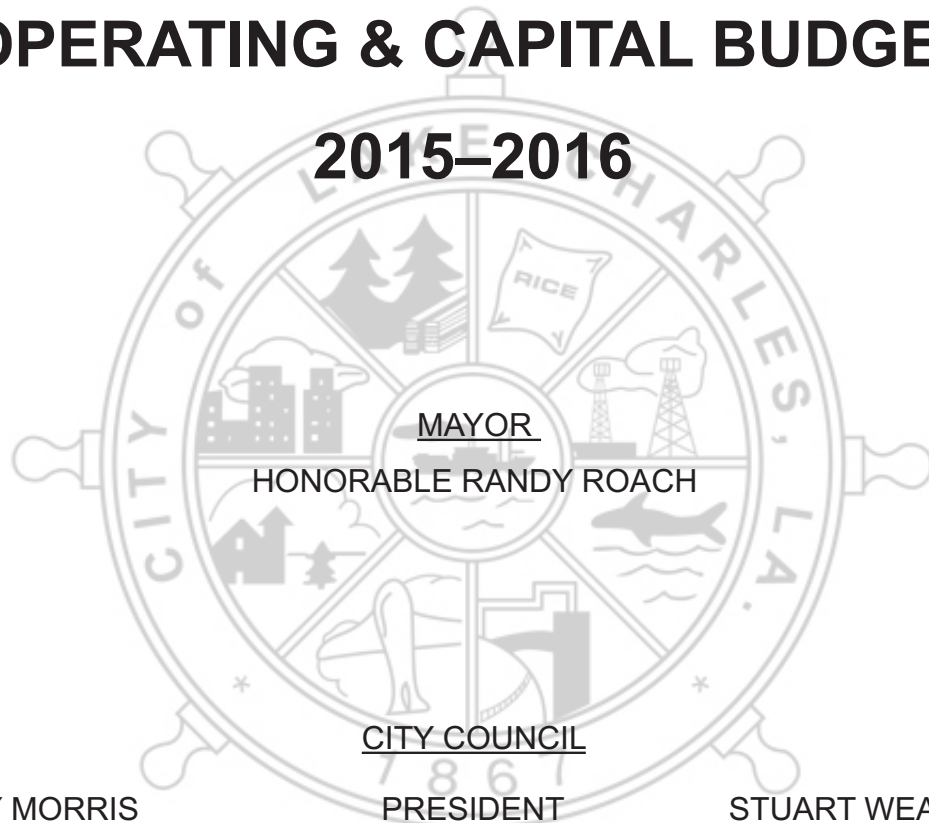


CITY OF LAKE CHARLES, LOUISIANA

# **PROPOSED OPERATING & CAPITAL BUDGET 2015–2016**



MARY MORRIS  
District A

LUVERTHA W. AUGUST  
District B

JOHN IEYOUB  
District D

PRESIDENT  
DANA CARL JACKSON  
District F

VICE-PRESIDENT  
RODNEY GEYEN  
District C

STUART WEATHERFORD  
District E

MARK ECKARD  
District G

Prepared By: Finance Administration

Karen D. Harrell, Director of Finance

August 2015

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**CITY OF LAKE CHARLES  
2015-2016 ANNUAL BUDGET**

**ELECTED CITY OFFICIALS**

|              | <u>PRESENT TERM<br/>BEGINS</u> | <u>PRESENT TERM<br/>EXPIRES</u> | <u>BEGAN AS<br/>MEMBER</u> |
|--------------|--------------------------------|---------------------------------|----------------------------|
| <u>MAYOR</u> |                                |                                 |                            |
| Randy Roach  | July 1, 2013                   | June 30, 2017                   | May 2000                   |

|                              |              |               |              |
|------------------------------|--------------|---------------|--------------|
| <u>CITY COUNCIL</u>          |              |               |              |
| Dana Carl Jackson, President | July 1, 2013 | June 30, 2017 | July 2005    |
| Rodney Geyen, Vice-President | July 1, 2013 | June 30, 2017 | July 1997    |
| Stuart Weatherford           | July 1, 2013 | June 30, 2017 | July 2005    |
| Luvertha August              | July 1, 2013 | June 30, 2017 | January 2008 |
| Mark Eckard                  | July 1, 2013 | June 30, 2017 | July 2009    |
| Mary Morris                  | July 1, 2013 | June 30, 2017 | July 2013    |
| John Ieyoub                  | July 1, 2013 | June 30, 2017 | July 2009    |

|                    |                 |                   |                 |
|--------------------|-----------------|-------------------|-----------------|
| <u>CITY JUDGES</u> |                 |                   |                 |
| Jamie B. Bice      | January 1, 2015 | December 31, 2020 | January 1, 2015 |
| John S. Hood       | January 1, 2015 | December 31, 2020 | January 1, 1985 |

|                       |                 |                   |                   |
|-----------------------|-----------------|-------------------|-------------------|
| <u>WARD 3 MARSHAL</u> |                 |                   |                   |
| Joseph Alcede III     | January 1, 2015 | December 31, 2020 | November 16, 2004 |

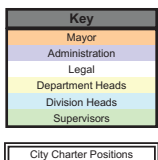
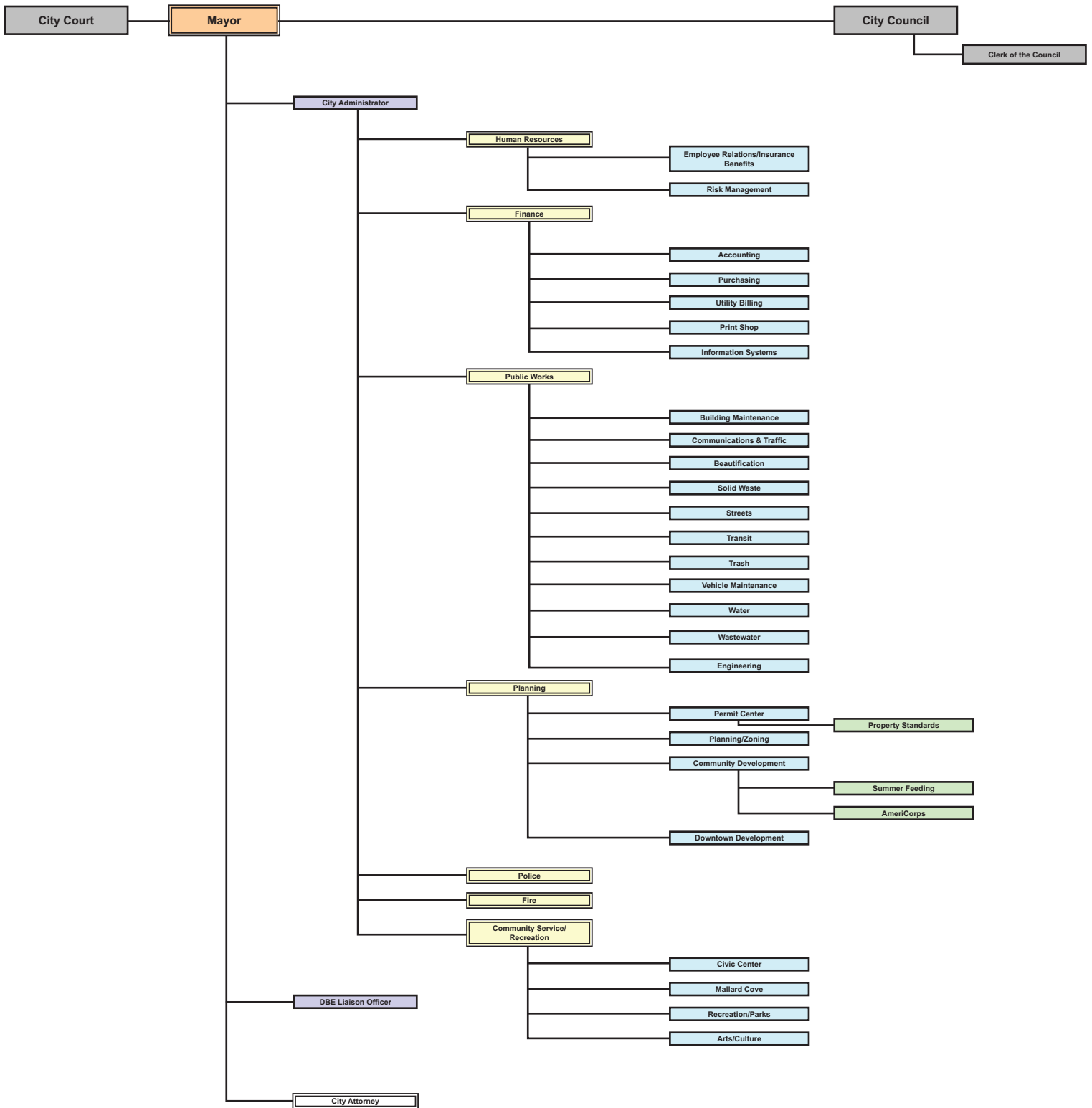
**CITY OF LAKE CHARLES  
2015-2016 ANNUAL BUDGET**

**DEPARTMENT HEADS**

| <b>EMPLOYEE</b>   | <b>DEPARTMENT</b>  |
|-------------------|--------------------|
| JOHN CARDONE      | MAYOR'S OFFICE     |
| BILLY LOFTIN, JR. | LEGAL              |
| KAREN HARRELL     | FINANCE            |
| WENDY GOODWIN     | HUMAN RESOURCES    |
| KEITH MURRAY      | FIRE               |
| DON DIXON         | POLICE             |
| MISTER EDWARDS    | PUBLIC WORKS       |
| PERCY BROWN       | COMMUNITY SERVICES |



# City of Lake Charles Organization Chart





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Lake Charles  
Louisiana**

For the Fiscal Year Beginning

**October 1, 2014**

Executive Director

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015-2016 ANNUAL BUDGET**

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**CITY OF LAKE CHARLES  
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# **INTRODUCTORY SECTION**

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## CITY OF LAKE CHARLES

RANDY ROACH  
MAYOR

326 Pujo Street P.O. Box 3706  
Lake Charles, LA 70602-3706  
337-491-1251 • FAX 337-491-1225

DEPARTMENT OF FINANCE  
KAREN D. HARRELL, DIRECTOR

August 14, 2015

Member of the City Council  
P.O. Box 1178  
Lake Charles, LA 70602

RE: Fiscal Year 2015 – 2016 Operating and Capital Budget

Dear City Council Members:

Attached is the proposed Operating and Capital Budget for the 2015 - 2016 fiscal year, which is submitted for your review and consideration as provided under Article VI, Section 6-03 of our Home Rule Charter.

Southwest Louisiana has gained national attention with the announcement of projects totaling more than \$80 billion over the next several years, primarily in the industrial area of Calcasieu Parish and along the ship channel in Cameron Parish. The SWLA Economic Development Alliance recently summarized these projects in a report which is included in the Exhibits section of this document.

A recent *American Press* article stated that according to the July report from the U.S. Department of Labor, the Lake Charles metro area saw a 7.8 percent employment gain over the last year – the highest increase in the nation.

The public has been kept abreast of the status of each of these major projects and the matters related thereto. Discussions have centered on issues such as the need for workforce housing and the related zoning concerns as well as providing an adequately trained workforce for now and in the future. Traffic control continues to be a hot topic and indicates the need for increased road capacity as well as the other infrastructure improvements required to support the anticipated residential, commercial and industrial growth.

We have already begun to feel the effects of this industrial expansion. Sales tax revenues are increasing. Housing starts have increased along with building permits and requests for water and sewer connections and extensions. However, like many firms in the private sector, we are finding it harder to attract and retain employees due in part to a pay structure that is no longer competitive.

Our current turnover ratio is higher than normal and there are currently 62 vacant positions, after hiring 14 new fire recruits last month. An across the board pay increase given in January 2015 did little to alleviate the problem given the higher pay scales offered by other governmental agencies and the private sector.

An increase in population requires additional services for water, wastewater, garbage collection and public safety. The added residential and commercial construction

CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

requires additional staffing for permitting and inspection and will soon require that the City build and staff an additional fire station. The growth will demand increased capacity on our roads and highways and expansions of our water and wastewater services for new development. The City recognizes these challenges and is working with state and local officials to ensure that we will be able to meet these needs as we experience one of the most exciting times in our city's history.

**Current Financial Outlook**

The City's current sales tax levy of two and one-quarter percent is one-quarter percent less than any other area of the parish. The City's administration and the City Council have approved placing a proposition on the October 24, 2015 ballot to levy an additional quarter percent sales tax. The City Council will vote on an ordinance on August 19, 2015 that will outline the obligations of the City with the electorate of Lake Charles specifying the manner in which the proceeds of the tax propositions would be spent.

The additional sales tax would generate approximately \$6 million annually and would be used for debt service, salaries and other operational and capital needs of the City. The following discussion of the General Fund and the capital budget outlines the need for the additional funding but is based on our existing sources of revenue.

Sales tax is the City's largest revenue source. Current projections for collections in the 2015 fiscal year are \$54.8 million, an increase of 9.3% in sales tax revenue over last year. The total FY 2016 projection of \$57.6 million is based on a continued increase of 5 percent. Of that amount, \$44.3 million is allocated to the General Fund.

General Fund operating expenditures and subsidies to other funds in fiscal year 2014 totaled \$60.5 million. Operating revenues were \$62 million and transfers to the General Funds from other internal sources of \$1.7 million resulting in a General Fund surplus of over \$3 million at fiscal year-end 2014.

Our current fiscal year 2015 budget had an adopted total deficit of \$2.8 million; however the sales tax growth experienced in the current fiscal year combined with a reduction in certain departmental expenditures has resulted in a projected surplus of \$2.7 million at the end of FY 2015. Of that amount, \$2.1 million has been transferred to the Risk Management fund to cover the cost of the 2014 Police Supplemental Pay Lawsuit Settlement resulting in a projected increase of \$600,000 in General Fund reserves.

As a result of a salary survey, the City's administration and the City Council authorized a two percent across the board pay increase effective January 1, 2015. The entry level pay for Fire and Police Departments were adjusted to reflect the increase. Career service entry level pay rates were also increased.

The proposed budget for fiscal year 2015-2016 projects that revenues of \$68.3 million will be sufficient to cover operational expenses and transfers of \$68.2 million. However, for the first time in many years, a capital transfer is budgeted from the General Fund. \$2.5 million will be transferred to the Capital Project Fund to cover the cost of a new, LDEQ mandated, wastewater system basin repair program. It is anticipated that this will be an annual recurring expense.

CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

The estimated ending General Fund balance for fiscal year 2016 is \$27.5 million which is 40% of operating expenditures and transfers. The City's target fund balance ratio is 30% or \$20 million.

Since 2010, the General Fund has received internal transfers from the Riverboat and Health Insurance Funds cumulatively totaling over \$6 million. Without those transfers, the City would have experienced large deficits for each of those previous years. The FY 2015 budget allowed for transfers from the Riverboat and Facility Renewal Fund. As a result of improved economic conditions those funds will not be transferred. The proposed budget does not include any transfer from these funds.

The City recently received \$742,000 from a BP oil spill settlement with the taxing districts of Calcasieu Parish. These funds will be allocated to the capital budget. It has been recommended that \$500,000 of these funds be set aside for a new fire station.

The primary focus of our initial budget discussion centers on the General Fund since it is used for the general operations of the City. This is the City's primary source of funds to cover the departmental expenses of General Government, Finance, Human Resources, Fire, Police, Public Works, Planning and Development and other general services.

Wastewater and Recreation are special revenue funds which account for various restricted revenues and related expenditures. Grant funds such as Community Development, Summer Food Service Program and Americorps are accounted for in individual special revenue funds.

Transit, Water Utility, Civic Center and Golf Course Funds are considered enterprise funds and are funded by revenues generated by their activities as well as operating subsidies where necessary.

The City operates two internal service funds: 1) Risk Management Fund which includes coverage for property, auto, general liability and workmen's compensation insurance; and 2) Employee Insurance Fund which accounts for employee health benefits. The City retains most of the risk for insurance coverage.

### **General Fund**

#### **Overview**

The proposed FY 2016 operating budget is a balanced budget based on current revenue projections. It estimates an operating surplus of \$161,442. An additional \$2.5 million will be transferred to the Capital Fund for sewer repairs resulting in an estimated ending fund balance in the General Fund of \$27 million at fiscal year end 2016. This projected ending balance is above the targeted minimum ending balance of \$20 million. This targeted balance is based on the City's policy of maintaining reserves of 30% of budgeted expenditures and non-capital transfers.

*(Note: The GFOA recommends a minimum targeted balance of 5 to 15% of General Fund revenue. However, the City uses a 30% figure because of our dependence on sales taxes as our primary source of revenue and the possibility of a significant weather*

CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

*event.)*

In January 2015 the City Council authorized the complete funding of the \$2,129,606 Police Supplemental Pay Lawsuit settlement rather than funding it over the next several years. This amount is reflected in the year-to-date column and is the only change made to the adopted operating budget.

The Louisiana Local Government Budget Act (R.S. 39:1301-1315) requires that all governments include year-to-date revenues and expenditures as well as the projected fiscal year-end totals. This data is included in this document and will be discussed as a part of this budget letter.

### **Discussion of General Fund Revenues**

The projected fiscal year 2015 revenues of \$66 million are \$3.8 more than budgeted and represent a 6 percent increase from fiscal year 2014 revenues of \$62 million. The proposed FY 2016 General Fund revenues of \$68,350,086 reflect an increase of 9.8 percent when compared to the adopted FY 2015 and a 3.4 percent more than the fiscal year 2015 projections.

#### **Sales Tax:**

Proposed sales tax revenues of \$44.3 million account for nearly 65% of all General Fund revenues. These revenues in the current fiscal year have increased by 10.5 percent compared to the first nine months in FY 2014. It is projected these revenues will continue to increase at that same level for the remaining three months of the fiscal year for a total of \$42 million. However, it is unlikely that revenues will continue to increase year-over-year at this rate. Accordingly, the sales tax projection for next fiscal year is an increase of 5 percent over the FY 2015's projection. We believe that these numbers are reasonable, given the local economic climate.

#### **Property Tax:**

Proposed property tax revenue of \$8.2 million will account for 12% of all General Fund revenues in FY 2016. The City collected \$7.6 million in FY 2014. The current year collections increased by 6% to \$8.1 million. Overall millages for the City have been levied at 15.35 mills for the past seven years.

#### **Franchise and License Taxes:**

Franchise and license taxes of \$8.8 million make up nearly 13% of General Fund revenue. The electric franchise tax, which makes up nearly 50% of this category, has had significant fluctuations the last several years, which has made it difficult to project revenues. This revenue item is projected to exceed budget but is a reduction from the previous year. Total franchise revenues are budgeted at \$5.5 million for FY 2016. Also included in this category is the occupational and insurance licenses tax. The annual payment is based on a business's sales history. The proposed budget amount of \$3.3 million is a slight increase from the current year's projected figure.

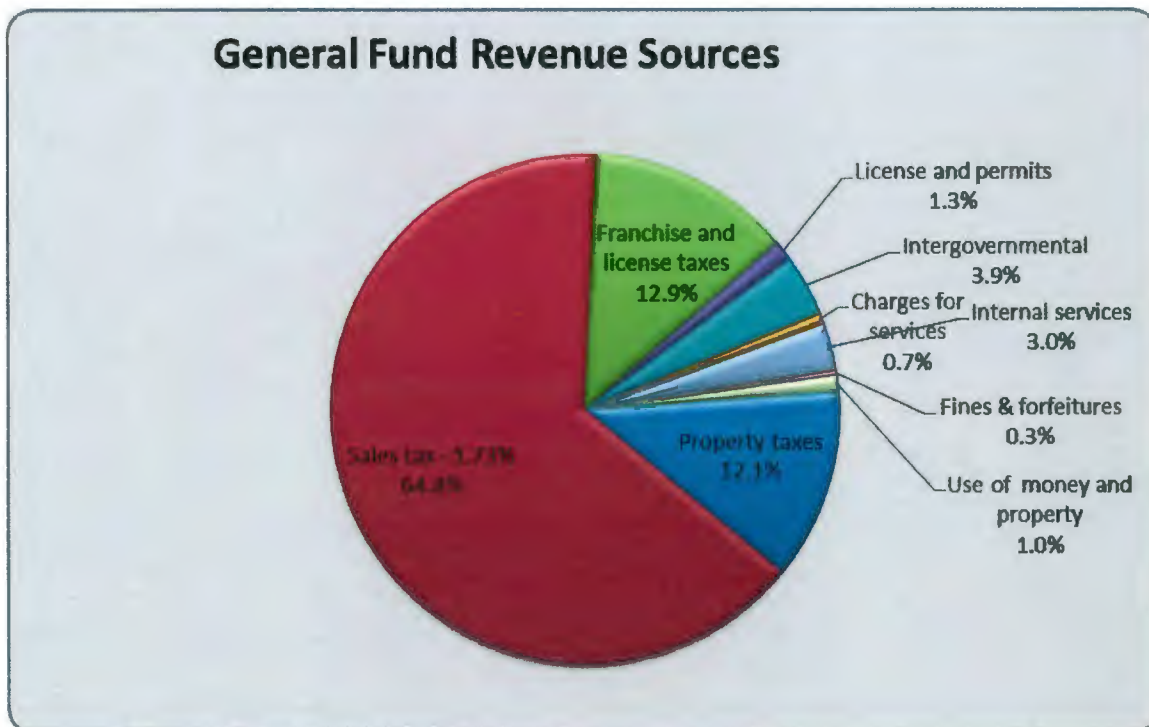
CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

**Other Financing Sources:**

The City began transferring 10% of projected gaming tax proceeds from the Riverboat Gaming Fund in 2010 to help finance the cost of acquisition of major capital equipment in the Public Works Department. Capital expenditures for large trucks and special purpose vehicles purchased for the Public Works Department had traditionally been funded by General Fund revenues. The adopted FY 2015 budget included a transfer of \$980,000 to the General Fund.

A transfer to the General Fund of \$750,000 from the Employee Health Insurance Fund was included in the FY 2013 and FY 2014 budgets. The FY 2015 budget included a transfer of \$200,000 from the Facility Renewal Fund.

As reflected in the year to date column, portions of these funds have already been received in the General Fund. It is the intent of the administration to return these funds to the Riverboat Gaming Fund and to the Facility Renewal Fund and they will be reappropriated in next fiscal year to cover needed capital projects.



**Discussion of General Fund Expenditures**

The proposed General Fund departmental expenditures are budgeted at \$63,979,717; operating subsidies annually transferred to special revenue, debt service and enterprise funds are proposed at \$4,208,927 and a transfer to the Capital Project Fund brings the total proposed General Fund expenditures to \$70,763,444 for the fiscal year 2016 budget.



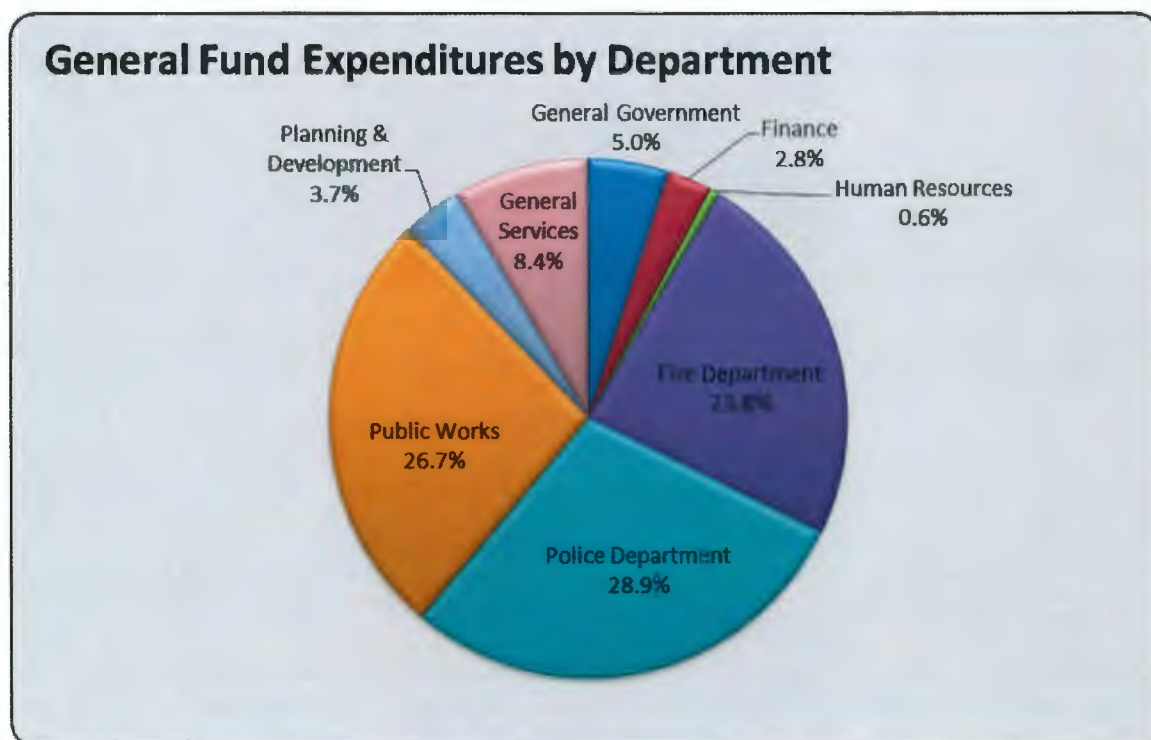
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FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

Departmental expenditures of \$64 million are a 4.2 percent increase over the \$61.4 million adopted FY2015 budget. The Fire and Police Departments account for nearly 53 percent of the City's departmental expenditures and the Public Works Department accounts for an additional 27 percent.

The \$3.8 million operating transfer from the General Fund is needed each year to subsidize the operations of community service activities such as Recreation, Civic Center and Mallard Cove Golf Course. Subsidies are also needed for the City's share of Transit operations as well as other intergovernmental grants that require city matches.

The proposed budget includes a transfer of \$2.5 million from the General Fund to the Capital Project Fund. These funds will be used for LDEQ mandated rehabilitation to one of the City's thirteen wastewater basins for Plant A. The City needs to rehab at least one basin each year and the Wastewater Fund does not have sufficient revenues to cover these costs, in addition to the other capital cost. There is also a transfer of \$74,800 to the Transit Fund to pay the City's 20 percent match for a new city bus.

The chart below displays the City's General Fund expenses without the operating and capital subsidies to other funds.



The projected fiscal year 2015 operational expenditures of \$59 million reflect a savings of \$2.2 million under budget, mostly in the Public Works Department due to vacant positions and the reduction of material and equipment purchases.

The City agreed to a settlement of \$2,129,606 in the Police's Supplemental Pay lawsuit. The current year budget included \$709,797 to be transferred to the Risk Management Fund; however due to the surplus in the FY 2014 General Fund, it was decided that the entire \$2.1 million settlement would be transferred in fiscal 2015 budget.

CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

Below is a discussion of the major category of expenditures for the General Fund:

**Personnel Summary:**

- The cost of salaries and fringe benefits account for over 60% of the General Fund's operational expenses.
- A salary study commissioned by the City showed that the entry level pay for 98 percent of all city career service job classifications were below the employers surveyed. The Fire and police department entry level pay were also below average.
- Effective January 1, 2015 all full time employees received a 2 percent across the board pay increase.
- The Pay Plan for career service employees raised starting pay from \$8.25 per hour to \$8.80. All other pay ranges increase by 6% intervals between ranges.
- The Pay Plans for both the fire and police departments were increased to reflect a 2 percent increase in starting pay and all other ranks were adjusted incrementally.
- Although various departments have expressed the need for additional personnel, the City has maintained the same allotment of full time employees since the reduction of 30 positions in 2011.
- All eligible employees have also received an annual two percent longevity increase. Health insurance premiums have not increased for the last several years.

**Salaries / Wages / Overtime:**

- The proposed \$24.9 million budgeted for salaries and wages is increased by \$662,000 or 2.7% over current adopted figures, due to the pay raise given in January. Additionally, state statute requires that most fire and police personnel receive an annual 2% longevity pay increase. Therefore a 2% longevity increase has been included in the proposed budget for all eligible employees, including non-public safety employees. No other increase in salaries is budgeted. If the proposed sales tax passes in October, the budget would have to be amended to allow for the proposed increase.
- Wages are paid to part time and temporary employees. Part time employees work 34 hours or less per week, earn a minimum of \$8.50 per hour and accrue vacation leave. Temporary employees work 29 hours or less per week, earn a minimum of \$8.25 per hour and do not receive fringe benefits. The City pays nearly \$2.5 million to this category of employees; one-half of this amount is paid from the General Fund. The City is currently reviewing the Affordable Care Act which may mandate health insurance for these employees. This could cost the City an additional \$300,000 - \$500,000 in health insurance premiums in future years. This cost is not included in the proposed FY 2016 budget.
- Overtime is budgeted at over \$2 million in the proposed budgets (\$1.1 million for Fire Department; \$700,000 for Police Department and the remainder \$276,850

CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 BUDGET MESSAGE

for other departments). This continues to be a challenging line item in the public safety departments.

The Fire Department's overtime has decreased by 10% for the first 10 months of the current fiscal year compared to last fiscal year but will still exceed \$1.4 million. Firefighting personnel refuse to "move up" in rank when vacancies exist in their work shift. This significantly increases the cost of overtime because overtime is paid to the upper ranks at a higher rate of pay, rather than being paid to the employees of the lower ranks.

The Police Department's union contract states that General Fund overtime exceeding \$700,000 has to be approved by the City Council and this action was taken in July, anticipating that overtime may reach \$900,000 in the current year. Total overtime has increased by 15% in the current year compared to last year. It should be noted that an additional \$400,000 in overtime expense is budgeted in the Police Grant Fund for special overtime detail, such as the LACE Grant, which is funded by other agencies.

**Retirement Contributions and Other Fringe Benefits:**

- For the first time in many years, the proposed expenditures in the fringe benefits category have decreased by \$226,000 to \$11.6 million or 1.9 percent compared to budgeted FY 2015. Actual FY 2014 expenditures were \$10.7 million. Savings in this category of expenses mirrors that of various salary categories due to vacant positions throughout the year.
- Although retirement contribution rates decreased by two percent in both the Firefighter Retirement System and the Municipal Police Retirement System, those rates are still near 30 percent.
- The retirement contributions for the Fire Department decreased for the first time in many years, following a sharp, steady incline. The Firefighter's Retirement System (FRS) decreased the contribution rate on July 1, 2015 to 27.25%. Below is a recap of those rates:

July 1, 2010 increase from 14% to 21.5%.  
July 1, 2011 increase from 21.5% to 23.25%  
July 1, 2012 increase from 23.25% to 24%.  
July 1, 2013 increase from 24% to 28.25%  
July 1, 2014 increase from 28.25% to 29.25%  
July 1, 2015 decrease from 29.25% to 27.25%

This is a reduced budgeted cost from FY 2015 of \$130,700, but is still a total of \$2.16 million compared to a total of \$1.2 million in FY 2010. Contribution rates in this system are anticipated to remain at this level over the next several years.

- The Municipal Police Employee Retirement System (MPERS) retirement contribution rate for the Police Department decreased this year to a rate of 29.5%, reducing the cost by \$162,000 compared to the current fiscal year but is



CITY OF LAKE CHARLES  
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estimated to cost \$2.5 million in the proposed budget. Below is the history of the increases in this system:

July 1, 2010 increased from 11% to 25%  
July 1, 2011 increase from 25% to 26.5%  
July 1, 2012 increase from 26.5% to 31%  
July 1, 2014 increase from 31% to 31.5%  
July 1, 2015 decrease from 31.5% to 29.5%

The proposed retirement expense for the Police Department is more than double the \$1.2 million that was paid in FY 2010. Contribution rates are anticipated to remain at this level over the next several years.

- The City pays the retirement contributions for the Fire and Police personnel's State Supplemental pay. Eligible employees receive \$6,000 per year from the State. We are currently paying \$1,635 for each eligible fireman and \$1,770 for each eligible police officer, amounting to over \$500,000 in additional retirement contributions which the City must budget for these eligible employees.
- Municipal Employees Retirement System contribution rates have increased as follows:

July 1, 2011 increase from 6.75% to 8%  
July 1, 2013 increase from 8% to 8.75%  
July 1, 2014 increase from 8.75% to 9.5%  
July 1, 2015 rate remains at 9.5%

Retirement contributions are budgeted at \$848,300 for FY 2016. The City additionally contributes 6.2% for social security for employees in this system. All nonpublic safety employees of the City belong to this retirement system. The above total reflects only the General Fund's employees. The total paid to this system from all funds is budgeted at \$1.5 million.

- Medicare is paid at 1.45% of total payroll for most employees in all three retirement systems.
- The City's health care claims were \$5.1 million in FY 2014 which was a reduction from the \$5.5 million spent in both FY 2012 and FY 2013. The current trend reflects a 12 percent increase over last year and the claim costs would be \$5.8 million at year end. Included in the FY 2015 budget was an increase in premiums of 5 percent; however due to the reduced claims cost, the rate increase was not implemented in January 2015. We have not included an increase for FY 2016. The premium rates have not changed since 2011. Insurance premiums are proposed to cost \$4.9 million in FY 2016 in the General Fund; \$6.5 million for all funds.

**Insurance – Property, AL, GL, WC:**

- Due to increases in estimated liabilities for auto liability, general liability and workmen's compensation claims, the insurance expense category was increased

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by 6 percent in FY 2014, 5 percent FY 2015 budget and an additional 5 percent in the proposed budget for a total of \$5 million.

- The general insurance line item covers the property insurance and claims coverage accounted for in the Risk Management Fund.
- Auto liability, general liability and workmen's compensation claims liability are funded by charges to all City departments.
- The City has recently hired an outside consultant to analyze our workmen's compensation losses as well as review our safety policies and procedures.
- The City has recently changed the third party administrator which handles all non-health related insurance claims and settlements.

**Major Acquisitions and Improvements:**

- Capital outlay in this category for FY 2016 is budgeted at \$2.9 million and is an increase of \$625,100 over last year. All of this increase is in the Public Works Department.

**Other Expenditure Categories:**

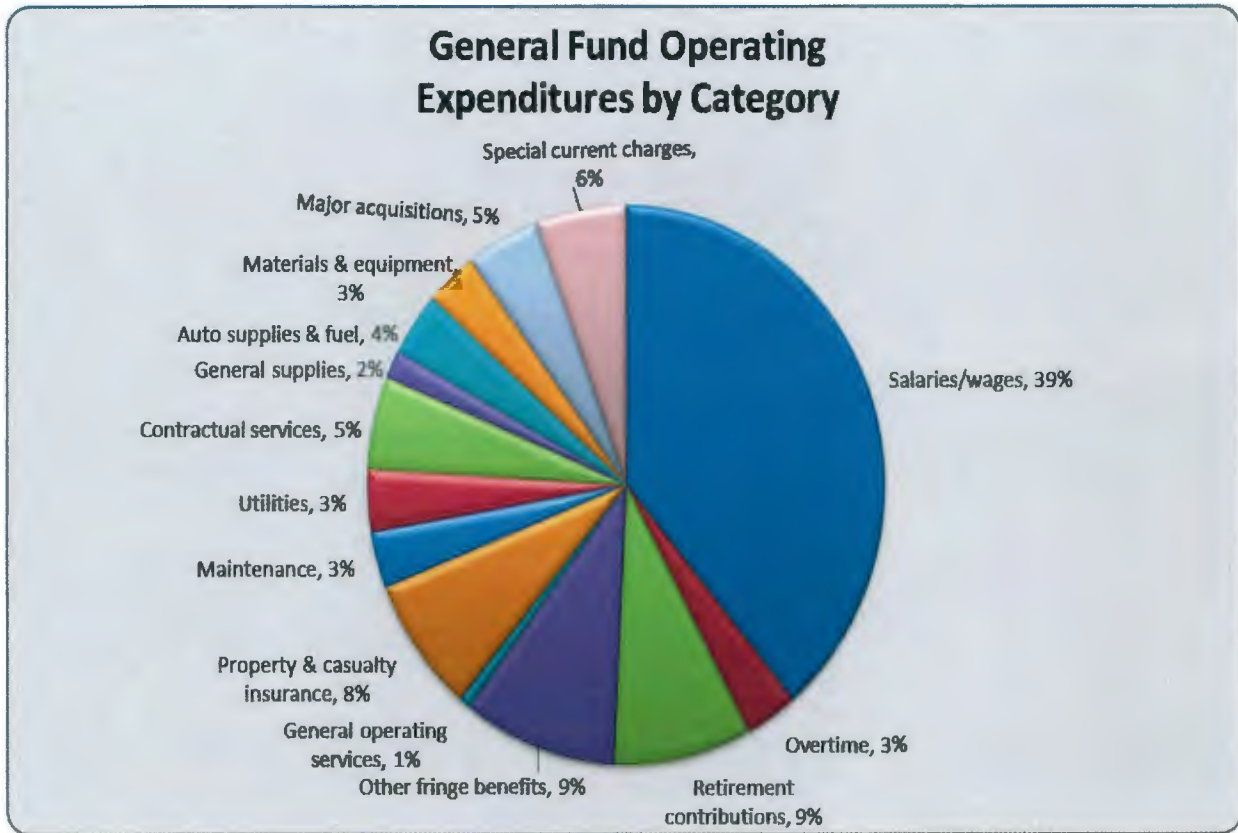
- The Contractual Services category increased by 11 percent to \$3.4 million due to the Public Works Department's increased need for contracted street maintenance.
- The Materials and Equipment category is increased this year by 34 percent to \$2 million and includes the funds for the body camera program for the Police Department. A large portion of this program is also budgeted in the Police Grant funds.
- The Special Current Charges category is increased to \$3.6 million, a 6.5 percent increase primarily in the Planning and General Services Department in order to fund various professional services

**Transfers from General Fund:**

- The operating transfers to subsidize special revenue funds and enterprise funds are \$3.8 million in the proposed budget.
- The debt service transfer of \$350,000 is for the Sales Tax Increment funding paid to the Ward 1 School District from sales tax revenues received from for the Wal-Mart on Highway 171. (Note: we project that the City's share of sales taxes from this store will exceed \$1,000,000 for FY 2016.)
- For the first time in many years, a transfer from General Fund is budgeted to the Capital Project Fund. The \$2.5 million proposed transfer in the FY 2016 budget is to pay for the rehabilitation of Wastewater Basin A-13. This rehabilitation program will be ongoing for many years.

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The chart below displays the City's General Fund expenses by category not including the operating and capital subsidies to other funds.



**Summary of General Fund Balance Adjustments**

Fund balance added (excess of revenues over expenditures) for operations and operational transfers in the proposed FY 2016 General Fund budget is \$161,442. Due to the increase in current year sales tax and the surplus in FY 2014, an additional \$2.5 million of fund balance will be used in the proposed budget for capital expenses. Based on the projected 2015 and proposed 2016 budget, the General Fund will have an unreserved fund balance of \$27 million at the end of the 2015-2016 fiscal year. This total is 40% of budgeted expenditures and non-capital transfers. (The projected balance includes the reduction for the lawsuit.)

It is the City's practice to have a minimum ending fund balance target of 30% of expenditures and non-capital transfers. This reserve provides sufficient funds to enable the City to respond to economic downturns and allows for uninterrupted City services in the event of another disaster. The target balance for the FY 2016 is \$20,456,593.

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| <b>General Fund<br/>Fund Balance Projections</b> | <b>Actual<br/>Fiscal Year<br/>2013-2014</b> | <b>Proposed<br/>Fiscal Year<br/>2014-2015</b> | <b>Projected<br/>Results EOY<br/>2014-2015</b> | <b>Proposed<br/>Budget<br/>2015-2016</b> |
|--|---|---|--|--|
| Beginning fund balance                           | \$ 25,895,549                               | \$ 29,374,978                                 | \$ 29,374,978                                  | \$ 29,977,223                            |
| Fund balance (used) added operations             | 3,479,429                                   | (2,143,372)                                   | 2,731,851                                      | 161,442                                  |
| Fund balance used for capital transfers          | -   | -   | -  | (2,574,800)                              |
| Fund balance used for lawsuit settlement         | -   | (709,797)                                     | (2,129,606)                                    | -  |
| Total fund balance (used) added                  | 3,479,429                                   | (2,853,169)                                   | 602,245  | (2,413,358)                              |
| Ending fund balance                              | \$ 29,374,978                               | \$ 26,521,809                                 | \$ 29,977,223                                  | \$ 27,563,865                            |
| Fund balance target 30%                          | \$ 18,151,518                               | \$ 19,663,708                                 | \$ 19,007,385                                  | \$ 20,456,593                            |

Additional revenue and expenditure comparisons are displayed in the Exhibit section.

### **Special Revenue Funds**

#### **Wastewater Fund**

The Wastewater Fund has experienced steady revenue growth due to rate increases authorized in 2009 and provided for through January 2014. The current year revenue does not reflect an increase in sewer rates. The Wastewater Fund receives 16 percent of 1 percent sales tax revenue. Total revenues are budgeted at \$17.2 million for FY 2016 compared to \$16.8 projected for FY 2015. Proposed operating expenditures are budgeted at \$10 million, a 2.8% increase from the current adopted budget. The increase is attributable to an increase capital equipment purchases. The Wastewater Fund makes an annual internal service contribution to the Water Fund to cover a portion of the costs of the Water Business Office, which collects both water and sewer revenues.

The City's wastewater system, which includes treatment plants, lift stations, trunk lines and sewer basins, is currently the City's biggest financial challenge. Much of this system has exceeded its useful life and LDEQ is requiring that it be replaced.

The plans for rebuilding Plant B/C are currently under design and should be completed and ready for bid by the first of 2016. The estimated funds needed for construction are \$40 million. This funding will come from various sources including \$14 million from an existing LDEQ loan, State Capital outlay Priority 1 funds of \$2 million, current and future transfers from Wastewater reserves, Riverboat Fund, and General Fund reserves. There are additional State Capital Outlay funds of \$7.5 million in Priority 5 and the City will be requesting that amount be funded in the next legislative session.

In addition to Plant B/C, there is over \$13 million in accumulated projects outlined in the Capital Budget for Wastewater. Annually \$1 million is allocated for general sewer collection system rehab citywide. The FY 2016 budget includes funds for the first of several additional projects required to address repairs in each of the 13 basins that transport wastewater to Plant A. LDEQ had mandated the rehabilitation of these basins and the City plans to complete repairs in at least one basin per year. It is estimated that the study and actual work needed will be approximately \$3 million per year. The City also has 135 lift stations and a program is being implemented to ensure that these facilities are rebuilt systematically within their useful life.

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A transfer of \$6.5 million to the Capital Project Fund is included in the proposed Wastewater budget. In addition to the \$2.5 million being transferred from the General Fund for sewer line repairs, \$4.2 million of Riverboat Gaming will also be used for these capital improvements. State Capital Outlay revenues included in the FY2016 capital budget are \$1 million. This is in addition to \$1 million that was authorized last fiscal year.

The City of Lake Charles is drawing down proceeds of a \$21 million loan at .95% interest from the Clean Water State Revolving Loan Fund (LDEQ loan). Major renovations to Plant A have been completed. All revenues and expenditures will be accounted for in the Capital Project Fund.

The LDEQ loan is being paid from sewer user fees via a transfer of \$1 million to the Debt Service Fund. The first principal payment of \$958,000 was paid in FY 2013. Interest payments are calculated only on the portion of funds that have been drawn down.

Total debt service transfers from the Wastewater Fund are \$3.5 million to repay a portion of the \$35 million Lake Charles 2007 Public Improvement Bonds, the Refunding Bonds for Plant D construction and the LDEQ loan.

The City Council adopted a new sewer rate schedule in July 2009 that was effective on January 1, 2010 and allowed for increases through December 31, 2014. The debt service payment for the \$21 million loan was included in the calculation used to determine the projected increase in rates. A new rate schedule is currently under review.

### **Riverboat Gaming Fund**

The City participates in a Cooperative Endeavor Agreement with the Calcasieu Parish Police Jury which pools all gaming revenues collected within the parish. Riverboat admission taxes recorded in the Riverboat Gaming Fund have increased with the opening of the Golden Nugget Casino this past December. We are projecting to collect \$11 million in the current fiscal year and are projecting an increase to \$11.2 million in FY 2016.

Thus far, the opening of the Golden Nugget has expanded the local gaming market. The increase in revenues is net of contributions made by the gaming district to repay the state for a portion of the road and interstate improvements to alleviate traffic congestion in the area.

Transfers of gaming funds for capital projects will be \$7.5 million in the 2016 fiscal year, an increase from the \$4.95 million transferred in the current fiscal year. The City continues to fund and complete projects authorized in the bond issue and other capital projects that have accumulated funding.

The City of Lake Charles has issued \$75 million in bonds as authorized in November 2006 for public improvement projects. Up to 60% of the gaming revenues can be used to repay the debt. \$3.2 million is needed in the FY 2016 budget for the annual debt service payment, which represents 29% of the gaming funds. The Pension Bonds that

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were issued in 1998 were paid off in fiscal year 2014 with a final transfer of \$619,000 to the Debt Service Fund.

The Riverboat Fund historically includes a transfer of gaming funds to the General Fund for major capital equipment acquisitions and as previously discussed, these funds will not be transferred in the current or proposed budgets. There is a transfer of \$637,350 to the Recreation Fund to pay for the utilities and maintenance cost associated with the lakefront promenade and other downtown areas. This expenditure was originally authorized in FY 2012. The current and proposed budgets have a contingency transfer to other funds of \$500,000 to cover any unanticipated capital expenses.

### **Recreation Fund**

The Recreation Fund receives both sales tax and property taxes that are dedicated to this program. Revenues are also generated for services provided by the different activities. Revenues of \$3.2 million are subsidized by a \$1.2 million transfer from the General Fund to fund recreation and park's expenditures of \$4.4 million. In January 2015, Ward 3 Recreation took over the operations of four facilities; however, increased salaries and maintenance costs needed for other operations have resulted in an overall increase in proposed expenditures.

A transfer of \$250,000 from the Facility Renewal Fund was made in FY 2012 to pay for needed major repairs/ maintenance of various recreation facilities. It is estimated that \$75,000 of those funds will be unspent by September 30, 2015 and they will be put into fund balance reserves and are reauthorized in the FY 2016 budget.

The Lakefront/Downtown Division of the Recreation Fund is used to track the cost of utilities and maintenance of the lakefront promenade and other downtown areas. The projected cost of \$637,350 is funded through a transfer from the Riverboat Gaming Fund. The increase of 19% over the adopted budget is due primarily to additional maintenance costs.

### **Grant Programs**

Individual fund displays are included for Community Development Block Grant, HUD Housing Programs, Summer Food Service Program and Americorp Grant Funds. Total proposed revenues in these grant funds are \$3.9 million for FY 2016 and an additional \$494,108 is transferred from the General Fund for needed matching funds. Included in this total is \$1.7 million from Homeland Security Hazard Mitigation funds for a homeowner elevation program.

Projected expenditures for Public Safety Grants are \$558,750 of which \$363,000 will be used for special detail overtime. An additional \$165,000 is budgeted for the body camera program. This is a 50 percent funded grant so the match needed is budgeted from the General Fund.

The COPS Hiring grant is a federally funded program which covers the salary and fringe benefits for additional police officers. The 2011 Grant, which funded two police officers has ended and their personnel costs of \$117,700 is being funded by a transfer from the General Fund.

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The City was awarded another COPS Hiring grant in 2014 to fund 75 percent of the personnel cost of 7 additional officers. This cost is proposed at \$376,750 of which \$282,562 will be paid by the grant. A cooperative endeavor agreement with the Calcasieu Parish Sherriff Office provides that in lieu of prisoner boarding fees of \$175,000 the City would use those funds as the 25 percent cash match. The entire amount of \$175,000 will be transferred to the Public Safety Grant Fund and retained for use when the grant funds have been exhausted.

The D.A.R.E. program is not being funded in the proposed budget, but the reserves in the fund are carried forward for future use.

**Enterprise Funds**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises in that the costs of goods and/or services to the general public are to be financed through user charges.

**Transit**

The City's transit program costs are budgeted at \$2.8 million for FY 2016. 50% of operations and 80% of planning and maintenance costs are funded by the Federal Transit Administration (FTA) and those revenues are budgeted at \$1.5 million in FY 2016. Ridership and state transit revenue equal \$241,000. Revenues from ridership have increased incrementally the last several years. Beginning in the current year, rental revenue for the second floor of the transit facility and advertising on the buses and shelters are being recorded. \$57,000 is budgeted to be collected in FY 2016. An operating subsidy from the General Fund in the amount of \$968,785 is needed to cover expenditures.

The Transit Capital account was used to capture all revenue and costs associated with the construction of a wash rack which was funded at 80% FTA funds, most of the costs are recorded in the current year budget. The additional capital funds in the FY 2016 budget are for the purchase of a new bus. Capital amounts authorized in previous budgets are automatically reappropriated in the following year.

**Water Fund**

In July 2009, the City Council adopted a new rate schedule that was effective on January 1, 2010. An increase was provided for in each of the next four calendar years, ending in 2014. As authorized, the City collects a Capital Improvement Fee, and it is expected to generate \$576,300 in the proposed budget. Other operating revenues are budgeted to increase to \$11.4 million or 4.5 percent while operating expenditures are budgeted at \$10.8 million for both the business office and production and distribution.

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Most capital improvements to the water system have been paid from bond funds since 2008. During this time, the increased revenues have allowed an accumulation of funds needed for capital improvements to the system. Included in the proposed budget is a \$3.8 million allocation for capital improvements, which will be added to the \$5 million budgeted in the current fiscal year. These projects are further outlined in the capital portion of the budget.

### **Civic Center**

In September 2014, the City received \$4,568,766 from the Louisiana Department of Treasury for many years of unallocated funds from hotel taxes collected and dedicated to the Lake Charles Civic Center which were appropriated in the 2014 legislative session. These funds are in the Civic Center Capital account and will be allocated over the next several fiscal years to improve the current facility, subject to City Council approval. These improvements have historically been paid from general funds or gaming funds (and more recently disaster recovery funds). \$1 million from these reserves is appropriated in the proposed fiscal year.

Both the current and proposed operating budgets include \$800,000 in state funds. Previously the City has only received \$200,000 each year. This should allow for a reduction in the General Fund subsidy.

The Civic Center proposed operating budget of \$2.7 million is an 8% increase from the prior year's budget, due to additional maintenance cost, increased utility bills and an increase in general supplies, which includes merchandise for resale. Facility generated revenues are projected to increase by 5 percent to \$1 million. The budgeted operating subsidy from the General Fund is \$966,814 in the proposed budget but will be reduced if revenues from the state exceed the budgeted projections.

### **Mallard Cove Golf Course**

Mallard Cove Golf Course has proposed operating revenues of \$1 million in both the current and proposed budgets. Operating expenses are proposed at \$1.67 million, which is a 3.7 percent increase over the adopted FY2015 budget. Most of the increase is in salaries and benefits. A subsidy of \$646,163 is budgeted from the General Fund. A transfer of \$200,000 from the Riverboat Gaming Fund is budgeted for the capital improvements on the course. The City and Chennault Industrial Airpark are currently in discussions about the possible relocation of the golf course in order for Chennault to expand their facilities. The agreement would necessitate that Chennault replace the current facility by either purchasing or building another course.

## **Internal Service Funds**

### **Risk Management Fund**

The Risk Management Fund is used to account for self insured general liability, auto liability and workmen's compensation liability claims. Property and various other types of insurance coverage are paid for out of this fund. The financing of services provided are funded through insurance charges to all City departments. The insurance premium



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charged to the various City departments for the current fiscal year was increased by 5% and is increased an additional 5% in the proposed budget. The proposed expenses in FY 2016 are \$7.1 million. The FY 2015 adopted budget was \$8.9 million, which includes \$2.1 million for the Police Supplemental Pay settlement. The settlement agreement allows for installments over the next 3 fiscal years but General Fund has already funded the entire payment in the current year.

**Employee Group Insurance Fund**

The City of Lake Charles has a self-funded plan for employee health insurance managed by Blue Cross/Blue Shield since January 2013. All full time City employees are provided health insurance at no cost to them. Employees may elect to contribute \$50 per month in order to have lower out of pocket expenses, such as co-pays and deductibles.

Claim costs, premiums for stop loss coverage and administrative fees are budgeted at \$7.5 million in both FY 2015 and 2016. Actual expenses in FY 2014 were \$6 million. Current year trends indicate those expenses may increase by up to 12 percent in FY 2015. The City's premiums have remained the same since January 1, 2011 although there was a 5% increase budgeted but not implemented for FY 2015. The proposed budget does not include an increase in premiums.

The Employee Group Insurance Fund has transferred \$750,000 to the General Fund in fiscal years 2012, 2013 and 2014 budget years. This transfer is not included in the proposed budgets.

**Capital Budget**

**General Capital Projects**

The FY 2016 capital projects authorizations total \$32.1 million which compares to \$23.1 million in the current year budget. The increase is primarily attributable to the major cost of needed Wastewater and Water system improvements.

The Capital Project Fund receives 28 percent of 1 cent of the City's current sales tax levy and are budgeted at \$7.2 million in the FY 2016 budget, compared to \$6.3 million budgeted in FY2015. Each year riverboat gaming revenues are allocated for the City's capital projects with \$7.5 million budgeted in the proposed FY 2015 budget.

The sales tax that is proposed for October 2015 will contain a provision that allocates portions of the tax for capital needs. Included in this budget is a copy of the 5-Year capital improvement plan. This document summarizes demonstrates the infrastructure needs of the City. The influx of development in the area has necessitated the need to move forward with as many projects as possible.

Wastewater and Water System improvements are budgeted at \$19 million in the proposed FY 2016 budget and \$12.3 million in the FY 2015 budget. We are continuing to accumulate funds for the \$40 million rebuild of treatment Plant B/C.

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Other work includes lift station rebuilds and basin and transport line rehabilitation. Many projects will be done in phases as funding availability permits in future years. \$6.5 million is proposed to be budgeted from the Wastewater Fund; \$4 million has been transferred from this fund for the last several years, as revenues from user fees allow. In addition, the General Fund is transferring \$2.5 million from their reserves to help fund a basin rehab program and \$4.2 million of the transfer of gaming funds is allocated to wastewater projects.

We have allocated \$2.4 million from the balances in the Water Fund for capital improvements. This amount will be added to \$5 million that was allocated in the current year.

\$1.8 million of Priority 1 State Capital Outlay funds is included for Wastewater and Water projects in the proposed FY 2016 budget. This is in addition to \$2 million that was included in FY 2015 budget. The City has additional funds in Priority 5 but those funds are not guaranteed and will not be included in the budget until authorized by state legislation.

Funding for streets, sidewalks and drainage total \$8.2 million and is funded by \$4.9 million in sales tax, \$1.2 million in gaming funds, \$1.2 million in state capital outlay funds and various other sources such as grants and parish participation.

Community service and general government projects total \$4.8 million and includes partial funding for a new fire station.

An additional \$2,262,700 is budgeted in the Capital Project Fund to fund a portion of the debt service requirements of Phase 1 and 2 bond issues. Under the terms of the November 2006 bond referendum, up to 60% of the sales tax revenues dedicated to this fund can be used to repay the funds borrowed. The current debt service payments of \$2.2 million represent 31.5% of the dedicated sales tax funds.

Capital projects are budgeted on a project rather than an annual base. Included is the reauthorization schedule that lists projects that have previously authorized capital projects funding. Funds that have been authorized and unspent are classified as “assigned” on the financial statements and can be reallocated by a vote of the City Council.

### **Bond Projects**

The City has issued \$75 million in bonds of the \$90 million authorized in the bond propositions. We do not anticipate borrowing any additional amounts at this time. The City has completed many of the projects approved, spending a total of \$74.3 million to date. The reauthorization of unappropriated bond proceed expenditures is provided for in the proposed budget. In addition to the bond proceeds, interest earnings and other funds are available for future projects.

The Local Road category of the bond issue includes funds for Sallier Street. This project has been delayed pending the finalization of plans for the Nelson Road Extension project, which is a State DOTD project. Once those plans are finalized, the City will begin final design plans for the portion of Sallier Street west of Lake Street.

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The Sallier Street project and funds set aside in the Economic Development category for infrastructure improvements will exhaust the last of the bond funds.

**SUMMARY**

The City is budgeting a surplus in the General Fund for the first time in many years. However, the proposed budget does not include revenues from the proposed 1/4 cent sales tax or the related pay raises. It should be also be noted that the increase in sales taxes for FY 2014 and FY 2015 appear to have allowed us to recover from the financial challenges we experienced following the recession of 2009.

Based on current projections, the anticipated increase in sales taxes over the next several budget years could support a reasonable pay increase similar to what has been proposed. Our current General Fund reserves could be used to cover any revenue shortfall, if needed, for one or two additional years.

However, experience suggests that the current increases in sales tax revenues are not sustainable over the long term. One needs only to look at what has happened to the State when the additional revenues created by the hurricane recovery from 2006 declined to more normal levels. Long term financial decisions should not be based on short term revenue projections.

The proposed sales tax would ensure that the pay raises required to provide a competitive pay plan given the wages and benefits being offered by other government agencies and in the private sector – 10 percent for the Fire Department and 8 percent for all other employees – is sustainable, and would also allow for future increases if needed.

This year marks the 10 year anniversary of Hurricane Rita. It was one of the most devastating storms to strike the Gulf Coast in recent history. In 10 years we have not only recovered, but as a City we, along with the rest of our region of the State, are poised to experience economic development on a scale rarely experienced. Our ability to take advantage of this opportunity will require that we meet those challenges with the same effort that brought us through our hurricane recovery.

