected with the main lobby so right behind our pool here. It's really supply and demand so there's more demand than we have supply so we're going to start construction here this month and hopefully complete it by the end of the year," said Gerry Del Prete, Golden Nugget Lake Charles' senior vice president/general manager. The new hotel tower will provide 300 additional hotel rooms, bringing up Golden Nugget's total room count to 1,040. The groundbreaking for the tower will take place later this month and the facility should be open by the end of 2016. (Golden Nugget Rush Tower Complete)

### **GULF SOUTH PIPELINE COMPANY, LP 7/17**

The Gulf South Pipeline Company's Westlake Compressor Project consists of a new natural gas compressor station which will house 10,000 hp of compression, construction of approximately 0.3 miles of 16-inch pipe, two meter stations, and other needed auxiliary and ancillary equipment. The project will allow Gulf South to deliver approximately 200,000 Dth/day of new firm service to Entergy's Lake Charles Power project. Construction of this project is planned to begin in the fall of 2018. The project's projected in-service date is August 1, 2019. Project costs are expected to be approximately \$56 million, which will generate at least \$900,000 in incremental annual tax revenue for Calcasieu Parish. Gulf South has received a zoning determination that the compressor station site is consistent with the Light Industrial zoning requirements established for the proposed location. Certificate application was filed on July 20, 2017. State/Federal permitting USFWS, SHPO, USACE also were filed in mid-July of 2017. The comment period on certificate application will close in late August 2017. Notice of intent to prepare an Environmental Assessment is expected by October 2017. Issuance of the Environmental Assessment is expected in the first quarter of 2018. The comment period on the Environmental Assessment typically closes 30 days after the Environmental Assessment is issued. Gulf South has requested that FERC issue a certificate of public convenience and necessity by March 15, 2018. An open house is planned for August 24<sup>th</sup> at Westlake City Hall, from 5:00 to 7:00 pm.

### **HOUSING DEVELOPMENTS**

Below is a list of housing developments in Calcasieu as approved by Calcasieu Planning and Zoning.

#### **AUDUBON TRACE SUBDIVISION 4/14**

**Moss Bluff** – Located off Theriot Road in Moss Bluff, Audubon Trace Subdivision has been approved for a 182 (Phase I) single-family residential development. The square footage for these homes is 1600-2000 with each lot being 7,500 square feet and prices will range between \$150,000 and \$200,000. Lots will be available in December 2015. With the addition of Phase II, units will total approximately 700.

#### **BEAU BLANC SUBDIVISION**

**South Lake Charles** – 238 lots located on the corner of South Park and Smith Road.

### **BELLE SAVANNE 5/13**

**Carlyss** - The construction of a development called Belle Savanne is underway in the Sulphur/Carlyss area. Master plan for the entire property includes over 12 acres of commercial and 15 acres of multifamily product. Phase one of the development will begin with an area off Ruth Street that is just under 100 lots (238 homes total with 81 in Phase 1 – lots completed and final plat in mid May 2015) with home building beginning in June 2015 and includes a lake. The remainder of the lots will be built out in additional phases (Phase 2 with 70 lots delivered in March/April 2016) with future plans for development over time accessing about 300 acres comprised of about 1,000 lots and approximately \$25 million dollars' worth of infrastructure. Carlyss Place Phase 1 should be ready for builders in September or early October 2015. Carlyss Place Phase 2 is scheduled to be delivered in February/March 2016. With 1,000 lots in Belle Savanne, the expected housing construction expenditures will be approximately \$210 million. On top of the \$25 million in infrastructure, Belle Savanne expects to have approximately 100,000 sq. ft. commercial development with an additional \$15 million in infrastructure. Approximately 208 units in multifamily investments are expected totaling \$20 million with start date of May/June and deliver first units in mid-2016.

According to Lafayette developers, River Ranch Development Company is overseeing the project. The Lake Charles American Press reports an architect from Baton Rouge will design the homes using smart growth principles. This multi-use development will stress the attributes of traditional neighborhoods and include living areas where people can easily walk and bike, along with enjoying open spaces among homes and businesses.

#### **Belle Savanne Update 2/15**

The first residential phase of Belle Savanne, 81 lots, will be completed in March, according to Thomas J. Foshee, III, P.E. of Southern Lifestyle Development. The roads are in. Construction on the multifamily housing will begin in three months. Signs of buildings going up could begin as early as late March or early April. The multi-living housing will offer 208 units consisting of a mix of one-bedroom, one-bath and two-bedroom, two-bath apartments that range in size from 600 to 1,200 square feet. The complex will also offer a pool, recreation center and pond feature. Home prices will be from \$160,000 to \$300,000 and ranging in size from 1,300 to 3,000 square feet. Builders include Manuel Builders. The name, Belle Savanne, means "beautiful grassland," which described the area perfectly in its natural state.

#### **BELLE SAVANNE (~1,100 total single family residential and 208 Apartments planned)**

- Belle Savanne Phase 1a and 1b: 151 lots are completed. DSLD Homes is currently building homes in this phase of development. They have a model home constructed and several spec homes completed. To date, they have closed or sold 82 homes and have ~15 specs available for purchase. They are selling approximately 5 to 6 homes per month in this community.
- Belle Savanne Future phases: We are designing the remaining 174 lots in Belle Savanne and will deliver the first 40 of these lots in November of 2017.
- Carlyss Place Phase 1: 76 lot phase is completed and builders are actively building and selling homes here. The builders in Carlyss Place are Manuel Builders Shivers Brothers, PL Industries, LLC, and Edric Rock.
- Carlyss Place Phase 2: Phase 2 is in design and will consist of 78 lots and should be delivered in late 2017/early 2018. The builders for this phase of development will be the same as those in Phase 1 of Carlyss. Mimosa Park Phase 1: This 80 lot phase of development was recently completed in July of 2016. DR Horton is building in

this phase of the development and currently has approximately 10 homes in various stages of construction.

- Apartments: 208 apartments have been completed and actively leasing.

#### **BERDON-CAMPBELL BUILDING LOFTS 5/14**

**Downtown Lake Charles** - Just in time for the season associated with rebirth – the long-vacant building at 619 Ryan St. is on the cusp of having a shot at a new life, probably as lofts. The new owner, Jerome Karam, Oakdale native, is no stranger to the Lake Charles area where he has family — or the process of breathing life back into strong structural survivors. “I see a lot of similarities between the architecture and potential of historical Galveston landmarks and the potential of Lake Charles downtown development. I’m excited to be working in Lake Charles,” Karam said. He also said that the building will be converted into 12 – 16 lofts. Karam Construction in Alexandria will oversee the construction. Federal and state tax credits will also be available for work on the registered landmark. It sounds like the old Berdon Campbell Building has a chance to become something new and still retain its roots in the past, the perfect place from which to view the changing landscape of downtown Lake Charles.

#### **BRIDALWOODS COUNTRY ESTATES**

**Moss Bluff** – 18 units on the south side of Topsy Road in Ward 1.

#### **CHARLESTON POINT**

**Downtown Lake Charles** – 24 duplexes on Python Street in Lake Charles.

#### **CHATEAU RIDGE SUBDIVISION**

**Moss Bluff** – 38 lots for single family residential use on Dunn Ferry Road, Ward1.

#### **COFFEY PINES**

**Moss Bluff** – Part 2, Phase 3 and 4 will have 37 units.

#### **COOLING SPRINGS RESIDENTIAL COMMUNITY**

**Chloe** – 5400 Highway 90 E with a possible 130 manufactured homes.

#### **COPPER RIDGE SUBDIVISION**

**South Lake Charles** - Mixed residential community located in 5200 block of Ogea Road.

#### **COUNTRY MEADOW ESTATES PHASE I SUBDIVISION**

**East Lake Charles** - 15 lot subdivision located in 3000 block of Ardoin Road.

#### **D. R. HORTON AMERICA’S BUILDER 7/13**

**South Lake Charles** – D R HORTON, the largest homebuilder in the United States, has submitted 15 permits to build homes in Graywood (Jasmine Neighborhood with 93 lots).

#### **DREAM VIEW ESTATES PHASE III**

**Moss Bluff** - 33 lot subdivision in 3000 block of N. Perkins Ferry Road.

#### **ELLA LANE SUBDIVISION**

**Moss Bluff** – 16 homes with 1,500 to 1,800 square feet on the northeast corner of North Perkins Ferry and E. Leichty Road, Ward 1.

#### **ELLSYE ESTATES SUBDIVISION**

In Jeff Davis Parish, 10 residential lots off Willie Road.

### **ELM STREET APARTMENT COMPLEX**

**Center Lake Charles** – 2020 Elms Street in Lake Charles with 28 apartments and 9 homes.

### **HOMEPLACE SUBDIVISION**

**Lake Charles** -18 lots located on the east side of Ward Line Road south of Natali Road, Ward 2.

### **HORSE PARK ACRES**

**Chloe** – 103 lots for single family homes located on Manchester Road at the west end of Buckskin Drive in Chloe east of Lake Charles, Ward 8.

### **GREY STONE ESTATES SUBDIVISION**

**Chloe** – 208 lots for single family residential use on 7800 block of Hwy 3256, Ward 8.

### **LA BORDEAUX SUBDIVISION**

**Moss Bluff** – 14 units with lots of 8,000 each north of Huval Drive, Ward 1.

### **LAC DEVELOPMENT**

**Moss Bluff** – Located in Audubon Trace, this development will have 17 units.

### **LAGNIAPPE ESTATES SUBDIVISION**

**East Lake Charles** - 17 lot residential development located in the 5000 block range of Highway 14.

### **LAKES AT MORGANFIELD 5/13**

**Lake Charles** - The Lake Charles City Council has approved annexing 277.4 acres of land located off of La. Highway 14 and, according to developers, the land is going to be used for the construction of a subdivision called the Lakes at Morganfield. River Ranch Development Co., based in Lafayette, is overseeing the project. Company spokesman told the city council that 1,000 residential units will be constructed. The American Press reports an architect from Baton Rouge will design the homes using smart growth principles. This multi-use development will stress the attributes of traditional neighborhoods and include living areas where people can easily walk and bike, along with enjoying open spaces among homes and businesses. Baby boomers and young adults alike want these types of neighborhoods, of which River Ranch in Lafayette is considered one of south Louisiana's best success stories. Property is located at the intersection of East McNeese Extension and Corbina Road.

The plan at Morganfield is to begin building homes priced between \$250,000 and \$295,000, followed by the construction of homes priced from \$170,000 to \$210,000 before building more expensive structures. Along with the residential community, 500,000 square feet of commercial space would be provided along with recreational facilities. The general conceptual plan for the mixed residential and commercial development has been submitted. They are planning to build aspects of a traditional neighborhood development with conventional housing and green space. Initially 112 homes sites are proposed with an amenities package (Phase 1 Lakes at Morganfield 112 conventional single family lots will be completed and final platting by late May 2015). Then expand to 600 to 700 homes over a five to eight year period (Phase 2 Lakes at Morganfield consists of 90 delivered in March 2016) which includes the Village at Morganfield (Phase 1 with 91 units is under construction and 40% complete with final platting in August 2015) and the Crest at Morganfield (Phase 1 conventional single family with finished lots in April/May of 2016).

Residential infrastructure expenditures for Morganfield would be approximately \$40 million. It is expected to have more than 500,000 sq. ft. of commercial property over the build out of the project amounting to \$75 million dollars of commercial property development. At a minimum, the 300 units of multifamily would amount to \$30 million in multifamily development costs. The Morganfield

development with approximately 2,000 lots expects the housing construction expenditures to reach approximately \$350 million over the life of the project. River Ranch Development Company has also purchased additional property on Hwy 14 west of Manchester Road where 575 lots have been purchased for further development. This new development is named Oak Grove (Leonard's Property) with an estimated \$14,500,000 in capital investments.

**MORGANFIELD (~2,500 total single family residential and 162 Apartments)**

- Lakes at Morganfield Phase 1: 112 conventional single family lots have been completed and builders are actively constructing and selling homes. This phase of development has 5 different builders simultaneously building homes.
- Village at Morganfield Phase 1: The first phase (91 lots) in the Traditional Neighborhood development (TND) is completed. Approximately 4 to 5 different builders are building homes in this community.
- Lakes at Morganfield Phase 2: Phase 2 will consist of ~120 lots, which should be delivered in 2018.
- Crest at Morganfield Phase 1: This is a conventional single family phase of development (83 lots) that was completed in October of 2016 for DR Horton. DR Horton has 10 to 15 homes actively under construction.

**MCMILLIN PLACE SUBDIVISION**

Moss Bluff - 22 lot residential development located in 1900 block of Sutherland Road.

**NINE OAKS SUBDIVISION**

South Lake Charles - 21 lots located at 851 E. Tank Farm Road.

**OAK CREEK VILLAGE SUBDIVISION**

Sulphur - 120 lot subdivision on South Beglis Parkway.

**OAK GROVE/HIGHLAND HILLS**

**Lake Charles** – Square footage of the Oak Grove homes will be 1,500 to 2,000 and range from \$170,000 to \$220,000. Construction has begun on 70 lots with projected completion in January/February 2016. Construction on 58 lots in Highland Hills is also scheduled to be completed in January/February 2016 with home building to begin in March 2016. Oak Grove property is located on Hwy 14 East just west of Manchester Road. Highland Hills is located in the 4800 block of Hwy 14 east.

**OAK GROVE/HIGHLAND HILLS (440 total single family residential lots)**

- Oak Grove Phase 1: Construction is complete on the first phase (70 lots) as of April 2016. DSLD Homes is the builder in this community and they have sold or closed 11 homes to date and have 13 specs available for purchase.
- Highland Hills Phase 1: Construction is complete on the first phase (58 lots) as of April 2016. Manuel Builders, Shivers Brothers, and Crescent Builders are actively constructing homes to sell in this community.

**PENTANGELI ROW SUBDIVISION**

**Moss Bluff** – 48 lots for single family residential use on Khamiel Drive, Ward 1.

**RIVER TRACE PHASE II SUBDIVISION**

22 lots located at 3800 River Moss Lane in Westlake.

## **ROSEVILLE ESTATES**

**Moss Bluff** – Part 1 with 7 houses on 9.5 acres on the west side of Paul White Road and Part 2 with 38 lots on 53 acres, Ward 1.

## **SEARS BUILDING/NEW DOWNTOWN DISTRICT FACILITY 6/13**

**Downtown Lake Charles** - In November of 2012, the City of Lake Charles entered into an agreement to sell the former Sears retail site according to the authority granted by the Lake Charles City Council after the legal process of declaring the property as surplus. City officials used federal funds to clean the property before the former Sears structure was demolished in 2008. Of the three developers who expressed interest in the 3.5 acre property in the downtown district, the Lake Charles City Council chose Roger Landry, who had offered to buy the land for \$1.065 million and build a mixed residential and business facility. Landry intends to pay cash for the property and wants to build 170-plus residential units and provide 22,000 square feet of business space on the property. He estimates that the facility would cost \$20 million to construct and construction could start in about 1 ½ years allowing time for the engineering and architectural work to be done. Purchase documents were executed on June 12, 2013 and the proceeds of the sale were disbursed to the City of Lake Charles the following day. After an environmental due diligence period which was extended once, finalizing the title curative matters which were related to contracts filed in connection with the environmental remediation work on the site, the closing is complete.

### **Update on Old Sears (Erdace) 2/16**

Construction on the old Sears property is estimated to begin by December 1. The city purchased the property in 2006, and then demolished the building in 2008. Roger Landry purchased the property from the city in 2013. Originally the plans called for mixed-use development. While Landry said their plans have changed, they now have a construction start date, which is a big step forward. “Construction is estimated to start about December 1,” said Landry. Landry said they’re now “building a 350,000 square foot building with four floors, 268 units and a parking deck that will accommodate 381 cars.”

Originally, a \$20 million mixed-use development of retail and housing, Landry said it’s now a bigger project, costing \$38 million – but just housing. “The retail is not feasible. We have 17,000 square feet of retail available already downtown. And we do apartments”, explained Landry. Landry – who also developed Muller’s across the street – said they’ll bring the people. It’s something council member Mark Eckard said is desperately needed. “It’ll bring that life that we need downtown, not only during the daytime but during the night as well, so that businesses will be able to thrive,” said Eckard. And with more people, paying roughly \$1,000 - \$1,500 a month per unit, Landry said it means a bigger economic impact. “Under the current millage rates, we’ll spin off about \$225-\$225,000 per year in property taxes,” said Landry.

While it’s taken some time to get here, Eckard said it shows how the city can work with a private developer. “We were able to take property that was blighted and turn it into property that can be used in the private sector and used for business development,” he said. And with a groundbreaking set for December, Landry said they plan to have these 3.5 acres transformed in 15 months. “This is really going to impact downtown tremendously,” said Landry. Landry said they plan to house about 500 residents between the Muller’s lofts and their new development which now has a name – **Erdace** – after Landry’s three daughters first and middle initials.

## **SHADY OAKS SUBDIVISION**

**Sulphur** – Phase 2; 65 lots for single family homes on Kassy Lane, Ward 6.

**SHADOWS AT BAYOU OAKS**

**Carlyss** – Phase 1 begins with 57 units (a least 10,000 sq. foot lots) on the west side of Pete Seay Road in the 4900 Block of Carlyss, Ward 4.

**STONE BRIDGE SUBDIVISION**

**Iowa** – 448 lots on 160 acres for residential use on 4862 Lane Road, Ward 2.

**SUGARCANE SUBDIVISION**

**Iowa** – 179 acres with 517 single family and 144 multi-family residential development located at 8100 Highway 3256, Ward 8.

**SUTHERLANDS SUBDIVISION**

**Moss Bluff** – Phase 1 will have 29 units, Phase 2 and 3 will have 64 additional units for a total of 99 lots on the east side of Sutherland Road in Ward 1.

**TAYLOR ESTATES SUBDIVISION**

**Carlyss** - 33 lot residential subdivision located at 4760 Carlyss Drive and the 600 block of Langford Road south of Sulphur.

**TERRE SAINTE**

**Lake Charles** – 85 lots on Sallier Road in Lake Charles.

**THE ISLES**

**South Lake Charles** – 64 upscale duplex townhomes with garages and a coastal cottage aesthetics located on Ihles Road.

**WALNUT GROVE DEVELOPMENT 12/12**

**Lake Charles** - Activity on 60 acres on the west end of Sallier Street down from the Port of Lake Charles is more than five years of work and the centerpiece of the future Walnut Grove Development. The name Walnut Grove has historic roots to the original Walnut Grove more than 100 years ago and was at one time a recreational destination of sorts for the Lake Area. A mixed-use community, it will have residential property of various types with a starting price of \$290,000 and also have commercial property. It will be a walkable community where everything will be within a five minute walk – a lot of connectivity in terms of the street layout, walking routes and proximity. The town square will feature the Lawton Building, a large three-story facility that will house businesses. There will also be a grocery market, a restaurant as well as a bank and post office. Another feature will take a boardwalk through the natural marsh area on the property. Intended to create a public realm that is warm and inviting, Walnut Grove also features a quaint square, charming train depot, beautiful tree-lined streets, landscaping, as well as Contraband Bayou and many public greens. Nearby the first of 180 homes are now under construction to give people a flavor of what Walnut Grove will have to offer. It is expected to take seven years to completely finish Walnut Grove. Ribbon Cutting ceremony was held November 7, 2013.

**WAIT ESTATES**

**Lake Charles** – 13 acres to be divided into 22 lots for single family houses and manufactured homes.

**WEeping WILLOW ESTATES**

**East Lake Charles/Chloe** - 36 residential lot development in the 5100 block of Lane Road.

## **WEST END**

**Sulphur** – 105 units with a minimum of 1,700 square feet homes slated to begin ground work in September 2015 and construction in February 2016. Located on the northwest corner of west Houston River Road and Gill Drive in Ward 4, this 120 acre restricted development with 1 acre lots and will feature French country architecture, approved for mechanical sewer systems, underground utilities and four internal asphalt paved streets.

## **WEST M EXPANSION**

**South Lake Charles** – 200 additional apartments on McNeese Street in Lake Charles.

## **WILLOW BROOK 4/13**

**Lake Charles** - The Willow Brook neighborhood project, which will be near Graywood, is moving forward. Thirty acres of land will house 138 new single family homes. The subdivision will be located on the west side of the 5800 block of Gray Market Drive. Homes will meet Graywood standards and be 1,600 to 2,500 square feet. No date published as to when the construction will begin on the property located on the west side of the 5800 block of Gray Market Drive.

## **WISTERIA VINE, PHASE 3 SUBDIVISION**

**Moss Bluff** - 16.24 acres in 800 block of You Winn Road with 63 lots for residential homes.

## **I-210 BRIDGE REPAIR BEGINS MID-SUMMER 1/16**

The I-210 bridge is set to undergo extensive repairs, as early as this summer. DOTD presented a report at the Calcasieu Parish Police Jury meeting outlining repairs. Todd Landry with DOTD, says the project will last approximately two years, "The letting is scheduled for March which means construction will probably begin this summer." Repairs include replacing the main span deck - which Landry says is nearing the end of its life, "The main span deck is 930 feet long. It has to be replaced."

Approximately 50 years old, the I-210 bridge plays a critical role for the I-10 corridor by serving as an alternate route and major thoroughfare for local traffic. While the bridge will remain open to traffic during the project, to help ease congestion, Landry says they'll try to keep three lanes open as much as possible. "The total length of the project is two years. That doesn't mean we'll be down to two lanes for two years. We're trying to minimize that time for only the time it takes to replace the main span deck," explained Landry. The roughly \$20-30 million project will also include more modern bridge railing and new roadway lighting. "At the end of this project the whole thing will be lit from Cove Lane interchange basically all the way to I-10," said Landry. After bids come in, Landry says DOTD will come before the police jury once again with an updated traffic control plan.

## **Update on 210 Bridge 9/16**

Bids for the Interstate 210 bridge repair project will be submitted Nov. 16, but it remains unclear when the work will begin, stated an official with the state Department of Transportation and Development. The estimated \$35 million project calls for removing and re-decking the bridge's 930-foot main span and changing barrier rails. Todd Landry, DOTD administrator for District 7, told Calcasieu Parish police jurors that the project is needed because of "the age and condition of the bridge. We're going to replace all of the barrier rails, which are not crash-worthy by today's standards," Landry said. The decks are beginning to deteriorate to the point that pre-emptive action is needed. Landry said a mandatory pre-bid meeting is set for Oct. 5, at the DOTD office in Baton Rouge. "Because of the complexity of the project, we want to make sure (contractors) are aware and have the opportunity to ask questions," he said.

Once a contractor is chosen, a notice to proceed with the work could be issued by January or February, after which Landry said there will be a 100-day assembly period. In the meantime, crews will begin work on the project's first phase, replacing bridge joints on Interstate 10 bridge. Landry



said there are 60 calendar days to finish that work. As crews work on the I-210 bridge, Landry said the bridge will be reduced to one lane in both directions for at least two years. The project in its entirety, including the I-10 work, could take 36 months possibly,” he said. Landry said all 18-wheeler traffic will be diverted to the I-10 bridge or other highways as long as the I-210 bridge is down to one lane in both directions. Landry said new safety walkways will be installed on the I-210 bridge. He said this will prevent lane closures on the bridge during inspections, which are done biennially. “Just to do an inspection every other year is a \$200,000 issue,” Landry said. Landry said he would give police jurors updates every quarter once the project gets underway.

## **INDORAMA VENTURES 9/15**

**Carlyss Area** - Gov. Bobby Jindal and Group CEO Alope Lohia of Indorama Ventures announced the company will renovate and restart a dormant ethane cracker west of Lake Charles, Louisiana, where Indorama Ventures will make a \$175 million capital investment. Based in Bangkok, Thailand, Indorama Ventures Public Co. Ltd., or IVL, has through its U.S. subsidiary, Indorama Ventures Olefins LLC, acquired the dormant ethane cracker facility and approximately 250 acres.

With the project, IVL will create 125 new direct jobs with an average annual salary of \$50,000, plus benefits. Louisiana Economic Development estimates the project will result in an additional 481 new indirect jobs, for a total of more than 600 new jobs in Southwest Louisiana. The company estimates the project will generate up to 600 construction jobs at peak building activity.

IVL already produces purified ethylene oxide and mono ethylene glycol in the U.S., with ethylene being the primary feedstock. The project in Carlyss will generate a production capacity of 370,000 metric tons of ethylene and 30,000 metric tons of propylene per year, with the facility capable of processing both ethane and propane. IVL currently runs intermediate petrochemical manufacturing sites located in Texas, Alabama, Georgia, North Carolina and South Carolina.

“This acquisition will make us well-placed to receive cost-advantaged ethane and propane feedstock,” Lohia said. “We are targeting a commercial startup before the end of 2017, which will make us the first Thai company to take advantage of the shale gas revolution in the United States and ahead of the greenfield crackers being constructed. Indorama Ventures is acquiring the ethane cracker site and facilities as a joint investment with Singapore-based Indorama Corporation. IVL considered options in other states, including Texas, but chose Louisiana for the availability of an existing cracker facility and the strength of the state’s workforce training programs and other incentives.

LED began project discussions with Indorama Ventures in April 2015. To secure the project, the State of Louisiana offered the company a competitive incentive package that includes a \$1.5 million performance-based grant to offset site infrastructure costs. IVL also will receive the comprehensive workforce solutions of LED FastStart® – the nation’s No. 1 state workforce development program. In addition, the company is expected to utilize Louisiana’s Quality Jobs and Industrial Tax Exemption programs.

### **About Indorama Ventures**

Indorama Ventures Public Company Limited, listed in Thailand (Bloomberg ticker IVL.TB) is one of the world’s leading petrochemicals producers, with a global manufacturing footprint across Africa, Asia, Europe and North America. The company’s portfolio is comprised of necessities and high value-added categories of polymers, fibers and packaging, and is based on selectively self-manufactured ethylene oxide/glycols and PTA, or purified terephthalic acid, where economical. Its products serve major players in consumer products, such as beverages, hygiene, personal care and safety segments. IVL has 14,000 employees worldwide and consolidated revenue of \$7.5 billion in 2014. For more information, visit [IndoramaVentures.com](http://IndoramaVentures.com).

### **About Indorama Ventures Olefins**

Indorama Ventures Olefins LLC, a subsidiary of Indorama Ventures, will own and operate the ethylene cracker facility near Lake Charles, Louisiana.

#### **About Indorama Corporation**

Indorama Corporation is a leading Asian industrial company based in Singapore with manufacturing plants in over seven countries across Asia, Europe, and Africa. Indorama Corporation is the largest producer of olefins and polyolefins in West Africa and the second-largest in Africa. It also produces other industrial products, such as fertilizers, textile raw materials, and disposable gloves.

#### **ISLE OF CAPRI CASINO HOTEL AGREES TO SELL TO LAGUNA DEVELOPMENT 8/16**

Isle of Capri Casinos, Inc. (NASDAQ:ISLE) announced that it has entered into a definitive agreement to sell the Isle of Capri Casino Hotel Lake Charles to an affiliate of Laguna Development Corporation ("LDC"), a Pueblo of Laguna-owned business based in Albuquerque, New Mexico. Under the terms of the agreement, Kicks Entertainment, LLC, a newly formed entity owned by LDC and Eagle Holdings, LLLP, will purchase Isle of Capri Casino Hotel Lake Charles for cash consideration of approximately \$134.5 million, which represents 7.8x fiscal 2016 Adjusted EBITDA, subject to a customary working capital adjustment.

Eric Hausler, chief executive officer of Isle of Capri Casinos, commented, "This transaction provides us with an opportunity to unlock significant value for our shareholders. On a pro forma basis, we expect the transaction to increase Adjusted EBITDA margins, while further deleveraging our balance sheet. Following the completion of the sale, we intend to use the cash proceeds we receive from this transaction to reduce debt and for other corporate purposes. "We have enjoyed owning and operating Isle of Capri Casino Hotel Lake Charles for more than 20 years, and we appreciate the hard work and dedication of our team. While we work on a smooth transition to Kicks Entertainment, LLC, our focus remains on providing our customers with the great experiences they have come to expect from Isle of Capri Casino Hotel Lake Charles."

Isle of Capri Casino Hotel Lake Charles will be accounted for as discontinued operations beginning in the fiscal 2017 second quarter. The sale is expected to close in late fiscal 2017/early fiscal 2018, subject to the approval of the Louisiana Gaming Control Board, the expiration or termination of the waiting period under the Hart-Scott-Rodino Act, as well as customary closing conditions.

#### **LAKE CHARLES LAKEFRONT DEVELOPMENT 6/15**

**Downtown Lake Charles** - Steven Oubre of Architects Southwest presented a draft of its lakefront development design plan to the Downtown Development Authority during the June meeting. The preliminary plan lays out a design concept and illustrates the development potential of the property along the north side of the Lake Charles lakefront including the land donated by Pinnacle to the City.

The plan's concept is based on the design standards that originated from a series of public hearings on the lakefront property held between 2006 and 2007. At that time, a plan for development was created and approved by the City Council and then by voters in a public referendum with more than 80 percent voting to approve the plan. The Downtown Development Authority will consider a resolution recommending the plan to the City Council in June.

Oubre will also make a presentation to the City Council at the agenda meeting in June and the Mayor will then ask that a resolution to approve the plan and begin the process of selecting one or more developers be placed on the agenda. The earliest that the Council could consider this resolution would be July. The public will be able to comment on the project at both meetings. Pending approval, the City intends to begin soliciting offers from developers by late July and to be prepared to recommend the best proposal or combination of proposals to the Council for approval in October.

The suggested master plan calls for a hotel, retail, restaurants, living accommodations, boat docks, and public piers, which allow for commercial development along the lakefront while maintaining public access. The plan

incorporates Lake Charles historic architecture into its design standards and also uses existing features including Bilbo Cemetery and the parking deck. For more information, call 491-1429.

#### **LAKE CHARLES METHANOL LLC 12/16**

The US Department of Energy offered a conditional commitment to guarantee loans of up to \$2 billion to Lake Charles Methanol, LLC to construct the world's first methanol production facility to employ carbon capture technology in Lake Charles, Louisiana. The captured carbon would be utilized for enhanced oil recovery (EOR) in Texas. This project would represent the first loan guarantee made under the Advanced Fossil Energy Project solicitation issued by the Department's Loan Programs Office (LPO).

If constructed, the project would also be the first petroleum coke (petcoke) to methanol facility in the US. According to the DOE, by using petcoke as the feedstock and employing carbon capture at the project, the proposed project will reduce emissions of carbon dioxide that would otherwise be released.

"This conditional commitment represents a major milestone in the Department's efforts to scale up carbon capture utilization and sequestration and continue American leadership in advanced fossil energy technologies," said US Secretary of Energy Ernest Moniz. "The Department's Loan Programs Office has received more than 70 applications to its current solicitations for almost \$50 billion in loans and loan guarantees, which can allow projects to leverage additional private dollars for major infrastructure projects that will create thousands of good-paying American jobs and generate cleaner energy in the future."

Overall, Lake Charles Methanol anticipates a \$3.8 billion infrastructure investment for the project and will create an expected 1,000 construction jobs and 200 permanent jobs in Louisiana. The project will also create roughly 300 jobs in Texas for EOR activities.

Gov. John Bel Edwards of the State of Louisiana said, "DOE's decision to issue a conditional commitment of up to \$2 billion to Lake Charles Methanol proves that Louisiana is a great place to do business and that Louisiana has a promising future in clean energy projects. This project demonstrates how government and private enterprise can work together to support energy technologies that improve the environment while creating new jobs and economic development."

The proposed plant will produce methanol, hydrogen, and other industrial gases and chemical products. The carbon dioxide captured from the petcoke gasification plant will be compressed for commercial pipeline transport. The captured carbon dioxide will be transported to oil fields in Texas for EOR, resulting in sequestration of 4.2 million metric tons of carbon dioxide annually.

#### **LAKE CHARLES REGIONAL AIRPORT 9/15**

##### **Regional Airport Update 5/16**

**South Lake Charles** - Lake Charles' airport is home to roughly 7,000 commercial flights and over 40,000 other flight operations each year. Starting March 5, crews start work on a major project that will take the airport's primary runway temporarily out of service. "We'll be using runway 523 which is our secondary runway," said the airport's Executive Director, Heath Allen. "It's a little bit shorter, but we can still send our commercial flights off of that runway." For 90 days, the primary runway, number 153, will undergo a rehabilitation project to replace cracked concrete. "We're replacing about six percent of the total concrete on the runway. Its full depth replacements," said Allen. "We're doing a complete joint seal of the runway, which are the joints to protect and keep the water and things like that from the joints in the concrete. We're also going to remark the runway and redo all the rubber deposits on the runway." It's a \$2.2 million dollar project that will reflect a change in times with newer, modern equipment. "We're putting in some new markings that are relatively new in airports," Allen said. "They're thermoplastic markings as opposed to painted on markings on some of our markings anyway." Allen said travelers won't be inconvenienced by the project and the

closure of the runway, saying it's just routine maintenance. "Maintaining the integrity of the pavement itself," he said. "If you put maintenance off and put it off you end up with a much bigger problem."