We do not need to simply maintain service. We need to enhance services and continue our efforts to expand and improve the City's infrastructure.

The proceeds of the 2006 Public Improvement bonds have all been spent or obligated. The costs of some of the projects included in the bond issue exceeded our original budget estimates. For example, in the Local Road category, continued improvements could be made on Enterprise Boulevard and Lake Street with additional funding. Improvements to Sallier Street should begin once the State completes the design of the Nelson Road extension. \$21 million was spent for water and wastewater needs but future projects will now be funded through user fees and other capital funds. While the

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downtown area is beautiful and thriving, other areas need similar improvements, such as the east/west corridor enhancements between Ryan Street and Lakeshore Drive.

The Cove Lane interchange has addressed traffic issues and has been recognized as a huge success. Other major roadway improvements are needed throughout Lake Charles. Developers have proposed projects in all corners of our City but many lack the necessary water and sewer needed to support the development. These type projects cost millions of dollars.

The wastewater needs previously discussed will continue beyond the \$40 million Plant B/C rebuild. While that project is under construction, funds will need to be accumulated for an expansion of Plant D and the sewer lines needed to transport to that facility. Eventually a new water plant will be needed within the City to handle the increased consumption.

As outlined above, in order for the city to adequately support the development, a sustainable source of revenue will be needed.

We should all keep in mind the following fact as we consider this additional 1/4 cent sale tax:

**Effective July 1, 2015, the local combined tax rate in all areas of Calcasieu Parish except the City of Lake Charles is 9.75%.**

**The local combined tax rate in the City of Lake Charles is 9.50%.**

If the new sales tax is approved, the city will collect the same rate of sales taxes that is collected in all cities and the unincorporated area of Calcasieu parish.

The City is the retail hub of the five parish area. This sales tax increase means that everyone visiting our City and uses our roads, water, sewer, police and fire protection will join with local residents to fund such services.

We believe the City has demonstrated a commitment to responsibly manage operations and fund capital improvements. We have weathered the storms and are better as a result. Our departments continue to provide great service to our citizens.

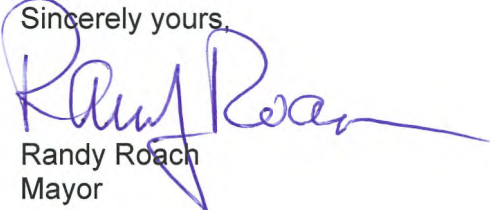
On August 19 we will ask for your approval of an ordinance outlining the specific manner in which the proceeds of the sales tax will be spent if approved by the city electorate in on October 24, 2015. After many years of discussing the need for additional revenue, the citizens of Lake Charles will be able to decide whether they agree with our assessment of the need for the new tax revenue stream.

We are available to meet with each of you in the coming weeks. We will hold a public hearing on Tuesday August 25, 2015 in conjunction with our scheduled agenda meeting to discuss the proposed budget.

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We welcome any suggestions you may have for changes in the budget and are willing to discuss them with you prior to final adoption of the budget at our regular council meeting on Wednesday September 2, 2015; or if necessary, a special meeting can be held on Tuesday September 8, 2015 for final budget adoption.

Sincerely yours,



Randy Roach  
Mayor



John Cardone  
City Administrator



Karen Harrell  
Director of Finance

## **CITY OF LAKE CHARLES STRUCTURE AND BUDGETARY ORGANIZATION**

### **ORGANIZATION**

The City of Lake Charles was incorporated in 1867 and is the principal city and trade center of Southwestern Louisiana, which is comprised of a five parish area with a population of 292,619 per the 2010 Census, which represents a 5 percent growth from 10 years ago. The census count for the City of Lake Charles was a population of 71,993 within the corporate limits of the City which includes 43 square miles. This number represents 0.3 percent growth from the 2000 census. Lake Charles, which is in Calcasieu Parish, is located on Interstate 10, approximately two hours east of Houston, Texas and west of Baton Rouge, Louisiana.

Lake Charles is a deep water port with a 30-mile ship channel to the Gulf of Mexico, and has developed an economic base dominated by petrochemical manufacturing and refining since the 1940's. Southwest Louisiana has diversified its economy as is evident when you consider the following major economic drivers. The Port of Lake Charles is the 12<sup>th</sup> largest port in the United States. Chennault Industrial Airpark and the Lake Charles Regional Airport support a growing aviation industry. Lake Charles is home to McNeese State University and Sowela Technical Community College. Riverboat Gaming was introduced in 1993 and has provided funding for major capital improvements since that time. Retail businesses within the City provide goods and services to a five parish regional area. Annual art events and over 75 annual festivals provide entertainment to both locals and visitors.

The City operates under a mayor-council form of government pursuant to a 1961 home rule charter, and provides a full range of traditional municipal services such as public safety, construction and maintenance of municipal infrastructure including water and wastewater, parks and recreation, planning and zoning, trash collection and solid waste disposal and public transportation. The City also has specialized facilities such as a municipal golf course, a civic center coliseum and theater complex, and two art centers. All of these activities are integral parts of the city government and are included in this report.

The accounting and financial reporting policies of the City conform to generally accepted accounting principles as applicable to governments. Such policies also conform to the requirements of Louisiana Revised Statutes 24:517 and to the guides set forth in the Louisiana Municipal Audit and Accounting Guide, and to the industry audit guide, Audit of State and Local Governmental Units. Following is a summary of the more significant accounting policies.

## **BUDGETARY STRUCTURE**

The financial transactions of the City are budgeted and recorded in individual funds categorized as follows:

### **Governmental Fund Types**

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources which by law are designated to finance particular functions or activities of government. The following special revenue funds are included in the budget:

|                       |                                    |
|-----------------------|------------------------------------|
| Waste Water Fund      | Riverboat Gaming Fund              |
| Recreation Fund       | Central School Fund                |
| Special Event Fund    | Community Development Fund         |
| HUD Housing Programs  | Summer Food Service Grant          |
| Americorps Grant      | Miscellaneous Public Safety Grants |
| COPS Hiring Grant     | Disaster Recovery Fund             |
| Facility Renewal Fund |                                    |

Debt Service Fund – This fund is used to account for the accumulation of resources and the payments made for principal, interest, and related costs on long-term debt obligations of governmental funds.

Capital Projects Fund – This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds.)

### **Proprietary Fund Types**

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary and useful for sound financial administration.

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, in that costs for providing goods or services to the general public are financed through user charges. Enterprise funds contained in this budget are:

|                   |                    |
|-------------------|--------------------|
| Transit Fund      | Water Utility Fund |
| Civic Center Fund | Golf Course Fund   |

Internal Service Funds - Internal Service Funds are used to account for the insurance needs provided to other departments of the City, or to other governments, on a cost reimbursement basis. Internal service funds contained in this budget are:

Risk Management Fund

Employee Group Insurance Fund

### **Basis of Budgeting**

Budgets shall be prepared on the same basis of accounting as that used in the financial statements. The basis of budgeting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. The General Fund, Special Revenue Fund, Debt Service and Capital Project Funds are maintained and budgeted on the modified accrual basis of accounting.

The Enterprise and Internal Service Funds are maintained on the full accrual basis of accounting. Budgets for these funds serve as a management tool but are not required by GAAP or Louisiana state law.

## **LEGAL REQUIREMENTS**

### **Budgetary Information**

The City annually adopts and implements an operating and capital budget in accordance with requirements of the City Charter and applicable state law for the General Fund and all Special Revenue and Proprietary Funds. The Capital Projects Fund's budget is a project based capital budget. Policies and procedures with respect to budget adoption and budgetary control are as follows:

1. The Mayor submits the proposed operating budget for the fiscal year commencing October 1 to the City Council no later than August 15. This budget includes proposed expenditures and the means of financing them.
2. A summary of the proposed budget and notices of public hearing are published in accordance with statutory requirements.
3. The proposed budget is subject to one or more public hearings before the City Council prior to adoption by ordinance, which must occur no later than September 15. The City Charter requires a two-thirds vote of the City Council to amend the proposed budget submitted by the Mayor.
4. Expenditures are legally restricted to budgetary appropriations at the department level within the General Fund and at the fund level for Special Revenue Funds, which are not departmentalized. Revisions, which alter the total expenditures of any such department or fund, must be approved by budget amendment ordinance adopted by the City Council at the request of the Mayor. Transfers of budgeted amounts between expenditure objects or programs within the same department and fund are authorized to be made administratively by the Director of Finance.



5. Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds, and the Capital Projects Fund, which is budgeted on a project basis. A budget is included for the Debt Service Funds although budgetary control is achieved through the respective bond indentures and provisions.
6. Budgets for the General, Special Revenue, and Capital Projects Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The capital budget is presented on the basis of cumulative as opposed to annual budget amounts.
7. All budgetary appropriations except capital project budgets lapse at the end of each fiscal year.

### **METHODS OF FINANCING INFRASTRUCTURE AND MAJOR CAPITAL IMPROVEMENTS**

Infrastructure refers to public facilities such as roads, bridges, sidewalks, public buildings, mass transit facilities, and sewer and water systems. The following will describe some of the methods which may be or have been utilized by the City of Lake Charles to finance the maintenance and expansion of the City infrastructure.

1. The Mayor shall submit the capital budget and program requests to the planning commission prior to June 15 of each year. Each request shall be accompanied by substantiation in detail of need and cost. The Mayor shall submit to the planning commission an estimate of all revenues available for capital purposes, for the next fiscal year and the five years following, a statement of debt, and in the event of proposed new debt, the amount of millage necessary for debt service.
2. The Planning Commission prior to July 15 shall submit to the Mayor its recommendations for capital expenditures to be included in the next year's capital budget and its recommendations by year of the capital improvements to be made for the subsequent five years. This report shall include a listing by priority of projects not included by reason of financing and a list of projects disapproved together with the reasons therefore.
3. The recommendation of the mayor on the capital budget is included in the "Operating and Capital Budget" document presented to the City Council as per the above outline by August 15 of each year.
4. The City Council, no later than September 15, shall adopt the annual operating and capital budget.

The major sources of revenue for capital projects are sales tax revenues that are dedicated for capital projects and gaming revenues that are primarily used for non-recurring capital expenses and debt service payments. The City also receives funds from other intergovernmental entities that pay for portions of certain capital projects.

The City of Lake Charles is empowered to incur bonded debt in accordance with the constitution and statutes of the state. All proposals for the issuance of revenue bonds must be approved by a majority of the voters of the City voting in a referendum called for that purpose.

As a result of a voter approved \$90 million revenue bonds proposition, the City has issued \$75 million for improvements to local and state roads, water and wastewater systems, parks and downtown/lakefront development and economic development incentives. The debt is being repaid with proceeds from gaming tax and sales tax revenues and sewer user fees. The City has authorization to issue "standby revenue" levies of both sales and property tax should the current revenue stream fail to meet debt service requirements.

## **STATEMENT OF BUDGETARY AND FINANCIAL POLICY**

### **Auditing, Accounting and Financial Reporting**

The City accounting and financial reporting systems is maintained in conformance with generally accepted accounting principles and the standards of the Governmental Accounting Standards Board (GASB). A capital asset system is maintained to identify all City assets, their location, historical cost, useful life, depreciation method, depreciation to date, and the responsible department for asset control.

The City will contract with an independent accounting firm, which will issue an audit opinion on the official Comprehensive Annual Financial Report. The City will maintain a good credit rating in the financial community.

### **Fund Balance**

During the budget process for the 1997-1998 fiscal year budget, the City included a statement that the amount of fund balance reserved or designated for catastrophic purposes is based on a percentage of total General Fund revenues and operating transfers. The target at that time was 20%. The attached budget and the current City policy state that the City has a target fund balance reserve of 30% of operating expenditures and transfers.

This goal has been reached and maintained since 1998. The adopted fiscal year 2015 budget projects that the ending fund balance will be 47% of operating expenditures and transfers, which is within the 30% target. Revenues are projected to exceed budget, and expenditures will be less than originally budgeted; therefore the projected ending fund balance for the year end 2015 is \$29.9 million.

There is a proposed increase to fund balance of \$161,442 in the FY 2016 budget, and an ending fund balance of \$27 million is above the 30% target balance of \$20.4 million.

The administration is required by state law and city policy to submit a balanced budget. A balanced budget is defined as, "a budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund."

Many of the Special Revenue Funds maintain a fund balance, but there is not a specific reserve target required for these funds. Several of these funds require a subsidy from the General Fund to cover operational expenditures. The Grant Funds subsidy is normally needed to cover cash-match requirements of the grants.

All Enterprise Funds except for the Water Fund receive an operating subsidy from the General Fund. The Transit Fund receives intergovernmental revenues from the Federal Transit Administration (FTA) as well as self-generated revenues. The General Fund provides the cash-match needed to cover unreimbursed expenditures. The Civic Center event center and Mallard Cove Golf Course have revenues they generate for charges for services provided but have historically not covered their operating expenses. The additional funding needed is provided by a transfer from the General Fund.

Each individual fund presented in the enclosed adopted budget has met the definition of a balanced budget.

### **BUDGETARY PROCESS**

The City of Lake Charles prepares an Annual Operating and Capital Budget. In May of each fiscal year the Finance Department staff begins the compilation of data necessary for the preparation of the operating budget. A formal Budget Request Package is sent out to the various departments and division heads in late May or early June, and it is due back to Finance at the end of June.

#### **Revenue Review**

While the departments are compiling their expenditure/expense requests, the Finance Director begins preparing the revenue estimates for the upcoming fiscal year.

All revenues are reviewed annually in regard to factors relevant to past, present and projected future collections. Sales tax is the City's largest revenue source and is closely monitored. Extensive data is provided by the Parish's tax collector and is used in the annual budget projections. Total assessed property tax values are provided by the Sheriff's Office, and once the millage rate has been set, property tax revenue projections are calculated. Sewer and water rate changes were considered in the projections of revenues for the Wastewater and Water Funds. Other revenue projections are based on current trends and past history.

The Wastewater and Recreation Special Revenue Funds have sales and property tax revenues that are projected as described above. The revenues for the Riverboat Gaming Fund are based on the trend information that is available from the State of Louisiana Gaming Division. Most of the other funds are grant funds, and their revenues are based on anticipated intergovernmental awards. These funds receive subsidies from the General Fund as needed.

## **Expenditure Budget**

The Accounting Manager is responsible for working with the Finance Director to estimate salary and fringe benefit costs for all City employees. Projected salary costs will include any pay increases that are scheduled to be implemented in the new fiscal year. Retirement contribution rates are based on the information provided by the various state retirement systems of which all City employees participate. Projected rates for employee health insurance are based on current cost trends.

Each department may submit a request for additional positions. They must also justify the need to retain funding for all vacant positions. They must estimate the amount of funds needed for temporary wages and for overtime costs.

Requests for travel budgets have to be substantiated with a list including the employee name, the nature of the business, the place of travel and a cost estimate for each budget.

The departments work closely with their various divisions to review their current operation budgets. Any change from the current year's operation costs have to be justified in writing to the Finance Department. Any request for vehicles and other capital outlay requests must be specifically outlined with information regarding whether it is a new (additional) asset or a replacement for an existing item. If it is a replacement, justification for the need to be replaced is required.

It is the City's policy to plan for replacement of rolling stock and heavy equipment in a manner that allows for relatively level expenditures from year to year based on the fleet size and life cycle of the equipment. However, when the City is facing lean years, this is one category of expenditures that can be reduced, but the Council is always informed of the deferral of equipment purchases that will be moved into a future year.

## **Balancing the Operating Budget**

Once all of this information is gathered, group and individual department head meetings are held with the Mayor's Office and other administrative personnel to work out a budget that fits into the available revenue constraints. Department heads can be required to outline reduction in expenditures if the cumulative total of all department expenditures exceeds the budgeted revenues by an amount that would require an unacceptable use of available fund balance.

It is the City's policy that the General Fund reserves must be maintained at 30% of expenditures and operating transfers. If the current year projections and the proposed budget fall within 10% of that target, revisions will be done to the proposed budget.

## **Capital Improvement Budget**

The City's goal is to maintain a Capital Improvement Program that will provide for the improvements necessary to meet the needs of the community within the constraints of available resources. In March of each year, the administration requests that each City Councilman submit a list of projects that they would like planned for their respective districts or for the City as a whole.

The Mayor, the City Administrator, the Public Works' and Finance Department's Directors and the City Engineer work to develop the Five-Year Capital Improvement Plan, which is submitted to the Planning Commission as discussed above. Each year all existing projects in the Plan are reviewed, and the cost estimates are reassessed based on current market trends. Projects may be added, deleted or revised based on current cost estimates and community and departmental needs. The City Council is very active in the process. Projects are prioritized based upon a critical needs assessment.

The annual Capital Improvement Budget is based on the projects that are listed as current projects in the Five-Year Plan and the funding availability. Revenues are based on current projections for gaming tax and sales tax projections and include any local, state or federal revenues that are anticipated, as well as any transfers that are available for other funds, such as the General Fund when excess fund balance reserves have been accumulated.

Once all of the information has been compiled the proposed budget document is prepared and submitted to the City Council for its review. The City Charter requires the Mayor to submit a proposed budget to the City Council by August 15 of each year.

## **City Council Review**

Meetings are held with various council members to review the proposed operating and capital budgets. Fund balance reserves are carefully analyzed to ensure that the City remains stable into future years. Public hearings are held that provide an opportunity for public input to be received on the proposed budget. Formal budget presentations are made at the regularly scheduled council meetings. The City Charter requires that the budget be adopted no later than September 15 of each year.

A two-thirds vote by the City Council is needed to amend the proposed budget that is submitted on August 15.

## **Amendments to Adopted Budget**

An annual budget amendment is submitted at fiscal year end. Revenue and expenditures are annualized based on the previous month's trend to determine where adjustments are needed. If sufficient funds are available, additional transfers for capital may be provided. If the analysis of revenues should find that revenues are not being received as anticipated, budget reductions may be proposed by the administration. The budget amendment is submitted to the City Council for approval.

Other amendments may be made periodically as needed throughout the year. For example, if the City is awarded a grant for the purchase of capital equipment, the effected special revenue fund would be amended.

The current fiscal year 2015 budget has not been formally amended although the funds have been adjusted between categories of expenditures within the various departments as allowed by the legal level of adoption, which is at the department level within the General Fund and at the fund level in the Special Revenue Funds. The City Council recently approved additional overtime in the Police Department which will require an amendment of the budget. A formal amendment to the 2015 operating budget will be done at fiscal year-end.

State statute requires an amendment to any General Fund or special revenue fund that fails to meet revenue projections by 5% or more or if expenditures exceed budget by more than 5%.

### **Budget Calendar for Fiscal Year 2016**

|                    |   |
|--------------------|---|
| May 13, 2015       | Budget Request forms distributed to departments with guidelines for annual submission.            |
| June 22, 2015      | Completed budget request must be received by the Finance Department.                              |
| July 2015          | Budget request reviewed and compiled by Finance Department.                                       |
| July & August 2015 | Administrative review and meetings with department heads to discuss and revise submitted budgets. |
| August 14, 2015    | Budgets to be distributed to Lake Charles City Council members at the regular council meeting.    |
| August 25, 2015    | Presentation to City Council and public hearing.  |
| September 2, 2015  | City Council budget adoption scheduled for adoption but can be deferred to September 8            |
| September 8, 2015  | Formal adoption, if deferred on September 8   |

## **Debt Statement**

The City of Lake Charles issued revenue bonds in 2003 to fund a new wastewater treatment plant. Prior to that issue, the City did not have any outstanding bonded debt. This debt was secured by revenues generated by the sewer user fees. This debt was refunded during the 2010 fiscal year. A \$21 million loan was entered into with Department of Environmental Quality in the FY 2014 for improvements to the Wastewater System. The same revenue stream is dedicated for the repayment of this debt.

In 2006, the City of Lake Charles passed a \$90 million bond referendum for public improvements which pledged the following revenues to be used to service the debt:

### Primary Revenues:

- Riverboat gaming revenue of which the City has allocated up to 60% of such revenues to make payments
- Existing sales tax currently dedicated to capital projects of which the City has allocated up to 60% of such revenues to make payments
- Existing utility usage fees in the Waste Water Fund, not to exceed \$500,000 of which the City has allocated such revenues to make payments

### Standby Revenues:

If the Primary Revenues are insufficient at any time to make the payments under the agreement, the City has the authority to levy and collect the following taxes to the extent necessary to make up any shortfall in the following order:

- First: 1/4 of 1% sales and use tax provided within the bond proposition and
- Second: An additional 2.5 mill ad valorem property tax provided for within the bond proposition

As part of the \$90 million public improvement project the City issued \$35 million in bonds in 2007. The City received its first ever bond ratings of A+ from Fitch and a rating of A from Standard and Poor's. In 2010 Fitch upgraded its rating on this debt to AA-. In July 2012 and again in July 2014, Fitch affirmed the AA- rating for the remaining debt. They also assigned an implied unlimited tax general obligation rating (ULTGO) of AA. The Rating Outlook is Stable.

The Fitch news release stated the following:

“Healthy reserve levels: A key driver supporting its implied ‘AA’ ULTGO rating is the city’s sufficient level of financial cushion reflected in strong liquidity and reserve levels despite recent draw-downs.”

They discussed that although the City is facing budget challenges, our primary pledged revenues are improving, we have manageable debt and that the City serves as a regional economic hub with positive economic trends.

In 2010 the City issued an additional \$40 million for public improvements with an underlying rating of A+ from Standard and Poor's for this debt. S&P affirmed that same rating for the 2007 debt.

After a rating review in September 2014, S&P released the following statement:

"Standard & Poor's Services raised to 'AA-' from 'A+' its long-term rating on Louisiana Local Government Environmental Facilities & Community Development Authority's debt, supported by Lake Charles, based on the application of its local GO criteria released September 12, 2013, and the city's strong budgetary performance. The outlook is stable.

Lake Charles is the obligor for the bonds, which are secured by the city's lawfully available revenue. This does not include revenue from a dedicated ad valorem property tax, but does include other tax revenue, fees, charges, and other income that the city collects. Accordingly, the bonds are rated one notch below the implied 'AA' rating on the city's GO debt."

In December 2014, the City (through the LCDA) issued \$15,825,000 Series 2014 Revenue Refunding Bonds. The proceeds will be used by the borrower for the purpose of advance refunding the Authority's \$34,480,000 Revenue Bonds Series 2007 maturing May 1, 2018, May 1, 2019, May 1, 2024 and May 1, 2027.00 and paying the costs of issuance of the Series 2014 bonds. S&P assigned a rating of 'AA-' to the Series 2014 Bonds.

The City will continue to demonstrate strong financial practices and work with the rating agencies to prove our creditworthiness.

### **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Lake Charles, Louisiana for its annual budget for the fiscal year beginning October 1, 2014. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another year.

This is the fourth year that the City of Lake Charles has received the budget award. Special acknowledgements are given to the commitment and hard work of the Finance Department Staff as they worked to achieve this goal. We would like to thank the various departments for their participation. Lastly, we also wish to thank the City's elected officials for their interest and support in maintaining an effective budgeting, financial management, and reporting program.



# City of Lake Charles

326 Pujo Street  
P.O. Box 1178  
Lake Charles, LA  
70602-1178

## Fact Sheet

File Number: 356-15

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**TITLE:**

An Ordinance adopting an Operating and Capital Budget for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

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**EXPLANATION OF PROPOSAL:**

Under Sect. 6-03 of the City Charter, the Mayor is responsible for the preparation of the operating budget showing all estimated revenues for each fund, a statement showing the fiscal condition of each fund and estimate of the total revenues and expenditures from that fund, and the budget requests from the various departments together with the expenditure level of the prior year and the experience of the current fiscal year. The budget is to be delivered to the City Council on or before August 15 together with a budget message and budget recommendations of the Mayor. It must be approved by September 15 of each year.

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**COST/BUDGET DATA:**

None

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**TIME DEADLINES:**

Placed on Agenda: 8/11/2015

Introduction: 8/19/2015

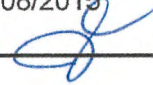
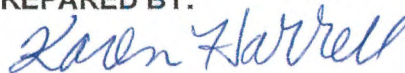
Public Hearing 8/25/2015 at the agenda meeting

Final Action: 9/02/2015 but could be deferred to special meeting on 09/08/2015

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**APPROVED/RECOMMENDED BY/PREPARED BY:**

Karen D. Harrell, Director of Finance



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**COUNCIL DISTRICT AFFECTED:**

All

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**REMARKS:**

City Council will be given copies of the proposed budget on or before August 15, 2015.

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# **BUDGET SUMMARY**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**COMBINED ANNUAL BUDGET SUMMARY**

|  | <b>General<br/>Fund</b> | <b>Special<br/>Revenue<br/>Funds</b> | <b>General<br/>Debt<br/>Service</b> | <b>Capital<br/>Projects *</b> | <b>Enterprise<br/>Funds *</b> | <b>Internal<br/>Service Funds</b> | <b>Combined<br/>Total</b> |
|--|-------------------------|--------------------------------------|-------------------------------------|-------------------------------|-------------------------------|-----------------------------------|---------------------------|
| <b>Revenues:</b>                           |                         |                                      |                                     |                               |                               |                                   |                           |
| Property taxes                             | \$ 8,263,065            | \$ 1,025,986                         | \$ -                                | \$ -                          | \$ -                          | \$ -                              | \$ 9,289,051              |
| Sales tax - 2.25%                          | 44,288,000              | 6,144,000                            | -                                   | 7,168,000                     | -                             | -                                 | 57,600,000                |
| Franchise, license and gaming taxes        | 8,850,000               | 11,200,000                           | -                                   | -                             | -                             | -                                 | 20,050,000                |
| License and permits                        | 856,650                 | -                                    | -                                   | -                             | -                             | -                                 | 856,650                   |
| Intergovernmental                          | 2,671,590               | 3,912,912                            | 216,480                             | 5,664,225                     | 3,554,213                     | -                                 | 16,019,420                |
| Charges for services                       | 459,500                 | 13,100,500                           | -                                   | -                             | 14,283,400                    | 15,507,876                        | 43,351,276                |
| Internal services                          | 2,063,531               | -                                    | -                                   | -                             | -                             | -                                 | 2,063,531                 |
| Fines and forfeitures                      | 217,000                 | -                                    | -                                   | -                             | -                             | -                                 | 217,000                   |
| Use of money and property                  | 680,750                 | 300,470                              | -                                   | 550,000                       | 234,100                       | 175,000                           | 1,940,320                 |
| Total operating revenues                   | <u>68,350,086</u>       | <u>35,683,868</u>                    | <u>216,480</u>                      | <u>13,382,225</u>             | <u>18,071,713</u>             | <u>15,682,876</u>                 | <u>151,387,248</u>        |
| <b>Expenditures:</b>                       |                         |                                      |                                     |                               |                               |                                   |                           |
| General Government                         | 3,226,042               | -                                    | -                                   | -                             | -                             | -                                 | 3,226,042                 |
| Finance                                    | 1,778,545               | -                                    | -                                   | -                             | 1,408,034                     | -                                 | 3,186,579                 |
| Human Resources                            | 386,127                 | -                                    | -                                   | -                             | -                             | -                                 | 386,127                   |
| Fire Department                            | 15,248,078              | -                                    | -                                   | 1,300,000                     | -                             | -                                 | 16,548,078                |
| Police Department                          | 18,128,095              | 1,075,910                            | -                                   | 25,000                        | -                             | -                                 | 19,229,005                |
| Public Works                               | 17,064,657              | 10,089,905                           | -                                   | 23,837,225                    | 16,362,881                    | -                                 | 67,354,668                |
| Planning & Development                     | 2,382,223               | 256,121                              | -                                   | -                             | -                             | -                                 | 2,638,344                 |
| Community Services                         | -                       | 8,542,756                            | -                                   | 1,600,000                     | 5,641,777                     | -                                 | 15,784,533                |
| General Services                           | 5,384,040               | -                                    | -                                   | 300,000                       | -                             | 14,664,350                        | 20,348,390                |
| Debt Principal and Interest                | -                       | -                                    | 9,427,188                           | -                             | -                             | -                                 | 9,427,188                 |
| Total operating & capital expenditures     | <u>63,597,807</u>       | <u>19,964,692</u>                    | <u>9,427,188</u>                    | <u>27,062,225</u>             | <u>23,412,692</u>             | <u>14,664,350</u>                 | <u>158,128,954</u>        |
| <b>Other financing sources:</b>            |                         |                                      |                                     |                               |                               |                                   |                           |
| Transfers from other funds                 | -                       | 2,506,425                            | 9,391,725                           | 16,800,000                    | 2,656,562                     | -                                 | 31,354,712                |
| Operating transfers to other funds         | (4,240,837)             | (847,350)                            | -                                   | -                             | -                             | -                                 | (5,088,187)               |
| Trsfr to Risk Mgmt - Lawsuit Settlement    | -                       | -                                    | -                                   | -                             | -                             | -                                 | -                         |
| Contingency transfer to other funds        | -                       | -                                    | -                                   | -                             | -                             | -                                 | -                         |
| Transfer to Debt Service accounts          | (350,000)               | (6,779,025)                          | -                                   | (2,262,700)                   | -                             | -                                 | (9,391,725)               |
| Enterprise fund net assets                 | -                       | -                                    | -                                   | -                             | -                             | -                                 | -                         |
| Capital transfers-General Capital Projects | -                       | (14,300,000)                         | -                                   | -                             | -                             | -                                 | (14,300,000)              |
| Capital transfers-Enterprise Funds         | (74,800)                | (200,000)                            | -                                   | -                             | 200,000                       | -                                 | (74,800)                  |
| Capital transfers-Waste Water              | (2,500,000)             | -                                    | -                                   | -                             | -                             | -                                 | (2,500,000)               |
| Total transfers                            | <u>(7,165,637)</u>      | <u>(19,619,950)</u>                  | <u>9,391,725</u>                    | <u>14,537,300</u>             | <u>2,856,562</u>              | <u>-</u>                          | <u>-</u>                  |
| Net Income (loss)                          | <u>\$ (2,413,358)</u>   | <u>\$ (3,900,774)</u>                | <u>\$ 181,017</u>                   | <u>\$ 857,300</u>             | <u>\$ (2,484,417)</u>         | <u>\$ 1,018,526</u>               | <u>\$ (6,741,706)</u>     |
| <b>Projected Beginning fund balance</b>    | <b>\$ 29,977,223</b>    | <b>\$ 19,758,144</b>                 | <b>\$ 3,594,632</b>                 |                               |                               |                                   |                           |
| Fund balance (used) added operations       | 161,442                 | 3,490,601                            | 181,017                             |                               |                               |                                   |                           |
| Fund balance (used) for capital transfers  | (2,574,800)             | (7,391,375)                          | -                                   |                               |                               |                                   |                           |
| Fund balance used for lawsuit settlmnt     | -                       | -                                    | -                                   |                               |                               |                                   |                           |
| Total fund balance (used) added            | <u>(2,413,358)</u>      | <u>(3,900,774)</u>                   | <u>181,017</u>                      |                               |                               |                                   |                           |
| Ending fund balance                        | <u>\$ 27,563,865</u>    | <u>\$ 15,857,370</u>                 | <u>\$ 3,775,649</u>                 |                               |                               |                                   |                           |
| General Fund fund balance target 30%       | \$ 20,456,593           |                                      |                                     |                               |                               |                                   |                           |

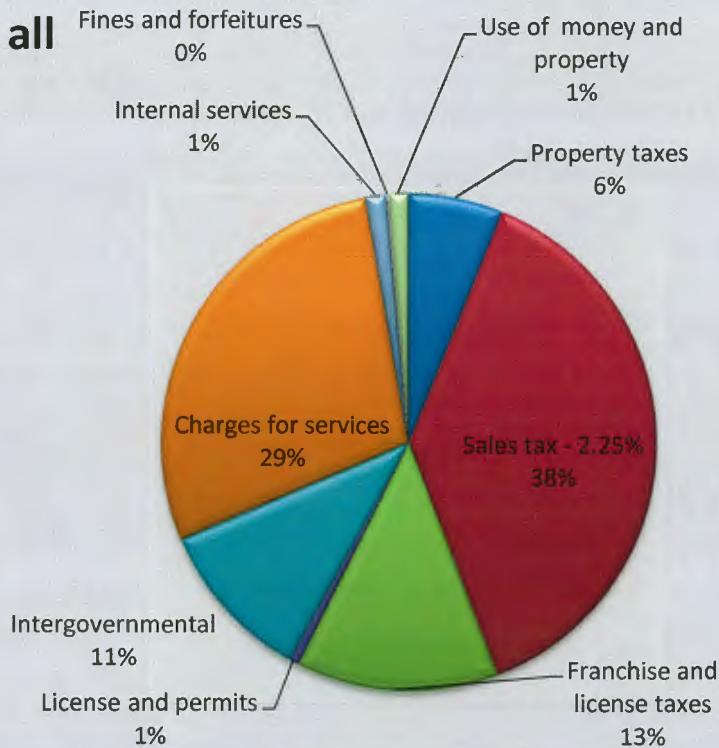
\* Capital Project expenditures do not include previously authorized projects.

\* Enterprise Fund authorizations included in the Capital Budget Authorization Schedule are shown above in Enterprise Funds rather than Capital Projects.

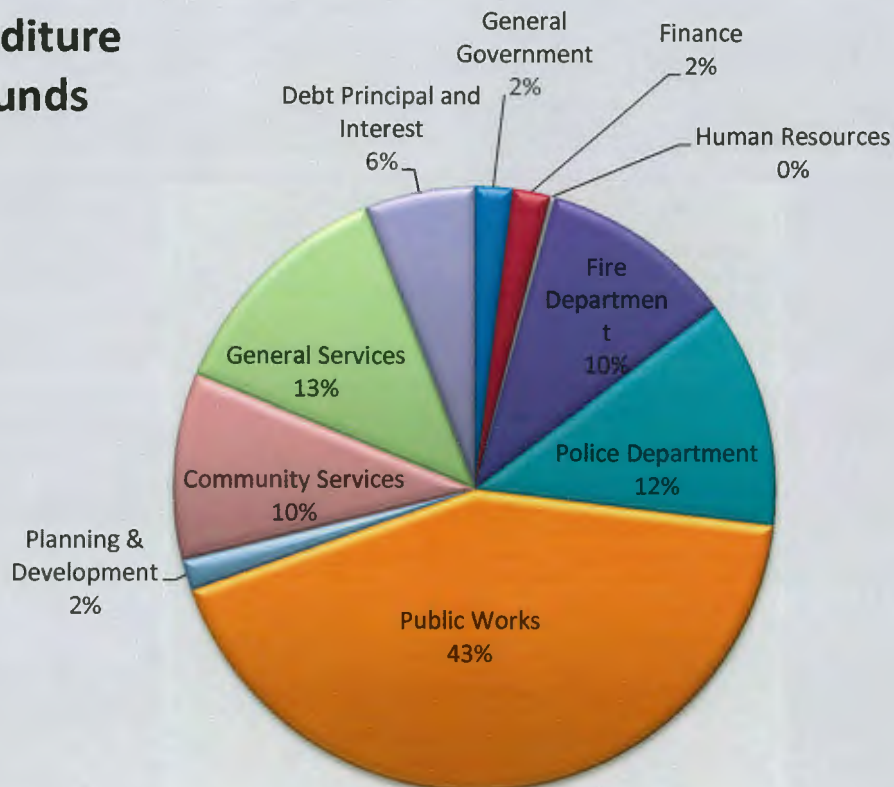
# CITY OF LAKE CHARLES FISCAL YEAR 2015 - 2016 ANNUAL BUDGET

## COMBINED ANNUAL BUDGET SUMMARY

### Revenues all Funds



### Expenditure all Funds



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# **GENERAL FUND**

**GENERAL GOVERNMENT  
FINANCE  
HUMAN RESOURCES  
FIRE  
POLICE  
PUBLIC WORKS  
PLANNING & DEVELOPMENT  
GENERAL SERVICES  
INTERFUND TRANSFERS**

**The General Fund is the principal operating fund of the City and accounts for most major tax revenues and public services. All activities which are not required to be included in other specific funds are accounted for in the General Fund.**

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**GENERAL FUND SUMMARY**

|  | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>Projected<br/>Actual<br/>FY 2015</b> | <b>% Change<br/>Adopted'15<br/>from<br/>Actual'14</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed'16</b> |
|--|---|---|--|---|---|--|---|
| <b>Revenues:</b>                         |   |   |  |   |   |  |   |
| Property taxes                           | \$ 7,659,376                                  | \$ 7,973,341                              | \$ 8,125,726                           | \$ 8,130,326                            | 4.1%  | \$ 8,263,065                               | 3.6%  |
| Sales tax - 1%                           | 22,309,909                                    | 22,500,000                                | 18,188,429                             | 24,388,429                              | 0.9%  | 25,600,000                                 | 13.8%   |
| Additional sales tax levy portions       | 16,286,240                                    | 16,425,000                                | 13,277,559                             | 17,803,559                              | 0.9%  | 18,688,000                                 | 13.8%   |
| Franchise and license taxes              | 9,119,654                                     | 8,660,000                                 | 6,826,617                              | 8,856,617                               | -5.0%   | 8,850,000                                  | 2.2%  |
| License and permits                      | 733,154                                       | 705,250                                   | 781,185                                | 864,185                                 | -3.8%   | 856,650                                    | 21.5%   |
| Intergovernmental                        | 2,513,429                                     | 2,578,478                                 | 2,579,955                              | 2,694,955                               | 2.6%  | 2,671,590                                  | 3.6%  |
| Charges for services                     | 545,425                                       | 551,600                                   | 278,176                                | 364,776                                 | 1.1%  | 459,500                                    | -16.7%  |
| Internal services                        | 1,909,461                                     | 1,948,502                                 | 591,087                                | 1,948,337                               | 2.0%  | 2,063,531                                  | 5.9%  |
| Fines and forfeitures                    | 253,920                                       | 240,000                                   | 159,839                                | 200,239                                 | -5.5%   | 217,000                                    | -9.6%   |
| Use of money and property                | 937,921                                       | 640,150                                   | 716,377                                | 838,377                                 | -31.7%  | 680,750                                    | 6.3%  |
| Total operating revenues                 | <u>62,268,489</u>                             | <u>62,222,321</u>                         | <u>51,524,950</u>                      | <u>66,089,800</u>                       | -0.1%   | <u>68,350,086</u>                          | 9.8%  |
| <b>Expenditures:</b>                     |   |   |  |   |   |  |   |
| General Government                       | 2,945,962                                     | 3,200,375                                 | 2,396,102                              | 3,114,933                               | 8.6%  | 3,226,042                                  | 0.8%  |
| Finance                                  | 1,594,290                                     | 1,712,891                                 | 1,333,744                              | 1,667,180                               | 7.4%  | 1,778,545                                  | 3.8%  |
| Human Resources                          | 339,091                                       | 383,033                                   | 296,520                                | 370,650                                 | 13.0%   | 386,127                                    | 0.8%  |
| Fire Department                          | 14,416,100                                    | 15,040,391                                | 11,865,120                             | 14,890,726                              | 4.3%  | 15,248,078                                 | 1.4%  |
| Police Department                        | 17,145,783                                    | 18,034,641                                | 14,749,530                             | 17,758,434                              | 5.2%  | 18,510,005                                 | 2.6%  |
| Public Works                             | 13,909,363                                    | 16,047,001                                | 11,310,679                             | 14,616,989                              | 15.4%   | 17,064,657                                 | 6.3%  |
| Planning & Development                   | 1,693,469                                     | 2,154,344                                 | 1,434,256                              | 2,015,130                               | 27.2%   | 2,382,223                                  | 10.6%   |
| General Services                         | 4,243,854                                     | 4,852,012                                 | 3,480,364                              | 4,802,902                               | 14.3%   | 5,384,040                                  | 11.0%   |
| Total operating expenditures             | <u>56,287,912</u>                             | <u>61,424,688</u>                         | <u>46,866,315</u>                      | <u>59,236,944</u>                       | 9.1%  | <u>63,979,717</u>                          | 4.2%  |
| Excess(deficiency)of revenues/exp        | <u>5,980,577</u>                              | <u>797,633</u>                            | <u>4,658,635</u>                       | <u>6,852,856</u>                        | -86.7%  | <u>4,370,369</u>                           | 447.9%  |
| <b>Other financing sources:</b>          |   |   |  |   |   |  |   |
| Trsfr from Facility Renewal Fund         | -   | 200,000                                   | 200,000                                | -                                       | N/A   | -  | -100.0%   |
| Trsfr from Riverboat Fund                | 966,000                                       | 980,000                                   | 775,625                                | -                                       | 1.4%  | -  | -100.0%   |
| Trsfr from Employee Health Insur Fund    | 750,000                                       | -   | -                                      | -                                       | -100.0%   | -  | N/A   |
| Total operating transfers in             | <u>1,716,000</u>                              | <u>1,180,000</u>                          | <u>975,625</u>                         | <u>-</u>                                | -31.2%  | <u>-</u>                                   | -100.0%   |
| <b>Other financing uses:</b>             |   |   |  |   |   |  |   |
| Operating transfers to other funds       | 3,482,329                                     | 3,771,005                                 | 2,260,540                              | 3,890,784                               | 8.3%  | 3,858,927                                  | 2.3%  |
| Trsfr to Risk Mgmt-Lawsuit Setlmnt-PD    | -   | -   | -                                      | -                                       | N/A   | -  | N/A   |
| Trsfr to Facility Renewal Fund           | 481,433                                       | -   | -                                      | -                                       | -100.0%   | -  | N/A   |
| Transfer to Debt Service accounts        | 253,386                                       | 350,000                                   | 172,666                                | 230,221                                 | 38.1%   | 350,000                                    | 0.0%  |
| Total transfers to other funds           | <u>4,217,148</u>                              | <u>4,121,005</u>                          | <u>2,433,206</u>                       | <u>4,121,005</u>                        | -2.3%   | <u>4,208,927</u>                           | 2.1%  |
| GF Operating Exp and transfers           | <u>60,505,060</u>                             | <u>65,545,693</u>                         | <u>49,299,521</u>                      | <u>63,357,949</u>                       | 8.3%  | <u>68,188,644</u>                          | 4.0%  |
| Excess(def) of revenues/exp/trsf         | <u>3,479,429</u>                              | <u>(2,143,372)</u>                        | <u>3,201,054</u>                       | <u>2,731,851</u>                        |   | <u>161,442</u>                             |   |
| <b>Other uses of fund balance:</b>       |   |   |  |   |   |  |   |
| Trsfr to Risk Mgmt-Lawsuit Setlmnt-PD    | -   | 709,797                                   | 2,129,606                              | 2,129,606                               | N/A   | -  | -100.0%   |
| Capital trsfr-Wastewater basin repair    | -   | -   | -                                      | -                                       | N/A   | 2,500,000                                  | N/A   |
| Capital transfers-Transit                | -   | -   | -                                      | -                                       | N/A   | 74,800                                     | N/A   |
| Total capital transfers to other funds   | <u>-</u>                                      | <u>709,797</u>                            | <u>2,129,606</u>                       | <u>2,129,606</u>                        |   | <u>2,574,800</u>                           |   |
| Net Income (loss)                        | <u>\$ 3,479,429</u>                           | <u>\$ (2,853,169)</u>                     | <u>\$ 1,071,448</u>                    | <u>\$ 602,245</u>                       |   | <u>\$ (2,413,358)</u>                      |   |
| Beginning fund balance                   | \$ 25,895,549                                 | \$ 29,374,978                             |  | \$ 29,374,978                           |   | \$ 29,977,223                              |   |
| Fund balance (used) added operations     | 3,479,429                                     | (2,143,372)                               |  | 2,731,851                               |   | 161,442                                    |   |
| Fund balance used for capital transfers  | -   | -   |  | -                                       |   | (2,574,800)                                |   |
| Fund balance used for lawsuit settlement | -   | (709,797)                                 |  | (2,129,606)                             |   | -  |   |
| Total fund balance (used) added          | <u>3,479,429</u>                              | <u>(2,853,169)</u>                        |  | <u>602,245</u>                          |   | <u>(2,413,358)</u>                         |   |
| Ending fund balance                      | <u>\$ 29,374,978</u>                          | <u>\$ 26,521,809</u>                      |  | <u>\$ 29,977,223</u>                    |   | <u>\$ 27,563,865</u>                       |   |
| Fund balance target 30%                  | \$ 18,151,518                                 | \$ 19,663,708                             |  | \$ 19,007,385                           |   | \$ 20,456,593                              |   |

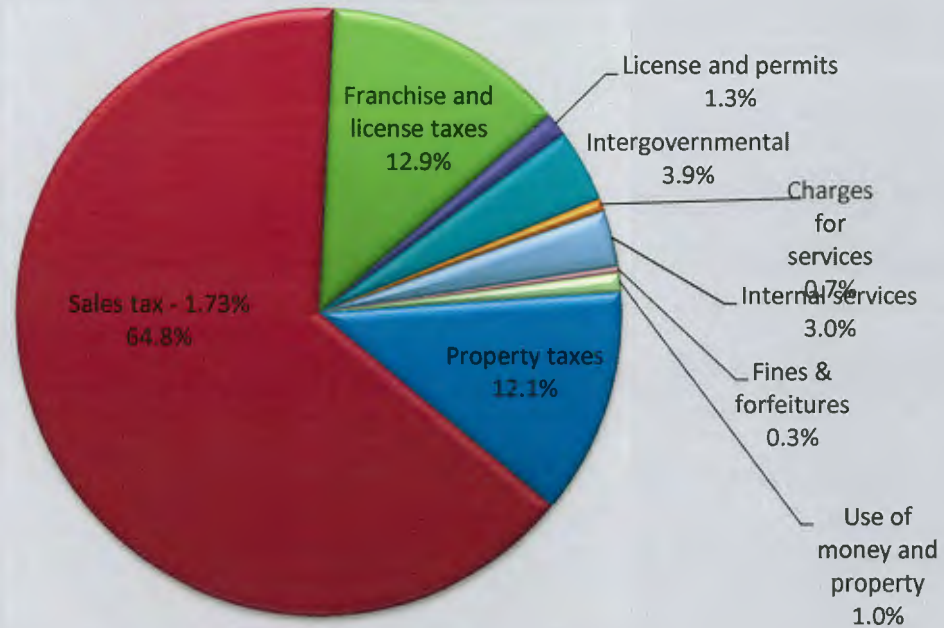


**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

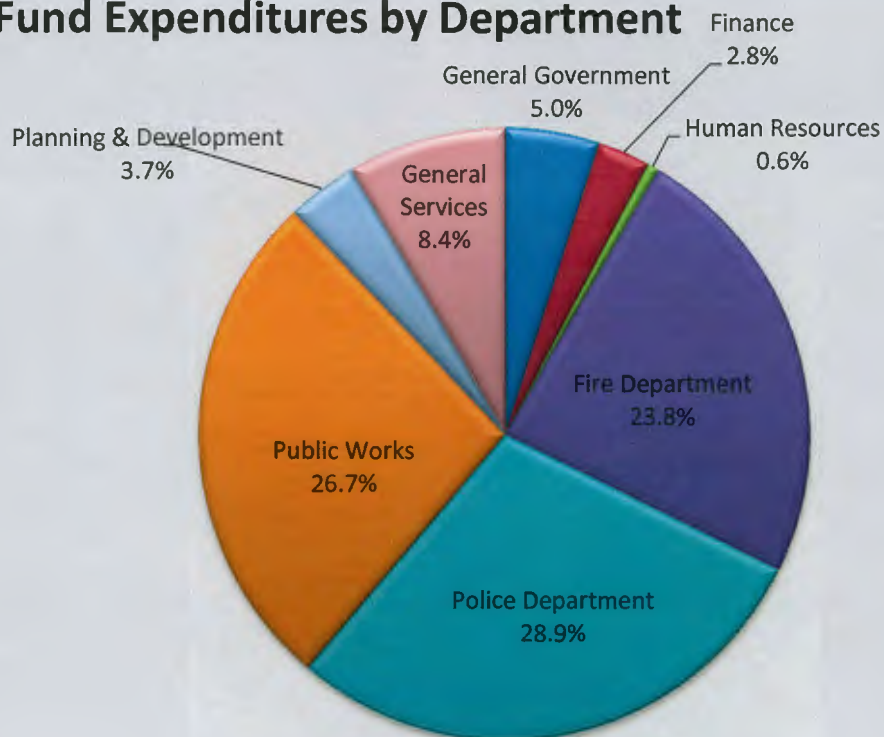
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**GENERAL FUND SUMMARY**

**General Fund Revenue Sources**



**General Fund Expenditures by Department**

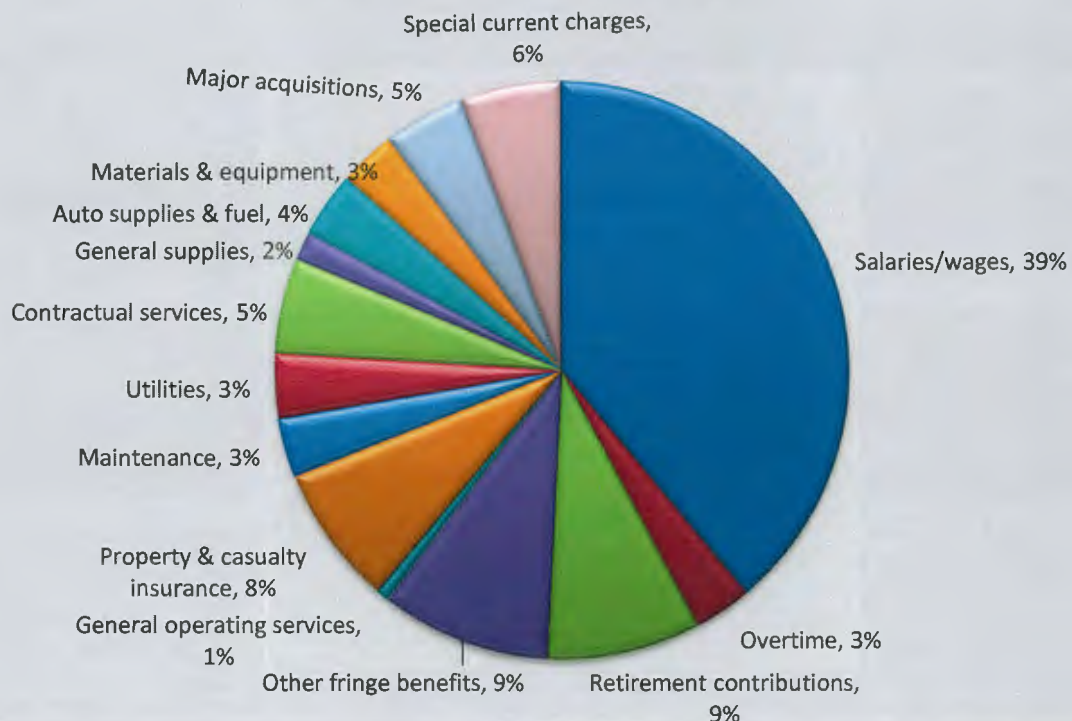


**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**GENERAL FUND SUMMARY**

| Category                                  | Adopted<br>2015 - 2016 | % of<br>Budget |
|---|------------------------|----------------|
| Salaries/wages                            | 24,920,650             | 39%            |
| Overtime                                  | 2,076,850              | 3%             |
| Retirement contributions                  | 5,539,700              | 9%             |
| Other fringe benefits                     | 6,127,195              | 10%            |
| General operating services                | 457,340                | 1%             |
| Property & casualty insurance             | 5,028,118              | 8%             |
| Maintenance                               | 2,118,524              | 3%             |
| Utilities                                 | 2,302,000              | 4%             |
| Contractual services                      | 3,413,140              | 5%             |
| General supplies                          | 1,041,425              | 2%             |
| Auto supplies & fuel                      | 2,359,000              | 4%             |
| Materials & equipment                     | 2,025,515              | 3%             |
| Major acquisitions                        | 2,943,100              | 5%             |
| Special current charges                   | 3,627,160              | 6%             |
| OPERATING EXPENSES                        | 63,979,717             |                |
| Operating transfers not included in graph | 4,208,927              |                |
| Capital transfers not included in graph   | 2,574,800              |                |
| <b>TOTAL GENERAL FUND EXPENSES</b>        | <b>\$ 70,763,444</b>   |                |

**General Fund Operating  
Expenditures by Category**



# **GENERAL FUND**

## **SCHEDULE OF REVENUES**

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                 | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Revenue<br>2014 - 2015 | % Change<br>Adopted'15<br>from<br>Actual'14 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---------------------------------|--------------------------------------|----------------------------------|-------------------------------|-------------------------------------|---|-----------------------------------|---|
| <b>REVENUES</b>                 |                                      |                                  |                               |                                     |   |                                   |   |
| <b>FUND: 001 GENERAL FUND:</b>  |                                      |                                  |                               |                                     |   |                                   |   |
| PRIOR YEAR                      | \$ 22,499                            | \$ 25,000                        | \$ 21,449                     | \$ 21,949                           | 11.1%                                       | \$ 25,000                         | 0.0%  |
| * PROPERTY TAXES                | 22,499                               | 25,000                           | 21,449                        | 21,949                              | 11.1%                                       | 25,000                            | 0.0%  |
| 2.31 MILL STREET IMPROVEMENT    | 1,292,395                            | 1,345,104                        | 1,371,493                     | 1,372,193                           | 4.1%  | 1,394,134                         | 3.6%  |
| 5.27 MILL EMPLOYEE SALARY       | 2,948,452                            | 3,068,700                        | 3,128,904                     | 3,130,504                           | 4.1%  | 3,180,557                         | 3.6%  |
| 6.07 MILL GENERAL ALIMONY       | 3,396,033                            | 3,534,537                        | 3,603,880                     | 3,605,680                           | 4.1%  | 3,663,374                         | 3.6%  |
| * DEDICATED TAXES               | 7,636,880                            | 7,948,341                        | 8,104,277                     | 8,108,377                           | 4.1%  | 8,238,065                         | 3.6%  |
| SALES TAX - 1%                  | 22,309,909                           | 22,500,000                       | 18,188,429                    | 24,708,429                          | 0.9%  | 25,600,000                        | 13.8%                                       |
| TEN YEAR SALES TX - 0.48%       | 10,708,756                           | 10,800,000                       | 8,730,446                     | 11,860,046                          | 0.9%  | 12,288,000                        | 13.8%                                       |
| EMPLOYEE PAY STX PORTION        | 5,577,484                            | 5,625,000                        | 4,547,113                     | 6,177,113                           | 0.9%  | 6,400,000                         | 13.8%                                       |
| * SALES TAX                     | 38,596,149                           | 38,925,000                       | 31,465,988                    | 42,745,588                          | 0.9%  | 44,288,000                        | 13.8%                                       |
| OCCUPATIONAL LICENSES TAX       | 2,035,322                            | 2,050,000                        | 2,132,868                     | 2,157,868                           | 0.7%  | 2,200,000                         | 7.3%  |
| INSURANCE LICENSES TAX          | 1,131,425                            | 1,120,000                        | 1,075,433                     | 1,082,433                           | -1.0%                                       | 1,100,000                         | -1.8%                                       |
| * BUSINESS LICENSES TAXES       | 3,166,747                            | 3,170,000                        | 3,208,301                     | 3,240,301                           | 0.1%  | 3,300,000                         | 4.1%  |
| GAS FRANCHISE                   | 474,212                              | 400,000                          | 163,210                       | 403,210                             | -15.6%                                      | 450,000                           | 12.5%                                       |
| ELECTRIC CO FRANCHISE           | 4,442,184                            | 4,050,000                        | 2,962,362                     | 4,162,362                           | -8.8%                                       | 4,100,000                         | 1.2%  |
| CABLE TV FRANCHISE              | 1,036,511                            | 1,040,000                        | 492,744                       | 992,744                             | 0.3%  | 1,000,000                         | -3.8%                                       |
| * FRANCHISE TAXES               | 5,952,907                            | 5,490,000                        | 3,618,316                     | 5,558,316                           | -7.8%                                       | 5,550,000                         | 1.1%  |
| ** TAXES AND SPECIAL ASSESSMENT | 55,375,182                           | 55,558,341                       | 46,418,331                    | 59,674,531                          | 0.3%  | 61,401,065                        | 10.5%                                       |
| TAXI PERMITS                    | 635                                  | 500                              | 637                           | 737                                 | -21.3%                                      | 600                               | 20.0%                                       |
| ALCOHOLIC BEVERAGE APP FEE      | 1,465                                | 1,500                            | 1,050                         | 1,300                               | 2.4%  | 1,400                             | -6.7%                                       |
| LIQUOR PERMITS                  | 115,750                              | 115,000                          | 112,000                       | 112,750                             | -0.6%                                       | 115,000                           | 0.0%  |
| BEER PERMITS                    | 17,945                               | 19,000                           | 17,160                        | 17,310                              | 5.9%  | 18,000                            | -5.3%                                       |
| RESTAURANT ENDORSEMENTS         | 7,050                                | 8,000                            | 6,700                         | 6,850                               | 13.5%                                       | 7,000                             | -12.5%                                      |
| SPECIAL PERMITS                 | 2,700                                | 3,000                            | 1,800                         | 2,100                               | 11.1%                                       | 3,000                             | 0.0%  |
| BINGO PERMITS                   | 1,525                                | 1,800                            | 1,525                         | 1,525                               | 18.0%                                       | 1,600                             | -11.1%                                      |
| MISCELLANEOUS                   | 6,231                                | 4,000                            | 5,069                         | 5,269                               | -35.8%                                      | 5,000                             | 25.0%                                       |
| DOOR TO DOOR PERMITS            | 285                                  | 500                              | 665                           | 765                                 | 75.4%                                       | 500                               | 0.0%  |
| ENTERTAINER/STREET PERFORMER    | -                                    | -                                | 400                           | 400                                 | N/A   | 500                               | N/A   |
| * OCCUPATIONAL PERMITS          | 153,586                              | 153,300                          | 147,006                       | 149,006                             | -0.2%                                       | 152,600                           | -0.5%                                       |
| BUILDING PERMITS                | 388,867                              | 370,000                          | 466,001                       | 526,001                             | -4.9%                                       | 500,000                           | 35.1%                                       |
| ELECTRICAL PERMITS              | 64,125                               | 57,000                           | 57,042                        | 62,042                              | -11.1%                                      | 65,000                            | 14.0%                                       |
| STREET CUTTING PERMITS          | 20                                   | 50                               | 55                            | 55                                  | 150.0%                                      | 50                                | 0.0%  |
| CULVERT PERMIT                  | 630                                  | 600                              | 500                           | 560                                 | -4.8%                                       | 600                               | 0.0%  |
| REINSPECTION FEES - BLDG        | 3,525                                | 4,500                            | 2,100                         | 3,300                               | 27.7%                                       | 4,000                             | -11.1%                                      |
| PLUMBING PERMITS                | 36,590                               | 35,000                           | 36,073                        | 41,073                              | -4.3%                                       | 45,000                            | 28.6%                                       |
| MECHANICAL PERMITS              | 31,170                               | 30,000                           | 23,761                        | 28,261                              | -3.8%                                       | 30,000                            | 0.0%  |
| NATURAL GAS PERMITS             | 194                                  | 200                              | 70                            | 70                                  | 3.1%  | 200                               | 0.0%  |
| * BLDG,STRCTR &EQUIP PERMIT     | 525,121                              | 497,350                          | 585,602                       | 661,362                             | -5.3%                                       | 644,850                           | 29.7%                                       |
| ELECTRICAL LICENSES             | 12,691                               | 15,000                           | 12,617                        | 13,017                              | 18.2%                                       | 15,000                            | 0.0%  |
| GAS FITTERS LICENSES            | 2,400                                | 2,500                            | 2,350                         | 2,350                               | 4.2%  | 3,500                             | 40.0%                                       |
| PLUMBING LICENSES               | 5,905                                | 6,000                            | 5,515                         | 5,715                               | 1.6%  | 6,200                             | 3.3%  |
| MECHANICAL LICENSES             | 8,700                                | 8,100                            | 7,450                         | 7,650                               | -6.9%                                       | 8,500                             | 4.9%  |
| PLAN CHECKING FEE               | 24,750                               | 23,000                           | 20,645                        | 23,645                              | -7.1%                                       | 26,000                            | 13.0%                                       |
| * BUILDING LICENSES             | 54,446                               | 54,600                           | 48,577                        | 52,377                              | 0.3%  | 59,200                            | 8.4%  |
| BURIAL PERMITS                  | -                                    | -                                | -                             | -                                   | N/A   | -                                 | N/A   |
| ** LICENSES AND PERMITS         | 733,153                              | 705,250                          | 781,185                       | 862,745                             | -3.8%                                       | 856,650                           | 21.5%                                       |
| MISCELLANEOUS REIMBURSEMENT     | -                                    | -                                | 1,999                         | 1,999                               | N/A   | -                                 | N/A   |
| * FEDERAL PROGRAMS              | -                                    | -                                | 1,999                         | 1,999                               | N/A   | -                                 | N/A   |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Revenue<br>2014 - 2015 | % Change<br>Adopted'15<br>from<br>Actual'14 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------|-------------------------------------|---|-----------------------------------|---|
| <b>REVENUES</b>                   |                                      |                                  |                               |                                     |   |                                   |   |
| 2% FIRE INSURANCE TAX             | 283,813                              | 280,000                          | 325,873                       | 325,873                             | -1.3%                                       | 300,000                           | N/A   |
| BEER TAXES                        | 126,842                              | 127,000                          | 131,953                       | 131,953                             | 0.1%  | 132,000                           | 7.1%  |
| DEPT OF TRANSPORTATION            | 35,090                               | 35,090                           | 35,090                        | 35,090                              | 0.0%  | 35,090                            | 3.9%  |
| MISCELLANEOUS REIMBURSEMENT       | 2,425                                | -                                | 29,000                        | 29,000                              | 0.0%  | -                                 | 0.0%  |
| DEPT OF AGRICULTURE               | 10,000                               | -                                | -                             | -                                   | -100.0%                                     | 15,000                            | N/A   |
| * STATE REVENUE                   | 458,170                              | 442,090                          | 521,916                       | 521,916                             | -3.5%                                       | 482,090                           | N/A   |
| WARD 3 CAL PAR FIRE PROT          | 1,762,374                            | 1,846,488                        | 1,882,482                     | 1,882,482                           | -100.0%                                     | 1,900,000                         | 9.0%  |
| HOUSING AUTHORITY LIEU TAX        | 58,330                               | 58,000                           | -                             | 53,000                              | 4.8%  | 58,000                            | 2.9%  |
| CAL PARISH POLICE JURY            | 230,555                              | 231,900                          | 171,908                       | 229,210                             | -0.6%                                       | 230,000                           | 0.0%  |
| SW DIST LAW ENFORCE PLANNING      | 4,000                                | -                                | 1,500                         | 1,500                               | 0.6%  | 1,500                             | -0.8%                                       |
| MISCELLANEOUS REIMBURSEMENT       | -                                    | -                                | 150                           | 150                                 | -100.0%                                     | -                                 | N/A   |
| * LOCAL REVENUE                   | 2,055,259                            | 2,136,388                        | 2,056,040                     | 2,166,342                           | N/A   | 2,189,500                         | N/A   |
| ** INTERGOVERNMENTAL              | 2,513,429                            | 2,578,478                        | 2,579,955                     | 2,690,257                           | 3.9%  | 2,671,590                         | 2.5%  |
| COMPLIANCE FEES                   | 18,310                               | 18,000                           | 19,470                        | 22,270                              | 2.6%  | 21,000                            | 3.6%  |
| ZONING HEARINGS                   | 27,334                               | 27,000                           | 24,629                        | 28,129                              | -1.7%                                       | 28,000                            | 16.7%                                       |
| STORMWATER GRADING PERMIT         | -                                    | -                                | 415                           | 415                                 | -1.2%                                       | -                                 | 3.7%  |
| * ZONING                          | 45,644                               | 45,000                           | 44,514                        | 50,814                              | N/A   | 49,000                            | N/A   |
| ACCIDENT REPORT SALES             | 16,986                               | 17,000                           | 16,889                        | 19,189                              | -1.4%                                       | 18,000                            | 8.9%  |
| POLICE PHOTOGRAPHIC SERVICE       | 5,388                                | 6,000                            | 3,830                         | 4,530                               | 0.1%  | 5,500                             | 5.9%  |
| MOTORCYCLE ESCORT FEES            | 1,520                                | 3,000                            | 1,820                         | 1,820                               | 11.4%                                       | 2,000                             | -8.3%                                       |
| FALSE ALARM FEES                  | 2,900                                | 3,000                            | -                             | -                                   | 97.4%                                       | -                                 | -33.3%                                      |
| FIRE REPORT, INSPECTION & PERMITS | 1,130                                | 1,700                            | 1,105                         | 1,205                               | 3.4%  | 1,300                             | -100.0%                                     |
| SEX OFFENDER REGISTRATION         | 13,740                               | 10,000                           | 9,074                         | 10,074                              | 50.4%                                       | 10,000                            | -23.5%                                      |
| * PUBLIC SAFETY CHARGES           | 41,664                               | 40,700                           | 32,718                        | 36,818                              | -27.2%                                      | 36,800                            | 0.0%  |
| INSPECTION EXAMINATION FEE        | 1,200                                | 900                              | 1,000                         | 1,000                               | -2.3%                                       | 1,200                             | -9.6%                                       |
| GENERAL INSPECTION FEES           | 4,469                                | 3,000                            | 5,976                         | 6,176                               | -25.0%                                      | 5,500                             | 33.3%                                       |
| * INSPECTION FEES                 | 5,669                                | 3,900                            | 6,976                         | 7,176                               | -32.9%                                      | 6,700                             | 83.3%                                       |
| GRASS CUTTING                     | 288,260                              | 320,000                          | 139,750                       | 209,750                             | -31.2%                                      | 270,000                           | 71.8%                                       |
| * GRASS CUTTING & CLEANING        | 288,260                              | 320,000                          | 139,750                       | 209,750                             | 11.0%                                       | 270,000                           | -15.6%                                      |
| DEMOLITION CHARGES                | 112,931                              | 100,000                          | 43,267                        | 48,267                              | 11.0%                                       | 80,000                            | -15.6%                                      |
| INCINERATOR FEES                  | 11,522                               | 12,000                           | 9,779                         | 10,779                              | -11.5%                                      | 12,000                            | -20.0%                                      |
| ADMINISTRATIVE HEARING CITATIONS  | 39,735                               | 30,000                           | 1,172                         | 1,172                               | 4.1%  | 5,000                             | 0.0%  |
| * PHYS ENV-CHG FOR SERVICE        | 164,188                              | 142,000                          | 54,218                        | 60,218                              | -24.5%                                      | 97,000                            | -83.3%                                      |
| INDIRECT COST COMMUNITY DEVLPMNT  | 15,000                               | 15,000                           | 15,000                        | 15,000                              | -13.5%                                      | 15,000                            | -31.7%                                      |
| INDIRECT COST TRANSIT             | 369,504                              | 369,500                          | 150,000                       | 369,500                             | 0.0%  | 431,531                           | 0.0%  |
| INDIRECT COST CIVIC CENTER        | 67,827                               | 65,000                           | 10,000                        | 65,000                              | 0.0%  | 68,000                            | 16.8%                                       |
| INDIRECT COST GOLF COURSE         | 67,719                               | 65,000                           | 10,000                        | 65,000                              | -4.2%                                       | 68,000                            | 4.6%  |
| INDIRECT COST WATER UTILITY       | 722,550                              | 722,550                          | 200,000                       | 722,550                             | -4.0%                                       | 750,000                           | 4.6%  |
| INDIRECT COST SUMMER FOOD SERVICE | 38,586                               | 30,000                           | 5,000                         | 30,000                              | 0.0%  | 30,000                            | 3.8%  |
| INDIRECT COST WASTE WATER         | 627,518                              | 680,000                          | 200,000                       | 680,000                             | -22.3%                                      | 700,000                           | 0.0%  |
| * INDIRECT COSTS                  | 1,908,704                            | 1,947,050                        | 590,000                       | 1,947,050                           | 8.4%  | 2,062,531                         | 2.9%  |
| SERVICES OF PLANNING DEPT         | 757                                  | 1,452                            | 1,087                         | 1,287                               | 2.0%  | 1,000                             | 5.9%  |
| * INTERNAL SERVICES               | 757                                  | 1,452                            | 1,087                         | 1,287                               | 91.8%                                       | 1,000                             | -31.1%                                      |
| ** CHARGES FOR SERVICES           | 2,454,886                            | 2,500,102                        | 869,263                       | 2,313,113                           | 91.8%                                       | 2,523,031                         | -31.1%                                      |
|                                   |                                      |                                  |                               |                                     | 1.8%  |                                   | 0.9%  |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Revenue<br>2014 - 2015 | % Change<br>Adopted'15<br>from<br>Actual'14 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|----------------------------------|--------------------------------------|----------------------------------|-------------------------------|-------------------------------------|---|-----------------------------------|---|
| <b>REVENUES</b>                  |                                      |                                  |                               |                                     |   |                                   |   |
| CITY COURT FINES                 | 212,052                              | 210,000                          | 136,435                       | 175,435                             | -1.0%                                       | 190,000                           | -9.5%                                       |
| APPEARANCE BONDS                 | -                                    | -                                | -                             | -                                   | N/A   | -                                 | N/A   |
| * CITY COURT FINES               | 212,052                              | 210,000                          | 136,435                       | 175,435                             | -1.0%                                       | 190,000                           | -9.5%                                       |
| PARKING VIOLATION - \$10.00      | 6,279                                | 5,000                            | 5,054                         | 5,654                               | -20.4%                                      | 5,500                             | 10.0%                                       |
| HANDICAP - \$275.00              | 20,117                               | 12,000                           | 7,565                         | 8,065                               | -40.3%                                      | 10,000                            | -16.7%                                      |
| * PARKING VIOLATIONS             | 26,396                               | 17,000                           | 12,619                        | 13,719                              | -35.6%                                      | 15,500                            | -8.8%                                       |
| RESTITUTION                      | 3,617                                | -                                | 1,622                         | 1,622                               | -100.0%                                     | -                                 | N/A   |
| DWI ANALYSIS FEE                 | 2,490                                | 2,500                            | 1,513                         | 1,513                               | 0.4%  | 2,000                             | -20.0%                                      |
| PRE-TRIAL DIVERSIONS DWI         | 950                                  | 1,500                            | 1,625                         | 1,625                               | 57.9%                                       | 1,500                             | 0.0%  |
| MISC CODE VIOLATION FEE          | 8,415                                | 9,000                            | 6,025                         | 6,325                               | 7.0%  | 8,000                             | -11.1%                                      |
| * MISC FINES FORFEITURES         | 15,472                               | 13,000                           | 10,785                        | 11,085                              | -16.0%                                      | 11,500                            | -11.5%                                      |
| ** FINES AND FORFEITURES         | 253,920                              | 240,000                          | 159,839                       | 200,239                             | -5.5%                                       | 217,000                           | -9.6%                                       |
| INTEREST ON INVESTMENTS          | 79,279                               | 50,000                           | 77,740                        | 102,740                             | -36.9%                                      | 85,000                            | 70.0%                                       |
| DEMAND DEPOSIT ACCOUNTS          | 11,946                               | 15,000                           | 9,023                         | 11,723                              | 25.6%                                       | 13,000                            | -13.3%                                      |
| INTEREST-PROPERTY TAXES          | 21,406                               | 21,000                           | 23,820                        | 24,720                              | -1.9%                                       | 25,000                            | 19.0%                                       |
| INTEREST-OCCUPATIONAL LICENSES   | 11,557                               | 15,000                           | 10,773                        | 11,773                              | 29.8%                                       | 14,000                            | -6.7%                                       |
| INTEREST-SALES TAX               | 192,358                              | 190,000                          | 72,055                        | 81,055                              | -1.2%                                       | 110,000                           | -42.1%                                      |
| UNREALIZED GAIN/LOSS INVEST      | 35,745                               | -                                | -                             | -                                   | -100.0%                                     | -                                 | N/A   |
| INTEREST-GRASS ASSESSMENT        | 14,291                               | 16,000                           | 19,121                        | 19,921                              | 12.0%                                       | 20,000                            | 25.0%                                       |
| INTEREST-ADMIN HEARING CITATIONS | -                                    | -                                | 67                            | 67                                  | N/A   | -                                 | N/A   |
| * INTEREST                       | 366,582                              | 307,000                          | 212,599                       | 251,999                             | -16.3%                                      | 267,000                           | -13.0%                                      |
| PENALTY-OCCUPATION LICENSE       | 30,143                               | 30,000                           | 35,241                        | 36,641                              | -0.5%                                       | 37,000                            | 23.3%                                       |
| PENALTY-SALES TAX                | 130,179                              | 115,000                          | 115,910                       | 135,910                             | -11.7%                                      | 130,000                           | 13.0%                                       |
| PENALTY-GRASS ASSESSMENTS        | 9,747                                | 11,000                           | 7,243                         | 7,543                               | 12.9%                                       | 9,000                             | -18.2%                                      |
| * PENALTIES                      | 170,069                              | 156,000                          | 158,394                       | 180,094                             | -8.3%                                       | 176,000                           | 12.8%                                       |
| OIL & GAS LEASE ROYALTIES        | 150                                  | 150                              | 150                           | 150                                 | 0.0%  | 150                               | 0.0%  |
| PIONEER BUILDING RENTS           | 6,422                                | 2,000                            | 1,722                         | 2,066                               | -68.9%                                      | 2,000                             | 0.0%  |
| COMMUNICATION EQUIPMENT          | 56,760                               | 57,000                           | -                             | 55,000                              | 0.4%  | 56,000                            | -1.8%                                       |
| * RENTS AND ROYALTIES            | 63,332                               | 59,150                           | 1,872                         | 57,216                              | -6.6%                                       | 58,150                            | -1.7%                                       |
| OLD EQUIPMENT                    | 246,419                              | 40,000                           | 261,676                       | 261,676                             | -83.8%                                      | 100,000                           | 150.0%                                      |
| GARBAGE CANS                     | 4,726                                | 4,500                            | 3,917                         | 4,217                               | -4.8%                                       | 4,500                             | 0.0%  |
| * SALE OF FIXED ASSETS           | 251,145                              | 44,500                           | 265,593                       | 265,893                             | -82.3%                                      | 104,500                           | 134.8%                                      |
| MISCELLANEOUS DONATIONS          | 3,603                                | 3,000                            | 900                           | 900                                 | -16.7%                                      | 2,000                             | -33.3%                                      |
| FIRE DEPARTMENT DONATIONS        | 315                                  | -                                | 1,000                         | 1,000                               | -100.0%                                     | -                                 | N/A   |
| * DONATIONS                      | 3,918                                | 3,000                            | 1,900                         | 1,900                               | -23.4%                                      | 2,000                             | -33.3%                                      |
| GENERAL REVENUES                 | 12,060                               | 10,000                           | 7,074                         | 7,574                               | -17.1%                                      | 9,000                             | -10.0%                                      |
| ATTORNEY FEES                    | 475                                  | 300                              | 100                           | 100                                 | -36.8%                                      | 100                               | -66.7%                                      |
| GENERAL CONCESSIONS              | 2,401                                | 2,200                            | 545                           | 545                                 | -8.4%                                       | 1,000                             | -54.5%                                      |
| PUBLIC WORKS                     | 22,357                               | 15,000                           | 12,185                        | 12,185                              | -32.9%                                      | 15,000                            | 0.0%  |
| SPECIAL EVENT REVENUE            | 11,275                               | 8,000                            | 7,800                         | 8,800                               | -29.0%                                      | 9,000                             | 12.5%                                       |
| EMPLOYEE TRAINING REIMBURSEMENT  | 4,409                                | -                                | 1,851                         | 1,851                               | -100.0%                                     | 4,000                             | N/A   |
| TEAM GREEN                       | 460                                  | 5,000                            | -                             | -                                   | 987.0%                                      | -                                 | -100.0%                                     |
| * MISCELLANEOUS REVENUE          | 53,437                               | 40,500                           | 29,555                        | 31,055                              | -24.2%                                      | 38,100                            | -5.9%                                       |
| MISC INSURANCE CLAIMS            | 29,438                               | 30,000                           | 46,464                        | 48,464                              | 1.9%  | 35,000                            | 16.7%                                       |
| * INSURANCE REVENUES             | 29,438                               | 30,000                           | 46,464                        | 48,464                              | 1.9%  | 35,000                            | 16.7%                                       |
| ** USE OF MONEY & PROPERTY       | 937,921                              | 640,150                          | 716,377                       | 836,621                             | -31.7%                                      | 680,750                           | 6.3%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Revenue<br>2014 - 2015 | % Change<br>Adopted'15<br>from<br>Actual'14 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--------------------------------|--------------------------------------|----------------------------------|-------------------------------|-------------------------------------|---|-----------------------------------|---|
| <b>REVENUES</b>                |                                      |                                  |                               |                                     |   |                                   |   |
| TOTAL OPERATING REVENUES       | 62,268,491                           | 62,222,321                       | 51,524,950                    | 66,577,506                          | -0.1%                                       | 68,350,086                        | 9.8%  |
| RIVERBOAT GAMING FUND TRANSFER | 966,000                              | 980,000                          | 775,625                       | -                                   | 1.4%  | -                                 | 77.1%                                       |
| FACILITY RENEWAL FUND          | -                                    | 200,000                          | 200,000                       | -                                   | N/A   | -                                 | -100.0%                                     |
| EMPLOYEE HEALTH INSURANCE      | 750,000                              | -                                | -                             | -                                   | -100.0%                                     | -                                 | N/A   |
| *INTERFUND TRANSFERS           | 1,716,000                            | 1,180,000                        | 975,625                       | -                                   | -31.2%                                      | -                                 | -100.0%                                     |
| EXCESS OF REV OVER/UNDER EXP   | (3,479,432)                          | 2,853,169                        | -                             | -                                   | 182.0%                                      | 2,413,358                         | -15.4%                                      |
| ** NON-OPERATING REVENUE       | (3,479,432)                          | 2,853,169                        | -                             | -                                   | 182.0%                                      | 2,413,358                         | -15.4%                                      |
| TOTAL GENERAL FUND             | <u>\$ 60,505,059</u>                 | <u>\$ 66,255,490</u>             | <u>\$ 52,500,575</u>          | <u>\$ 66,577,506</u>                | 9.5%  | <u>\$ 70,763,444</u>              | 6.8%  |

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# **GENERAL FUND**

## **OPERATING EXPENDITURES AND TRANSFERS**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 01 GENERAL GOVERNMENT  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To enhance the quality of life for our citizens, our neighbors, and visitors and to provide a foundation for the growth and prosperity of future generations by providing community services and facilitating orderly growth and development.

**FUNCTION DESCRIPTION:**

General Government Department is comprised of the executive, legislative and judicial branches of the governmental body of the City of Lake Charles.

General Government Department Divisions:

Mayor's Office  
City Council  
City Marshal  
City Court  
Legal Services

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| General Government    | 46.5                               | 46.5                           | 46.5                            | 46.5                            | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>       | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed'16</b> |
|------------------------------------|---|---|--|---|--|---|
| <b>FUND: 001 GENERAL FUND</b>      |   |   |  |   |  |   |
| <b>DEPT: 01 GENERAL GOVERNMENT</b> |   |   |  |   |  |   |
| Salaries/ Wages/ OT                | \$ 1,626,419                                  | \$ 1,692,700                              | \$ 1,403,199                           | 4.1%  | \$ 1,729,300                               | 2.2%  |
| Fringe Benefits                    | 619,819                                       | 685,860                                   | 512,382                                | 10.7%   | 667,775                                    | -2.6%   |
| General Operating Services         | 96,505  | 109,850                                   | 64,361                                 | 13.8%   | 113,750                                    | 3.6%  |
| Insurance - Property, AL, GL, WC   | 172,113                                       | 187,940                                   | 162,840                                | 9.2%  | 174,082                                    | -7.4%   |
| Maintenance & Rentals              | 26,656  | 47,750                                    | 39,837                                 | 79.1%   | 58,000                                     | 21.5%   |
| Utilities                          | 75,891  | 79,500                                    | 44,856                                 | 4.8%  | 81,900                                     | 3.0%  |
| Contractual Services & Projects    | 24,173  | 31,900                                    | 10,178                                 | 32.0%   | 35,560                                     | 11.5%   |
| General Supplies                   | 20,984  | 34,050                                    | 18,072                                 | 62.3%   | 35,150                                     | 3.2%  |
| Automotive Supplies & Gasoline     | 33,969  | 37,450                                    | 20,511                                 | 10.2%   | 34,250                                     | -8.5%   |
| Materials & Equipment              | 5,522   | 26,750                                    | 4,225                                  | 384.4%  | 24,750                                     | -7.5%   |
| Special Current Charges            | 243,911                                       | 266,625                                   | 115,641                                | 9.3%  | 271,525                                    | 1.8%  |
| GENERAL GOVERNMENT DEPT            | <u>\$ 2,945,962</u>                           | <u>\$ 3,200,375</u>                       | <u>\$ 2,396,102</u>                    | 8.6%  | <u>\$ 3,226,042</u>                        | 0.8%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 01 GENERAL GOVERNMENT  
**DIVISION:** 01 MAYOR'S OFFICE

**GOAL MISSION STATEMENT:**

To carry out the policy direction of the City Council and to be responsible for the enforcement of the law.

**FUNCTION DESCRIPTION:**

The Mayor's Office Division provides for the operation costs of the Office of the Mayor. It includes support personnel and is the administrative branch of government under the direction and supervision of the Mayor. This division is to provide policy making and support services on a day-by-day basis as necessary for the overall management of City operations. It serves as the focal point for information about the City and its activities. Other functions include attending meetings, delivering proclamations, participating in special projects and providing information to the news media. The Mayor, as head of the executive branch, is responsible for proposing policies regarding levels of City services and for communicating these policies to the City Council and Department Heads.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Mayor's Office        | 5                                  | 5                              | 5                               | 5                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>       | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|------------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>      |   |   |  |   |  |  |
| <b>DEPT: 01 GENERAL GOVERNMENT</b> |   |   |  |   |  |  |
| <b>DIV: 01 MAYOR'S OFFICE</b>      |   |   |  |   |  |  |
| Salaries/ Wages/ OT                | \$ 376,294                                    | \$ 399,400                                | \$ 322,011                             | 6.1%  | \$ 414,700                                 | 3.8%   |
| Fringe Benefits                    | 101,327                                       | 111,300                                   | 87,841                                 | 9.8%  | 112,300                                    | 0.9%   |
| General Operating Services         | 6,762   | 10,050                                    | 6,585                                  | 48.6%   | 10,250                                     | 2.0%   |
| Insurance - Property, AL, GL, WC   | 43,908  | 46,103                                    | 46,103                                 | 5.0%  | 48,408                                     | 5.0%   |
| Maintenance & Rentals              | 1,750   | 4,300                                     | 1,330                                  | 145.7%  | 4,000                                      | -7.0%  |
| Utilities                          | 9,108   | 10,000                                    | 6,128                                  | 9.8%  | 10,000                                     | 0.0%   |
| Contractual Services & Projects    | -   | 20,000                                    | -                                      | N/A   | 20,000                                     | 0.0%   |
| General Supplies                   | 5,764   | 8,450                                     | 4,316                                  | 46.6%   | 8,550                                      | 1.2%   |
| Automotive Supplies & Gasoline     | 1,323   | 2,450                                     | 585                                    | 85.2%   | 2,250                                      | -8.2%  |
| Materials & Equipment              | 574   | 10,950                                    | 1,672                                  | 1807.7%   | 11,000                                     | 0.5%   |
| Special Current Charges            | -   | 75  | -                                      | N/A   | 75   | 0.0%   |
| <b>MAYOR'S OFFICE</b>              | <b>\$ 546,810</b>                             | <b>\$ 623,078</b>                         | <b>\$ 476,571</b>                      | <b>13.9%</b>                                    | <b>\$ 641,533</b>                          | <b>3.0%</b>  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 01 GENERAL GOVERNMENT  
**DIVISION:** 02 CITY COUNCIL

**GOAL MISSION STATEMENT:**

To serve as the legislative arm of the City

**FUNCTION DESCRIPTION:**

The City Council conducts the legislative business of the City which includes ordinances and resolutions (City departments to make recommendations to full council). The Division provides for the operational costs of the City Council, including the Office of the Clerk of Council. There are two agenda meetings and two regular City Council meetings per month.

**DEMAND PERFORMANCE INDICATORS:**

| Description         | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|---------------------|-----------------------|--------------------------|--------------------------|
| Ordinances adopted  | 299                   | 350                      | 325                      |
| Resolutions adopted | 273                   | 280                      | 260                      |
|                     |                       |                          |                          |
|                     |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| City Council          | 5                                  | 5                              | 5                               | 5                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>       | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|------------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>      |   |   |  |   |  |  |
| <b>DEPT: 01 GENERAL GOVERNMENT</b> |   |   |  |   |  |  |
| <b>DIV: 02 CITY COUNCIL</b>        |   |   |  |   |  |  |
| Salaries/ Wages/ OT                | \$ 144,719                                    | \$ 146,600                                | \$ 122,701                             | 1.3%  | \$ 149,900                                 | 2.3%   |
| Fringe Benefits                    | 68,587  | 86,800                                    | 55,326                                 | 26.6%   | 88,475                                     | 1.9%   |
| General Operating Services         | 22,273  | 29,650                                    | 13,895                                 | 33.1%   | 31,100                                     | 4.9%   |
| Insurance - Property, AL, GL, WC   | 6,681   | 7,015                                     | 7,015                                  | 5.0%  | 7,366                                      | 5.0%   |
| Maintenance & Rentals              | 9,913   | 13,000                                    | 9,192                                  | 31.1%   | 13,000                                     | 0.0%   |
| Utilities                          | 3,886   | 5,000                                     | 3,996                                  | 28.7%   | 5,000                                      | 0.0%   |
| Contractual Services & Projects    | -   | 500                                       | -                                      | N/A   | 500  | 0.0%   |
| General Supplies                   | 1,380   | 2,400                                     | 454                                    | 73.9%   | 2,200                                      | -8.3%  |
| Materials & Equipment              | 1,251   | 4,000                                     | 128                                    | 219.7%  | 4,000                                      | 0.0%   |
| <b>CITY COUNCIL</b>                | <b>\$ 258,690</b>                             | <b>\$ 294,965</b>                         | <b>\$ 212,707</b>                      | <b>14.0%</b>                                    | <b>\$ 301,541</b>                          | <b>2.2%</b>  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 01 GENERAL GOVERNMENT**  
**DIVISION: 03 CITY MARSHAL**

**GOAL MISSION STATEMENT:**

To execute the orders and mandates of the Lake Charles City Court.

**FUNCTION DESCRIPTION:**

The City Marshal Division provides for the Marshal's Office operational costs which are funded by the City's General Fund. This includes personnel costs for deputies and a portion for the elected Ward Three Marshal as provided by law. This Office is a part of the judicial system and operates in conjunction with Lake Charles City Court. This is the enforcement officer of the Court, and the duties include service of papers, garnishments, and warrants.

**DEMAND PERFORMANCE INDICATORS:**

| Description            | 2013– 2014 Actual | 2014 – 2015 Estimated | 2015 – 2016 Estimated |
|------------------------|-------------------|-----------------------|-----------------------|
| Warrants cleared       | 6,101             | 7,000                 | 7,000                 |
| Papers served          | 8,190*            | 10,500*               | 10,500*               |
| Garnishments processed | 810               | 950                   | 950                   |

\*(This does not include condemnation letters and other documents served for City Hall.)

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual Fiscal Year 2013-2014 | Adopted Budget 2014-2015 | Adjusted Budget 2014-2015 | Proposed Budget 2015-2016 | % Change From 2015 Adopted |
|-----------------------|------------------------------|--------------------------|---------------------------|---------------------------|----------------------------|
| City Marshal          | 12                           | 12                       | 12                        | 12                        | 0.0%                       |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division              | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>      |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT 01: GENERAL GOVERNMENT</b> |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 03 CITY MARSHAL</b>        |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT                | \$ 333,670                           | \$ 340,100                       | \$ 289,846                    | 1.9%                                  | \$ 364,400                        | 7.1%   |
| Fringe Benefits                    | 123,732                              | 131,000                          | 102,719                       | 5.9%                                  | 130,100                           | -0.7%  |
| General Operating Services         | 2,187                                | 2,200                            | 1,439                         | 0.6%                                  | 2,200                             | 0.0%   |
| Insurance - Property, AL, GL, WC   | 57,787                               | 65,676                           | 60,676                        | 13.7%                                 | 63,710                            | -3.0%  |
| Utilities                          | 749                                  | 1,800                            | 378                           | 140.3%                                | 1,000                             | -44.4%                                       |
| Contractual Services & Projects    | 4,800                                | 4,800                            | 4,800                         | 0.0%                                  | 4,800                             | 0.0%   |
| General Supplies                   | -                                    | 100                              | -                             | N/A                                   | 100                               | 0.0%   |
| Automotive Supplies & Gasoline     | 32,646                               | 35,000                           | 19,926                        | 7.2%                                  | 32,000                            | -8.6%  |
| Special Current Charges            | 10,240                               | 10,200                           | 11,478                        | -0.4%                                 | 11,600                            | 13.7%  |
| CITY MARSHAL                       | <u>\$ 565,811</u>                    | <u>\$ 590,876</u>                | <u>\$ 491,262</u>             | 4.4%                                  | <u>\$ 609,910</u>                 | 3.2%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 01 GENERAL GOVERNMENT**  
**DIVISION: 04 CITY COURT**

**GOAL MISSION STATEMENT:**

To provide courteous and efficient judicial service to the citizens of Lake Charles and Calcasieu Parish

**FUNCTION DESCRIPTION:**

The City Court Division provides for the division's operational costs funded through the City's General Fund, including personnel costs of court clerks, deputies, and a portion of elected City Judges' compensation. Civil Court is held on Monday, Tuesday, and Thursday of each week. The following suits/types within its \$25,000 jurisdictional limit and within the confines of Ward 3 are evictions, damage claims, note agreements, executory process, wage, redhibition, contracts and overdraft/NSF. Traffic/criminal arraignments and trials for matters within the City of Lake Charles are handled on Monday, Tuesday, and Wednesdays. Some juvenile traffic arraignments are handled on Wednesdays and traffic/criminal arraignments and trials for some matters within the confines of Ward 3 on Fridays. The criminal jurisdiction of Lake Charles City Court is limited to the trial of offenses committed within their respective territorial jurisdictions which are not punishable by imprisonment at hard labor. Lake Charles City Court Judges may also require bonds to keep the peace; issue warrants of arrest; examine, commit and admit to bail and discharge; and hold preliminary examinations in all cases not capital.

**DEMAND PERFORMANCE INDICATORS:**

| Description                   | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------------------|-----------------------|--------------------------|--------------------------|
| Civil cases filed/disposed    | 3,419/2,492           | 3,707/2,656              | 4,092/2,928              |
| Criminal cases filed/disposed | 6,384/4,534           | 5,926/4,829              | 7,476/6,981              |
| Traffic cases filed/disposed  | 10,793/10,870         | 11,010/9,733             | 5,379/6,129              |
| Juvenile cases filed/disposed | 25/35                 | 31/20                    | 24/18                    |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| City Court            | 17                                 | 17                             | 17                              | 17                              | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division              | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>      |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 01 GENERAL GOVERNMENT</b> |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 04 CITY COURT</b>          |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT                | \$ 503,228                           | \$ 525,700                       | \$ 442,338                    | 4.5%                                  | \$ 510,800                        | -2.8%  |
| Fringe Benefits                    | 215,950                              | 244,160                          | 174,966                       | 13.1%                                 | 220,600                           | -9.6%  |
| General Operating Services         | 18,358                               | 23,450                           | 12,938                        | 27.7%                                 | 20,800                            | -11.3%                                       |
| Insurance - Property, AL, GL, WC   | 45,919                               | 50,437                           | 30,337                        | 9.8%                                  | 34,954                            | -30.7%                                       |
| Maintenance & Rentals              | 9,170                                | 24,150                           | 24,652                        | 163.4%                                | 34,500                            | 42.9%  |
| Utilities                          | 60,014                               | 60,300                           | 32,312                        | 0.5%                                  | 63,300                            | 5.0%   |
| Contractual Services & Projects    | 19,373                               | 6,400                            | 5,378                         | -67.0%                                | 10,160                            | 58.8%  |
| General Supplies                   | 9,140                                | 16,350                           | 9,134                         | 78.9%                                 | 17,300                            | 5.8%   |
| Materials & Equipment              | 1,597                                | 9,800                            | 2,425                         | 513.7%                                | 8,000                             | -18.4%                                       |
| Special Current Charges            | 14,452                               | 15,550                           | 13,712                        | 7.6%                                  | 15,550                            | 0.0%   |
| CITY COURT                         | <u>\$ 897,201</u>                    | <u>\$ 976,297</u>                | <u>\$ 748,192</u>             | 8.8%                                  | <u>\$ 935,964</u>                 | -4.1%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 01 GENERAL GOVERNMENT  
DIVISION: 05 LEGAL SERVICES**

**GOAL MISSION STATEMENT:**

To provide legal advice to the Mayor, City Council, and all the officers, departments, boards and agencies of the City.

**FUNCTION DESCRIPTION:**

This division includes the function of the City Attorney's and City Prosecutor's Offices and their support staff. In addition to general legal services, the City Attorney's Office also supervises the defense of any claims by outside counsel against the City, including those accounted for by the Risk Management Fund. The head of this division is the City Attorney who supervises the conduct of the legal affairs of the City. The functions also include the handling of all legal instruments; representing the City in litigation; preparing ordinances upon the request of the Mayor or City Councilmen; providing legal advice concerning the affairs of the City when requested by the Mayor or City Councilmen; rendering written opinions as to the legality of all contracts, franchises and other legal instruments.

**DEMAND PERFORMANCE INDICATORS:**

| Description                  | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|------------------------------|-----------------------|--------------------------|--------------------------|
| Requests for legal action    | 102                   | 70                       | 100                      |
| Administrative Hearing Cases | 38                    | 50                       | 50                       |
|                              |                       |                          |                          |
|                              |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Legal Services        | 7.5                                | 7.5                            | 7.5                             | 7.5                             | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>       | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|------------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>      |   |   |  |   |  |  |
| <b>DEPT: 01 GENERAL GOVERNMENT</b> |   |   |  |   |  |  |
| <b>DIV: 05 LEGAL SERVICES</b>      |   |   |  |   |  |  |
| Salaries/ Wages/ OT                | \$ 268,508                                    | \$ 280,900                                | \$ 226,303                             | 4.6%  | \$ 289,500                                 | 3.1%   |
| Fringe Benefits                    | 110,223                                       | 112,600                                   | 91,530                                 | 2.2%  | 116,300                                    | 3.3%   |
| General Operating Services         | 46,925  | 44,500                                    | 29,504                                 | -5.2%   | 49,400                                     | 11.0%  |
| Insurance - Property, AL, GL, WC   | 17,818  | 18,709                                    | 18,709                                 | 5.0%  | 19,644                                     | 5.0%   |
| Maintenance & Rentals              | 5,823   | 6,300                                     | 4,663                                  | 8.2%  | 6,500                                      | 3.2%   |
| Utilities                          | 2,134   | 2,400                                     | 2,042                                  | 12.5%   | 2,600                                      | 8.3%   |
| Contractual Services & Projects    | -   | 200                                       | -                                      | N/A   | 100  | -50.0%   |
| General Supplies                   | 4,700   | 6,750                                     | 4,168                                  | 43.6%   | 7,000                                      | 3.7%   |
| Materials & Equipment              | 2,100   | 2,000                                     | -                                      | -4.8%   | 1,750                                      | -12.5%   |
| Special Current Charges            | 219,219                                       | 240,800                                   | 90,451                                 | 9.8%  | 244,300                                    | 1.5%   |
| LEGAL SERVICES                     | <u>677,450</u>                                | <u>715,159</u>                            | <u>467,370</u>                         | 5.6%  | <u>737,094</u>                             | 3.1%   |
| <br>GENERAL GOVERNMENT             | <br><u>\$ 2,945,962</u>                       | <br><u>\$ 3,200,375</u>                   | <br><u>\$ 2,396,102</u>                | <br>8.6%  | <br><u>\$ 3,226,042</u>                    | <br>0.8%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 02 FINANCE  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To provide fair and responsible stewardship of City resources and related support to other City operations, for both the present and future benefit of the public.

**FUNCTION DESCRIPTION:**

The Director of Finance supervises the Accounting, Purchasing, Print Shop, Water Billing, and Information Technology Divisions of the City.

Finance Divisions:

Administration Services  
Accounting  
Purchasing

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014-2015 | 2015 – 2016<br>Estimated |
|-------------|-----------------------|-----------|--------------------------|
|             |                       |           |                          |
|             |                       |           |                          |
|             |                       |           |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Finance Department    | 18                                 | 18                             | 18                              | 18                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>     | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed'16</b> |
|----------------------------------|---|---|--|---|--|---|
| <b>FUND: 001 GENERAL FUND</b>    |   |   |  |   |  |   |
| <b>DEPT: 02 FINANCE</b>          |   |   |  |   |  |   |
| Salaries/ Wages/ OT              | \$ 727,798                                    | \$ 753,100                                | \$ 635,570                             | 3.5%  | \$ 790,100                                 | 4.9%  |
| Fringe Benefits                  | 240,099                                       | 270,060                                   | 213,910                                | 12.5%   | 278,760                                    | 3.2%  |
| General Operating Services       | 28,254  | 36,695                                    | 20,399                                 | 29.9%   | 33,450                                     | -8.8%   |
| Insurance - Property, AL, GL, WC | 38,318  | 40,216                                    | 40,220                                 | 5.0%  | 42,210                                     | 5.0%  |
| Maintenance & Rentals            | 4,963   | 7,350                                     | 4,450                                  | 48.1%   | 7,200                                      | -2.0%   |
| Utilities                        | 6,573   | 8,000                                     | 5,122                                  | 21.7%   | 8,000                                      | 0.0%  |
| Contractual Services & Projects  | 23,267  | 26,500                                    | 11,248                                 | 13.9%   | 28,300                                     | 6.8%  |
| General Supplies                 | 15,756  | 19,950                                    | 16,631                                 | 26.6%   | 20,000                                     | 0.3%  |
| Materials & Equipment            | 2,251   | 8,100                                     | 624                                    | 259.8%  | 7,900                                      | -2.5%   |
| Special Current Charges          | 507,011                                       | 542,920                                   | 385,570                                | 7.1%  | 562,625                                    | 3.6%  |
| <b>FINANCE DEPARTMENT</b>        | <b>\$ 1,594,290</b>                           | <b>\$ 1,712,891</b>                       | <b>\$ 1,333,744</b>                    | <b>7.4%</b>                                     | <b>\$ 1,778,545</b>                        | <b>3.8%</b>   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 02 FINANCE**  
**DIVISION: 01 ADMINISTRATION SERVICES**

**GOAL MISSION STATEMENT:**

To provide fair and responsible stewardship of City resources and related support to other City operations, for both the present and future benefit of the public.

**FUNCTION DESCRIPTION:**

This division provides for the general management and supervision, budget administration, asset management, and related functions not specifically assigned to other divisions within this department. The Director of Finance is charged with custody of City funds, integrity of financial statements, accounting systems, collection and disbursements of all monies, procurement of property, safeguarding of assets, computer operations and preparation of the annual budget. Further, the responsibilities include debt administration, cash management and investing; inventory and fixed asset control; internal control system; coordinating the annual audit; bond sales; and supervision of division operations; collection of all taxes, license and permit fees and all other monies due the City; negotiate agreements subject to Council approval with depository banks; procure all real and personal property, materials, supplies and services required by the City; maintain perpetual inventory; account for and manage all property, real and personal owned by the City; maintain and supervise all accounts for all funds, operating, capital, trust or otherwise; permit no expenditure except on proper authorization in accordance with Charter, applicable state law or Council ordinance; prepare and execute under the supervision of the Mayor or Administrative Officer, the operating and capital budgets of the City; prepare and issue all checks of the City; provide such information pertaining to fiscal matters as requested by the Mayor or Council; do and perform such other actions as may be directed by the Mayor or the terms of the Charter.

**DEMAND PERFORMANCE INDICATORS:**

| Description                        | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|------------------------------------|-----------------------|--------------------------|--------------------------|
| Annual budget                      | 1                     | 1                        | 1                        |
| Budget amendments                  | 1                     | 1                        | 1                        |
| CAFR (annual financial statements) | 1                     | 1                        | 1                        |
| Bond issues                        | 0                     | 0                        | 0                        |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count   | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Administration Services | 2                                  | 2                              | 2                               | 2                               | 0.0%                             |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>           | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|--|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>          |   |   |  |   |  |  |
| <b>DEPT: 02 FINANCE</b>                |   |   |  |   |  |  |
| <b>DIV: 01 ADMINISTRATION SERVICES</b> |   |   |  |   |  |  |
| Salaries/ Wages/ OT                    | \$ 150,720                                    | \$ 153,600                                | \$ 128,285                             | 1.9%  | \$ 161,500                                 | 5.1%   |
| Fringe Benefits                        | 37,625  | 41,000                                    | 32,359                                 | 9.0%  | 41,500                                     | 1.2%   |
| General Operating Services             | 3,610   | 5,375                                     | 2,688                                  | 48.9%   | 5,950                                      | 10.7%  |
| Insurance - Property, AL, GL, WC       | 8,499   | 8,906                                     | 8,906                                  | 4.8%  | 9,334                                      | 4.8%   |
| Maintenance & Rentals                  | 786   | 1,300                                     | 689                                    | 65.4%   | 1,400                                      | 7.7%   |
| Utilities                              | 1,323   | 1,500                                     | 803                                    | 13.4%   | 1,500                                      | 0.0%   |
| Contractual Services & Projects        | 12,970  | 15,000                                    | 9,434                                  | 15.7%   | 15,000                                     | 0.0%   |
| General Supplies                       | 668   | 1,025                                     | 197                                    | 53.4%   | 1,075                                      | 4.9%   |
| Materials & Equipment                  | 18  | 1,200                                     | 166                                    | 6566.7%   | 2,000                                      | 66.7%  |
| Special Current Charges                | 8,767   | 10,000                                    | 1,450                                  | 14.1%   | 10,000                                     | 0.0%   |
| ADMINISTRATION SERVICES                | <u>\$ 224,986</u>                             | <u>\$ 238,906</u>                         | <u>\$ 184,977</u>                      | 6.2%  | <u>\$ 249,259</u>                          | 4.3%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 02 FINANCE**  
**DIVISION: 02 ACCOUNTING**

**GOAL MISSION STATEMENT:**

To collect all revenue in a timely and efficient manner, ensure accurate and efficient accounting of all financial transactions, and provide customers with accurate, timely, and courteous service.

**FUNCTION DESCRIPTION:**

The Accounting function is a division of the Finance Department. The main responsibilities of the division are maintain the general ledger accounts; process accounts receivable, accounts payable, and payroll; establish and monitor internal controls; account for all fixed assets and capital projects; process and maintain occupational licenses within the City limits; assist in the preparation of the City's financial statements in accordance with Generally Accepted Accounting Principles (G.A.A.P.); monitor debt service, bond payments and other long term liabilities; and assist in the preparation of the City's yearly budget.

**DEMAND PERFORMANCE INDICATORS:**

| Description                            | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--|-----------------------|--------------------------|--------------------------|
| Accounts payable checks issued         | 12,025                | 11,500                   | 12,000                   |
| Payroll checks issued/direct deposits  | 5,833/20,653          | 5,500/21,000             | 5,500/21,000             |
| Occupational licenses processed        | 4,485                 | 4,800                    | 4,800                    |
| Accounts Receivable invoices processed | 3,200                 | 3,500                    | 3,500                    |
| Capital Projects managed               | 74                    | 53                       | 55                       |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Accounting            | 11                                 | 11                             | 11                              | 11                              | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>     | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>    |   |   |  |   |  |  |
| <b>DEPT: 02 FINANCE</b>          |   |   |  |   |  |  |
| <b>DIV: 02 ACCOUNTING</b>        |   |   |  |   |  |  |
| Salaries/ Wages/ OT              | \$ 430,395                                    | \$ 446,100                                | \$ 378,232                             | 3.6%  | \$ 466,500                                 | 4.6%   |
| Fringe Benefits                  | 147,517                                       | 164,560                                   | 128,506                                | 11.6%   | 166,160                                    | 1.0%   |
| General Operating Services       | 21,030  | 27,500                                    | 15,056                                 | 30.8%   | 23,000                                     | -16.4%   |
| Insurance - Property, AL, GL, WC | 20,470  | 21,494                                    | 21,494                                 | 5.0%  | 22,569                                     | 5.0%   |
| Maintenance & Rentals            | 3,531   | 4,750                                     | 2,898                                  | 34.5%   | 4,500                                      | -5.3%  |
| Utilities                        | 3,469   | 4,500                                     | 2,879                                  | 29.7%   | 4,500                                      | 0.0%   |
| Contractual Services & Projects  | 7,152   | 7,200                                     | 199                                    | 0.7%  | 9,300                                      | 29.2%  |
| General Supplies                 | 10,995  | 15,375                                    | 13,590                                 | 39.8%   | 15,375                                     | 0.0%   |
| Materials & Equipment            | 172   | 4,600                                     | -                                      | 2574.4%   | 3,600                                      | -21.7%   |
| Special Current Charges          | 498,244                                       | 532,920                                   | 384,120                                | 7.0%  | 552,625                                    | 3.7%   |
| ACCOUNTING                       | <u>\$ 1,142,975</u>                           | <u>\$ 1,228,999</u>                       | <u>\$ 946,974</u>                      | 7.5%  | <u>\$ 1,268,129</u>                        | 3.2%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 02 FINANCE**  
**DIVISION: 03 PURCHASING**

**GOAL MISSION STATEMENT:**

To provide efficient and responsive procurement practices while providing quality service through teamwork and communication with City departments, divisions, and vendors. The Purchasing Division is dedicated to providing the City with the most effective and efficient centralized means for procuring quality goods and services in an economical and timely manner, while staying within the laws and regulations of the State of Louisiana and the City of Lake Charles.

**FUNCTION DESCRIPTION:**

The Purchasing Division provides direction and support in identifying sources capable of providing a continuous supply of goods and services in a quality and cost efficient manner. The division's functions include processing departmental and divisional requisitions for goods and services; processing invoices for payment; processing telephone and other communication needs; soliciting and analyzing bids consistent with good purchasing policies and in accordance with applicable state and local laws and policies; maintaining purchasing card program; maintaining electronic bid process; maintaining procurement document imaging system; dispose of surplus property; providing centralized procurement services for all City departments under the direction of the Purchasing Manager; purchasing all materials and services for the City in accordance with applicable state and local laws, policies and requirements; assisting in maintaining related delivery and payment records.

**DEMAND PERFORMANCE INDICATORS:**

| Description                      | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|----------------------------------|-----------------------|--------------------------|--------------------------|
| Purchase orders processed        | 2,653                 | 3,200                    | 2,800                    |
| Processed requisitions           | 2,661                 | 2,736                    | 2,500                    |
| Sent out RFP/public/inhouse bids | 53                    | 50                       | 50                       |
|                                  |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Purchasing            | 5                                  | 5                              | 5                               | 5                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>     | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted '15<br/>to<br/>Proposed '16</b> |
|----------------------------------|---|---|--|---|--|---|
| <b>FUND: 001 GENERAL FUND</b>    |   |   |  |   |  |   |
| <b>DEPT: 02 FINANCE</b>          |   |   |  |   |  |   |
| <b>DIV: 03 PURCHASING</b>        |   |   |  |   |  |   |
| Salaries/ Wages/ OT              | \$ 146,683                                    | \$ 153,400                                | \$ 129,053                             | 4.6%  | \$ 162,100                                 | 5.7%  |
| Fringe Benefits                  | 54,957  | 64,500                                    | 53,045                                 | 17.4%   | 71,100                                     | 10.2%   |
| General Operating Services       | 3,614   | 3,820                                     | 2,655                                  | 5.7%  | 4,500                                      | 17.8%   |
| Insurance - Property, AL, GL, WC | 9,349   | 9,816                                     | 9,820                                  | 5.0%  | 10,307                                     | 5.0%  |
| Maintenance & Rentals            | 646   | 1,300                                     | 863                                    | 101.2%  | 1,300                                      | 0.0%  |
| Utilities                        | 1,781   | 2,000                                     | 1,440                                  | 12.3%   | 2,000                                      | 0.0%  |
| Contractual Services & Projects  | 3,145   | 4,300                                     | 1,615                                  | 36.7%   | 4,000                                      | -7.0%   |
| General Supplies                 | 4,093   | 3,550                                     | 2,844                                  | -13.3%  | 3,550                                      | 0.0%  |
| Materials & Equipment            | 2,061   | 2,300                                     | 458                                    | 11.6%   | 2,300                                      | 0.0%  |
| <b>PURCHASING</b>                | <b>226,329</b>                                | <b>244,986</b>                            | <b>201,793</b>                         | <b>8.2%</b>                                     | <b>261,157</b>                             | <b>6.6%</b>   |
| <b>FINANCE DEPARTMENT</b>        | <b>\$ 1,594,290</b>                           | <b>\$ 1,712,891</b>                       | <b>\$ 1,333,744</b>                    | <b>7.4%</b>                                     | <b>\$ 1,778,545</b>                        | <b>3.8%</b>   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 03 HUMAN RESOURCES**  
**DIVISION: 01 HUMAN RESOURCES ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To provide quality services and support with integrity, responsiveness, and sensitivity to all City employees, City Departments, and citizens. The goals include making quality and integrity a part of the way the department works; providing and promoting a safe, healthful, and encouraging place to work; inspiring and encouraging a high level of employee morale through recognition and effective communication; providing resources and services to City departments for their use in achieving their respective goals; and providing resources and tools for City employees' use at work and future careers.

**FUNCTION DESCRIPTION:**

This department conducts personnel administration, recruitment, and training activities, maintains employment records, and assists in the carryout of City personnel policies and employee benefit programs. Its functions include responsibility for all personnel administration of City employees; administration of the hiring, processing, and orientation of all new employees; the monitoring of personnel policies and new employment legislation as they relate to the City and its employees; the provision of advice on employment matters to the City Council, Mayor, and other departments; the development and administration of an adopted position classification plan for City employees; and the development and administration of an adopted salary plan for the City.

**DEMAND PERFORMANCE INDICATORS:**

| Description           | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 - 2016 |
|-----------------------|-----------------------|--------------------------|-------------|
| Applications received | 1,328                 | 1,300                    | 1,200       |
| New hires             | 436                   | 420                      | 450         |
|                       |                       |                          |             |
|                       |                       |                          |             |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Human Resources       | 4                                  | 4                              | 4                               | 4                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>      | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|-----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>     |   |   |  |   |  |  |
| <b>DEPT: 03 HUMAN RESOURCES</b>   |   |   |  |   |  |  |
| Salaries/ Wages/ OT               | \$ 224,991                                    | \$ 231,600                                | \$ 188,689                             | 2.9%  | \$ 239,500                                 | 3.4%   |
| Fringe Benefits                   | 69,336  | 75,360                                    | 57,791                                 | 8.7%  | 83,860                                     | 11.3%  |
| General Operating Services        | 8,982   | 12,300                                    | 6,245                                  | 36.9%   | 12,500                                     | 1.6%   |
| Insurance - Property, AL, GL, WC  | 11,308  | 11,873                                    | 11,873                                 | 5.0%  | 12,467                                     | 5.0%   |
| Maintenance & Rentals             | 4,562   | 6,150                                     | 3,673                                  | 34.8%   | 6,200                                      | 0.8%   |
| Utilities                         | 2,513   | 3,000                                     | 1,976                                  | 19.4%   | 3,000                                      | 0.0%   |
| Contractual Services & Projects   | 1,478   | 4,000                                     | 1,478                                  | 170.6%  | 4,000                                      | 0.0%   |
| General Supplies                  | 11,873  | 13,650                                    | 6,115                                  | 15.0%   | 13,900                                     | 1.8%   |
| Automotive Supplies & Gasoline    | 140   | 350                                       | 30                                     | 150.0%  | 400  | 14.3%  |
| Major Acquisitions & Improvements | 2,543   | 15,000                                    | 609                                    | 489.9%  | 5,550                                      | -63.0%   |
| Materials & Equipment             | -   | 5,000                                     | 14,300                                 | N/A   | -  | -100.0%  |
| Special Current Charges           | 1,365   | 4,750                                     | 3,741                                  | 248.0%  | 4,750                                      | 0.0%   |
| <b>HUMAN RESOURCES DEPT</b>       | <b>\$ 339,091</b>                             | <b>\$ 383,033</b>                         | <b>\$ 296,520</b>                      | <b>13.0%</b>                                    | <b>\$ 386,127</b>                          | <b>0.8%</b>  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 04 FIRE DEPARTMENT**  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

The functions of the overall Fire Department include fire prevention, fire extinguishments and salvage operations; inspections and recommendations concerning fire code; investigation of fires and their causes; conduct fire safety and prevention programs. The department performs fire suppression and prevention services within the City; it also provides fire protection services for Ward 3 of Calcasieu Parish through a joint services agreement.