#### **Update LC Airport 9/16**

Lake Charles Regional Airport Authority board members finalized bid acceptance on two improvement projects that will cost over \$2 million dollars, and they moved forward on a number of other improvement projects. The two projects that made it past the bidding stage were the \$500,000 rehabilitation of an old aircraft rescue and firefighting vehicle and a \$1.6 million new taxiway lighting system project. The airport received a grant for the lighting system in August, but has yet to receive the funding. This will be the final phase in their initiative to update all airfield lighting to LEDs and get wiring in conduit. Both projects will be funded by state and federal dollars and won't use any local funds.

Board members also approved a new bank account for a rental car wash and fuel maintenance facility that's currently underway. They also approved a fee structure in which the airport would bill the tenants monthly on their use of the wash and maintenance facilities. Another revenue source the board approved was granting permanent right-of-way on 3.59 acres of airport property to Bayou Bridge Pipeline for about \$170,000. The pipeline will pump crude oil through the southern portion of the state. The vast majority of the land affected by the pipeline is unusable.

#### **LAKE CHARLES LNG/Shell (BG Group/Lake Charles LNG Export/Energy Transfer Equity) 4/12**

**Lake Charles Area** – Lake Charles LNG Export Company, LLC ("LCL"), formerly Trunkline LNG Export, LLC, filed with the Federal Energy Regulatory Commission ("FERC") to build the previously announced Lake Charles natural gas liquefaction project ("Project") under development in Lake Charles. Energy Transfer Equity acquired the existing regasification facility from Southern Union in March 2012. The Project is being developed to liquefy domestic supplies of natural gas for export to foreign countries in order to meet the growing world-wide demand for LNG. Exporting LNG to the world market will provide a wide range of economic and employment related benefits for the United States. If this Project goes through, it is likely to see several thousand construction (approximately 4,000) jobs and about 200 new permanent jobs. As part of the Project, Trunkline Gas Company plans to extend its interstate natural gas pipeline approximately half a mile to provide feed gas to the liquefaction facility. The Project is currently planned to export up to 15 million metric tons per annum (mtpa), which is the equivalent of approximately 2 billion cubic feet per day of natural gas. The Project is located on property owned by LCL and the Lake Charles Harbor and Terminal District.

#### **Lake Charles LNG Update 10/13**

In August 2013, the U.S. Department of Energy conditionally granted authorization to Energy Transfer and BG Group to export from the existing Lake Charles LNG terminal up to 15 mtpa of LNG to non-FTA nations. The proposed Project will include the construction of three liquefaction trains and will use the existing LNG storage and marine berthing facilities owned by Lake Charles LNG Company, LLC ("LCLNG"). LCL has secured all property rights required for the site of the liquefaction facility. While LCLNG continues to own the existing regasification facility and LCL will own and finance the proposed new liquefaction facility, BG Group will oversee the engineering and design and will manage construction of the facility, as well as operate the combined facility. FERC issued its draft EIS on April 10, 2015 and FERC authorization is expected in November 2015. The Louisiana DEQ issued the final air permit for the Project on May 6, 2015. Pending final investment decisions from both Energy Transfer and BG Group in 2016, construction is expected to start in 2016, with first LNG export anticipated in 2020. The total for capital investment is approximately **\$10 billion**.

### **BG Group cleared for LNG Plant in Louisiana 12/15**

British energy company BG Group said it was cleared by U.S. regulators to start building a liquefied natural gas export facility in Lake Charles, La. "We are pleased to receive the approval from the Federal Energy Regulatory Commission, an important milestone as we progress the Lake Charles project towards a final investment decision," BG Group Chief Executive Helge Lund said in a statement. The project in Lake Charles has conditional approval from federal regulators to export up to 2 billion cubic feet of natural gas per day in the cooler liquid form. FERC approval is the last step in the regulatory process needed for development of the LNG facility, which BG Group is planning alongside its partners at Energy Transfer Equity and Energy Transfer Partners.

The approval comes at a time when major construction projects are endangered by lower energy prices. With lower crude oil prices starving companies of capital, BG Group has passed the regulatory hurdles to merge with Royal Dutch Shell. Once completed, it would be the largest merger since Exxon and Mobil teamed up in the 1990s. Jason Klein, a general manager for BG Group's assets in the United States, said the LNG facility could provide a stimulus for an energy sector depressed by lower crude oil prices. "Lake Charles LNG has the potential to create several thousand jobs during construction and if fully operational could result in approximately 250 long-term operational positions -- sustainable jobs for current and future generations," he said in a statement. BG Group said a final investment decision on the Lake Charles facility is expected by next year. Construction should start immediately after that decision, with first exports planned for 2020.

### **Shell delays final investment decision on Lake Charles LNG project 8/16**

Shell has decided to delay its final investment decision (FID) for its proposed Lake Charles LNG export project in the United States; the FID was expected in 2016 but worst-than-expected quarterly results and financial charges related to the acquisition of the BG Group prompted the company to postpone further investments. The Lake Charles LNG project was developed by the BG Group and consists of three 5 Mt/year liquefaction trains. The project was approved by the US Federal Energy Regulatory Commission (FERC) in December 2015. Earlier in July 2016, the LNG Canada partners (Shell with 50%, PetroChina with 20%, Mitsubishi Corporation with 15% and Kogas with 15%) delayed again a final investment decision (FID) on their 12 Mt/year LNG Canada project that was planned for late 2016. Shell is carrying out a US\$30bn asset divestment programme. The group has already completed (or nearly completed) the sale of US\$3bn of assets and is in discussion to divest other assets. In 2016, Shell plans to sell US\$6-8bn of assets. The group is also expected to meet its dramatically-cut annual capital investment programme of US\$29bn.

### **Lake Charles LNG Update 9/16**

Lake Charles LNG recently submitted a report to the Federal Energy Regulatory Commission detailing the progress the company made on its local liquefaction project in August. The company was officially granted approval by FERC to construct and operate the facility in December 2015. The project will include the construction of three liquefied natural gas trains with a combined outlet capacity of 16.2 tons per year. The facility will allow Lake Charles LNG to liquefy domestically produced natural gas for export. And when integrated into the existing regasification and import facility, company officials said the new liquefaction facility will make the site "a bidirectional facility capable of exporting and importing LNG."

According to the filing, Lake Charles LNG received all required federal authorizations related to the liquefaction facility and modifications to the existing LNG terminal. On July 8, the company submitted a Request for Variance Authorization for the relocation and replacement of communications facilities. FERC approved the request July 15. Lake Charles LNG officials have said the "tower is being relocated to improve terminal security by reducing the amount of traffic" and personnel entering the terminal facilities. The work will also enhance the company's ability to turn

over the terminal site to the contractor when construction begins. In the filing's section on the project construction activity, company officials said "erosion controls related to disturbed areas will continue to be monitored and maintained" in accordance with the site's storm water pollution prevention plan. The report also showed no problems were encountered during the month's activities, and there were no non-compliances during the reporting period.

### **LAKE CHARLES MEMORIAL HEALTH SYSTEM 10/14**

**Lake Charles Area** - The Lake Charles Memorial Health System is investing \$55,000,000 in capital over the three year period from 2014-2016. They began the investments with the recent expansion of the GI Center and addition of a second MRI unit. Additionally, construction is in process to expand the emergency department and the intensive care unit, all located at the hospital's main campus at 1701 Oak Park Blvd. They have also begun construction on the new medical office building located on Nelson Rd., which is part of the \$55 million expansion projects and is scheduled to open next year.

### **LCMH Update 9/16**

Lake Charles Memorial Health System broke ground last week on a \$19 million behavioral health hospital in South Lake Charles. Memorial's new behavioral health hospital will be built adjacent to the Memorial Hospital for Women campus. A team of architects and medical staff took a year designing the new hospital by looking at some of the best facilities in the nation. The first phase is set to open in 2017 and will consist of two units: a 28 bed adult unit and a 14 bed adolescent unit. The current adult unit on the 10th floor of Memorial's main campus will be converted to a 30-bed geriatric unit. Patients will no longer need to go to the emergency room to access behavioral health services. They will be able to go directly to the new hospital and receive a free assessment and recommendation on the type of treatment they may need, whether that is outpatient care, day program or inpatient hospitalization. Psychiatrist Dr. Dale Archer, Jr, made a major donation towards the new hospital. It will be named to honor Dr. Archer's legacy as a leader and mental health advocate in Southwest Louisiana.

### **LIVE OAK LNG 2/15**

**Moss Lake Industrial Area** -- Gov. Bobby Jindal and Live Oak LNG chairman Martin Houston announced that the Houston-based company will develop a liquefaction and liquefied natural gas export terminal that will open in 2019 in Calcasieu Parish. The \$2 billion plant will be located on the Calcasieu Ship Channel, west side of the Industrial Canal, on about 350 acres. The proposed facility, Live Oak LNG, will consist of four trains each capable of producing 600,000 metric tons of LNG each year. The plant will be designed for capacity of up to 5 million metric tons per year and will include two storage tanks capable of holding up to 130,000 cubic meters of LNG, along with port facilities that will accommodate standard-sized LNG carriers. It will create 100 direct jobs and 385 indirect jobs. The permanent jobs will pay an average salary of about \$75,000 before benefits. The project is also expected to create 1,000 construction jobs over a three year period. Live Oak LNG is the eighth project of its kind planned for the region. The project is currently in initial definition phase, which is scheduled to conclude in spring 2015.

Live Oak LNG is a subsidiary of Houston-based Parallax Energy, launched last year to develop global LNG projects and a natural gas supply and trading business. Live Oak LNG is in the initial stages of developing a liquefied natural gas (LNG) export terminal. They will maintain open communications with the community and provide ongoing opportunities for a two-way dialogue on the project. The preliminary permit applications will then be filed with FERC, as well as state and local authorities, commencing the formal public processes and environmental assessments. The detailed development review and consultations are expected to result in a final notice to proceed from FERC and state agencies in the second half of 2016 with construction commencing shortly thereafter. Live Oak will hold Open House meetings as a forum for the public to learn more about the project and communicate directly with Live Oak team members. When all necessary requirements have been met and approved, a Notice to Proceed is issued by FERC. The Live Oak LNG terminal will not begin its day-to-day operations until all permitting authorizations are obtained and all

federal, state and local approvals have been granted. Company executives hope to receive all of their permits from the Federal Energy Regulatory Commission by the end of 2016. Live Oak LNG is scheduled to complete construction at the end of 2019.

Martin Houston, Parallax Energy's chief operating officer, said his company looks at energy "from a different perspective." The Live Oak LNG facility, he said, will provide an "efficient, cost-effective way to safely deliver similar and smaller amounts of clean fuel to global buyers who can purchase (LNG) incrementally." Houston, a 30-year veteran of the British-based BG Group, said the gas-price cycle has hit its bottom. Still, he said, the Live Oak LNG project will go forward amid all of the "commodity carnage" because it is a long-term project. "We really don't care what the price is today," Houston said. "We care about what the price will be for the next few decades." Houston said customers today want to buy LNG in incremental volumes as they grow their businesses. He said the project already has potential global buyers. Houston told the American Press that in order for Live Oak LNG to sell low-cost LNG, Parallax must bring the cost of manufacturing down "to its lowest possible level." He said that while the company is committed to building and operating the plant safely, production costs remain his primary focus. "We are always going to focus on cost because oil prices are going to go up, and they are going to go down again," Houston said. "By the time we're producing in 2019, it will have gone up and down many more times. So, we want to make sure that we're prepared." Houston said Parallax will begin the project's permitting process with federal regulators "within this quarter." He said he will apply for the U.S. Department of Energy's free trade agreement and non-FTA export licenses to ship up to 5.2 million metric tons of LNG. "That allows us to build up to eight of our little trains," Houston said. "But we can build them incrementally. We're not going to build them all at once. But it's very much about the customers coming to us and saying that they like what we are doing."

### **MAGNOLIA LNG 1/13**

**Lake Charles Area** —Magnolia LNG announced the company's plans to develop a \$2.2 billion natural gas liquefaction production and export facility at the Port of Lake Charles. The LNG project would create 45 new permanent jobs, with an average salary of \$75,000 per year, plus benefits. LED also estimates the project would result in 175 new indirect jobs. In addition, the LNG project would require an estimated 1,000 construction jobs. The company expects to make a final investment decision to move forward with the project in late 2014, after it secures permits and completes financing. The mid-scale LNG facility would be located on 90 acres at the port's Industrial Canal, off the Calcasieu Ship Channel. Magnolia LNG would produce 4 million metric tons of liquefied natural gas per year, and construction would begin in 2015 pending the company's attainment of permits and final financing.

Magnolia's project would be positioned for direct access to several existing gas pipelines. Using its patented Optimized Single Mixed Refrigerant process, or OSMR™, Magnolia LNG would produce liquefied natural gas more efficiently with fewer emissions than other LNG processes. OSMR™ adds conventional combined heat and power technology with industrial ammonia refrigeration to enhance the performance of the liquefaction process. Magnolia LNG would distribute to domestic markets as well as countries that have free trade agreements with the U.S. The company also will explore a potential expansion to 8 million metric tons per year in the future. Magnolia LNG will seek federal Department of Energy free trade agreement approval in 2013. The company will submit a pre-filing application to the Federal Energy Regulatory Commission in March, before it completes the selection of project partners by June 2013. The company plans to begin hiring in early 2015, with commercial operations to begin in 2018.

#### **Magnolia Update – 1/14**

As reported by the company, capital cost for the entire 8 mtpa Magnolia LNG project is USD \$3.5 billion. Updated employment projections are: 560 at peak construction, 65 direct operations and 125 indirect operations.

#### **Magnolia Moving Forward - 4/14**



Magnolia LNG officials will submit three major applications with state and federal agencies next week, bringing their multi-billion project a few steps closer to reality. Magnolia's vice president of project management said the company will submit its formal application to the Federal Energy Regulatory Commission for a construction permit and a separate application for an air permit with the state Department of Environmental Quality. Both applications will be sent out April 30. The company will also apply for a dredging permit next week with the U.S. Army Corps of Engineers to dredge the site's berthing pocket for its export ships. The berthing pocket will run alongside Magnolia's two storage tanks. Magnolia's estimated \$3.5 billion project will consist of four LNG trains, which will be built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road in Lake Charles. Each train will produce 2 million tons per year of LNG, which will be stored in two, 160,000-cubicmeter cryogenic tanks.

#### **Magnolia Update - 9/14**

Liquefied Natural Gas Limited announced today that its 100% subsidiary, Magnolia LNG achieved two significant milestones this past week in progressing its pending application with the U.S. Federal Energy Regulatory Commission for its proposed 8 mtpa LNG export project located in Lake Charles, Louisiana. The US Coast Guard has issued a Letter of Recommendation dated September 15, 2014, approving the Project's Waterway Suitability Assessment. With this approval, the USCG has assessed Magnolia LNG's proposed marine traffic along the Calcasieu Channel and has determined that this waterway is "suitable for accommodating the type and frequency of LNG marine traffic associated with the project" according to Liquefied Natural Gas Limited. The Department of Transportation's Pipeline and Hazardous Materials Safety Administration has issued a Letter of No Objection to FERC dated September 17, 2014, approving the Project's design spill methodology. This is a significant milestone for Project as it allows FERC to move closer to finalizing its review of the Project's safety and engineering design according to the Liquefied Natural Gas Limited statement. In order for it to issue a Notice of Schedule for Environmental Review and the Draft Environmental Impact Statement for the Project, FERC requires these inter-agency approvals. Liquefied Natural Gas Limited noted Magnolia is confident that with these developments it is moving substantially closer to the issuance of an environmental review schedule and ultimately a draft environmental impact statement and looks forward to cooperating with FERC.

#### **Magnolia Update - 5/15**

Last week, Magnolia LNG received a notice of schedule for environmental review from the Federal Energy Regulatory Commission. The SER listed Nov. 16 as the anticipated date for the issuance of the final environmental impact statement for Magnolia LNG's project. In addition to establishing the Nov. 16 issuance date, the SER establishes a FERC schedule to complete a final impact statement, which is a critical document in the permitting process. It also establishes a 90-day decision deadline after the final impact statement is released for all agencies issuing related federal authorizations. The list of agencies includes FERC. Ernie Megginson, Magnolia's vice president of project management, said the notice is another step in the right direction for the project. "This provides a certainty to our project team internally so we can set our other schedules. It also provides certainty to our customers that we are making progress toward completion of the permitting process," Megginson said. "It also builds confidence in the marketplace for financial investments. Just a level of certainty around the schedule is very important."

The timeline for publishing the final environmental impact statement includes the completion and issuance of a draft version as well as the receipt, review and inclusion of comments by government agencies, nongovernmental organizations and private citizens on the final statement. While FERC can solicit information from a project applicant during the time between the draft and final environmental impact statement, the issuance of the SER means the FERC staff already has all of the necessary information on the project needed for it to complete and issue the draft environmental impact statement.



“Both ours and Trunkline LNG’s recent notice of schedule for environmental review is 6 1/2 months long, and that is critical,” Megginson said. “We still have work to do on our permitting, but it indicated an easier process to permit the project as soon as we can.” The Magnolia LNG project is a \$3.5 billion mid-scale LNG export facility to be built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road in Lake Charles. The project will consist of four LNG trains, each of which will produce 2 million tons per year of LNG. The project is expected to result in about 1,000 construction jobs, 70 permanent jobs and 175 additional indirect jobs.

#### **FERC: Little impact from Magnolia LNG Plant 9/15**

The multibillion-dollar Magnolia LNG project will have limited adverse environmental impacts, according to a draft environmental impact statement release last week by the Federal Energy Regulatory Commission. The report’s executive summary says those environmental impacts “would be reduced to less-than-significant levels” with Magnolia following 30 mitigation measures proposed by FERC.

Magnolia has worked with FERC for more than two years, helping the commission to evaluate the project’s environmental impact. Magnolia submitted its final resource report in April 2014, and it spent the past year responding to a series of questions from FERC that dealt with the project’s environmental, reliability and safety aspects. Now that the draft environmental impact statement has been released, a public comment period will continue until September 8. FERC has committed to issuing its final environmental impact statement by November 16. The final environmental statement will be sent to five FERC commissioners for final approval around mid-January 2016. The commissioners will then issue a FERC order that authorizes the project for construction. Magnolia then has to submit implementation plans to FERC, along with detailed design information. After that, FERC can give a notice to proceed with site clearing and site preparation. That is expected to occur in February. The \$3.5 billion Magnolia project will include four LNG trains, built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road. Each train will produce 2 million tons per year of LNG for export. The project could produce about 1,000 construction jobs, 70 permanent jobs and 175 indirect jobs.

#### **Magnolia Signs Contract 11/15**

On the same day that the US Federal Energy Regulatory Commission released its final environmental review of the proposed Magnolia LNG liquefaction and export project in Lake Charles, Louisiana, the company signed a contract to build it. Magnolia LNG, a subsidiary of Australia’s Liquefied Natural Gas Limited, said in a statement that it had agreed to a \$4.354 billion lump-sum turnkey engineering, procurement and construction (EPC) contract with a joint venture of KBR and South Korea-based SK Engineering & Construction (SKE&C). A Magnolia LNG spokesman said that the company signed the contract following the release of FERC’s final environmental impact statement for the Magnolia LNG Lake Charles facility and the associated Kinder Morgan Lake Charles Expansion Project. The EIS found that although the projects would result in some adverse impacts to wetlands, vegetation and land use, with the implementation of mitigation measures, those harms would be cut to “less-than-significant” levels. The contract covers the construction of four LNG production trains with design capacity of 2 million mt/year or greater each, two 160,000-cubic-meter full-containment storage tanks, LNG marine and ship-loading facilities, supporting infrastructure, and all required post-final investment decision approvals and licenses, the company said.

Magnolia LNG is likely to reach a final investment decision on the project in the second quarter of 2016, after the US Department of Energy issues a permit for the project to export LNG to countries with which the US does not have a free trade agreement, the spokesman said. The project already has received DOE approval to export to FTA countries. With a proposed maximum export capacity of 8 million mt/year, the Magnolia LNG Lake Charles

facility is considered a mid-sized liquefaction and export project. The company believes it will be able to build and operate the plant more economically than some of its much larger competitors.

In an interview, Greg Pilkinton, Magnolia LNG's EPC commercial director, said the company expects to be able to build and operate the facility for about \$500/mt of LNG produced, compared with an average of \$800-\$900/mt for some of the bigger export projects being built along the US Gulf Coast. The lower construction and operating costs will help ensure that the company will be able to build and operate the Lake Charles project economically, even in a world of low global energy prices, he said, adding, "I think we're insulated" from the low-price environment, which some analysts have predicted would kill off many projects being proposed to export LNG from North America before they reach the FID stage. "We can weather the downturn using an alternative technology and innovative use of current technology," Pilkinton said. "It's less expensive to build our facilities and our plant."

Platts Analytics does not include the Magnolia LNG Lake Charles project in its forecast of North American export projects likely to be built through 2020 because the global market is not expected to be able to absorb any additional LNG over the next five-plus years beyond those projects already under construction. In addition, Platts Analytics estimates that the project would need to secure takeaway contracts for about 7 million mt/year before Magnolia LNG would be able to secure financing for the terminal. In July, the company announced it had signed its first legally binding offtake agreement with Meridian LNG Holdings for firm capacity rights for up to 2 million mt/year. "We've announced one long-term offtake agreement," Pilkinton said. "We're speaking to potential customers across the world."

Under the EPC contract, the four-train Magnolia LNG project will have guaranteed production capacity of 7.6 million mt/year. The project is guaranteed to operate at 92% feed gas production efficiency, consuming 8% of incoming gas as fuel. The KBR/SKE&C joint venture commissioned to build the project has agreed to offer pricing on a reduced (three-train) project scope. Cost for one train, estimated by the joint venture at \$630 million, is subject to final confirmation by December 31.

#### **Magnolia 4/16**

Australia's Liquefied Natural Gas Limited informed its unit, Magnolia LNG, received the permit from the U.S. FERC to site, construct, and operate its LNG terminal in the Lake Charles District, Louisiana. Additionally, Louisiana Department of Environmental Quality approved the air permit for Magnolia LNG, according to the statement. FERC also authorized the Kinder Morgan Louisiana Pipeline to install compression and other related facilities on the KMLP Pipeline, facilitating the transportation of full feed gas volumes to the Magnolia LNG project. Following permits from FERC and LDEQ, LNG Limited's managing director and CEO, Greg Vessey said that the company now expects the decision of the US Department of Energy regarding the Magnolia LNG's non-FTA export permit. The proposed Magnolia LNG facility would have up to four trains each with a liquefaction capacity of 2 mtpa or more, two 160,000 cbm storage tanks, ship, barge and truck loading facilities and supporting infrastructure. The construction will be carried out by the KBR-SKE&C joint venture. Vessey added that the focus now remains on completing the marketing of Magnolia LNG's offtake capacity, finalizing financing arrangements and progressing to the construction phase.

#### **Magnolia LNG gets Department of Energy Approval 11/16**

Liquefied Natural Gas Limited (LNGL), the parent company of Magnolia LNG, announced that the US Department of Energy (DOE) has announced its decision granting Magnolia LNG Project authorization to export liquefied natural gas from the proposed facility in Lake Charles to countries with which the United States has not entered into a free trade agreement (non-FTA approval). Greg Vessey, LNGL Managing Director and CEO and Magnolia LNG President and CEO, advised, "Our

Magnolia project team is very pleased to have successfully received this final piece of the regulatory framework enabling our Magnolia LNG project to export US-produced natural gas to the global energy market. We recognize and appreciate the hard work and timely efforts put in by the DOE and other cooperating agencies in reaching this decision. Going forward, we are well underway in progressing on the final offtake milestones to enable us to move this leading energy efficient, innovative and low cost project into the construction and operations phases." For more information on the Magnolia LNG project, please visit [www.MagnoliaLNG.com](http://www.MagnoliaLNG.com).

#### **MCNEESE STATE UNIVERSITY 5/14**

**Lake Charles** - Gov. Bobby Jindal announced the capital construction proposal for the next fiscal year, which includes millions in funding for projects in Southwest Louisiana. The funds are given a priority, with Priority 1 money usually being distributed during the fiscal year. Priority 2 projects are intended for working on project plans and designs, and Priority 5 projects can get non-cash lines of credit or eventually be moved to a higher priority. The proposal includes several investments in higher education and infrastructure projects. These investments will build on our work to improve learning environments, make our roads safer for families, and make Louisiana more attractive to companies who want to expand or invest in our state.

##### **Higher Education**

- \$1.185 million for the Health and Human Performance Education Complex at McNeese State, with an additional \$15.31 million in new Priority 5 funding for a total investment of \$16.5 million.
- \$1 million for ADA upgrades campus-wide for McNeese State.
- \$1 million for the Shearman Fine Arts Building renovations at McNeese State, with an additional \$2.7 million in new Priority 5 funding for a total investment of \$3.7 million.
- \$260,000 for Alpha Hall renovations at McNeese State.

##### **Health and Human Performance Education Complex \$40 million 6/14**

The new \$40 million dollar multipurpose facility will be located near the Jack V. Doland Athletic Field House and will house the growing academic programs in health and wellness, health performance, kinesiology, athletic training and sports medicine. Locating the building near the sports medicine and rehabilitation, strength and conditioning facilities for the student-athletes will provide lab settings and internship opportunities for students majoring in health and human performance disciplines. It will also include a multipurpose arena for McNeese intercollegiate volleyball, men and women's basketball games and cultural events. This facility will lay the ground work for future academic programs and to potentially expand physical therapy-related course offerings into a physical therapy program.

##### **McNeese connects students to businesses in Southwest Louisiana 7/14**

McNeese State University is connecting students to big business in Southwest Louisiana thanks to a grant from the Economic Development Administration of the U.S. Department of Commerce. The grant funds the second year of a five-year grant awarded to McNeese in 2013. University faculty said the grant will help solve local workforce issues through innovation.

"The question people ask all the time is what is innovation," said Janet Woolman, executive director of economic development and the Louisiana Environmental Research Center at McNeese. "The very simple answer is that it solves a problem that has value to a customer." The university has already been pushing its students to solve these issues with the recent opening of the Innovation Center in the SEED Center. The center offers students the opportunity to turn an idea into reality. "You do that through a process of creating, communicating, and commercializing meaningful and unique ideas," said Woolman. The newest grant will help expand on what the university is already accomplishing.

### **MSU Update 8/14**

McNeese State University has announced that it will offer two new concentrations, in light of the ongoing industrial expansion in Southwest Louisiana. "McNeese has a responsibility to employers in our region and to the community of Southwest Louisiana to be innovative in meeting the workforce demands of local industries whenever possible," said Alison Belivins, Director of General and Basic Studies at McNeese. The General and Basic Studies program at McNeese has partnered with the Department of Chemistry and Physics to create an associate degree in General Studies with a concentration in chemistry. The 60-hour program will focus on general chemistry and instrumental analysis. "This degree program provides local industries with 'bench chemists,' those who can run reports, mix materials and conduct chemical analyses," said Dr. Ron Darbeau, Head of the Chemistry and Physics Department at McNeese.

The Chemistry Department and Physics has also joined with the College of Business to provide a new Bachelor of Science degree with a concentration in chemistry and management. The 120-hour program will focus on various areas of chemistry as well as practices in accounting, marketing and management. According to Darbeau, this degree is designed to prepare chemists for industrial and government positions with an emphasis on managerial or administrative skills. "This degree program opens up new opportunities in business-related areas for our chemistry graduates and potential employers here in Southwest Louisiana," said Darbeau.

The College of Business is also working on collaborations with the Performing Arts Department and the College of Engineering through initiatives at the SEED Center. "These collaborations are indicative of the campus community...the development and response to the workforce needs of Southwest Louisiana," said Dr. Musa Essayad, Dean of the College of Business.

### **Totaling more than \$70 million in capital investments, here is a list of recent proposals/projects for McNeese State University:**

- Alpha Hall Renovations \$2.3 million
- ADA Upgrades Campus-wide \$4 million
- Shearman Fine Arts Renov. \$4.5 million
- Contraband Bayou Erosion \$5.9 million
- Frasch Hall Annex Renov. \$6.5 million
- Frazar Library \$6.85 million
- H&HP Ed Complex \$40 million

### **MSU Update 5/16**

Construction that began in 2015 continues:

- Alpha Hall (Chosen Hall) Renovations for a total of \$2.7 million for planning and construction. Schedule completion June 2016
- Frazar Library Renovations and Repairs for a total of \$7.5 million for planning and construction. Scheduled to be complete in June 2016

Projects that began in 2016:

- Frasch Hall Annex Repairs for a total of \$6.5 million for Planning and construction, started February 2016 and scheduled to be complete January 2017
- Health and Human Performance Education Complex for planning, construction, FF&E for a total of \$44,914,830. Start May 2016 and schedule for completion May 2018.
- ADA Upgrades Campus-wide Phase 2 for a total of \$3.5 million planning and Construction. Started February 2016 and scheduled to be completed by June 2017.

#### Projects in the Planning Stage:

- ADA Upgrades Campus-wide Phase 3 for a total of \$1.5 million. Start July 2016 and scheduled to be completed January 2017
- Shearman Fine arts Renovations and Repairs. \$4.4 million for Planning and Construction. Estimated to start August 2016 and completed July 2017 if appropriate funding passes in HB 2
- Contraband Bayou Erosion Control: \$5.9 million planning and construction. Estimated to begin September 2016 and complete August 2017 if appropriate funding passes in HB 2

#### MSU Update 8/17

- Alpha Hall (Chozen Hall) Renovations for a total of \$2.7 million for planning and construction- project complete.
- Frazar Library Renovations and Repairs for a total of \$7.5 million for planning and construction- project complete.
- Frasch Hall Annex Repairs for a total of \$6.5 million for Planning and construction- project complete
- Health and Human Performance Education Complex for planning, construction, FF&E for a total of \$44,914,830. Start May 2016 and schedule for completion June 2018.
- ADA Upgrades Campus-wide Phase 2 for a total of \$3.5 million planning and Construction. Started February 2016- nearing completion.
- ADA Upgrades Campus-wide Phase 3 for a total of \$1.5 million- nearing completion.
- Shearman Fine arts Renovations and Repairs. \$4.4 million for Planning and Construction. Estimated to start August 2016 and completed July 2017 if appropriate funding passes in HB 2- Currently unfunded
- Contraband Bayou Erosion Control: \$5.9 million planning and construction. Phase 1 portion of this project is anticipated to begin before the end of the calendar year.

#### **NATIONAL HURRICANE MUSEUM 3/12 (Project Cancelled)**

**Downtown Lakefront Lake Charles Area** - The \$66 million National Hurricane Museum and Science Center project is inching its way closer to becoming a reality in Southwest Louisiana with support from the surrounding areas. The museum is still in the fundraising stage with the board having collected almost half a million dollars in a little over six months. In May 2013, the Port of Lake Charles came to an agreement to give the museum \$3 million towards making this plan a reality.

#### **Update 4/14**

The Community Foundation of Southwest Louisiana donated \$75,000 to the National Hurricane Museum and Science Center's education initiative focusing on weather, water and wetlands. President and CEO of the foundation said the money comes from a fund for the future of the Gulf. The mission of the Community Foundation is to connect human and financial resources to effect permanent and positive culture change. "The education initiative is a very exciting component of what we're doing," said Gray Stream, NHMSC board chairman. "Hopefully, the education component will help save lives and property." The donation matches the earmarked \$75,000 given by Pinnacle Entertainment in 2012. On the capital side, efforts to raise funds for the \$70 million museum have reached about \$14 million in dedicated funds. In addition, there is \$28 million in priority 5 capital outlay funding. Priority 5 projects can get non-cash lines of credit or eventually be moved to a higher priority. "We'll know within a year on the capital side if those major leads come together," said Stream. The NHMSC aspires to be a national educational hub using severe weather and coastal restoration and protection as powerful motivational themes to teach math and science,

according to its website. The museum expects to attract 220,000 visitors per year with a \$63 million total annual economic impact to the region.