Fire Department Divisions:

Fire Administration  
Fire Suppression  
Cajun Country  
Fire Support (includes Fire Prevention, Fire Training, Fire Dispatch, Maintenance Divisions)

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Fire Department       | 182                                | 182                            | 182                             | 182                             | 0.0%                             |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>               | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed'16</b> |
|--|---|---|--|---|--|---|
| <b>FUND: 001 GENERAL FUND</b>              |   |   |  |   |  |   |
| <b>DEPT: 04 FIRE DEPARTMENT</b>            |   |   |  |   |  |   |
| Salaries/ Wages                            | \$ 6,695,613                                  | \$ 7,034,500                              | \$ 5,495,907                           | 5.1%  | \$ 7,133,300                               | 1.4%  |
| Overtime                                   | 1,608,025                                     | 1,100,000                                 | 1,226,884                              | -31.6%  | 1,100,000                                  | 0.0%  |
| Retirement Contributions24%-28.25%- 29.25% | 2,181,825                                     | 2,297,200                                 | 1,813,399                              | 5.3%  | 2,166,500                                  | -5.7%   |
| Other Fringe Benefits                      | 1,461,522                                     | 1,612,705                                 | 1,202,252                              | 10.3%   | 1,677,110                                  | 4.0%  |
| General Operating Services                 | 11,201  | 14,925                                    | 17,978                                 | 33.2%   | 22,175                                     | 48.6%   |
| Insurance - Property, AL, GL, WC           | 1,058,615                                     | 1,113,936                                 | 1,105,734                              | 5.2%  | 1,168,733                                  | 4.9%  |
| Maintenance & Rentals                      | 347,728                                       | 430,350                                   | 208,349                                | 23.8%   | 418,600                                    | -2.7%   |
| Utilities                                  | 252,115                                       | 251,880                                   | 191,599                                | -0.1%   | 261,950                                    | 4.0%  |
| Contractual Services & Projects            | 125,295                                       | 190,600                                   | 52,639                                 | 52.1%   | 197,600                                    | 3.7%  |
| General Supplies                           | 112,682                                       | 124,000                                   | 115,266                                | 10.0%   | 160,700                                    | 29.6%   |
| Automotive Supplies & Gasoline             | 292,970                                       | 320,500                                   | 227,901                                | 9.4%  | 342,200                                    | 6.8%  |
| Materials & Equipment                      | 172,328                                       | 254,875                                   | 186,993                                | 47.9%   | 306,000                                    | 20.1%   |
| Major Acquisitions & Improvements          | 28,451  | 228,000                                   | 5,295                                  | 701.4%  | 238,000                                    | 4.4%  |
| Special Current Charges                    | 67,730  | 66,920                                    | 8,215                                  | -1.2%   | 48,500                                     | -27.5%  |
| Ineterfund Transfers                       | -   | -   | 6,709                                  | N/A   | 6,710                                      | N/A   |
| <b>FIRE DEPARTMENT</b>                     | <b>\$ 14,416,100</b>                          | <b>\$ 15,040,391</b>                      | <b>\$ 11,865,120</b>                   | <b>4.3%</b>                                     | <b>\$ 15,248,078</b>                       | <b>1.4%</b>   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001-GENERAL FUND  
**DEPARTMENT:** 04 FIRE DEPARTMENT  
**DIVISION:** 01 ADMINISTRATION

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This division is the administration component of the Fire Department.

**DEMAND PERFORMANCE INDICATORS:**

| Description  | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--------------|-----------------------|--------------------------|--------------------------|
| Fire reports | 2,996                 | 3,000                    | 3,000                    |
|              |                       |                          |                          |
|              |                       |                          |                          |
|              |                       |                          |                          |

\*The numbers provided come from a twelve-month time period from January to December.

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Administration        | 5                                  | 5                              | 5                               | 5                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>    | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|---------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>   |   |   |  |   |  |  |
| <b>DEPT: 04 FIRE DEPARTMENT</b> |   |   |  |   |  |  |
| <b>DIV: 01 ADMINISTRATION</b>   |   |   |  |   |  |  |
| Salaries/ Wages/ OT             | \$ 209,401                                    | \$ 214,000                                | \$ 180,041                             | 2.2%  | \$ 227,300                                 | 6.2%   |
| Fringe Benefits                 | 99,993  | 108,145                                   | 88,539                                 | 8.2%  | 106,750                                    | -1.3%  |
| General Operating Services      | 4,563   | 6,700                                     | 12,359                                 | 46.8%   | 13,500                                     | 101.5%   |
| Maintenance & Rentals           | 6,399   | 7,000                                     | 5,178                                  | 9.4%  | 7,500                                      | 7.1%   |
| Utilities                       | 228,061                                       | 226,500                                   | 173,666                                | -0.7%   | 237,000                                    | 4.6%   |
| Contractual Services & Projects | -   | 100                                       | 53                                     | N/A   | 100  | 0.0%   |
| General Supplies                | 358   | 650                                       | 31                                     | 81.6%   | 900  | 38.5%  |
| Materials & Equipment           | 977   | 1,325                                     | -                                      | 35.6%   | 500  | -62.3%   |
| Special Current Charges         | 656   | 500                                       | 88                                     | -23.8%  | 500  | 0.0%   |
| <b>FIRE ADMINISTRATION</b>      | <b>\$ 550,408</b>                             | <b>\$ 564,920</b>                         | <b>\$ 459,955</b>                      | <b>2.6%</b>                                     | <b>\$ 594,050</b>                          | <b>5.2%</b>  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND  
DEPARTMENT: 04 FIRE DEPARTMENT  
DIVISION: 02 FIRE SUPPRESSION**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This is the largest division in the Fire Department. The employees are qualified to control and extinguish fires, respond to hazardous material emergencies, provide high quality first responder service, and quickly act in response to life threatening situations. They respond to hundreds of extrications and thousands of emergency line calls a year. They support and maintain a safe, healthy, well-trained, and high performing workforce to better serve the Lake Charles community.

**DEMAND PERFORMANCE INDICATORS:**

| Description       | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------|-----------------------|--------------------------|--------------------------|
| Calls for service | 2,996                 | 3,000                    | 3,000                    |
|                   |                       |                          |                          |
|                   |                       |                          |                          |

\*The numbers provided come from a twelve-month time period from January to December.

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Fire Suppression      | 161                                | 161                            | 161                             | 161                             | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>      | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|-----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>     |   |   |  |   |  |  |
| <b>DEPT: 04 FIRE DEPARTMENT</b>   |   |   |  |   |  |  |
| <b>DIV: 02 FIRE SUPPRESSION</b>   |   |   |  |   |  |  |
| Salaries/ Wages                   | \$ 5,150,855                                  | \$ 5,525,500                              | \$ 4,216,290                           | 7.3%  | \$ 5,532,000                               | 0.1%   |
| Overtime                          | 1,335,072                                     | 900,000                                   | 1,036,880                              | -32.6%  | 900,000                                    | 0.0%   |
| Fringe Benefits                   | 2,883,945                                     | 3,160,800                                 | 2,357,103                              | 9.6%  | 3,072,900                                  | -2.8%  |
| General Operating Services        | 6,563   | 8,000                                     | 5,519                                  | 21.9%   | 8,450                                      | 5.6%   |
| Insurance - Property, AL, GL, WC  | 861,972                                       | 902,428                                   | 903,539                                | 4.7%  | 950,249                                    | 5.3%   |
| Maintenance & Rentals             | 327,773                                       | 388,000                                   | 195,317                                | 18.4%   | 384,500                                    | -0.9%  |
| Utilities                         | -   | -   | -                                      | N/A   | -  | N/A  |
| Contractual Services & Projects   | 110,561                                       | 170,300                                   | 41,324                                 | 54.0%   | 151,500                                    | -11.0%   |
| General Supplies                  | 101,557                                       | 103,950                                   | 102,850                                | 2.4%  | 136,250                                    | 31.1%  |
| Automotive Supplies & Gasoline    | 253,646                                       | 262,500                                   | 208,416                                | 3.5%  | 295,000                                    | 12.4%  |
| Materials & Equipment             | 161,169                                       | 234,915                                   | 186,864                                | 45.8%   | 292,500                                    | 24.5%  |
| Major Acquisitions & Improvements | 28,451  | 228,000                                   | 5,295                                  | 701.4%  | 150,000                                    | -34.2%   |
| Special Current Charges           | 37,084  | 27,000                                    | 7,688                                  | -27.2%  | 27,000                                     | 0.0%   |
| Interfund Transfers               | -   | -   | 6,709                                  | N/A   | 6,710                                      | N/A  |
| <b>FIRE SUPPRESSION</b>           | <b>\$ 11,258,648</b>                          | <b>\$ 11,911,393</b>                      | <b>\$ 9,273,794</b>                    | <b>5.8%</b>                                     | <b>\$ 11,907,059</b>                       | <b>0.0%</b>  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 04 FIRE DEPARTMENT  
DIVISION: 03 CAJUN COUNTRY**

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This division was established in 2008 to better track costs attributable to the Ward 3 Fire District agreement with Calcasieu Parish which serves areas in Ward 3 outside the City limits. Fire support personnel are not specifically assigned to this station. The personnel costs are recorded in this division as they are incurred through the payroll process.

**DEMAND PERFORMANCE INDICATORS:**

| Description       | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------|-----------------------|--------------------------|--------------------------|
| Fire Reports      | 780                   | 650                      | 650                      |
| Calls for service | 780                   | 650                      | 650                      |
|                   |                       |                          |                          |
|                   |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll cost are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>     | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>    |   |   |  |   |  |  |
| <b>DEPT: 04 FIRE DEPARTMENT</b>  |   |   |  |   |  |  |
| <b>DIV: 03 CAJUN COUNTRY</b>     |   |   |  |   |  |  |
| Salaries/ Wages                  | \$ 597,515                                    | \$ 545,000                                | \$ 508,674                             | -8.8%   | \$ 613,500                                 | 12.6%  |
| Overtime                         | 236,341                                       | 150,000                                   | 162,203                                | -36.5%  | 160,000                                    | 6.7%   |
| Fringe Benefits                  | 347,075                                       | 273,860                                   | 286,021                                | -21.1%  | 295,960                                    | 8.1%   |
| Insurance - Property, AL, GL, WC | 96,078  | 105,915                                   | 96,602                                 | 10.2%   | 107,611                                    | 1.6%   |
| Maintenance & Rentals            | 13,486  | 34,800                                    | 7,854                                  | 158.0%  | 26,100                                     | -25.0%   |
| Utilities                        | 22,276  | 23,050                                    | 16,993                                 | 3.5%  | 22,650                                     | -1.7%  |
| Contractual Services & Projects  | 7,372   | 13,000                                    | 3,968                                  | 76.3%   | 10,000                                     | -23.1%   |
| General Supplies                 | 3,426   | 9,500                                     | 3,430                                  | 177.3%  | 10,000                                     | 5.3%   |
| Automotive Supplies & Gasoline   | 18,030  | 29,500                                    | 8,891                                  | 63.6%   | 25,700                                     | -12.9%   |
| Materials & Equipment            | 10,053  | 13,500                                    | -                                      | 34.3%   | 11,500                                     | -14.8%   |
| Special Current Charges          | 28,740  | 38,320                                    | -                                      | 33.3%   | 20,000                                     | -47.8%   |
| CAJUN COUNTRY                    | <u>\$ 1,380,392</u>                           | <u>\$ 1,236,445</u>                       | <u>\$ 1,094,636</u>                    | -10.4%  | <u>\$ 1,303,021</u>                        | 5.4%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 04 FIRE DEPARTMENT  
**DIVISION:** 04 FIRE SUPPORT

**GOAL MISSION STATEMENT:**

To preserve life, property and environment by responding to requests for assistance, both emergency and non-emergency situations, to be accomplished through training, public education, inspection, and quality assurance.

**FUNCTION DESCRIPTION:**

This division was broken out separately from fire suppression for the first time in the adopted 2011 budget. It includes the Training Division, Maintenance Division, Communication Division, and Prevention and Planning.

**DEMAND PERFORMANCE INDICATORS:**

| Description      | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|------------------|-----------------------|--------------------------|--------------------------|
| Code inspections | 2,929                 | 4,000                    | 4,000                    |
|                  |                       |                          |                          |
|                  |                       |                          |                          |
|                  |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Fire Support          | 16                                 | 16                             | 16                              | 16                              | 0.0%                             |



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>     |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 04 FIRE DEPARTMENT</b>   |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 04 FIRE SUPPORT</b>       |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages                   | \$ 738,142                           | \$ 750,000                       | \$ 590,902                    | 1.6%                                  | \$ 760,500                        | 1.4%   |
| Overtime                          | 36,312                               | 50,000                           | 27,801                        | 37.7%                                 | 40,000                            | -20.0%                                       |
| Fringe Benefits                   | 312,334                              | 367,100                          | 283,988                       | 17.5%                                 | 368,000                           | 0.2%   |
| General Operating Services        | 75                                   | 225                              | 100                           | 200.0%                                | 225                               | 0.0%   |
| Insurance - Property, AL, GL, WC  | 100,565                              | 105,593                          | 105,593                       | 5.0%                                  | 110,873                           | 5.0%   |
| Maintenance & Rentals             | 70                                   | 550                              | -                             | 685.7%                                | 500                               | -9.1%  |
| Utilities                         | 1,778                                | 2,330                            | 940                           | 31.0%                                 | 2,300                             | -1.3%  |
| Contractual Services & Projects   | 7,362                                | 7,200                            | 7,294                         | -2.2%                                 | 36,000                            | 400.0%                                       |
| General Supplies                  | 7,341                                | 9,900                            | 8,955                         | 34.9%                                 | 13,550                            | 36.9%  |
| Automotive Supplies & Gasoline    | 21,294                               | 28,500                           | 10,594                        | 33.8%                                 | 21,500                            | -24.6%                                       |
| Materials & Equipment             | 129                                  | 5,135                            | 129                           | 3880.6%                               | 1,500                             | -70.8%                                       |
| Major Acquisitions & Improvements | -                                    | -                                | -                             | N/A                                   | 88,000                            | N/A  |
| Special Current Charges           | 1,250                                | 1,100                            | 439                           | -12.0%                                | 1,000                             | -9.1%  |
| FIRE SUPPORT                      | <u>1,226,652</u>                     | <u>1,327,633</u>                 | <u>1,036,735</u>              | 8.2%                                  | <u>1,443,948</u>                  | 8.8%   |
| <br>FIRE DEPARTMENT               | <br><u>\$ 14,416,100</u>             | <br><u>\$ 15,040,391</u>         | <br><u>\$ 11,865,120</u>      | <br>4.3%                              | <br><u>\$ 15,248,078</u>          | <br>1.4%                                     |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 05 POLICE**  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

**FUNCTION DESCRIPTION:**

The functions of this department are the prevention of crime; law enforcement; assistance to the courts and other law enforcement officials; and maintain the peace of the City.

Police Department Divisions:

Police Administration  
Police Service

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Police Department     | 187                                | 187                            | 187                             | 187                             | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual                     | Adopted               | Y-T-D                | % Change                  | Proposed              | % Change                        |
|-----------------------------------|----------------------------|-----------------------|----------------------|---------------------------|-----------------------|---------------------------------|
|                                   | Fiscal Year<br>2013 - 2014 | Budget<br>2014 - 2015 | FY 2015<br>7/31/2015 | Adopted<br>from<br>Actual | Budget<br>2015 - 2016 | Adopted'15<br>to<br>Proposed'16 |
| <b>FUND: 001 GENERAL FUND</b>     |                            |                       |                      |                           |                       |                                 |
| <b>DEPT: 05 POLICE</b>            |                            |                       |                      |                           |                       |                                 |
| Salaries/ Wages                   | \$ 7,716,743               | \$ 7,966,000          | \$ 6,497,057         | 3.2%                      | \$ 8,152,550          | 2.3%                            |
| Overtime                          | 797,353                    | 701,000               | 854,814              | -12.1%                    | 703,500               | 0.4%                            |
| Retirement contributions          | 2,416,183                  | 2,673,500             | 1,994,343            | 10.6%                     | 2,511,500             | -6.1%                           |
| Other Fringe Benefits             | 1,594,805                  | 1,744,340             | 1,316,803            | 9.4%                      | 1,757,240             | 0.7%                            |
| General Operating Services        | 37,792                     | 42,055                | 38,363               | 11.3%                     | 47,900                | 13.9%                           |
| Insurance - Property, AL, GL, WC  | 1,493,719                  | 1,560,372             | 1,568,742            | 4.5%                      | 1,646,041             | 5.5%                            |
| Maintenance & Rentals             | 283,907                    | 355,200               | 364,162              | 25.1%                     | 492,824               | 38.7%                           |
| Utilities                         | 198,104                    | 182,900               | 166,514              | -7.7%                     | 218,750               | 19.6%                           |
| Contractual Services & Projects   | 34,382                     | 48,400                | 90,997               | 40.8%                     | 134,300               | 177.5%                          |
| General Supplies                  | 96,545                     | 100,200               | 100,528              | 3.8%                      | 103,000               | 2.8%                            |
| Automotive Supplies & Gasoline    | 841,415                    | 885,200               | 390,310              | 5.2%                      | 700,200               | -20.9%                          |
| Materials & Equipment             | 448,280                    | 508,170               | 505,608              | 13.4%                     | 852,000               | 67.7%                           |
| Major Acquisitions & Improvements | 502,312                    | 508,000               | 375,769              | 1.1%                      | 492,000               | -3.1%                           |
| Special Current Charges           | 640,442                    | 612,000               | 311,282              | -4.4%                     | 323,000               | -47.2%                          |
| Interfund transfers               | 43,803                     | 147,304               | 174,238              | 236.3%                    | 375,200               | 154.7%                          |
| POLICE DEPARTMENT                 | <u>\$ 17,145,785</u>       | <u>\$ 18,034,641</u>  | <u>\$ 14,749,530</u> | 5.2%                      | <u>\$ 18,510,005</u>  | 2.6%                            |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 05 POLICE**  
**DIVISION: 01 POLICE ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

**FUNCTION DESCRIPTION:**

This division is the administration component of the Police Department. It includes the Office of the Chief of Police, his secretary, the positions of Deputy Chiefs, and the Professional Standards Division. These positions are responsible for the overall management and operation of the department and its respective divisions and include policies and procedures, rules and regulations, and personnel matters administration.

**DEMAND PERFORMANCE INDICATORS:**

| Description                   | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------------------|-----------------------|--------------------------|--------------------------|
| Calls for service             | 121,384               | 130,000                  | 135,000                  |
| Administrative Investigations | 62                    | 65                       | 65                       |
| Crime Clearance Rate          | 55.6%                 | 60%                      | 65%                      |
|                               |                       |                          |                          |

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Police Administration | 6                                  | 6                              | 6                               | 6                               | 0.00%                            |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>    | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|---------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>   |   |   |  |   |  |  |
| <b>DEPT: 05 POLICE</b>          |   |   |  |   |  |  |
| <b>DIV: 01 ADMINISTRATION</b>   |   |   |  |   |  |  |
| Salaries/ Wages/ OT             | \$ 404,173                                    | \$ 413,500                                | \$ 390,829                             | 2.3%  | \$ 446,250                                 | 7.9%   |
| Fringe Benefits                 | 152,476                                       | 180,400                                   | 133,569                                | 18.3%   | 191,100                                    | 5.9%   |
| General Operating Services      | 31,182  | 36,555                                    | 33,203                                 | 17.2%   | 36,900                                     | 0.9%   |
| Maintenance & Rentals           | 11,305  | 11,700                                    | 17,259                                 | 3.5%  | 26,324                                     | 125.0%   |
| Utilities                       | 193,883                                       | 176,700                                   | 163,459                                | -8.9%   | 212,500                                    | 20.3%  |
| Contractual Services & Projects | 19,295  | 28,000                                    | 17,962                                 | 45.1%   | 26,300                                     | -6.1%  |
| General Supplies                | 19,669  | 18,500                                    | 26,852                                 | -5.9%   | 17,300                                     | -6.5%  |
| Materials & Equipment           | 5,260   | 6,000                                     | 5,423                                  | 14.1%   | 3,000                                      | -50.0%   |
| Special Current Charges         | 800   | 13,000                                    | 290                                    | 1525.0%   | 3,000                                      | -76.9%   |
| ADMINISTRATION                  | <u>\$ 838,043</u>                             | <u>\$ 884,355</u>                         | <u>\$ 788,846</u>                      | 5.5%  | <u>\$ 962,674</u>                          | 8.9%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 05 POLICE**  
**DIVISION: 02 POLICE SERVICE**

**GOAL MISSION STATEMENT:**

To serve all people within our jurisdiction with respect, fairness, and compassion.

The management and members of the Lake Charles Police Department are committed to the prevention of crime and the protection of life and property; the preservation of peace, order, and safety; the enforcement of laws and ordinances; and the safeguarding of constitutional guarantees.

The management and members of the Lake Charles Police Department are dedicated to fostering a sense of security for the citizens we serve; to investigate problems and seek solutions; and to build and maintain public trust by holding ourselves to the highest standards of ethics and performance.

**FUNCTION DESCRIPTION:**

This division consists of police personnel and the operational needs of the police force. It consists of three units, Operations, Administrative Support, and Investigations. "Operations" contains the operational functions of the police services to the public and falls under the purview of a Deputy Chief. Components falling under this title include the patrol division and K-9 function, the traffic division, and the personnel training division. "Administrative Support" contains the functions classified as support positions falling under the purview of a Deputy Chief. The components include budget positions, narcotics task force personnel, communications, clerical, information desk personnel, neighborhood policing, criminal intelligence, and crime analysis. "Investigations" includes the functions classified as investigative positions falling under the purview of a Deputy Chief. Components of this include all sub-classifications of investigations such as violent crimes, property crimes, etc., the investigative clerical personnel, and the property and evidence function.

**DEMAND PERFORMANCE INDICATORS:**

| Description       | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------|-----------------------|--------------------------|--------------------------|
| Calls for service | 121,384               | 130,000                  | 135,000                  |
| Arrests           | 3,403                 | 3,300                    | 3,500                    |
| Citations         | 19,887                | 20,000                   | 21,000                   |
|                   |                       |                          |                          |

**AUTHORIZED PERSONNEL: (does not include Police Hiring Grant)**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Police Services       | 181                                | 181                            | 181                             | 181                             | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>     |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 05 POLICE</b>            |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 02 POLICE SERVICE</b>     |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT               | \$ 7,314,463                         | \$ 7,553,500                     | \$ 6,108,853                  | 3.3%                                  | \$ 7,709,800                      | 2.1%   |
| Overtime                          | 795,455                              | 700,000                          | 852,189                       | -12.0%                                | 700,000                           | 0.0%   |
| Retirement                        | 2,325,142                            | 2,550,000                        | 1,920,080                     | 9.7%                                  | 2,400,000                         | -5.9%  |
| Fringe Benefits                   | 1,533,370                            | 1,687,440                        | 1,257,497                     | 10.0%                                 | 1,677,640                         | -0.6%  |
| General Operating Services        | 6,610                                | 5,500                            | 5,160                         | -16.8%                                | 11,000                            | 100.0%                                       |
| Insurance - Property, AL, GL, WC  | 1,493,719                            | 1,560,372                        | 1,568,742                     | 4.5%                                  | 1,646,041                         | 5.5%   |
| Maintenance & Rentals             | 272,602                              | 343,500                          | 346,903                       | 26.0%                                 | 466,500                           | 35.8%  |
| Utilities                         | 4,221                                | 6,200                            | 3,055                         | 46.9%                                 | 6,250                             | 0.8%   |
| Contractual Services & Projects   | 15,087                               | 20,400                           | 73,035                        | 35.2%                                 | 108,000                           | 429.4%                                       |
| General Supplies                  | 76,876                               | 81,700                           | 73,676                        | 6.3%                                  | 85,700                            | 4.9%   |
| Automotive Supplies & Gasoline    | 841,415                              | 885,200                          | 390,310                       | 5.2%                                  | 700,200                           | -20.9%                                       |
| Materials & Equipment             | 443,020                              | 502,170                          | 500,185                       | 13.4%                                 | 849,000                           | 69.1%  |
| Major Acquisitions & Improvements | 502,312                              | 508,000                          | 375,769                       | 1.1%                                  | 492,000                           | -3.1%  |
| Special Current Charges           | 639,647                              | 599,000                          | 310,992                       | -6.4%                                 | 320,000                           | -46.6%                                       |
| Interfund transfers               | 43,803                               | 147,304                          | 174,238                       | 236.3%                                | 375,200                           | 154.7%                                       |
| POLICE SERVICE                    | <u>16,307,742</u>                    | <u>17,150,286</u>                | <u>13,960,684</u>             | 5.2%                                  | <u>17,547,331</u>                 | 2.3%   |
| <br>POLICE DEPARTMENT             | <br><u>\$ 17,145,785</u>             | <br><u>\$ 18,034,641</u>         | <br><u>\$ 14,749,530</u>      | <br>5.2%                              | <br><u>\$ 18,510,005</u>          | <br>2.6%                                     |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To ensure the highest quality of service is given to the residents of the City of Lake Charles.

**FUNCTION DESCRIPTION:**

Per the City Charter, the Director of Public Works is responsible for emergency services for all agencies of the City; contract construction supervision, maintenance of City property; maintenance of city map and mapping and survey work; construction of streets and sidewalks and bridges and street drainage connected therewith; traffic engineering; garbage and trash collection and disposal; street cleaning; storm water collection and disposal systems. In addition, the Director of Public Works oversees City Wastewater and Water systems; the City Transit system; the Vehicle Maintenance Division; and the Grounds Maintenance Division.

Public Works Divisions:

Administration  
 Streets  
 Solid Waste-Trash Collection  
 Solid Waste General

Vehicle Maintenance  
 Building Maintenance  
 Communication & Traffic  
 Grounds Maintenance

\*Wastewater, Transit, and Water Division are in separate funds listed elsewhere in the budget.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count   | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Public Works Department | 157                                | 157                            | 165.5                           | 165.5                           | 0.0%                             |



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 001 GENERAL FUND</b>     |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 06 PUBLIC WORKS</b>      |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages                   | \$ 4,024,347                         | \$ 4,619,600                     | \$ 3,367,798                  | 14.8%                                 | \$ 4,841,300                      | 4.8%  |
| Overtime                          | 156,480                              | 189,500                          | 154,115                       | 21.1%                                 | 203,900                           | 7.6%  |
| Fringe Benefits                   | 1,590,185                            | 1,893,240                        | 1,333,830                     | 19.1%                                 | 1,906,150                         | 0.7%  |
| General Operating Services        | 9,476                                | 19,720                           | 9,613                         | 108.1%                                | 20,820                            | 5.6%  |
| Insurance - Property, AL, GL, WC  | 1,506,290                            | 1,581,606                        | 1,581,606                     | 5.0%                                  | 1,660,687                         | 5.0%  |
| Maintenance & Rentals             | 388,313                              | 601,925                          | 292,405                       | 55.0%                                 | 670,600                           | 11.4%                                       |
| Utilities                         | 1,491,127                            | 1,518,710                        | 1,086,162                     | 1.8%                                  | 1,515,400                         | -0.2%                                       |
| Contractual Services & Projects   | 1,317,114                            | 1,757,950                        | 1,099,381                     | 33.5%                                 | 1,818,400                         | 3.4%  |
| General Supplies                  | 464,613                              | 566,300                          | 371,631                       | 21.9%                                 | 578,050                           | 2.1%  |
| Automotive Supplies & Gasoline    | 1,159,036                            | 1,352,000                        | 657,228                       | 16.6%                                 | 1,238,000                         | -8.4%                                       |
| Materials & Equipment             | 301,756                              | 394,550                          | 256,278                       | 30.8%                                 | 397,950                           | 0.9%  |
| Major Acquisitions & Improvements | 1,425,704                            | 1,459,000                        | 1,052,420                     | 2.3%                                  | 2,113,100                         | 44.8%                                       |
| Special Current Charges           | 74,922                               | 92,900                           | 48,212                        | 24.0%                                 | 100,300                           | 8.0%  |
| <b>PUBLIC WORKS DEPARTMENT</b>    | <b>\$ 13,909,363</b>                 | <b>\$ 16,047,001</b>             | <b>\$ 11,310,679</b>          | <b>15.4%</b>                          | <b>\$ 17,064,657</b>              | <b>6.3%</b>                                 |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 01 ADMINISTRATION

**GOAL MISSION STATEMENT:**

To ensure the highest quality of service is given to the residents of the City of Lake Charles.

**FUNCTION DESCRIPTION:**

The Administration Division provides for the general management of the Public Works Department and the coordination and scheduling of work performed by its various operating divisions. It also includes the City Engineering functions.

**DEMAND PERFORMANCE INDICATORS:**

| Description           | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-----------------------|-----------------------|--------------------------|--------------------------|
| Work orders completed | 953                   | 550                      | 1,100                    |
|                       |                       |                          |                          |
|                       |                       |                          |                          |
|                       |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Administration        | 14                                 | 14                             | 14                              | 14                              | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>      | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|-----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>     |   |   |  |   |  |  |
| <b>DEPT: 06 PUBLIC WORKS</b>      |   |   |  |   |  |  |
| <b>DIV: 01 ADMINISTRATION</b>     |   |   |  |   |  |  |
| Salaries/ Wages/ OT               | \$ 533,770                                    | \$ 596,800                                | \$ 399,358                             | 11.8%   | \$ 600,500                                 | 0.6%   |
| Fringe Benefits                   | 189,578                                       | 224,560                                   | 150,522                                | 18.5%   | 226,460                                    | 0.8%   |
| General Operating Services        | 3,731   | 7,050                                     | 3,310                                  | 89.0%   | 6,450                                      | -8.5%  |
| Insurance - Property, AL, GL, WC  | 17,214  | 18,075                                    | 18,075                                 | 5.0%  | 18,979                                     | 5.0%   |
| Maintenance & Rentals             | 13,828  | 23,700                                    | 11,157                                 | 71.4%   | 23,750                                     | 0.2%   |
| Utilities                         | 28,159  | 34,000                                    | 21,291                                 | 20.7%   | 31,500                                     | -7.4%  |
| Contractual Services & Projects   | 3,357   | 8,600                                     | 2,974                                  | 156.2%  | 9,800                                      | 14.0%  |
| General Supplies                  | 9,301   | 16,150                                    | 7,952                                  | 73.6%   | 16,050                                     | -0.6%  |
| Automotive Supplies & Gasoline    | 13,430  | 17,200                                    | 8,783                                  | 28.1%   | 14,000                                     | -18.6%   |
| Materials & Equipment             | 4,256   | 5,750                                     | 4,894                                  | 35.1%   | 9,250                                      | 60.9%  |
| Major Acquisitions & Improvements | -   | 23,000                                    | -                                      | N/A   | 90,000                                     | 291.3%   |
| Special Current Charges           | 45,456  | 65,500                                    | 14,474                                 | 44.1%   | 75,500                                     | 15.3%  |
| ADMINISTRATION                    | <u>\$ 862,080</u>                             | <u>\$ 1,040,385</u>                       | <u>\$ 642,790</u>                      | 20.7%   | <u>\$ 1,122,239</u>                        | 7.9%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 02 STREETS

**GOAL MISSION STATEMENT:**

To maintain safe roadways and sidewalks for pedestrian and vehicular traffic and to maintain City infrastructure drainage systems.

**FUNCTION DESCRIPTION:**

The Streets Division performs general roadway maintenance (maintaining, repairing, improving City streets) and drainage on public streets. Street sweepers insure streets are free of dirt, leaves, and debris. The maintenance of City streets includes surface treatment and overlay; correction of street failures including handicap ramps, curbs, and gutters, construction catch basins, drainage boxes, and patching potholes. (This budget also includes the cost of street lighting.)

**DEMAND PERFORMANCE INDICATORS:**

| Description                    | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--------------------------------|-----------------------|--------------------------|--------------------------|
| Work orders completed          | 247                   | 300                      | 350                      |
| Work orders completed-drainage | 1,487                 | 1,300                    | 1,600                    |
|                                |                       |                          |                          |
|                                |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Streets               | 25                                 | 25                             | 26.5                            | 26.5                            | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual                     | Adopted               | Y-T-D                | % Change                  | Proposed              | % Change                         |
|-----------------------------------|----------------------------|-----------------------|----------------------|---------------------------|-----------------------|----------------------------------|
|                                   | Fiscal Year<br>2013 - 2014 | Budget<br>2014 - 2015 | FY 2015<br>7/31/2015 | Adopted<br>from<br>Actual | Budget<br>2015 - 2016 | Adopted'15<br>to<br>Proposed '16 |
| <b>FUND: 001 GENERAL FUND</b>     |                            |                       |                      |                           |                       |                                  |
| <b>DEPT: 06 PUBLIC WORKS</b>      |                            |                       |                      |                           |                       |                                  |
| <b>DIV: 02 STREETS</b>            |                            |                       |                      |                           |                       |                                  |
| Salaries/ Wages/ OT               | \$ 715,786                 | \$ 757,700            | \$ 600,844           | 5.9%                      | \$ 779,000            | 2.8%                             |
| Fringe Benefits                   | 251,936                    | 279,950               | 216,379              | 11.1%                     | 276,250               | -1.3%                            |
| General Operating Services        | 684                        | 1,450                 | 677                  | 112.0%                    | 1,450                 | 0.0%                             |
| Insurance - Property, AL, GL, WC  | 417,196                    | 438,056               | 438,056              | 5.0%                      | 459,959               | 5.0%                             |
| Maintenance & Rentals             | 49,782                     | 84,300                | 26,592               | 69.3%                     | 84,300                | 0.0%                             |
| Utilities                         | 1,364,510                  | 1,364,500             | 999,277              | 0.0%                      | 1,370,000             | 0.4%                             |
| Contractual Services & Projects   | 75,901                     | 300,900               | 113,189              | 296.4%                    | 355,400               | 18.1%                            |
| General Supplies                  | 237,362                    | 278,800               | 168,678              | 17.5%                     | 271,200               | -2.7%                            |
| Automotive Supplies & Gasoline    | 67,049                     | 102,000               | 41,370               | 52.1%                     | 81,500                | -20.1%                           |
| Materials & Equipment             | 44,457                     | 52,500                | 22,591               | 18.1%                     | 56,500                | 7.6%                             |
| Major Acquisitions & Improvements | 41,390                     | 23,000                | -                    | -44.4%                    | 233,600               | 915.7%                           |
| Special Current Charges           | 2,554                      | 7,500                 | 1,123                | 193.7%                    | 5,000                 | -33.3%                           |
| STREETS                           | <u>\$ 3,268,607</u>        | <u>\$ 3,690,656</u>   | <u>\$ 2,628,776</u>  | 12.9%                     | <u>\$ 3,974,159</u>   | 7.7%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 03 TRASH COLLECTION**

**GOAL MISSION STATEMENT:**

To collect and dispose of garbage and trash from the residents in the City limits of Lake Charles in the most economical and environmentally safe manner.

**FUNCTION DESCRIPTION:**

This division provides for the collection and disposal of brush, debris, and other residential waste not handled by the automated garbage system. Its function includes the collection of garbage and trash from City residences once a week and then the delivery of the items to the dump sites. There are nine routes which average 717.5 homes per route.

**DEMAND PERFORMANCE INDICATORS:**

| Description          | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|----------------------|-----------------------|--------------------------|--------------------------|
| Tons incinerated     | 8,342.60              | 6,000                    | 5,500                    |
| Tons trash collected | 7,052.92              | 6,300                    | 6,500                    |
|                      |                       |                          |                          |
|                      |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Trash Collection      | 29                                 | 29                             | 33.5                            | 33.5                            | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>      | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|-----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>     |   |   |  |   |  |  |
| <b>DEPT: 06 PUBLIC WORKS</b>      |   |   |  |   |  |  |
| <b>DIV: 03 TRASH COLLECTION</b>   |   |   |  |   |  |  |
| Salaries/ Wages/ OT               | \$ 698,639                                    | \$ 883,750                                | \$ 591,097                             | 26.5%   | \$ 890,500                                 | 0.8%   |
| Fringe Benefits                   | 247,527                                       | 315,500                                   | 210,366                                | 27.5%   | 326,900                                    | 3.6%   |
| General Operating Services        | -   | 850                                       | -                                      | N/A   | 600  | -29.4%   |
| Insurance - Property, AL, GL, WC  | 222,290                                       | 233,405                                   | 233,405                                | 5.0%  | 245,075                                    | 5.0%   |
| Maintenance & Rentals             | 60,785  | 115,000                                   | 72,501                                 | 89.2%   | 130,200                                    | 13.2%  |
| Utilities                         | 5,731   | 7,510                                     | 3,786                                  | 31.0%   | 6,600                                      | -12.1%   |
| Contractual Services & Projects   | 287,264                                       | 307,600                                   | 213,698                                | 7.1%  | 314,600                                    | 2.3%   |
| General Supplies                  | 3,172   | 4,350                                     | 2,553                                  | 37.1%   | 4,450                                      | 2.3%   |
| Automotive Supplies & Gasoline    | 233,587                                       | 283,500                                   | 115,136                                | 21.4%   | 237,000                                    | -16.4%   |
| Materials & Equipment             | 37,216  | 29,750                                    | 27,597                                 | -20.1%  | 31,850                                     | 7.1%   |
| Major Acquisitions & Improvements | 154,955                                       | 203,500                                   | 365,127                                | 31.3%   | 558,000                                    | 174.2%   |
| Special Current Charges           | 17,707  | 10,100                                    | 5,003                                  | -43.0%  | 9,500                                      | -5.9%  |
| TRASH COLLECTION                  | <u>\$ 1,968,873</u>                           | <u>\$ 2,394,815</u>                       | <u>\$ 1,840,269</u>                    | 21.6%   | <u>\$ 2,755,275</u>                        | 15.1%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 04 SOLID WASTE – GENERAL**

**GOAL MISSION STATEMENT:**

To clean all streets of garbage and trash in the most economical and environmentally safe manner.

**FUNCTION DESCRIPTION:**

The Solid Waste-General (Garbage) Division includes the cost of operation of the City's automated garbage collection service, including related equipment costs, contractual cost of waste disposal, and expenses of transportation to disposal sites. Its primary function is the collection of garbage and trash from City residences once a week and delivery of the items to the dump sites. There are nine routes which average 717.5 homes per route.

**DEMAND PERFORMANCE INDICATORS:**

| Description               | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|---------------------------|-----------------------|--------------------------|--------------------------|
| Tons garbage collected    | 25,563.33             | 26,000                   | 26,000                   |
| Work orders completed     | 7,213.00              | 8,100                    | 9,000                    |
| Team Green Recycling tons | 491.34                | 574.61                   | 657.88                   |
|                           |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Solid Waste – General | 14                                 | 14                             | 14                              | 14                              | 0.0%                             |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>       | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|------------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>      |   |   |  |   |  |  |
| <b>DEPT: 06 PUBLIC WORKS</b>       |   |   |  |   |  |  |
| <b>DIV: 04 SOLID WASTE-GENERAL</b> |   |   |  |   |  |  |
| Salaries/ Wages/ OT                | \$ 359,519                                    | \$ 404,500                                | \$ 297,559                             | 12.5%   | \$ 421,500                                 | 4.2%   |
| Fringe Benefits                    | 146,379                                       | 174,610                                   | 120,617                                | 19.3%   | 176,360                                    | 1.0%   |
| General Operating Services         | 399   | 3,250                                     | 362                                    | 714.5%  | 2,700                                      | -16.9%   |
| Insurance - Property, AL, GL, WC   | 213,288                                       | 223,952                                   | 223,952                                | 5.0%  | 235,150                                    | 5.0%   |
| Maintenance & Rentals              | 83,711  | 139,200                                   | 70,778                                 | 66.3%   | 121,100                                    | -13.0%   |
| Utilities                          | 7,283   | 6,600                                     | 4,671                                  | -9.4%   | 6,300                                      | -4.5%  |
| Contractual Services & Projects    | 839,846                                       | 1,000,100                                 | 686,311                                | 19.1%   | 1,000,100                                  | 0.0%   |
| General Supplies                   | 10,093  | 13,550                                    | 7,220                                  | 34.3%   | 12,750                                     | -5.9%  |
| Automotive Supplies & Gasoline     | 414,838                                       | 485,000                                   | 207,381                                | 16.9%   | 445,000                                    | -8.2%  |
| Materials & Equipment              | 108,218                                       | 136,550                                   | 97,764                                 | 26.2%   | 125,750                                    | -7.9%  |
| Major Acquisitions & Improvements  | 543,582                                       | 462,000                                   | 365,974                                | -15.0%  | 405,000                                    | -12.3%   |
| Special Current Charges            | 1,969   | 2,200                                     | 23,392                                 | 11.7%   | 2,500                                      | 13.6%  |
| <b>SOLID WASTE-GENERAL</b>         | <b>\$ 2,729,125</b>                           | <b>\$ 3,051,512</b>                       | <b>\$ 2,105,981</b>                    | <b>11.8%</b>                                    | <b>\$ 2,954,210</b>                        | <b>-3.2%</b>   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 05 VEHICLE MAINTENANCE**

**GOAL MISSION STATEMENT:**

To provide and sustain the City fleet of on-road and off-road vehicles and equipment and to provide these services in a proficient, professional, and courteous manner; to promote the reduction of idle time and improve fuel mileage; to provide information on technology advances in alternative fuels and vehicles.

**FUNCTION DESCRIPTION:**

The Vehicle Maintenance Division accounts for the operational costs of maintenance garage services for Public Works, Police Department, Recreation Department, and City Hall. Repair parts and replacement are charged to departments/divisions and includes fuel, oil, towing, and all diagnosing, and use of vendors

**DEMAND PERFORMANCE INDICATORS:**

| Description        | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--------------------|-----------------------|--------------------------|--------------------------|
| Work orders        | 5,498                 | 5,200                    | 5,500                    |
| Invoices Processed | 3,732                 | 4,000                    | 4,000                    |
|                    |                       |                          |                          |
|                    |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Vehicle Maintenance   | 24                                 | 24                             | 24                              | 24                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division              | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 001 GENERAL FUND</b>      |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 06 PUBLIC WORKS</b>       |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 05 VEHICLE MAINTENANCE</b> |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                | \$ 712,575                           | \$ 783,900                       | \$ 621,197                    | 10.0%                                 | \$ 835,000                        | 6.5%  |
| Fringe Benefits                    | 272,009                              | 314,860                          | 235,278                       | 15.8%                                 | 318,880                           | 1.3%  |
| General Operating Services         | 3,892                                | 5,250                            | 3,529                         | 34.9%                                 | 5,750                             | 9.5%  |
| Insurance - Property, AL, GL, WC   | 77,932                               | 81,829                           | 81,829                        | 5.0%                                  | 85,920                            | 5.0%  |
| Maintenance & Rentals              | 57,620                               | 72,750                           | 27,520                        | 26.3%                                 | 80,750                            | 11.0%   |
| Utilities                          | 42,521                               | 41,800                           | 25,956                        | -1.7%                                 | 44,500                            | 6.5%  |
| Contractual Services & Projects    | 14,869                               | 25,150                           | 10,647                        | 69.1%                                 | 22,650                            | -9.9%   |
| General Supplies                   | 25,898                               | 44,800                           | 42,124                        | 73.0%                                 | 56,950                            | 27.1%   |
| Automotive Supplies & Gasoline     | 80,076                               | 109,300                          | 61,622                        | 36.5%                                 | 97,500                            | -10.8%  |
| Materials & Equipment              | 31,693                               | 68,050                           | 30,079                        | 114.7%                                | 73,000                            | 7.3%  |
| Major Acquisitions & Improvements  | 83,096                               | -                                | -                             | -100.0%                               | 95,000                            | N/A   |
| Special Current Charges            | 2,760                                | 3,000                            | 1,721                         | 8.7%                                  | 3,000                             | 0.0%  |
| VEHICLE MAINTENANCE                | <u>\$ 1,404,941</u>                  | <u>\$ 1,550,689</u>              | <u>\$ 1,141,502</u>           | 10.4%                                 | <u>\$ 1,718,900</u>               | 10.8%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 06 BUILDING MAINTENANCE**

**GOAL MISSION STATEMENT:**

To provide healthy, safe, clean, and usable buildings and facilities by maintenance, repairs, and renovations in a timely and cost effective manner.

**FUNCTION DESCRIPTION:**

The Building Maintenance Division provides the maintenance of air/heating systems and plumbing systems as well as repairs such as carpentry, electrical, and painting for approximately 108 City facilities. Material costs are charged to various departments; personnel and other operational costs are funded through the Building Maintenance Division's budget.

**DEMAND PERFORMANCE INDICATORS:**

| Description           | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-----------------------|-----------------------|--------------------------|--------------------------|
| Work orders completed | 1,066                 | 950                      | 900                      |
|                       |                       |                          |                          |
|                       |                       |                          |                          |
|                       |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Building Maintenance  | 13                                 | 13                             | 13                              | 13                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division               | Actual                     | Adopted               | Y-T-D                | % Change                  | Proposed              | % Change                         |
|-------------------------------------|----------------------------|-----------------------|----------------------|---------------------------|-----------------------|----------------------------------|
|                                     | Fiscal Year<br>2013 - 2014 | Budget<br>2014 - 2015 | FY 2015<br>7/31/2015 | Adopted<br>from<br>Actual | Budget<br>2015 - 2016 | Adopted'15<br>to<br>Proposed '16 |
| <b>FUND: 001 GENERAL FUND</b>       |                            |                       |                      |                           |                       |                                  |
| <b>DEPT: 06 PUBLIC WORKS</b>        |                            |                       |                      |                           |                       |                                  |
| <b>DIV: 06 BUILDING MAINTENANCE</b> |                            |                       |                      |                           |                       |                                  |
| Salaries/ Wages/ OT                 | \$ 291,317                 | \$ 332,050            | \$ 268,220           | 14.0%                     | \$ 365,500            | 10.1%                            |
| Fringe Benefits                     | 131,227                    | 155,160               | 112,339              | 18.2%                     | 148,900               | -4.0%                            |
| General Operating Services          | 213                        | 300                   | 163                  | 40.8%                     | 300                   | 0.0%                             |
| Insurance - Property, AL, GL, WC    | 11,185                     | 11,744                | 11,744               | 5.0%                      | 12,331                | 5.0%                             |
| Maintenance & Rentals               | 3,306                      | 12,400                | 5,764                | 275.1%                    | 11,400                | -8.1%                            |
| Utilities                           | 7,831                      | 8,500                 | 5,806                | 8.5%                      | 8,000                 | -5.9%                            |
| Contractual Services & Projects     | 992                        | 800                   | 480                  | -19.4%                    | 1,050                 | 31.3%                            |
| General Supplies                    | 16,100                     | 26,050                | 10,432               | 61.8%                     | 27,000                | 3.6%                             |
| Automotive Supplies & Gasoline      | 24,775                     | 38,700                | 14,175               | 56.2%                     | 30,200                | -22.0%                           |
| Materials & Equipment               | 16,605                     | 14,800                | 10,369               | -10.9%                    | 16,300                | 10.1%                            |
| Major Acquisitions & Improvements   | 5,732                      | 68,000                | -                    | 1086.3%                   | 43,000                | -36.8%                           |
| Special Current Charges             | 842                        | 700                   | 485                  | -16.9%                    | 800                   | 14.3%                            |
| BUILDING MAINTENANCE                | <u>\$ 510,125</u>          | <u>\$ 669,204</u>     | <u>\$ 439,977</u>    | 31.2%                     | <u>\$ 664,781</u>     | -0.7%                            |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 07 COMMUNICATION AND TRAFFIC**

**GOAL MISSION STATEMENT:**

To do the best job the division can to maintain the safety of the motoring public through the maintenance of signs, signals, and communications; to promote the City in its mission and to respond to public concerns within the scope of the division's responsibilities

**FUNCTION DESCRIPTION:**

The Communication and Traffic Division installs and maintains traffic control devices and markings and maintains radio communication equipment used by other departments and divisions. (The cost of utility service to City-maintained traffic signals is also charged to this division.) Its functions consist of maintaining, replacing, and adding traffic signs and signals in the City; maintaining, replacing, and adding traffic signals; street striping; and hanging banners for holidays and special events.

**DEMAND PERFORMANCE INDICATORS:**

| Description                          | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--------------------------------------|-----------------------|--------------------------|--------------------------|
| Communications/work orders completed | 539                   | 550                      | 550                      |
| Traffic/sign work completed          | 5,290                 | 5,100                    | 5,150                    |
| Traffic/signal work completed        | 1,021                 | 1,050                    | 1,100                    |
|                                      |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count     | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|---------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Communication and Traffic | 8                                  | 8                              | 8                               | 8                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>              |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 06 PUBLIC WORKS</b>               |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 07 COMMUNICATION &amp; TRAFFIC</b> |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT                        | \$ 268,631                           | \$ 275,700                       | \$ 233,736                    | 2.6%                                  | \$ 298,900                        | 8.4%   |
| Fringe Benefits                            | 89,144                               | 94,600                           | 72,927                        | 6.1%                                  | 96,500                            | 2.0%   |
| General Operating Services                 | 261                                  | 770                              | 467                           | 195.0%                                | 1,070                             | 39.0%  |
| Insurance - Property, AL, GL, WC           | 129,990                              | 136,490                          | 136,490                       | 5.0%                                  | 143,315                           | 5.0%   |
| Maintenance & Rentals                      | 6,532                                | 17,975                           | 4,845                         | 175.2%                                | 18,000                            | 0.1%   |
| Utilities                                  | 31,213                               | 51,800                           | 22,199                        | 66.0%                                 | 43,900                            | -15.3%                                       |
| Contractual Services & Projects            | 2,824                                | 3,000                            | 2,288                         | 6.2%                                  | 3,000                             | 0.0%   |
| General Supplies                           | 109,139                              | 108,250                          | 100,120                       | -0.8%                                 | 127,000                           | 17.3%  |
| Automotive Supplies & Gasoline             | 22,740                               | 27,600                           | 13,224                        | 21.4%                                 | 23,300                            | -15.6%                                       |
| Materials & Equipment                      | 3,888                                | 26,800                           | 11,521                        | 589.3%                                | 16,800                            | -37.3%                                       |
| Major Acquisitions & Improvements          | 23,073                               | 90,000                           | -                             | 290.1%                                | 60,000                            | -33.3%                                       |
| Special Current Charges                    | 50                                   | 700                              | 105                           | 1300.0%                               | 500                               | -28.6%                                       |
| COMMUNICATION & TRAFFIC                    | <u>\$ 687,485</u>                    | <u>\$ 833,685</u>                | <u>\$ 597,922</u>             | 21.3%                                 | <u>\$ 832,285</u>                 | -0.2%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 14 GROUNDS MAINTENANCE**

**GOAL MISSION STATEMENT:**

To add to and maintain the aesthetic quality of the City.

**FUNCTION DESCRIPTION:**

The Grounds Maintenance/Beautification Division performs grounds maintenance functions such as mowing and landscape management. The City's Litter Abatement Program is accounted for in this division. Its functions include seeding, fertilizing, mowing, grooming, trimming, flower beds, and grass cutting on medians, neutral grounds, and City owned property.

**DEMAND PERFORMANCE INDICATORS:**

| Description           | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-----------------------|-----------------------|--------------------------|--------------------------|
| Work orders completed | 1,087                 | 850                      | 1,200                    |
|                       |                       |                          |                          |
|                       |                       |                          |                          |
|                       |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Grounds Maintenance   | 30                                 | 30                             | 32.5                            | 32.5                            | 0.0%                             |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division              | Actual                     | Adopted               | Y-T-D                | % Change                  | Proposed              | % Change                         |
|------------------------------------|----------------------------|-----------------------|----------------------|---------------------------|-----------------------|----------------------------------|
|                                    | Fiscal Year<br>2013 - 2014 | Budget<br>2014 - 2015 | FY 2015<br>7/31/2015 | Adopted<br>from<br>Actual | Budget<br>2015 - 2016 | Adopted'15<br>to<br>Proposed '16 |
| <b>FUND: 001 GENERAL FUND</b>      |                            |                       |                      |                           |                       |                                  |
| <b>DEPT: 06 PUBLIC WORKS</b>       |                            |                       |                      |                           |                       |                                  |
| <b>DIV: 14 GROUNDS MAINTENANCE</b> |                            |                       |                      |                           |                       |                                  |
| Salaries/ Wages/ OT                | \$ 600,590                 | \$ 774,700            | \$ 509,902           | 29.0%                     | \$ 854,300            | 10.3%                            |
| Fringe Benefits                    | 262,385                    | 334,000               | 215,402              | 27.3%                     | 335,900               | 0.6%                             |
| General Operating Services         | 296                        | 800                   | 1,105                | 170.3%                    | 2,500                 | 212.5%                           |
| Insurance - Property, AL, GL, WC   | 417,195                    | 438,055               | 438,055              | 5.0%                      | 459,958               | 5.0%                             |
| Maintenance & Rentals              | 112,749                    | 136,600               | 73,248               | 21.2%                     | 201,100               | 47.2%                            |
| Utilities                          | 3,879                      | 4,000                 | 3,176                | 3.1%                      | 4,600                 | 15.0%                            |
| Contractual Services & Projects    | 92,061                     | 111,800               | 69,794               | 21.4%                     | 111,800               | 0.0%                             |
| General Supplies                   | 53,548                     | 74,350                | 32,552               | 38.8%                     | 62,650                | -15.7%                           |
| Automotive Supplies & Gasoline     | 302,541                    | 288,700               | 195,537              | -4.6%                     | 309,500               | 7.2%                             |
| Materials & Equipment              | 55,423                     | 60,350                | 51,463               | 8.9%                      | 68,500                | 13.5%                            |
| Major Acquisitions & Improvements  | 573,875                    | 589,500               | 321,319              | 2.7%                      | 628,500               | 6.6%                             |
| Special Current Charges            | 3,585                      | 3,200                 | 1,909                | -10.7%                    | 3,500                 | 9.4%                             |
| GROUNDS MAINTENANCE                | <u>2,478,127</u>           | <u>2,816,055</u>      | <u>1,913,462</u>     | 13.6%                     | <u>3,042,808</u>      | 8.1%                             |
| PUBLIC WORKS DEPARTMENT            | <u>\$ 13,909,363</u>       | <u>\$ 16,047,001</u>  | <u>\$ 11,310,679</u> | 15.4%                     | <u>\$ 17,064,657</u>  | 6.3%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 07 PLANNING AND DEVELOPMENT  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To strive to administer safe, balanced, aesthetically pleasing and sustainable physical development to Lake Charles while protecting the larger public interest and improving quality.

Through the Planning Commission, the Planning Department is tasked with the principle authority to evaluate, formulate, plan, and execute the basic ingredients of the "City's Urban Policy."

**FUNCTION DESCRIPTION:**

The Planning and Development Department consists of the following divisions:

Administration  
Permit Center  
Downtown/Lakefront Development

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count    | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|--------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Planning and Development | 21                                 | 21                             | 22                              | 22                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                      |                                      |                                  |                               | % Change                  |                                   |   |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------|-----------------------------------|---|
|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
| <b>FUND: 001 FUND: 001 GENERAL FUND</b>    |                                      |                                  |                               |                           |                                   |   |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b> |                                      |                                  |                               |                           |                                   |   |
| Salaries/ Wages/ OT                        | \$ 871,567                           | \$ 998,900                       | \$ 733,756                    | 14.6%                     | \$ 1,006,300                      | 0.7%  |
| Fringe Benefits                            | 249,202                              | 318,110                          | 208,782                       | 27.7%                     | 312,300                           | -1.8%                                       |
| General Operating Services                 | 98,778                               | 117,800                          | 76,856                        | 19.3%                     | 130,000                           | 10.4%                                       |
| Insurance - Property, AL, GL, WC           | 73,127                               | 76,784                           | 76,784                        | 5.0%                      | 80,623                            | 5.0%  |
| Maintenance & Rentals                      | 12,101                               | 15,350                           | 17,713                        | 26.8%                     | 28,750                            | 87.3%                                       |
| Utilities                                  | 21,939                               | 25,500                           | 18,858                        | 16.2%                     | 25,700                            | 0.8%  |
| Contractual Services & Projects            | 259,594                              | 375,000                          | 177,495                       | 44.5%                     | 464,500                           | 23.9%                                       |
| General Supplies                           | 26,238                               | 27,750                           | 19,895                        | 5.8%                      | 20,050                            | -27.7%                                      |
| Automotive Supplies & Gasoline             | 28,280                               | 34,750                           | 18,679                        | 22.9%                     | 30,650                            | -11.8%                                      |
| Materials & Equipment                      | 1,440                                | 9,550                            | 8,889                         | 563.2%                    | 30,050                            | 214.7%                                      |
| Major Acquisitions & Improvements          | 21,197                               | 60,000                           | 19,995                        | 183.1%                    | 80,000                            | 33.3%                                       |
| Special Current Charges                    | 30,006                               | 94,850                           | 56,554                        | 216.1%                    | 173,300                           | 82.7%                                       |
| PLANNING & DEVELOPMENT DEPT                | <u>\$ 1,693,469</u>                  | <u>\$ 2,154,344</u>              | <u>\$ 1,434,256</u>           | 27.2%                     | <u>\$ 2,382,223</u>               | 10.6%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION: 01 ADMINISTRATION**

**GOAL MISSION STATEMENT:**

To provide for the overall planning and coordination of the City's planning needs through customer service, prompt and adequate responses to telephone inquiries, efficient handling and resolution of zoning disputes and complaints; handling comprehensive planning, zoning, site plan development questions.

**FUNCTION DESCRIPTION:**

This division performs general City planning activities, administers zoning and other land development regulations, and carries out economic development programs. It processes zoning compliance, site plans, annexation request, subdivision plans, and planned developments. It oversees and administers programs that directly influence the quality of life within the City. Other functions include historic preservation, downtown development, subdivision management, and floodplain management.

**DEMAND PERFORMANCE INDICATORS:**

| Description   | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|---|-----------------------|--------------------------|--------------------------|
| Annexations   | 7                     | 7                        | 7                        |
| Subdivisions  | 37                    | 46                       | 50                       |
| Planning Com/Min or Cond'l Use/Historic<br>Preservation | 117                   | 146                      | 160                      |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Administration        | 6                                  | 6                              | 5                               | 6                               | 20.0%                            |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>              |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b> |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 01 ADMINISTRATION</b>              |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT                        | \$ 214,820                           | \$ 317,000                       | \$ 153,768                    | 47.6%                                 | \$ 254,500                        | -19.7%                                       |
| Fringe Benefits                            | 65,714                               | 97,200                           | 48,629                        | 47.9%                                 | 78,800                            | -18.9%                                       |
| General Operating Services                 | 58,522                               | 63,950                           | 43,805                        | 9.3%                                  | 72,450                            | 13.3%  |
| Insurance - Property, AL, GL, WC           | 16,671                               | 17,505                           | 17,505                        | 5.0%                                  | 18,380                            | 5.0%   |
| Maintenance & Rentals                      | 2,939                                | 4,450                            | 6,466                         | 51.4%                                 | 10,850                            | 143.8%                                       |
| Utilities                                  | 4,215                                | 8,000                            | 3,492                         | 89.8%                                 | 5,000                             | -37.5%                                       |
| Contractual Services & Projects            | -                                    | 2,000                            | -                             | N/A                                   | 2,000                             | 0.0%   |
| General Supplies                           | 910                                  | 4,100                            | 977                           | 350.5%                                | 3,800                             | -7.3%  |
| Automotive Supplies & Gasoline             | 1,381                                | 2,600                            | 823                           | 88.3%                                 | 2,500                             | -3.8%  |
| Materials & Equipment                      | -                                    | 2,050                            | -                             | N/A                                   | 2,050                             | 0.0%   |
| Major Acquisitions & Improvements          | -                                    | -                                | -                             | N/A                                   | 40,000                            | N/A  |
| Special Current Charges                    | 16,394                               | 48,500                           | 35,229                        | 195.8%                                | 69,200                            | 42.7%  |
| ADMINISTRATION                             | <u>\$ 381,566</u>                    | <u>\$ 567,355</u>                | <u>\$ 310,694</u>             | 48.7%                                 | <u>\$ 559,530</u>                 | -1.4%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 07 PLANNING AND DEVELOPMENT  
**DIVISION:** 02 PERMIT CENTER

**GOAL MISSION STATEMENT:**

To provide information to the public and contractors; review development and single structure designs; conduct plan reviews and inspections, manage the structure demolition process; and preserve health, safety, and welfare of the City.

**FUNCTION DESCRIPTION:**

The Permit Center is a centralized location for obtaining development permits and for acquiring information on all construction, zoning, and land use requirements for the City of Lake Charles. It establishes rules and regulations for construction, alteration, repair, removal, relocation, demolition, and the use and occupancy of buildings, structures, and premises. It is also responsible for the following: review plans for compliance of new construction and alteration of existing structures; issue building, electrical plumbing, gas, and mechanical permits; perform inspections of various trades on new and altered buildings to assure compliance with codes; license various construction trades such as building, electrical, plumbing, gas, and mechanical contractors; investigate all complaints dealing with building, electrical, plumbing, gas, mechanical, zoning or property standards such as junk vehicles, junk materials, garbage and trash, or tall grass on private property; and handle condemnation procedures.

**DEMAND PERFORMANCE INDICATORS:**

| Description        | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--------------------|-----------------------|--------------------------|--------------------------|
| Building permits   | 1,336                 | 1,537                    | 1,614                    |
| Electrical permits | 1,367                 | 1,478                    | 1,552                    |
| Mechanical permits | 475                   | 277                      | 291                      |
| Plumbing permits   | 944                   | 643                      | 675                      |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Permit Center         | 13                                 | 13                             | 15                              | 15                              | 8.3%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>              |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b> |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 02 PERMIT CENTER</b>               |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT                        | \$ 570,911                           | \$ 589,900                       | \$ 516,261                    | 3.3%                                  | \$ 668,500                        | 13.3%  |
| Fringe Benefits                            | 155,754                              | 188,200                          | 138,971                       | 20.8%                                 | 202,500                           | 7.6%   |
| General Operating Services                 | 38,780                               | 49,500                           | 30,808                        | 27.6%                                 | 53,250                            | 7.6%   |
| Insurance - Property, AL, GL, WC           | 49,926                               | 52,422                           | 52,422                        | 5.0%                                  | 55,043                            | 5.0%   |
| Maintenance & Rentals                      | 9,162                                | 10,700                           | 11,247                        | 16.8%                                 | 17,700                            | 65.4%  |
| Utilities                                  | 16,993                               | 16,000                           | 14,938                        | -5.8%                                 | 20,000                            | 25.0%  |
| Contractual Services & Projects            | 259,394                              | 367,000                          | 177,495                       | 41.5%                                 | 456,500                           | 24.4%  |
| General Supplies                           | 15,587                               | 15,950                           | 11,169                        | 2.3%                                  | 15,250                            | -4.4%  |
| Automotive Supplies & Gasoline             | 26,899                               | 32,150                           | 17,856                        | 19.5%                                 | 28,150                            | -12.4%                                       |
| Materials & Equipment                      | 1,440                                | 5,500                            | 8,889                         | 281.9%                                | 27,000                            | 390.9%                                       |
| Major Acquisitions & Improvements          | 21,197                               | 60,000                           | 19,995                        | 183.1%                                | 40,000                            | -33.3%                                       |
| Special Current Charges                    | 13,515                               | 17,750                           | 10,985                        | 31.3%                                 | 18,000                            | 1.4%   |
| PERMIT CENTER                              | <u>\$ 1,179,558</u>                  | <u>\$ 1,405,072</u>              | <u>\$ 1,011,036</u>           | 19.1%                                 | <u>\$ 1,601,893</u>               | 14.0%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 07 PLANNING AND DEVELOPMENT  
**DIVISION:** 13 DOWNTOWN/LAKEFRONT DEVELOPMENT

**GOAL MISSION STATEMENT:**

To define the parameters, characteristics, aesthetics, and mission of the Downtown Development District with focus on customer and stakeholder needs.

**FUNCTION DESCRIPTION:**

This division was established in the 2010-2011 fiscal year to perform the planning and development function for the downtown and lakefront districts of the City. Its functions include beautification/aesthetics; budget, funding, operations; economic development; historic preservation; planning and coordination; transportation; and safety and security.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count          | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|--------------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Downtown/Lakefront Development | 2                                  | 2                              | 2                               | 2                               | -33.3%                           |



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 001 GENERAL FUND</b>              |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 13 DOWNTOWN/LAKEFRONT DEVLPMNT</b> |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                        | \$ 85,838                            | \$ 92,000                        | \$ 63,727                     | 7.2%                                  | \$ 83,300                         | -9.5%   |
| Fringe Benefits                            | 27,734                               | 32,710                           | 21,182                        | 17.9%                                 | 31,000                            | -5.2%   |
| General Operating Services                 | 1,476                                | 4,350                            | 2,243                         | 194.7%                                | 4,300                             | -1.1%   |
| Insurance - Property, AL, GL, WC           | 6,530                                | 6,857                            | 6,857                         | 5.0%                                  | 7,200                             | 5.0%  |
| Maintenance & Rentals                      | -                                    | 200                              | -                             | N/A                                   | 200                               | 0.0%  |
| Utilities                                  | 731                                  | 1,500                            | 428                           | 105.2%                                | 700                               | -53.3%  |
| Contractual Services & Projects            | 200                                  | 6,000                            | -                             | 2900.0%                               | 6,000                             | 0.0%  |
| General Supplies                           | 9,741                                | 7,700                            | 7,749                         | -21.0%                                | 1,000                             | -87.0%  |
| Materials & Equipment                      | -                                    | 2,000                            | -                             | N/A                                   | 1,000                             | -50.0%  |
| Special Current Charges                    | 95                                   | 28,600                           | 10,340                        | 30005%                                | 86,100                            | 201.0%  |
| DOWNTOWN/LAKEFRONT PLAN                    | <u>132,345</u>                       | <u>181,917</u>                   | <u>112,526</u>                | 37.5%                                 | <u>220,800</u>                    | 21.4%   |
| PLANNING & DEVELOPMENT DEPT.               | <u>\$ 1,693,469</u>                  | <u>\$ 2,154,344</u>              | <u>\$ 1,434,256</u>           | 27.2%                                 | <u>\$ 2,382,223</u>               | 10.6%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To give the highest quality of service to fellow employees and the community of Lake Charles.

**FUNCTION DESCRIPTION:**

General Services Department:

Administration  
Building Services  
Printing Services

Information Technology  
1911 City Hall  
Community Service Grants

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| General Services      | 20.5                               | 20.5                           | 21.5                            | 21.5                            | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>       | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed'16</b> |
|------------------------------------|---|---|--|---|--|---|
| <b>FUND: 001 GENERAL FUND</b>      |   |   |  |   |  |   |
| <b>DEPT: 10 GENERAL SERVICES</b>   |   |   |  |   |  |   |
| Salaries/ Wages/ OT                | \$ 923,117                                    | \$ 1,041,050                              | \$ 737,257                             | 12.8%   | \$ 1,097,750                               | 5.4%  |
| Fringe Benefits                    | 259,962                                       | 322,680                                   | 187,227                                | 24.1%   | 305,700                                    | -5.3%   |
| General Operating Services         | 42,851  | 69,695                                    | 36,449                                 | 62.6%   | 76,745                                     | 10.1%   |
| Insurance - Property, AL, GL, WC   | 218,377                                       | 233,262                                   | 225,822                                | 6.8%  | 243,275                                    | 4.3%  |
| Maintenance & Rentals              | 265,402                                       | 326,450                                   | 262,728                                | 23.0%   | 436,350                                    | 33.7%   |
| Utilities                          | 178,186                                       | 188,120                                   | 123,312                                | 5.6%  | 187,300                                    | -0.4%   |
| Contractual Services & Projects    | 469,586                                       | 600,530                                   | 490,782                                | 27.9%   | 730,480                                    | 21.6%   |
| General Supplies                   | 88,258  | 102,475                                   | 50,630                                 | 16.1%   | 110,575                                    | 7.9%  |
| Automotive Supplies & Gasoline     | 9,750   | 15,300                                    | 5,507                                  | 56.9%   | 13,300                                     | -13.1%  |
| Materials & Equipment              | 318,749                                       | 267,800                                   | 164,121                                | -16.0%  | 401,315                                    | 49.9%   |
| Major Acquisitions & Improvements  | 97,738  | 108,000                                   | 68,777                                 | 10.5%   | 20,000                                     | -81.5%  |
| Special Current Charges            | 1,371,878                                     | 1,576,650                                 | 1,127,752                              | 14.9%   | 1,761,250                                  | 11.7%   |
| <b>GENERAL SERVICES DEPARTMENT</b> | <b>4,243,854</b>                              | <b>4,852,012</b>                          | <b>3,480,364</b>                       | <b>14.3%</b>                                    | <b>5,384,040</b>                           | <b>11.0%</b>  |
| <br>OPERATING EXPENDITURES         | <br>\$ 56,287,914                             | <br>\$ 61,424,688                         | <br>\$ 46,866,315                      | <br>9.1%  | <br>\$ 63,979,717                          | <br>4.2%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 01 ADMINISTRATION

**GOAL MISSION STATEMENT:**

To give the highest quality of service to fellow employees and the community of Lake Charles.

**FUNCTION DESCRIPTION:**

This division serves as a cost center for general administrative support and non-departmental charges, operational payments to other agencies pursuant to statutes or agreements, and incidental expenses of boards and commissions. It also provides for election costs and write-offs of uncollectible receivables for the entire General Fund.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Administration        | 4                                  | 4                              | 6                               | 6                               | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed '16 |
|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|
| <b>FUND: 001 GENERAL FUND</b>     |                                      |                                  |                               |                                       |                                   |  |
| <b>DEPT: 10 GENERAL SERVICES</b>  |                                      |                                  |                               |                                       |                                   |  |
| <b>DIV: 01 ADMINISTRATION</b>     |                                      |                                  |                               |                                       |                                   |  |
| Salaries/ Wages/ OT               | \$ 146,226                           | \$ 199,000                       | \$ 106,054                    | 36.1%                                 | \$ 299,000                        | 50.3%  |
| Fringe Benefits                   | 45,123                               | 77,800                           | 32,539                        | 72.4%                                 | 100,900                           | 29.7%  |
| General Operating Services        | 36,403                               | 58,300                           | 31,665                        | 60.2%                                 | 63,000                            | 8.1%   |
| Insurance - Property, AL, GL, WC  | 117,522                              | 127,363                          | 119,923                       | 8.4%                                  | 132,081                           | 3.7%   |
| Maintenance & Rentals             | 17,271                               | 23,500                           | 11,013                        | 36.1%                                 | 24,000                            | 2.1%   |
| Utilities                         | 49,002                               | 53,200                           | 37,784                        | 8.6%                                  | 53,950                            | 1.4%   |
| Contractual Services & Projects   | 7,763                                | 17,430                           | 5,336                         | 124.5%                                | 12,430                            | -28.7%                                       |
| General Supplies                  | 16,680                               | 27,100                           | 9,450                         | 62.5%                                 | 27,300                            | 0.7%   |
| Automotive Supplies & Gasoline    | 3,256                                | 4,550                            | 1,624                         | 39.7%                                 | 4,350                             | -4.4%  |
| Materials & Equipment             | 1,661                                | 7,800                            | -                             | 369.6%                                | 6,800                             | -12.8%                                       |
| Major Acquisitions & Improvements | 19,462                               | 20,000                           | -                             | 2.8%                                  | 20,000                            | 0.0%   |
| Special Current Charges           | 1,371,380                            | 1,575,300                        | 1,124,939                     | 14.9%                                 | 1,757,300                         | 11.6%  |
| GENERAL ADMINISTRATION            | <u>\$ 1,831,749</u>                  | <u>\$ 2,191,343</u>              | <u>\$ 1,480,327</u>           | 19.6%                                 | <u>\$ 2,501,111</u>               | 14.1%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 02 BUILDING SERVICES

**GOAL MISSION STATEMENT:**

To provide maintenance and supplies for the efficient operation of City Hall.

**FUNCTION DESCRIPTION:**

This division maintains the City Hall building and plant and oversees the janitorial services and supplies for City Hall.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Building Services     | 4                                  | 4                              | 4.5                             | 4.5                             | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>     | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>    |   |   |  |   |  |  |
| <b>DEPT: 10 GENERAL SERVICES</b> |   |   |  |   |  |  |
| <b>DIV: 02 BUILDING SERVICES</b> |   |   |  |   |  |  |
| Salaries/ Wages/ OT              | \$ 199,201                                    | \$ 210,000                                | \$ 145,753                             | 5.4%  | \$ 225,000                                 | 7.1%   |
| Fringe Benefits                  | 43,557  | 47,500                                    | 26,990                                 | 9.1%  | 44,800                                     | -5.7%  |
| General Operating Services       | 72  | 170                                       | 137                                    | 136.1%  | 270  | 58.8%  |
| Insurance - Property, AL, GL, WC | 48,372  | 50,791                                    | 50,791                                 | 5.0%  | 53,331                                     | 5.0%   |
| Maintenance & Rentals            | 99,229  | 107,000                                   | 153,912                                | 7.8%  | 217,500                                    | 103.3%   |
| Utilities                        | 98,936  | 100,220                                   | 62,577                                 | 1.3%  | 100,550                                    | 0.3%   |
| Contractual Services & Projects  | 61,179  | 79,500                                    | 69,539                                 | 29.9%   | 129,250                                    | 62.6%  |
| General Supplies                 | 31,644  | 39,100                                    | 23,023                                 | 23.6%   | 45,600                                     | 16.6%  |
| Automotive Supplies & Gasoline   | 4,161   | 5,050                                     | 2,827                                  | 21.4%   | 4,950                                      | -2.0%  |
| Materials & Equipment            | 4,687   | 6,200                                     | 4,601                                  | 32.3%   | 9,400                                      | 51.6%  |
| Special Current Charges          | 264   | 900                                       | 412                                    | 240.9%  | 1,500                                      | 66.7%  |
| <b>BUILDING SERVICES</b>         | <b>\$ 591,302</b>                             | <b>\$ 646,431</b>                         | <b>\$ 540,562</b>                      | <b>9.3%</b>                                     | <b>\$ 832,151</b>                          | <b>28.7%</b>   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND  
DEPARTMENT: 10 GENERAL SERVICES  
DIVISION: 03 PRINTING SERVICES**

**GOAL MISSION STATEMENT:**

To provide timely and efficient handling of the City's printing needs and mail delivery services for all City departments.

To provide communications services that help promote City activities/successes in the most effective means possible.

**FUNCTION DESCRIPTION:**

This division provides for the various printing needs of all City departments including stationery, envelopes, and forms; works with departments/divisions on printing projects such as the annual budget, certificates, brochures, booklets; maintains a supply of paper for copy machines; and picks up mail from the Post Office and City offices and distributes it to all City divisions. Material and postage costs are charged to the receiving departments/divisions.

This division also provides communications services that help maximize public awareness of City accomplishments by working with each department to publicize their notable activities. This may be done through the use of such public relations tools as social media, special events, and the use of print collateral materials and graphic design.

**DEMAND PERFORMANCE INDICATORS:**

| Description       | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------|-----------------------|--------------------------|--------------------------|
| Documents printed | 1,094,038             | 1,600,000                | 1,300,000                |
| Mail metered      | 121,273               | 135,000                  | 133,400                  |
|                   |                       |                          |                          |
|                   |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Printing Services     | 5                                  | 5                              | 3                               | 3                               | 0.0%                             |



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division             | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|-----------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 001 GENERAL FUND</b>     |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 10 GENERAL SERVICES</b>  |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 03 PRINTING SERVICES</b>  |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT               | \$ 147,167                           | \$ 167,700                       | \$ 130,537                    | 14.0%                                 | \$ 95,100                         | -43.3%  |
| Fringe Benefits                   | 52,914                               | 61,800                           | 38,551                        | 16.8%                                 | 32,200                            | -47.9%  |
| General Operating Services        | 5,528                                | 7,200                            | 3,924                         | 30.2%                                 | 9,700                             | 34.7%   |
| Insurance - Property, AL, GL, WC  | 12,370                               | 12,989                           | 12,989                        | 5.0%                                  | 13,638                            | 5.0%  |
| Maintenance & Rentals             | 77,775                               | 89,400                           | 58,960                        | 14.9%                                 | 90,600                            | 1.3%  |
| Utilities                         | 1,944                                | 2,700                            | 1,312                         | 38.9%                                 | 2,700                             | 0.0%  |
| General Supplies                  | 3,595                                | 5,275                            | 1,623                         | 46.7%                                 | 4,775                             | -9.5%   |
| Automotive Supplies & Gasoline    | 2,219                                | 5,000                            | 1,056                         | 125.3%                                | 3,300                             | -34.0%  |
| Materials & Equipment             | 2,709                                | 3,300                            | -                             | 21.8%                                 | 4,615                             | 39.8%   |
| Major Acquisitions & Improvements | -                                    | 28,000                           | 26,233                        | N/A                                   | -                                 | -100.0%                                       |
| Special Current Charges           | -                                    | 150                              | 113                           | N/A                                   | 150                               | 0.0%  |
| PRINTING SERVICES                 | <u>\$ 306,221</u>                    | <u>\$ 383,514</u>                | <u>\$ 275,298</u>             | 25.2%                                 | <u>\$ 256,778</u>                 | -33.0%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 10 GENERAL SERVICES**  
**DIVISION: 04 INFORMATION TECHNOLOGY**

**GOAL MISSION STATEMENT:**

To provide all City employees with the hardware, software, and network resources needed to perform their jobs effectively and efficiently and to provide citizens with the electronic services needed to conduct business with the City.

**FUNCTION DESCRIPTION:**

Functions of the Information Technology Division include application support for ten or more enterprise-class systems used by all City employees or by specific departments; hardware, operating system, and software support for desktop computers and laptops used by approximately 600 employees across all City departments; and management of thirty or more servers housed in a 24x7x365 data center and in other City facilities.

**DEMAND PERFORMANCE INDICATORS:**

| Description                | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|----------------------------|-----------------------|--------------------------|--------------------------|
| Number of computers in use | 650                   | 650                      | 650                      |
| Work orders completed      | 2,153                 | 2,140                    | 2,100                    |
|                            |                       |                          |                          |
|                            |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count  | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Information Technology | 4.5                                | 4.5                            | 4.5                             | 4.5                             | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>          | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted '15<br/>to<br/>Proposed '16</b> |
|---------------------------------------|---|---|--|---|--|---|
| <b>FUND: 001 GENERAL FUND</b>         |   |   |  |   |  |   |
| <b>DEPT: 10 GENERAL SERVICES</b>      |   |   |  |   |  |   |
| <b>DIV: 04 INFORMATION TECHNOLOGY</b> |   |   |  |   |  |   |
| Salaries/ Wages/ OT                   | \$ 266,532                                    | \$ 282,300                                | \$ 222,486                             | 5.9%  | \$ 294,400                                 | 4.3%  |
| Fringe Benefits                       | 75,729  | 87,700                                    | 63,273                                 | 15.8%   | 88,300                                     | 0.7%  |
| General Operating Services            | 400   | 2,000                                     | 313                                    | 400.0%  | 1,750                                      | -12.5%  |
| Insurance - Property, AL, GL, WC      | 21,449  | 22,521                                    | 22,521                                 | 5.0%  | 23,647                                     | 5.0%  |
| Maintenance & Rentals                 | 63,642  | 95,250                                    | 33,383                                 | 49.7%   | 92,950                                     | -2.4%   |
| Utilities                             | 7,764   | 8,000                                     | 4,155                                  | 3.0%  | 8,000                                      | 0.0%  |
| Contractual Services & Projects       | 398,341                                       | 500,000                                   | 413,914                                | 25.5%   | 585,000                                    | 17.0%   |
| General Supplies                      | 26,264  | 18,400                                    | 13,368                                 | -29.9%  | 18,400                                     | 0.0%  |
| Automotive Supplies & Gasoline        | 114   | 700                                       | -                                      | 514.0%  | 700  | 0.0%  |
| Materials & Equipment                 | 309,692                                       | 250,500                                   | 159,520                                | -19.1%  | 380,500                                    | 51.9%   |
| Major Acquisitions & Improvements     | 78,276  | 60,000                                    | 42,544                                 | -23.3%  | -  | -100.0%   |
| Special Current Charges               | 95  | 100                                       | 88                                     | 5.3%  | 100  | 0.0%  |
| <b>INFORMATION TECHNOLOGY</b>         | <b>\$ 1,248,298</b>                           | <b>\$ 1,327,471</b>                       | <b>\$ 975,565</b>                      | <b>6.3%</b>                                     | <b>\$ 1,493,747</b>                        | <b>12.5%</b>  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

---

**FUND:** 001 GENERAL FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 09 1911 CITY HALL

**GOAL MISSION STATEMENT:**

To provide for the operation and maintenance of the restored 1911 City Hall building.

**FUNCTION DESCRIPTION:**

This division accounts for the operation and maintenance costs of the restored 1911 City Hall building, including wages for temporary employees. The exhibit and event costs at this building are separately budgeted through the Arts/Special Events Fund.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| 1911 City Hall        | 0                                  | 0                              | .5                              | .5                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| <b>Department / Division</b>     | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Y-T-D<br/>FY 2015<br/>7/31/2015</b> | <b>% Change<br/>Adopted<br/>from<br/>Actual</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted'15<br/>to<br/>Proposed '16</b> |
|----------------------------------|---|---|--|---|--|--|
| <b>FUND: 001 GENERAL FUND</b>    |   |   |  |   |  |  |
| <b>DEPT: 10 GENERAL SERVICES</b> |   |   |  |   |  |  |
| <b>DIV: 09 1911 CITY HALL</b>    |   |   |  |   |  |  |
| Salaries/ Wages/ OT              | \$ 20,428                                     | \$ 28,150                                 | \$ 17,053                              | 37.8%   | \$ 41,650                                  | 48.0%  |
| Fringe Benefits                  | 1,563   | 2,480                                     | 1,304                                  | 58.7%   | 3,300                                      | 33.1%  |
| General Operating Services       | -   | 200                                       | -                                      | N/A   | 200  | 0.0%   |
| Insurance - Property, AL, GL, WC | 12,091  | 12,696                                    | 12,696                                 | 5.0%  | 13,331                                     | 5.0%   |
| Maintenance & Rentals            | 5,376   | 8,400                                     | 3,669                                  | 56.3%   | 8,400                                      | 0.0%   |
| Utilities                        | 19,746  | 23,100                                    | 16,801                                 | 17.0%   | 21,200                                     | -8.2%  |
| Contractual Services & Projects  | 2,303   | 3,100                                     | 1,993                                  | 34.6%   | 3,300                                      | 6.5%   |
| General Supplies                 | 9,999   | 11,000                                    | 3,166                                  | 10.0%   | 11,000                                     | 0.0%   |
| Special Current Charges          | 106   | 100                                       | 53                                     | -5.7%   | 100  | 0.0%   |
| 1911 CITY HALL                   | <u>\$ 71,612</u>                              | <u>\$ 89,226</u>                          | <u>\$ 56,735</u>                       | 24.6%   | <u>\$ 102,481</u>                          | 14.9%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 001 GENERAL FUND**  
**DEPARTMENT: 10 GENERAL SERVICES**  
**DIVISION: 11 COMMUNITY SERVICE GRANTS**

**GOAL MISSION STATEMENT:**

To administer federally-assisted programs efficiently and timely to help citizens of the city/community, especially lower-income families.

**FUNCTION DESCRIPTION:**

This division provides administrative support for federally-assisted programs budgeted through other divisions and fund accounts such as AmeriCorps, Summer Food Service Program, the Community Development Block Grant and HOME Programs, See the individual details on these programs at their respective budget sites. Additional areas administered by this division are as follows

Mayor's Commission on Disability (MCOD): was formed in 1983 to expand the opportunities of persons with physical or mental disabilities and thus enhance their contribution to society.

Human Relations Commission: operates as an advisory board in all matters involving any department of the City, City officials, employees, and agents and their relationships and/or contacts with the citizens of the City.

Leadership Team for Community and Race Relations: mission is to develop and implement programs, events, and activities and to produce materials in the community that have significant impact on promoting racial equality, respect, and harmony among all members in the City and its surrounding communities.

Junior Team Green: consists of a group of young people, ages ranging from 12 to 18, and adult leaders who have committed themselves to educating and encouraging young people to be more environmentally responsible.

**DEMAND PERFORMANCE INDICATORS:**

| Description                      | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|----------------------------------|-----------------------|--------------------------|--------------------------|
| Multicultural dinners attendance | 100                   | 200                      | 100                      |
| MCOD conference                  | 1                     | 0                        | 1                        |
| MCOD attendees                   | 250                   | 0                        | 250                      |
| Jr. Team Green activities        | 9                     | 9                        | 9                        |
| HR cases                         | 50                    | 50                       | 50                       |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count  | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| General Service Grants | 3                                  | 3                              | 3                               | 3                               | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 001 GENERAL FUND</b>        |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 10 GENERAL SERVICES</b>     |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 11 COMMUNITY SERV GRANTS</b> |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                  | \$ 143,561                           | \$ 153,900                       | \$ 115,374                    | 7.2%                                  | \$ 142,600                        | -7.3%   |
| Fringe Benefits                      | 41,076                               | 45,400                           | 24,570                        | 10.5%                                 | 36,200                            | -20.3%  |
| General Operating Services           | 448                                  | 1,825                            | 410                           | 307.4%                                | 1,825                             | 0.0%  |
| Insurance - Property, AL, GL, WC     | 6,573                                | 6,902                            | 6,902                         | 5.0%                                  | 7,247                             | 5.0%  |
| Maintenance & Rentals                | 2,109                                | 2,900                            | 1,791                         | 37.5%                                 | 2,900                             | 0.0%  |
| Utilities                            | 794                                  | 900                              | 683                           | 13.4%                                 | 900                               | 0.0%  |
| Contractual Services & Projects      | -                                    | 500                              | -                             | N/A                                   | 500                               | 0.0%  |
| General Supplies                     | 76                                   | 1,600                            | -                             | 2005.3%                               | 3,500                             | 118.8%  |
| Special Current Charges              | 35                                   | 100                              | 2,147                         | 185.7%                                | 2,100                             | 2000.0%                                       |
| COMMUNITY SERVICE/GRANTS             | <u>194,672</u>                       | <u>214,027</u>                   | <u>151,877</u>                | 9.9%                                  | <u>197,772</u>                    | -7.6%   |
| <br>GENERAL SERVICES DEPARTMENT      | <br><u>4,243,854</u>                 | <br><u>4,852,012</u>             | <br><u>3,480,364</u>          | <br>14.3%                             | <br><u>5,384,040</u>              | <br>11.0%                                     |
| <br>GENERAL FUND OPERATING EXP       | <br><u>\$ 56,287,914</u>             | <br><u>\$ 61,424,688</u>         | <br><u>\$ 46,866,315</u>      | <br>9.1%                              | <br><u>\$ 63,979,717</u>          | <br>4.2%                                      |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 001 GENERAL FUND  
DEPARTMENT: 21 TRANSFERS  
DIVISION: 01 OPERATING TRANSFERS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This cost center accounts for transfers from General Fund which are not included in departmental operating budgets. The majority of these transfers are made on a recurring basis to supplement revenues received by Special Revenue and Enterprise Funds which would otherwise experience cash deficits. Transfers to Capital Projects may also be made to supplement or match other authorized fund sources for major or multi-year capital acquisitions and improvements.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

| Department / Division                       | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 001 GENERAL FUND</b>               |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 21 TRANSFERS</b>                   |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OPERATING TRANSFERS</b>          |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfer Facility Renewal Fund    | 481,433                              | -                                | -                             | -100.0%                               | -                                 | N/A   |
| Interfund transfer Americorps Grant         | \$ 61,408                            | \$ 68,086                        | \$ 50,796                     | 10.9%                                 | \$ 82,717                         | 21.5%   |
| Interfund transfer HOME Program             | 64,781                               | 174,267                          | 175,484                       | 169.0%                                | 29,481                            | -83.1%  |
| Interfund transfer Recreation               | 905,413                              | 1,183,817                        | 305,260                       | 30.7%                                 | 1,164,967                         | -1.6%   |
| Interfund transfer Special Revenue          | 1,513,035                            | 1,426,170                        | 531,540                       | -5.7%                                 | 1,277,165                         | -10.4%  |
| Interfund trsf School Board STX Dist. 3     | 253,386                              | 350,000                          | 172,666                       | 38.1%                                 | 350,000                           | 0.0%  |
| Interfund transfer - Debt Service           | 253,386                              | 350,000                          | 172,666                       | 38.1%                                 | 350,000                           | 0.0%  |
| Interfund transfer Transit Operations       | 840,484                              | 943,215                          | 683,000                       | 12.2%                                 | 968,785                           | 2.7%  |
| Interfund transfer Civic Center Operations  | 1,202,978                            | 812,284                          | 606,000                       | -32.5%                                | 966,814                           | 19.0%   |
| Interfund transfer Golf Course Operations   | 407,262                              | 589,336                          | 440,000                       | 44.7%                                 | 646,163                           | 9.6%  |
| Interfund transfer Proprietary Funds        | 2,450,724                            | 2,344,835                        | 1,729,000                     | -4.3%                                 | 2,581,762                         | 10.1%   |
| Interfund transfer Wastewater basin repairs | -                                    | -                                | -                             | N/A                                   | 2,500,000                         | N/A   |
| Interfund transfer Transit Capital          | -                                    | -                                | -                             | N/A                                   | 74,800                            | N/A   |
| Interfund transfer - Capital                | -                                    | -                                | -                             | N/A                                   | 2,574,800                         | N/A   |
| Interfund transfer Risk Management          |                                      |                                  |                               |                                       |                                   |   |
| Police lawsuit settlement                   | -                                    | 709,797                          | 2,129,606                     | N/A                                   | -                                 |   |
| Claims costs                                | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| Interfund transfer - Risk Management        | -                                    | 709,797                          | 2,129,606                     | N/A                                   | -                                 | -100.0%                                       |
| Total transfers                             | 4,217,145                            | 4,830,802                        | 4,562,812                     | 14.6%                                 | 6,783,727                         | 40.4%   |
| FUND: 001 GENERAL FUND                      | \$ 60,505,059                        | \$ 66,255,490                    | \$ 51,429,127                 | 9.5%                                  | \$ 70,763,444                     | 6.8%  |

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# **SPECIAL REVENUE FUNDS**

**WASTE WATER  
RIVERBOAT GAMING  
RECREATION  
CENTRAL SCHOOL  
SPECIAL EVENTS  
COMMUNITY DEVELOPMENT  
HUD HOUSING PROGRAMS  
SUMMER FEEDING GRANT  
AMERICORPS GRANT  
PUBLIC SAFETY GRANTS  
D.A.R.E. GRANT  
COPS HIRING GRANT  
DISASTER RECOVERY  
FACILITY RENEWAL**

**Special Revenue Funds are used to account for various restricted revenues and related expenditures which are not readily accountable in another fund type.**

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**SPECIAL REVENUE FUND SUMMARY**

|  | <b>Waste<br/>Water</b> | <b>Riverboat<br/>Gaming</b> | <b>Recreation<br/>Fund</b> | <b>Central<br/>School</b> | <b>Special<br/>Event</b> | <b>Community<br/>Development</b> |
|--|------------------------|-----------------------------|----------------------------|---------------------------|--------------------------|----------------------------------|
| <b>Revenues:</b>                           |                        |                             |                            |                           |                          |                                  |
| Property taxes                             | \$ -                   | \$ -                        | \$ 1,025,986               | \$ -                      | \$ -                     | \$ -                             |
| Additional sales tax levy portions         | 4,096,000              | -                           | 2,048,000                  | -                         | -                        | -                                |
| Franchise and license taxes                | -                      | 11,200,000                  | -                          | -                         | -                        | -                                |
| Intergovernmental                          | -                      | -                           | -                          | -                         | -                        | 256,121                          |
| Charges for services                       | 13,100,500             | -                           | -                          | -                         | -                        | -                                |
| Use of money and property                  | 10,500                 | 4,000                       | 132,700                    | 89,500                    | 52,770                   | -                                |
| Total operating revenues                   | <u>17,207,000</u>      | <u>11,204,000</u>           | <u>3,206,686</u>           | <u>89,500</u>             | <u>52,770</u>            | <u>256,121</u>                   |
| Operating transfers in                     | -                      | -                           | 1,802,317                  | -                         | 210,000                  | -                                |
| <b>Expenditures:</b>                       |                        |                             |                            |                           |                          |                                  |
| Police Department                          | -                      | -                           | -                          | -                         | -                        | -                                |
| Public Works                               | 10,089,905             | -                           | -                          | -                         | -                        | -                                |
| Planning & Development                     | -                      | -                           | -                          | -                         | -                        | 256,121                          |
| Community Services                         | -                      | -                           | 5,084,003                  | 185,463                   | 279,113                  | -                                |
| Total operating expenditures               | <u>10,089,905</u>      | <u>-</u>                    | <u>5,084,003</u>           | <u>185,463</u>            | <u>279,113</u>           | <u>256,121</u>                   |
| <b>Other financing uses:</b>               |                        |                             |                            |                           |                          |                                  |
| Operating transfers out                    | -                      | 847,350                     | -                          | -                         | -                        | -                                |
| Transfer to Debt Service accounts          | 3,520,000              | 3,259,025                   | -                          | -                         | -                        | -                                |
| Capital transfers-General Capital Projects | 6,500,000              | 7,800,000                   | -                          | -                         | -                        | -                                |
| Capital transfers-Enterprise Funds         | -                      | 200,000                     | -                          | -                         | -                        | -                                |
| Total transfers                            | <u>10,020,000</u>      | <u>12,106,375</u>           | <u>-</u>                   | <u>-</u>                  | <u>-</u>                 | <u>-</u>                         |
| Total Expenditures                         | <u>20,109,905</u>      | <u>12,106,375</u>           | <u>5,084,003</u>           | <u>185,463</u>            | <u>279,113</u>           | <u>256,121</u>                   |
| Net Income (loss)                          | <u>\$ (2,902,905)</u>  | <u>\$ (902,375)</u>         | <u>\$ (75,000)</u>         | <u>\$ (95,963)</u>        | <u>\$ (16,343)</u>       | <u>\$ -</u>                      |
| Projected beginning fund balance           | \$ 7,837,937           | \$ 4,137,401                | \$ 780,976                 | \$ 141,516                | \$ 89,044                | \$ -                             |
| Fund balance (used) added operations       | 3,597,095              | -                           | (75,000)                   | (95,963)                  | (16,343)                 | -                                |
| Fund balance used for capital transfers    | (6,500,000)            | (902,375)                   | -                          | -                         | -                        | -                                |
| Total fund balance (used) added            | <u>(2,902,905)</u>     | <u>(902,375)</u>            | <u>(75,000)</u>            | <u>(95,963)</u>           | <u>(16,343)</u>          | <u>-</u>                         |
| Ending fund balance                        | \$ 4,935,032           | \$ 3,235,026                | \$ 705,976                 | \$ 45,553                 | \$ 72,701                | \$ -                             |

| HUD Housing Programs | Summer Feeding | Americorps Grant | D.A.R.E. Grant | COPS Hiring Grant | Public Safety Grants | Disaster Recovery | Facility Renewal | Total Special Revenue |
|----------------------|----------------|------------------|----------------|-------------------|----------------------|-------------------|------------------|-----------------------|
| \$ -                 | \$ -           | \$ -             | \$ -           | \$ -              | \$ -                 | \$ -              | \$ -             | \$ 1,025,986          |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 6,144,000             |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 11,200,000            |
| 256,440              | 747,871        | 122,983          | -              | 282,562           | 492,250              | 1,754,685         | -                | 3,912,912             |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 13,100,500            |
| -                    | -              | -                | -              | -                 | -                    | -                 | 11,000           | 300,470               |
| 256,440              | 747,871        | 122,983          | -              | 282,562           | 492,250              | 1,754,685         | 11,000           | 35,683,868            |
| 29,481               | -              | 82,717           | -              | 292,700           | 89,210               | -                 | -                | 2,506,425             |
| -                    | -              | -                | -              | 494,450           | 581,460              | -                 | -                | 1,075,910             |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 10,089,905            |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 256,121               |
| 285,921              | 747,871        | 205,700          | -              | -                 | -                    | 1,754,685         | -                | 8,542,756             |
| 285,921              | 747,871        | 205,700          | -              | 494,450           | 581,460              | 1,754,685         | -                | 19,964,692            |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 847,350               |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 6,779,025             |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 14,300,000            |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 200,000               |
| -                    | -              | -                | -              | -                 | -                    | -                 | -                | 22,126,375            |
| 285,921              | 747,871        | 205,700          | -              | 494,450           | 581,460              | 1,754,685         | -                | 42,091,067            |
| \$ -                 | \$ -           | \$ -             | \$ -           | \$ 80,812         | \$ -                 | \$ -              | \$ 11,000        | \$ (3,900,774)        |
| \$ 152,569           | \$ 110,652     | \$ -             | \$ 174,383     | \$ 62,063         | \$ 20,642            | \$ 2,769,558      | \$ 3,481,403     | \$ 19,758,144         |
| -                    | -              | -                | -              | 80,812            | -                    | -                 | -                | 3,490,601             |
| -                    | -              | -                | -              | -                 | -                    | -                 | 11,000           | (7,391,375)           |
| -                    | -              | -                | -              | 80,812            | -                    | -                 | 11,000           | (3,900,774)           |
| \$ 152,569           | \$ 110,652     | \$ -             | \$ 174,383     | \$ 142,875        | \$ 20,642            | \$ 2,769,558      | \$ 3,492,403     | \$ 15,857,370         |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 117-WASTEWATER  
DEPARTMENT: 06 PUBLIC WORKS  
DIVISION: 08 WASTEWATER**

**GOAL MISSION STATEMENT:**

To keep the existing sewer system in repair and condition to meet various standards and to insure the production of quality water to be released to the receiving water bodies of the State of Louisiana.

**FUNCTION DESCRIPTION:**

This division accounts for the operating costs of the sanitary sewerage collection, treatment system, and repair systems and provides partial support of system improvements. Its functions include operating 24-hour seven-day-a-week for the collection and treatment of wastewater; installing service taps; building manholes; laying extensions; and maintaining approximately 135 lift stations and 4 treatment facilities. The construction crews maintain and repair existing service lines while laboratory personnel collect daily samples at all facilities to ensure environmental standards are met.

**DEMAND PERFORMANCE INDICATORS:**

| Description                                      | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--|-----------------------|--------------------------|--------------------------|
| Work orders completed (includes Dottie one-call) | 11,898                | 10,500                   | 10,500                   |
| Sanitary sewers (miles)                          | 600                   | 600                      | 600                      |
| Storm sewers (miles)                             | 425                   | 425                      | 425                      |
| Maximum daily treatment capacity (daily m. gal.) | 18                    | 18                       | 18                       |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Wastewater            | 65                                 | 65                             | 65.5                            | 65.5                            | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 117 WASTE WATER</b>                |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Ten Year Sales Tax - 0.16%                  | \$ 3,569,585                         | \$ 3,600,000                     | \$ 2,910,149                  | \$ 3,902,148                       | 0.9%                                  | \$ 4,096,000                      | 13.8%                                       |
| Taxes and special assessments               | 3,569,585                            | 3,600,000                        | 2,910,149                     | 3,902,148                          | 0.9%                                  | 4,096,000                         | 13.8%                                       |
| Physical Environment - Charges for Services | 7,788                                | 6,500                            | 2,389                         | 2,889                              | -16.5%                                | 5,500                             | -15.4%                                      |
| Sewer extension charges                     | 124,783                              | 95,000                           | 75,560                        | 85,560                             | -23.9%                                | 95,000                            | 0.0%  |
| Sewer user charges                          | 12,519,677                           | 12,600,000                       | 10,705,693                    | 12,805,693                         | 0.6%                                  | 13,000,000                        | 3.2%  |
| Charges for services                        | 12,652,248                           | 12,701,500                       | 10,783,642                    | 12,894,142                         | 0.4%                                  | 13,100,500                        | 3.1%  |
| Interest earnings                           | 16,296                               | 7,500                            | 14,305                        | 14,705                             | -54.0%                                | 7,500                             | 0.0%  |
| Miscellaneous revenue                       | 11,324                               | 2,000                            | 5,000                         | 5,000                              | -82.3%                                | 3,000                             | 50.0%                                       |
| Use of money and property                   | 27,620                               | 9,500                            | 19,305                        | 19,705                             | -65.6%                                | 10,500                            | 10.5%                                       |
| <b>Total operating revenues</b>             | <b>16,249,453</b>                    | <b>16,311,000</b>                | <b>13,713,096</b>             | <b>16,815,995</b>                  | <b>0.4%</b>                           | <b>17,207,000</b>                 | <b>5.5%</b>                                 |
| <b>Expenditures:</b>                        |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                         | 2,082,763                            | 2,222,500                        | 1,815,592                     | 2,218,653                          | 6.7%                                  | 2,395,400                         | 7.8%  |
| Fringe Benefits                             | 761,018                              | 842,060                          | 630,150                       | 800,291                            | 10.6%                                 | 836,560                           | -0.7%                                       |
| General Operating Services                  | 11,997                               | 17,650                           | 8,997                         | 12,596                             | 47.1%                                 | 17,650                            | 0.0%  |
| Insurance - Property, AL, GL, WC            | 379,364                              | 401,519                          | 396,503                       | 396,503                            | 5.8%                                  | 420,445                           | 4.7%  |
| Maintenance & Rentals                       | 852,664                              | 901,200                          | 711,752                       | 854,102                            | 5.7%                                  | 936,200                           | 3.9%  |
| Utilities                                   | 1,144,164                            | 1,210,200                        | 820,190                       | 1,115,458                          | 5.8%                                  | 1,159,500                         | -4.2%                                       |
| Contractual Services & Projects             | 465,652                              | 575,000                          | 310,659                       | 497,054                            | 23.5%                                 | 567,500                           | -1.3%                                       |
| General Supplies                            | 550,883                              | 643,250                          | 411,142                       | 534,485                            | 16.8%                                 | 663,250                           | 3.1%  |
| Automotive Supplies & Gasoline              | 181,944                              | 214,000                          | 117,232                       | 158,263                            | 17.6%                                 | 199,100                           | -7.0%                                       |
| Materials & Equipment                       | 295,821                              | 565,800                          | 258,741                       | 336,363                            | 91.3%                                 | 481,300                           | -14.9%                                      |
| Major Acquisitions & Improvements           | 754,795                              | 823,500                          | 360,076                       | 498,776                            | 9.1%                                  | 1,014,000                         | 23.1%                                       |
| Special Current Charges                     | 1,382,909                            | 1,401,000                        | 668,242                       | 1,301,000                          | 1.3%                                  | 1,399,000                         | -0.1%                                       |
| <b>Wastewater operating expenditures</b>    | <b>8,863,974</b>                     | <b>9,817,679</b>                 | <b>6,509,276</b>              | <b>8,723,545</b>                   | <b>10.8%</b>                          | <b>10,089,905</b>                 | <b>2.8%</b>                                 |
| Interfund transfers - capital               | 4,000,000                            | 4,000,000                        | 3,000,000                     | 4,000,000                          | 0.0%                                  | 6,500,000                         | 62.5%                                       |
| Interfund transfers - debt service          | 3,517,075                            | 3,334,575                        | 2,498,000                     | 3,334,575                          | -5.2%                                 | 3,520,000                         | 5.6%  |
| Wastewater transfers                        | 7,517,075                            | 7,334,575                        | 5,498,000                     | 7,334,575                          | -2.4%                                 | 10,020,000                        | 36.6%                                       |
| <b>Total expenditures</b>                   | <b>16,381,049</b>                    | <b>17,152,254</b>                | <b>12,007,276</b>             | <b>16,058,120</b>                  | <b>4.7%</b>                           | <b>20,109,905</b>                 | <b>17.2%</b>                                |
| Net change in fund balance                  | (131,596)                            | (841,254)                        |                               | 757,875                            | -539.3%                               | (2,902,905)                       | -245.1%                                     |
| Beginning fund balance                      | 7,211,658                            | 7,080,062                        |                               | 7,080,062                          | -1.8%                                 | 7,837,937                         | 10.7%                                       |
| Ending fund balance                         | <u>\$ 7,080,062</u>                  | <u>\$ 6,238,808</u>              |                               | <u>\$ 7,837,937</u>                | <u>-11.9%</u>                         | <u>\$ 4,935,032</u>               | <u>-20.9%</u>                               |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 119 RIVERBOAT GAMING FUND**  
**DEPARTMENT: 21 TRANSFERS**  
**DIVISION: 01 OPERATING TRANSFERS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Riverboat Gaming Fund accounts for the revenue received from casino riverboat admission payments, including annual settlement installments shown as miscellaneous revenue. These funds are allocated for designated purposes by interfund transfers primarily for capital projects and debt service payments. The budget reflects revenues from the Cooperative Endeavor Agreement with the Calcasieu Parish Police Jury which established pooling of parish-wide gaming revenues. The only expenses recorded in this fund are the transfers to other City funds for capital and debt service expenses.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 119 RIVERBOAT GAMING FUND</b>        |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                              |                                      |                                  |                               |                                    |                                       |                                   |   |
| Riverboat Admission Taxes                     | \$ 9,664,375                         | \$ 9,800,000                     | \$ 8,447,542                  | \$10,989,542                       | 1.4%                                  | \$ 11,200,000                     | 14.3%                                       |
| Taxes and special assessments                 | 9,664,375                            | 9,800,000                        | 8,447,542                     | 10,989,542                         | 1.4%                                  | 11,200,000                        | 14.3%                                       |
| Interest earnings                             | 3,286                                | 2,000                            | 2,797                         | 3,297                              | -39.1%                                | 4,000                             | 100.0%                                      |
| Use of money and property                     | 3,286                                | 2,000                            | 2,797                         | 3,297                              | -39.1%                                | 4,000                             | 100.0%                                      |
| Total operating revenues                      | 9,667,661                            | 9,802,000                        | 8,450,339                     | 10,992,839                         | 1.4%                                  | 11,204,000                        | 14.3%                                       |
| <b>Other financing uses</b>                   |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 21 TRANSFERS</b>                     |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 01 TRANSFERS</b>                      |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer General Fund               | 966,000                              | 980,000                          | 775,625                       | -                                  | 1.4%                                  | -                                 | -100.0%                                     |
| Interfund transfer Arts/Special Events        | 205,000                              | 210,000                          | 155,000                       | 210,000                            | 2.4%                                  | 210,000                           | 0.0%  |
| Interfund transfer Recreation Fund            | 369,209                              | 534,100                          | 332,353                       | 421,450                            | 44.7%                                 | 637,350                           | 19.3%                                       |
| Interfund transfer 1998 Pension Refund Bond   | 615,070                              | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| Interfund transfer 2007 Public Improvmnt Bond | 1,374,025                            | 1,342,245                        | 1,010,000                     | 1,342,245                          | -2.3%                                 | 848,020                           | -36.8%                                      |
| Interfund transfer 2010 Public Improvmnt Bond | 2,097,885                            | 2,046,430                        | 1,750,000                     | 2,046,430                          | -2.5%                                 | 1,968,740                         | -3.8%                                       |
|   | -                                    | -                                | -                             | -                                  | N/A                                   | 442,265                           | N/A   |
| Interfund transfer - Debt Service             | 4,086,980                            | 3,388,675                        | 2,760,000                     | 3,388,675                          | -17.1%                                | 3,259,025                         | -3.8%                                       |
| Interfund transfer - Contingency              | -                                    | 500,000                          | -                             | 500,000                            | N/A                                   | 500,000                           | 0.0%  |
| Interfund transfer Capital Projects           | 4,050,000                            | 4,550,000                        | 3,200,000                     | 4,550,000                          | 12.3%                                 | 7,300,000                         | 60.4%                                       |
| Interfund transfer Golf Course                | 100,000                              | 200,000                          | 200,000                       | 200,000                            | 100.0%                                | 200,000                           | 0.0%  |
| Interfund transfer Civic Center Capital       | 400,000                              | 200,000                          | 200,000                       | 200,000                            | -50.0%                                | -                                 | -100.0%                                     |
| Interfund transfers - Capital                 | 4,550,000                            | 4,950,000                        | 3,600,000                     | 4,950,000                          | 8.8%                                  | 7,500,000                         | 51.5%                                       |
| Total transfers to other funds                | 10,177,189                           | 10,562,775                       | 7,622,978                     | 9,470,125                          | 3.8%                                  | 12,106,375                        | 14.6%                                       |
| Net change in fund balance                    | (509,528)                            | (760,775)                        |                               | 1,522,714                          | -49.3%                                | (902,375)                         | -18.6%                                      |
| Beginning fund balance                        | 3,124,215                            | 2,614,687                        |                               | 2,614,687                          | -16.3%                                | 4,137,401                         | 58.2%                                       |
| Ending fund balance                           | \$ 2,614,687                         | \$ 1,853,912                     |                               | \$ 4,137,401                       | -29.1%                                | \$ 3,235,026                      | 74.5%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 127 RECREATION  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:**

**GOAL MISSION STATEMENT:**

To strive to offer the people of Lake Charles a wide variety of activities through team and individual athletic programs, classes, and activities, as well as the individual and family enjoyment of playgrounds, picnics and nature

**FUNCTION DESCRIPTION:**

This department provides for the operation of the City's parks and recreation programs and facilities, which are partially supported by dedicated revenues and sales tax transfers, and maintains playgrounds, ball parks, and other recreational facilities.

Recreation Department:

Recreation  
Lakefront/Downtown

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013– 2014<br>Actual | 2014 – 2015<br>Estimated | 2015– 2016<br>Estimated |
|-------------|----------------------|--------------------------|-------------------------|
|             |                      |                          |                         |
|             |                      |                          |                         |
|             |                      |                          |                         |
|             |                      |                          |                         |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Recreation Department | 38                                 | 38                             | 47                              | 47                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 127 RECREATION FUND</b>              |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                              |                                      |                                  |                               |                                    |                                       |                                   |   |
| 1.70 Mils Property Tax Special Rec District   | \$ 951,113                           | \$ 989,903                       | \$ 1,009,324                  | \$ 1,009,524                       | 4.1%                                  | \$ 1,025,986                      | 3.6%  |
| Ten Year Sales Tax - 0.08%                    | 1,784,792                            | 1,800,000                        | 1,455,074                     | 1,951,074                          | 0.9%                                  | 2,048,000                         | 13.8%                                       |
| Tax revenue                                   | <u>2,735,905</u>                     | <u>2,789,903</u>                 | <u>2,464,398</u>              | <u>2,960,598</u>                   | 2.0%                                  | <u>3,073,986</u>                  | 10.2%                                       |
| Interest Earnings                             | 1,043                                | 800                              | 519                           | 619                                | -23.3%                                | 500                               | -37.5%                                      |
| Recreation Program revenues                   | 151,838                              | 112,000                          | 89,154                        | 102,154                            | -26.2%                                | 105,000                           | -6.3%                                       |
| Promenade Revenues                            | 17,570                               | 17,000                           | 19,380                        | 19,880                             | -3.2%                                 | 21,200                            | 24.7%                                       |
| Recreation Donations                          | 14,337                               | 12,000                           | 6,146                         | 6,146                              | -16.3%                                | 6,000                             | -50.0%                                      |
| Miscellaneous revenues                        | -                                    | -                                | 16,274                        | 109                                | N/A                                   | -                                 | N/A   |
| Miscellaneous insurance revenues              | -                                    | -                                | 89                            | 41                                 | N/A                                   | -                                 | N/A   |
| Use of money and property                     | 184,788                              | 141,800                          | 131,562                       | 128,949                            | -23.3%                                | 132,700                           | -6.4%                                       |
| Total operating revenues                      | <u>2,920,693</u>                     | <u>2,931,703</u>                 | <u>2,595,960</u>              | <u>3,089,547</u>                   | 0.4%                                  | <u>3,206,686</u>                  | 9.4%  |
| Recreation Fund total operating expenditures  | <u>2,920,693</u>                     | <u>2,931,703</u>                 | <u>2,595,960</u>              | <u>3,089,547</u>                   | 0.4%                                  | <u>5,084,003</u>                  | 73.4%                                       |
| * details on following pages                  |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Other financing sources</b>                |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer from General Fund          | 905,413                              | 1,183,817                        | 305,260                       | 773,906                            | 30.7%                                 | 1,164,967                         | -1.6%                                       |
| Interfund transfer from Riverboat Gaming Fund | 369,210                              | 534,100                          | 332,353                       | 469,449                            | 44.7%                                 | 637,350                           | 19.3%                                       |
| Total transfers from other funds              | <u>1,274,623</u>                     | <u>1,717,917</u>                 | <u>637,613</u>                | <u>1,243,355</u>                   | 34.8%                                 | <u>1,802,317</u>                  | 4.9%  |
| Net change in fund balance                    | (46,321)                             | (144,000)                        |                               | (69,000)                           | -210.9%                               | (75,000)                          | 47.9%                                       |
| Beginning fund balance                        | 896,297                              | 849,976                          |                               | 849,976                            | -5.2%                                 | 780,976                           | -8.1%                                       |
| Ending fund balance                           | <u>\$ 849,976</u>                    | <u>\$ 705,976</u>                |                               | <u>\$ 780,976</u>                  | -16.9%                                | <u>\$ 705,976</u>                 | 0.0%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 127 RECREATION**  
**DEPARTMENT: 09 COMMUNITY SERVICES**  
**DIVISION: 01 RECREATION**

**GOAL MISSION STATEMENT:**

To strive to offer the people of Lake Charles a wide variety of activities through team and individual athletic programs, classes, and activities, as well as the individual and family enjoyment of playgrounds, picnics and nature.

**FUNCTION DESCRIPTION:**

This division provides for the operation of the City's parks and recreation programs and facilities, which is partially supported by dedicated revenues and sales tax transfers. Its function is to provide, develop, and maintain recreational and athletic facilities, parks and activities for the community. These activities include but are not limited to athletic programs, camps, public parks, senior activities, youth activities, family structured activities, playground equipment, rental facilities, and instructional activities. It performs all the necessary tasks to provide citizens the recreation needs to meet the public demand. As of January 1, 2015, the following recreational centers became the responsibility of Recreation District No. One of Ward 3 of Calcasieu Parish: Martin Luther King Center, Second Avenue Complex (which includes Legion Baseball Field, Soccer Field, Senior Center, and Swimming Pool), Huber Park, and University Recreation Complex. (The loss of these centers and pools will decrease the overall summer day camp attendance.)

**DEMAND PERFORMANCE INDICATORS:**

| Description                                    | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--|-----------------------|--------------------------|--------------------------|
| Total athletic teams/visiting teams            | 877                   | 913                      | 940                      |
| Total participants in athletic teams           | 16,983                | 17,680                   | 18,202                   |
| Total summer paid day camp attendance          | 3,438                 | 1,040                    | 2,000                    |
| Total pool summer attendance                   | 14,540                | 16,753                   | 0                        |
| Total summer attendance at recreation centers* | 151,978               | 148,031                  | 125,000                  |

\*see explanation in narrative

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Recreation            | 37                                 | 37                             | 44                              | 44                              | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                    | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|------------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 127 RECREATION FUND</b>   |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 01 RECREATION</b>          |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                | \$ 1,782,315                         | \$ 1,798,900                     | \$ 1,406,183                  | \$ 1,733,900                       | 0.9%                                  | \$ 1,910,400                      | 6.2%  |
| Fringe Benefits                    | 438,235                              | 492,860                          | 372,378                       | 477,860                            | 12.5%                                 | 509,360                           | 3.3%  |
| General Operating Services         | 6,531                                | 7,450                            | 3,179                         | 3,497                              | 14.1%                                 | 7,650                             | 2.7%  |
| Insurance - Property, AL, GL, WC   | 288,794                              | 311,755                          | 296,743                       | 299,743                            | 8.0%                                  | 322,793                           | 3.5%  |
| Maintenance & Rentals              | 283,297                              | 267,845                          | 237,089                       | 296,361                            | -5.5%                                 | 331,050                           | 23.6%                                       |
| Utilities                          | 378,067                              | 237,500                          | 212,296                       | 307,829                            | -37.2%                                | 312,000                           | 31.4%                                       |
| Contractual Services & Projects    | 60,229                               | 65,660                           | 49,978                        | 60,973                             | 9.0%                                  | 76,450                            | 16.4%                                       |
| General Supplies                   | 276,428                              | 248,050                          | 176,142                       | 211,370                            | -10.3%                                | 262,050                           | 5.6%  |
| Automotive Supplies & Gasoline     | 154,768                              | 166,100                          | 94,480                        | 122,824                            | 7.3%                                  | 141,500                           | -14.8%                                      |
| Materials & Equipment              | 54,737                               | 73,900                           | 36,631                        | 43,957                             | 35.0%                                 | 103,900                           | 40.6%                                       |
| Major Acquisitions & Improvements  | 139,414                              | 576,000                          | 301,004                       | 361,304                            | 313.2%                                | 458,000                           | -20.5%                                      |
| Special Current Charges            | 9,494                                | 13,500                           | 10,267                        | 12,834                             | 42.2%                                 | 11,500                            | -14.8%                                      |
| Recreation Division                | <u>\$ 3,872,309</u>                  | <u>\$ 4,259,520</u>              | <u>\$ 3,196,370</u>           | <u>\$ 3,932,453</u>                | 10.0%                                 | <u>\$ 4,446,653</u>               | 4.4%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 127 RECREATION  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 31 LAKEFRONT/DOWNTOWN

**GOAL MISSION STATEMENT:**

To enhance the lakefront edge by providing decorative lighting, shade, seating structures, land forms and landscaping, irrigation, educational interpretive signage, viewing devices, a widened promenade of special paving and connecting of this area to downtown in an effort to increase resident and visitor usage.