#### **Museum Update 6/14**

In the 2014 session of the Louisiana legislature, lawmakers approved \$28-million in funding support for the National Hurricane Museum & Science Center. That brings the contributions up to \$36-million. On June 25, Cheniere Energy donated \$200,000 to the campaign. They expect to work hard to generate more donations over the next year and a half. It's a big investment, but they are committed to creating a world class facility on the Lake Charles lakefront. The renderings are meant to be bold and make a statement. It's meant to plant a flag as far as how we want to brand ourselves regionally. It's certainly meant to be impressive and it will be.

#### **Failed Museum Tax 4/16**

Calcasieu Parish voters made it very clear that they do not want to pitch in to pay for the National Hurricane Museum and Science Center to be in Lake Charles, but some said they still have hope it will come to Southwest Louisiana in the future. With only 20% or 2,975 saying yes and 80% or 11,673 of Calcasieu Parish voters voting no, the 10-year, 1.5-mill parish-wide property tax failed.

"That would have benefited so many local museums, funded the Hurricane Museum that would have provided jobs, opportunities, education, and all the arts, history, and culture that goes along with that, that could have been expanded and broadcasted around and preserved, that's what that tax was," Jason Machulski, a Calcasieu Parish resident who said he is disappointed with the outcome. It was a tax many did not want to pay and questioned why the museum cannot use the 42 million it raised.

Gray Stream, chairman for the museum, said there are several reasons why they need the additional funds. "We've been asked, why can't the center just get started? It has forty-two million in funding commitments. It should maybe just do a project of that size. We feel that we got it as small as it could be..." he adds, "What the center represents is a museum and science center that would have the most state-of-the-art interactive displays and touch screen technology, potentially virtual reality things that are absolutely cutting-edge and to be part of a national network of the highest caliber; researchers, educational groups, agencies [and to] spread the word about Southwest Louisiana and Lake Charles to a national audience hundreds of times a year and do it all with a 2-to-1 or 3-to-1 match of these dollars and, on top of that, to give every child in Calcasieu the opportunity to go there for free every year," Steam said. But the small percent said they are hopeful for the future. "I really, really hope they try this again or find the finances to come to Lake Charles," Machulski said. The museum's board plan to meet next week to discuss the details of what they plan to do next.

## **PORT OF LAKE CHARLES**

### **Calcasieu Ship Channel 3/14**

The U.S. Army Corps of Engineers have allocated \$10 million to the Calcasieu Ship Channel for dredging a crucial portion of the channel to its full width. A portion of these additional funds will be combined with previously budgeted funds to dredge a key 3.5-mile stretch of channel — Miles 7 to 10.5 — to its full 400-foot width. The previous funding would have reduced the channel width there to only 250 feet—a narrowing that would have extremely adverse economic consequences for channel users. Southwest Louisiana's huge industrial complex relies on unrestricted passage through the ship channel. A significant portion of the nation's energy resources moves up and down this channel every day and safety issues that would be posed by a narrowed channel must be addressed. The \$10 million allocation came from discretionary funds available to the Corps of Engineers in the FY14 Omnibus Budget Bill. It will be used for critical channel maintenance that includes dredging the 400-foot width of Miles 7 to 10.5. A group representing the Calcasieu Ship Channel's interests went to Washington, D.C., in February to present justification for the additional funding. The group included representatives of channel users—BG/Trunkline LNG, Citgo, Magnolia LNG, Cameron

LNG—as well as the Lake Charles Pilots, the Port of Lake Charles and State Senator Dan "Blade" Morrish. They requested that \$11 million be added to the previously budgeted \$16.24 million to accomplish the needed dredging. This was the second time that a coalition of Calcasieu Ship Channel users went to the nation's capital to plead for needed funding for dredging. A 2012 appeal resulted in an allocation of \$6.9 million.

#### **Panama Canal official signs memorandum with Port of Lake Charles 1/15**

Because of Southwest Louisiana's growing presence in exporting liquefied natural gas, an official from the Panama Canal spent Tuesday visiting with port and area economic development leaders. Jorge Quijano, the CEO and administrator of the Panama Canal Authority, signed a memorandum of understanding with the Port of Lake Charles. Under the agreement, the entities will undertake joint initiatives, including "marketing activities, training, and data interchange."

The Panama Canal is going through a \$5.25 billion dollar expansion that will double its capacity. The expansion will benefit the port because 60 percent to 70 percent of the ships it sees go through the canal, said Bill Rase, Port executive director. At a presentation at the Southwest Louisiana Entrepreneurial and Economic Development Center, Quijano discussed the impact the canal expansion will have on Louisiana. He also took a helicopter tour of the area to view industrial expansion sites in Calcasieu and Cameron parishes. "Because of LNG we anticipate our relationship with the Port of Lake Charles being closer," Quijano said. Canal officials are making plans to receive and handle LNG vessels. Quijano said the canal expansion will make it cheaper to ship LNG to eastern markets. Rase said that the fact that the canal is "putting in new infrastructure for the passing through of the canal is very beneficial to not only the Port of Lake Charles but any port in the Gulf."

#### **Port of Lake Charles – Ship Channel boost for economy 10/15**

The Calcasieu Ship Channel generates \$5.7 billion in local revenue and is projected to produce \$4.4 billion more by 2023, according to a report. Officials with the Port of Lake Charles and two Louisiana firms met at the SEED Center to talk about the ship channel's economic impact on the local, state and federal levels and its anticipated growth in line with the industrial expansion projects. The channel now accounts for 46 percent of the Lake Area economy.

Ed Bee, president of the Mandeville-based firm Tamerica Management, said the direct employment tied to the channel in 2014 was 36,000 workers, or 31 percent of the Lake Area workforce. With the industrial expansion and investment projects, 9,000 additional jobs are expected by 2023, a 25 percent increase. The channel-dependent companies generated \$118 million in annual local tax revenue last year, according to the report. By 2023, that total amount is estimated to be \$274 million, an increase of 131 percent.

Travis Woodard, a principal with the Baton Rouge-based firm CSRS, said the ship channel is "the single most critical asset to Southwest Louisiana." "It's hard to fathom how important the channel is to our local economy," he said. "It just reinforces how important it is to make those critical infrastructure investments." Jeff Bell, an official with CSRS, said 16 of the announced industrial projects in Southwest Louisiana are "channel users." He said that accounts for more than \$68 billion in capital expenditures. "We're not talking about just mom-and-pop shops," he said. "These are global businesses."

Statewide, Bee said the channel accounted for 49,000 jobs in 2014, 27 percent being outside the Lake Charles area. It generated \$6.7 billion in annual revenue and \$155.6 million in annual tax revenue. By 2023, employment statewide is expected to rise by 12,000 jobs, annual revenue will grow by \$4.8 billion and tax revenue will increase by \$143.4 million.



On the federal level, the channel generated \$6.7 billion worth of revenue in 2014, along with \$916.6 million in taxes. It is anticipated to generate another \$4.8 billion by 2023, along with \$407.9 million in federal taxes. Bell said the Port of Lake Charles in 2013 was the 11<sup>th</sup> largest port in the U.S. by tonnage, the most recent year for that data. He said the port is likely to rise into the top 10 soon.

## **SASOL LTD.**

### **GAS-TO-LIQUID COMPLEX 9/11**

**Westlake Industrial Complex** - Sasol selected Calcasieu Parish as the location for a potential gas-to-liquid, or GTL, complex that would entail a capital investment of approximately \$10.5 billion and produce direct employment of about 850 people, with an average salary of \$89,000 plus benefits, and 5,500 construction jobs. LED estimates the project will also result in approximately 4,000 indirect jobs. The company, based in South Africa, wants the plant built by 2018 with the feasibility study expected to be complete by mid-2013. Plans are underway for an 18-month feasibility study to determine the plant's size and production capabilities. It is estimated to have a \$919 million economic ripple throughout SWLA annually. The complex will provide a huge new source of demand for the Haynesville Shale and other natural gas plants in Louisiana. LED utilized innovative GIS mapping technology provided by the Calcasieu Parish Police Jury to recommend locations that would optimize a variety of customized site selection criteria. The GIS work and partnership with the Port of Lake Charles to secure land options saved the company months of planning and preparation work. <sup>4</sup>LSU recently completed an economic impact analysis, commissioned by Sasol, that shows just how significant this project would be for the State of Louisiana and for the greater Lake Charles area. The study says that construction alone will generate another \$1.73 billion in additional business activity and more than 12,000 new jobs associated with \$577 million in personal earnings during the five-year construction period.

### **ETHANE CRACKER/DERIVATIVES COMPLEX 11/11**

November 2011, Sasol's board approved the selection of Calcasieu Parish to build an ethane cracker and derivatives complex in Lake Charles. That investment will be approximately \$4.5 billion with 400 to 500 new direct jobs and expects the feasibility study will be completed in 2013.

## **Sasol Announces Largest Manufacturing Investment in Louisiana History**

### **Westlake 12/12**

Louisiana Gov. Bobby Jindal and Sasol Ltd. CEO David Constable announced the international integrated energy and chemicals company will invest between \$16 billion and \$21 billion in an integrated gas-to-liquids (GTL) and ethane cracker complex in Westlake, LA. The project is expected to create 1,253 direct jobs, an additional 5,886 new indirect jobs, with 7,000 construction jobs and Sasol will retain 435 existing direct jobs in Westlake as a result of the project.

Including direct and indirect effects, the Sasol project will produce a total economic impact over the next 20 years of \$46.2 billion, according to an economic impact study commissioned by <sup>4</sup>Louisiana Economic Development (LED) and completed by the LSU Division of Economic Development. According to Dr. Loren Scott, Professor Emeritus of Economics at LSU, Sasol's planned facility will be the largest single manufacturing investment in Louisiana history. Gov. Jindal stated it also represents one of the largest foreign direct investment manufacturing projects in the history of the entire United States.

A 650-acre site near Sasol's existing facilities in Westlake, Louisiana was identified and a September 2011 announcement identified the company's site selection and its decision to move forward with a final feasibility study for the GTL facility. Hiring for the GTL and ethane cracker facilities will begin in 2014. Operations of the first plant are expected to start in 2017, with full employment reached within two years after commercial operations begin.

## **SASOL UPDATE 5/13**



Public affairs manager at Sasol's office of new business development said that management agreed earlier this week to work on the expansion project in phases. Work on the chemical plant will start first and is expected to cost \$5 billion to \$7 billion. If they get permits in line, Sasol plans to start construction next year---that is when they will go for final investment of the (gas-to-liquids) facility. Work on the gas-to-liquids facility will start just as the chemical plant is being finished. Final investment on the second phase should occur within 18-24 months after the first phase begins.

#### **SASOL CLEAR FINAL HURDLE FOR ETHANE CRACKER 9/14**

Sasol executives received the final permit to expand their Westlake facility. The U.S. Army Corps of Engineers awarded Sasol a construction permit to build a dock on the Calcasieu Ship Channel from which the company will import modules to build an ethane cracker. This is the final regulatory hurdle needed to clear and allow the start of construction on the dock facility and the plant site. Sasol will build the improvements to build a dock and a bulkhead to receive equipment. The Corps awarded the permit in the Port of Lake Charles' name; the port owns the land and will own the dock. Sasol's dock construction permit caps the company's two-year permitting process with state and federal regulators. The Corps awarded Sasol its wetlands modification permit last month. It will allow the company to disrupt and later replace wetlands during construction.

In June, Sasol was awarded 17 air and water permits from the state's Department of Environmental Quality. Sasol's new ethane cracker will produce ethylene, which will be used to make products such as synthetic fibers, detergents, paints and fragrances. The facility is expected to produce about 1.5 million tons of ethylene a year. Construction on the estimated \$7 billion facility is expected to begin this fall. The company will also construct a gas-to-liquids complex that is expected to produce more than 96,000 barrels of diesel fuels and chemicals each day. The complex will also house Sasol's second linear alkyl benzene unit, which will increase the company's production of detergent alkylates. The project will cost \$11 billion-\$14 billion. Sasol is expected to break ground on the complex in 2016. When completed, the projects will more than quadruple the size of Sasol's plant.

#### **Sasol funding job training, infrastructure effort for Southwest Louisiana 10/14**

It's been nearly a year since Sasol and community leaders released the Southwest Louisiana Workforce Resource Guide to help under-skilled and under-educated people find work in industry. Now the guide is being put into action.

Sasol executives will launch a \$900,000 workforce pilot program to increase craft enrollment at Associated Builders and Contractors' Pelican Chapter in Westlake. The program will first target residents in Westlake and Mossville and may extend into communities throughout Calcasieu Parish. The program is the next step in using the resource guide to increase craft training for the thousands of industry jobs coming to the area. The program includes a \$600,000 advance payment to the Southwest Louisiana Construction Users Council, which will fund infrastructure improvements at ABC so the school can expand the number of craft classes and increase student enrollment. The payment will also allow ABC to offer accelerated craft classes. The accelerated classes will run over a five-week period for each NCCER certification level and will be held Monday through Thursday for eight hours.

This is a great opportunity for high school seniors who will graduate this year or for people who are out of work. The program will provide the opportunity for people to come to ABC and get accelerated training for certification so they can go out into the workforce and work as a helper while working towards their journeyman certification. Sasol is looking to achieve the following craft recruitment goals in the next three years:

- AWS combination certification for 55 welders.
- Level four NCCER certification for 25 pipefitters, 25 electricians, 25 millwrights and 25 boilermakers.

- Level three NCCER certification for 25 insulators.
- Level one NCCER certification for 25 scaffold builders.
- Level two NCCER certification for 25 heavy equipment operators and 25 mobile crane operators.

The advance payment, part of which will be paid back to Sasol over time, will accelerate the hourly contractor payments Sasol pays to the SLCUC over time by prepaying the money in one large sum. By reversing this payment process, ABC will be able to expand classes significantly. 1,000 contractors will be hired. Sasol will pay a certain amount to SLCUC and they will be able to use that money to fund classes at ABC.

Sasol's program will also earmark \$300,000 in scholarships for Westlake and Mossville residents who enroll in craft classes. The scholarships will take craft students through the employment process outlined in the resource guide. Sasol will give the scholarship's pilot dollars to the Community Foundation of Southwest Louisiana, a steering committee recommendation. The foundation, in turn, will work with Carheel Consulting, a job placement firm based in St. Louis and founded by Westlake native McDonald Carheel. Carheel's consulting team will serve as career counselors of sorts, and each candidate that goes through this scholarship program will have a counselor assigned to him or her and a mentor. That way they have support from the mentors, but they will also get technical assistance from the standpoint of a human resources professional.

The Workforce Resource Guide is not a workforce development program; it was a community development forum, and an extension of that community development forum.

#### SWLA Workforce Resource Guide

*ONLINE:* <http://allianceswla.org/workforce-resource-guide>

The SWLA Workforce Resource Guide is 72-page, step-by-step overview of the skills and education people must attain to be considered for labor work at a petrochemical plant. The guide outlines six steps to becoming an industry laborer:

- Get your high school diploma.
- Make sure you have the basic life skills.
- Select a craft, skill or profession.
- Get the certification or associate degree.
- Build a resume and sharpen your interview skills.
- Apply for the job.

The guide's initial 5,000 copies were disseminated to business and community offices throughout Calcasieu Parish, including the SEED Center, the Business and Career Solutions Center, the Calcasieu Parish Human Services Department, Sowela Technical Community College, and ABC. The guide was also sent to all parish libraries. An additional 100 copies, published in three-ring binders, were delivered to the region's spiritual and business leaders in an effort to launch a communitywide training program. The program is not intended to train craft workers solely for employment at Sasol but for all industry related jobs created in the area over the next several years.

Over the past 10 months, mentors have been trained on how to use the guide with constituents and local residents who are interested in the process. To manage its pilot program, Sasol is working with the same organizations and institutions that helped it with the guide, and together these groups comprise the Research Guide Steering Committee.

### **SASOL Green Lights \$8 Billion Ethane Cracker Complex 10/14**

Sasol Ltd. pulled the trigger on an \$8.1 billion ethane cracker and derivatives complex at its Lake Charles, LA, facility, an expansion that should triple the South African company's chemical production capacity in the United States. In September Sasol received a wetlands construction permit to build the ethane cracker near Westlake in Calcasieu Parish from the U.S. Army Corps of Engineers (see Daily GPI, Sept. 5). CEO David Constable called the decision to build the cracker "a defining moment in our company's history and an important milestone in the execution of our growth strategy."

Once commissioned, as expected in 2018, the world-scale petrochemicals complex would "roughly triple our chemical production capacity in the United States, enabling Sasol to further strengthen its position in a growing global chemicals market. The U.S. Gulf Coast's robust infrastructure for transporting and storing abundant, low-cost ethane was a key driver in our decision to invest in America." The cracker plant may precede construction by Sasol of a gas-to-liquids complex in Lake Charles that if built could be one of the largest in the world. Sasol expects to make a decision on the GTL plant within two years. The ethane cracker is to produce 1.5 million tons/year. The complex also would include six chemical manufacturing plants. Around 90% of the ethylene output is to be converted into a slate of commodity and high-margin specialty chemicals.

An additional \$800 million is to be invested in infrastructure and utility improvements, and land acquisition, to establish Lake Charles "as an integrated, multi-asset site that will enable growth for decades to come," Sasol officials said. Site preparation already is underway. "The economic benefits of this project will extend to all of our shareholders, 67% of whom are located in South Africa, and will also enable us to pursue further growth opportunities in Southern Africa," said Constable. "In addition, this project will deliver significant benefits to the State of Louisiana and the United States. More specifically, it will enhance local investment and job creation in the surrounding communities, while strengthening downstream manufacturing and increasing exports." Sasol has selected Fluor Technip Integrated as the primary engineering, procurement and construction management contractor. The project management team also is supported by Worley Parsons.

Sasol's \$8.9 billion ethane cracker will produce ethylene, which is used to make products such as synthetic fibers, detergents, paints and fragrances. The facility, which is expected to produce 1.5 million tons of ethylene a year, will also contain six chemical manufacturing plants. Construction is expected to begin next spring. The project is expected to create more than 5,000 construction jobs at peak times and more than 500 full-time positions. Company officials expect the facility to be in operation in 2018.

#### **Sasol Says U.S. Cracker Costs to Shape GTL Plant Decision 10/14**

Sasol Ltd. (SOL) said a decision on whether to proceed with a U.S. facility to turn natural gas into transportation fuels will depend on cost overruns at an \$8.1 billion chemical plant it's building in Louisiana. Sasol will decide in 2016 whether to build a gas-to-liquids, or GTL, plant at the site of the planned ethane cracker in Lake Charles, Louisiana, Chief Executive Officer David Constable said in an interview. A decision to proceed, on what would be the first plant of its kind in the U.S., will depend on costs at the chemical project, the price of oil, diesel and gas and the health of the global economy, he said.

Both projects are being proposed to capitalize on a jump in North American gas output from shale formations. The GTL project, which Constable last year estimated would cost \$14 billion, would produce diesel fuel and waxes. "We need to get much more accurate project estimates, keep a close eye on the cracker and what its capex does in construction

and then take a view on the GTL with that information and the macroeconomics at the time,” Constable said.

#### **SASOL GTL FACILITY UPDATE 1/15**

Southwest Louisiana officials are confident that Sasol’s propose \$14 billion dollar gas-to-liquid facility in Westlake is only being delayed. Sasol company officials explained that the decision was based on cash flow considerations as a result of declining world market oil prices. Representatives from the Southwest Louisiana Economic Development Alliance, Calcasieu Parish Police Jury, and Lake Charles City Hall met after learning of Sasol’s intentions.

“Sasol has been a good corporate partner in Southwest Louisiana for many years. Their \$8.9 billion ethane cracker construction project is already underway, which is a huge investment on its own. The announcement is a delay only, so we remain confident about our economic future,” said Calcasieu Parish Police Juror and GOGroup Chairman Hal McMillin.

Local leaders noted that currently the five parish region has over \$30 billion in industrial projects that have already started, including Sasol’s ethane cracker unit. The cracker unit alone will create 5,000 construction jobs and 500 new jobs when it is completed.

Mayor Randy Roach said the announcement provides the region additional time to continue addressing new growth infrastructure needs.

“Today’s announcement to delay the project gives everyone time to catch up with the demands for infrastructure and other improvements. It also allows workers and business owners more time to prepare and adjust for the development that is currently scheduled for our area,” he said.

George Swift, President and CEO of the Alliance, said the region is economically strong and continuing to grow. “SWLA continues to lead the nation in growth. There will still be thousands of jobs and opportunities for local residents seeking employment and businesses to have new opportunities”.

#### **Sasol announces selection of Louisiana-based contractors 2/15**

Sasol announced it has selected five Louisiana-based contractors to support construction of its ethane cracker and derivatives project. Cajun Constructors, Inc. and James Industrial Constructors will perform site civil works. This work includes some of the first activity at the site and consists of site preparation, piling and foundation work. ISC Constructors, LLC and MMR Constructors, Inc. will perform electrical and instrumentation work. Turner Industries will conduct mechanical, structural steel and piping work.

"With the announcement of our final investment decision, Sasol is excited to advance construction at our ethane cracker and derivatives project site," said Mike Thomas, senior vice president of U.S. Operations for Sasol. "These contractors bring extensive Louisiana and petrochemical construction experience and these appointments reflect our commitment to using Louisiana businesses on the project." Numerous hiring, subcontract and procurement opportunities will be available directly with these local Louisiana construction contractors. Sasol will host a business opportunity forum on Thursday, Feb. 19 from 4- p.m. at the Lake Charles Civic Center for the company's appointed Louisiana-based construction contractors to meet with the Southwest Louisiana business community and share information about available opportunities. "We encourage local businesses interested in working on the projects to attend this forum and learn about anticipated timelines, application processes and business needs," Thomas said.

Selection of these local Louisiana construction contractors follows the appointment of Fluor Technip Integrated (FTI), a joint venture of two firms, as the primary engineering, procurement and construction management contractor. These local Louisiana construction contractors will be managed by FTI on Sasol's behalf. Additional construction contractors will be announced as the project progresses. Contact information for each of the contractors will also be provided on Sasol's website at [www.sasolnorthamerica.com](http://www.sasolnorthamerica.com) as it becomes available. For press inquiries please contact Laura Wooderson at 504-430-2623 or [lwooderson@wlf.la.gov](mailto:lwooderson@wlf.la.gov).

### **Sasol Breaks Ground on Ethane Cracker Complex at Westlake 3/15**

Gov. Bobby Jindal highlighted the start of construction for Sasol's \$8.1 billion ethane cracker complex as company and regional officials gathered for groundbreaking at the Calcasieu Parish site. The world-scale petrochemical complex will include an ethane cracker and six chemical manufacturing plants, to be built near Sasol's existing Westlake facilities. The project will roughly triple Sasol's chemical production capacity in the United States. Sasol will create 500 direct new jobs with an average annual salary of \$88,000, plus benefits. Louisiana Economic Development estimates the project will result in 2,395 new indirect jobs, and the company estimates 5,000 construction jobs will be generated by the project during the next several years.

In addition to the \$8.1 billion capital investment for the petrochemical complex, Sasol will spend \$800 million for infrastructure improvement, land acquisition and utility improvement costs at the site. "By the time construction is complete in 2018, Sasol's investment will total almost \$9 billion, making it one of the largest investments in our company's history," said Steve Cornell, Sasol's executive vice president of international operations. "Along the way, we'll create more than 5,000 construction jobs and more than 500 full-time positions, 100 of which have already been filled." The ethane cracker, which is expected to launch commercial production of ethylene in 2018, is one of two projects announced in December 2012 during the feasibility stage, with the other being a large-scale gas-to-liquids facility that would increase the total number of new direct jobs to more than 1,250. Sasol announced in January that it is delaying a final investment decision on the GTL plant, as part of a comprehensive plan to conserve cash in response to lower international oil prices. The company said it would continue to advance the GTL facility at a slower pace as it evaluates the possibility of phasing in that project going forward.

Sasol has selected multiple Louisiana-based contractors to support construction of its ethane cracker and derivatives project, representing a commitment of more than \$1 billion in contracts. Cajun Constructors Inc. and James Industrial Constructors will perform site preparation and piling and foundation work. ISC Constructors LLC and MMR Constructors Inc. will perform electrical and instrumentation work. Turner Industries will conduct mechanical, structural steel and piping work. Selection of the Louisiana construction contractors followed Sasol's appointment of the Fluor Technip Integrated joint venture as the primary engineering, procurement and construction management contractor.

### **KCS and Sasol 6/15**

Kansas City Southern has announced that its U.S. subsidiary, The Kansas City Southern Railway Company (KCSR), has reached an agreement with Sasol Chemicals (USA) LLC (Sasol) for the construction and long-term lease of a storage-in-transit (SIT) rail yard to support Sasol's new ethane cracker and derivatives project in Lake Charles, La. In addition to building the SIT yard for lease to Sasol, KCSR will replace and expand its existing rail car classification yard in Mossville, La.

"We are very pleased to expand our relationship with Sasol by entering into this long-term lease agreement," said KCS President Patrick J. Ottensmeyer. "In addition to serving Sasol's needs in Lake

Charles for many years to come, this investment will better position KCSR to serve the growing petrochemical industry and other customers in the Lake Charles area.”

“KCS has been a key partner in ensuring safe and reliable delivery of our products to our customers for decades,” said Mike Thomas, senior vice president of U.S. operations for Sasol. “We are delighted to extend our relationship with KCS as we increase the number and volume of products we manufacture at our Lake Charles site over the next several years.”

In October 2014, Sasol announced a final investment decision on an \$8.1 billion ethane cracker and derivatives complex in Louisiana. At the heart of the project is an ethane cracker that will produce 1.5 million tons of ethylene annually, benefiting from significant economies of scale. The complex also includes six chemical manufacturing plants. An additional \$800 million will be invested in infrastructure and utility improvements, as well as land acquisition, to establish the Lakes Charles location as an integrated, multi-asset site that will enable growth for decades to come. Construction is underway, and the company expects that the facility will achieve beneficial operation in 2018.

#### **Sasol Projects Update - March 2016**

**Sasol is constructing a world-scale petrochemical complex near our existing site in Southwest Louisiana. The \$8.9 billion project will roughly triple the company's chemical production capacity in the U.S. and enable it to build on its strong positions in robust and growing global chemicals markets.**

#### **First things first**

We have approximately 3,500 workers on site and recently achieved 6.6 million man hours without an OSHA recordable incident on site - an achievement we are very proud of and work to exceed every day.

#### **CEOs appointed**

We announced the appointment of Bongani Nqwababa and Stephen Cornell as Joint-President and Chief Executive Officers ("Joint-CEOs"), effective from July 1, 2016. Cornell is currently the Executive Vice President: International Operations. This announcement follows the June 2015 announcement that David Constable, the President and CEO, had decided not to extend his contract with Sasol beyond June 30, 2016.

#### **Project progress update**

The ethane cracker and derivatives complex project (also referred to as the Lake Charles Chemicals Project or LCCP) is progressing. Engineering and procurement are at an advanced stage and site construction has commenced. Earlier this week, Sasol announced it will pace the execution of the project to support the company's company-wide oil price response plan. We were always planning to implement a phased startup of the ethane cracker and six derivative units in 2018. Now, beneficial operations of some of the smaller derivative units may move from calendar year 2018 to calendar year 2019. A detailed review of project cost and schedule is under way and likely to be completed by mid-2016.

#### **Off-site infrastructure improvements progressing**

The heavy haul route is the route that Sasol and its contractors are using to transport large modules and other equipment from a construction dock on the Calcasieu River 2.5 miles to Sasol's project site. Sasol is widening and strengthening the existing roads on the route to accommodate the modules and equipment. The heavy haul route project and other Sasol-funded infrastructure

improvement projects include a significant amount of new water, sewer and gas line infrastructure for the City of Westlake along the route. They total an investment of more than \$40 million--\$35 million in the City of Westlake alone. The first phase of the heavy haul route strengthening project is complete, and widening work is under way with completion anticipated for later this year. Other infrastructure improvements will be performed over the next several months throughout the City of Westlake and surrounding areas as agreed with the Calcasieu Parish and the Louisiana Department of Transportation and Development.

**A major milestone**

We safely completed our first heavy haul - a 940-ton boiler - through the City of Westlake to its permanent foundation within the project site via the heavy haul route.

**Louisiana First**

Sasol is delivering on our Louisiana First commitment to hiring local people and using local contractors. To date, Sasol has hired more than half of the 500-plus employees it expects to hire for the project. Nearly 90 percent of those hired are from Louisiana, most from Calcasieu Parish. We've also committed more than \$2.5 billion to eight major Louisiana contractors.

**Our engagement with Mossville**

Sasol is proud of our engagement with our neighbors in Mossville, Louisiana, a community west of our Lake Charles Chemical Complex. From the early stages of our expansion project, we've continually reached out to Mossville residents to keep them informed of our plans and solicit their input on what we can do to make a positive difference in their community. The result is an extensive, ongoing partnership between Sasol and Mossville to address their desires, give them the choices they asked for, and provide sustainable, long-term support to increase economic opportunities.

**\$500,000 invested in local scholarships**

Sasol recently contributed \$155,000 to the Community Foundation of Southwest Louisiana's Workforce Scholarship Fund, bringing our total investment of more than \$500,000 in the program to date. Sasol's commitment follows successful outcomes of its first round of scholarships in 2015. Unemployed and underemployed residents, most from Westlake and Mossville, are now completing skills training and gaining employment with local industrial companies and contractors.

**2,000 attended Sasol job forum**

In February, Sasol, in partnership with its project contractors, the Calcasieu Business and Career Solutions Center and community partners, hosted a job readiness forum for local residents. The more than 2,000 attendees met with Sasol, its Louisiana contractors, local craft training providers and resource-based organizations to learn about job opportunities, training availabilities, financial assistance and support services available in the community.

**Sasol Update 6/16 – PRNewswire**

In March 2016, Sasol announced that it would be undertaking a detailed review of the Lake Charles Chemicals Project (LCCP), after deciding to pace the execution of the project to support the Company's low oil price Response Plan. At that time, there were early indications that the overall end-of-job cost was under pressure, and since the project engineering was at an advanced stage, sufficient information was available to proceed with a detailed project review.

The LCCP consists of a world-scale 1,5 million ton per year ethane cracker, and six downstream chemical projects - two large polymers plants (low-density and linear low-density polyethylene) and an ethylene oxide/ethylene glycol plant, which together will consume around two thirds of the ethylene produced by the cracker; and three smaller, higher-value derivative plants, which will produce speciality alcohols, ethoxylates and other products. The project is under construction near Lake Charles, Louisiana in the USA, adjacent to Sasol's current chemical operations.

A preliminary finding from the ongoing detailed LCCP review is that the expected total capital expenditure for the project could increase up to US\$11 billion, including site infrastructure and utility improvements. This estimate includes a sufficient contingency to effectively manage the project to beneficial operation. While the detailed review is still in progress, current indications are that the estimated capital expenditure increase is mostly due to construction delays caused by higher-than-expected rainfall, higher labor costs, certain of the lump-sum bid contract prices being higher than originally estimated, as well as quantities of bulk materials being in excess of those included in the original estimate.

In addition, the slower rate of capital spend until June 2018, due to Sasol's low oil price Response Plan, has resulted in an extended project schedule and contributed to further project cost increases, which have been partially offset by productivity benefits due to improved phasing of engineering and construction activities. As of 30 April 2016, the capital expenditure to date on LCCP is US\$4,5 billion, and the overall project completion has progressed beyond 40%. It is, however, important to emphasize that no material or unexpected scope changes to the project have taken place. Overall construction on the project continues on all fronts, with most engineering activities nearing completion and procurement well advanced.

As the review progresses and additional information becomes available, management is setting firm targets and objectives for the project team in order to minimize the capital expenditure and optimize the overall project schedule. It is, however, expected that the ethane cracker will achieve beneficial operation in the second half of calendar year 2018, which will enable around 80% of the total output from LCCP to reach beneficial operation later in 2018 and early 2019. The remaining volumes from the other derivative units will reach beneficial operation by the second half of 2019.

The expected returns for the project have reduced due to changes in long-term price assumptions and the higher capital estimates, and are now expected to be around Sasol's weighted average cost of capital, compared to returns approximating hurdle rate at the time of Final Investment Decision in October 2014. The increase in the estimated LCCP capital cost and extended schedule will reduce the expected project returns by approximately the same amount as the Company's lower long-term price assumptions.