**FUNCTION DESCRIPTION:**

This division serves as the cost center for the Lakefront Promenade which provides for general public use and enjoyment as a lakefront destination. It furnishes more amenities for annual festivals and other events. It includes a walking path along the water, the Louisiana Landing Fountain, and a Bord du Lac Marina which has 38 boat slips available for rental. A variety of activities can be held at one time.

**DEMAND PERFORMANCE INDICATORS:**

| Description              | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|--------------------------|-----------------------|--------------------------|--------------------------|
| Promenade vendor rentals | 12                    | 13                       | 16                       |
| Marina Boat Slip rentals | 2,950                 | 2,976                    | 3,000                    |
|                          |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Lakefront/Downtown    | 1                                  | 1                              | 3                               | 3                               | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 127 RECREATION FUND</b>             |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b>           |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 31 LAKEFRONT/DOWNTOWN</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                          | \$ 130,263                           | \$ 145,500                       | \$ 95,446                     | \$ 120,262                         | 11.7%                                 | \$ 172,700                        | 18.7%                                       |
| Fringe Benefits                              | 17,777                               | 19,500                           | 13,829                        | 18,531                             | 9.7%                                  | 22,000                            | 12.8%                                       |
| General Operating Services                   | -                                    | -                                | 137                           | 162                                |                                       | 300                               | N/A   |
| Insurance - Property, AL, GL, WC             | 4,803                                | 4,300                            | 655                           | 655                                | -10.5%                                | 4,000                             | -7.0%                                       |
| Maintenance & Rentals                        | 50,598                               | 91,500                           | 76,605                        | 93,458                             | 1805.1%                               | 111,000                           | 21.3%                                       |
| Utilities                                    | 71,541                               | 74,500                           | 59,852                        | 80,800                             | 47.2%                                 | 86,500                            | 16.1%                                       |
| Contractual Services & Projects              | 9,780                                | 15,050                           | 54,295                        | 54,295                             | -79.0%                                | 30,050                            | 99.7%                                       |
| General Supplies                             | 20,431                               | 60,050                           | 28,188                        | 31,188                             | 514.0%                                | 46,200                            | -23.1%                                      |
| Automotive Supplies & Gasoline               | 22,023                               | 19,200                           | 14,021                        | 16,825                             | -6.0%                                 | 18,300                            | -4.7%                                       |
| Materials & Equipment                        | 13,872                               | 38,700                           | 7,335                         | 9,169                              | 75.7%                                 | 52,800                            | 36.4%                                       |
| Major Acquisitions & Improvements            | 25,225                               | 64,800                           | 25,225                        | 43,225                             | 156.9%                                | 87,500                            | 35.0%                                       |
| Special Current Charges                      | 3,015                                | 1,000                            | 703                           | 879                                | -66.8%                                | 6,000                             | 500.0%                                      |
| Lakefront/Downtown Maintenance               | <u>\$ 369,328</u>                    | <u>\$ 534,100</u>                | <u>\$ 376,291</u>             | <u>\$ 469,449</u>                  | 44.6%                                 | <u>\$ 637,350</u>                 | 19.3%                                       |
| Recreation Fund total operating expenditures | <u>4,241,637</u>                     | <u>4,793,620</u>                 | <u>3,572,661</u>              | <u>4,401,902</u>                   | 13.0%                                 | <u>5,084,003</u>                  | 6.1%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 107 CENTRAL SCHOOL  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 07 CENTRAL SCHOOL

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This division serves as the cost center for the operation and maintenance of Central School as an arts and cultural center.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 107 CENTRAL SCHOOL FUND</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                     |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interest earnings                    | \$ 174                               | \$ -                             | \$ 69                         | \$ 69                              | -100.0%                               | \$ -                              | N/A   |
| Rents and royalties                  | 98,861                               | 94,000                           | 84,273                        | 102,273                            | -4.9%                                 | 89,000                            | -5.3%                                       |
| General concessions                  | 1,099                                | 500                              | 143                           | 143                                | -54.5%                                | 500                               | 0.0%  |
| Use of money and property            | 100,134                              | 94,500                           | 84,485                        | 102,485                            | -5.6%                                 | 89,500                            | -5.3%                                       |
| Total operating revenue              | 100,134                              | 94,500                           | 84,485                        | 102,485                            | -5.6%                                 | 89,500                            | -5.3%                                       |
| <b>Expenditures:</b>                 |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b>   |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 07 CENTRAL SCHOOL</b>        |                                      |                                  |                               |                                    |                                       |                                   |   |
| Insurance - Property, AL, GL, WC     | 10,850                               | 11,393                           | 11,393                        | 11,393                             | 5.0%                                  | 11,963                            | 5.0%  |
| Maintenance & Rentals                | 28,810                               | 41,500                           | 32,891                        | 36,878                             | 44.0%                                 | 50,500                            | 21.7%                                       |
| Utilities                            | 50,815                               | 53,750                           | 33,018                        | 44,848                             | 5.8%                                  | 51,900                            | -3.4%                                       |
| Contractual Services & Projects      | 9,063                                | 10,000                           | 11,361                        | 12,176                             | 10.3%                                 | 13,000                            | 30.0%                                       |
| General Supplies                     | 12,695                               | 14,000                           | 23,332                        | 26,082                             | 10.3%                                 | 22,000                            | 57.1%                                       |
| Materials & Equipment                | -                                    | 500                              | -                             | -                                  | N/A                                   | 7,000                             | 1300.0%                                     |
| Special Current Charges              | 21,812                               | 26,000                           | 28,957                        | 37,982                             | 19.2%                                 | 29,100                            | 11.9%                                       |
| Total operating expenditures         | 134,045                              | 157,143                          | 140,952                       | 169,359                            | 17.2%                                 | 185,463                           | 18.0%                                       |
| Net change in fund balance           | (33,911)                             | (62,643)                         |                               | (66,874)                           | -84.7%                                | (95,963)                          | -53.2%                                      |
| Beginning fund balance               | 242,301                              | 208,390                          |                               | 208,390                            | -14.0%                                | 141,516                           | -32.1%                                      |
| Ending fund balance                  | <u>\$ 208,390</u>                    | <u>\$ 145,747</u>                |                               | <u>\$ 141,516</u>                  | -30.1%                                | <u>\$ 45,553</u>                  | -68.7%                                      |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 104 SPECIAL EVENTS  
DEPARTMENT: 09 COMMUNITY SERVICES  
DIVISION: 22 ARTS/SPECIAL EVENTS**

**GOAL MISSION STATEMENT:**

To provide quality arts and cultural events for the citizens of Lake Charles.

**FUNCTION DESCRIPTION:**

This division provides for the arts and cultural activities of the City which include exhibits at the 1911 City Hall; the July Red, White, Blue and You activities including fireworks; Downtown at Sundown; and Crossroads activities.

**DEMAND PERFORMANCE INDICATORS:**

| Description                             | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|---|-----------------------|--------------------------|--------------------------|
| Traveling and local exhibits in gallery | 13                    | 14                       | 14                       |
| Concerts/events                         | 19                    | 25                       | 25                       |
| CEAs art related                        | 5                     | 8                        | 8                        |
|   |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 104 SPECIAL EVENTS FUND</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                     |                                      |                                  |                               |                                    |                                       |                                   |   |
| Rents and Royalties                  | \$ 2,268                             | \$ 2,200                         | \$ 1,890                      | \$ 2,268                           | -3.0%                                 | \$ 2,270                          | 3.2%  |
| Interest on Demand Deposits          | 15                                   | -                                | 24                            | 24                                 | -100.0%                               | -                                 | N/A   |
| Miscellaneous Donations              | 48,285                               | 45,300                           | 46,755                        | 46,755                             | -6.2%                                 | 45,000                            | -0.7%                                       |
| Special Event Revenue                | 13,106                               | 12,500                           | 5,453                         | 5,453                              | -4.6%                                 | 5,500                             | -56.0%                                      |
| Use of money and property            | 63,674                               | 60,000                           | 54,122                        | 54,500                             | -5.8%                                 | 52,770                            | -12.1%                                      |
| Total operating revenue              | 63,674                               | 60,000                           | 54,122                        | 54,500                             | -5.8%                                 | 52,770                            | -12.1%                                      |
| <b>Expenditures:</b>                 |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 22 ARTS/SPECIAL EVENTS</b>   |                                      |                                  |                               |                                    |                                       |                                   |   |
| General Operating Services           | 21,913                               | 24,000                           | 18,782                        | 19,882                             | 9.5%                                  | 25,000                            | 4.2%  |
| Insurance - Property, AL, GL, WC     | 24,865                               | 27,108                           | 26,108                        | 26,108                             | 9.0%                                  | 28,413                            | 4.8%  |
| Maintenance & Rentals                | 1,600                                | 4,500                            | 3,312                         | 3,312                              | 181.3%                                | 3,000                             | -33.3%                                      |
| Contractual Services & Projects      | 153,771                              | 165,500                          | 128,861                       | 130,861                            | 7.6%                                  | 165,500                           | 0.0%  |
| General Supplies                     | 8,031                                | 10,700                           | 4,750                         | 8,750                              | 33.2%                                 | 7,200                             | -32.7%                                      |
| Materials & Equipment                | 3,000                                | 1,000                            | -                             | -                                  | -66.7%                                | 500                               | -50.0%                                      |
| Special Current Charges              | 46,000                               | 49,500                           | 49,500                        | 49,500                             | 7.6%                                  | 49,500                            | 0.0%  |
| Total operating expenditures         | 259,180                              | 282,308                          | 231,313                       | 238,413                            | 8.9%                                  | 279,113                           | -1.1%                                       |
| Transfer from Riverboat Gaming Fund  | 205,000                              | 210,000                          | 155,000                       | 210,000                            | 2.4%                                  | 210,000                           | 0.0%  |
| Net change in fund balance           | 9,494                                | (12,308)                         | (22,191)                      | 26,087                             | -229.6%                               | (16,343)                          | -32.8%                                      |
| Beginning fund balance               | 53,463                               | 62,957                           |                               | 62,957                             | 17.8%                                 | 89,044                            | 41.4%                                       |
| Ending fund balance                  | \$ 62,957                            | \$ 50,649                        |                               | \$ 89,044                          | -19.5%                                | \$ 72,701                         | 43.5%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 110 COMMUNITY DEVELOPMENT  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION:**

**GOAL MISSION STATEMENT:**

To administer the Community Development Block Grant (CDBG) and the HOME Partnership Grant throughout the City of Lake Charles.

**FUNCTION DESCRIPTION:**

This division accounts for all federal funds received through the Community Development Block Grant Program, which is principally restricted to capital investment activities in targeted low to moderate income areas of the City. This budget is subject to grant terms and conditions, including adjustments to carry over prior year funds which remain available for authorized purposes until expended. This includes the Community Development Block Grant Program, capital infrastructural projects, capital park projects, public service, and down payment/closing costs assistance programs.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Community Development | 2                                  | 2                              | 2                               | 2                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 110 COMMUNITY DEVELOPMENT  
**DEPARTMENT:** 07 PLANNING AND DEVELOPMENT  
**DIVISION:** 04 COMMUNITY DEVELOPMENT

**GOAL MISSION STATEMENT:**

To administer the Community Development Block Grant (CDBG) and the HOME Partnership Grant throughout the City of Lake Charles.

**FUNCTION DESCRIPTION:**

This division is responsible for the day-to-day operations of the Community Development Block Grant Program and the HOME Programs and the assurances that these funded activities are kept in compliance with program requirements.

**DEMAND PERFORMANCE INDICATORS:**

| Description             | 2013 - 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------------|-----------------------|--------------------------|--------------------------|
| Down payment assistance | 14                    | 20                       | 15                       |
| Capital Projects        | 1                     | 1                        | 2                        |
| Public Service Projects | 8                     | 7                        | 6                        |
|                         |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Community Development | 2                                  | 2                              | 2                               | 2                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 110 COMMUNITY DEVELOPMENT  
DEPARTMENT: 07 PLANNING AND DEVELOPMENT  
DIVISION: 12 TEAM FIVE PROGRAM**

**GOAL MISSION STATEMENT:**

To provide mentoring and educational/technical training services to at risk youth who have been incarcerated; to encourage and motivate these young people to become model citizens through focusing on the value of citizenship, personal responsibility, teamwork, mutual respect and trust; to create a sense of personal accomplishment both academically and socially.

**FUNCTION DESCRIPTION:**

This is a year long program that addresses the needs of youth at risk (ages 12-17). The program has been in existence for five years and currently operates under the direction of one executive director, four mentors, and sixteen students. The students participate in team building activities, Team Five retreats, and volunteer activities such as the Art Walk, Southern University Family and Youth Expo, Perfect Treasures with CARC, E-Recycle Day, planting flowers at a local museum, Light Up the Lake, The Bridge, and Abraham's Tent.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2012 – 2013<br>Actual | 2013 – 2014<br>Estimated | 2014 – 2015<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 110 COMMUNITY DEVELOPMENT FUND</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Community Development                       | \$ 338,892                           | \$ 308,856                       | \$ 300,935                    | \$ 364,563                         | -8.9%                                 | \$ 256,121                        | -17.1%                                      |
| Calcasieu Parish Police Jury                | 2,466                                | -                                | -                             | -                                  |                                       | -                                 |   |
| Intergovernmental Revenues                  | <u>341,358</u>                       | <u>308,856</u>                   | <u>300,935</u>                | <u>364,563</u>                     | -9.5%                                 | <u>256,121</u>                    | -17.1%                                      |
| Total operating revenues                    | <u>341,358</u>                       | <u>308,856</u>                   | <u>300,935</u>                | <u>364,563</u>                     | -9.5%                                 | <u>256,121</u>                    | -17.1%                                      |
| <b>Expenditures:</b>                        |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>  |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 04 COMMUNITY DEVELOPMENT</b>        |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                         | 51,468                               | 52,200                           | 52,794                        | 65,174                             | 1.4%                                  | 70,500                            | 35.1%                                       |
| Fringe Benefits                             | 21,313                               | 24,600                           | 19,786                        | 23,976                             | 15.4%                                 | 27,200                            | 10.6%                                       |
| General Operating Services                  | 9,124                                | 13,992                           | 6,503                         | 10,833                             | 53.4%                                 | 14,350                            | 2.6%  |
| Insurance - Property, AL, GL, WC            | 2,840                                | 2,982                            | 2,982                         | 2,982                              | 5.0%                                  | 3,131                             | 5.0%  |
| Maintenance & Rentals                       | 57                                   | 922                              | 396                           | 520                                | 1517.5%                               | 922                               | 0.0%  |
| Utilities                                   | 318                                  | 800                              | 277                           | 337                                | 151.6%                                | 800                               | 0.0%  |
| Contractual Services & Projects             | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| General Supplies                            | 1,521                                | 1,550                            | 1,028                         | 1,303                              | 1.9%                                  | 1,550                             | 0.0%  |
| Automotive Supplies & Gasoline              | 2,963                                | 5,500                            | 1,250                         | 1,850                              | 85.6%                                 | 5,142                             | -6.5%                                       |
| Special Current Charges                     | <u>239,834</u>                       | <u>196,260</u>                   | <u>222,672</u>                | <u>257,588</u>                     | -18.2%                                | <u>132,526</u>                    | -32.5%                                      |
| Total Community Development                 | <u>329,438</u>                       | <u>298,806</u>                   | <u>307,688</u>                | <u>364,563</u>                     | -9.3%                                 | <u>256,121</u>                    | -14.3%                                      |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b>  |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 12 TEAM FIVE PROGRAM</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                         | 8,781                                | 9,300                            | -                             | -                                  | 5.9%                                  | -                                 | -100.0%                                     |
| Fringe Benefits                             | 671                                  | 750                              | -                             | -                                  | 11.8%                                 | -                                 | -100.0%                                     |
| General Operating Services                  | <u>2,468</u>                         | <u>-</u>                         | <u>-</u>                      | <u>-</u>                           | -100.0%                               | <u>-</u>                          | N/A   |
| Total Team Five                             | <u>11,920</u>                        | <u>10,050</u>                    | <u>-</u>                      | <u>-</u>                           | -15.7%                                | <u>-</u>                          | -100.0%                                     |
| Planning and Development operating exp      | <u>341,358</u>                       | <u>308,856</u>                   | <u>307,688</u>                | <u>364,563</u>                     | -9.5%                                 | <u>256,121</u>                    | -17.1%                                      |
| Total expenditures                          | <u>341,358</u>                       | <u>308,856</u>                   | <u>307,688</u>                | <u>364,563</u>                     | -9.5%                                 | <u>256,121</u>                    | -17.1%                                      |
| Net change in fund balance                  | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Beginning fund balance                      | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Ending fund balance                         | <u>\$ -</u>                          | <u>\$ -</u>                      | <u>\$ -</u>                   | <u>\$ -</u>                        | N/A                                   | <u>\$ -</u>                       | N/A   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 126 HUD-HOUSING PROGRAMS  
**DEPARTMENT:** 07 PLANNING AND DEVELOPMENT  
**DIVISION:** 06 HOME OWNER GRANTS  
 07 HOME/CHDOS GRANTS

**GOAL MISSION STATEMENT:**

To improve the condition and availability of affordable housing in the City of Lake Charles; to facilitate an expansion of housing and services offered to homeless families and individuals in Lake Charles; to provide support to non-profit agencies that deliver services to non-homeless special needs populations; to increase the inventory of lead safe housing units under the Rehabilitation Program.

**FUNCTION DESCRIPTION:**

This division accounts for certain housing assistance programs administered or carried out by the City with funds originating from the U. S. Department of Housing and Urban Development. Revenue sources consist of categorical grant funds and transfers of required local matching funds. Budget levels and fund availability are subject to modification to reflect required carry-overs of unexpended year end balances, and may also be reduced by federal action at any time. Although separated for budget presentation purposes, the HUD Housing Programs Fund and the Community Development Fund are combined into a single Special Revenue Fund for financial reporting purposes. It includes the Homeowner Grants and HOME/CHDOS Grants.

**DEMAND PERFORMANCE INDICATORS:**

| Description    | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|----------------|-----------------------|--------------------------|--------------------------|
| CHDO           | 2                     | 3                        | 2                        |
| Reconstruction | 4                     | 7                        | 6                        |
|                |                       |                          |                          |
|                |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count  | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| HUD – Housing Programs | 1                                  | 1                              | 1                               | 1                               | 0.0%                             |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 126 HUD-HOUSING PROGRAMS</b>      |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                           |                                      |                                  |                               |                                    |                                       |                                   |   |
| Home Program - Federal Funds               | \$ 372,593                           | \$ 233,998                       | \$ 229,567                    | \$ 349,596                         | -37.2%                                | \$ 256,440                        | 9.6%  |
| HUD Emergency Shelter - State Funds        | 43,805                               | 49,869                           | 38,254                        | 38,254                             | 13.8%                                 | -                                 | -100.0%                                     |
| Intergovernmental revenues                 | 416,398                              | 283,867                          | 267,821                       | 387,850                            | -31.8%                                | 256,440                           | -9.7%                                       |
| Miscellaneous Revenue                      | 16,400                               | -                                | 13,600                        | 16,900                             | -100.0%                               | -                                 | N/A   |
| Total operating revenues                   | 432,798                              | 283,867                          | 281,421                       | 404,750                            | -34.4%                                | 256,440                           | -9.7%                                       |
| <b>Expenditures:</b>                       |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 07 PLANNING &amp; DEVELOPMENT</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 05 HUD EMERGENCY SHELTER GRANT</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| Special Current Charges                    | 43,805                               | 49,869                           | 38,254                        | 38,254                             | 13.8%                                 | -                                 | -100.0%                                     |
| <b>DIV: 06 HOME OWNER GRANTS</b>           |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                        | 29,548                               | 30,100                           | 25,371                        | 31,446                             | 1.9%                                  | 32,200                            | 7.0%  |
| Fringe Benefits                            | 11,893                               | 11,850                           | 9,843                         | 11,941                             | -0.4%                                 | 11,770                            | -0.7%                                       |
| Contractual Services & Projects            | 313,899                              | 183,194                          | 194,614                       | 286,767                            | -41.6%                                | 202,642                           | 10.6%                                       |
| Special Current Charges                    | -                                    | 147,703                          | 147,703                       | 147,703                            | N/A                                   | -                                 | -100.0%                                     |
| Home Owner Grants                          | 355,340                              | 372,847                          | 377,531                       | 477,857                            | 4.9%                                  | 246,612                           | -33.9%                                      |
| <b>DIV: 07 HOME/CHDOS GRANTS</b>           |                                      |                                  |                               |                                    |                                       |                                   |   |
| Contractual Services & Projects            | 99,934                               | 35,418                           | 33,635                        | 43,635                             | -64.6%                                | 39,309                            | 11.0%                                       |
| Total operating expenditures               | 499,079                              | 458,134                          | 449,420                       | 559,746                            | -8.2%                                 | 285,921                           | -37.6%                                      |
| <b>Other financing sources</b>             |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer from General Fund       | 64,781                               | 174,267                          | 175,485                       | 189,796                            | 169.0%                                | 29,481                            | -83.1%                                      |
| Total transfers from other funds           | 64,781                               | 174,267                          | 175,485                       | 189,796                            | 169.0%                                | 29,481                            | -83.1%                                      |
| Net change in fund balance                 | (1,500)                              | -                                |                               | 34,800                             | 100.0%                                | -                                 | N/A   |
| Beginning fund balance                     | 119,269                              | 117,769                          |                               | 117,769                            | -1.3%                                 | 152,569                           | 29.5%                                       |
| Ending fund balance                        | <u>\$ 117,769</u>                    | <u>\$ 117,769</u>                |                               | <u>\$ 152,569</u>                  | 0.0%                                  | <u>\$ 152,569</u>                 | 29.5%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 122 SUMMER FOOD SERVICE PROGRAM  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 09 SUMMER FOOD SERVICE PROGRAM

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Summer Food Service Program provides nutritious meals to eligible children 18 years of age or younger or any person over 18 who has been determined by a state education agency or local public educational agency of a state to be mentally or physically handicapped and is enrolled in a public or private nonprofit school program during the summer months when schools are normally closed and the National School Lunch and School Breakfast Programs are not in operation. This division implements and provides administrative oversight to twenty-plus feeding sites.

**DEMAND PERFORMANCE INDICATORS:**

| Description       | 2013 – 2014<br>Actual | 2014 – 2015<br>Actual | 2015 – 2016<br>Estimated |
|-------------------|-----------------------|-----------------------|--------------------------|
| Feeding locations | 21                    | 21                    | 20                       |
| Meals served      | 199,068               | 194,571               | 200,000                  |
|                   |                       |                       |                          |
|                   |                       |                       |                          |

**AUTHORIZED PERSONNEL:**

Temporary employees only are charged to the division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 122 SUMMER FOOD SERVICE PROGRAM</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                             |                                      |                                  |                               |                                    |                                       |                                   |   |
| Department of Education                      | \$ 551,222                           | \$ 817,048                       | \$ 271,620                    | \$ 511,097                         | 48.2%                                 | \$ 747,871                        | -8.5%                                       |
| Intergovernmental revenues                   | 551,222                              | 817,048                          | 271,620                       | 511,097                            | 48.2%                                 | 747,871                           | -8.5%                                       |
| Miscellaneous revenue                        | -                                    | -                                | 1,500                         | 1,500                              | N/A                                   | -                                 | N/A   |
| Total operating revenues                     | 551,222                              | 817,048                          | 273,120                       | 512,597                            | 48.2%                                 | 747,871                           | -8.5%                                       |
| <b>Expenditures:</b>                         |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b>           |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 09 SUMMER FOOD SERVICE PROGRAM</b>   |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                          | 188,377                              | 188,000                          | 190,202                       | 192,702                            | -0.2%                                 | 191,000                           | 1.6%  |
| Fringe Benefits                              | 16,012                               | 18,000                           | 16,305                        | 17,055                             | 12.4%                                 | 18,800                            | 4.4%  |
| General Operating Services                   | 1,379                                | 700                              | 1,345                         | 1,515                              | -49.2%                                | 2,750                             | 292.9%                                      |
| Insurance - Property, AL, GL, WC             | 7,959                                | 8,760                            | 8,360                         | 8,360                              | 10.1%                                 | 8,828                             | 0.8%  |
| Maintenance & Rentals                        | 16,163                               | 40,321                           | 9,149                         | 19,922                             | 149.5%                                | 14,810                            | -63.3%                                      |
| Utilities                                    | 16,220                               | 43,243                           | 1,735                         | 12,645                             | 166.6%                                | 44,100                            | 2.0%  |
| Contractual Services & Projects              | 17,965                               | 13,981                           | -                             | 18,849                             | -22.2%                                | 16,033                            | 14.7%                                       |
| General Supplies                             | 216,405                              | 355,717                          | 187,364                       | 201,455                            | 64.4%                                 | 373,000                           | 4.9%  |
| Automotive Supplies & Gasoline               | 3,305                                | 4,003                            | 2,669                         | 2,869                              | 21.1%                                 | 5,000                             | 24.9%                                       |
| Materials & Equipment                        | -                                    | 1,868                            | 400                           | 400                                | N/A                                   | 2,000                             | 7.1%  |
| Contingency                                  | -                                    | 105,000                          | -                             | -                                  | N/A                                   | 34,000                            | -67.6%                                      |
| Special Current Charges                      | 43,019                               | 37,455                           | 7,772                         | 43,272                             | -12.9%                                | 37,550                            | 0.3%  |
| Total operating expenditures                 | 526,804                              | 817,048                          | 425,301                       | 519,044                            | 55.1%                                 | 747,871                           | -8.5%                                       |
| Net change in fund balance                   | 24,418                               | -                                | -                             | (6,447)                            | -100.0%                               | -                                 | N/A   |
| Beginning fund balance                       | 92,681                               | 117,099                          |                               | 117,099                            | 26.3%                                 | 110,652                           | -5.5%                                       |
| Ending fund balance                          | \$ 117,099                           | \$ 117,099                       |                               | \$ 110,652                         | 0.0%                                  | \$ 110,652                        | -5.5%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 123 AMERICORPS GRANT  
**DEPARTMENT:** 09 COMMUNITY SERVICES  
**DIVISION:** 41 AMERICORPS GRANT 2015-2016

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

Through the Corporation for National and Community Service, the Impact Lake Charles AmeriCorps Program, which is a state funded program, is designed to embrace the diverse community with pride, respect, care, and self-esteem building in citizens within the City of Lake Charles and the State of Louisiana. The function of this division is to administer the educational grant in seven to ten in-school and after school programs using 25 members and one executive director.

**DEMAND PERFORMANCE INDICATORS:**

| Description                 | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated                |
|-----------------------------|-----------------------|--------------------------|---|
| Members                     | 35 quarter time       | 35 quarter time          | 4 reduced half-time/<br>40 minimum time |
| Service projects            | 115                   | 115                      | 30                                      |
| Education facilities served | 1                     | 1                        | 1                                       |
|                             |                       |                          |   |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| AmeriCorps            | 1                                  | 1                              | 1.5                             | 1.5                             | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 123 AMERICORPS GRANT</b>         |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                          |                                      |                                  |                               |                                    |                                       |                                   |   |
| Department of Treasury-Americorps         | \$ 109,395                           | \$ 122,987                       | \$ 86,009                     | \$ 126,943                         | 12.4%                                 | \$ 122,983                        | 0.0%  |
| State - Misc Revenue                      | 5,914                                | -                                | 1,087                         | 1,087                              | -100.0%                               | -                                 | N/A   |
| Intergovernmental revenues                | 115,309                              | 122,987                          | 87,096                        | 128,030                            | 6.7%                                  | 122,983                           | 0.0%  |
| Miscellaneous Revenue - General           | -                                    | -                                | 1,679                         | 1,678                              | N/A                                   | -                                 | N/A   |
| Total operating revenues                  | 115,309                              | 122,987                          | 88,775                        | 129,708                            | 6.7%                                  | 122,983                           | 0.0%  |
| <b>Expenditures:</b>                      |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b>        |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 29 AMERICORPS GRANT 2012-2013</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                       | 118,325                              | 132,100                          | 115,677                       | 138,727                            | 11.6%                                 | 137,450                           | 4.0%  |
| Fringe Benefits                           | 21,586                               | 24,130                           | 18,626                        | 22,441                             | 11.8%                                 | 23,938                            | -0.8%                                       |
| General Operating Services                | 905                                  | 497                              | 434                           | 934                                | -45.1%                                | 1,152                             | 131.8%                                      |
| Insurance - Property, AL, GL, WC          | 17,595                               | 18,475                           | 18,475                        | 18,475                             | 5.0%                                  | 19,399                            | 5.0%  |
| Rentals                                   | 306                                  | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| Utilities                                 | 1,648                                | 1,680                            | 1,219                         | 1,519                              | 1.9%                                  | 1,680                             | 0.0%  |
| Contractual Services & Projects           | 4,770                                | 4,330                            | 2,106                         | 9,006                              | -9.2%                                 | 11,895                            | 174.7%                                      |
| General Supplies                          | 7,484                                | 4,329                            | 4,647                         | 8,155                              | -42.2%                                | 5,574                             | 28.8%                                       |
| Materials & Equipment                     | 2,275                                | 2,420                            | 511                           | 2,921                              | 6.4%                                  | 2,500                             | 3.3%  |
| Special Current Charges                   | 1,823                                | 3,112                            | 1,712                         | 4,012                              | 70.7%                                 | 2,112                             | -32.1%                                      |
| Total operating expenditures              | 176,717                              | 191,073                          | 163,407                       | 206,190                            | 8.1%                                  | 205,700                           | 7.7%  |
| <b>Other financing sources</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer from General Fund      | 61,408                               | 68,086                           | 50,796                        | 76,482                             | 10.9%                                 | 82,717                            | 21.5%                                       |
| Total transfers from other funds          | 61,408                               | 68,086                           | 50,796                        | 76,482                             | 10.9%                                 | 82,717                            | 21.5%                                       |
| Net change in fund balance                | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Beginning fund balance                    | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Ending fund balance                       | \$ -                                 | \$ -                             | -                             | \$ -                               | N/A                                   | \$ -                              | N/A   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** PUBLIC SAFETY GRANTS  
**DEPARTMENT:** 04 FIRE DEPARTMENT  
05 POLICE DEPARTMENT  
**DIVISION:** 07 MISCELLANEOUS FIRE AND POLICE GRANTS

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The presented information covers all law enforcement grants which are individually accounted for in special revenue funds but combined for financial reporting purposes. A combined budget total is proposed for these grants due to the uncertain frequency, size, and terms of potential grant awards. The City has applied to the Department of Justice, Louisiana Highway Safety Commission, United States Treasury, United States Department of Homeland Security, Louisiana Commission on Law Enforcement, United States Marshal, Calcasieu Parish District Attorney/LACE (Local Agency Compensation Enforcement) Program, and Calcasieu Parish Sheriff's Office/HIDTA (High Intensity Drug Trafficking Area) for funding of overtime, communications, and other equipment purchases.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>PUBLIC SAFETY GRANTS</b>          |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                     |                                      |                                  |                               |                                    |                                       |                                   |   |
| US Dept Justice (Formula Grant)      | \$ 33,350                            | \$ 62,205                        | \$ 59,099                     | \$ 74,711                          | 86.5%                                 | \$ 129,250                        | 107.8%                                      |
| Dept of Treasury - Homeland Security | 205,981                              | 63,938                           | 22,352                        | 87,603                             | -69.0%                                | 16,000                            | -75.0%                                      |
| Federal Programs                     | 239,331                              | 126,143                          | 81,451                        | 162,314                            | -47.3%                                | 145,250                           | 15.1%                                       |
| Miscellaneous Reimbursement          | 54,667                               | 60,000                           | 44,215                        | 59,215                             | 9.8%                                  | 72,000                            | 20.0%                                       |
| LA Commission on Law Enforcement     | 7,986                                | 68,050                           | 6,106                         | 8,500                              | 752.1%                                | 70,000                            | 2.9%  |
| Highway Safety Commission            | 107,099                              | 117,366                          | 50,840                        | 71,840                             | 9.6%                                  | 55,000                            | -53.1%                                      |
| State Revenue                        | 169,752                              | 245,416                          | 101,161                       | 139,555                            | 44.6%                                 | 197,000                           | -19.7%                                      |
| Miscellaneous Reimbursement          | 156,658                              | 150,000                          | 72,259                        | 95,293                             | -4.3%                                 | 150,000                           | 0.0%  |
| Local Revenue                        | 156,658                              | 150,000                          | 72,259                        | 95,293                             | -4.3%                                 | 150,000                           | 0.0%  |
| Total operating revenues             | 565,741                              | 521,559                          | 254,871                       | 397,162                            | -7.8%                                 | 492,250                           | -5.6%                                       |
| <b>Expenditures:</b>                 |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 04 POLICE</b>               |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: FIRE GRANTS</b>              |                                      |                                  |                               |                                    |                                       |                                   |   |
| Materials & Equipment                | -                                    | -                                | 22,709                        | 22,709                             | N/A                                   | 22,710                            | N/A   |
| Total Fire Grants                    | -                                    | -                                | 22,709                        | 22,709                             | N/A                                   | 22,710                            | N/A   |
| <b>Expenditures:</b>                 |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 05 POLICE</b>               |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: POLICE GRANTS</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                  | 313,450                              | 426,416                          | 173,270                       | 237,097                            | 36.0%                                 | 363,000                           | -14.9%                                      |
| Fringe Benefits                      | 2,577                                | -                                | 948                           | 1,233                              | -100.0%                               | -                                 | N/A   |
| General Operating Services           | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| General Supplies                     | 2,196                                | -                                | 733                           | 1,433                              | -100.0%                               | -                                 | N/A   |
| Automotive Supplies & Gasoline       | 9,193                                | -                                | 5,174                         | 7,724                              | -100.0%                               | -                                 | N/A   |
| Materials & Equipment                | 109,444                              | 23,391                           | 21,078                        | 74,360                             | -78.6%                                | 165,000                           | 605.4%                                      |
| Major Acquisitions & Improvements    | 158,763                              | 104,856                          | 37,701                        | 59,348                             | -34.0%                                | 30,750                            | -70.7%                                      |
| Special Current Charges              | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Total Police Grants                  | 595,623                              | 554,663                          | 238,904                       | 381,195                            | -6.9%                                 | 558,750                           | 0.7%  |
| Total operating expenditures         | 595,623                              | 554,663                          | 261,613                       | 403,904                            |                                       | 581,460                           |   |
| <b>Other financing sources</b>       |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer from General Fund | 29,882                               | 33,104                           | 6,742                         | 6,742                              | 10.8%                                 | 89,210                            | 169.5%                                      |
| Total transfers from other funds     | 29,882                               | 33,104                           | 6,742                         | 6,742                              | 10.8%                                 | 89,210                            | 169.5%                                      |
| Net change in fund balance           | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Beginning fund balance               | 20,642                               | 20,642                           |                               | 20,642                             | 0.0%                                  | 20,642                            | 0.0%  |
| Ending fund balance                  | \$ 20,642                            | \$ 20,642                        |                               | \$ 20,642                          | 0.0%                                  | \$ 20,642                         | 0.0%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 131-D.A.R.E. GRANT  
**DEPARTMENT:** 05 POLICE  
**DIVISION:** 06 DARE GRANT

**GOAL MISSION STATEMENT:**

To provide Drug Abuse Resistance Education to six schools; 241 fifth grade students.

**FUNCTION DESCRIPTION:**

The Drug Abuse Resistance Education (D.A.R.E.) Program was a program administered by the Lake Charles Police Department. It was funded entirely by state grant funds and dedicated court costs, and consisted principally of D.A.R.E. educational supplies and the reimbursement of personnel costs.

This program was not funded in fiscal years 2012-2013, 2013-2014, 2014-2015, and will not be funded in fiscal year 2015-2016.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division. Various employees' payroll costs are recorded in this division as they are incurred.



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                 | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 131 D.A.R.E. GRANT</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                |                                      |                                  |                               |                                    |                                       |                                   |   |
| Miscellaneous Local Revenue     | \$ 10,328                            | \$ -                             | \$ 7,809                      | \$ 9,609                           | -100.0%                               | \$ -                              | N/A   |
| Intergovernmental revenue       | 10,328                               | -                                | 7,809                         | 9,609                              | -100.0%                               | -                                 | N/A   |
| Interest earnings               | 116                                  | -                                | 67                            | 87                                 | -100.0%                               | -                                 | N/A   |
| Use of money and property       | 116                                  | -                                | 67                            | 87                                 | -100.0%                               | -                                 | N/A   |
| Total operating revenues        | 10,444                               | -                                | 7,876                         | 9,696                              | -100.0%                               | -                                 | N/A   |
| <b>Expenditures:</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 05 POLICE</b>          |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 06 DARE GRANT</b>       |                                      |                                  |                               |                                    |                                       |                                   |   |
| General Supplies                | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Total operating expenditures    | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Net change in fund balance      | 10,444                               | -                                |                               | 9,696                              | -100.0%                               | -                                 | N/A   |
| Beginning fund balance          | 154,243                              | 164,687                          |                               | 164,687                            | 6.8%                                  | 174,383                           | 5.9%  |
| Ending fund balance             | <u>\$ 164,687</u>                    | <u>\$ 164,687</u>                |                               | <u>\$ 174,383</u>                  | 0.0%                                  | <u>\$ 174,383</u>                 | 5.9%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 133 COPS HIRING GRANT  
**DEPARTMENT:** 05 POLICE  
**DIVISION:** 25 COPS HIRING GRANT 2011  
45 COPS HIRING GRANT 2014

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The COPS funding from the United States Department of Justice is designed to facilitate local law enforcement agencies with their Community Policing efforts. While many different programs fall under the umbrella of the COPS program, the City of Lake Charles grant participation is directly related to hiring new police officers. We have been awarded seven (7) positions to be funded at 25 percent match over the next two years.

**DEMAND PERFORMANCE INDICATORS:**

| Description       | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------------|-----------------------|--------------------------|--------------------------|
| Calls for Service | 121,384               | 130,000                  | 135,000                  |
| Arrests           | 3,403                 | 3,300                    | 3,500                    |
| Citations         | 19,887                | 20,000                   | 21,000                   |
|                   |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count     | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|---------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Total Police Hiring Grant | 2                                  | 2                              | 9                               | 9                               | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                       | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---------------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 133 COPS HIRING GRANT</b>    |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                      |                                      |                                  |                               |                                    |                                       |                                   |   |
| US Dept Justice Hiring Grant          | \$ 97,842                            | \$ -                             | \$ 41,864                     | \$ 95,270                          | -100.0%                               | \$ 282,562                        | N/A   |
| Intergovernmental revenue             | 97,842                               | -                                | 41,864                        | 95,270                             | -100.0%                               | 282,562                           | N/A   |
| Total operating revenues              | 97,842                               | -                                | 41,864                        | 95,270                             | -100.0%                               | 282,562                           | N/A   |
| <b>Expenditures:</b>                  |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 05 POLICE</b>                |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 25 COPS HIRING GRANT 2011</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                   | 75,126                               | 76,000                           | 61,365                        | 77,365                             | 1.2%                                  | 78,000                            | 2.6%  |
| Fringe Benefits                       | 36,548                               | 38,200                           | 32,206                        | 40,156                             | 4.5%                                  | 39,700                            | 3.9%  |
| Special Current Charges               | 89                                   | -                                | 50                            | 100                                | -100.0%                               | -                                 | N/A   |
| Cops Hiring Grant 2011                | 111,763                              | 114,200                          | 93,621                        | 117,621                            |                                       | 117,700                           |   |
| <b>DEPT: 05 POLICE</b>                |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 45 COPS HIRING GRANT 2014</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries/ Wages/ OT                   | -                                    | -                                | 51,692                        | 84,192                             | N/A                                   | 246,700                           | N/A   |
| Fringe Benefits                       | -                                    | -                                | 25,066                        | 40,766                             | N/A                                   | 129,250                           | N/A   |
| Special Current Charges               | -                                    | -                                | 1,968                         | 2,068                              | N/A                                   | 800                               | N/A   |
| Cops Hiring Grant 2014                | -                                    | -                                | 78,726                        | 127,026                            |                                       | 376,750                           |   |
| Total operating expenditures          | 111,763                              | 114,200                          | 172,347                       | 244,647                            | 2.2%                                  | 494,450                           | 333.0%                                      |
| <b>Other financing sources</b>        |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer from General Fund  | 13,921                               | 114,200                          | 174,206                       | 211,439                            | 720.3%                                | 292,700                           | 156.3%                                      |
| Total transfers from other funds      | 13,921                               | 114,200                          | 174,206                       | 211,439                            | 720.3%                                | 292,700                           | 156.3%                                      |
| Net change in fund balance            | -                                    | -                                |                               | 62,063                             | N/A                                   | 80,812                            | N/A   |
| Beginning fund balance                | -                                    | -                                |                               | -                                  | N/A                                   | 62,063                            | N/A   |
| Ending fund balance                   | \$ -                                 | \$ -                             |                               | \$ 62,063                          | N/A                                   | \$ 142,875                        | N/A   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** DISASTER RECOVERY FUND  
**DEPARTMENT:** PUBLIC ASSISTANCE  
**DIVISION:** DISASTER FUND

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This fund was initially established to account for recovery and repair costs resulting from Hurricane Rita, and it will continue to be used to fund any future disasters. Current year expenses are the result of severe winter weather experienced during February. Funding sources included federal disaster assistance and property insurance claim proceeds. Also accounted for in this fund are the revenues and expenditures for Hazard Mitigation Grants which include individual housing assistance. This is a housing compensation program that was funded by Community Development Block Grant Disaster Recovery Unit to aid in the recovery from Hurricanes Ike and Gustav. Fund balance reserves will be retained in this fund for use during any future disaster.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are directly charged to this division.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>DISASTER RECOVERY FUNDS</b>       |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                     |                                      |                                  |                               |                                    |                                       |                                   |   |
| Dept of Treasury - Homeland Security | \$ -                                 | \$ -                             | \$ 449,612                    | \$ 266,820                         | N/A                                   | \$ 1,316,014                      | N/A   |
| CDBG-Ike/Gustav Recovery funds       | 1,855                                | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| Intergovernmental revenue            | 1,855                                | -                                | 449,612                       | 266,820                            | -100.0%                               | 1,316,014                         | N/A   |
| Interest earnings                    | 9,477                                | -                                | 7,190                         | 10,940                             | -100.0%                               | -                                 | N/A   |
| Miscellaneous revenue                | -                                    | -                                | -                             | -                                  | N/A                                   | 438,671                           | N/A   |
| Use of money and property            | 9,477                                | -                                | 7,190                         | 10,940                             | -100.0%                               | 438,671                           | N/A   |
| Total operating revenue              | 11,332                               | -                                | 456,802                       | 277,760                            | -100.0%                               | 1,754,685                         | N/A   |
| <b>Expenditures:</b>                 |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: DISASTER FUND</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| Salaries & fringe benefits           | 208,999                              | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| Maintenance & Rentals                | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Public Assistance                    | 208,999                              | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| <b>INDIVIDUAL HOUSING ASSISTANCE</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| Contractual Services & Projects      | 1,855                                | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| Special Current Charges              | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Individual Housing Assistance        | 1,855                                | -                                | -                             | -                                  | -100.0%                               | -                                 | N/A   |
| <b>HAZARD MITIGATION PROGRAM</b>     |                                      |                                  |                               |                                    |                                       |                                   |   |
| Contractual Services & Projects      | -                                    | -                                | -                             | 13,047                             | N/A                                   | 1,754,685                         | N/A   |
| Hazard Mitigation Program            | -                                    | -                                | -                             | 13,047                             | N/A                                   | 1,754,685                         | N/A   |
| Total operating expenditures         | 210,854                              | -                                | -                             | 13,047                             | -100.0%                               | 1,754,685                         | N/A   |
| <b>Other financing sources</b>       |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer from General Fund | -                                    | -                                | -                             | 13,047                             | N/A                                   | -                                 | N/A   |
| Total transfers from other funds     | -                                    | -                                | -                             | 13,047                             | N/A                                   | -                                 | N/A   |
| Net change in fund balance           | (199,522)                            | -                                | -                             | 277,760                            | 100.0%                                | -                                 | N/A   |
| Beginning fund balance               | 2,691,320                            | 2,491,798                        | -                             | 2,491,798                          | -7.4%                                 | 2,769,558                         | 11.1%                                       |
| Ending fund balance                  | <u>\$ 2,491,798</u>                  | <u>\$ 2,491,798</u>              | -                             | <u>\$ 2,769,558</u>                | 0.0%                                  | <u>\$ 2,769,558</u>               | 11.1%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

---

**FUND:** 120 FACILITY RENEWAL FUND  
**DEPARTMENT:** 21 TRANSFERS  
**DIVISION:** 02 CAPITAL TRANSFERS

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This fund was established in fiscal year 1997 with an initial transfer of \$1.6 million which was previously accumulated as a reserve from Riverboat Gaming revenues. The purpose of this fund is to accumulate resources for future repairs and replacement of the City's public facilities. As capital project funding is reduced, this fund will be considered when major repairs and improvements are needed for City facilities.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | Projected<br>Actual<br>Results EOY | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|------------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 120 FACILITY RENEWAL FUND</b> |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>Revenues:</b>                       |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interest earnings                      | \$ 12,343                            | \$ 6,000                         | \$ 11,711                     | \$ 12,011                          | -51.4%                                | \$ 11,000                         | 83.3%                                       |
| Use of money and property              | 12,343                               | 6,000                            | 11,711                        | 12,011                             | -51.4%                                | 11,000                            | 83.3%                                       |
| Total operating revenues               | 12,343                               | 6,000                            | 11,711                        | 12,011                             | -51.4%                                | 11,000                            | 83.3%                                       |
| <b>Other financing uses</b>            |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DEPT: 21 TRANSFERS</b>              |                                      |                                  |                               |                                    |                                       |                                   |   |
| <b>DIV: 01 TRANSFERS</b>               |                                      |                                  |                               |                                    |                                       |                                   |   |
| Interfund transfer General Fund        | -                                    | 200,000                          | 280,000                       | -                                  | N/A                                   | -                                 | -100.0%                                     |
| Interfund transfer Recreation Fund     | -                                    | -                                | -                             | -                                  | N/A                                   | -                                 | N/A   |
| Interfund transfer Civic Center Fund   | -                                    | -                                | 150,000                       | -                                  | N/A                                   | -                                 | N/A   |
| Total transfers to other funds         | -                                    | 200,000                          | 430,000                       | -                                  | N/A                                   | -                                 | -100.0%                                     |
| Transfers from other funds             | 481,433                              |                                  |                               |                                    |                                       |                                   |   |
| Net change in fund balance             | 493,776                              | (194,000)                        |                               | 12,011                             | -139.3%                               | 11,000                            | 105.7%                                      |
| Beginning fund balance                 | 2,975,616                            | 3,469,392                        |                               | 3,469,392                          | 16.6%                                 | 3,481,403                         | 0.3%  |
| Ending fund balance                    | <u>\$ 3,469,392</u>                  | <u>\$ 3,275,392</u>              |                               | <u>\$ 3,481,403</u>                | -5.6%                                 | <u>\$ 3,492,403</u>               | 6.6%  |

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# **DEBT SERVICE**

**Debt Service Funds account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DEBT SERVICE SUMMARY**

|                                       | <b>Police<br/>Benefit<br/>Guarantee</b> | <b>Sewer<br/>Bond</b> | <b>2007 \$35M<br/>Public<br/>Improvement<br/>Bond</b> | <b>2015 \$15.825M<br/>Public<br/>Improvement<br/>Refunding Bond</b> |
|---------------------------------------|---|-----------------------|---|---|
| <b>Revenues:</b>                      |   |                       |   |   |
| Intergovernmental                     | \$ -                                    | \$ -                  | \$ -  | \$ -  |
| Total operating revenues              | -                                       | -                     | -   | -   |
| <b>Expenditures:</b>                  |   |                       |   |   |
| Debt service principal                | 20,385                                  | 1,435,000             | 1,550,000   | 170,000   |
| Debt service interest & fiscal charge |   | 383,600               | 386,788   | 579,325   |
| Total operating expenditures          | 20,385                                  | 1,818,600             | 1,936,788   | 749,325   |
| <b>Other financing sources:</b>       |   |                       |   |   |
| Transfers from other funds            | -                                       | 1,820,000             | 1,936,790   | 749,325   |
| Total transfers                       | -                                       | 1,820,000             | 1,936,790   | 749,325   |
| Net Income (loss)                     | \$ (20,385)                             | \$ 1,400              | \$ 2  | \$ -  |
| Projected Beginning fund balance      | \$ 32,430                               | \$ 554,953            | \$ 1,142,786  | \$ -  |
| Fund balance (used) added operations  | (20,385)                                | 1,400                 | 2   | -   |
| Ending fund balance                   | \$ 12,045                               | \$ 556,353            | \$ 1,142,788  | \$ -  |

| <b>2010 \$45M<br/>Public<br/>Improvement<br/>Bond</b> | <b>2011 \$21M<br/>Wastewater<br/>DEQ Loan</b> | <b>School Board<br/>Sales Tax<br/>Dist 3</b> | <b>2011 \$3M<br/>City Court<br/>CPPTA</b> | <b>Total</b> |
|---|---|--|---|--------------|
| \$ -  | \$ -  | \$ -   | \$ 216,480                                | \$ 216,480   |
| -   | -   | -  | 216,480                                   | 216,480      |
| 1,965,000   | 950,000                                       | 350,000                                      | 115,000                                   | 6,555,385    |
| 1,370,610   | 50,000  | -  | 101,480                                   | 2,871,803    |
| 3,335,610   | 1,000,000                                     | 350,000                                      | 216,480                                   | 9,427,188    |
| 3,335,610   | 1,200,000                                     | 350,000                                      | -   | 9,391,725    |
| 3,335,610   | 1,200,000                                     | 350,000                                      | -   | 9,391,725    |
| \$ -  | \$ 200,000                                    | \$ -   | \$ -                                      | \$ 181,017   |
| \$ 1,056,204  | \$ 700,677                                    | \$ -   | \$ 107,582                                | \$ 3,594,632 |
| -   | 200,000                                       | -  | -   | 181,017      |
| \$ 1,056,204  | \$ 900,677                                    | \$ -   | \$ 107,582                                | \$ 3,775,649 |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 201 1998 PENSION REFUNDING BOND  
**DEPARTMENT:** 16 OTHER DEBT  
**DIVISION:** 01 OTHER DEBT

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This bond issue is a part of the City of Lake Charles' long-term debt and is entirely related to governmental activities. Annual amounts of \$1,030,000 to \$1,125,000 are due from 2011 through 2013. Interest rates are at 4.55 percent to 4.70 percent for the Series 1998A Tax-exempt Pension Refunding Bonds. The Series 1998B Taxable Pension Refunding Bonds are due in annual amounts of \$805,000 through 2014 and include interest rates of 7.77 percent to 6.55 percent. The Series 1998 Bonds were issued to lower the cost to the City of the obligations owed to the Firefighters Retirement System (SFRS) and the Municipal Police Employees Retirement System (MPERS) as a result of the Firefighter's Merger Agreement and Policemen's Merger Agreement. These agreements merged the respective City retirement systems with multiple-employer cost sharing public employee retirement systems. The final payment of \$831,363.75 was made in June 2014.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 201 PENSION REFUNDING BOND</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                        |                                      |                                  |                               |                                       |                                   |   |
| Interest on investments                 | \$ 4                                 | \$ -                             | \$ -                          | -100.0%                               | \$ -                              | N/A   |
| Interest on demand deposit accounts     | 280                                  | -                                | -                             | -100.0%                               | -                                 | N/A   |
| Interest earnings                       | 284                                  | -                                | -                             | -100.0%                               | -                                 | N/A   |
| Total operating revenues                | 284                                  | -                                | -                             | -100.0%                               | -                                 |   |
| <b>Expenditures:</b>                    |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>              |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>               |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                       | 805,000                              | -                                | -                             | -100.0%                               | -                                 | -100.0%                                     |
| Interest payment                        | 52,728                               | -                                | -                             | -100.0%                               | -                                 | -100.0%                                     |
| Fiscal agent fees                       | -                                    | -                                | -                             | N/A                                   | -                                 | -100.0%                                     |
| Total expenditures                      | 857,728                              | -                                | -                             | -100.0%                               | -                                 | -100.0%                                     |
| <b>Other financing sources:</b>         |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from Riverboat Fund | 615,070                              | -                                | -                             | -100.0%                               | -                                 | -100.0%                                     |
| Total transfers from other funds        | 615,070                              | -                                | -                             | -100.0%                               | -                                 | -100.0%                                     |
| Net change in fund balance              | (242,374)                            | -                                |                               | 100.0%                                | -                                 | 100.0%                                      |
| Beginning fund balance                  | 242,374                              | -                                |                               | -100.0%                               | -                                 | -100.0%                                     |
| Ending fund balance                     | \$ -                                 | \$ -                             |                               |                                       | \$ -                              | N/A   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 205 POLICE BENEFIT GUARANTEE**  
**DEPARTMENT: 17 PENSIONS**  
**DIVISION: 02 POLICE PENSIONS**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

In connection with a 1983 merger of the former Lake Charles Police Pension and Relief Fund into the state-administered Municipal Police Employees Retirement System (MPERS), the City contractually guaranteed the continued availability of early retirement benefits to merged police employees with twenty or more years of service, for transitional benefit payments to those electing to terminate employment prior to attainment of the then existing normal retirement age for commencement of MPERS pension benefits. As a result of subsequent liberalization of MPERS benefits, relatively few of the eligible participants have elected to receive the temporary City benefit prior to normal retirement under MPERS. As of September 30, 2010, the City was paying post-employment benefits to one participant who will be eligible to receive benefits from MPERS at age 55 so the maximum liability is known. The current debt as of August 1, 2015 is \$16,528.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 205 POLICE BENEFIT GUARANTEE</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                          |                                      |                                  |                               |                                       |                                   |   |
| Interest on demand deposit accounts       | \$ 66                                | \$ -                             | \$ 23                         | -100.0%                               | \$ -                              | N/A   |
| Interest earnings                         | 66                                   | -                                | 23                            | -100.0%                               | -                                 | N/A   |
| Total operating revenues                  | 66                                   | -                                | 23                            | -100.0%                               | -                                 | N/A   |
| <b>Expenditures:</b>                      |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>                |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                 |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                         | 20,385                               | 20,385                           | 16,987                        | 0.0%                                  | 20,385                            | 0.0%  |
| Total expenditures                        | 20,385                               | 20,385                           | 16,987                        | 0.0%                                  | 20,385                            | 0.0%  |
| Net change in fund balance                | (20,319)                             | (20,385)                         |                               | -0.3%                                 | (20,385)                          | 0.0%  |
| Beginning fund balance                    | 73,134                               | 52,815                           |                               | -27.8%                                | 32,430                            | -38.6%                                      |
| Ending fund balance                       | <u>\$ 52,815</u>                     | <u>\$ 32,430</u>                 |                               |                                       | <u>\$ 12,045</u>                  |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 210 LCDA SEWER BONDS**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

Part of the City's long-term debt, the \$17,735,000 proceeds of the Series 2009 Revenue Refunding Bonds were used by the City to refund the Revenue Bonds-Capital Projects and Equipment Acquisition Program Series 2003A Bonds (the "Refunded Bonds"). Those bonds were originally issued in the amount of \$25,000,000 for the purpose of funding the construction, acquisition and installation of the City's wastewater treatment facility improvements. Amounts due for the Refunding Bonds will range from \$1,270,000 to \$1,750,000 through 2021 with interest rates ranging from 2 percent to 4 percent. The current debt as of August 1, 2015 is \$9,535,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 210 SEWER BOND FUND</b>         |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                         |                                      |                                  |                               |                                       |                                   |   |
| Interest on investments                  | \$ 6                                 | \$ -                             | \$ 5                          | -100.0%                               | \$ -                              | N/A   |
| Interest on demand deposit accounts      | 48                                   | -                                | 42                            | -100.0%                               | -                                 | N/A   |
| Interest earnings                        | 54                                   | -                                | 47                            | -100.0%                               | -                                 | N/A   |
| Total operating revenues                 | 54                                   | -                                | 47                            | -100.0%                               | -                                 | N/A   |
| <b>Expenditures:</b>                     |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>               |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                        | 1,360,000                            | 1,395,000                        | 1,395,000                     | 2.6%                                  | 1,435,000                         | 2.9%  |
| Interest payment                         | 457,075                              | 416,275                          | 416,275                       | -8.9%                                 | 381,400                           | -8.4%                                       |
| Fiscal agent fees                        | 2,200                                | 2,200                            | 2,200                         | 0.0%                                  | 2,200                             | 0.0%  |
| Total expenditures                       | 1,819,275                            | 1,813,475                        | 1,813,475                     | -0.3%                                 | 1,818,600                         | 0.3%  |
| <b>Other financing sources:</b>          |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from Wastewater Fund | 1,817,075                            | 1,811,275                        | 1,382,000                     | -0.3%                                 | 1,820,000                         | 0.5%  |
| Total transfers from other funds         | 1,817,075                            | 1,811,275                        | 1,382,000                     | -0.3%                                 | 1,820,000                         | 0.5%  |
| Net change in fund balance               | (2,146)                              | (2,200)                          |                               |                                       | 1,400                             | 163.6%                                      |
| Beginning fund balance                   | 559,299                              | 557,153                          |                               | -0.4%                                 | 554,953                           | -0.4%                                       |
| Ending fund balance                      | \$ 557,153                           | \$ 554,953                       |                               | -0.4%                                 | \$ 556,353                        |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

---

**FUND:** 212 2007 \$35M LCDA PUBLIC IMPROVEMENT BONDS  
**DEPARTMENT:** 16 OTHER DEBT  
**DIVISION:** 01 OTHER DEBT

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This issue is the first (or one of two issues) issue authorized as part of a \$90,000,000 bond issue approved in 2006. The purpose of this issue of Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series 2007 for \$35,000,000 was for the acquiring, constructing, or improvement of streets and roads, parks and recreation facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. It is due in annual amounts of \$1,110,000 to \$2,115,000 through 2023 with an interest rate of 4 percent. The revised current debt as of August 1, 2015 is \$9,080,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 212 2007 \$35M PUBLIC IMPROVEMENT BONDS</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                                     |                                      |                                  |                               |                                       |                                   |   |
| Interest on demand deposit accounts                  | \$ 72                                | \$ -                             | \$ 66                         | -100.0%                               | \$ -                              | N/A   |
| Interest earnings                                    | 72                                   | -                                | 66                            | -100.0%                               | -                                 | N/A   |
| Total operating revenues                             | 72                                   | -                                | 66                            | -100.0%                               | -                                 | N/A   |
| <b>Expenditures:</b>                                 |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>                           |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                            |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                                    | 1,430,000                            | 1,490,000                        | 1,490,000                     | 4.2%                                  | 1,550,000                         | 4.0%  |
| Interest payment                                     | 1,251,138                            | 1,193,938                        | 944,021                       | -4.6%                                 | 384,588                           | -67.8%                                      |
| Fiscal agent fees                                    | 2,200                                | 2,200                            | 2,200                         | 0.0%                                  | 2,200                             | 0.0%  |
| Total expenditures                                   | 2,683,338                            | 2,686,138                        | 2,436,221                     | 0.1%                                  | 1,936,788                         | -27.9%                                      |
| <b>Other financing sources:</b>                      |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from Riverboat Fund              | 1,374,025                            | 1,342,245                        | 1,010,000                     | -2.3%                                 | 848,020                           | -36.8%                                      |
| Interfund transfers from Wastewater Fund             | 500,000                              | 500,000                          | 370,000                       | 0.0%                                  | 500,000                           | 0.0%  |
| Interfund transfers from Capital Project Fund        | 809,115                              | 843,695                          | 625,000                       | 4.3%                                  | 588,770                           | -30.2%                                      |
| Total transfers from other funds                     | 2,683,140                            | 2,685,940                        | 2,005,000                     | 0.1%                                  | 1,936,790                         | -27.9%                                      |
| Net change in fund balance                           | (126)                                | (198)                            |                               |                                       | 2                                 | 101.0%                                      |
| Beginning fund balance                               | 1,143,110                            | 1,142,984                        |                               | 0.0%                                  | 1,142,786                         | 0.0%  |
| Ending fund balance                                  | <u>\$ 1,142,984</u>                  | <u>\$ 1,142,786</u>              |                               | 0.0%                                  | <u>\$ 1,142,788</u>               |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

---

**FUND:** 213 2014 \$15.825M REFUNDING PUBLIC IMPROVEMENT BONDS  
**DEPARTMENT:** 16 OTHER DEBT  
**DIVISION:** 01 OTHER DEBT

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The proceeds of the Series 2014 Bonds are to be used for the purpose of (i) advance refunding the LCDA's \$34,480,000 Revenue Bonds (City of Lake Charles Public Improvement Projects) Series 2007 maturing May 1, 2018; May 1, 2019, May 1, 2022; May 1, 2024; and May 1, 2027; and (II) ;paying the costs of issuance of the Series 2014 Bonds. The Series 2007 Bonds were issued for the purpose of providing funds to the City to (i) acquire, construct, or improve streets and roads, parks and recreational facilities, water and waste water systems, downtown and/or lakefront development infrastructure and economic development facilities within the City and pursuant to cooperative endeavor agreements with Calcasieu Parish; (ii) purchase a reserve fund surety bond; and (iii) pay the costs of issuance of the Series 2007 Bonds, including the premium for a bond insurance policy insuring the Series 2007 Bonds. The current debt as of August 1, 2015 is \$15,775,000 with interest rates of 4 percent to 3 percent.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 213 2014 \$15.825M REFUNDING PUBLIC IMPROVEMENT BONDS</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>   |                                      |                                  |                               |                                       |                                   |   |
| Interest on demand deposit accounts                                | \$ -                                 | \$ -                             | \$ 2                          | N/A                                   | \$ -                              | N/A   |
| Interest earnings  | -                                    | -                                | 2                             | N/A                                   | -                                 | N/A   |
| Total operating revenues   | -                                    | -                                | 2                             | N/A                                   | -                                 | N/A   |
| <b>Expenditures:</b>   |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>   |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>  |                                      |                                  |                               |                                       |                                   |   |
| Principal payment  | -                                    | -                                | 50,000                        | N/A                                   | 170,000                           | N/A   |
| Interest payment   | -                                    | -                                | 193,709                       | N/A                                   | 575,325                           | N/A   |
| Fiscal agent fees  | -                                    | -                                | -                             | N/A                                   | 4,000                             | N/A   |
| Total expenditures   | -                                    | -                                | 243,709                       | N/A                                   | 749,325                           | N/A   |
| <b>Other financing sources:</b>                                    |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from Riverboat Fund                            | -                                    | -                                | -                             | N/A                                   | 442,265                           | N/A   |
| Interfund transfers from Capital Project Fund                      | -                                    | -                                | -                             | N/A                                   | 307,060                           | N/A   |
| Total transfers from other funds                                   | -                                    | -                                | -                             | N/A                                   | 749,325                           | N/A   |
| Net change in fund balance   | -                                    | -                                | (243,707)                     | N/A                                   | -                                 | N/A   |
| Beginning fund balance   | -                                    | -                                |                               | N/A                                   | -                                 | N/A   |
| Ending fund balance  | \$ -                                 | \$ -                             |                               | N/A                                   | \$ -                              |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 214 2010 \$40M LCDA PUBLIC IMPROVEMENT BONDS  
**DEPARTMENT:** 16 OTHER DEBT  
**DIVISION:** 01 OTHER DEBT

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This issue is the second (two of two issues) issue authorized as part of a \$90,000,000 bond issue approved in 2006. The proceeds of this Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds Series 2010 for \$40,000,000 will provide phase two funding for the purpose of acquiring, constructing, or improving streets and roads, parks and recreational facilities, water and wastewater systems, downtown and/or lakefront development infrastructure and economic development facilities within the City. It is due in amounts of \$1,575,000 to \$3,200,000 through 2027, and interest rates range from 2 percent to 4.125 percent. The current debt as of August 1, 2015 is \$30,410,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 214 2010 \$40M PUBLIC IMPROVEMENT BONDS</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                                     |                                      |                                  |                               |                                       |                                   |   |
| Interest on demand deposit accounts                  | \$ 123                               | \$ -                             | \$ 165                        | -100.0%                               | \$ -                              | N/A   |
| Interest earnings                                    | 123                                  | -                                | 165                           | -100.0%                               | -                                 | N/A   |
| Total operating revenues                             | 123                                  | -                                | 165                           | -100.0%                               | -                                 | N/A   |
| <b>Expenditures:</b>                                 |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>                           |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                            |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                                    | 1,850,000                            | 1,905,000                        | 1,905,000                     | 3.0%                                  | 1,965,000                         | 3.1%  |
| Interest payment                                     | 1,479,256                            | 1,423,756                        | 1,423,756                     | -3.8%                                 | 1,366,610                         | -4.0%                                       |
| Fiscal agent fees                                    | 2,750                                | 4,000                            | 2,750                         | 45.5%                                 | 4,000                             | 0.0%  |
| Total expenditures                                   | 3,332,006                            | 3,332,756                        | 3,331,506                     | 0.0%                                  | 3,335,610                         | 0.1%  |
| <b>Other financing sources:</b>                      |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from Riverboat Fund              | 2,097,885                            | 2,046,430                        | 1,750,000                     | -2.5%                                 | 1,968,740                         | -3.8%                                       |
| Interfund transfers from Capital Project Fund        | 1,235,375                            | 1,286,326                        | 955,000                       | 4.1%                                  | 1,366,870                         | 6.3%  |
| Total transfers from other funds                     | 3,333,260                            | 3,332,756                        | 2,705,000                     | 0.0%                                  | 3,335,610                         | 0.1%  |
| Net change in fund balance                           | 1,377                                | -                                | (626,341)                     | -100.0%                               | -                                 | N/A   |
| Beginning fund balance                               | 1,054,827                            | 1,056,204                        |                               | 0.1%                                  | 1,056,204                         | 0.0%  |
| Ending fund balance                                  | <u>\$ 1,056,204</u>                  | <u>\$ 1,056,204</u>              |                               | 0.0%                                  | <u>\$ 1,056,204</u>               |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 216 2011 \$21M DEQ SEWER LOAN**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This Department of Environmental Quality \$21,000,000 sewer loan will be used for wastewater system improvements. Phase I will include improvements to Wastewater Treatment Plant A involving headworks improvements, preliminary treatment improvement, final clarification improvements, digester improvements, electrical system upgrades and automation of process equipment and vales and miscellaneous structural rehabilitation and improvements. Work at Wastewater Treatment Plant B/C Pump Station will include a new pump station to divert flow to Plant D, including miscellaneous in-plant modifications for the location and connection of the new pump station with existing wastewater collection and pumping system infrastructure; miscellaneous in-plant modifications to allow for economic sizing of the B/C pump station; and miscellaneous wastewater collection system rehabilitation and improvements for the diversion on flow within the system to reduce the overall size of the B/C pump station. There will also be work done to the Wastewater Treatment Plant BC force main. The first annual interest cost of \$199,500 was due December 1, 2011, and the interest rate per annum is 0.95%. The current debt as of August 1, 2015 is \$3,934,647.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 216 2011 \$21M WASTEWATER DEQ LOAN</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                                |                                      |                                  |                               |                                       |                                   |   |
| Interest on demand deposit accounts             | \$ 662                               | \$ -                             | \$ 454                        | -100.0%                               | \$ -                              | N/A   |
| Interest earnings                               | 662                                  | -                                | 454                           | -100.0%                               | -                                 | N/A   |
| Total operating revenues                        | 662                                  | -                                | 454                           | -100.0%                               | -                                 | N/A   |
| <b>Expenditures:</b>                            |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>                      |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                       |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                               | 967,000                              | 977,000                          | 212,000                       | 1.0%                                  | 950,000                           | -2.8%                                       |
| Interest payment                                | 21,061                               | 14,370                           | 18,232                        | -31.8%                                | 25,000                            | 74.0%                                       |
| Fiscal agent fees                               | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| Administrative fee                              | 23,401                               | 31,930                           | 20,258                        | 36.4%                                 | 25,000                            | -21.7%                                      |
| Total expenditures                              | 1,011,462                            | 1,023,300                        | 250,490                       | 1.2%                                  | 1,000,000                         | -2.3%                                       |
| <b>Other financing sources:</b>                 |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from Wastewater Fund        | 1,200,000                            | 1,023,300                        | 746,000                       | -14.7%                                | 1,200,000                         | 17.3%                                       |
| Total transfers from other funds                | 1,200,000                            | 1,023,300                        | 746,000                       | -14.7%                                | 1,200,000                         | 17.3%                                       |
|   |                                      |                                  |                               | N/A                                   |                                   |   |
| Net change in fund balance                      | 189,200                              | -                                |                               |                                       | 200,000                           | N/A   |
| Beginning fund balance                          | 511,477                              | 700,677                          |                               | 37.0%                                 | 700,677                           | 0.0%  |
| Ending fund balance                             | \$ 700,677                           | \$ 700,677                       |                               | 0.0%                                  | \$ 900,677                        |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 225 SCHOOL BOARD SALES TAX DISTRICT 3**  
**DEPARTMENT: 16 OTHER DEBT**  
**DIVISION: 01 OTHER DEBT**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

An October 1, 2001 cooperative endeavor agreement among the City of Lake Charles, Sales Tax District No. Three of Calcasieu Parish, Louisiana, and Wal-Mart Stores, Inc., was signed to ensure that the Sales Tax District did not sustain a sudden and significant loss of tax revenues as a result of the relocation of the Wal-Mart Super Center to the City of Lake Charles. The District issued its Public School Improvement Sales Tax Revenue Bonds based on a 20 year 1.5 percent sales and use tax for schools and school related facilities to begin October 1, 2000. Since the acquisition and construction of the new Wal-Mart in the City would result in the closure of the existing Wal-Mart facility within the District, there would therefore be a loss of revenue. Therefore the agreement was done to replace the loss of sales tax revenues occasioned by the closure of the existing Wal-Mart store and the potential financial difficulties relative to the District's bonds arising from the closure of the existing Wal-Mart located in the District. It was therefore agreed to have the City of Lake Charles remit to the Sales Tax District an amount equal to 25 percent of the sales taxes collected for Wal-Mart attributable to this project, not to exceed \$350,000 in any one calendar year. The City would not be liable for payments after November 23, 2020 (which follows the expiration of the Sales Tax District's 1.5 percent tax). The current debt as of August 1, 2015 is \$1,664,492.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 225 SCHOOL BOARD SALES TAX DIST 3</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Expenditures:</b>                           |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>                     |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                      |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                              | \$ 253,386                           | \$ 350,000                       | \$ 172,666                    | 38.1%                                 | \$ 350,000                        | 0.0%  |
| Total expenditures                             | 253,386                              | 350,000                          | 172,666                       | 38.1%                                 | 350,000                           | 0.0%  |
| <b>Other financing sources:</b>                |                                      |                                  |                               |                                       |                                   |   |
| Interfund transfers from General Fund          | 253,386                              | 350,000                          | 172,666                       | 38.1%                                 | 350,000                           | 0.0%  |
| Total transfers from other funds               | 253,386                              | 350,000                          | 172,666                       | 38.1%                                 | 350,000                           | 0.0%  |
| Net change in fund balance                     | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| Beginning fund balance                         | -                                    | -                                |                               | N/A                                   | -                                 | N/A   |
| Ending fund balance                            | \$ -                                 | \$ -                             |                               | N/A                                   | \$ -                              | N/A   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 232 2011 \$3M CPTA CITY COURT COMPLEX  
**DEPARTMENT:** 16 OTHER DEBT  
**DIVISION:** 01 OTHER DEBT

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Series 2011 Calcasieu Parish Public Trust Authority Revenue Bonds (Lake Charles City Court Project) are for the purpose of financing the acquisition and construction of a new Lake Charles City Court/Ward Three Judicial Complex ("City Court") and infrastructure, improvements, including all furniture, fixtures, equipment, and other improvements incidental or necessary in connection therewith, to be located at 100 Mill Street, Lake Charles, Louisiana. The payment amounts through 2031 will range from \$95,000 to \$220,000 with an interest rate of 3.783 percent. The current debt as of August 1, 2015 is \$2,590,000.

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 232 2011 \$3M CITY COURT CPPTA</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>Revenues:</b>                            |                                      |                                  |                               |                                       |                                   |   |
| City Court building fund                    | \$ 213,000                           | \$ 213,561                       | \$ 212,560                    | 0.3%                                  | \$ 216,480                        | 1.4%  |
| Intergovernmental revenue                   | 213,000                              | 213,561                          | 212,560                       | 0.3%                                  | 216,480                           | 1.4%  |
| Interest on demand deposit accounts         | 7                                    | -                                | -                             | -100.0%                               | -                                 | N/A   |
| Total operating revenues                    | 213,007                              | 213,561                          | 212,560                       | 0.3%                                  | 216,480                           | 1.4%  |
| <b>Expenditures:</b>                        |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 16 OTHER DEBT</b>                  |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 01 OTHER DEBT</b>                   |                                      |                                  |                               |                                       |                                   |   |
| Principal payment                           | 105,000                              | 110,000                          | -                             | 4.8%                                  | 115,000                           | 4.5%  |
| Interest payment                            | 104,127                              | 100,061                          | -                             | -3.9%                                 | 97,980                            | -2.1%                                       |
| Fiscal agent fees                           | 2,500                                | 3,500                            | 2,083                         | 40.0%                                 | 3,500                             | 0.0%  |
| Total expenditures                          | 211,627                              | 213,561                          | 2,083                         | 0.9%                                  | 216,480                           | 1.4%  |
| Net change in fund balance                  | 1,380                                | -                                | 210,477                       | -100.0%                               | -                                 | N/A   |
| Beginning fund balance                      | 106,202                              | 107,582                          |                               | 1.3%                                  | 107,582                           | 0.0%  |
| Ending fund balance                         | \$ 107,582                           | \$ 107,582                       |                               | 0.0%                                  | \$ 107,582                        |   |

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# **ENTERPRISE FUNDS**

**TRANSIT**

**WATER UTILITY**

**CIVIC CENTER**

**GOLF COURSE**

**Enterprise Funds are used for public services which are similar in nature to business enterprises or are required to be accounted for in a similar manner.**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**ENTERPRISE FUNDS SUMMARY**

|                                      | <u>Transit</u>   | <u>Water</u>          | <u>Civic<br/>Center</u> | <u>Golf<br/>Course</u> | <u>Total</u>          |
|--------------------------------------|------------------|-----------------------|-------------------------|------------------------|-----------------------|
| <b>Revenues:</b>                     |                  |                       |                         |                        |                       |
| Intergovernmental                    | \$ 1,954,213     | \$ 800,000            | \$ 800,000              | \$ -                   | \$ 3,554,213          |
| Charges for services                 | 178,400          | 12,078,300            | 1,002,300               | 1,024,400              | 14,283,400            |
| Use of money and property            | -                | 232,000               | 1,100                   | 1,000                  | 234,100               |
| Total operating revenues             | <u>2,132,613</u> | <u>13,110,300</u>     | <u>1,803,400</u>        | <u>1,025,400</u>       | <u>18,071,713</u>     |
| <b>Operating Expenditures:</b>       |                  |                       |                         |                        |                       |
| Finance                              | -                | 1,408,034             | -                       | -                      | 1,408,034             |
| Public Works                         | 2,802,198        | 9,386,683             | -                       | -                      | 12,188,881            |
| Community Services                   | -                | -                     | 2,770,214               | 1,671,563              | 4,441,777             |
| Total operating expenditures         | <u>2,802,198</u> | <u>10,794,717</u>     | <u>2,770,214</u>        | <u>1,671,563</u>       | <u>18,038,692</u>     |
| <b>Capital Expenditures:</b>         |                  |                       |                         |                        |                       |
| Public Works                         | 374,000          | 3,800,000             | -                       | -                      | 4,174,000             |
| Community Services                   | -                | -                     | 1,000,000               | 200,000                | 1,200,000             |
| Total capital expenditures           | <u>374,000</u>   | <u>3,800,000</u>      | <u>1,000,000</u>        | <u>200,000</u>         | <u>5,374,000</u>      |
| Total expenditures                   | <u>3,176,198</u> | <u>14,594,717</u>     | <u>3,770,214</u>        | <u>1,871,563</u>       | <u>23,412,692</u>     |
| <b>Other financing sources:</b>      |                  |                       |                         |                        |                       |
| Operating transfers from other funds | 1,043,585        | -                     | 966,814                 | 646,163                | 2,656,562             |
| Capital transfers from other funds   | -                | -                     | -                       | 200,000                | 200,000               |
| Total transfers                      | <u>1,043,585</u> | <u>-</u>              | <u>966,814</u>          | <u>846,163</u>         | <u>2,856,562</u>      |
| Net Income (loss)                    | <u>\$ -</u>      | <u>\$ (1,484,417)</u> | <u>\$ (1,000,000)</u>   | <u>\$ -</u>            | <u>\$ (2,484,417)</u> |

Note: Capital revenues, expenditures and transfer are included in above totals.  
All capital expenses are detailed in the Capital Budget.



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 401 TRANSIT FUND REVENUES</b> |                                      |                                  |                               |                                       |                                   |   |
| FEDERAL TRANSIT-OPERATION              | \$ 938,439                           | \$ 1,013,378                     | \$ 626,855                    | 8.0%                                  | \$ 1,016,044                      | 0.3%  |
| FEDERAL TRANSIT-PLAN/MAIN              | 387,155                              | 439,348                          | 234,527                       | 13.5%                                 | 518,969                           | 18.1%                                       |
| FEDERAL PROGRAMS                       | 1,325,594                            | 1,452,726                        | 861,382                       | 9.6%                                  | 1,535,013                         | 5.7%  |
| DEPT OF TRANSPORTATION                 | 121,987                              | 120,000                          | 101,307                       | -1.6%                                 | 120,000                           | 0.0%  |
| STATE REVENUE                          | 121,987                              | 120,000                          | 101,307                       | -1.6%                                 | 120,000                           | 0.0%  |
| INTERGOVERNMENTAL                      | 1,447,581                            | 1,572,726                        | 962,689                       | 8.6%                                  | 1,655,013                         | 5.2%  |
| DEMAND DEPOSIT ACCOUNTS                | 9                                    | -                                | 8                             | -100.0%                               | -                                 | N/A   |
| INTEREST                               | 9                                    | -                                | 8                             | -100.0%                               | -                                 | N/A   |
| RENTALS/LEASES                         | 32,337                               | 35,000                           | 29,398                        | 8.2%                                  | 35,000                            | 0.0%  |
| SALE OF OLD EQUIPMENT                  | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| BUS FARES                              | 110,730                              | 105,000                          | 89,543                        | -5.2%                                 | 115,000                           | 9.5%  |
| TRANSIT ADVERTISING                    | 24,460                               | 25,000                           | 18,175                        | 2.2%                                  | 22,000                            | -12.0%                                      |
| PARA-TRANSIT FARES                     | 6,276                                | 6,000                            | 5,226                         | -4.4%                                 | 6,400                             | 6.7%  |
| TRANSIT                                | 141,466                              | 136,000                          | 112,944                       | -3.9%                                 | 143,400                           | 5.4%  |
| MISC INSURANCE CLAIMS                  | 15,951                               | -                                | 13,543                        | -100.0%                               | -                                 | N/A   |
| INSURANCE REVENUES                     | 15,951                               | -                                | 13,543                        | -100.0%                               | -                                 | N/A   |
| USE OF MONEY & PROPERTY                | 189,763                              | 171,000                          | 155,893                       | -9.9%                                 | 178,400                           | 4.3%  |
| IF TRSF GENERAL FUND                   | 840,484                              | 943,215                          | 683,000                       | 12.2%                                 | 968,785                           | 2.7%  |
| INTERFUND TRSF - GENERAL FUND          | 840,484                              | 943,215                          | 683,000                       | 12.2%                                 | 968,785                           | 2.7%  |
| NONREVENUE RECEIPTS                    | 840,484                              | 943,215                          | 683,000                       | 12.2%                                 | 968,785                           | 2.7%  |
| EXCESS OF REV OVER/UNDER EXP           | 209,057                              | -                                | -                             | -100.0%                               | -                                 | N/A   |
| NON-OPERATING REVENUE                  | 209,057                              | -                                | -                             | -100.0%                               | -                                 | N/A   |
| TRANSIT FUND                           | \$ 2,686,885                         | \$ 2,686,941                     | \$ 1,801,582                  | 0.0%                                  | \$ 2,802,198                      | 4.3%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 401 TRANSIT**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 09 TRANSIT-OPERATION**

**GOAL MISSION STATEMENT:**

To provide dependable means of transportation for those citizens without transportation.

**FUNCTION DESCRIPTION:**

This division includes the administrative and operations segment of Transit. Major capital acquisition costs are budgeted separately for purposes of federal capital grant funds. Depreciation expense is recorded in this fund but excluded for budget presentation and control purposes. Operating expenses other than depreciation are normally eligible for fifty percent federal reimbursement from FTA and are included in this division. This division provides bus transportation for residents within the City of Lake Charles. There are currently five fixed routes operating within the City which run Monday through Friday from 5:45 a.m. through 5:45 p.m. except on City holidays. The Para Transit service offers a special mode of transportation to disabled persons who have met federal eligibility guidelines. The transit system is equipped with vans with wheelchair access and can transport passengers from origin to destination, such as hospital clinics, doctor's offices, medical centers, grocery stores, pharmacies, and more.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
| Bus riders  | 267,126               | 249,561                  | 257,209                  |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Transit Operation     | 18                                 | 18                             | 18.5                            | 18.5                            | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 401 TRANSIT  
**DEPARTMENT:** 06 PUBLIC WORKS  
**DIVISION:** 10 TRANSIT-PLANNING/MAINTENANCE

**GOAL MISSION STATEMENT:**

To provide dependable means of transportation for those citizens without transportation.

**FUNCTION DESCRIPTION:**

This division functions as the planning and maintenance arm of the Transit operation. Expenses in this division are reimbursed by FTA at 80 percent.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count        | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|------------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Transit Planning/Maintenance | 1                                  | 1                              | 1                               | 1                               | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 401 TRANSIT</b>                         |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 06 PUBLIC WORKS</b>                     |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 09 TRANSIT-OPERATION</b>                 |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                              | \$ 599,534                           | \$ 629,100                       | \$ 484,806                    | 4.9%                                  | \$ 654,900                        | 4.1%  |
| Fringe Benefits                                  | 211,200                              | 241,300                          | 163,456                       | 14.3%                                 | 229,000                           | -5.1%                                       |
| General Operating Services                       | 3,747                                | 7,100                            | 4,524                         | 89.5%                                 | 8,100                             | 14.1%                                       |
| Insurance - Property, AL, GL, WC                 | 644,793                              | 682,516                          | 676,254                       | 5.9%                                  | 713,217                           | 4.5%  |
| Maintenance & Rentals                            | 19,952                               | 20,450                           | 12,918                        | 2.5%                                  | 24,150                            | 18.1%                                       |
| Utilities  | 55,023                               | 63,300                           | 41,495                        | 15.0%                                 | 57,600                            | -9.0%                                       |
| Contractual Services & Projects                  | 1,825                                | 12,550                           | 1,707                         | 587.7%                                | 6,150                             | -51.0%                                      |
| General Supplies                                 | 9,974                                | 18,450                           | 10,802                        | 85.0%                                 | 16,450                            | -10.8%                                      |
| Gasoline   | 192,301                              | 200,000                          | 112,976                       | 4.0%                                  | 180,000                           | -10.0%                                      |
| Materials & Equipment                            | 13,518                               | 20,300                           | 10,956                        | 50.2%                                 | 19,900                            | -2.0%                                       |
| Special Current Charges                          | 242,017                              | 242,690                          | 101,327                       | 0.3%                                  | 244,020                           | 0.5%  |
| TRANSIT OPERATIONS                               | <u>1,993,884</u>                     | <u>2,137,756</u>                 | <u>1,621,221</u>              | 7.2%                                  | <u>2,153,487</u>                  | 0.7%  |
| <b>DIV: 10 TRANST-PLANNING/MAINTENANCE</b>       |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                              | 4,586                                | 33,900                           | 30,055                        | 639.2%                                | 38,300                            | 13.0%                                       |
| Fringe Benefits                                  | 1,293                                | 15,700                           | 10,222                        | 1114.2%                               | 15,300                            | -2.5%                                       |
| General Operating Services                       | -                                    | 250                              | -                             | N/A                                   | -                                 | -100.0%                                     |
| Maintenance & Rentals                            | 233,995                              | 270,000                          | 148,699                       | 15.4%                                 | 260,000                           | -3.7%                                       |
| Contractual Services & Projects                  | -                                    | 2,000                            | -                             | N/A                                   | 2,000                             | 0.0%  |
| General Supplies                                 | -                                    | 1,625                            | 64                            | N/A                                   | 12,000                            | 638.5%                                      |
| Automotive Supplies                              | 95,171                               | 95,000                           | 84,454                        | -0.2%                                 | 100,000                           | 5.3%  |
| Materials & Equipment                            | -                                    | 500                              | 535                           | N/A                                   | 500                               | 0.0%  |
| Major Acquisitions & Improvements                | -                                    | -                                | -                             | N/A                                   | 30,000                            | N/A   |
| Special Current Charges                          | 130,116                              | 130,210                          | 50,000                        | 0.1%                                  | 190,611                           | 46.4%                                       |
| TRANSIT PLANNING/MAINTENANCE                     | <u>465,161</u>                       | <u>549,185</u>                   | <u>324,029</u>                | 18.1%                                 | <u>648,711</u>                    | 18.1%                                       |
| <b>TRANSIT OPERATIONS &amp; PLAN &amp; MAINT</b> | <u>2,459,045</u>                     | <u>2,686,941</u>                 | <u>1,945,250</u>              | 9.3%                                  | <u>2,802,198</u>                  | 4.3%  |
| Capitalization of Fixed Assets                   | (145,170)                            | -                                | -                             | 100.0%                                | -                                 | N/A   |
| Depreciation Expense                             | 373,010                              | -                                | -                             | -100.0%                               | -                                 | N/A   |
| <b>TRANSIT OPERATING FUND</b>                    | <u>\$ 2,686,885</u>                  | <u>\$ 2,686,941</u>              | <u>\$ 1,945,250</u>           | 0.0%                                  | <u>\$ 2,802,198</u>               | 4.3%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 411 TRANSIT CAPITAL  
**DEPARTMENT:** 15 CAPITAL-GENERAL GOVERNMENT  
**DIVISION:** 05 TRANSIT CAPITAL GRANTS

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

This fund is used for budget control purposes to account for Transit capital contributions from the Federal Transit Authority (FTA) and City sources. Prior year expenditures were for the new transit facility that was completed in fiscal year 2013. The 2015 proposed expenditures include the purchase of a new bus, passenger shelters, and the construction of a wash rack.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 411 TRANSIT - CAPITAL REVENUES</b> |                                      |                                  |                               |                                       |                                   |   |
| FEDERAL TRANSIT-CAPITAL                     | \$ 54,796                            | \$ 544,180                       | \$ 504,553                    | 893.1%                                | \$ 299,200                        | -45.0%                                      |
| FEDERAL - STIMULUS FUNDS                    | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| FEDERAL PROGRAMS                            | 54,796                               | 544,180                          | 504,553                       | 893.1%                                | 299,200                           | -45.0%                                      |
| INTERGOVERNMENTAL                           | 54,796                               | 544,180                          | 504,553                       | 893.1%                                | 299,200                           | -45.0%                                      |
| INTEREST ON INVESTMENTS                     | 10                                   | -                                | 8                             | -100.0%                               | -                                 | N/A   |
| DEMAND DEPOSIT ACCOUNTS                     | 301                                  | -                                | 86                            | -100.0%                               | -                                 | N/A   |
| INTEREST                                    | 311                                  | -                                | 94                            | -100.0%                               | -                                 | N/A   |
| USE OF MONEY & PROPERTY                     | 311                                  | -                                | 94                            | -100.0%                               | -                                 | N/A   |
| IF TRSF GENERAL FUND                        | -                                    | 110,219                          | -                             | N/A                                   | 74,800                            | N/A   |
| NONREVENUE RECEIPTS                         | -                                    | 110,219                          | -                             | N/A                                   | 74,800                            | N/A   |
| EXCESS OF REV OVER/UNDER EXP                | 103,851                              | -                                | -                             | -100.0%                               | -                                 | N/A   |
| NON-OPERATING REVENUE                       | 103,851                              | -                                | -                             | -100.0%                               | -                                 | N/A   |
| TRANSIT - CAPITAL                           | <u>\$ 158,958</u>                    | <u>\$ 654,399</u>                | <u>\$ 504,647</u>             | 311.7%                                | <u>\$ 374,000</u>                 | -42.8%                                      |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                     | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|-------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 411 TRANSIT CAPITAL</b>    |                                      |                                  |                               |                                       |                                   |   |
| DEPT: 15 CAPITAL-GENERAL GOVERNMENT |                                      |                                  |                               |                                       |                                   |   |
| DIV: 05 TRANSIT CAPITAL GRANTS      |                                      |                                  |                               |                                       |                                   |   |
| Contractual Services & Projects     | \$ 153,926                           | \$ -                             | \$ 511,087                    | -100.0%                               | \$ -                              | N/A   |
| Major Acquisitions & Improvements   | -                                    | 654,399                          | 30,876                        | N/A                                   | 374,000                           | -42.8%                                      |
| Special Current Charges             | 5,032                                | -                                | 5,200                         | -100.0%                               | -                                 | N/A   |
| TRANSIT CAPITAL                     | <u>\$ 158,958</u>                    | <u>\$ 654,399</u>                | <u>\$ 547,163</u>             | 311.7%                                | <u>\$ 374,000</u>                 | -42.8%                                      |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 405 WATER UTILITY FUND REVENUES</b> |                                      |                                  |                               |                                       |                                   |   |
| CALCASIEU PARISH POLICE JURY                 | \$ 82,622                            | \$ -                             | \$ -                          | -100.0%                               | \$ -                              | N/A   |
| STATE CAPITAL OUTLAY - FP&C                  | -                                    | -                                | -                             | N/A                                   | 800,000                           | N/A   |
| ** INTERGOVERNMENTAL                         | 82,622                               | -                                | -                             | -100.0%                               | 800,000                           | N/A   |
|  |                                      |                                  |                               | N/A                                   |                                   | N/A   |
| WATER SERVICE                                | 10,128,057                           | 10,000,000                       | 8,604,105                     | -1.3%                                 | 10,400,000                        | 4.0%  |
| TAPPING FEES                                 | 250,344                              | 210,000                          | 215,304                       | -16.1%                                | 240,000                           | 14.3%                                       |
| RECONNECT FEES                               | 22,301                               | 25,000                           | 15,545                        | 12.1%                                 | 20,000                            | -20.0%                                      |
| SERVICE CHARGES                              | 96,374                               | 93,000                           | 71,463                        | -3.5%                                 | 90,000                            | -3.2%                                       |
| WATER MAIN EXTENSIONS                        | 65,021                               | 45,000                           | 46,263                        | -30.8%                                | 53,000                            | 17.8%                                       |
| MISCELLANEOUS                                | 22,985                               | 20,000                           | 18,460                        | -13.0%                                | 20,000                            | 0.0%  |
| SAFE DRINKING WATER ADMIN FEE                | 96,356                               | 96,000                           | 80,316                        | -0.4%                                 | 98,000                            | 2.1%  |
| LATE FEES                                    | 212,435                              | 200,000                          | 181,015                       | -5.9%                                 | 218,000                           | 9.0%  |
| CAPITAL IMPROVEMENT FEES                     | 548,625                              | 525,000                          | 476,408                       | -4.3%                                 | 576,300                           | 9.8%  |
| LAB FEES                                     | 2,636                                | 2,000                            | 2,650                         | -24.1%                                | 3,000                             | 50.0%                                       |
| CHARGES FOR SERVICES                         | 11,445,134                           | 11,216,000                       | 9,711,529                     | -2.0%                                 | 11,718,300                        | 4.5%  |
| SERVICES PROVIDED BILLING SERVICES           | 440,000                              | 375,000                          | 375,000                       | -14.8%                                | 360,000                           | -4.0%                                       |
| INTEREST ON INVESTMENTS                      | 82,290                               | 40,000                           | 77,584                        | -51.4%                                | 60,000                            | 50.0%                                       |
| DEMAND DEPOSIT ACCOUNTS                      | 4,993                                | 4,000                            | 2,924                         | -19.9%                                | 4,000                             | 0.0%  |
| UNREALIZED GAIN/LOSS INVEST                  | (7,517)                              | -                                | -                             | 100.0%                                | -                                 | N/A   |
| INTEREST                                     | 79,766                               | 44,000                           | 80,508                        | -44.8%                                | 64,000                            | 45.5%                                       |
| PENALTY-WATER UTILITY                        | 148,401                              | 135,000                          | 127,509                       | -9.0%                                 | 150,000                           | 11.1%                                       |
| GENERAL MISCELLANEOUS REVENUE                | 18,868                               | 18,000                           | 16,700                        | -4.6%                                 | 18,000                            | 0.0%  |
| MISC INSURANCE CLAIMS                        | 8,426                                | 5,000                            | 829                           | -40.7%                                | -                                 | -100.0%                                     |
| SALE OF OLD EQUIPMENT                        | 5,867                                | -                                | 18,690                        | -100.0%                               | -                                 | N/A   |
| USE OF MONEY & PROPERTY                      | 261,328                              | 158,000                          | 163,728                       | -39.5%                                | 168,000                           | 6.3%  |
| EXCESS OF REV OVER/UNDER EXP                 | (2,385,996)                          | 3,174,529                        | -                             | 233.0%                                | 1,484,417                         | -53.2%                                      |
| FUND 405 WATER UTILITY FUND                  | \$ 9,843,088                         | \$ 14,967,529                    | \$ 10,330,765                 | 52.1%                                 | \$ 13,794,717                     | -7.8%                                       |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND:** 405 WATER FUND  
**DEPARTMENT:** 02 FINANCE  
**DIVISION:** 04 WATER BUSINESS OFFICE

**GOAL MISSION STATEMENT:**

To provide customers with a clean, safe, and dependable supply of drinking water at a reasonable rate; to provide the highest quality customer service when dealing with the public.

**FUNCTION DESCRIPTION:**

The Water Business Office is responsible for the reading of the water meters, monthly billing of the water and sewer customers, and the collection of those fees. The Water Utility Fund accounts for the operation and improvement of the public water system. All expenses and outlays are funded entirely by water system revenues or specifically authorized capital contributions for specified improvements. It includes the Water Business Office, water production and distribution, and capital expenditures.

**DEMAND PERFORMANCE INDICATORS:**

| Description     | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-----------------|-----------------------|--------------------------|--------------------------|
| Water customers | 30,042                | 29,942                   | 30,000                   |
|                 |                       |                          |                          |
|                 |                       |                          |                          |
|                 |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Water Business Office | 12                                 | 12                             | 12                              | 12                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 405 WATER FUND</b>          |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 02 FINANCE</b>              |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 04 WATER BUSINESS OFFICE</b> |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                  | \$ 361,729                           | \$ 412,600                       | \$ 289,978                    | 14.1%                                 | \$ 411,400                        | -0.3%                                       |
| Fringe Benefits                      | 137,976                              | 163,500                          | 111,706                       | 18.5%                                 | 164,200                           | 0.4%  |
| General Operating Services           | 229,529                              | 243,325                          | 165,643                       | 6.0%                                  | 245,550                           | 0.9%  |
| Insurance - Property, AL, GL, WC     | 56,924                               | 59,770                           | 59,770                        | 5.0%                                  | 62,759                            | 5.0%  |
| Maintenance & Rentals                | 1,848                                | 6,000                            | 3,821                         | 224.7%                                | 6,200                             | 3.3%  |
| Utilities                            | 1,974                                | 2,000                            | 1,614                         | 1.3%                                  | 2,000                             | 0.0%  |
| Contractual Services & Projects      | 43,964                               | 58,000                           | 39,100                        | 31.9%                                 | 58,000                            | 0.0%  |
| General Supplies                     | 5,758                                | 7,725                            | 2,722                         | 34.2%                                 | 7,725                             | 0.0%  |
| Materials & Equipment                | 11,161                               | 23,000                           | 4,301                         | 106.1%                                | 17,200                            | -25.2%                                      |
| Major Acquisitions & Improvements    | -                                    | 10,000                           | -                             | N/A                                   | -                                 | -100.0%                                     |
| Special Current Charges              | 163,099                              | 326,286                          | (6,502)                       | 100.1%                                | 433,000                           | 32.7%                                       |
| WATER BUSINESS OFFICE                | <u>\$ 1,013,962</u>                  | <u>\$ 1,312,206</u>              | <u>\$ 672,153</u>             | 29.4%                                 | <u>\$ 1,408,034</u>               | 7.3%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 405 WATER FUND**  
**DEPARTMENT: 06 PUBLIC WORKS**  
**DIVISION: 11 WATER PRODUCTION AND DISTRIBUTION**

**GOAL MISSION STATEMENT:**

To provide customers with a clean, safe, and dependable supply of drinking water at a reasonable rate; to provide the highest quality customer service when dealing with the public; to ensure compliance with all governmental standards. .

**FUNCTION DESCRIPTION:**

The Water Production and Distribution Division handles the field work needs of providing clean water to the citizens of Lake Charles. It is responsible for the production, treatment and distribution of all water supplied to the citizens of Lake Charles from its six water treatment plants. There are approximately 420 miles of water mains and 2,400 fire hydrants; and the division provides services to approximately 29,000 households and businesses. Also, all service work, meter reading, and the maintenance of water lines and facilities are performed by this division.

**DEMAND PERFORMANCE INDICATORS:**

| Description                               | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|---|-----------------------|--------------------------|--------------------------|
| Work Orders/Service Orders completed      |                       | 30,000                   | 30,000                   |
| Water mains (miles)                       |                       | 458                      | 465                      |
| Fire hydrants                             |                       | 2,850                    | 3,000                    |
| Maximum daily capacity (daily m. gallons) |                       | 22                       | 22                       |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count             | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Water Production and Distribution | 56                                 | 56                             | 58.5                            | 58.5                            | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 405 WATER FUND</b>              |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 06 PUBLIC WORKS</b>             |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 11 WATER PRODUCTION&amp;DIST</b> |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                      | \$ 1,654,853                         | \$ 1,898,500                     | \$ 1,397,288                  | 14.7%                                 | \$ 2,013,300                      | 6.0%  |
| Fringe Benefits                          | 585,934                              | 736,760                          | 482,402                       | 25.7%                                 | 731,000                           | -0.8%                                       |
| General Operating Services               | 28,704                               | 32,650                           | 15,515                        | 13.7%                                 | 32,650                            | 0.0%  |
| Insurance - Property, AL, GL, WC         | 796,112                              | 837,889                          | 834,454                       | 5.2%                                  | 879,233                           | 4.9%  |
| Maintenance & Rentals                    | 361,700                              | 420,200                          | 222,495                       | 16.2%                                 | 405,500                           | -3.5%                                       |
| Utilities                                | 936,881                              | 885,300                          | 676,296                       | -5.5%                                 | 955,000                           | 7.9%  |
| Contractual Services & Projects          | 329,728                              | 525,900                          | 259,253                       | 59.5%                                 | 724,400                           | 37.7%                                       |
| General Supplies                         | 1,119,597                            | 1,179,310                        | 777,808                       | 5.3%                                  | 1,174,450                         | -0.4%                                       |
| Automotive Supplies & Gasoline           | 188,341                              | 181,500                          | 128,383                       | -3.6%                                 | 181,300                           | -0.1%                                       |
| Materials & Equipment                    | 338,890                              | 524,850                          | 230,507                       | 54.9%                                 | 577,850                           | 10.1%                                       |
| Major Acquisitions & Improvements        | -                                    | 716,000                          | 79,224                        | N/A                                   | 790,000                           | 10.3%                                       |
| Special Current Charges                  | 916,285                              | 716,464                          | 270,739                       | -21.8%                                | 922,000                           | 28.7%                                       |
| WATER PRODUCTION&DISTRIBUTION            | <u>7,257,025</u>                     | <u>8,655,323</u>                 | <u>5,374,364</u>              | 19.3%                                 | <u>9,386,683</u>                  | 8.4%  |
| WATER OPERATIONS                         | <u>8,270,987</u>                     | <u>9,967,529</u>                 | <u>6,046,517</u>              | 20.5%                                 | <u>10,794,717</u>                 | 8.3%  |
| <b>CAPITAL EXPENDITURES</b>              |                                      |                                  |                               |                                       |                                   |   |
| Capital Project Expenses                 | 537,168                              | 5,000,000                        | 8,075                         | 830.8%                                | 3,800,000                         | -24.0%                                      |
| Capitalization of Fixed Assets           | (515,415)                            | -                                | -                             | 100.0%                                | -                                 | N/A   |
| Depreciation Expense                     | 1,550,348                            | -                                | -                             | -100.0%                               | -                                 | N/A   |
| TOTAL WATER FUND                         | <u>\$ 9,843,088</u>                  | <u>\$ 14,967,529</u>             | <u>\$ 6,054,592</u>           | 52.1%                                 | <u>\$ 14,594,717</u>              | -2.5%                                       |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 402 CIVIC CENTER FUND REVENUES</b> |                                      |                                  |                               |                                       |                                   |   |
| VENDOR'S COMPENSATION                       | \$ 594                               | \$ 660                           | \$ 498                        | 11.1%                                 | \$ 600                            | -9.1%                                       |
| VENDOR'S COMPENSATION                       | 594                                  | 660                              | 498                           | 11.1%                                 | 600                               | -9.1%                                       |
| GEN APPR-SALES TAX DED TO LCCC-STAT         | 200,000                              | 800,000                          | 527,151                       | 300.0%                                | 800,000                           | 0.0%  |
| INTERGOVERNMENTAL                           | 200,000                              | 800,000                          | 527,151                       | 300.0%                                | 800,000                           | 0.0%  |
| DEMAND DEPOSIT ACCOUNTS                     | 640                                  | 770                              | 227                           | 20.3%                                 | 500                               | -35.1%                                      |
| INTEREST                                    | 640                                  | 770                              | 227                           | 20.3%                                 | 500                               | -35.1%                                      |
| SALE OF OLD EQUIPMENT                       | 1,896                                | -                                | 1,144                         | -100.0%                               | -                                 | N/A   |
| RENTALS                                     | 471,085                              | 450,000                          | 424,393                       | -4.5%                                 | 485,000                           | 7.8%  |
| FOOD CONCESSIONS                            | 43,318                               | 66,250                           | 48,479                        | 52.9%                                 | 65,000                            | -1.9%                                       |
| EQUIPMENT RENTALS                           | 59,918                               | 46,000                           | 38,407                        | -23.2%                                | 50,000                            | 8.7%  |
| FOOD CATERER                                | 35,158                               | 30,000                           | 22,811                        | -14.7%                                | 30,000                            | 0.0%  |
| SOUVENIRS - NON FOOD ITEM                   | 2,464                                | 5,000                            | 5,307                         | 102.9%                                | 6,000                             | 20.0%                                       |
| COMMISSIONS                                 | 4,760                                | 5,000                            | 3,022                         | 5.0%                                  | 3,500                             | -30.0%                                      |
| SIGN RENTAL                                 | 2,455                                | 3,740                            | 100                           | 52.3%                                 | 1,000                             | -73.3%                                      |
| PARKING FEES - MONTHLY                      | 2,520                                | 2,800                            | 1,710                         | 11.1%                                 | 1,800                             | -35.7%                                      |
| TICKET SALES COMMISSIONS                    | 15,022                               | 14,000                           | 9,755                         | -6.8%                                 | 12,000                            | -14.3%                                      |
| BEER CONCESSIONS                            | 69,149                               | 68,000                           | 54,081                        | -1.7%                                 | 70,000                            | 2.9%  |
| LIQUOR CONCESSIONS                          | 112,810                              | 110,000                          | 98,285                        | -2.5%                                 | 120,000                           | 9.1%  |
| SOFT DRINK CONCESSIONS                      | 56,025                               | 63,000                           | 58,315                        | 12.4%                                 | 68,000                            | 7.9%  |
| CORKAGE FEE                                 | 41,303                               | 42,000                           | 46,403                        | 1.7%                                  | 48,000                            | 14.3%                                       |
| FREE-POUR LABOR                             | 6,839                                | 6,000                            | 3,910                         | -12.3%                                | 5,000                             | -16.7%                                      |
| MISCELLANEOUS                               | 2,229                                | 2,500                            | 348                           | 12.2%                                 | 1,500                             | -40.0%                                      |
| SPECTATOR'S INSURANCE                       | (328)                                | -                                | -                             | 100.0%                                | -                                 | N/A   |
| ADVERTISING                                 | 13,500                               | 13,500                           | 13,500                        | 0.0%                                  | 13,500                            | 0.0%  |
| FACILITY FEE-TICKET SALES                   | 27,606                               | 27,000                           | 17,528                        | -2.2%                                 | 22,000                            | -18.5%                                      |
| CIVIC CENTER                                | 967,729                              | 954,790                          | 847,498                       | -1.3%                                 | 1,002,300                         | 5.0%  |
| GENERAL REVENUE                             | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| USE OF MONEY & PROPERTY                     | 968,369                              | 955,560                          | 847,725                       | -1.3%                                 | 1,002,800                         | 4.9%  |
| IF TRSF GENERAL FUND                        | 1,202,977                            | 812,284                          | 606,000                       | -32.5%                                | 966,814                           | 19.0%                                       |
| NONREVENUE RECEIPTS                         | 1,202,977                            | 812,284                          | 606,000                       | -32.5%                                | 966,814                           | 19.0%                                       |
| EXCESS OF REV OVER/UNDER EXP                | (2,393,723)                          | -                                | -                             | 100.0%                                | -                                 | N/A   |
| NON-OPERATING REVENUE                       | (2,393,723)                          | -                                | -                             | 100.0%                                | -                                 | N/A   |
| CIVIC CENTER FUND                           | \$ (21,783)                          | \$ 2,568,504                     | \$ 1,981,374                  |                                       | \$ 2,770,214                      | 7.9%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND: 402 CIVIC CENTER**  
**DEPARTMENT: 09 COMMUNITY SERVICES**  
**DIVISION: 02 CIVIC CENTER**

**GOAL MISSION STATEMENT:**

To increase revenues by 10-15 percent; to increase the number of quality acts; to provide a clean, pleasant, safe, well maintained, and accessible atmosphere for all visitors; ensure each and every event is successful by working to accomplish the needs of all our customers in a friendly yet professional manner.

The mission of the Lake Charles Civic Center is to expand the cultural environment of Southwest Louisiana by providing a multi-purpose entertainment, meeting, and convention complex.

**FUNCTION DESCRIPTION:**

This division accounts for the operational costs of the Civic Center. Capital acquisitions and improvements are funded by capital contributions from other sources. Depreciation expense and accounting entries necessary for capitalization of fixed assets are recorded in the Civic Center Fund.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
| Rentals     | 471,084               | 480,000                  | 511,500                  |
| Events      | 333                   | 350                      | 365                      |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Civic Center          | 21                                 | 21                             | 25                              | 25                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                    | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 402 CIVIC CENTER</b>      |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 02 CIVIC CENTER</b>        |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                | \$ 959,936                           | \$ 983,650                       | \$ 761,081                    | 2.5%                                  | \$ 1,016,150                      | 3.3%  |
| Fringe Benefits                    | 252,586                              | 298,700                          | 202,129                       | 18.3%                                 | 283,500                           | -5.1%                                       |
| General Operating Services         | 6,442                                | 12,100                           | 2,739                         | 87.8%                                 | 10,025                            | -17.1%                                      |
| Insurance - Property, AL, GL, WC   | 118,889                              | 130,204                          | 124,107                       | 9.5%                                  | 136,214                           | 4.6%  |
| Maintenance & Rentals              | 184,768                              | 201,175                          | 133,097                       | 8.9%                                  | 212,150                           | 5.5%  |
| Utilities                          | 418,669                              | 403,400                          | 344,087                       | -3.6%                                 | 483,000                           | 19.7%                                       |
| Contractual Services & Projects    | 47,245                               | 59,700                           | 42,019                        | 26.4%                                 | 90,250                            | 51.2%                                       |
| General Supplies                   | 95,114                               | 93,725                           | 94,208                        | -1.5%                                 | 127,625                           | 36.2%                                       |
| Automotive Supplies & Gasoline     | 4,223                                | 3,150                            | 2,606                         | -25.4%                                | 3,400                             | 7.9%  |
| Materials & Equipment              | 141,233                              | 180,000                          | 169,590                       | 27.4%                                 | 197,200                           | 9.6%  |
| Major Acquisitions & Improvements  | -                                    | 130,500                          | 68,780                        | N/A                                   | 110,000                           | -15.7%                                      |
| Special Current Charges            | 90,540                               | 72,200                           | 11,984                        | -20.3%                                | 100,700                           | 39.5%                                       |
| CIVIC CENTER OPERATIONS            | <u>2,319,645</u>                     | <u>2,568,504</u>                 | <u>1,956,427</u>              | 10.7%                                 | <u>2,770,214</u>                  | 7.9%  |
| Capitalization of Fixed Assets     | (3,151,200)                          | -                                | -                             |                                       | -                                 | N/A   |
| Depreciation Expense               | <u>809,772</u>                       | <u>-</u>                         | <u>-</u>                      |                                       | <u>-</u>                          | N/A   |
| CIVIC CENTER FUND                  | <u>\$ (21,783)</u>                   | <u>\$ 2,568,504</u>              | <u>\$ 1,956,428</u>           |                                       | <u>\$ 2,770,214</u>               | 7.9%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 410 CIVIC CENTER CAPITAL  
**DEPARTMENT:** 15 CAPITAL-GENERAL GOVERNMENT  
**DIVISION:**

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

Civic Center Capital is utilized for budget control purposes to account for Civic Center capital contributions and the related improvements. Funding is accumulated from previous years for on-going repairs to the Civic Center. Community Development Block Grant Disaster Recovery Funds from Hurricane Ike and Gustav were previously authorized for renovations and weatherization to the Rosa Hart Theater area of the facility. This project is currently under contract. Funding in the fiscal year 2015 budget is primarily for repairs and upgrades to the facility.

**DEMAND PERFORMANCE INDICATORS:**

| Description | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|-------------|-----------------------|--------------------------|--------------------------|
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |
|             |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 410 CIVIC CENTER CAPITAL FUND REVENUES</b> |                                      |                                  |                               |                                       |                                   |   |
| STATE GEN APPR STX DED TO LCCC                      | \$ 4,568,767                         | \$ -                             | \$ -                          | -100.0%                               | \$ -                              | N/A   |
| DEPARTMENT OF MILITARY AFFAIRS (FEM/                | 3,011,758                            | -                                | -                             | -100.0%                               | -                                 | N/A   |
| STATE REVENUE                                       | 7,580,525                            | -                                | -                             | -100.0%                               | -                                 | N/A   |
| INTEREST ON INVESTMENTS                             | 18                                   | -                                | 6,265                         | -100.0%                               | -                                 | N/A   |
| DEMAND DEPOSIT ACCOUNTS                             | 607                                  | -                                | 1,659                         | -100.0%                               | -                                 | N/A   |
| INTEREST  | 625                                  | -                                | 7,924                         | -100.0%                               | -                                 | N/A   |
| USE OF MONEY & PROPERTY                             | 625                                  | -                                | 7,924                         | -100.0%                               | -                                 | N/A   |
| IF TRSF CAPITAL PROJECTS                            | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| INTERFUND TRSF - GENERAL FUND                       | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| RIVERBOAT GAMING FUND                               | 400,000                              | 200,000                          | 200,000                       | -50.0%                                | -                                 | -100.0%                                     |
| FACILITY RENEWAL FUND                               | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| INTERFUND TRSF - SPECIAL REVENUE                    | 400,000                              | 200,000                          | 200,000                       | -50.0%                                | -                                 | -100.0%                                     |
| NONREVENUE RECEIPTS                                 | 400,000                              | 200,000                          | 200,000                       | -50.0%                                | -                                 | -100.0%                                     |
| EXCESS OF REV OVER/UNDER EXP                        | (4,825,216)                          | 600,000                          | -                             | 112.4%                                | 1,000,000                         | 66.7%                                       |
| NON-OPERATING REVENUE                               | (4,825,216)                          | 600,000                          | -                             | 112.4%                                | 1,000,000                         | 66.7%                                       |
| CIVIC CENTER CAPITAL PROJECTS                       | \$ 3,155,934                         | \$ 800,000                       | \$ 207,924                    | -74.7%                                | \$ 1,000,000                      | 25.0%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 410 CIVIC CENTER CAPITAL</b>   |                                      |                                  |                               |                                       |                                   |   |
| DEPT: 15 CAPITAL-GENERAL GOVERNMENT     |                                      |                                  |                               |                                       |                                   |   |
| Contractual Services & Projects         | \$ 3,068,407                         | \$ 800,000                       | \$ 127,444                    | -73.9%                                | \$ 1,000,000                      | 25.0%                                       |
| Major Acquisitions & Improvements       | 19,000                               | -                                | -                             | -100.0%                               | -                                 | N/A   |
| Special Current Charges                 | 68,527                               | -                                | 29,661                        | -100.0%                               | -                                 | N/A   |
| Capital expenses                        | <u>3,155,934</u>                     | <u>800,000</u>                   | <u>157,105</u>                | -74.7%                                | <u>1,000,000</u>                  | 25.0%                                       |
| Interfund transfers - Capital Bond Fund | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| CIVIC CENTER CAPITAL                    | <u>\$ 3,155,934</u>                  | <u>\$ 800,000</u>                | <u>\$ 157,105</u>             | -74.7%                                | <u>\$ 1,000,000</u>               | 25.0%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 403 MALLARD COVE**  
**DEPARTMENT: 09 COMMUNITY SERVICES**  
**DIVISION: 03 GOLF COURSE**

**GOAL MISSION STATEMENT:**

To provide the citizens of the Lake Area and visitors the best possible facility and services needed to enjoy the game of golf at the most reasonable cost to the players.