Although the capital expenditure for LCCP is expected to increase, Sasol does not expect this to result in the Company exceeding its self-imposed gearing targets. The Company is continuing with its previously announced low oil price Response Plan, and will manage its balance sheet to incorporate the current estimated capital expenditure. The funding strategy has not changed as a result of the higher capital expenditure estimates. The project will continue to be funded from existing facilities and ongoing group cash flow.

The detailed LCCP review is expected to be completed during the third quarter of 2016, and further details will be communicated together with Sasol's annual results announcement on 12 September 2016.

#### **Sasol project update 9/16**



The construction of Sasol's multibillion dollar Lake Charles Chemicals complex is 50 percent complete, according to the company's annual fiscal year report. Several months ago, Sasol officials said the projected cost for the project had jumped from \$8.9 billion to \$11 billion. In the recently release report, the company confirmed that "a high degree of certainty exists" of the cost remaining at \$11 billion.

The chemical complex consists of an ethane cracker producing 1.6 million tons of ethylene a year; two polymer plants; an ethylene oxide-ethylene glycol plant; and three smaller derivative plants. The facility's seven manufacturing units are spread across roughly 400 acres in Westlake. Overall, the project will triple Sasol's chemical production capacity in the U. S., according to company officials.

Sasol reached the 50 percent completion mark for the project on June 30. The beneficial operation date of the ethane cracker was delayed to late 2018 to enable the facilities representing 80 percent of the Lake Charles complex's total output to begin producing by early 2019, according to the report. Officials said "a significant portion of the polyethylene" produced by the complex will be targeted for the export market and because of this, "Sasol's role in the growing global chemicals market will be substantively increased."

In the report, Sasol officials described 2016 as a challenging year for the company as initiatives were created to address a number of issues, including reducing the company's operating costs. The fiscal year report included a section addressing future financial risks affecting the company's performance. Sasol said that for planning and budgeting purposes, the company reviews "the demand and consumption for oil, global production and supply as well as the marginal cost of production."

According to the data, the growth in oil supply recently began weakening in the U. S. and non-OPEC countries, all of which are seeing increased financial pressure from low oil prices. Sasol officials said the company will "remain cautious on the short-term outlook," but officials expect supply-demand balance to start to tighten in late 2016 into the first half of 2017.

## **SOWELA TECHNICAL COMMUNITY COLLEGE**

### **Student Success Building 9/14**

**Lake Charles** - SOWELA Technical Community College received a \$100,000 gift from the Calcasieu Parish Police Jury in support of the ACT 360 initiative to fund an \$8 million Student Success building. Construction on the new Student Success building will begin in 2015. The new building will help SOWELA provide more comprehensive student services that will encourage, support, and strengthen students' academic success. Services provided in the building will include Enrollment Management, Admissions, Financial Aid, Veterans Affairs, testing and mentoring, and disability services, as well as a fitness area and food court. The new Student Success building will be centrally located and will become the hub of activity on the SOWELA Lake Charles campus.

This gift will be matched by the State at a rate of 8-to-1 as part of the ACT 360 Initiative and will allow SOWELA to be in the first group of LCTCS colleges to begin construction in 2015. The Student Success building will be the center of student activity on campus and serve as a student union as well as the "One Stop Shop" where all student-related services will be housed. This central location will make the process of enrolling, admitting, and processing much less complicated and time consuming allowing students to receive success counseling, and congregate to study and be with other students. The Student Success center will be a modern building centered around meeting student needs and providing excellent customer services. The \$100,000 gift from the Calcasieu Parish Police Jury along with other significant gifts enabled SOWELA to meet the State's stipulation to secure from the private sector 12 percent of the total cost of the building. Through the generous support of the Police Jury, the Chennault Airport Authority and, other generous donors, the College was able to raise the \$981,000 needed to receive the 8-to-1 match from the State that will result in a building that will have immediate and long term impact on enrollment, retention, and will enable

the College to better provide the well-trained workforce needed by the expanding economy of Southwest Louisiana.

#### **Update Sowela 10/14**

Sowela Technical Community College celebrated two milestones — the ribbon cutting for its new nursing building and the groundbreaking for its \$20 million regional training facility. Officials broke ground on the 67,000-square-foot regional training facility. When the announcement in 2012 was made by Sasol about its expansion plans, Governor Jindal also announced that the state would fund the training hub. The center, its purpose to train the workforce needed for the expansion, will stand across from Sowela’s main campus. Construction started officially in late September and should be completed in a year. The city of Lake Charles, Calcasieu Parish Police Jury and Chennault International Airport Authority bought the 13-acre parcel for \$1.7 million and transferred the property to the state, which earmarked the land for the training center. The new facility will have computer labs, classrooms and industrial lab sites— training 2,300 workers annually for Sasol and other area industries. It will allow Sowela to expand and enhance its process technology and instrumentation degree programs.

Officials also cut the ribbon on the 35,000-square-foot H.C. Drew Nursing and Allied Health facility. Construction of the building, in the planning stages since 2007, began in February 2013 and was completed in July. The H.C. Drew Foundation donated \$2.8 million to help fund the building. And along with state dollars, the total cost was \$8.8 million. The facility has 11 classrooms, a science lab and a computer lab. One of the highlights is a simulation lab — complete with beds and teaching aids. The new building will let Sowela expand its nursing services and phase in allied health programs. McNeese State University will move its two-year program into the building, and McNeese and Sowela faculty will partner in the initiative.

“McNeese and Sowela for years have worked together seamlessly across their institutions, across their faculty lines, to serve their community and serve their students,” Governor Jindal said. “I think it’s a great model for the state and the country— how our schools can work together for the benefit of everybody.”

#### **Sowela Update 9/15**

The start of construction on Sowela Technical Community College’s Student Success building is a few months away. The ground breaking for the project is tentatively scheduled for November. The 30,000 square foot facility will provide comprehensive services to students, including enrollment management, admissions, financial aid, veterans affairs, testing and mentoring, and disability services. Other significant construction near the campus is associated with a regional training facility. Officials broke ground on the 67,000 square foot facility in 2014. Ground breaking is expected this fall for a \$10 million Sowela Technical Community College next to Jennings High School in Jefferson Davis Parish.

#### **Regional Training Center 11/16**

Gov. John Bel Edwards cut the ribbon on the new Regional Training Center at SOWELA Technical Community College on Nov. 7, 2016. SOWELA’s Regional Training Center was built to educate and train Southwest Louisiana’s workforce to meet employer demands. The Regional Training Center was planned and constructed to help with the specific training needed by Sasol after the announcement of their major expansion in 2012.

The Center is a \$20 million, 67,000-square-foot facility housing computer labs, classrooms, and industrial lab sites. Champeaux, Evans, and Hotard Architects designed the building and Alfred Palma, LLC was the general contractor. According to Dr. Neil Aspinwall, SOWELA Chancellor, “The new Regional Training Center is truly a community project. From the acquisition of the land, to

the planning, design, and construction of the building; the City of Lake Charles, the Calcasieu Parish Policy Jury, the Chenault Airport Board, and the State of Louisiana have all made major contributions to ensure the project was a success. We are very pleased with the facility and excited to be able to utilize it to will help produce the workforce needed by Sasol and many of the other industries in southwest Louisiana.”

SOWELA’s students attend classes, receive lab instruction, and obtain hands-on training for industry-related programming such as Industrial Instrumentation Technology, Industrial Electrician, Machinist, and Chemical Laboratory Technology. Local industry including Sasol and other partners will also utilize the Center’s facility, technology, and equipment to educate and train their employees. Louisiana Economic Development will have office space and staff within the Center. For information on SOWELA’s School of Industrial Technology, contact Mr. David Lafargue at 337-421-6997 or visit <https://www.sowela.edu/programs-of-study>. SOWELA Technical Community College provides traditional, distance, and lifelong learning experiences and awards associate degrees, technical diplomas, and certificates that empower learners in transfer, career and technical education to excel as globally competitive citizens. The College has been educating the region’s workforce for more than 75 years.

#### **UNION PACIFIC RAILROAD 4/16**

A Union Pacific rep said that a rail replacement project between Sulphur and Iowa and railroad tie replacement project between DeQuincy and Kinder has started. Jeff DeGraff, UP director of media relations for the southern region, told the Daily News that the projects kicked off April 8 and will close May 15. Work crews will still go up and down the lines to pick up old rail and check signals and switches and will continue to do so for a few weeks.

Earlier this year, the railroad announced the \$58 million investment statewide in transportation infrastructure improvements — \$52 million on railroad tracks and \$6 million in bridge maintenance — in an effort to enhance employee, community and customer safety and increase rail-operating efficiency. Brenda Mainwaring, Union Pacific vice president of public affairs, southern region, reported that the company invested \$13 million to replace 29 miles of rail track between Sulphur and Iowa and \$6 million to replace 44,140 railroad ties from DeQuincy to Kinder and install 22,144 tons of rock ballast. Union Pacific said in a news release earlier this year that they have already invested more than \$619 million from 2011 to 2015, contributing a 25 percent decrease in derailments over the last 10 years.

#### **VETERANS AFFAIRS HOSPITAL 12/14**

**Lake Charles Area** - VA officials from Alexandria conducted a town hall meeting with local veterans on December 15 to discuss concerns and give an update on the proposed VA clinic. While veterans expressed concerns ranging from appointment scheduling, service availability, prescriptions, and travel reimbursement, their biggest beef was what is taking so long with the construction of a permanent outpatient facility to replace the interim clinic. The technical review board traveled to Washington D.C. in early November to review proposals. She said the review process is complete and they plan to award a lease for a permanent veterans’ clinic in Lake Charles no later than February 27, 2015.

The lease will be over \$2.6-million. The facility will provide primary care services, mental health, and some specialty care for veterans. It will have a staff of 7-8 doctors. It will also provide tele-healthcare with specialists for services they cannot offer on site. No word has been released on a location. That will be announced when they award the project. However, officials say it will be a renovation of an existing building. It will take roughly a year to 18 months to complete the project.

#### **Veterans Hospital Update 7/16**

Jim Jackson, chairman of the Lake Charles Mayor’s Armed Forces Commission, described the groundbreaking of a permanent Veterans Affairs clinic as “finally seeing some light at the end of a

very long tunnel.” Jackson joined dozens of elected officials and veterans to celebrate the groundbreaking of the facility, at 3601 Gerstner Memorial Drive. The site, formerly the Lake Charles Toyota office, will house a 24,000-square-foot clinic and will provide primary and mental health care, some specialty services and an expanded lab.

Peter Dancy, medical center director for the Alexandria VA Health Care System, said Southwest Louisiana veterans have waited too long to get a permanent VA facility secured in Lake Charles. The project was riddled with delays over many years. Dancy said construction should be done by the summer of 2017 and that the facility will open 90 days after that.

Skye McDougall, network director of the South Central VA Health Care Network, said the VA is also working to improve the interim clinic in Suite 100 at 814 W. McNeese St. She said the interim clinic, open since November as a replacement for the mobile clinic on Fifth Avenue, should have a new pharmacy dispensing machine by mid-July. McDougall said specialty care access in the region should be improved, along with implementing Telehealth at the interim clinic.

## **WEST CALCASIEU PORT BARGE BASIN EXPANSION 2/12**

**Industrial Intercoastal Area** - Apollo Environmental Strategies of Beaumont, Texas is the contractor on the \$2.3 million expansion project at the West Calcasieu Port that will result in the creation of 800 linear feet of barge basin shoreline for an additional 25-30 barge slip.

### **West Calcasieu Port Expansion 4/16**

West Calcasieu Port officials announced that it has awarded a construction contract to Orion Marine Construction, Inc. for \$1,589,632.10 for the replacement of 40-year-old bulkheading along the port's waterfront on the Gulf Intracoastal Waterway. “Incorporated in the construction project plan is the replacement of aged, deteriorated bulkhead with new steel bulkhead,” said West Calcasieu Port Director Lynn Hohensee. Underscoring the business-case need for the expanded barge basin, Hohensee noted that servicing commercial barge transportation operations along the Gulf Intracoastal Waterway is a critical component of the port's operations, and that the port has experienced an increased occupancy rate for its marine services facilities.

West Cal Port Engineer Chuck Stutes of Sulphur-based Meyer & Associates, Inc. has estimated that approximately 300 linear feet of 600-foot length of steel bulkheading will replace aged infrastructure that was installed in the 1970s. Significant funding support will come from a \$1,305,000 Capital Outlay Grant from the State of Louisiana. Located on 190 acres 12 miles south of Interstate 10 just west of Highway 27, the West Cal Port has 7,000 feet of waterfront property on the GIWW. Current tenant activity includes barge fleeting operations, dry-cargo barge cleaning, diesel engine repair, maritime construction operations, concrete manufacturing and concrete pumping services.

The new bulkhead improvements are critical to the port in its efforts as an economic development engine to assist our family of tenants grow their operations, expand their workforce and increase their investment in our community through a larger tax base. In addition to Devall Towing fleeting operations of more than 100 barges/day, the port's waterfront also is home to marine construction operations, wet barge cleaning/stripping operations and dry-barge cleaning/repair facilities. Devall Towing anticipates that by 2020, Southwest Louisiana will see its regional demand for barge fleeting space exceed more than 200 barges per day. At the West Cal Port, we are doing all we can to help meet that growing demand – not only to provide a place to “park” barges, but also to service them.

## **WORKER VILLAGES**

As of February 2016, three non-traditional temporary housing developments have been permitted to meet the demand of surging job growth forecasted for Southwest Louisiana.

**Bayou Lodge** – North Bay Properties/Ernie Sanders, 2926 Highway 90 West with 972.

**Deerfield Lodge on Hwy 108 4/15**

Project is located on Highway 108 south of Sulphur and could house 1,566 workers.

**Magnolia Lodge/Lake City Lodge** – Western Real Estate, LLC, 2751 Bayour D’Inde with 650.

**Moss Lake Village @ Southland Field in Carlyss 4/14**

The planned community, Moss Lake Village, is designed to scale up and down, based on demand, and to accommodate up to 2,500 people at peak occupancy. As local communities, like Sulphur, contemplate an impending surge in industrial construction, a key concern is an increase in traffic. To address these concerns, the transportation services incorporated into Moss Lake Village are expected to significantly reduce the number of vehicles traveling on Highway 27. It will provide housing for workers on the Sempra Cameron LNG project.

Based on First Flight's initial proposal, permanent infrastructure installed by First Flight will remain in place after the temporary village has been removed, thereby becoming assets for the long-term benefit of the airport. Additionally, once the community is at or near full occupancy, the company has agreed to make \$50,000 annual cash or in-kind contributions to the community for educational or youth activities. And in the case of a natural disaster and the cessation of construction activities, First Flight has agreed to provide ice, water, food, and short-term shelter to local families who are displaced by the disaster.

Specifically, in addition to the temporary residential development, the proposal by First Flight lays out plans for indoor recreational facilities as well as outdoor courts, playing fields, and outdoor cooking areas. Moss Lake Village residents will also be provided with on-site services, including transportation services, daily maid/laundry services, and daily breakfast, lunch, and dinner. On-site security for Moss Lake Village will be in place 24 hours-a-day, 365 days-a-year and will include oversight by Calcasieu Parish Sheriff's deputies, as well as additional private security.

**Update on Moss Lake 6/14**

The Calcasieu Parish Planning and Zoning board voted to approve a zoning exception to allow the workforce housing project. However, the board did place 11 conditions to which First Flight Holdings, the company behind the project, agreed. That includes a drainage impact study, a natural buffer where possible and exterior lighting pointed away from residents' homes. Others include submitting a landscape plan to providing a copy of a code of conduct to be signed by Moss Lake Village residents. One of the key promises made by First Flight Holdings is that it'll only have clients south of Southland Executive Airport. The First Flight Project received a zoning exception-- in part because it's considered temporary housing to help reduce the impact of industrial expansion in the area. When the industrial expansion is finished, First Flight will have six months to remove pods used to house workers.

**Mossville Lodge 3/15**

The zoning board approved a zoning exception to allow for a men's temporary worker facility on 11.7 acres at 1323 J. Clophus Road, near the Mossville area. The property was already rezoned from agricultural to light industrial. The facility will have up to 625 rooms and will be built in phases.

**Update Mossville 8/15**

Planning and zoning approved a total of 2,980 beds (2,380 Jack & Jill Rooms and 600 Management Rooms with private bathrooms). This site will include 125 retail parking spots, 572 on-site parking spots and 600 park and ride spots.

**Vinton Lodge located at 2400 block of Johnny Breaux Road**

A \$60 million, 2,520-bed worker village is expected to be built on 42 acres at the Port of Vinton, port officials announced. The port's Board of Commissioners voted 4-1 last week to accept a contract with Mossville Lodge to build the project, according to a new release from Port Director Lynn Hohensee. "Not only will this project help alleviate a critical housing shortage for temporary construction workers over the next several years, but it also will provide a strong revenue stream needed to meet infrastructure development at the port and a boost in local jobs for Vinton-area residents," said Jerry Merchant, Port of Vinton board president.

Mossville Lodge has one year to line up client contracts with construction contractors and sub-contractors under the company's arrangement with the port, Hohensee said. The lease agreement requires the Mossville Lodge to construct utility facilities to meet its own water and wastewater treatment needs. Merchant said he expects on-site construction work to begin as soon as front-end engineering and permitting steps are completed and Mossville Lodge signs client agreements.

### **ONELodge North Lake located at 521 Pater Road in Sulphur**

The project has been two years in the making for its coordinator, Cotton Logistics. The Katy, Texas, company provides a full range of support for catastrophic disaster response and workforce housing shortages. Several local city and parish government officials and members of project coordinator Cotton Logistic's management team participated in breaking ground at the site of the ONELodge North Lake worker village Wednesday, June 8. The village is situated near the intersection of Prater Road and Old Spanish Trail.

OneLodge North Lake became the second temporary worker village to see shovel action in West Calcasieu at a groundbreaking ceremony held Wednesday, June 8, in Sulphur. The site, located near the intersection of Prater Road and Old Spanish Trail, could house 2,500 workers if built out to capacity. Construction on the initial phase — at an estimated cost of \$4 million — is set to kick off immediately and open for occupancy in the fall of this year. Phase One will provide beds for a little more than 200 workers within a 28-acre tract. The project has been two years in the making for its coordinator, Cotton Logistics.

The Katy, Texas, company provides a full range of support for catastrophic disaster response and workforce housing shortages. The private rooms for workers include a bed, flatscreen television, wardrobe, desk, mini-fridge, microwave, and full bath. Each resident will have a parking space. Three meals will be prepared each day, including box lunches to go, by the company's on-site culinary service and there will also be a snack bar open 24 hours a day. The village will include an on-site gym, business center, laundry facilities and recreation area. Cable and wireless internet will be provided. A 24-hour onsite team will oversee security and access to the village is through a gated entrance.

Despite low oil prices and a slow-down in local expansion, Chamber SWLA chairman John Pohorelsky is convinced the need for worker villages remains. He said the price of oil is steadily ticking up. "And I remain optimistic that we need workers to come here," he said. Pohorelsky said there are no alternatives to worker villages for housing an influx of workers. Without facilities like ONELodge, incoming workers would be homeless, or living in cars or in cheaply-constructed homes or hotels that would be abandoned after expansion ends. District 5 City Councilman Stuart Moss said the project won't intrude on anyone in Sulphur. There is no deeply populated residential area nearby, the project is set back far from the road, and traffic from the project will be heading east on Old Spanish Trail. "This project will be a benefit to the industrial boom and to the City of Sulphur through sales tax revenues," Moss said. Several local city and parish government officials and members of Cotton Logistic's management team participated in breaking ground at the site.

Until ONELodge is open for business, Moss Lake worker village at Southland Executive Airport is the only one in operation in West Calcasieu. Prior to the ceremony, Cotton's Regional Vice President Wendy Harper announced that the company was donating \$10,000 to the McNeese State University Foundation to be used for the David Connor Scholarship Fund. Conner was vice president of economic development and

international services for the Southwest Louisiana Economic Development Alliance. He died in January of leukemia. Harper presented the donation check to his widow, Mary Beth Conner.

### **YORK CAPITAL (formerly JUNIPER GTL) 9/13**

**Westlake Industrial Complex** - Juniper GTL LLC announced the company will invest \$100 million to renovate a dormant steam methane reformer in the Westlake area and convert it to a natural gas-to-liquids facility, producing clean waxes, drilling fluids, diesel and naphtha. Juniper GTL will create 29 new direct jobs averaging \$85,000 per year, plus benefits, and LED estimates the Westlake development will result in an additional 112 new indirect jobs, for a total of 141 new jobs. The Juniper GTL project will create an estimated 125 construction jobs. Construction of Juniper GTL's facility and management hiring, with the support of LED FastStart, is beginning now with additional hiring to take place as the project nears completion in early 2015.

#### **Update 4/14**

Preliminary fieldwork is underway on the Juniper GTL plant in Westlake as workers begin examining the site's existing equipment, which will be refurbished for the new facility. The bulk of the fieldwork will begin next week and is expected to take about four months to complete. Matrix Service of Orange, Texas, has been chosen to do most of the fieldwork, which will include installing new piping and bracing. The company will also clean out and inspect the existing equipment to ensure it works properly before it becomes integrated with the new GTL plant. The existing facility is in very good shape, but it needs to be refurbished to make sure that it operates properly. The estimated \$100 million facility will produce about 1,100 barrels a day of diesels, waxes and naphtha.

The project is expected to create 29 direct jobs, which pay an average of \$85,000 a year, plus benefits. Louisiana Economic Development estimates the facility will create 112 indirect jobs. Construction workers are currently examining the site's equipment, which was originally owned by Praxair, an industrial gases company based in Danbury, Conn. Praxair sold the equipment and land to Juniper last June. Workers are opening up the equipment to get it ready for final inspection, clean out and refurbishment. Among the former Praxair equipment Juniper is looking to refurbish is a steam methane reformer, which will be at the heart of Juniper's daily operations. The steam methane reformer will convert natural gas into synthesis gas, a combination of hydrogen and carbon monoxide, which is used to make products such as methanol and ammonia. They don't expect to see any major groundwork on the site until the fall, when construction is slated to begin on the plant's foundation. Hiring for non-labor jobs at the Juniper plant has begun. A full-time human resource officer is now at the company's Interstate 10 office to assist with screening and candidate selection. Those interested in submitting a resume to Juniper can do so via email at [general@junipergtl.com](mailto:general@junipergtl.com). Hiring for the project's craft labor jobs will be done by the engineering and construction contractors hired to design and build the facility. The project's front-end engineering and design contract was sent out for bid a year ago.

#### **Juniper GTL adds Calumet as JV partner 6/14**

Calumet Specialty Products announced its investment as a joint venture partner in the construction of a commercial gas-to-liquids (GTL) plant that is expected to produce 1,100 bpd of refined products, including waxes, drilling fluids, distillate and naphtha, from natural gas. The plant in Lake Charles, Louisiana, which is expected to be operational by late 2015, has a total estimated cost of \$135 million. The brownfield plant will be owned and operated by Juniper GTL, a company also co-owned by SGC Energia and Great Northern Project Development and will be funded through a combination of equity and senior secured debt. Calumet intends to invest \$25 million in exchange for an equity interest of approximately 22% in the joint venture.

The Juniper GTL process starts with the reforming of natural gas into a mixture of hydrogen and carbon monoxide. These gases are then sent to a reactor, where they combine into a paraffinic liquid



through a reaction known as Fischer-Tropsch (FT). The resulting liquid is ultimately refined by distillation and hydrogenation. The whole process, guaranteed under a single GTL license (XTLH), focuses on the reliable, profitable production of specialty and fuels products. "This joint venture offers Calumet the opportunity to lead a growing market that converts lower-cost natural gas into higher value liquids," said Jennifer Straumins, chief operating officer of Calumet. "Looking ahead, we believe this project puts Calumet in a leadership position to capture promising GTL opportunities which we anticipate to arise given expectations for continued growth in domestic natural gas production in future years."

#### **York Capital Update 7/16**

York Capital's recent acquisition of SGC Energia Co. and the assets of Juniper GTL represent the final steps of a lengthy financial process. York Capital, a global investment firm founded in 1991, announced its new controlling interests in the company on July 12. Juniper GTL is SGC Energia's commercial-scale facility under construction in Westlake, and the facility is expected to be fully operational by late 2017. Vianney Vales, CEO of SGCE, said in a statement that York Capital's financial backing plays a role in SCGE's ability to now have "a clear and foreseeable path to the near-term development of a significant US-based GTL business."

York Capital was able to obtain the company's assets because Juniper GTL formerly filed for Chapter 11 bankruptcy in April. "These acquisitions present a highly compelling investment opportunity," said Glen Gordon, managing director at York Capital Management. "The Juniper plant's near term path to commercial operations coupled with SGC Energia's capability to target attractive end markets is a unique proposition in the energy and chemicals arena."

Only July 14, Juniper GTL filed a liquidation plan, as well as the deadlines it would be following when filing administrative expense claims, professional fee claims and rejection claims. The bankruptcy court also gave an order that same day approving the sale of Juniper GTL's assets. Juniper GTL's \$100 million effort to renovate a dormant steam methane reformer in Westlake and convert it to a natural-gas-to-liquids facility will create 29 direct jobs average \$85,000 per year, according to company officials.

In 2013, Juniper GTL announced a \$100 million natural gas to liquids plant in Southwest Louisiana. The facility is currently under construction and will be operational in the second half of 2017. It is expected to be North America's largest commercial F-T facility, converting natural gas into ultra-high quality, pure waxes used in construction materials, adhesives and consumer goods.

### **-CAMERON PARISH-**

#### **KPLC TV - Cameron destined to become 'the world's LNG export capitol' 7/15**

Cameron Parish seems destined to become the LNG export capitol of the world with seven facilities under construction or announced. Louisiana's natural resources, waterways and pipeline infrastructure are some of the reasons why Cameron Parish is becoming the LNG export capitol of the world. Right now the two export facilities under construction are Cameron LNG in Hackberry and Cheniere Energy's project at Sabine Pass.

But what's in it for Cameron Parish? We don't have exact numbers, but many workers come from Texas. The locals say some are shuttled in white buses at shift change. Many come here to Bayaks Country store for breakfast, lunch or after work, maybe for just a taste of the culture. "They're from all over the United States. It's different here in Louisiana for them, a whole different culture. But they're very friendly. They're just nice guys that have a family back at home and doing a job, said Bonita Stanley, store manager. Plus, officials and residents said Cheniere is always doing something for the community. "Anytime the basketball team or the school needs money academically, field trips or anything Cheniere always gives them the money that they ask



for. All we have to do is call them and tell them what we need and they give it to us," said Pamela Romero, Bayaks Country Store's owner.

The issue of out of state workers has been important to state senator Blade Morrish since Cheniere first came here in 2007. "I've expressed that to Cheniere on more than one occasion, I've expressed it since the day they broke ground on their import facility that I felt like Port Arthur was going to be the biggest beneficiary and to some degree they have been. Not because Cheniere hasn't tried. The issue is predominantly housing."

Clair Hebert Marceaux, Cameron Parish Police Jury director of economic development, said there are incredible opportunities. "All the vendor services that accompany like Cheniere will need to operate there facility. We're talking more than a thousand vendors for one particular operation. Those stretch from pipefitters and pipe cutters -- work that is done by a contractor off site and then delivered to the site. There are literally lists and lists of all the opportunities that will be available to contractors and employees at those facilities that are under construction now," said Marceaux. Morrish agrees with Marceaux -- there are not enough workers in Cameron Parish to fill the jobs.

"The tangible benefit from companies like Cheniere Energy and Cameron LNG locating here are the jobs. We're looking at thousands of construction jobs, between those two projects -- nearly 8,000 construction jobs. In Cameron Parish, we have just over 6,800 residents, and right now, 8,000 construction jobs. So, it's literally unfathomable that we can meet all of those needs so we have to reach out to our neighbors in Texas, in Acadiana and extend those jobs to those folks as well. We're all neighbors," she said. Marceaux said Cheniere means many things for Cameron Parish but especially jobs. Yet she said between Cheniere Sabine Pass and Cameron LNG in Hackberry, there's no way the parish could provide enough workers. She said Cameron did not have housing available for all the workers who would come here for jobs, so some have to live in Texas, but they are working to address that in the future.

Louisiana offers numerous economic incentives to lure big business here. But some raise concerns, whether the state is giving away the store through tax breaks, such as the Louisiana 10-year industrial tax exemption? When the 10-year industrial tax exemption ends for Cheniere, the company will pay property taxes on its investment and those taxes paid in advance will be deducted from their tax bill. The parish has a deal with Cheniere called PILOT -- "Payment in Lieu of Taxes," and every year since since 2007, parish officials said Cheniere has paid almost \$2.5 million. That money is divvied up between about 15 local governmental entities and used to support law enforcement, the school board, roads, drainage, mosquito control, the library and more. Plus, Marceaux said the company is constantly doing something for the community.

## **CAMERON LNG 5/12**

**Hackberry Area** - Sempra Energy Inc. has secured the third and final commercial agreement to develop a \$6 billion natural gas liquefaction export facility at the site of Sempra's existing Cameron LNG LLC, or liquefied natural gas, receiving terminal in Hackberry, Louisiana located on Lake Charles Harbor and Terminal District property. The facilities will chill natural gas into a liquid that can be shipped on tankers and will allow U.S. based producers to export natural gas to overseas markets for higher profits. A recent production boom has pushed U.S. natural gas prices to 10-year lows. Construction will begin in 2013 and take place in three phases, with the first liquefaction train opening in late 2016 and the other two trains coming online about five and 10 months after the initial capacity. The 12 Mtpa LNG export facility will add 130 new direct jobs with average annual salary of \$80,000 plus benefits, retain 60 existing jobs at Sempra's Cameron Parish terminal and result in an estimated 610 permanent new indirect jobs, along with 3,000 construction jobs at peak activity.

In addition to this project, Cameron LNG has a \$30 million expansion which will create an additional 100 construction jobs.

### **U.S. Energy Department Conditionally Authorizes Cameron LNG to Export to Non-Free Trade Agreement Countries 2/14**

The U.S. Energy Department announced that it has conditionally authorized Cameron LNG, LLC to export domestically produced liquefied natural gas to countries that do not have a Free Trade Agreement with the United States from the Cameron LNG Terminal in Cameron Parish, Louisiana. The Cameron application was next in the order of precedence after the Energy Department conditionally authorized additional volume from Freeport's proposed LNG facility in November of 2013. Subject to environmental review and final regulatory approval, the facility is conditionally authorized to export at a rate of up to the equivalent of 1.7 billion standard cubic feet per day (Bcf/d) of natural gas, for a period of 20 years. The U.S. Energy Department considered the economic, energy security, and environmental impacts as well as public comments for and against the application and determined that exports from the terminal at a rate of up to 1.7 Bcf/d for a period of 20 years was not inconsistent with the public interest.

By authorizing Cameron, the Department of Energy will have cumulative authorized non Free Trade LNG exports totalling 8.47 Bcf/d of natural gas or 3.091 Tcf/yr for the one final and five conditional export authorizations granted. They are Sabine Pass (2.2 Bcf/d), Freeport I (1.4 Bcf/d), Lake Charles Exports (2.0 Bcf/d), Dominion Cove Point (.77 Bcf/d), Freeport II (.4 Bcf/d) and now Cameron LNG (1.7 Bcf/d). In May of 2013 Mitsubishi Corporation and Mitsui & Co., Ltd announced they had signed 20-year tolling capacity and joint-venture agreements to support the development, financing and construction of the LNG export facility at the site of the Cameron LNG receiving terminal in Hackberry. The tolling agreements subscribe the full nameplate capacity of the three-train, 13.5- million-tonnes-per-annum (Mtpa) facility that will provide an export capability of 12 Mtpa of LNG, or approximately 1.7 billion cubic feet per day (Bcfd), and the full regasification capacity of 1.5 Bcfd. Each tolling agreement was for 4 Mtpa.

The liquefaction project will use Cameron LNG's existing facilities, including two marine berths capable of accommodating Q-Flex sized LNG ships, three LNG storage tanks with a combined storage capacity of 480,000 cubic meters. The new facilities will be wholly owned by Cameron, which in turn, will be wholly owned by Cameron LNG Holdings, LLC. Cameron LNG Holdings, LLC will be 50.2 per cent indirectly owned by Sempra Energy (Sempra) with GDF SUEZ S.A. (GDF SUEZ), Japan LNG Investment, LLC (a joint venture entity that has been formed by subsidiaries of Nippon Yusen Kabushiki Kaisha (NYK) and Mitsubishi Corporation (Mitsubishi)) and Mitsui & Co., Ltd. (Mitsui) each owning a further 16.6 per cent.

### **Update on Cameron LNG 6/14**

Sempra Energy announced that its subsidiary Cameron LNG has received authorization from the Federal Energy Regulatory Commission to site, construct and operate a natural gas liquefaction and export facility at the site of the company's LNG receipt terminal in Hackberry. The FERC permit is one of the last major regulatory approvals required to start construction on the \$9-10 billion natural gas liquefaction facility. Cameron LNG will still need the Department of Energy to issue its final approval for an export license.

The authorization approves the development of the three-train liquefaction facility that will provide an export capability of 12 million tonnes per annum of LNG, or approximately 1.7 billion cubic feet per day (Bcfd). FERC also authorized a subsidiary of Sempra Energy to construct a 21-mile, 42-inch natural gas pipeline expansion of the Cameron Interstate Pipeline, new compressor station and ancillary equipment that will provide natural gas transportation for the liquefaction facilities.

Earlier this year, Cameron LNG was awarded conditional approval from the U.S. Department of Energy to export LNG to non-free-trade-agreement countries, including Japan and European nations.

#### **Update 7/14**

Sempra Energy, Cameron's parent company, was awarded FERC's authorization to construct permit on June 19. Sempra executives must now wait for the U.S. Department of Energy's final approval of their license to export gas to nations that lack free trade agreements. The department gave Sempra conditional approval in February.

Sempra plans to expand its Cameron LNG plant in Hackberry with three trains that will produce a combined total of up to 12 million metric tons of LNG per year for export. Construction on the estimated \$10 billion project is slated to begin this fall. The trains will take about four years to build, creating about 3,000 construction jobs during peak times, officials have said. The project is also expected to create 140 permanent positions.

FERC released its final environmental impact statement on the Cameron LNG project in April, concluding that it "would result in some adverse environmental impact," but that "those impacts would not be significant." Landrieu's office sent a letter to DOE requesting final approval of Sempra's LNG's non-FTA export permit as soon as possible.

#### **October 23, 2014 – Cameron LNG Export Project Breaks Ground in Louisiana**

More than 300 community, business, government and international leaders took part in a ground breaking ceremony for the new \$10 billion liquefaction export facilities at Cameron LNG in Hackberry, Louisiana. The LNG export project is being developed by a joint venture formed by Sempra LNG, GDF SUEZ S.A., Mitsui & Co., Ltd. and Mitsubishi Corporation. Cameron LNG was completed in 2009 as a LNG receiving terminal along the Calcasieu Channel. The project will use Cameron LNG's existing facilities, including two marine berths capable of accommodating Q-Flex sized LNG carriers.

"Today is a special day for all of us at Cameron LNG," said Farhad Ahrabi, CEO of Cameron LNG. "We are proud to kick off construction alongside elected leaders from Louisiana, community members who have supported this project since day one, our Cameron LNG partners and our dedicated employees that have helped make this project a reality. We look forward to 2018 when the first LNG cargo is loaded and on its way to global markets."

The liquefaction project will have three trains with an export capability of 12 million tonnes per annum of LNG or approximately 1.7 billion cubic feet per day. All three trains are expected to begin operations during 2018, with the first full year of operations in 2019. The Cameron LNG liquefaction project received final approval to operate by the Federal Energy Regulatory Commission in June 2014. In September the project received the U.S. Department of Energy's final authorization to export LNG to non-free-trade-agreement countries.

#### **Cameron Access Project 9/15**

The Federal Energy Regulatory Commission has approved the construction of a project in Cameron Parish that will eventually supply natural gas to the Cameron LNG export facility in Hackberry. The announcement of the FERC approval for the Cameron Access Project was made by the Columbia Pipeline Group Inc. and Columbia Pipeline Partners LP. The Appalachian natural gas that will be supplied to the Cameron LNG facility will come by way of the two company's subsidiary, Columbia Gulf Transmission LLC. The Cameron Access Project will include the installation of about a 26-mile pipeline in Cameron Parish. Julie Nelson, vice president of government relations and public affairs at Cameron LNG said that the pipeline will provide access to additional upstream natural gas supply

which she described as essential to the operation of the facility. Other project improvements include upgrades to Columbia Gulf's existing pipeline system as well as ancillary facilities and a new compressor station near Lake Arthur. Officials said the project has an investment of about \$310 million (now 300 million) and construction is scheduled to begin in spring 2016 and be completed by 2018.

## **CHENIERE ENERGY 1/12**

**Sabine Pass in Cameron** - Houston-based Cheniere Energy announced it would expand its Sabine Pass terminal with one of the largest capital investments in Louisiana history and began building an \$11 billion liquefied natural gas, or LNG, facility to transport affordable natural gas around the world from Louisiana and its interstate pipeline connections. The project has created 283 jobs with a total compensation and benefits package that will exceed an annual average of \$100,000. The new jobs would support another 589 indirect jobs in the area, 150 resident contractors and 3,000 construction jobs are projected at the peak of construction activity. The new facility will handle the shipment of liquefied natural gas, or LNG, from the company's international LNG terminal. The construction of Cheniere's liquefaction project in Cameron Parish will provide key support to Louisiana's economy and natural gas industry, which has been transformed by the development of the Haynesville Shale. In only two years, Louisiana's natural gas production has doubled as the Haynesville has grown into one of the most prolific shale plays in the world. This liquefaction project will provide thousands of jobs in Southwest Louisiana while connecting the state's natural gas industry to global markets, making Louisiana the world's first dual importer and supplier of LNG. Cheniere Energy anticipates construction will begin in mid-2012, with hiring of the new permanent jobs beginning in 2014. The company will commence operations at the liquefaction facility in 2015, and the second phase of the project is expected to be completed by the end of 2018. Adding liquefaction capabilities will transform the Sabine Pass terminal into a bi-directional facility capable of exporting LNG in addition to receiving LNG for regasification.

### **Cheniere's Investment in Southwest Louisiana 10/13**

Cheniere began construction of its Sabine Pass Liquefaction Project in Cameron Parish, Louisiana in August of 2012. The project's total cost is expected to be approximately \$18 Billion and be fully complete in 2019. The completed facility will directly create 580 new jobs in southwest Louisiana.

*Current Construction:* Cheniere – through our EPC contractor Bechtel – is currently building Trains (aka - LNG production units) 1-4 of the facility. These units have been fully permitted by the federal government – meaning they have received DOE approval to export to non-FTA nations and the Federal Energy Regulatory Commission has authorized siting and construction. In addition, the LNG produced by Trains 1-4 has already been sold under 20 year contracts to major global purchasers of LNG. This phase of the project, already under construction, represents a \$12 Billion investment in southwest Louisiana. The total cost of this construction – that which is being paid to our EPC contractor – is approximately \$7.8 billion dollars. The remaining balance represents financing and other business costs. Trains 1-4 will create 280 full-time positions within Cheniere and an additional 150 full-time, permanent contractor positions – for a total of 430 new jobs in southwest Louisiana.

*Trains 5 and 6:* In 2013, Cheniere announced an expansion of the Sabine Pass Liquefaction project. We have initiated the DOE and FERC permitting process, and plan to move forward with construction upon regulatory approval. The capacity of train 5 has already been sold under long-term contract to global purchasers of LNG. Engineering cost estimates are not yet complete for Trains 5 and 6; however we estimate that the total cost will be at least \$6 billion. Assuming a similar model to Trains 1-4, the actual construction cost will be approximately \$4 billion. Trains 5 and 6 will create an additional 150 full time positions at the facility – with 120 being direct hires to Cheniere and 30 being full-time, permanent contractors.

### **Cheniere's SWLA Investment Increases 1/14**

Cheniere CEO Charif Souki said Sabine Pass LNG's expansion will consist of six trains, each of which is expected to produce 5 million tons of LNG a year. Four have already received DOE permits, which will allow the company to export LNG to countries with whom the United States has a free trade agreement and to non-FTA nations. The plant's other two trains are in the permitting process with DOE. Cheniere has LNG customers for 75 percent of the facility. When finished it will be a **\$20 billion investment** in Southwest Louisiana with \$12 billion already spent over the last 18 months. Cheniere has 2,500 people working at Sabine Pass LNG and is increasing its construction staff by 250 people a month. Peaking this summer with over 4,000 people — probably closer to 4,500 — and who will be there for the next five years. When all six trains are developed, there will be somewhere between 13,000 and 14,000 upstream jobs.

Cheniere received FERC approval on the Sabine Pass project in April 2012. The facility's expansion will make it the first of its kind in the contiguous United States capable of exporting natural gas as LNG. The company's existing import terminal has regasification and send-out capacity of 4 billion cubic feet a day and can store close to 17 billion cubic feet of gas.

### **Cheniere LNG Sales 8/15**

Cheniere Energy, Inc. announced that its wholly owned subsidiary, Cheniere Marketing International LLP has entered into sales arrangements with Electricité de France, S.A. ("EDF") for the delivery of LNG cargoes on an ex-ship basis from the Sabine Pass LNG terminal to the Dunkerque LNG terminal in France. The sales arrangements cover the delivery of up to 26 cargoes, or up to approximately 100 million MMBtus, through 2018. The sales price for the LNG cargoes is linked to the Dutch Title Transfer index, a natural gas pricing index in continental Europe. Volumes will be sourced from Cheniere Marketing's LNG supply portfolio, which includes rights under a sale and purchase agreement with Sabine Pass Liquefaction, LLC to purchase any LNG produced from Sabine Pass in excess of that required for other customers. Cheniere Marketing has a similar SPA with Corpus Christi Liquefaction, LLC for LNG produced from Cheniere's Corpus Christi liquefaction project. On a combined basis, Cheniere Marketing's LNG portfolio is expected to have approximately 9 million tonnes per annum of LNG available from the nine liquefaction trains being developed at Sabine Pass and Corpus Christi.

### **Cheniere LNG Sales 9/15**

Cheniere announced that its wholly owned subsidiary, Cheniere Marketing has entered into another sales arrangement with EDF for the delivery of liquefied natural gas cargoes on an ex-ship basis from the Sabine Pass LNG terminal. According to Cheniere the sales arrangement covers the delivery of up to 24 cargoes, or up to approximately 89 million MMBtus total, from 2017 through 2018. Cheniere noted the sales price for the LNG cargoes is linked to the Dutch Title Transfer index, a natural gas pricing index in continental Europe. With this latest agreement, Cheniere Marketing has executed agreements for the sale of up to a total of 92 cargoes, or up to approximately 340 million MMBtus, to buyers in Europe and Asia through 2018.

Volumes will be sourced from Cheniere Marketing's LNG supply portfolio, which includes rights under a sale and purchase agreement with Sabine Pass Liquefaction, LLC to purchase any LNG produced from the Sabine Pass Liquefaction Project in excess of that required for other customers. Cheniere Marketing has a similar sale and purchase agreement with Corpus Christi Liquefaction for LNG produced from Cheniere's Corpus Christi liquefaction project. On a combined basis, Cheniere Marketing's LNG portfolio is expected to have approximately 9 million tonnes per annum of LNG available from Trains 1 through 6 of the Sabine Pass Liquefaction Project and Trains 1 through 3 of the Corpus Christi Liquefaction.

### **Update on Cheniere 10/15**

It's a \$20 billion investment with far-reaching impacts. Calcasieu Parish Police Jury members got an update on the Sabine Pass LNG Project, which Cheniere Energy officials compare to the size of 30 Superdomes. In the next few months, officials from Cheniere Energy said export of natural gas is set to make it the single largest industrial project — from a cost standpoint — in the history of the U.S. Jason French, government and public affairs director with Cheniere Energy explained, "It is a project with significant regional, state, national and really international impacts." That's why, French said, although the project is in Cameron Parish, this update needs to be shared with those in Calcasieu. "In the last two days we've introduced gas into the facility, lit the pilot lights and very soon we'll be producing LNG. And the first cargo will depart for Asia, Europe, for destinations elsewhere in the world, of Louisiana natural gas, in January of 2016," he said. So far, French said they've spent almost \$7 billion on the ground, with construction just starting on trains five and six. "A train is just a gas producing unit that takes the gas and turns it into a liquid," explained French.

As of today, French said 4,600 people are employed there, once operational, 600 are expected to continue on full time, "So, it is a substantial project with over 17 million hours already worked." And while it's a large scale project, French also said benefits will be felt here in Lake Charles. "Business sales in the Lake Charles region are expected to expand by \$8.4 billion over the course of construction." Construction will continue through the year 2019-2020. And with all the Hurricane Rita look backs, officials said the facility is built on 60,000 piles, each 90 feet deep, to ensure it will withstand any future storms.

#### **LNG Global; February 2016**

##### ***Sabine Pass LNG Terminal***

Train 1 has begun producing LNG, and the first LNG commissioning cargo is expected to be exported late February / March. Commissioning for Train 2 is expected to start in the upcoming months. The remaining Trains are expected to commence commissioning on a staggered basis thereafter.

Trains 1 and 2 construction began in August 2012, and as of December 31, 2015, the overall project completion percentage for Trains 1 and 2 was approximately 97.4%, which is ahead of the contractual schedule. Based on the recently updated construction and commissioning schedule, Cheniere Partners expects to export the first LNG commissioning cargo in late February or March 2016.

Construction on Trains 3 and 4 began in May 2013, and as of December 31, 2015, the overall project completion percentage for Trains 3 and 4 was approximately 79.5%, which is ahead of the contractual schedule. Cheniere Partners expects Trains 3 and 4 to become operational in 2017.

Train 5 construction began in June 2015, and as of December 31, 2015, the overall project completion percentage for Train 5 was approximately 14.9%, which is ahead of the contractual schedule. Engineering, procurement and construction were approximately 41.9%, 20.5% and 0.1% complete, respectively. Cheniere Partners expects Train 5 to become operational in 2019.

Train 6 is currently under development, with all necessary regulatory approvals in place. Cheniere Partners expects to make a final investment decision and commence construction on Train 6 upon, among other things, entering into acceptable commercial arrangements and obtaining adequate financing.

#### **Cheniere and ENGIE 10/15**

Cheniere Energy announced it has entered into a 5-year Sale and Purchase Agreement with ENGIE for the delivery of LNG cargoes on an ex-ship basis primarily to the Montoir de Bretagne LNG regasification terminal in France. The Sale and Purchase Agreement covers the delivery of up to 12

cargoes per year, or up to approximately 222 million MMBtus in total, from 2018 to 2023. According to a company statement Cheniere will sell the volumes at contract prices linked to Northern European indices. Pierre Chareyre, Executive Vice President in charge of the Global Gas and LNG business line said, ENGIE is committed to guarantee the supply of its European customers with clean and reliable energy. Importing US LNG will participate to strengthen the security of supply of Europe. Besides, in the context of the energy transition, natural gas is the perfect partner for renewables energies, since it is flexible and abundant”.

On a combined basis, Cheniere Marketing's LNG portfolio is expected to have approximately 9 million tonnes per annum of LNG available from the nine liquefaction trains being developed at Sabine Pass and Corpus Christi. "This SPA with ENGIE furthers our strategy of supplying LNG to European markets and diversifies our marketing portfolio with sales tied to Northern European price indices. Deliveries are expected to be made to the Montoir de Bretagne LNG terminal or to alternative delivery points as determined by our customer," said Charif Souki, Chairman and CEO of Cheniere. Cheniere is currently developing a liquefaction project at the Sabine Pass LNG for up to six Trains, each of which is expected to have a nominal production capacity of approximately 4.5 mtpa of LNG. Construction has begun on Trains 1 through 5 of the Sabine Pass Liquefaction Project. Cheniere is also developing liquefaction facilities near Corpus Christi, Texas. The Corpus Christi Project is being designed for up to five Trains, with expected aggregate nominal production capacity of approximately 22.5 mtpa of LNG, four LNG storage tanks with capacity of approximately 13.5 Bcfe and two LNG carrier docks.

#### **Cheniere Update 10/15**

Houston-based Cheniere said that overall construction on its Sabine pass liquefaction and export project is slightly behind schedule. *“Overall, Train 1 and 2 project progress is 96.1% complete against a plan of 98.2%. Train 3 and 4 project progress is 76.7% complete against a plan of 81.8%,”* Cheniere said in the October report filed with the U.S. FERC. However, Cheniere said that the current project progress supports the planned completion for Trains 1 and 2 by March and June in 2016, respectively. Trains 3 and 4 targeted substantial completion dates are April and August 2017. Cheniere is building liquefaction and export facilities at its existing import terminal located along the Sabine Pass River on the border between Texas and Louisiana. The Sabine Pass facility is expected to start receiving feed gas by the end of the year with the first cargo to be shipped in January 2016.

#### **Cheniere Energy Partners LP and Bechtel achieve completion of Train 1 7/16**

Cheniere Energy Partners LP (NYSEMKT:CQP) and Bechtel announced that they achieved Substantial Completion of Train 1 of the Sabine Pass liquefaction project in Cameron Parish, Louisiana (the “SPL Project”). *“Today, together with our EPC contractor Bechtel, we announce that Train 1 of the SPL Project has achieved Substantial Completion, and we are taking care, custody, and control of Train 1 months ahead of the guaranteed completion date and on budget,”* said Jack Fusco, CEO of Cheniere Partners.

### **COMMONWEALTH (WALLER POINT MARINE) LNG TERMINAL 3/13**

**Calcasieu Ship Channel Cameron** - Liquefied natural gas has sparked strong interest as a marine fuel because of the abundance of natural gas, relatively low price and attractive environmental performance. One challenge is the ready availability of liquefied natural gas (LNG). Houston-based Waller Marine, Inc., however, is working towards a solution. Through its LNG development subsidiaries, Waller Energy Holdings, LLC and Waller LNG Services, LLC, it is developing a natural gas liquefaction (LNG) facility on a 175-acre site the at the entrance point of the Calcasieu Ship Channel in Cameron Parish in Southwest Louisiana. It is the first of seven planned small-scale LNG terminals that will be cited around the U.S. coast. The project is estimated at \$400 million with construction end date of January 2015 providing 300 construction jobs and 100 to 200 permanent jobs to the area as stated by Clair Hebert Marceaux in June 2015.

Using small-scale liquefaction technology, Waller Marine plans to install nominal 500,000 gallon per day LNG trains in phases as the market and demand for marine LNG fuels inevitably expands. The first trains are planned for the Waller Point LNG terminal in Cameron Parish, and additional trains are planned for a second terminal that it is developing through its subsidiary Waller Energy Partners, LLC, at a site to be secured on the Mississippi River in the first quarter of 2013.

#### **About Waller Marine**

With the looming regulatory requirement for vessel's to comply with new Emission Control Area (ECA) emission control regulations when operating in the territorial waters of the United States, the Waller Marine's focus is to supply LNG to the marine fuels market. To enable the supply and distribution of LNG to and from small scale LNG terminals and for bunkering LNG as a marine fuel, Waller has also conceived and designed a series of small LNG vessels ranging from its 2,000 to 10,000 cubic meter capacity river transport and bunker barges and its 10,000 to 30,000 cubic meter coastwise ATB LNG vessels.

Waller Marine says with strategically located LNG supply facilities, a distribution of the fuel by Waller barges to small-scale LNG storage terminals combined with ship fueling with Waller LNG bunker barges at anchorages, ports and terminals throughout the U.S., vessel owners will have access to competitively priced LNG. Waller anticipates that substantial savings can be achieved by vessel owners using LNG fuels with payback for conversion costs being as short as six months. Waller has also initiated a vessel conversion strategy and is working with partners on providing funding for the conversion of ships to be fueled by LNG. Working with engine manufacturers and equipment suppliers, Waller is engineering shipboard LNG fuel storage and supply systems for vessels having a range of horsepower. They are also developing pre-manufactured systems to reduce or eliminate downtime during conversion.

#### **DELFIN FLOATING LNG 3/16**

**Offshore Cameron** - The estimated total investment for the Delfin LNG deepwater port project is close to \$7.0 Billion. New employment opportunities include up to 200 workers to construct the onshore compression facility and pipeline connections, and to manufacture key project components in nearby Louisiana, and each FLNGV will need to be manned by 50-100 mariners, crew, engineers, and operators. Delfin looks forward to providing these additional employment opportunities in the United States. Check out their website: <http://www.delfinlng.com/>

#### **Delfin Update 7/16**

Delfin LNG LLC, a wholly owned subsidiary of Fairwood Peninsula Energy Corp. (FPE), Houston, has completed a draft environmental impact statement (EIS) for its planned Delfin LNG Deepwater Port (Port Delfin) and floating LNG (FLNG) facility to be located offshore Louisiana in the Gulf of Mexico. Published on July 15, the draft EIS completes a major step in the development of the LNG export project, FPE said. To be located about 50 miles offshore Cameron Parish, La., Port Delfin will consist of onshore gas compression facilities and a deepwater port that uses existing pipeline infrastructure in the Gulf of Mexico to transport natural gas offshore to four moored FLNG vessels equipped to export up to 12 million tonnes/year of LNG. In the event of a hurricane, the FLNG vessels would be capable of disconnecting from the port facility to move to protected waters, according to the company. If approved, the project will be the first US offshore FLNG facility. Alongside its earlier submission of an application to the US Maritime Administration (MARAD) and US Coast Guard (USGC) for authorization to construct, own, and operate the deepwater port, Delfin LNG also let a contract to Bechtel Corp. to perform front-end engineering and design (FEED) for one of the project's FLNG vessels, according to an Aug. 4, 2015, release from the service company. In addition to FEED, Bechtel said it expects to design, build, and commission the FLNGV once Delfin LNG reaches final investment decision on the project. Delfin LNG also has



signed joint development agreements for the project with Hoegh LNG Ltd. and Enbridge Inc., according to Delfin LNG's website. Contact Robert Brelsford at rbrelsford@ogionline.com.

## **G2 10/15**

**Cameron** – Executives with G2 LNG, LLC, a Louisiana-based company, announced the development of a new \$11 billion liquefied natural gas (LNG) export project on the Calcasieu River Ship Channel in Cameron Parish, Louisiana. The proposed project, capable of exporting 14 million metric tonnes per annum (MTPA) of LNG to the global market, will include two liquefaction trains. It is the fourth largest capital investment in the history of the state.

"The G2 LNG project has several unique advantages that have led to advanced discussions with potential customers in Asia, Europe, India and the Caribbean," said former Gov. Charles E. "Buddy" Roemer, G2 LNG Chairman. "We plan to use advanced technologies in the design and operation of the facility. In addition, we will use upstream supply of natural gas both of which will provide a long-term, stable, low cost supply of natural gas to global customers." The project is expected to create 3,500 construction jobs and more than 250 permanent jobs averaging over \$85,000 per year. G2 LNG is working with regional and parish officials to identify, train and support local Louisiana vendors.

"G2 LNG is a Louisiana-owned company and is dedicated to continue hiring Louisiana people to build and operate this facility. Our people have a long history and knowledge of the energy industry in this state, and we will use that know-how to make this project a great success," said Roemer.

G2 LNG filed applications in March 2015 with the U. S. Department of Energy (DOE) to export to Free Trade Agreement (FTA) and Non-Free Trade Agreement (NFTA) countries. In July, G2 LNG was granted its license to export to FTA countries. A decision from DOE on the NFTA application is expected in 2017. The company expects to begin the Federal Energy Regulatory Commission (FERC) pre-filing process within the next 30 days. Once all FERC approvals and DOE licenses are granted, construction of the facility can begin. G2 LNG is expecting construction to commence mid-2017 with the facility coming online for delivery in 2020.

"The Calcasieu River Ship Channel and Cameron Parish is the ideal location for this project," said Thomas Hudson, G2 LNG President. "We are three miles from the Gulf of Mexico on a 42-foot deep channel. Extensive interstate and intrastate natural gas pipeline systems traverse Cameron Parish, giving us access to both conventional and unconventional shale gas on a firm or spot price basis. And, we are thankful to have the unwavering support of local, state and business officials." For more information about G2 LNG, LLC, please visit [www.g2lngllc.com](http://www.g2lngllc.com).

## **HACKBERRY HOTEL 8/16**

A groundbreaking ceremony took place for a much-needed hotel in Hackberry. The MainStay Suites Hackberry Sportsmen's Lodge will be located at 700 Main Street in Hackberry. "We felt there was a need for a hotel in this environment," said Kevin Ashy, one of the owners of the SLA Hotel & Restaurant Group that's building the hotel. "When you come down to Cameron Parish there is no place for the outdoorsmen (to stay) in this geographical area." Ashy said market research led the group to build the hotel. "For somebody to come down who hunts, fish, spectate, bird watch, work at a turnaround or work at a project going on down here, they have to go all the way back to Calcasieu Parish to stay," he said.

Sandra Ford works at Brown's Food Center near where the new hotel will be located, and she thinks this is a great thing for the store and for Hackberry. "I think it's exciting; I think it's a good thing for the community - Hackberry is a different place," said Ford. "It's a friendly place and lots of people come actually from all over the country, and some come and they have to go back to Sulphur to spend the night, but the hotel will provide rooms for them when they come down so that will bring more people to the community." Store owner Jim Brown is also excited about the hotel and think it will really help the community. "I think many

jobs will come off of that too for the local people, and if the dollars are spent in Cameron Parish then, they will stay here," he said.

Ashy believes this hotel will be successful and already has plans on expanding. "We have plans to extend this product if we are successful, which we believe we will be," said Ashy. "So basically we're going into a process that is easily expandable with management, as well as something that's easy to grow into the next level." Ashy said that as soon as the parish gives the OK, they can go ahead and start building this hotel. If weather permits, Ashy said the hotel should be up and running by February. The next phase of this project would be to add a restaurant.

### **PORT CAMERON 5/16**

Port Cameron LLC plans to begin construction in November on a \$1.5 billion deep water staging port in Cameron, with Fortune 500 real estate services firm JLL leading leasing efforts for the facility. The Illinois-based commercial real estate services firm Jones Lang LaSalle Inc. will be the leasing partner at the new port complex. The first phase of construction will be on 500 acres on the Calcasieu Ship Channel, with 750 more acres available for future expansion. The first phase is scheduled to be complete by the third quarter of 2017.

"Port Cameron presents Gulf energy producers, supply and service companies a tremendous opportunity to position their business in a premier deep water oil and gas port centrally located to conveniently serve offshore installations in the Gulf of Mexico," Director of Operations Ted Falgout said in a news release from JLL. JLL Houston will lead the leasing efforts. The Houston team is led by Executive Vice President Mark Nicholas, Senior Vice Presidents John Talhelm and Richard Quarles, and associate Joe Berwick. "Land availability along the Houston Ship Channel is practically nonexistent," Talhelm said in a news release. "Because of this, Houston's E&P (exploration and production) operators, engineering firms, oil and gas service companies, and third-party logistics firms are looking eastward to find port sites that meet the requirements of their operations and provide convenient access to offshore platforms in the Gulf of Mexico." An economic impact study by Baton Rouge-based economic consulting firm Loren Scott Associates says when fully leased, the port will generate about \$2.8 billion in sales and 10,000 jobs for Louisiana. The four-year construction phase for the new facility will generate close to \$9.5 billion in new sales for firms in the Lake Charles area and more than 16,000 jobs a year. Construction is expected to begin in November. The port will be on the Calcasieu Ship Channel, 50 miles or so south of Interstate 10.

### **Port Cameron Update 7/16**

Port Cameron, new private deep water, state-of-the-art staging port complex, is posed to be a major commercial center only three miles from the Gulf of Mexico and 19 miles from the Intracoastal Canal, in Cameron Parish, Louisiana. Currently under construction, the port complex, located on the Calcasieu Ship Channel, 185 miles east of Houston and just south of Lake Charles, will encompass 500 acres, with an additional 750 acres available for expansion in the future. The port, which, upon completion, will be home to the largest private energy services facility on the Gulf Coast, will also have more than 21,000 linear feet of bulkhead lots on dredged slips of 500 and 700-foot widths, and dredged depths of 33 feet. Construction on the \$1.5 billion project, which will have first-rate emergency response readiness and capabilities on site, is set to commence in November. According to company officials, because of its strategic proximity to current and future shelf and deep water offshore oil and gas exploration, it will help serve the growing needs of energy development in the Gulf of Mexico and help reduce operational costs and risk.

### **Monkey Island LNG (Formerly SCT&E LNG) 5/14**

**Monkey Island** – Cameron Parish is the site chosen by SCT&E to develop a \$2.4 billion natural gas liquefaction facility. Southern California Telephone and Energy said one of its subsidiaries has acquired 232 acres on Monkey Island. SCT&E LNG plans four LNG production units, each capable of producing 1.1 million tons of LNG per year. The Monkey Island site provides deep water access needed to accommodate large vessels that carry LNG overseas; proximity to the Gulf of Mexico; 3,500 feet of space fronting the

Calcasieu River; and 4,000 feet of frontage on the Calcasieu Pass/Cameron Loop on the northern end of the property. The area is home to one of the biggest natural gas transportation networks in North America and adjacent to several major interstate and intrastate natural gas pipelines.

#### **Update 7/14**

Executives from Southern California Telephone & Energy are wasting no time in getting their LNG plant proposal for Monkey Island before federal officials. SCT&E's chairman and CEO told the American Press that the company has applied for its non-free trade agreement export permit with the U.S. Department of Energy. SCT&E's permit would allow it to export LNG from its proposed facility on Monkey Island to countries such as Japan, India, Taiwan and the European nations. The non-FTA permit opens up countries all over the world. I'm getting calls from Europe. SCT&E's non-FTA permit application to the DOE was filed just two weeks after it resubmitted its application to the department for an FTA permit. If approved, SCT&E's permits will allow the company to export up to 12 million metric tons of LNG per year from a plant on Monkey Island in Cameron Parish.

Initially, SCT&E's plant was to consist of four trains, each of which would produce an annual total of 2 million metric tons of LNG. Earlier this month, however, SCT&E executives decided to expand their plant's facility from four trains to six to meet the growing global demand for LNG, especially in the European and Asian markets. SCT&E's decision to triple the size of its export capacity prompted company executives to resubmit a revised FTA permit application, which would allow the company to export the full 12 million metric tons on an annual basis. In May, SCT&E announced it had acquired more than 230 acres on the man-made island to build its \$2.4 billion LNG plant. DOE officials are looking at procedural changes to its non-FTA export permitting process. Among the department's proposed changes is to no longer process applications based on when the department receives them. The change would help SCT&E's application because the company is moving ahead with its proposal.

#### **Update 8/14**

In July 2014, SCT&E LNG withdrew its application for the original 4 mtpa and simultaneously submitted a new application for 12 mtpa to the DOE. In addition, SCT&E LNG will seek authorization to export 12 mtpa of LNG to non-FTA countries such as Japan and China.

As documented by the company's Founder and CEO, SCT&E LNG capital investment numbers have increased to **\$9.25 billion** with 2,000 construction jobs (24 to 30 months out), 200 permanent jobs (36 months out), 310 indirect jobs, 303 induced jobs, and 16,500 to 22,000 supported jobs nationally and operational sometime between 2017 and 2018. Located on Monkey Island, the SCT&E LNG site is at the heart of one of the most robust natural gas transportation networks in North America.

#### **Update 9/15**

Southern California Telephone and Energy LNG officials signed another nonbinding memorandum of understanding to sell liquefied natural gas from its plant to be built on Monkey Island in Cameron Parish. SCT&E LNG chairman said the multibillion dollar MOU was signed with an unnamed South American entity for 700,000 tons each year for a 20-year fixed price, and a 20-year fixed price MOU with an Asia-based utility company for 1 million tons annually. SCT&E plans to sell up to 4 million tons per year at the fixed price over 20 years and is expected to produce up to 12 million tons of LNG a year. The fixed-price option provides 'a set stable return on investment' with the fluctuating price of oil and natural gas. There will likely be two years of permitting and another two to three years of construction before the first set of LNG can be delivered globally with the plant operating by 2021. The plant is expected to be built on 230 acres of Monkey Island. In December, the

Department of Energy gave SCT&E the authority to export 12 million tons per year of LNG to countries the U.S. with which we have free trade agreements.

#### **Monkey Island LNG (SCT&E) reaches agreement with Technip 7/16**

The design of Southern California Telephone and Energy LNG's multibillion-dollar liquefied natural gas export terminal in Cameron Parish will be spearheaded by project management company Technip. Technip was awarded a master services agreement, which will allow the company to execute engineering services vital to the project, including front-end engineering design, and support the Federal Energy Regulatory Commission process. Technip Chief Operating Officer Harvey Vigneault said the award extends the list of Gulf Coast projects the company has been involved with, and that experience will help put SCT&E's Monkey Island project "in the best position moving forward."

Awarding the agreement is another milestone in the \$6.9 billion project's progression, according to SCT&E officials. By April, the company had signed four offtake memorandums of understanding for the sale of LNG from the facility. The agreements pushed the company's offtake total to 4.7 million tons per year. In May, SCT&E entered into another offtake agreement with China-based gas distributor JOVO Group. Company officials described the deal as being the "first of its kind between a U.S. LNG developer and a private Chinese LNG terminal owner." SCT&E Chairman Greg Michaels said the agreement would allow the company to meet the growing demand for clean-burning energy in southern China, especially the Guangdong Province. "This strategic relationship was built over an extended period of time, both on a business and personal level. We have had meetings together in both the United States and China and outside of each party's respective countries," Michaels said in an email. "Since the beginning of the relationship, regular video teleconferences and phone calls were important in advancing the understanding of the companies and thus a solid relationship was built."

SCT&E officials have described Louisiana as being a prime location for the billion-dollar terminal because more than half of the natural gas resources in the country are either consumed in or flow through the Gulf Coast onshore region. The terminal received a 30-year authorization in 2014 from the Department of Energy for the export of roughly 1.6 billion cubic feet per day of natural gas, or 12 million tons per year of domestically produced LNG, to countries with free-trade agreements with the U.S.

#### **VENTURE GLOBAL LNG (VG Calcasieu Pass) 12/14**

**Calcasieu Ship Channel Cameron** - Venture Global LNG is proposing to build, operate and maintain a LNG export plant, VG Calcasieu Pass, on 203 acres at the mouth of the Calcasieu Ship Channel where it meets the Gulf of Mexico. The estimated \$4.25 billion facility will have the capacity to export up to 10 million metric tons of LNG each year. The plant will also accommodate ocean-going vessels with an LNG carrying capacity of up to 185,000 cubic meters and included on the project site will be two full containment LNG storage units. At peak construction, the project will employ approximately 1500 workers and 326 indirect jobs. Expected long-term, direct jobs created by the project will be approximately 130 jobs with annual salaries of \$70,000. The timeline for the project includes the regulatory and government filing process and securing commercial agreements through the year 2016, with operations beginning in late 2019.

Venture Global's website states that in September 2013 the company received authorization from the U.S. Department of Energy to export up to 10 million metric tons of LNG annually to Free Trade Agreement countries over a 25-year period. The company has also applied for DOE's non-FTA export license, which will allow the company to ship LNG to countries such as Japan, India, Taiwan and the European nations. Their website also states that the company submitted its pre-filing request in October with the Federal Energy Regulatory Commission for the VG Calcasieu Pass project. FERC officials accepted Venture Global's

prefiling request on Oct. 10. FERC's pre-filing process begins the commission's review of an LNG project and its adherence with the National Environmental Policy Act.

#### **About Venture Global LNG**

Venture Global LNG, a Washington D.C. company, plans to be a long-term, low-cost producer of LNG, capitalizing on low-cost natural gas production in the United States. Venture Global LNG's strategy utilizes a highly efficient, mid-scale LNG liquefaction technology in a base-load configuration. Venture Global LNG intends to develop, own and operate additional LNG liquefaction and export facilities in the future. More can be found at [www.venturegloballng.com](http://www.venturegloballng.com)

#### **Venture Global Update 9/15**

Venture Global LNG announced that its subsidiaries Venture Global Calcasieu Pass, LLC and TransCameron Pipeline, LLC have submitted their joint application to the U.S. Federal Energy Regulatory Commission requesting authorization to build a proposed LNG terminal and pipeline system in Cameron Parish, Louisiana. In addition to the FERC application, Calcasieu Pass and TransCameron Pipeline have recently submitted final permit applications and final studies to the U.S. Coast Guard, U.S. Army Corps of Engineers, Louisiana Department of Natural Resource and Louisiana Department of Environmental Quality. "Our final application submittal to FERC and the other federal and state agencies marks a significant milestone in our company's development and brings us closer to our goal of delivering LNG to global buyers beginning in 2019," said Venture Global Co-CEO Robert Pender.

Calcasieu Pass is located on a 506-acre site near where the Calcasieu Ship Channel meets the Gulf of Mexico. The proposed facilities will include two ship-loading berths for LNG vessels, two full-containment LNG storage tanks and an on-site combined cycle gas turbine power plant. Scheduled to begin construction in late 2016 and achieve full operations in late 2019, Calcasieu Pass will have a nameplate capacity of 10.0 million metric tonnes per annum of LNG according to a Venture Global LNG statement. "We are dedicated to becoming one of the lowest-cost providers of LNG in the world, and today's announcement represents yet another significant step in that direction," said Venture Global Co-CEO Michael Sabel. "This is an exciting time for both Venture Global and our global LNG customers."

#### **Shell to purchase LNG from Venture Global's \$4.25 bn Calcasieu Pass facility 2/16**

Venture Global Calcasieu Pass has signed an agreement to supply one million tonnes per annum (MTPA) of liquefied natural gas (LNG) to Shell from its \$4.25bn Calcasieu Pass facility being developed in Louisiana, U.S. The Venture Global Calcasieu Pass facility has a design capacity of 10MTPA of LNG and is being developed on an approximately 1,000-acre site located at the intersection of the Calcasieu Ship Channel and the Gulf of Mexico. The agreement with Venture Global's subsidiary is for a period of 20 years and would commence from the date the facility begins operations. "Venture Global LNG considers the Shell 20-year SPA to be an important milestone for the company." Shell, which can also extend the term of the agreement, will purchase LNG on a free on board basis.

Venture Global co-CEOs Mike Sabel and Bob Pender jointly announced: "Venture Global LNG considers the Shell 20-year SPA to be an important milestone for the company. "We are delighted that we continue to achieve our promised milestones as we implement our strategy to become the lowest cost producer of LNG in the world." Calcasieu Pass will house two ship-loading berths for LNG vessels, two full-containment LNG storage tanks as well as an on-site combined cycle gas turbine power plant. Construction on the facility is scheduled to begin in late 2016 with full operations expected in late 2019. Venture Global is also constructing the Venture Global Plaquemines LNG facility in Plaquemines Parish, Louisiana which will have a capacity of 20MTPA.

The site is being developed on a 630-acre site at river mile marker 55 on the Mississippi River about 30 miles south of New Orleans, Louisiana.

## **-JEFFERSON DAVIS PARISH-** **JEFFERSON DAVIS JAIL 4/14**

**Jennings Area** - While \$10 million of state funding has already been secured for land purchase and construction, funds are still needed to maintain and operate the Jeff Davis Parish Jail before construction can begin. An agreement has been signed with Earl B. Evans Estate to sell 17.02 acres of land. The property is located just west of the Highway 90 overpass in Jennings. Officials say they chose the site because of its proximity to the courthouse and the selling price. The sales price is \$272,320 which works out to roughly \$16,000 per acre, but the parish will only pay the appraised value—which could be less. The police jury decided an attempt to go out to the people for a 10-year half-cent sales tax proposal was in order.

### **Jefferson Davis Jail Update 5/14**

A new jail in Jeff Davis Parish gets the green light to move forward. Residents voted in favor of a half cents sales tax 72 percent to 28 percent. The parish already has \$10 million in state funding to build the facility. Parish officials said a new and larger jail has been long overdue. The current jail faces overcrowding issues and structural damage. With the new jail, the parish will go from housing about 65 inmates to a 200 hundred bed facility. The parish already has \$1.8 million on hand to get the project started. Now that the voters have pushed through the sales tax for jail maintenance, the next step is to move forward with construction. The parish has to comply with state requirements which include appraising the land and completing an environmental study. The parish said it hopes to close on the property and secure the title within 150 days. It is in an industrial area so there are no private residences nearby.

### **Jail completion by January 2018 2/17**

**Jennings** - The new \$9.4 million Jeff Davis Parish regional jail is expected to be completed by January 2018. The 31,000-square-foot facility will house 200 inmates, compared with 62 in the current jail.

The project was expected to take 18 months to complete. Thirty-one days have been added to the contract due to rain delays and additional dirt work. The permits required by the state Department of Transportation and Development for a driveway and entrance road and a water line crossing U.S. 90 have been approved. The contractor has completed the water line and has tied it in with the city's water system. Most of the work on a sewer main, including three manholes, is about 90 percent complete. Work is expected to begin next month on the driveway and parking lots. Current work on the 17.5-acre site off U.S. 90 includes the steel building and foundation. Preparation has begun for roof work and installation, which is expected to take about 30 days. Interior wall work is slated to begin soon, and that will allow interior work to move forward. Prefabricated modular cell units are expected to be delivered by March 1, and plans are underway to set a delivery date for generators.

Parish officials worked together to secure \$10 million from the state's capital outlay program to buy land and build the jail with no matching funds required. Voters approved a half-cent sales tax in 2014 to fund maintenance and operation of the jail. The tax will generate \$2.1 million a year. A 2012 feasibility study conducted by McNeese State University found that a new jail was needed to replace the 1963 jail, which is overcrowded, requires costly repairs and is located above the courtroom.

## **SOWELA – JENNINGS CAMPUS ADDITION**

**Jennings Area** – Ten acres of land adjacent to Jennings High School has been purchased through the Jeff Davis Land Commission for the future home of Sowela's \$10 million Jeff Davis instructional site. The land was purchased for \$400,000 and given to the state of Louisiana for the 35,000-square-foot building.

***SPECIAL ADDITION: Vernon Parish borders Beauregard and Allen Parishes and greatly contributes to the economic impact of the Southwest Louisiana region. This special report is included for informational purposes only.***

## **-VERNON PARISH-**

### **FORT POLK PROGRESS 6/13**

Leesville - Fort Polk Progress attributed the Army's announcement that the Joint Readiness Training Center and Fort Polk is not among the installations affected by the Army's reduction of its active component brigade combat teams (BCTs) to strong community support and the leadership of communities from across the region. The 4th Brigade Combat Team, 10th Mountain Division remains at Fort Polk, according to a press release by Fort Polk's Public Affairs office. The Army is inactivating and reorganizing BCTs at other installations nationwide and in Europe as well as reducing and reorganizing numerous non-BCT units - many commonly referred to as BCT enablers - as part of the end strength reduction. Fort Polk Progress marshaled its resources and supporters from across the state to address faulty information concerning Fort Polk that could have been used in the Army's decision-making process and ensured that the Army used the most accurate, up to date information in making any decisions concerning the military base.

### **Fort Polk Update 2/15**

Fort Polk is one of 30 bases nationwide on the chopping block for troop reductions. The U.S. Department of Army is proposing a cut of 6,500 troops at Fort Polk. While their decision won't be announced until early summer, they will be visiting Fort Polk March 3. Both Leesville Mayor Rick Allen and DeRidder Mayor Ron Roberts say the reduction would negatively impact the economy. "The majority of the troops at Fort Polk choose to live off-post... Fort Polk inserts about \$26 billion into the state's economy," said Mayor Allen. Mayor Roberts added, "Fort Polk is a community of 30,000 but the economic engine and really the educational engine that drives the Fort Polk community is outside Fort Polk. It's in DeRidder and it's in Leesville." It's why they're encouraging their communities to voice support for the troops March 3. "We are approaching the March 3 listening session which is the last step in the process of the army gathering all of the information to help them make the decisions about where to make the cuts," said Tammy Sharp, public relations consultant for Fort Polk Progress. Sharp says the last time they faced cuts, in 2013, the community's support helped prevent reductions.

### **Update 6/15**

WASHINGTON, D.C. — Fort Polk Progress has been honored with the 2015 Community Excellence Award from the Association of Defense Communities (ADC) for its successful collaboration with local, state and federal partners in support of the educational community at Fort Polk. Michael Reese, chairman of Fort Polk Progress, accepted the award June 24 at a special Congressional Breakfast on Capitol Hill during the 2015 Defense Communities National Summit hosted by ADC. The ceremony was attended by members of Congress and leaders from the Pentagon.

"Since it was formed in 2006, Fort Polk Progress has been dedicated to bringing together partners from throughout Louisiana to focus on making Fort Polk a 'Station of Choice' for soldiers and families. We recognize that the quality of education provided by the schools that surround Fort Polk is vitally important to soldiers, families and Army leadership," said Reese. "Our Education Initiative represents a tremendous amount of collaboration between base families, base leadership, state Department of Education, local school districts, higher education institutions, the business

community and education experts, all focused on a plan for constant improvement, assessment and communication."

ADC ([www.defensecommunities.org](http://www.defensecommunities.org)) is the nation's leading association representing U.S. communities and states with a significant military presence and their partner organizations. It unites the diverse interests of communities, states, the private sector and the military on issues such as protecting defense infrastructure, community-military partnerships, defense real estate, mission growth, base redevelopment, and support for military families and veterans.

When moving to a new locale, military families often ask about the state of the schools in their new communities. They're not alone. Army Chief of Staff Gen. Raymond Odierno called for an evaluation of all schools near Army installations in October 2013 and warned governors and legislators publicly that school performance will factor into decisions regarding the Army's "future force structure."

How one defense community is addressing this issue is most noteworthy. Fort Polk Progress, a regional community organization that supports Fort Polk's continued presence in Vernon Parish took up the gauntlet Odierno had thrown down by forming, leading and integrating a broad and ambitious Education Initiative. Fort Polk Progress used its experience in collaborating with local, state and federal partners to acquire funding for the initiative and to bring its many partners into the fold. This partnership is composed of the Joint Readiness Training Center at Fort Polk, the Vernon Parish School District, Fort Polk Progress and a variety of state agencies, educational institutions and businesses.

Its goals are to improve school performance and inform parents about the state's core educational standards and about how parents can support their children's academic achievement. The partners also decided to benchmark their progress by comparing Vernon Parish schools' academic performance with that of the national average and of schools that support other Army installations. The Education Initiative began this process by bringing local residents and education experts together to identify the school system's strengths and challenges. The partners then held an education symposium at Fort Polk's Bayou Theater to discuss the challenges and identify goals and the steps to help achieve those goals. The symposium attracted about 700 educators, soldiers and family members, as well as the director of Family and Morale, Welfare & Recreation for the Army's Installation Management Command (IMCOM), representing the chief of staff.

Education Initiative partners provided funding for near-term projects and to meet priorities parents had proposed during the symposium. These included holding summer enrichment camps, improving communication between schools and parents, hosting a Back-to-School Resource Fair and establishing committees of parents, teachers, higher education partners and local business representatives to finalize the initiative's strategic plan, which was presented to the Vernon Parish School Board in May. Fort Polk Progress planned for long-term follow-through by establishing a governance board to monitor the plan's implementation and assess its effectiveness.

The initiative already has yielded some notable results. Odierno himself visited Fort Polk last April and praised the installation for the progress it had made in its stated goal of moving Fort Polk area schools "from good to great."

#### **Update 7/15**

WASHINGTON, D.C. – Fort Polk in Louisiana will be losing 388 troops, representing a 4.8 percent reduction, the Army confirmed Thursday. The cuts are part of a draw down nationally of 40,000 troops, the Pentagon said. While Louisiana lawmakers criticized the cuts at Fort Polk, the



reduction was less than some officials had feared. Some had projected a loss of 650 troops or more at the base, located west of Alexandria.

"While I'd rather not see any drawdown of our troops, this is ultimately positive news – Fort Polk was saved from significantly greater cuts," said Sen. David Vitter, R-La. "We need to remain vigilant against attempts to reduce our force structure at the expense of our national security, and making sure that our troops at Fort Polk have the support they need will remain among my top priorities."

Vitter and others said a key to keep troop levels at Fort Polk stable was keeping the 3rd BCT (Brigade Combat Team), 10th Mountain Division, which was reflagged from the 4/10 in February. The unit has about 3,000 active duty troops. According to the Defense Department, Fort Polk, which currently has 8,128 troops, will drop to 7,740 by 2017. Overall, the Army is dropping troop levels from 490,000 to 450,000.

"While I am opposed to the drawdown, the good news is the battalion is staying," said Rep. Ralph Abraham, R-Alto. "This is the result of thousands of community members working very hard to protect their base. We must continue to stand up for Fort Polk going into the future." Other bases had more substantial cuts, according to information compiled by Vitter's office: Fort Hood in Texas, losing 3,350 soldiers; Fort Benning in Georgia, 3,400; Joint Base Elmendorf-Richardson in Alaska, 2,600; Joint Base Lewis-McChord in Washington State, 1,250; Fort Bliss in Texas, 1,219 troops and Ford Drum in New York, 1,000.

"While Fort Polk will be losing almost 400 soldiers, the cuts could have been in the thousands, mirroring the impact to other bases around the country," said Rep. John Fleming, R-Minden. "The support from Louisiana's local communities along with state and federal officials no doubt played a significant role convincing Army leaders of the value of Fort Polk."

Said Rep. Garret Graves, R-Baton Rouge: "The Army is getting smaller, which I do not support. But Fort Polk's survival will result in superior combat readiness and operational efficiency, which is absolutely our desired national security outcome. And the entire Central Louisiana community should be commended for their efforts to support Fort Polk and the US Army."

Rep. Charles Boustany, R-Lafayette, expressed disappointment at the cuts. "However, it is a testament to the strong grassroots support for the Post that Fort Polk was spared from much deeper cuts. As other states experience troop reductions in the thousands, Fort Polk's Brigade Combat Team and Joint Readiness Training Center will remain intact – an important victory for Louisiana," Boustany said.

U.S. Sen. Bill Cassidy, R-La., also noted the cuts were not as severe as feared. "Fort Polk has been spared the deep cuts other bases received," Cassidy said. "The positions lost are part of the Fort Polk family. We regret this loss but recognize it could have been worse. We celebrate that the Brigade Combat Team remains intact and there's every indication Fort Polk will continue to be recognized as the important training center it is, preparing our troops to defend our country."

*Executive Summary Notes for Lake Charles, MSA (Calcasieu & Cameron Parishes)*

The **Lake Charles MSA** remains the hottest area of the state. This region has a remarkable \$45.4 billion in industrial projects under construction and an equally remarkable \$51.0 billion at the FEED and permitting stage. A huge boom in industrial construction workers will drive this region's employment up by 3,800 jobs (+3.6%) in 2017, before slowing to a still-respectable +2,200 jobs in 2018. In percentage terms, this will make Lake Charles the fastest growing region of the state by a wide margin. This MSA's growth rate could become much larger if the projects at the FEED stage move to construction.

**2014-15: The Real Boom Begins**

As Lake Charles entered 2014, we began to see the first evidence of a massive boom in this corner of the state unlike any we have ever seen before. Specifically:

- In 2014 employment in the Lake Charles MSA set a regional record for the first time since 2008.
- In 2015, employment passed the 100,000 mark for the first time in the MSA's history and it passed Houma to become the fourth largest MSA in the state.
- Lake Charles has now been the fastest growing MSA in the state for three straight years, adding 12,500 jobs and expanding by more than 4.5% a year. In 40 years of monitoring the Louisiana economy we have never seen back-to-back job performances like that in any MSA in the state.

What was the source of this remarkable performance? By mid-year 2016 we had tabulated almost **\$96.4 billion in announced industrial projects** for the MSA since 2012. We have been monitoring the state's economy for four decades; this figure exceeds the best year of announcements for the whole state by a factor of a least 10.

Of this total, we estimate that **\$45.4 billion of these projects are already underway or completed**, and approximately \$51 billion are at the financing, permitting or FEED stage (that is, they are still "potential" projects). This means that if these projects go vertical, Lake Charles will see record setting growth well into 2018. Our projections for this region are based on the very conservative assumption that few of these projects will go forward. If just one or two break ground, our forecast for 2018 will be too conservative by far.

*Forecast for 2015-16: Will the Boom Tail Off in 2017?*

**We are expecting Lake Charles to add 3,800 jobs in 2017 (+3.8%), with the growth rate dropping slightly in 2018 to 2,200 jobs (+2%) --- a total growth rate of 5.8% over two years.** No other MSA in the state is expected to come close to this growth rate. Baton Rouge comes in second with a 2.2% growth rate. Lake Charles' growth rate is expected to be nine times greater than the state as a whole (0.6%) over that same time period. The slower growth rate in 2018 is based on some of the projects underway beginning to tail off as completion nears. However, our forecast for 2018 assumes almost none of the projects at the FEED stage will go forward to construction. This is a very conservative position and one that could make the 2018 projection far too conservative.

**Permanent Indirect Jobs:** The indirect impact is the value of inputs purchased in subsequent rounds of spending by the supporting industries. So the indirect jobs result from the supporting industries related to each project.

**Permanent Induced Jobs:** The induced impact (this impact is often called the household-spending effect) is the value of goods and services purchased by all workers whose earnings are affected by the final-demand change. The induced jobs come from the increased spending of the workers that are in the directly impacted project and the supporting industries to that project.

**The indirect jobs and the induced jobs are shown separately because there must be an assumption that the additional household spending is occurring in that area of the project.**

Source: Older version of LED RIMS II Projection Models used on projects dated prior to January 2016. Beginning January 2016, updated LED RIMS II Projection Models are used.

# SWLA Projects Report 2017 Updated 08.01.17

Compiled by the Southwest Louisiana Economic Development Alliance, this report reflects projects that are still active or not completed as of August 1, 2017. Some projects may have been announced or started in prior years. All information in this report is either provided by the company themselves or from press releases provided through media. This is not an exhaustive list of all projects in SWLA as some companies are in phases where they are not ready to publicly share information about their projects.

PARISH	PROJECT
<b>Projects Under Construction</b>	
Calcasieu	Lotte Westlake Chemical Complex
	Belle Savanne
	* Big Lake Fuels (G2X)
	Entergy Louisiana
	Indorama Ventures
	York Capital (formerly Juniper GTL)
	Lake Charles Memorial Health System
	Lake Charles Regional Airport
	Lakes @ Morganfield
	McNeese State University
	PLC - Calcasieu Ship Channel
	Sasol - Ethane Cracker
	VA Hospital
	West Calcasieu Port
Cameron	Cheniere LNG Phase 1 & 2
	Cameron Access
	Cameron LNG
Jeff Davis	Sowela Jennings Campus Facility
<b>Subtotal</b>	<b>\$43,272,139,826</b>
PARISH	PROJECT
<b>Announced Projects Pending Final Approval</b>	
Calcasieu	* ART
	Dongsung Finetec
	Driftwood LNG
	Gulf South Pipeline Company
	* Lake Charles LNG/Shell
	Lake Charles Methanol LLC
	Lake Charles Memorial Health
	Live Oak LNG
	Magnolia LNG
	McNeese State University
	Sasol GTL
	Sears Residential Housing
Cameron	Cheniere LNG Phase 3
	Commonwealth (formerly Waller Point) LNG
	Port Cameron , LLC
	G2 LNG
	Monkey Island LNG (formerly SCT&E LNG)
	Venture Global LNG
Jeff Davis	Jeff Davis Jail
<b>Subtotal</b>	<b>\$73,601,465,000</b>
<b>Total</b>	<b>\$116,873,604,826</b>

JOB	Projects Under Construction	Announced Projects Pending Final Approval
Construction Jobs	17,775	20,290
Permanent Direct Jobs	1,893	2,498
Permanent Indirect Jobs	3,925	3,152
Permanent Induced	3,769	3,033
<b>TOTAL ESTIMATED</b>	<b>27,362</b>	<b>28,973</b>

**Permanent Indirect Jobs**

The indirect impact is the value of inputs purchased in subsequent rounds of spending by the supporting industries. So the indirect jobs result from the supporting industries related to each project.

**Permanent Induced Jobs**

The induced impact (this impact is often called the household-spending effect ) is the value of goods and services purchased by all workers whose earnings are affected by the final-demand change. The induced jobs come from the increased spending of the workers that are in the directly impacted project and the supporting industries to that project.

The indirect jobs and the induced jobs are shown separately because there must be an assumption that the additional household spending is occurring in the area of the project.

\* Project Delayed

\*\*Cheniere LNG - Portion of the permanent jobs are attributed to Phase 3. They are reported in aggregate until the numbers are attributed to each phase by the company.

**Below is a report of projects completed as of August 1, 2017.**

PARISH	PROJECT
<b>Completed Projects 2012-2017</b>	
Allen	Allen Parish Jail
	Seven Clans Hotel @ Coushatta
Beauregard	Beauregard Courthouse
	Packaging Inc. of America (Boise)
Calcasieu	Chennault Hanger
	Crying Eagle Brewery
	Delta Downs Casino Hotel
	Farmers Rice Milling
	Golden Nugget
	Golden Nugget Rush Tower
	Heritage Square
	IFG Port Holdings
	Lake Charles City Court
	Lake Charles Regional Airport
	L' Auberge
	Matheson TriGas
	McNeese State University
	Northup Grumman
	PLC - Rail Improvements
	SW Beverage
	SEED Center
	Sowela Aviation Training Facility
	Sowela Industrial Training Facility
	Sowela Nursing/Health Facility
	Sycamore Student Center @ Sowela
	West Calcasieu Event Center
	Westlake Chemical
Cameron	Cameron Fisheries Facility
Jeff Davis	LA Spirits
	Metalplate Galvanizing
	Porocel
	Zagis Expansion
<b>Total</b>	<b>\$1,850,118,364</b>

Source: LED RIMS II Projection Models

Compiled by the Research Director of the Southwest Louisiana Economic Development Alliance

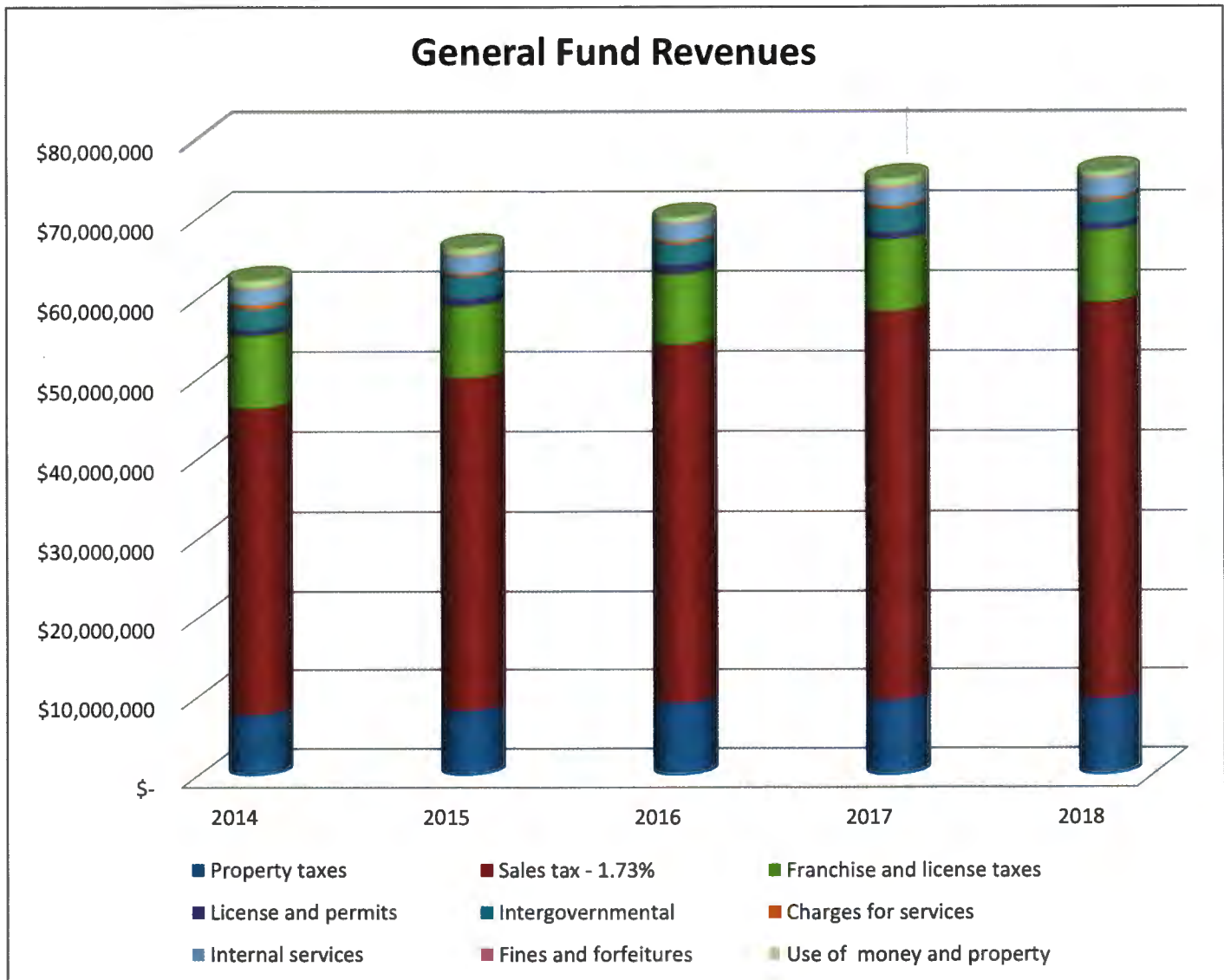
Updated 08.01.2017

# **MISCELLANEOUS STATISTICS**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**GENERAL FUND REVENUE COMPARISON**

Revenue	Actual Fiscal Year 2013-2014	Actual Fiscal Year 2014-2015	Actual Fiscal Year 2015-2016	Projected Results EOY 2016-2017	Proposed Budget 2017-2018
Property taxes	\$ 7,659,376	\$ 8,129,581	\$ 9,070,483	\$ 9,417,405	\$ 9,509,481
Sales tax - 1.73%	38,596,149	41,924,375	45,119,832	48,857,809	49,874,175
Franchise and license taxes	9,119,654	8,982,214	8,806,384	8,999,566	8,920,000
License and permits	733,154	920,264	1,134,377	849,552	840,650
Intergovernmental	2,513,429	2,742,913	2,590,423	3,021,568	2,881,090
Charges for services	545,425	359,344	382,717	376,373	366,600
Internal services	1,909,461	2,092,647	2,092,647	2,080,192	2,360,709
Fines and forfeitures	253,920	195,139	186,042	288,367	220,400
Use of money and property	937,921	921,564	765,057	1,047,491	801,850
Total operating revenues	<u>\$ 62,268,489</u>	<u>\$ 66,268,041</u>	<u>\$ 70,147,962</u>	<u>\$ 74,938,323</u>	<u>\$ 75,774,955</u>

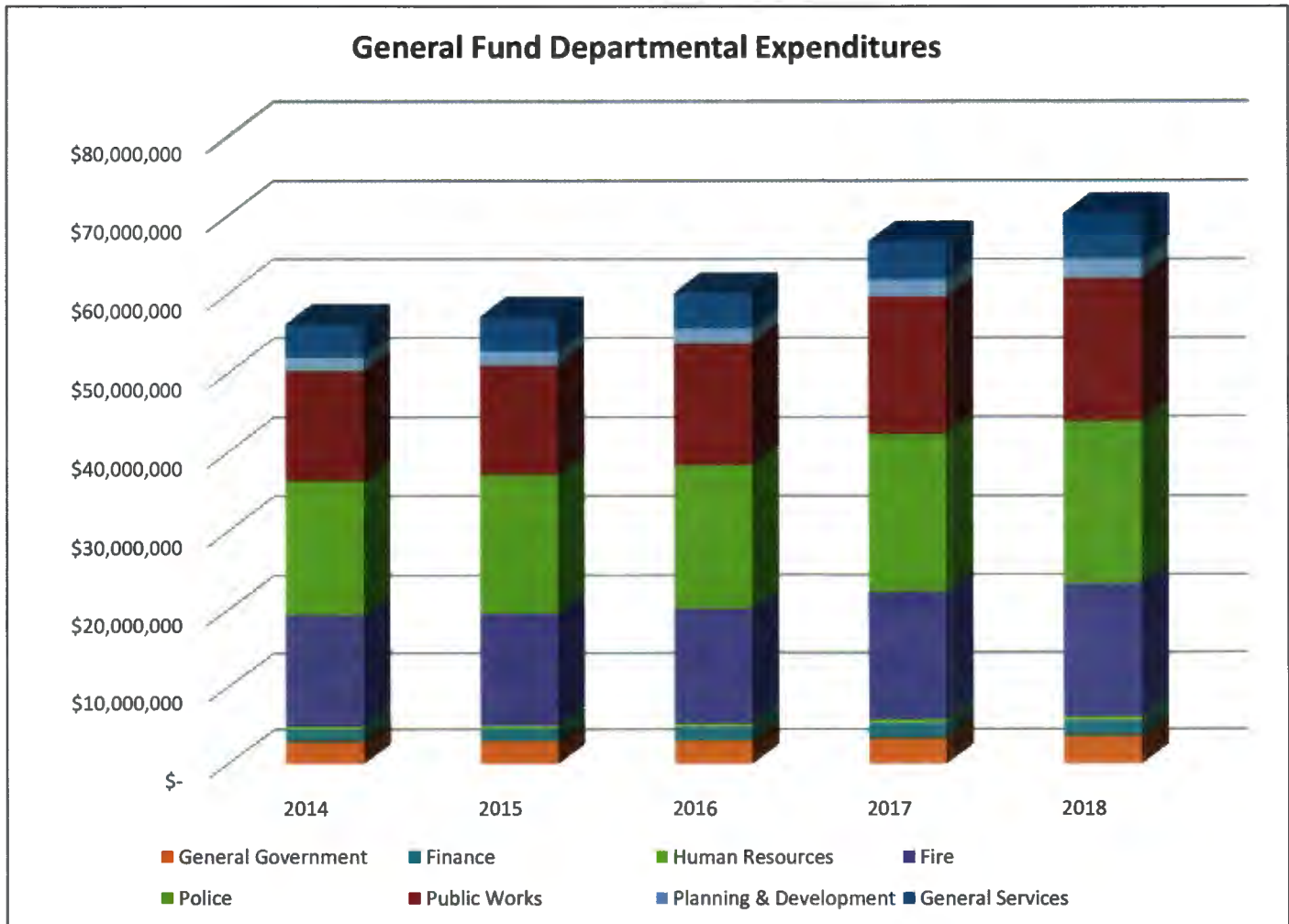




**CITY OF LAKE CHARLES  
FISCAL YEAR 2017 - 2018 ANNUAL BUDGET**

**GENERAL FUND EXPENDITURE COMPARISON BY DEPARTMENT**

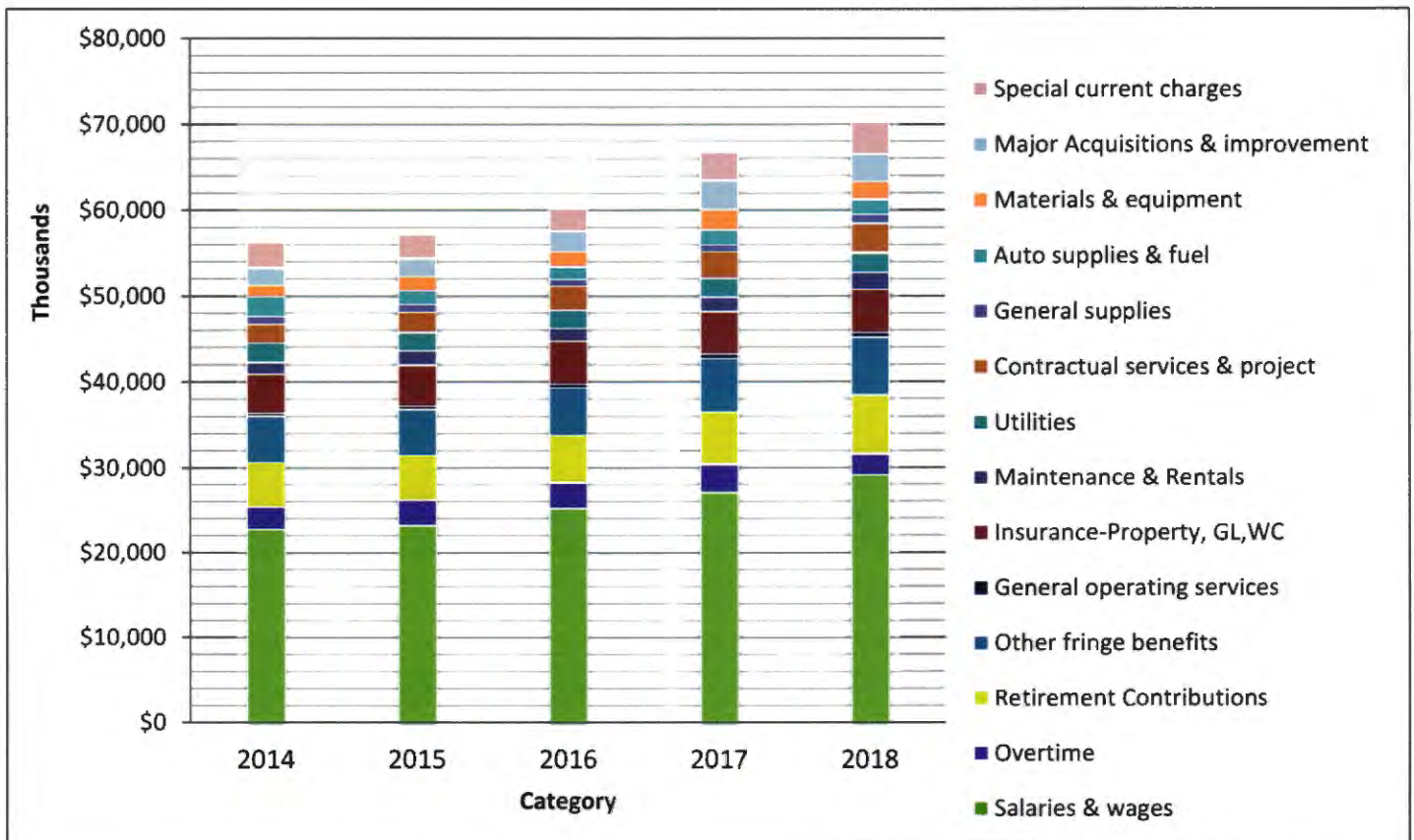
<b>Department</b>	<b>Actual Fiscal Year 2013-2014</b>	<b>Actual Fiscal Year 2014-2015</b>	<b>Actual Fiscal Year 2015-2016</b>	<b>Projected Results EOY 2016-2017</b>	<b>Proposed Budget 2017-2018</b>
General Government	\$ 2,945,962	\$ 3,016,207	\$ 3,059,233	\$ 3,346,186	\$ 3,658,932
Finance	1,594,290	1,610,407	1,739,594	1,925,036	1,997,740
Human Resources	339,091	367,152	374,721	420,438	439,012
Fire	14,416,100	14,500,180	14,938,379	16,609,243	17,223,133
Police	17,145,783	17,734,455	18,386,598	20,051,258	20,662,711
Public Works	13,909,363	13,825,071	15,280,579	17,310,105	18,057,116
Planning & Development	1,693,469	1,760,153	1,927,503	2,161,901	2,466,358
General Services	4,243,854	4,415,871	4,520,982	4,935,867	5,800,645
Operating expenses	56,287,912	57,229,496	60,227,589	66,760,034	70,305,647
Transfers * not included below	4,217,148	7,040,146	11,283,724	6,539,110	9,030,502
<b>Total expenditures</b>	<b>\$ 60,505,060</b>	<b>\$ 64,269,642</b>	<b>\$ 71,511,313</b>	<b>\$ 73,299,144</b>	<b>\$ 79,336,149</b>



## CITY OF LAKE CHARLES FISCAL YEAR 2017 - 2018 ANNUAL BUDGET

### GENERAL FUND EXPENDITURE COMPARISON BY CATEGORY

Expenditure Category	Actual Fiscal Year 2013-2014	Actual Fiscal Year 2014-2015	Actual Fiscal Year 2015-2016	Projected Results EOY 2016-2017	Proposed Budget 2017-2018
Salaries & wages	\$ 22,747,831	\$ 23,200,135	\$ 25,195,942	\$ 27,004,700	\$ 29,172,314
Overtime	2,624,617	2,929,511	3,022,621	3,419,800	2,460,250
Retirement Contributions	5,283,123	5,330,957	5,570,733	6,122,800	6,835,645
Other fringe benefits	5,399,815	5,400,420	5,557,003	6,228,043	6,727,750
General operating services	333,839	355,890	372,906	432,383	544,800
Insurance-Property, GL,WC	4,571,867	4,786,093	5,012,669	5,003,790	5,034,168
Maintenance & Rentals	1,333,632	1,605,333	1,493,435	1,701,749	2,008,050
Utilities	2,226,448	2,162,884	2,148,701	2,167,891	2,253,150
Contractual services & project	2,254,889	2,411,753	2,789,071	3,086,729	3,410,720
General supplies	836,949	865,500	815,824	830,273	1,089,575
Auto supplies & fuel	2,365,560	1,648,066	1,454,933	1,740,304	1,734,750
Materials & equipment	1,296,669	1,586,469	1,797,165	2,333,282	2,069,700
Major Acquisitions & improvement	2,075,402	2,172,383	2,394,281	3,412,909	3,222,700
Special current charges	2,937,272	2,774,102	2,602,305	3,275,383	3,742,075
Operating expenses	<u>56,287,913</u>	<u>57,229,496</u>	<u>60,227,589</u>	<u>66,760,036</u>	<u>70,305,647</u>
Transfers * not included below	4,217,147	7,040,146	11,283,724	6,539,110	9,030,502
Total expenditures	<u>\$ 60,505,060</u>	<u>\$ 64,269,642</u>	<u>\$ 71,511,313</u>	<u>\$ 73,299,146</u>	<u>\$ 79,336,149</u>

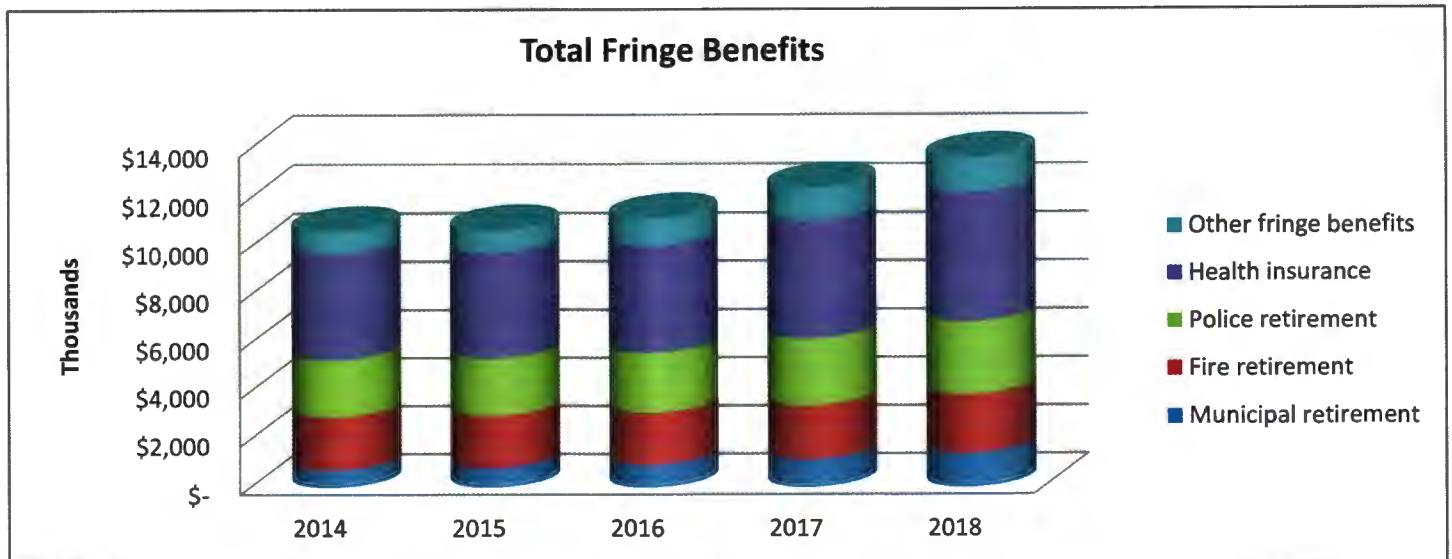
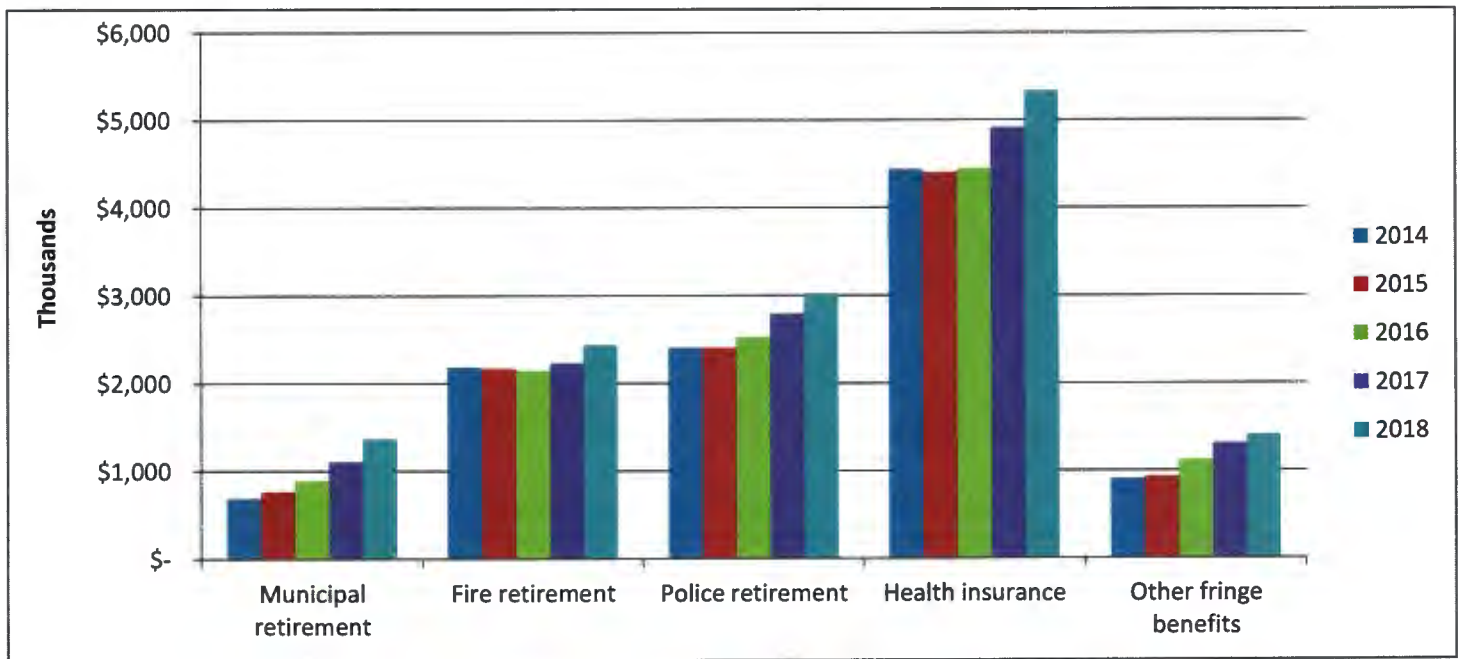




## CITY OF LAKE CHARLES FISCAL YEAR 2017 - 2018 ANNUAL BUDGET

### GENERAL FUND EXPENDITURE FRINGE BENEFIT COSTS

Fringe Benefits	Actual Fiscal Year 2013-2014	Actual Fiscal Year 2014-2015	Actual Fiscal Year 2015-2016	Projected Fiscal Year 2016-2017	Proposed Budget 2017-2018
Municipal retirement	\$ 688,484	\$ 767,703	\$ 891,402	\$ 1,107,440	\$ 1,366,270
Fire retirement	2,179,415	2,162,229	2,142,833	2,225,060	2,435,640
Police retirement	2,402,311	2,401,025	2,521,751	2,790,300	3,019,525
Health insurance	4,440,226	4,399,640	4,448,679	4,916,950	5,333,225
Other fringe benefits	904,705	929,135	1,123,071	1,311,093	1,408,735
<b>Total fringe benefit costs</b>	<b>\$ 10,615,141</b>	<b>\$ 10,659,732</b>	<b>\$ 11,127,736</b>	<b>\$ 12,350,843</b>	<b>\$ 13,563,395</b>



**CITY OF LAKE CHARLES, LOUISIANA**

Net Position by Component

Last Ten Fiscal Years

(accrual basis of accounting)

(amounts expressed in thousands)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>Governmental activities</b>				
Invested in capital assets, net of related debt	\$ 160,853	\$ 200,193	\$ 204,550	\$ 216,618
Restricted	48,485	42,220	30,622	60,553
Unrestricted	<u>64,136</u>	<u>48,188</u>	<u>62,216</u>	<u>31,362</u>
Total governmental activities net assets	<u>\$ 273,474</u>	<u>\$ 290,601</u>	<u>\$ 297,388</u>	<u>\$ 308,533</u>
<b>Business-type activities</b>				
Invested in capital assets, net of related debt	\$ 59,165	\$ 66,241	\$ 67,502	\$ 68,319
Assigned	<u>5,716</u>	<u>555</u>	<u>2,363</u>	<u>2,851</u>
Total governmental activities net assets	<u>\$ 64,881</u>	<u>\$ 66,796</u>	<u>\$ 69,865</u>	<u>\$ 71,170</u>
<b>Primary Government</b>				
Invested in capital assets, net of related debt	\$ 220,018	\$ 266,434	\$ 272,052	\$ 284,937
Restricted	48,485	42,220	30,622	60,553
Unrestricted	<u>69,852</u>	<u>48,743</u>	<u>64,579</u>	<u>34,213</u>
Total governmental activities net assets	<u>\$ 338,355</u>	<u>\$ 357,397</u>	<u>\$ 367,253</u>	<u>\$ 379,703</u>

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 223,583	\$ 228,301	\$ 230,614	\$ 240,382	\$ 243,940	\$ 259,977
51,978	31,734	23,169	22,757	24,596	31,273
44,864	72,112	90,900	54,000	72,792	77,180
<u>\$ 320,425</u>	<u>\$ 332,147</u>	<u>\$ 344,683</u>	<u>\$ 317,139</u>	<u>\$ 341,328</u>	<u>\$ 368,430</u>
\$ 66,627	\$ 68,959	\$ 68,562	\$ 70,785	\$ 69,095	\$ 68,622
5,584	7,909	11,729	17,502	22,049	24,166
<u>\$ 72,211</u>	<u>\$ 76,868</u>	<u>\$ 80,291</u>	<u>\$ 88,287</u>	<u>\$ 91,144</u>	<u>\$ 92,788</u>
\$ 290,210	\$ 297,260	\$ 299,176	\$ 311,167	\$ 313,035	\$ 328,599
51,978	31,734	23,169	22,757	24,596	31,273
50,448	80,021	102,629	71,502	94,841	101,346
<u>\$ 392,636</u>	<u>\$ 409,015</u>	<u>\$ 424,974</u>	<u>\$ 405,426</u>	<u>\$ 432,472</u>	<u>\$ 461,218</u>

**CITY OF LAKE CHARLES, LOUISIANA**

Change in Net Position  
Last Ten Fiscal Years  
(accrual basis of accounting)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
<b>Expenses</b>										
Governmental activities:										
General government	\$ 4,102,319	\$ 4,158,299	\$ 4,428,106	\$ 4,565,486	\$ 4,585,082	\$ 4,644,212	\$ 4,567,288	\$ 4,778,135	\$ 5,316,267	\$ 5,612,894
Public safety	28,708,138	28,400,481	30,691,441	29,211,079	28,681,562	30,667,312	31,412,865	32,257,586	33,401,455	36,589,474
Public works	24,449,739	26,341,091	26,204,810	24,948,706	30,294,422	29,047,659	28,841,269	30,295,303	32,980,130	34,279,219
Planning and development	2,729,542	3,011,317	2,420,483	2,855,462	3,195,533	2,981,902	2,991,321	2,663,000	2,672,381	2,521,348
General services	5,901,532	5,201,297	7,819,930	7,327,977	4,384,287	5,428,845	5,687,941	5,659,656	6,021,391	5,838,645
Community services	5,814,605	5,658,398	6,101,747	5,699,264	6,936,038	6,730,143	6,174,061	6,350,062	6,668,047	7,191,241
Interest in long-term debt	1,997,185	2,850,831	2,703,667	3,396,559	3,935,479	4,053,332	3,409,036	3,203,842	3,138,628	2,703,865
Total governmental activities	<u>73,703,060</u>	<u>75,621,714</u>	<u>80,370,184</u>	<u>78,004,533</u>	<u>82,012,403</u>	<u>83,553,405</u>	<u>83,083,781</u>	<u>85,207,584</u>	<u>90,198,299</u>	<u>94,736,686</u>
Business-type activities:										
Civic center	3,101,741	3,274,154	3,265,481	3,734,478	3,575,028	3,356,078	3,014,670	3,091,611	3,365,531	3,949,094
Golf course	1,299,432	1,247,986	1,480,511	1,432,343	1,495,425	1,489,217	1,539,186	1,612,629	1,648,783	1,680,137
Transit	1,996,952	2,540,820	2,359,228	2,038,547	2,215,223	2,298,862	2,354,540	2,714,383	2,917,813	3,066,511
Water	8,144,570	8,829,630	9,139,256	8,645,421	8,948,287	8,980,994	9,181,423	9,622,826	9,890,095	10,173,955
Total business-type activities	<u>14,542,695</u>	<u>15,892,590</u>	<u>16,244,476</u>	<u>15,850,789</u>	<u>16,233,963</u>	<u>16,125,151</u>	<u>16,089,819</u>	<u>17,041,449</u>	<u>17,822,222</u>	<u>18,869,697</u>
Total primary government	<u>\$ 88,245,755</u>	<u>\$ 91,514,304</u>	<u>\$ 96,614,660</u>	<u>\$ 93,855,322</u>	<u>\$ 98,246,366</u>	<u>\$ 99,678,556</u>	<u>\$ 99,173,600</u>	<u>\$ 102,249,033</u>	<u>\$ 108,020,521</u>	<u>\$ 113,606,383</u>
<b>Program Revenues</b>										
Governmental activities:										
Charges for services:										
General government	\$ 4,874,140	\$ 4,855,947	\$ 5,126,923	\$ 5,091,090	\$ 5,432,955	\$ 5,067,281	\$ 5,497,834	\$ 5,423,120	\$ 5,730,156	\$ 5,997,403
Public works	5,691,800	8,066,296	8,215,969	9,006,678	10,317,926	11,146,171	11,767,500	12,706,586	13,459,995	13,438,315
Other activities	1,221,578	1,165,914	911,091	1,030,878	1,123,347	1,106,880	1,108,756	996,480	744,123	751,477
Operating grants and contributions	3,968,837	5,920,889	3,801,382	4,426,140	4,505,960	5,037,836	5,237,139	4,428,311	4,675,984	4,002,036
Capital grants and contributions	4,472,089	2,917,678	4,913,193	5,685,329	5,843,875	2,991,355	3,949,165	7,243,043	5,516,540	8,346,684
Total govmtl activity prgrm revenues	<u>20,228,444</u>	<u>22,926,724</u>	<u>22,968,558</u>	<u>25,240,115</u>	<u>27,224,063</u>	<u>25,349,523</u>	<u>27,560,394</u>	<u>30,797,540</u>	<u>30,126,798</u>	<u>32,535,915</u>
Business-type activities:										
Charges for services:										
Civic center	932,746	915,970	1,047,163	930,113	968,296	975,050	941,963	968,322	1,000,078	1,138,735
Golf course	1,046,555	985,883	1,126,764	905,153	928,512	844,392	974,094	1,046,272	1,012,359	992,086
Transit	80,615	83,792	62,810	81,418	98,804	115,597	111,750	189,754	184,332	189,931
Water	6,286,427	6,936,227	7,586,073	8,925,396	10,333,108	10,657,748	11,327,208	12,066,695	12,687,985	12,300,282
Operating grants and contributions	1,272,010	1,157,412	1,198,730	1,307,484	1,411,923	1,422,853	1,515,747	1,647,581	2,303,705	2,834,655
Capital grants and contributions	256,761	1,213,667	1,510,505	1,698,748	736,314	3,184,780	541,173	7,795,194	801,268	266,752
Total busnss-type prgrm revens	<u>9,875,114</u>	<u>11,292,951</u>	<u>12,532,045</u>	<u>13,848,312</u>	<u>14,476,957</u>	<u>17,200,420</u>	<u>15,411,935</u>	<u>23,713,818</u>	<u>17,989,727</u>	<u>17,722,441</u>
Total primary gvrnment program revenues	<u>\$ 30,103,558</u>	<u>\$ 34,219,675</u>	<u>\$ 35,500,603</u>	<u>\$ 39,088,427</u>	<u>\$ 41,701,020</u>	<u>\$ 42,549,943</u>	<u>\$ 42,972,329</u>	<u>\$ 54,511,358</u>	<u>\$ 48,116,525</u>	<u>\$ 50,258,356</u>

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Net (expense)/revenue										
Governmental activities	\$ (53,474,616)	\$ (52,694,990)	\$ (57,401,626)	\$ (52,764,418)	\$ (54,788,340)	\$ (58,203,882)	\$ (55,523,387)	\$ (54,410,044)	\$ (60,071,501)	\$ (62,200,771)
Business-type activities	(4,667,581)	(4,599,639)	(3,712,431)	(2,002,477)	(1,757,006)	1,075,269	(677,884)	6,672,369	167,505	(1,147,256)
Total primary government net expenses	<u>\$ (58,142,197)</u>	<u>\$ (57,294,629)</u>	<u>\$ (61,114,057)</u>	<u>\$ (54,766,895)</u>	<u>\$ (56,545,346)</u>	<u>\$ (57,128,613)</u>	<u>\$ (56,201,271)</u>	<u>\$ (47,737,675)</u>	<u>\$ (59,903,996)</u>	<u>\$ (63,348,027)</u>
<b>General Revenues and Other Changes in Net Assets</b>										
<b>Governmental activities</b>										
Taxes										
Property taxes	\$ 6,536,673	\$ 6,612,603	\$ 7,348,241	\$ 7,489,471	\$ 7,923,348	\$ 7,707,653	\$ 8,176,273	\$ 8,631,895	\$ 9,163,826	\$ 10,217,089
Sales taxes	44,710,221	45,584,783	45,149,671	41,685,781	43,127,692	45,659,894	46,717,755	50,519,838	54,786,123	60,570,243
Franchise taxes	5,821,514	6,842,265	5,446,301	5,702,863	5,787,057	4,873,591	5,420,601	5,952,906	5,736,856	5,472,965
Riverboat taxes	6,961,367	8,399,666	9,099,020	8,959,034	9,113,904	9,713,282	9,691,942	9,664,375	11,054,210	10,799,768
Grants and contributions not restricted										
to specific programs	284,017	195,018	201,846	198,471	190,806	3,462,831	181,836	185,172	180,867	194,470
Interest and investment earnings	5,258,465	4,781,799	2,638,358	1,728,068	1,089,127	575,503	62,044	671,283	965,038	834,331
Miscellaneous	2,902,648	3,717,359	859,064	1,206,950	2,194,144	1,479,307	1,922,170	3,024,050	4,722,125	3,730,355
Gain (loss) on sales of capital assets	102,703	67,296	-	-	-	-	-	-	-	-
Transfers	(2,124,636)	(6,378,347)	(6,554,391)	(3,060,758)	(2,746,015)	(3,545,790)	(4,113,925)	(3,645,582)	(2,348,768)	(2,515,786)
Total governmental activities	<u>70,452,972</u>	<u>69,822,442</u>	<u>64,188,110</u>	<u>63,909,880</u>	<u>66,680,063</u>	<u>69,926,271</u>	<u>68,058,696</u>	<u>75,003,937</u>	<u>84,260,277</u>	<u>89,303,435</u>
Business-type activities:										
Grants and contributions not restricted										
to specific programs	200,000	200,000	200,000	200,000	-	-	-	-	-	-
Interest and investment earnings	589,768	181,262	26,597	46,565	52,549	35,695	(12,505)	81,712	227,141	133,929
Miscellaneous	1,064,948	252,500	-	-	-	-	-	-	113,376	141,451
Gain (loss) on sales of capital assets	-	(497,393)	-	-	-	-	-	-	-	-
Transfers	2,124,636	6,378,347	6,554,391	3,060,758	2,746,015	3,545,790	4,113,925	3,645,582	2,348,768	2,515,786
Total business type activities	<u>3,979,352</u>	<u>6,514,716</u>	<u>6,780,988</u>	<u>3,307,323</u>	<u>2,798,564</u>	<u>3,581,485</u>	<u>4,101,420</u>	<u>3,727,294</u>	<u>2,689,285</u>	<u>2,791,166</u>
Total primary government	<u>\$ 74,432,324</u>	<u>\$ 76,337,158</u>	<u>\$ 70,969,098</u>	<u>\$ 67,217,203</u>	<u>\$ 69,478,627</u>	<u>\$ 73,507,756</u>	<u>\$ 72,160,116</u>	<u>\$ 78,731,231</u>	<u>\$ 86,949,562</u>	<u>\$ 92,094,601</u>
<b>Change in Net Assets</b>										
Governmental activities	\$ 16,978,356	\$ 17,127,452	\$ 6,786,484	\$ 11,145,462	\$ 11,891,723	\$ 11,722,389	\$ 12,535,309	\$ 20,593,893	\$ 24,188,776	\$ 27,102,664
Business-type activities	(688,229)	1,915,077	3,068,557	1,304,846	1,041,558	4,656,754	3,423,536	10,399,663	2,856,790	1,643,910
Total primary government	<u>\$ 16,290,127</u>	<u>\$ 19,042,529</u>	<u>\$ 9,855,041</u>	<u>\$ 12,450,308</u>	<u>\$ 12,933,281</u>	<u>\$ 16,379,143</u>	<u>\$ 15,958,845</u>	<u>\$ 30,993,556</u>	<u>\$ 27,045,566</u>	<u>\$ 28,746,574</u>

**CITY OF LAKE CHARLES, LOUISIANA**  
**Governmental Activities Tax Revenues by Source**  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

<b>Fiscal Year</b>	<b>Property Tax</b>	<b>One Percent Sales Tax (1965)</b>	<b>Additional One Percent Sales Tax (1987)</b>	<b>Employee's Pay Quarter cent Sales Tax (1995)</b>	<b>One-Quarter Cent Sales Tax Debt Reserve Fund</b>	<b>Riverboat Gaming Tax</b>	<b>Electric Utility Franchise</b>	<b>Gas Utility Franchise</b>	<b>Cable Television Franchise</b>
2007	\$ 6,536,673	\$ 19,604,922	\$ 19,604,747	\$ 4,901,540	\$ -	\$ 6,961,367	\$ 4,521,714	\$ 671,183	\$ 628,617
2008	6,612,603	20,048,716	20,048,779	5,012,194	-	8,399,666	5,215,659	632,849	993,758
2009	7,348,241	19,767,418	19,767,417	4,932,015	-	9,099,020	3,964,234	588,931	893,136
2010	7,489,471	18,382,454	18,382,454	4,595,619	-	8,959,034	4,183,356	590,275	929,232
2011	7,923,348	18,994,509	18,994,509	4,750,340	-	9,113,904	4,346,623	483,307	957,127
2012	7,707,653	19,940,426	19,940,425	4,985,113	-	9,713,282	3,463,387	405,302	1,004,902
2013	8,176,273	20,638,460	20,638,461	5,159,621	-	9,691,942	4,009,040	396,650	1,014,911
2014	8,631,895	22,309,909	22,309,909	5,577,484	-	9,664,375	4,442,183	474,212	1,036,511
2015	9,163,826	24,233,672	24,233,672	6,058,418	-	11,054,210	4,339,524	420,979	976,353
2016	10,217,089	24,759,696	24,759,696	6,189,924	4,571,836	10,799,768	4,098,903	360,464	1,013,598

Notes:

L'Auberge du lac Casino opened in May 2005.

Harrahi's Riverboat closed in September 2005 after sustaining damage from Hurricane Rita.

Beginning fiscal year 2007, the City has entered into a Cooperative Endeavor Agreement with the Calcasieu Parish Policy Jury to pool gaming on a parish-wide basis.

2009 property tax revenues reflect the reassessment of property in 2008.

2013 property tax revenues reflect the reassessment of property in 2012.

2016 15 year quarter cent sales tax began January 2016

**CITY OF LAKE CHARLES, LOUISIANA**

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

(amounts expressed in thousands)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
General Fund										
Reserved	\$ 1,999,645	\$ 3,289,392	\$ 230,186	\$ 297,834						
Unreserved	29,486,833	28,820,688	28,007,800	25,483,998						
Nonspendable					\$ 486,580	\$ 543,389	\$ 478,983	\$ 525,480	\$ 621,486	\$ 666,530
Committed					2,895,603	2,567,929	2,363,360	2,853,169	2,413,358	2,061,843
Unassigned					21,932,680	22,245,646	23,053,203	25,996,329	28,338,533	27,297,165
Total General Fund	<u>31,486,478</u>	<u>32,110,080</u>	<u>28,237,986</u>	<u>25,781,832</u>	<u>25,314,863</u>	<u>25,356,964</u>	<u>25,895,546</u>	<u>29,374,978</u>	<u>31,373,377</u>	<u>30,025,538</u>
All other governmental funds										
Reserved	14,060,057	23,285,955	19,013,569	16,022,853						
Unreserved, reported in:										
Special revenue funds	10,620,548	8,778,666	12,922,418	14,598,101						
Capital projects funds	59,084,997	51,085,939	43,174,593	77,320,653						
Nonspendable					27,460	51,623	50,925	30,840	46,917	48,896
Restricted					44,338,979	31,731,731	23,962,211	22,754,774	24,595,560	31,272,991
Committed					51,269,454	50,934,223	57,358,834	57,603,158	65,108,250	72,116,986
Assigned					8,388,325	12,033,195	7,674,979	10,491,959	13,392,519	9,851,745
Total all other governmental funds	<u>83,765,602</u>	<u>83,150,560</u>	<u>75,110,580</u>	<u>107,941,607</u>	<u>104,024,218</u>	<u>94,750,772</u>	<u>89,046,949</u>	<u>90,880,731</u>	<u>103,143,246</u>	<u>113,290,618</u>
Total all governmental funds	<u>\$ 115,252,080</u>	<u>\$ 115,260,640</u>	<u>\$ 103,348,566</u>	<u>\$ 133,723,439</u>	<u>\$ 129,339,081</u>	<u>\$ 120,107,736</u>	<u>\$ 114,942,495</u>	<u>\$ 120,255,709</u>	<u>\$ 134,516,623</u>	<u>\$ 143,316,156</u>

\* The increases in fund balance in fiscal years 2007 and 2010 are due primarily to unspent bond proceeds from issues during the period for capital projects.

\* Note GASB 54 adopted in 2011.

\* GASB 68 adopted in 2015

**CITY OF LAKE CHARLES, LOUISIANA**

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
<b>Revenues:</b>										
Taxes	\$ 60,340,385	\$ 62,863,828	\$ 63,906,886	\$ 60,681,304	\$ 62,638,371	\$ 65,208,410	\$ 67,508,949	\$ 71,638,915	\$ 77,964,674	\$ 81,278,866
Licenses and permits	6,710,807	7,635,503	6,104,766	6,357,695	6,633,096	5,526,807	6,349,383	6,686,060	6,657,120	9,940,761
Intergovernmental	5,636,828	9,417,429	8,851,035	10,830,886	10,759,547	8,264,523	9,752,774	12,275,671	10,364,017	12,965,781
Charges for services	8,334,042	10,232,457	10,440,834	11,300,612	13,134,106	13,680,453	14,375,194	15,290,879	16,016,725	16,050,508
Fines and forfeitures	276,359	306,694	322,461	338,073	383,267	311,388	247,061	253,920	195,139	186,042
Miscellaneous	9,886,132	6,600,618	4,582,043	2,708,846	2,826,993	2,351,245	1,888,663	1,695,540	3,064,934	1,632,574
Total revenues	91,184,553	97,056,529	94,208,025	92,217,416	96,375,380	95,342,826	100,122,024	107,840,985	114,262,609	122,054,532
<b>Expenditures:</b>										
<b>Current operating:</b>										
General government	2,298,225	2,449,791	2,598,746	2,727,390	2,857,662	2,876,353	2,892,999	2,945,962	3,016,207	3,059,233
Finance	1,392,804	1,352,358	1,389,805	1,496,010	1,488,859	1,498,360	1,524,491	1,594,704	1,610,407	1,739,594
Human Resources	292,767	288,724	317,809	352,726	313,428	312,168	309,113	339,091	367,152	374,721
Fire	12,579,653	12,634,153	13,074,636	12,729,943	12,940,071	13,293,542	13,523,625	14,481,544	14,493,469	14,938,379
Police	14,371,715	14,094,524	14,196,539	15,775,008	16,200,141	17,108,345	18,311,542	17,911,230	18,096,917	18,530,921
Public works	18,974,532	20,648,106	20,039,183	20,272,640	20,324,226	21,183,964	21,449,006	22,045,127	22,093,947	23,986,800
Planning and development	2,515,448	2,805,009	2,305,258	2,596,371	3,028,735	2,785,459	2,793,690	2,535,761	2,679,361	2,521,354
Community services	5,046,085	4,662,889	4,545,957	4,780,142	4,721,208	4,913,007	5,516,244	5,343,835	5,389,074	5,509,270
General services	3,901,466	5,554,769	4,254,079	4,096,854	4,168,195	4,127,074	4,453,969	4,253,097	4,415,871	4,629,048
Capital projects	16,341,943	19,136,059	28,093,724	24,458,504	25,022,530	27,249,392	21,031,285	18,090,669	14,829,729	33,685,525
<b>Debt service:</b>										
Principal retirement	2,500,302	3,637,281	3,991,176	6,427,242	5,449,519	5,836,224	6,947,090	6,790,771	20,400,386	5,722,670
Bond issuance costs	621,817	-	-	1,414,680	147,128	-	-	-	-	-
Interest and fiscal charges	1,393,744	2,905,960	2,758,796	2,109,632	3,982,945	4,247,927	3,603,630	3,398,436	4,862,176	2,854,289
Total expenditures	82,230,501	90,169,623	97,565,708	99,237,142	100,644,647	105,431,815	102,356,684	99,730,227	112,254,696	117,551,804
Excess (deficiency) of revenues over expenditures	8,954,052	6,886,906	(3,357,683)	(7,019,726)	(4,269,267)	(10,088,989)	(2,234,660)	8,110,758	2,007,913	4,502,728
<b>Other financing sources (uses):</b>										
Transfers in	15,728,775	17,610,913	17,216,245	14,552,013	15,153,082	19,551,176	21,967,386	21,798,979	21,876,158	41,585,711
Transfers out	(18,403,411)	(24,489,260)	(25,770,636)	(18,612,300)	(18,982,135)	(22,915,600)	(25,731,311)	(24,694,561)	(26,354,532)	(44,101,497)
Issuance of debt	34,480,000	-	-	57,015,000	3,713,962	-	833,344	98,037	16,731,376	6,812,591
Premium on issuance of debt	1,102,586	-	-	2,174,886	-	4,222,067	-	-	-	-
Payment to refunded bonds	-	-	-	(17,735,000)	-	-	-	-	-	-
Total other financing sources(uses)	32,907,950	(6,878,347)	(8,554,391)	37,394,599	(115,091)	857,643	(2,930,581)	(2,797,545)	12,253,002	4,296,805
Net change in fund balances	\$ 41,862,002	\$ 8,559	\$ (11,912,074)	\$ 30,374,873	\$ (4,384,358)	\$ (9,231,346)	\$ (5,165,241)	\$ 5,313,213	\$ 14,260,915	\$ 8,799,533
Debt service as a percentage of noncapital expenditures	6.19%	9.59%	9.37%	11.18%	12.29%	13.53%	13.24%	12.90%	26.14%	10.47%

**Governmental Activities Tax Revenues by Source**

Last Ten Fiscal Years

(modified accrual basis of accounting)

Fiscal Year	Property Tax	One Percent Sales Tax ('65)	Additional One Percent Sales Tax ('87)	Employee's Pay Quarter cent Sales Tax ('95)	One-Quarter Cent Sales Tax Debt Reserve Fund	Riverboat Gaming Tax	Electric Utility Franchise	Gas Utility Franchise	Cable Television Franchise
2007	\$ 6,536,673	\$ 19,604,922	\$ 19,604,747	\$ 4,901,540	\$ -	\$ 6,961,367	\$ 4,521,714	\$ 671,183	\$ 628,617
2008	6,612,603	20,048,716	20,048,779	5,012,194	-	8,399,666	5,215,659	632,849	993,758
2009	7,348,241	19,767,418	19,767,417	4,932,015	-	9,099,020	3,964,234	588,931	893,136
2010	7,489,471	18,382,454	18,382,454	4,595,619	-	8,959,034	4,183,356	590,275	929,232
2011	7,923,348	18,994,509	18,994,509	4,750,340	-	9,113,904	4,346,623	483,307	957,127
2012	7,707,653	19,940,426	19,940,425	4,985,113	-	9,713,282	3,463,387	405,302	1,004,902
2013	8,176,273	20,638,460	20,638,461	5,159,621	-	9,691,942	4,009,040	396,650	1,014,911
2014	8,631,895	22,309,909	22,309,909	5,577,484	-	9,664,375	4,442,183	474,212	1,036,511
2015	9,163,826	24,233,672	24,233,672	6,058,418	-	11,054,210	4,339,524	420,979	976,353
2016	10,217,089	24,759,696	24,759,696	6,189,924	4,571,836	10,799,768	4,098,903	360,464	1,013,598



**CITY OF LAKE CHARLES, LOUISIANA**  
 Assessed and Estimated Actual Value of Taxable Property  
 Last Ten Fiscal Years

Fiscal Year Ended	Tax Year	Real Property and Mobile		Personal, Business Industry		Public Utilities		Total all Property		Total Direct Tax Rate	Assessed Value as a Percentage of Actual Value
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value		
2007	2006	\$ 286,848,080	\$ 2,869,480,800	\$ 105,860,810	\$ 705,738,733	\$ 18,358,980	\$ 73,435,920	\$ 411,067,870	\$ 3,648,622,453	16.09	11.27%
2008	2007	295,823,700	2,958,237,000	114,102,720	760,684,800	18,450,920	73,803,680	428,377,340	3,792,725,480	16.09	11.29%
2009	2008	352,041,171	3,520,411,710	116,471,700	776,478,000	18,738,980	74,955,920	487,251,851	4,371,845,630	15.35	11.00%
2010	2009	362,072,150	3,620,721,500	109,775,460	731,836,400	18,833,580	75,334,320	490,681,190	4,427,892,220	15.35	11.08%
2011	2010	368,075,460	3,680,756,600	113,615,250	757,435,000	19,094,820	76,379,280	500,785,530	4,514,570,880	15.35	11.09%
2012	2011	371,813,160	3,718,131,600	111,831,890	745,545,933	16,539,480	66,157,920	500,184,530	4,529,835,453	15.35	11.04%
2013	2012	408,917,100	4,089,171,000	106,665,010	711,100,067	17,706,110	70,824,440	533,288,220	4,871,095,507	15.35	10.95%
2014	2013	432,041,780	4,320,417,800	148,418,710	989,458,067	18,114,470	72,457,880	598,574,960	5,382,333,747	15.35	11.12%
2015	2014	483,192,030	4,831,920,800	168,282,760	1,121,835,067	17,272,840	71,272,840	669,293,050	6,025,078,707	15.35	11.11%
2016	2015	516,842,790	5,168,427,900	164,358,110	1,095,720,733	19,543,930	78,175,720	700,744,830	6,342,324,353	15.35	11.05%

Note:

(1) Ratios of assessed valuation to actual value are established by state law. Assessment ratios currently applicable to various classes of property are as follows:

- 10% - Land and residential improvements
- 15% - Commercial improvements
- 15% - Personal property
- 25% - Public Utilities

(2) All property assessments are made by the Calcasieu Parish Assessor or the Louisiana Tax Commission. Required reassessments of all properties were made in 1996, 2000, 2004, 2008, and 2012.

Source: Calcasieu Parish Sheriff & Tax Collector

**CITY OF LAKE CHARLES, LOUISIANA**

Property Tax Millage Rates

Direct and Overlapping Governments

Last Ten Fiscal Years

Calendar Year	Fiscal Year	City of Lake Charles			Calcasieu Parish School Board			Calcasieu Parish							
		General and Special Revenue Funds	Debt Service Funds	Total	General Fund	Debt Service Funds	Total	Parish Police Jury	Road Districts	Gravity Drainage	Recreation and Com Centers	Fire Protection	Airport Harbor & Terminal	Parish Water & Sewer	Parish Total
2006	2007	16.09	0.00	16.09	18.72	25.50	44.22	47.21	3.88	5.79	7.40	11.54	8.80	20.39	105.01
2007	2008	16.09	0.00	16.09	18.72	27.50	46.22	41.5	3.88	5.79	7.00	11.54	8.80	18.14	96.95
2008	2009	15.35	0.00	15.35	18.72	24.00	42.72	39.28	3.67	5.29	7.00	11.08	8.34	18.46	93.12
2009	2010	15.35	0.00	15.35	18.72	24.00	42.72	33.02	3.67	5.79	5.65	11.08	8.34	15.59	83.14
2010	2011	15.35	0.00	15.35	18.72	24.00	42.72	33.02	3.67	5.79	4.79	11.08	8.34	15.59	82.28
2011	2012	15.35	0.00	15.35	18.72	24.00	42.04	33.82	3.53	5.57	5.77	10.85	8.14	15.37	83.05
2012	2013	15.35	0.00	15.35	18.04	22.60	40.64	34.01	3.53	5.57	5.77	10.85	8.14	15.37	83.24
2013	2014	15.35	0.00	15.35	18.04	22.20	40.24	34.78	4.06	5.57	5.32	10.85	8.14	15.37	84.09
2014	2015	15.35	0.00	15.35	18.04	22.20	40.24	35.46	4.06	5.57	7.40	10.85	8.19	15.37	86.90
2015	2016	15.35	0.00	15.35	17.23	21.00	38.23	32.86	3.88	5.79	7.93	11.54	8.58	12.51	83.09

Source: Information obtained from Calcasieu Parish Tax Assessor

Note: Overlapping rates are those of local governmental entities that apply to property owners within the City of Lake Charles. Not all overlapping rates apply to all property owners.

**CITY OF LAKE CHARLES, LOUISIANA**

Principal Property Taxpayers

Tax Year December 31, 2015 and December 31, 2006

for Fiscal Year Ended September 30, 2016 and September 30, 2007

Taxpayer	Type of Business	2016			2007		
		Assessed Valuation	Rank	Percentage of Total Valuation	Assessed Valuation	Rank	Percentage of Total Valuation
		2015			2006		
Golden Nugget Lake Charles LL	Hotel and Casino	\$56,599,230	1	8.08 %	-	-	-
PNK (Lake Charles) LLC	Hotel and Casino	44,660,400	2	6.37 %	33,163,960	1	7.74 %
Entergy Gulf States Inc.	Electric utility	10,052,540	3	1.43 %	6,319,220	5	1.47 %
Crowley Marine Services		9,031,960	4	1.29 %			-
Pressure Pumping		5,517,170	5	0.79 %			-
OSG 242 LLC		4,665,000	6	0.67 %			-
Wal-Mart Stores	Retail	4,380,130	7	0.63 %	9,880,780	2	2.31 %
JP Morgan Chase Bank NA * Bank One in 2001	Bank	4,065,090	8	0.58 %	3,375,780	8	0.79 %
Bell South Telecommunications	Telephone	3,635,560	9	0.52 %	8,886,950	3	2.07 %
Women's & Children's Hospital	Hospital	3,553,990	10	0.51 %	2,807,180	10	0.65 %
Harrah's Entertainment Inc * Players in 1998	Riverboat Casino	-	-	-	5,847,550	6	1.36 %
Capital One NA * Hibernia in 2002	Bank	-	-	-	6,823,020	4	1.59 %
Simon Debartolo Group *Simon, Melvin & Associates in 2001	Real Estate Agent	-	-	-	3,696,090	7	0.86 %
Cameron State Bank	Bank	-	-	-	3,242,380	9	0.76 %
		<u>\$146,161,070</u>		<u>20.87%</u>	<u>\$84,042,910</u>		<u>19.60%</u>

2016 Total city valuation: \$ 700,744,830

2007 Total city valuation: \$ 428,612,770

Source: Calcasieu Parish Tax Collector

**CITY OF LAKE CHARLES, LOUISIANA**

Sales Tax Rates  
Direct and Overlapping Governments  
Last Ten Fiscal Years

Calendar Year	Fiscal Year	City of Lake Charles							Calcasieu Parish			State of Louisiana		
		General Fund	Dedicated 1%		Waste Water	Recreation	Capital Project	Employee's Pay	School Board		Law Enforcement	General	Tourism Promotion	Total
			Public Safety	Public Works					General	Salaries				
2007	2008	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2008	2009	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2009	2010	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2010	2011	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2011	2012	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2012	2013	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2013	2014	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2014	2015	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	0.25%	1.50%	0.50%	0.75%	3.97%	0.03%	9.00%
2015	2016	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	<sup>†</sup> 0.25%	1.50%	*1.00%	0.75%	3.97%	0.03%	9.25%
2016	2017	1.00%	0.20%	0.28%	0.16%	0.08%	0.28%	<sup>†</sup> 0.50%	1.50%	1.00%	0.75%	**4.97%	0.03%	10.75%

\*Rate increased from 0.50% to 1.00% July 1, 2015

<sup>†</sup>Rate increased from 0.25% to 0.50% January 1, 2016

\*\*Rate increased from 3.97% to 4.97% April 1, 2016

Source: Information obtained from Calcasieu Parish Sales and Use Tax office.

**CITY OF LAKE CHARLES, LOUISIANA**

Principal Sales Taxpayers

Tax Year June 30, 2016 and June 30, 2007

for Fiscal Year Ended September 30, 2016 and September 30, 2007

Type of Business	2016			2007		
	Tax Paid	Rank	Percentage of Total Valuation	Tax Paid	Rank	Percentage of Total Valuation
Retail	\$5,876,878	1	10.01%	\$6,147,411	1	13.43%
Government	3,102,566	2	5.28%	2,897,834	2	6.33%
Hotel and Casino	1,604,905	3	2.73%	-	-	-
Hotel and Casino	1,074,088	4	1.83%	1,295,179	3	2.83%
Grocery	957,605	5	1.63%	866,503	5	1.89%
Building Supply	867,798	6	1.48%	917,231	4	2.00%
Health Care	761,124	7	1.30%	815,529	6	1.78%
Health Care	740,468	8	1.26%	604,594	9	1.32%
Retail	630,069	9	1.07%	718,294.05	8	-
Retail	591,879	10	1.01%	-	-	0.00%
Building Supply	-	-	-	821,392	7	1.79%
Grocery	-	-	-	579,763	10	1.27%
	<u>\$ 16,207,380</u>		<u>27.61%</u>	<u>\$ 15,663,730</u>		<u>32.64%</u>

2016 Total sales tax: \$ 58,705,582

2007 Total sales tax: \$ 45,788,424

**CITY OF LAKE CHARLES, LOUISIANA**

Ratios of Outstanding Debt

Last Ten Fiscal Years

Fiscal Year	Bonded Debt											Loans			Total of All Debt	Percentage of Personal Income	Per Capita
	Pension Refunding Bonds	LCDA Sewer Bonds	LCDA Sewer Refunding Bonds	Deferred Amount LCDA Sewer Refunding Bonds	2007 LCDA Public Improvement Bonds	Deferred Amount LCDA Public Improvement Bonds	2010 LCDA Public Improvement Bonds	Deferred Amount LCDA Public Improvement Bonds	2014 LCDA Public Improvement Bonds	Deferred Amount LCDA Public Improvement Bonds	Total Bonded Debt	DEQ Loan	Lake Charles City Court Building	Total Loans Debt			
2007	\$ 6,775,000	\$ 21,880,000	\$ -	\$ -	\$ 34,480,000	\$ 1,084,210	\$ -	\$ 1,084,210	\$ -	\$ -	\$ 65,303,420	\$ -	\$ -	\$ -	\$ 65,303,420	2.75%	\$ 910
2008	5,915,000	21,010,000	-	-	33,370,000	1,029,081	-	1,029,081	-	-	62,353,162	-	-	-	62,353,162	2.63%	869
2009	5,005,000	20,100,000	-	-	32,195,000	973,952	-	973,952	-	-	59,247,904	-	-	-	59,247,904	2.50%	826
2010	4,035,000	-	16,175,000	431,234	30,970,000	918,823	39,280,000	1,671,027	-	-	93,481,084	-	-	-	93,481,084	3.65%	1,298
2011	3,005,000	-	14,905,000	392,031	29,695,000	863,694	37,705,000	1,570,765	-	-	88,136,490	918,201	3,000,000	3,918,201	92,054,691	3.60%	1,279
2012	1,930,000	-	13,610,000	352,828	28,370,000	808,565	35,960,000	1,470,503	-	-	82,501,896	5,140,268	2,905,000	8,045,268	90,547,164	3.45%	1,255
2013	805,000	-	12,290,000	313,625	26,995,000	753,436	34,165,000	1,370,241	-	-	76,692,302	5,015,612	2,805,000	7,820,612	84,512,914	3.17%	1,150
2014	-	-	10,930,000	274,422	25,565,000	698,307	32,315,000	1,269,979	-	-	71,052,708	4,146,649	2,700,000	6,846,649	77,899,357	2.92%	1,060
2015	-	-	9,535,000	235,219	9,080,000	256,639	30,410,000	1,169,717	15,775,000	854,085	67,315,660	3,934,648	2,590,000	6,524,648	73,840,308	2.75%	986
2016	-	-	8,100,000	196,016	7,530,000	224,560	28,445,000	1,069,455	15,605,000	784,364	61,954,395	10,509,239	2,475,000	12,984,239	74,938,634	2.68%	985

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

None of this debt is General Obligation Debt.

See the Schedule of Demographics and Economic Statistics for personal income and population data

**CITY OF LAKE CHARLES, LOUISIANA**

Computation of Legal Debt Margin  
Last Ten Fiscal Years  
(amounts expressed in thousands)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Debt limit	\$ 44,185	\$ 51,710	\$ 56,732	\$ 49,305	\$ 50,314	\$ 50,258	\$ 53,554	\$ 60,093	\$ 67,169	\$ 70,314
Total net debt applicable to limit	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Legal debt margin	<u>\$ 44,185</u>	<u>\$ 51,710</u>	<u>\$ 56,732</u>	<u>\$ 49,305</u>	<u>\$ 50,314</u>	<u>\$ 50,258</u>	<u>\$ 53,554</u>	<u>\$ 60,093</u>	<u>\$ 67,169</u>	<u>\$ 70,314</u>
Total net debt applicable to the limit as a percentage of debt limit	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

**Legal Debt Margin Calculation for Fiscal Year 2016**

(amounts expressed in thousands)

Assessed value	\$ 700,745
Add back: exempt real property	<u>2,410</u>
Total assessed value	<u>\$ 703,154</u>
Debt limit (10% of total assessed value)	\$ 70,314
Total outstanding General Obligation Bonds of City of Lake Charles	<u>-</u>
Legal capacity of City of Lake Charles for General Obligation Bonds	<u>\$ 70,314</u>

Note:

Under state finance law, the City of Lake Charles' outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds. The City of Lake Charles had \$73,372,761 outstanding bonded debt at September 30, 2015. None of this debt is General Obligation Debt secured by ad valorem taxes, and the amount applicable to the legal debt limitation is therefore zero. All City of Lake Charles general obligation debt was paid in fiscal year 1997.

# CITY OF LAKE CHARLES, LOUISIANA

## Demographic and Economic Statistics

Last Ten Calendar Years

Calendar		Personal	Per		Public	Private	Total	Unemployment
Year	Population	Income (amts in thousands)	Capita Personal Income (1)	Median Age	City School Enrollment (K-12 Grades)	City School Enrollment (K-12 Grades)	City School Enrollment (K-12 Grades)	Percentage Rate
2006	71,757	\$ 2,371,425	\$ 33,048	36.4	12,952	2,556	15,508	3.0 %
2007	71,757	2,371,425	33,048	35.3	12,735	2,407	15,142	3.4
2008	71,757	2,371,425	33,048	34.5	12,783	2,741	15,524	5.9
2009	71,757	2,371,425	33,048	35.3	12,566	2,575	15,141	7.3
2010	71,993	2,558,631	35,540	35.3	12,034	2,465	14,499	6.3
2011	72,177	2,621,757	36,324	35.9	12,399	3,482	15,881	6.8
2012	73,474	2,668,282	36,316	35.0	13,375	3,099	16,474	6.1
2013	74,024	2,663,458	35,981	35.0	13,539	3,974	17,513	5.6
2014	74,889	2,683,273	35,830	34.1	13,333	4,435	17,768	5.8
2015	76,070	2,795,649	36,751	31.8	13,357	4,430	17,787	4.2

Notes:

- (1) Estimates for population, income age and unemployment provided by the Bureau of Labor Statistics, Imperial Calcasieu Regional Planning and Development and the US Census Bureau
- (2) School enrollment includes public and state approved private schools only as provided by the Calcasieu Parish School Board and the Louisiana Department of Education



## CITY OF LAKE CHARLES, LOUISIANA

Principal Employers in the MSA

Calendar Year 2016 and 2007

Employer	Type of Business	2016			2007		
		Number of Employees	Rank	Percentage of Total MSA	Number of Employees	Rank	Percentage of Total MSA
Calcasieu Parish School Board	Education	4,827	1	5.1%	4,000	1	4.6%
Lake Charles Memorial Hospital	Health Care	2,744	2	2.9%	1,700	4	2.0%
L'Auberge Du Lac	Gaming	2,300	3	2.4%	-	-	-
Golden Nugget	Gaming	2,129	4	2.3%	-	-	-
Axiall Corporation (formerly PPG)	Basic Chemical	1,169	5	1.2%	1,500	6	1.7%
Citgo Petroleum	Oil Products	1,139	6	1.2%	2,700	2	3.1%
Christus St. Patrick's Hospital	Health Care	1,117	7	1.2%	1,500	5	1.7%
City of Lake Charles	Government	1,093	8	1.2%	973	8	0.01
Isle of Capri Casino	Gaming	1,000	9	1.1%	-	-	-
McNeese State University	University	894	10	1.0%	-	-	-
Pinnacle Entertainment	Gaming	-	-	-	2,000	3	2.3%
Conoco	Oil Products	-	-	-	1,200	7	1.4%
Calcasieu Parish Police Jury	Government	-	-	-	950	9	1.1%
Stine Lumber Company	Building Material	-	-	-	660	10	0.8%
		<u>18,412</u>		<u>19.6%</u>	<u>17,183</u>		<u>19.8%</u>

Source: SWLA Economic Development Alliance and Imperial Calcasieu Regional Planning and Development (Major Employers in Southwest Louisiana with 100+ full-time, non-contract employees)

MSA: Metropolitan Statistical Area includes all of Calcasieu and Cameron Parish. All top ten employers are in Calcasieu Parish

	<u>2016</u>	<u>2007</u>
Total employment: Calcasieu Parish	94,105	86,667

**CITY OF LAKE CHARLES, LOUISIANA**

Operating Indicators by Function  
Last Ten Fiscal Years

Function	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General government										
* Legal: request for legal action			239	199	90	51	96	102	103	87
Printing/communication:										
* Number of mail pieces metered			67,550	72,701	130,336	175,019	100,651	121,273	85,851	79,967
Risk Management										
Accident reports/investigations	595	626	544	632	443	377	415	457	503	553
Claims	302	277	178	289	208	186	205	226	249	273
Finance/includes Water Business										
Checks issued	15,553	15,356	15,543	14,760	14,927	23,699	19,750	12,025	11,652	13,520
Occupational licenses processed	5,917	5,431	6,273	6,031	6,027	5,845	5,382	5,134	5,193	5,206
Purchase orders processed	4,064	3,738	3,290	2,881	2,785	2,800	2,825	2,653	2,694	2,938
Water: number of customers	28,422	28,147	28,124	28,886	28,775	28,926	29,704	30,042	29,980	30,226
Water: Average daily consumption (millions of gallons per day)	9.53	10.79	9.33	8.87	9.05	9.03	8.65	8.42	8.75	8.68
Human Resources										
Applications received	725	711	961	1,000	1,327	1,250	1,328	1,100	971	1,011
New hires	436	483	462	425	432	364	436	325	416	412
Employee Health Fair Participation	238	268	285	300	320	325	375	450	530	450
Public safety										
Fire: Calls for service	2,503	2,571	2,588	2,790	2,863	2,768	2,807	2,996	3,299	3,619
* Fire: Code inspections	3,194	2,775	3,594	4,465	7,305	4,000	7,386	2,929	2,929	2,929
Police: Calls for service	96,659	93,886	90,995	96,732	107,100	108,064	125,161	121,384	106,110	130,060
Public works										
Solid Waste										
* Tons garbage collected	29,320	26,324	26,320	25,814	24,515	23,951	25,018	25,563	25,855	26,782
* Tons incinerated	2,146	3,338	2,322	2,905	4,857	4,163	4,340	8,343	4,920	4,761
* Tons trash collected	18,869	10,682	9,583	7,930	5,957	6,208	6,212	7,053	7,032	7,295
* Streets: Work orders	960	647	1,289	1,863	2,708	1,234	1,370	1,734	1,556	2,054
* Transit: Bus riders	188,175	178,889	175,875	190,834	219,802	223,407	228,068	267,126	265,459	258,442
* Vehicle Maintenance: Work orders	5,815	3,530	4,291	5,867	5,689	5,841	5,877	5,498	6,078	6,598
* Waste water: Work orders	4,584	3,337	9,508	11,100	5,490	6,000	12,371	11,898	11,787	13,823
Planning and development										
Building permits issued	9,438	6,287	4,162	6,395	6,073	4,356	4,762	4,122	4,603	4,840
Community Development										
* Down Payment Assistance	21	22	17	22	15	24	17	14	17	11
* Rehab/Reconstruction	15	8	8	9	12	13	12	8	5	3
* Street Projects	6	6	3	0	1	2	2	1	0	0
Community Services										
Recreation and parks										
* Athletic teams			279	292	311	313	877 <sup>+</sup>	913 <sup>+</sup>	823	808
* Summer camp attendance	460	470	219	480	472	447	425	430	355	355
* Civic Center: Events	309	356	377	358	368	353	352	340	356	344
Golf Course: Rounds of golf	34,221	32,969	36,464	23,852	31,900	30,318	36,317	36,641	33,000	32,780
Art Center/museum										
* Art exhibits		13	9	11	16	16	15	15	16	15
* Concerts/Events		43	35	100	119	25	24	19	28	26

Source: Various city departments

\* Prior year statistics not available.

+ Includes tournament teams

# CITY OF LAKE CHARLES, LOUISIANA

## Capital Assets Statistics by Function

Last Ten Fiscal Years

Function	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Public safety										
Fire Stations in City limits	8	8	8	8	8	8	8	8	8	8
Fire Stations outside City limits				2	2	2	2	2	2	2
Police:										
Stations	4	4	4	4	4	4	4	4	3	4
Patrol Units	90	92	92	92	92	98	94	111	87	114
Public works										
Solid Waste/Recycling										
Collection trucks	33	32	30	34	32	32	32	33	33	33
Streets										
Streets (miles)	460	460	460	460	460	503	534	534	535	549
* Streetlights	9,285	9,285	9,285	9,285	9,285	14,000	10,000	10,000	11,000	11,000
* Traffic Signals	64	66	66	66	66	68	66	62	64	66
Transit										
Public Buses	7	7	7	7	7	4	5	4	4	5
Para-transit buses	2	2	4	4	4	2	2	2	2	2
Trolley	-	-	-	1	1	1	1	1	1	1
Waste water										
Sanitary sewers (miles)	600	600	600	600	600	600	600	600	600	600
Storm sewers (miles)	425	425	425	425	425	425	425	425	425	425
* Maximum daily treatment capacity (millions of gallons per day)		13	13	18	18	18	18	18	18	18
Water utility										
* Water mains (miles)	450	455	458	458	460	465	430	470	473	480
* Fire hydrants	2,800	2,820	2,850	2,850	2,900	2,954	3,000	3,000	3,050	3,100
* Maximum daily capacity (millions of gallons per day)	22	22	22	22	22	22	22	22	22	22
Community Services										
Recreation and parks										
** Park acreage	256	256	466	466	466	465	502	502	502	502
Parks	34	34	34	34	34	33	33	33	33	33
Swimming Pools	2	2	2	2	2	2	2	2	2	2
*** Spray parks	1	1	3	2	2	2	2	2	2	2
Tennis courts	6	17	17	17	17	15	11	11	11	11
Community Centers	12	12	12	12	12	12	13	13	13	13
Civic Center	1	1	1	1	1	1	1	1	1	1
Golf Course	1	1	1	1	1	1	1	1	1	1
Art Center/museum	2	2	2	2	2	2	2	2	2	2

Source: Various city departments

\* Prior year statistics not available.

\*\*In 2009 the addition of Riverside Park increased total acreage to 466.

\*\*\*One spray park donated to Ward 3 Recreation District.

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