**FUNCTION DESCRIPTION:**

Mallard Cove Golf Course serves its citizens and visitors with a value-oriented recreation experience for those who enjoy the game of golf. The fees are designed for public access and affordability. However, to satisfy the demands of typical golfers, a lot of emphasis is put on the condition of the golf course. With a new irrigation system installed and new clubhouse facility built in the past few years, the commitment has been made to provide this recreation option to citizens and guests for a long time in the future. Therefore, Mallard Cove Golf Course consistently provides a golf experience that exceeds the expectations for the cost. The budget includes the operation and maintenance of Mallard Cove which is a municipally-owned golf course. Capital acquisitions and major improvements that are funded from facility revenues as well as from other sources are also listed as capital expenditures and are identified in the Capital Budget.

**DEMAND PERFORMANCE INDICATORS:**

| Description    | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|----------------|-----------------------|--------------------------|--------------------------|
| Rounds of golf | 36,641                | 35,000                   | 36,500                   |
|                |                       |                          |                          |
|                |                       |                          |                          |
|                |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count    | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|--------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Mallard Cove Golf Course | 11                                 | 11                             | 13                              | 13                              | 0.0%                             |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                       | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 403 GOLF COURSE REVENUES</b> |                                      |                                  |                               |                                       |                                   |   |
| VENDOR'S COMPENSATION                 | \$ 908                               | \$ 800                           | \$ 590                        | -11.9%                                | \$ 800                            | 0.0%  |
| DEMAND DEPOSIT ACCOUNTS               | 361                                  | 200                              | 170                           | -44.6%                                | 200                               | N/A   |
| INTEREST EARNINGS                     | 361                                  | 200                              | 170                           | -44.6%                                | 200                               | N/A   |
| SALE OF OLD EQUIPMENT                 | 420                                  | -                                | 13,926                        | -100.0%                               | -                                 | N/A   |
| GREEN FEES                            | 284,624                              | 275,000                          | 215,079                       | -3.4%                                 | 280,000                           | 1.8%  |
| TOBACCO SALES                         | 3,063                                | 3,000                            | 2,583                         | -2.1%                                 | 3,200                             | 6.7%  |
| VENDING CONCESSIONS                   | 2,431                                | 2,000                            | 2,184                         | -17.7%                                | 2,500                             | 25.0%                                       |
| CART RENTALS                          | 305,890                              | 300,000                          | 243,952                       | -1.9%                                 | 310,000                           | 3.3%  |
| FOOD - BEVERAGES                      | 83,454                               | 82,000                           | 61,597                        | -1.7%                                 | 84,000                            | 2.4%  |
| BEER                                  | 69,296                               | 70,000                           | 49,699                        | 1.0%                                  | 66,000                            | -5.7%                                       |
| ANNUAL MEMBERSHIP FEE                 | 117,458                              | 116,000                          | 104,151                       | -1.2%                                 | 110,000                           | -5.2%                                       |
| DRIVING RANGE                         | 28,090                               | 26,000                           | 20,960                        | -7.4%                                 | 27,500                            | 5.8%  |
| GOLF ACCESSORIES                      | 97,165                               | 95,000                           | 69,673                        | -2.2%                                 | 95,000                            | 0.0%  |
| PULL CART RENTALS                     | 227                                  | 500                              | 133                           | 120.3%                                | 300                               | -40.0%                                      |
| TOURNAMENT FEES                       | 127                                  | -                                | -                             | -100.0%                               | -                                 | N/A   |
| CITY CHAMPIONSHIP TOURNAMENT          | 19,752                               | 20,000                           | 15,876                        | 1.3%                                  | 19,000                            | -5.0%                                       |
| LOCKER RENTAL & CLUB STORAGE          | 734                                  | 1,000                            | 321                           | 36.2%                                 | 500                               | -50.0%                                      |
| GOLF CLUB RENTAL                      | 809                                  | 1,000                            | 1,181                         | 23.6%                                 | 1,200                             | 20.0%                                       |
| MISCELLANEOUS                         | 136                                  | 250                              | 70                            | 83.8%                                 | 200                               | -20.0%                                      |
| CONCESSION CART REVENUE               | 31,691                               | 30,000                           | 20,872                        | -5.3%                                 | 25,000                            | -16.7%                                      |
| * GOLF COURSE                         | 1,044,947                            | 1,021,750                        | 808,331                       | -2.2%                                 | 1,024,400                         | 0.3%  |
| MISCELLANEOUS REVENUE                 | -                                    | 400                              | 1,342                         | N/A                                   | -                                 | -100.0%                                     |
| MISC INSURANCE CLAIMS                 | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| * INSURANCE REVENUES                  | -                                    | 400                              | 1,342                         | N/A                                   | -                                 | -100.0%                                     |
| GOLF COURSE                           | 1,044,947                            | 1,022,350                        | 823,769                       | -2.2%                                 | 1,024,600                         | 0.2%  |
| IF TRSF GENERAL FUND - OPERATIONS     | 407,262                              | 589,336                          | 440,000                       | 44.7%                                 | 646,163                           | 9.6%  |
| IF TRSF RIVERBOAT FUND                | 100,000                              | 200,000                          | 200,000                       | 100.0%                                | 200,000                           | 0.0%  |
| TOTAL TRANSFERS                       | 507,262                              | 789,336                          | 640,000                       | 55.6%                                 | 846,163                           | 7.2%  |
| NONREVENUE RECEIPTS                   | 507,262                              | 789,336                          | 640,000                       | 55.6%                                 | 846,163                           | 7.2%  |
| EXCESS OF REV OVER/UNDER EXP          | 74,760                               | -                                | -                             | -100.0%                               | -                                 | N/A   |
| NON-OPERATING REVENUE                 | 74,760                               | -                                | -                             | -100.0%                               | -                                 | N/A   |
| GOLF COURSE FUND                      | \$ 1,628,658                         | \$ 1,812,486                     | \$ 1,464,359                  | 11.3%                                 | \$ 1,871,563                      | 3.3%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|                                    | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 403 MALLARD COVE</b>      |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 09 COMMUNITY SERVICES</b> |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 03 GOLF COURSE</b>         |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                | \$ 564,923                           | \$ 579,300                       | \$ 440,106                    | 2.5%                                  | \$ 640,500                        | 10.6%                                       |
| Fringe Benefits                    | 115,502                              | 148,300                          | 96,560                        | 28.4%                                 | 156,950                           | 5.8%  |
| General Operating Services         | 6,926                                | 11,100                           | 7,814                         | 60.3%                                 | 11,700                            | 5.4%  |
| Insurance - Property, AL, GL, WC   | 43,009                               | 41,036                           | 39,536                        | -4.6%                                 | 43,513                            | 6.0%  |
| Maintenance & Rentals              | 176,846                              | 191,100                          | 164,780                       | 8.1%                                  | 201,900                           | 5.7%  |
| Utilities                          | 56,423                               | 58,600                           | 38,475                        | 3.9%                                  | 58,100                            | -0.9%                                       |
| Contractual Services & Projects    | 30,419                               | 31,000                           | 22,523                        | 1.9%                                  | 33,200                            | 7.1%  |
| General Supplies                   | 136,828                              | 154,950                          | 122,363                       | 13.2%                                 | 168,500                           | 8.7%  |
| Automotive Supplies & Gasoline     | 26,197                               | 28,500                           | 23,727                        | 8.8%                                  | 33,000                            | 15.8%                                       |
| Materials & Equipment              | 188,121                              | 196,100                          | 159,220                       | 4.2%                                  | 205,700                           | 4.9%  |
| Major Acquisitions & Improvements  | -                                    | 105,500                          | 77,360                        | N/A                                   | 48,000                            | -54.5%                                      |
| Special Current Charges            | 69,531                               | 67,000                           | 12,425                        | -3.6%                                 | 70,500                            | 5.2%  |
| Total operating expenses           | <u>1,414,725</u>                     | <u>1,612,486</u>                 | <u>1,204,889</u>              | 14.0%                                 | <u>1,671,563</u>                  | 3.7%  |
| Capital Expenses                   | 71,974                               | 200,000                          | 17,260                        | 177.9%                                | 200,000                           | 0.0%  |
| Capitalization of Fixed Assets     | (71,974)                             | -                                | -                             | 100.0%                                | -                                 | N/A   |
| Depreciation Expense               | <u>213,933</u>                       | <u>-</u>                         | <u>-</u>                      | -100.0%                               | <u>-</u>                          | N/A   |
| MALLARD COVE                       | <u>\$ 1,628,658</u>                  | <u>\$ 1,812,486</u>              | <u>\$ 1,222,150</u>           | 11.3%                                 | <u>\$ 1,871,563</u>               |   |

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# **INTERNAL SERVICE FUNDS**

## **RISK MANAGEMENT**

### **EMPLOYEE GROUP INSURANCE**

**Internal Service Funds provide a means for internal financing and cost distribution for services which the City furnishes to itself. The resources of these funds consist of internal service charges which are received from other departments and included in those departments' expenditures. Internal Service Funds therefore represents a revolving of other budgeted funds rather than a net increase in the City's total budget.**

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

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**INTERNAL SERVICE FUND SUMMARY**

|                              | <u>Risk<br/>Management</u> | <u>Employee<br/>Health</u> | <u>Total</u>        |
|------------------------------|----------------------------|----------------------------|---------------------|
| <b>Revenues:</b>             |                            |                            |                     |
| Charges for services         | \$ 7,514,376               | \$ 7,993,500               | \$ 15,507,876       |
| Use of money and property    | 14,000                     | 161,000                    | 175,000             |
| Total operating revenues     | <u>7,528,376</u>           | <u>8,154,500</u>           | <u>15,682,876</u>   |
| <b>Expenditures:</b>         |                            |                            |                     |
| General Services             | <u>7,106,950</u>           | <u>7,557,400</u>           | <u>14,664,350</u>   |
| Total operating expenditures | <u>7,106,950</u>           | <u>7,557,400</u>           | <u>14,664,350</u>   |
| Net Income (loss)            | <u>\$ 421,426</u>          | <u>\$ 597,100</u>          | <u>\$ 1,018,526</u> |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

**FUND: 501 RISK MANAGEMENT FUND**  
**DEPARTMENT: 10 GENERAL SERVICES**  
**DIVISION: 06 RISK MANAGEMENT**

**GOAL MISSION STATEMENT:**

To provide safe working conditions for the City's employees and a safe environment for the citizens' enjoyment and use.

**FUNCTION DESCRIPTION:**

This division functions to minimize the financial burden incurred by the citizens and taxpayers as a result of the fortuitous or accidental losses to which the City is exposed and to protect the assets, operations, and employees of the City. This division provides for internal distribution of cost and accumulation of resources to cover the City's retained risk, purchased insurance cost, and administrative expenses for workmen's compensation and various liability and casualty risk exposures. Revenues consist primarily of internal service charges which are apportioned to all other departments primarily on the basis of past claims experience for retained risks. Those charges are included in the contractual services category of the respective departmental and divisional operation budgets.

**DEMAND PERFORMANCE INDICATORS:**

| Description                     | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|---------------------------------|-----------------------|--------------------------|--------------------------|
| Accident reports/investigations | 158                   | 200                      | 150                      |
| Claims                          | 109                   | 100                      | 90                       |
|                                 |                       |                          |                          |
|                                 |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

| Total Personnel Count | Actual<br>Fiscal Year<br>2013-2014 | Adopted<br>Budget<br>2014-2015 | Adjusted<br>Budget<br>2014-2015 | Proposed<br>Budget<br>2015-2016 | % Change<br>From 2015<br>Adopted |
|-----------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Risk Management       | 7                                  | 7                              | 7.5                             | 7.5                             | 0.0%                             |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|   | Actual<br>Fiscal Year<br>2012 - 2013 | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|---|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 501 RISK MANAGEMENT FUND</b>             |                                      |                                      |                                  |                               |                                       |                                   |   |
| <b>Operating Revenues:</b>                        |                                      |                                      |                                  |                               |                                       |                                   |   |
| Services Provided                                 | \$ 6,429,961                         | \$ 6,815,755                         | \$ 7,156,543                     | \$ 7,156,546                  | 5.0%                                  | \$ 7,514,376                      | 5.0%  |
| Internal Services                                 | 6,429,961                            | 6,815,755                            | 7,156,543                        | 7,156,546                     | 5.0%                                  | 7,514,376                         | 5.0%  |
| Refund State Insurance                            | 93,911                               | 13,783                               | -                                | 837                           | -100.0%                               | -                                 | N/A   |
| Misc. Insurance Claims                            | -                                    | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| Subrogation                                       | 96,709                               | -                                    | 3,000                            | 1,973                         | N/A                                   | -                                 | -100.0%                                     |
| Insurance revenue                                 | 190,620                              | 13,783                               | 3,000                            | 2,810                         | -78.2%                                | -                                 | -100.0%                                     |
|   |                                      |                                      |                                  |                               |                                       |                                   | N/A   |
| Total Use of Money and Property                   | 190,620                              | 13,783                               | 3,000                            | 2,810                         | -78.2%                                | -                                 | -100.0%                                     |
| Total Operating Revenue                           | 6,620,581                            | 6,829,538                            | 7,159,543                        | 7,159,356                     | 4.8%                                  | 7,514,376                         | 5.0%  |
| <b>Expenses:</b>                                  |                                      |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 10 GENERAL SERVICES</b>                  |                                      |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 06 RISK MANAGEMENT</b>                    |                                      |                                      |                                  |                               |                                       |                                   |   |
| Salaries/ Wages/ OT                               | 372,894                              | 378,410                              | 423,100                          | 310,222                       | 11.8%                                 | 409,100                           | -3.3%                                       |
| Fringe Benefits                                   | 118,362                              | 114,528                              | 136,050                          | 90,914                        | 18.8%                                 | 126,400                           | -7.1%                                       |
| General Operating Services                        | 3,258                                | 3,117                                | 6,150                            | 1,610                         | 97.3%                                 | 6,150                             | 0.0%  |
| Insurance - Property, AL, GL, WC                  | 1,609,100                            | 1,620,883                            | 1,756,000                        | 1,397,950                     | 8.3%                                  | 1,726,000                         | -1.7%                                       |
| Maintenance & Rentals                             | 693                                  | 5,132                                | 5,650                            | 406                           | 10.1%                                 | 2,650                             | -53.1%                                      |
| Utilities   | 2,109                                | 2,398                                | 3,500                            | 2,134                         | 46.0%                                 | 3,000                             | -14.3%                                      |
| General Supplies                                  | 1,901                                | 2,896                                | 2,450                            | 1,660                         | -15.4%                                | 3,300                             | 34.7%                                       |
| Automotive Supplies & Gasoline                    | 6,566                                | 4,254                                | 6,250                            | 1,706                         | 46.9%                                 | 4,550                             | -27.2%                                      |
| Materials & Equipment                             | 2,722                                | 334                                  | 8,100                            | 821                           | 2325.1%                               | 5,800                             | -28.4%                                      |
| Major Acquisitions & Improvements                 | -                                    | -                                    | 20,000                           | 20,293                        | N/A                                   | -                                 | -100.0%                                     |
| Special Current Charges                           | 2,476,915                            | 3,990,148                            | 4,407,000                        | 620,571                       | 10.4%                                 | 4,820,000                         | 9.4%  |
| Firefighter /Police lawsuit settlement            | -                                    | -                                    | 2,129,607                        | 2,129,606                     | N/A                                   | -                                 | -100.0%                                     |
| Total operating expenses                          | 4,594,520                            | 6,122,100                            | 8,903,857                        | 4,577,893                     | 45.4%                                 | 7,106,950                         | -20.2%                                      |
| Operating income                                  | 2,026,061                            | 707,438                              | (1,744,314)                      | 2,581,463                     | -346.6%                               | 407,426                           | 123.4%                                      |
| <b>Nonoperating Revenues:</b>                     |                                      |                                      |                                  |                               |                                       |                                   |   |
| Interest on Investments                           | 4,535                                | 16,692                               | 5,000                            | 19,941                        | -70.0%                                | 10,000                            | 100.0%                                      |
| Demand Deposit Accounts                           | 8,482                                | 4,869                                | 5,000                            | 2,403                         | 2.7%                                  | 4,000                             | -20.0%                                      |
| Unrealized Gain/Loss on Investments               | (2,956)                              | (9,835)                              | -                                | -                             | 100.0%                                | -                                 | N/A   |
| Interest earnings                                 | 10,061                               | 11,726                               | 10,000                           | 22,344                        | -14.7%                                | 14,000                            | 40.0%                                       |
| Interfund transfers - General Fund - Claims       | 400,000                              | -                                    | -                                | -                             | N/A                                   | -                                 | N/A   |
| Interfund transfers - General Fund-Police lawsuit | -                                    | -                                    | 709,797                          | 2,129,606                     | N/A                                   | -                                 | -100.0%                                     |
| Total transfers                                   | 400,000                              | -                                    | 709,797                          | 2,129,606                     | N/A                                   | -                                 | -100.0%                                     |
| Change in net assets                              | 2,436,122                            | 719,164                              | (1,024,517)                      |                               |                                       | 421,426                           | 141.1%                                      |
| Net assets - beginning of fiscal year             | 2,031,662                            | 4,467,784                            | 5,186,948                        |                               |                                       | 4,162,431                         | -19.8%                                      |
| Net assets - ending of fiscal year                | \$ 4,467,784                         | \$ 5,186,948                         | \$ 4,162,431                     |                               |                                       | \$ 4,583,857                      | 10.1%                                       |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**FUND:** 503 EMPLOYEE GROUP INSURANCE FUND  
**DEPARTMENT:** 10 GENERAL SERVICES  
**DIVISION:** 08 EMPLOYEE GROUP INSURANCE

**GOAL MISSION STATEMENT:**

**FUNCTION DESCRIPTION:**

The Employee Group Insurance Fund accounts for operation of the City's self-funded benefits program. The principal expense of this fund is the payment of employee and dependent medical claims which is reflected in the Current Charges category.

**DEMAND PERFORMANCE INDICATORS:**

| Description                        | 2013 – 2014<br>Actual | 2014 – 2015<br>Estimated | 2015 – 2016<br>Estimated |
|------------------------------------|-----------------------|--------------------------|--------------------------|
| Employee health fair participation | 531                   | 460                      | 500                      |
| Health Seminars Held               | 40                    | 35                       | 40                       |
| Biggest Loser Participation        | 48                    | 67                       | 75                       |
|                                    |                       |                          |                          |

**AUTHORIZED PERSONNEL:**

There are no personnel that are charged to this division.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

|  | Actual<br>Fiscal Year<br>2012 - 2013 | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Y-T-D<br>FY 2015<br>7/31/2015 | % Change<br>Adopted<br>from<br>Actual | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted'15<br>to<br>Proposed'16 |
|--|--------------------------------------|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|---|
| <b>FUND: 503 EMPLOYEE GROUP INSURANCE FUND</b> |                                      |                                      |                                  |                               |                                       |                                   |   |
| <b>Operating Revenues:</b>                     |                                      |                                      |                                  |                               |                                       |                                   |   |
| Employee Share - Group Health                  | \$ 1,138,833                         | \$ 1,186,512                         | \$ 1,100,000                     | \$ 985,991                    | -7.3%                                 | \$ 1,200,000                      | 9.1%  |
| Employer Share - Group Health                  | 5,783,852                            | 5,839,909                            | 5,900,000                        | 4,803,258                     | 1.0%                                  | 6,418,000                         | 8.8%  |
| Retiree Share - Group Health                   | 316,142                              | 293,370                              | 300,000                          | 250,716                       | 2.3%                                  | 350,000                           | 16.7%                                       |
| COBRA Share - Group Health                     | 28,058                               | 30,023                               | 30,000                           | 20,856                        | -0.1%                                 | 25,000                            | -16.7%                                      |
| Retiree Medicare - Group Health                | 4,278                                | 510                                  | -                                | (170)                         | -100.0%                               | 500                               | N/A   |
| Internal Service Charges                       | 7,271,163                            | 7,350,324                            | 7,330,000                        | 6,060,651                     | -0.3%                                 | 7,993,500                         | 9.1%  |
| Misc Insurance Refunds                         | 175,929                              | 132,475                              | 125,000                          | 150,099                       | -5.6%                                 | 150,000                           | 20.0%                                       |
| Operating Income                               | 7,447,092                            | 7,482,799                            | 7,455,000                        | 6,210,750                     | -0.4%                                 | 8,143,500                         | 9.2%  |
| <b>Expenses:</b>                               |                                      |                                      |                                  |                               |                                       |                                   |   |
| <b>DEPT: 10 GENERAL SERVICES</b>               |                                      |                                      |                                  |                               |                                       |                                   |   |
| <b>DIV: 08 EMPLOYEE GROUP INSURANCE</b>        |                                      |                                      |                                  |                               |                                       |                                   |   |
| Salaries and Fringe Benefits                   | 43,701                               | 75,993                               | 85,350                           | 65,395                        | 12.3%                                 | 109,300                           | 28.1%                                       |
| Insurance - Property, AL, GL, WC               | 487,658                              | 520,450                              | 540,225                          | 458,074                       | 3.8%                                  | 575,250                           | 6.5%  |
| Contractual Services                           | 22,785                               | 32,923                               | 35,000                           | 32,415                        | 6.3%                                  | -                                 | -100.0%                                     |
| Material & Supplies                            | -                                    | 301                                  | 400                              | 1,380                         | 32.9%                                 | 1,750                             | 337.5%                                      |
| Special Current Charges                        | 5,980,268                            | 5,372,655                            | 6,915,325                        | 4,010,965                     | 28.7%                                 | 6,871,100                         | -0.6%                                       |
| Total operating expenses                       | 6,534,412                            | 6,002,322                            | 7,576,300                        | 4,568,229                     | 26.2%                                 | 7,557,400                         | -0.2%                                       |
| Operating income                               | 912,680                              | 1,480,477                            | (121,300)                        | 1,642,521                     | -108.2%                               | 586,100                           | 583.2%                                      |
| <b>Nonoperating Revenues/Expenses:</b>         |                                      |                                      |                                  |                               |                                       |                                   |   |
| Interest on Investments                        | 16,250                               | 31,122                               | 10,000                           | 17,636                        | -67.9%                                | 10,000                            | 0.0%  |
| Demand Deposit Accounts                        | 3,414                                | 2,267                                | 2,000                            | 1,084                         | -11.8%                                | 1,000                             | -50.0%                                      |
| Unrealized Gain/Loss on investments            | (12,655)                             | (11,080)                             | -                                | -                             | 100.0%                                | -                                 | N/A   |
| Interest earnings                              | 7,009                                | 22,309                               | 12,000                           | 18,720                        | -46.2%                                | 11,000                            | -8.3%                                       |
| Transfer to General Fund                       | (750,000)                            | (750,000)                            | -                                | -                             | 100.0%                                | -                                 | N/A   |
| Change in net assets                           | 169,689                              | 752,786                              | (109,300)                        |                               |                                       | 597,100                           | 646.3%                                      |
| Net assets - beginning of fiscal year          | 5,307,764                            | 5,477,453                            | 6,230,239                        |                               |                                       | 6,120,939                         | -1.8%                                       |
| Net assets - ending of fiscal year             | \$ 5,477,453                         | \$ 6,230,239                         | \$ 6,120,939                     |                               |                                       | \$ 6,718,039                      | 9.8%  |

# **CAPITAL BUDGET**

## **SCHEDULE OF CAPITAL PROJECTS AUTHORIZATIONS**

## **ADDITIONAL SCHEDULES**

## **SCHEDULE OF FINANCING SOURCES**

## **IMPACT OF CAPITAL IMPROVEMENTS ON OPERATION BUDGET**

## **DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

## **CAPITAL IMPROVEMENT PROGRAM 2015-2021**

**The Capital Budget is used for budgeting of contract construction projects and capital acquisitions having a cost of \$100,000 or more and an expected life of ten (10) or more years.**

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**CAPITAL BUDGET**

The City of Lake Charles Capital Budget section includes the fiscal year 2016 Annual Appropriations Budget, the Impact of Capital Improvements on Operating Budget Statement, the Department Capital Outlay Summary, and the Five Year Capital Improvement Plan. These plans set forth proposed expenditures for constructing, maintaining, upgrading, expanding and replacing the city's facilities, equipment and infrastructure.

Projects included are typically major expenditures. They can be either infrequent projects or systematic improvements, such as street overlays. Regular street maintenance is not considered a capital improvement nor is routine maintenance of city facilities. These and other maintenance items will not be found in this section, rather they are funded, scheduled and completed within the Operating Budget section of this budget document.

**Five Year Capital Improvement Plan**

The Five Year Capital Improvement Plan identifies current as well as long term plans for the City of Lake Charles. Rather than a schedule of expenditures, it serves as a planning document and a tool to accomplish the adopted goals and policies of the City Council and current administration.

Projects are developed through the course of the fiscal year. The process involves council, citizens, and staff proposing needed projects. Staff then coordinates the project with other related projects, conducts reviews for compatibility with the City's goals, identifies funding sources and develops a project schedule. Projects are reviewed and graded. Completed projects are removed, new projects are proposed, and scheduled projects move forward in the plan or out to later years. The timing of the project is dependent upon the current conditions, need/use of the facility (or infrastructure) and funding availability.

After the plan has been reviewed and developed by staff, the next step is to submit it to the Planning Commission by June 15 of each year. The plan must be approved by the Commission by July 15. The plan is then included in the annual Operating and Capital Budget and is approved by the City Council along with the entire budget contained in this document.

**Capital Budget Authorization Schedule, Capital Project Funds and Related Sources**

The Capital Budget Authorization Schedule is the annual appropriations of funds for capital projects. This schedule is developed based on the Category A projects that have been identified in the Five Year Capital Improvement Plan. Category A includes projects that will be funded in the first or second year of the plan.

The Category A projects are prioritized by each of the responsible departments. The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. Projects can be funded by city, state or federal funds and other inter-agency agreements. City funds legally restricted for capital projects include sales tax and property tax. Portions of gaming funds are also dedicated, depending on annual allocations.

Many projects are on a pay-as-you-go basis and require that funding be accumulated over several years before sufficient funds are available. Most projects are also multi-year projects, with design and construction taking place over several fiscal years. Construction contracts are not entered into unless all funds are available for the project.

The City has issued bonds to pay for voter-approved projects, and those are outlined separately in this document. They include road, water and sewer projects as well as downtown development projects. The bonds have a maximum of 20 year term; therefore all will be paid off by 2027. Gaming revenue and sales tax revenues are the primary sources to repay the debt.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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The City maintains “contingency” funds within the Capital Project Fund to cover any emergency projects that arise during the year. There are also “unallocated” funds within the Capital Project Fund, which is an accumulation of annual interest earnings, sales and property tax revenues that exceed budget forecast and other unbudgeted revenues, as well as funds from projects that have balances remaining at the completion of the project. Unallocated funds can be used to cover budget shortfalls in project allocations. If the fund has built up substantial reserves, a portion may be allocated in the proposed budget.

The City also has a Facility Renewal Special Revenue Fund. This fund was created by council authority in 1996 and holds funds that can be used to rehabilitate and renovate current city facilities. This fund has been used in the past to replace fire stations and recreation facilities.

Department Capital Outlay Summary

The Department Capital Outlay Summary is the list of vehicle and equipment purchases that were approved for the fiscal year. It also lists major repairs and improvements that are smaller in nature and do not meet the threshold to be considered a capital project. These funds are included in the operating budget of the department, division or fund as listed in the summary.

All items on this list have been specifically justified in writing during the budget process. Rolling stock must identify if it is a new piece of equipment or a replacement. If a replacement, the unit number, age, mileage and other pertinent information is required. This list is used during the year to verify prior to purchasing.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**CAPITAL BUDGET AUTHORIZATION SCHEDULE  
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

| <b>PROJECT TYPE AND DESCRIPTION</b>           | <b>BALANCE OF<br/>PREVIOUS<br/>AUTHORIZATION</b> | <b>NEW<br/>AUTHORIZATION<br/>2015 - 2016</b> | <b>CUMULATIVE<br/>TOTAL</b> | <b>REMARKS</b>  |
|---|--|--|-----------------------------|---|
| <b><u>STREETS AND DRAINAGE</u></b>            |  |  |                             |   |
| Enterprise Blvd Extension                     | \$ 2,779,000                                     | \$ 100,000                                   | \$ 2,879,000                | Continuing accumulation                                   |
| Sallier Street - Lake Street to Marine Street | 3,370,000  | 700,000                                      | 4,070,000                   | Continuing accumulation - Bond funds available            |
| Prien Lake Road - Cove Lane to Sale           | 1,800,000  | 1,250,000                                    | 3,050,000                   | Continuing accumulation                                   |
| 12th Street - Ryan Street to 1st Avenue       | 800,000  | 300,000                                      | 1,100,000                   | Continuing accumulation                                   |
| Lake Street (McNeese - Country Club)          | 1,000,000  | 400,000                                      | 1,400,000                   | Continuing accumulation                                   |
| Sale Road (Hollyhill - Contraband)            | 550,000  | (500,000)                                    | 50,000                      | Reallocate authorization                                  |
| Sale Road (Common - Lake)                     | -  | 500,000                                      | 500,000                     | New authorization   |
| 1st Avenue Multi Use Trail                    | 970,000  | 50,000                                       | 1,020,000                   | Continuing accumulation                                   |
| Safe Routes to School                         | 245,000  | 70,000                                       | 315,000                     | Continuing Program  |
| Goos Blvd - Harless to Fitzenreiter           | 600,000  | 100,000                                      | 700,000                     | Continuing accumulation                                   |
| I-10 Service Road - Ann St Connector          | -  | 50,000                                       | 50,000                      | New authorization   |
| 2nd Street (6th Avenue to 8th Avenue)         | -  | 400,000                                      | 400,000                     | New authorization   |
| Sally Mae (Gieffers to Cessford)              | -  | 230,000                                      | 230,000                     | New authorization   |
| Blackwell Street (N. Grace to MLK)            | -  | 268,000                                      | 268,000                     | New authorization   |
| Highway Street (Hwy 171 to N. Grace)          | -  | 200,000                                      | 200,000                     | New authorization   |
| CDBG Infrastructure                           | -  | 196,000                                      | 196,000                     | Continuing Program  |
| Asphalt Overlay Program                       | 355,000  | 1,000,000                                    | 1,355,000                   | Continuing program  |
| City wide striping                            | 740,000  | 200,000                                      | 940,000                     | Continuing program  |
| Sidewalk Repair                               | -  | 750,000                                      | 750,000                     | Continuing Program  |
| Sidewalk Construction                         | 1,020,000  | 200,000                                      | 1,220,000                   | Continuing Program  |
| Intersection Improvements                     | 475,000  | 500,000                                      | 975,000                     | Continuing Program  |
| Aggregate Road Resurfacing                    | 400,000  | 200,000                                      | 600,000                     | Continuing Program  |
| Bridge Replacement/Repairs                    | 365,000  | 50,000                                       | 415,000                     | Continuing Program  |
| Miscellaneous Drainage Improvements           | -  | 350,000                                      | 350,000                     | Continuing Program  |
| 5th Avenue Drainage (College to Bancroft)     | 500,000  | 408,225                                      | 908,225                     | Continuing accumulation                                   |
| J Bennett Johnson Drainage                    | -  | 125,000                                      | 125,000                     | New Authorizations  |
| Fairway Lane                                  | -  | 130,000                                      | 130,000                     | New Authorizations  |
| Subtotal                                      |  | <u>8,227,225</u>                             |                             |   |
| <b><u>WASTEWATER AND WATER SYSTEMS</u></b>    |  |  |                             |   |
| Sewer collection system rehabilitation        | 1,500,000  | 1,000,000                                    | 2,500,000                   | Continuing Program  |
| Wastewater System Improvement                 | 620,000  | 2,000,000                                    | 2,620,000                   | Continuing Program  |
| Wastewater Plant BC Rebuild                   | 15,330,000                                       | 13,660,000                                   | 28,990,000                  | Continuing accumulation/<br>Includes State Capital Outlay |
| Wastewater Basin A13                          | -  | 2,500,000                                    | 2,500,000                   | Continuing accumulation                                   |
| Wastewater Plant A Basins                     | -  | 350,000                                      | 350,000                     | New authorization   |



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**CAPITAL BUDGET AUTHORIZATION SCHEDULE**  
**CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

| <b>PROJECT TYPE AND DESCRIPTION</b>             | <b>BALANCE OF<br/>PREVIOUS<br/>AUTHORIZATION</b> | <b>NEW<br/>AUTHORIZATION<br/>2015 - 2016</b> | <b>CUMULATIVE<br/>TOTAL</b> | <b>REMARKS</b>  |
|---|--|--|-----------------------------|---|
| Wastewater Plant D Expansion                    | 2,500,000  | (2,000,000)                                  | 500,000                     | Reallocate authorization                                  |
| Golden Nugget Casino Development                | 6,000,000  | (3,500,000)                                  | 2,500,000                   | Reallocate authorization                                  |
| Power Center Lift Station and Force Main        | -  | 1,000,000                                    | 1,000,000                   | New authorization   |
| Hollyhill Extension North Alt 5                 | 900,000  | 300,000                                      | 1,200,000                   | Continuing accumulation                                   |
| Water System Improvements                       | 3,300,000  | 3,000,000                                    | 6,300,000                   | Continuing accumulation                                   |
| SW Treatment Facility Expansion                 | -  | 800,000                                      | 800,000                     | New authorization   |
| Subtotal  |  | <u>19,110,000</u>                            |                             |   |
| <b><u>COMMUNITY SERVICES AND RECREATION</u></b> |  |  |                             |   |
| Improvements of various recreation sites        | 190,000  | 200,000                                      | 390,000                     | Continuing accumulation                                   |
| Veteran's Memorial Park                         | 50,000   | 100,000                                      | 150,000                     | Continuing accumulation                                   |
| North Beach Improvements                        | 450,000  | 50,000                                       | 500,000                     | Continuing accumulation                                   |
| Lakefront/Downtown Streetscape                  | 37,000,000                                       | 500,000                                      | 37,500,000                  | Continuing accumulation                                   |
| Tuten Park                                      | 180,000  | 50,000                                       | 230,000                     | Continuing accumulation                                   |
| Riverside Park                                  | 550,000  | 650,000                                      | 1,200,000                   | Continuing accumulation/<br>Includes State Capital Outlay |
| Civic Center                                    | 1,240,000  | 1,000,000                                    | 2,240,000                   | Continuing accumulation                                   |
| Mallard Cove                                    | 530,000  | 200,000                                      | 730,000                     | Continuing accumulation                                   |
| Transit Bus Purchase                            | -  | 374,000                                      | 374,000                     | Continuing accumulation                                   |
| Subtotal  |  | <u>3,124,000</u>                             |                             |   |
| <b><u>GENERAL GOVERNMENT AND OTHER</u></b>      |  |  |                             |   |
| City Hall Improvements                          | 600,000  | 100,000                                      | 700,000                     | Continuing accumulation                                   |
| Fire Truck Acquisition                          | -  | 650,000                                      | 650,000                     | Continuing accumulation                                   |
| Fire Station Renovations/New Building           | -  | 600,000                                      | 600,000                     | New authorization   |
| City Wide Alarm System Improvements             | 250,000  | 50,000                                       | 300,000                     | Continuing accumulation                                   |
| Christmas Lighting                              | 210,000  | 50,000                                       | 260,000                     | Continuing accumulation                                   |
| Police Department Evidence Building             | 78,000   | 25,000                                       | 103,000                     | Continuing accumulation                                   |
| Technology Upgrades                             | 740,000  | 200,000                                      | 940,000                     | Continuing accumulation                                   |
| Subtotal  |  | <u>1,675,000</u>                             |                             |   |
| <b>Total all Projects</b>                       |  | <u><b>\$ 32,136,225</b></u>                  |                             |   |
| <b><u>DEBT SERVICE REQUIREMENTS</u></b>         |  |  |                             |   |
| 2007 Bond Issue debt service requirement        | -  | 588,770                                      |                             |   |
| 2007 Bond Issue debt service refunding 2014     | -  | 307,060                                      |                             |   |
| 2010 Bond Issue debt service requirement        | -  | 1,366,870                                    |                             |   |
| <b>Total all Debt Service Requirements</b>      |  | <u><b>\$ 2,262,700</b></u>                   |                             |   |
| <b>Total 2015-16 authorization</b>              |  | <u><b>\$ 34,398,925</b></u>                  |                             |   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**CAPITAL BUDGET SCHEDULE OF FINANCING SOURCES  
CAPITAL PROJECTS FUNDS AND RELATED SOURCES**

| <b>PROJECT TYPE AND FINANCING SOURCE</b>           | <b>TOTAL 2015-2016<br/>AUTHORIZATIONS</b> |
|--|---|
| <b><u>Streets and Drainage</u></b>                 |   |
| Ten-Year Sales Tax - 0.28%                         |   |
| Transfer from Riverboat Gaming Fund:               | \$ 4,905,300                              |
| General Capital Projects                           | 1,245,000                                 |
| Capital Project Fund Balance                       | 142,700                                   |
| Community Development Block Grant                  | 196,000                                   |
| Safe Routes to School                              | 70,000                                    |
| State Revenue - FP&C Capital Outlay                | 1,260,000                                 |
| Local Revenue - CPPJ Trust Fund                    | 408,225                                   |
| Subtotal   | <u>8,227,225</u>                          |
| <b><u>Sewerage and Water Systems</u></b>           |   |
| Transfer from Riverboat Gaming Fund:               |   |
| General Capital Projects                           | \$ 4,210,000                              |
| Transfer from Waste Water Fund                     | 6,500,000                                 |
| General Fund Transfer                              | 2,500,000                                 |
| State Capital Outlay - Facility Planning & Control | 1,800,000                                 |
| Miscellaneous Revenue                              | 500,000                                   |
| Calcasieu Parish Police Jury                       | 600,000                                   |
| Water Fund Balance                                 | 2,423,700                                 |
| Water Capital Improvement Fee                      | 576,300                                   |
| Subtotal   | <u>19,110,000</u>                         |
| <b><u>Community Services and Recreation</u></b>    |   |
| Transfer from Riverboat Gaming Fund:               |   |
| General Capital Projects                           | \$ 170,000                                |
| Mallard Cove Capital contribution                  | 200,000                                   |
| Civic Center Fund Balance                          | 1,000,000                                 |
| Transit Fund Balance                               | 74,800                                    |
| Federal Transit Administration                     | 299,200                                   |
| Miscellaneous Revenue                              | 50,000                                    |
| State Capital Outlay - Facility Planning & Control | 850,000                                   |
| State revenue - video poker taxes                  | 480,000                                   |
| Subtotal   | <u>3,124,000</u>                          |
| <b><u>General Government and Other</u></b>         |   |
| Transfer from Riverboat Gaming Fund                | \$ 1,675,000                              |
| Subtotal   | <u>1,675,000</u>                          |
| <b><u>Debt Service Requirements</u></b>            |   |
| Ten-Year Sales Tax - 0.28%                         | \$ 2,262,700                              |
| Subtotal   | <u>2,262,700</u>                          |
| <b>TOTAL FINANCING SOURCES</b>                     | <b><u>\$ 34,398,925</u></b>               |

**SUMMARIZED TOTAL FINANCING SOURCES**

|  |                             |
|--|-----------------------------|
| Ten-Year Sales Tax - 0.28%                         | \$ 7,168,000                |
| Riverboat Gaming transfers Capital                 | 7,300,000                   |
| Riverboat Gaming transfers Mallard Cove            | 200,000                     |
| Capital Project Fund Balance                       | 142,700                     |
| Wastewater transfer                                | 6,500,000                   |
| General Fund Transfer                              | 2,500,000                   |
| Water Fund Balance                                 | 2,423,700                   |
| Water Capital Improvement Fee                      | 576,300                     |
| Civic Center Fund Balance                          | 1,000,000                   |
| Transit Fund Balance                               | 74,800                      |
| Federal Transit Administration                     | 299,200                     |
| Community Development Block Grant                  | 196,000                     |
| Safe Routes to School                              | 70,000                      |
| Miscellaneous Revenue                              | 550,000                     |
| State Revenue - video poker                        | 480,000                     |
| State Capital Outlay - Facility Planning & Control | 3,910,000                   |
| Calcasieu Parish Police Jury                       | 600,000                     |
| Local Revenue - CPPJ Trust Fund                    | 408,225                     |
| <b>TOTAL FINANCING SOURCES</b>                     | <b><u>\$ 34,398,925</u></b> |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**CAPITAL BUDGET ADDITIONAL SCHEDULES AND EXHIBITS  
PROJECT REAUTHORIZATION SCHEDULE  
CAPITAL PROJECTS FUND AND RELATED SOURCES**

The following schedule lists additional previously authorized capital projects which are reauthorized and continued for the 2015-2016 fiscal year. Enterprise Fund projects are subject to separate accounting treatment and are therefore excluded from this schedule. Projects currently committed for completion by awarded contracts are also excluded from this listing, as no budgetary reauthorization is required to fulfill such commitments.

- Wastewater System Line and Facility Improvements (unexpended balances)
- City Wide Street Paving/Reconstruction (Lisle Peters Road, Common Street, Lake Street Phase II, Arterial Street Accumulation, Miscellaneous Minor Streets, Lakeshore Drive Traffic Calming, Asphalt Overlays, 1<sup>st</sup> Avenue, 6<sup>th</sup> Avenue)
- I-10 Access Engineering – unexpended balance
- Various Intersection Improvements – (unexpended balances, including Bank & 7<sup>th</sup> Streets)
- Various Drainage Improvements – (unexpended balances, including Goss & Mill St, Enterprise and Adams St)
- Morganfield Infrastructure Development
- Hollyhill Water & Sewer Extension
- Weaver Rd Water & Sewer Extension
- Various Lift Station Rehabilitation
- Highway 385 Pedestrian and Bike Trail
- School Zone Improvements
- City Wide Utility Specifications
- Downtown Area Improvements
- Wetlands Center
- Huber Park
- New City Hall Reserve
- Public Service Facilities
- Public Work Facility
- Central School Repairs/Renovations
- 1911 Historic City Hall
- Bond Project Reserve

**Enterprise Fund Capital Projects**

Previously authorized capital contributions to the Transit and Civic Center funds will remain available for the authorized purposes until expended. All water system revenues in excess of the system's operating cash flow requirements are available for system improvements as authorized by contract awards.

**Bond Issue Projects**

The following projects have current and/or previous authorizations that will be retained in the Capital Project Fund and can be used in addition to bond proceeds for completion of the project.

- Enterprise Boulevard Extension Phase II
- Sallier Street
- Lakefront/Downtown Improvements
- Casino Infrastructure

Bond issue projects information continued on next page.

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

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**CAPITAL BUDGET ADDITIONAL SCHEDULES AND EXHIBITS**  
**BOND CAPITAL PROJECTS AUTHORIZATION SCHEDULE**

The following schedule includes previously authorized bond capital projects which are reauthorized for FY 2015-2016. Balance of authorizations does not include funds currently under contract. Proceeds from the \$40 million bond issue in March 2010 will be used to fund these projects.

| <b><u>Project Description</u></b>   | <b><u>Balance of<br/>Authorizations<br/>as of 8/5/2015</u></b> |
|---|--|
| <b><u>Local Road Improvement Projects from Bond Funds</u></b>                 | \$ 821,018   |
| Sallier to Ryan Street  |  |
| <b><u>Utility Improvements Wastewater and Water from Bond Funds</u></b>       | 802,084  |
| <b>Water Projects</b>   |  |
| Casino Development  |  |
| <b>Sewer Projects</b>   |  |
| Henderson Bayou Rd - Ihles Rd to end  |  |
| Lisle Peters Road   |  |
| 5th Avenue - Bankroft to Prejean  |  |
| Casino Development  |  |
| Sugarloaf Lift Station  |  |
| Small Bayou Force Main  |  |
| Gray Market Drive   |  |
| <b><u>City Park Development Program Phase I &amp; II - bond proceeds</u></b>  | 349,940  |
| <b><u>Downtown/Lakefront Development Phase I &amp; II - bond proceeds</u></b> | 291,804  |
| <b><u>Economic Development Phase I and II - bond proceeds</u></b>             | 2,000,000  |
| Casino Development  |  |
| <b>Total bond projects remaining authorizations</b>                           | <b><u>\$ 4,264,846</u></b>                                     |

NOTE: The City authorized \$32,390,000 in July 2009 for additional bond spending and issued \$40 bonds in March 2010. This budget allows the City to spend previously authorized funds. Additional authorizations will be requested as needed to complete all projects listed in the \$90 million bond proposition.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**ADDITIONAL SCHEDULES AND EXHIBITS – CAPITAL BUDGET  
Description of Major Financing Sources – Capital Projects Fund  
And Related Sources**

**TEN-YEAR SALES TAX REVENUE**

Revenue consists of a 28 percent portion of collections from a one percent sales tax levy originally approved in 1986. This tax was reauthorized in 2006 for an additional ten years through 2016. Previously, this 28 percent portion has been designated for street and drainage improvement projects within the Capital Budget. Beginning with fiscal year 2007, up to 60 percent of these revenues can be used to repay the debt of the \$90 million bond issue approved by voter referendum in November, 2006.

**RIVERBOAT GAMING TRANSFERS**

Funds transferred from the Riverboat Gaming Fund to the Capital Projects fund or other capital outlay budgets (such as Recreation and Civic Center) for construction of public improvements and acquisition of long-term capital assets. City Policy requires that riverboat gaming revenues be used for primarily for capital investment rather than recurring operational costs. Since 2010, a portion of the revenues have been used to fund capital equipment in the General Fund.

**COMMUNITY DEVELOPMENT BLOCK GRANT REVENUE**

This revenue accounts for federally-funded improvement activities undertaken by the City in targeted areas. The program consists principally of neighborhood-oriented capital improvements.

**WASTE WATER TRANSFERS**

Funds provided by the Waste Water Special Revenue Fund for specified sewer system improvement projects in the Capital Budget.

**GENERAL FUND TRANSFERS**

Such transfers may be budgeted for specific capital projects which support general government operations, or for which other sources of capital funding are inadequate or unavailable. The General Fund supports the major portion of on-going City operations, and has relatively limited capacity to provide additional funding for capital projects.

**WATER CAPITAL IMPROVEMENT FEE**

A new rate schedule went into effect on January 1, 2010 allowing for the collection of a Capital Improvement Fee. This is a fee based on monthly water consumption. The revenue generated from this fee will be used to make necessary improvements to the City's water system.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**STATE REVENUE – VIDEO POKER**

A portion of state tax collections from video poker gaming devices is distributed to local governments, based on gaming device locations and revenue volumes. As a matter of policy, all revenue which the City receives from this source is credited to the Capital Projects Fund and used solely for public improvements. Although not formally restricted to any particular improvement category, these funds have been allocated primarily for improvements to the parks and recreation system.

**STATE REVENUE – CAPITAL OUTLAY FUNDS**

The State Capital Outlay Act includes funding for non-state entity capital projects. Funds are administered through the Office of Facility Planning and Control (FP&C) within the Louisiana Division of Administration. The State Bond Commission approves the priority of funding for each project. Only Priority 1 Cash Lines of Credit are included in the Capital Budget.

**OTHER INTERGOVERNMENTAL REVENUE SOURCES**

These may include a variety of project grants or funding commitments which may be obtained from other governments for specific City projects. Such sources are usually restricted to funding a portion of specified project costs, and their inclusion as Capital Budget financing sources is dependent on approved grants or likely approvals of pending requests.

**CAPITAL PROJECTS FUND BALANCE**

This consists of previous years' Capital Projects Fund revenues which may be utilized for new or increased project authorizations in the Proposed Capital Budget. Such revenues consist primarily of interest earnings, which are not utilized for new capital project authorizations until the fiscal year following their receipt. Unexpended balances remaining from completed or closed project authorizations may also be retained within the Capital Projects Fund and utilized for new projects in subsequent years.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**IMPACT OF CAPITAL IMPROVEMENTS ON OPERATING BUDGET**

When a new capital improvement project is undertaken, consideration is given to the fiscal or operational impact of the project, which includes additional cost for staff, maintenance, debt and other expenses. The fiscal or operational impact depends on the nature of the capital improvement. These costs must be funded in the appropriate operating budget and factored into the total cost of the project.

Below is the operational impact of each category of projects outlined in the Capital Budget Authorization Schedule:

- **Streets and Drainage**

Projects are funded through annual sales tax allocation, gaming funds, Community Development grants and other intergovernmental funding.

The maintenance costs for the streets and drainage improvements included in the 2016 authorization will have very little operational impact because most are existing roads in need of repair. The maintenance costs for these roads are currently budgeted through the Department of Public Works operating budget, and these improvements should reduce the maintenance needs in the Street Division. The improvements to the striping of streets, intersection improvements and sidewalk repairs and construction should make the streets safer.

- **Sewerage and Water Systems**

Projects are funded primarily through annual allocations from the Water and Wastewater Funds. A LDEQ loan in the amount of \$21 million was authorized in fiscal year 2011, and those repairs are ongoing.

The annual appropriation for sewer collection line repairs is needed to minimize the maintenance cost of such lines, which are accounted for in the Wastewater Fund. A minimum of \$900,000 is appropriated from the operating funds of the Wastewater Fund each year. The proposed budget includes a transfer from the General Fund for the basin rehabilitation program.

The LDEQ loan will be used in phases. Phase 1 has been completed and includes renovations to Wastewater Plant A. These improvements will reduce annual maintenance cost at this facility.

Remaining LDEQ loan proceeds will be combined with other sources of funding for the rebuild of Wastewater Treatment Plant B/C. It is anticipated that these enhancements will increase the efficiency of the wastewater system and will have minimal impact on operational expenses recorded in the Wastewater Fund.

- **Community Services and Recreation**

Projects are funded primarily through gaming funds.

The annual appropriation for the various recreation sites is needed to cover major repairs and improvements and generally does not have an economic impact on the operational budget of the Recreation Fund.

The addition/improvements of Tuten Park and Riverside Park will have minimal operational impact and will be accounted for in the Recreation Fund.

The annual appropriations for the Civic Center and Mallard Cove are needed to cover major repairs and improvements and generally have a minimal impact of each of their operational budgets.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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The purchase of a new bus for the transit department will have minimal operational impact. It will replace an older unit which will result in slightly lower maintenance cost. These costs will be accounted for in the Transit Fund.

- General Government and Others

These projects are funded primarily through gaming funds.

Fire truck acquisitions are funded on an annual basis with the goal of replacing units in a manner that funds them within a useful life cycle. The maintenance costs for fire trucks are accounted for in the Fire Department of the General Fund. The truck included in the current budget is a replacement of an older truck.

All other projects listed in this category could be classified as major improvements/maintenance to city facilities that are larger in nature than is customarily accounted for as maintenance within the operating funds.

- Bond Capital Projects

These projects are funded through the proceeds of \$40 million in bonds that were issued in March 2010 as part of the \$90 million bond proposition for public improvements approved in 2006.

- Local and State Road Projects

The maintenance of all roads is accounted for in the Public Works Department. There are no major changes in the operations and maintenance costs for the new roads that are included in this budget.

- Utility Improvements from Wastewater and Water Projects

The projects that are being funded are for extensions and looping of wastewater and water lines. The operations and maintenance of the wastewater lines and facilities are accounted for in the Wastewater Special Revenue Fund. The operations and maintenance of water lines and facilities are accounted for the Water Enterprise Fund. All of the projects funded through bond proceeds will be for underground lines and will have very little maintenance costs. As the City annexes and allows new users onto the system, revenues will be increased due to the new users, the amount of which is currently undetermined.

- Downtown Development Projects

The operations and maintenance of improvements to the downtown and lakefront areas were separated into a new division in the Recreation Special Revenue Fund in fiscal year 2012 and is funded with a transfer from the Riverboat Gaming Fund. There is \$637,350 budgeted in the proposed fiscal year 2016 budget.



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 – 2016 ANNUAL BUDGET**

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**IMPACT OF DEPARTMENTAL CAPITAL OUTLAY ON OPERATING BUDGET**

As part of the annual budget process, each department is required to submit a list of needed capital equipment acquisitions (items in excess of \$5,000) and major repairs and improvements for facilities.

Vehicles and equipment purchases must indicate if the item is an additional item or the replacement of existing equipment. If it is an addition, justification is required along with a cost estimate. If it is a replacement, the unit number, age of the unit and the current mileage must be provided along with the justification.

During the past several years, purchases of vehicles, heavy machinery and equipment have been restricted to only absolute necessities, but deferrals can become cost prohibitive as maintenance cost increase. All equipment and vehicles are replacements of older units.

The City operates a Vehicle Maintenance Garage that is a separate division which is budgeted in the General Fund Public Works Department. Charges are allocated on a monthly basis to the various city departments for the cost of automotive supplies. Costs that are incurred for automotive maintenance that is done by outside vendors are charged directly to the department when the cost is incurred. A Cost Allocation Plan is done annually, and the indirect costs that are identified for this service are charged to the various funds, primarily the Enterprise Funds.

The City entered into an agreement in FY 2012 with the Calcasieu Parish Sheriff's Office that provides for the maintenance of the Police Department's fleet. The City reimburses the Sheriff's Office for the cost of parts and pays an annual amount of \$60,000 for the cost of a mechanic.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

|   | <u><b>Budgeted Amount</b></u> |
|---|-------------------------------|
| <b><u>FIRE DEPARTMENT</u></b>                       |                               |
| 1 major repairs to three (3) fire stations          | \$ 150,000                    |
| 4 mid size 4-door vehicle for fire support division | 88,000                        |
| Total Fire Department                               | <u>238,000</u>                |
| <b><u>POLICE DEPARTMENT</u></b>                     |                               |
| 6 police package sedans                             | 150,000                       |
| 5 1/2 ton crew cab pickup trucks                    | 120,000                       |
| 1 V-8 SUV   | 30,000                        |
| 8 V-6 sedans  | 192,000                       |
| Total Police Department                             | <u>492,000</u>                |
| <b><u>PUBLIC WORKS</u></b>                          |                               |
| <b><u>GENERAL FUND DIVISIONS</u></b>                |                               |
| <b>Administration:</b>                              |                               |
| 1 30 ft x 12 ft shed                                | <u>90,000</u>                 |
| <b>Streets:</b>                                     |                               |
| 1 dura patcher                                      | 154,000                       |
| 1 compact excavator                                 | 72,000                        |
| 1 trailer for excavator                             | 7,600                         |
| Total Streets                                       | <u>233,600</u>                |
| <b>Trash Collection:</b>                            |                               |
| 1 grapple truck                                     | 130,000                       |
| 1 flatbed dump truck                                | 83,000                        |
| 2 rear end loaders                                  | 320,000                       |
| 1 incinerator office building                       | 25,000                        |
| Total Solid Waste-Trash                             | <u>558,000</u>                |
| <b>Solid Waste-General:</b>                         |                               |
| 1 1/2 ton regular cab pickup truck                  | 25,000                        |
| 2 side loader trucks                                | 380,000                       |
| Total Solid Waste-General                           | <u>405,000</u>                |
| <b>Vehicle Maintenance:</b>                         |                               |
| 1 1/2 ton regular cab pickup truck                  | 24,000                        |
| 1 automated lube system                             | 54,000                        |
| 1 tire machine                                      | 17,000                        |
| Total Vehicle Maintenance                           | <u>95,000</u>                 |
| <b>Building Maintenance:</b>                        |                               |
| 1 3/4 ton single cab/utility bed/crane              | <u>43,000</u>                 |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

**Communication and Traffic:**

|                                     |               |
|-------------------------------------|---------------|
| 1 arrow message board               | 35,000        |
| 1 1/2 ton extended cab pickup truck | 25,000        |
| Total Communication and Traffic     | <u>60,000</u> |

**Grounds Maintenance:**

|   |                |
|---|----------------|
| 1 1/2 ton single cab truck/toolbox                    | 22,000         |
| 1 one ton pickup truck/toolbox                        | 27,500         |
| 2 3/4 ton crew cab truck/camper                       | 60,000         |
| 4 60" propane commercial riding mowers                | 50,000         |
| 1 quickview haloptic system                           | 17,000         |
| 1 flatbed dump truck-14 yd.                           | 70,000         |
| 1 3-wheel sweeper                                     | 200,000        |
| 1 4x4 commercial tractor/heavy duty bushog attachment | 90,000         |
| 1 large size excavator                                | 92,000         |
| Total Grounds Maintenance                             | <u>628,500</u> |

|                    |                  |
|--------------------|------------------|
| Total Public Works | <u>2,113,100</u> |
|--------------------|------------------|

**PLANNING AND DEVELOPMENT**

**Administration:**

|             |        |
|-------------|--------|
| 2 small SUV | 40,000 |
|-------------|--------|

**Permit Center:**

|                                |               |
|--------------------------------|---------------|
| 2 small SUV                    | 40,000        |
| Total Planning and Development | <u>80,000</u> |

**GENERAL GOVERNMENT**

**Administration:**

|         |               |
|---------|---------------|
| 1 sedan | <u>20,000</u> |
|---------|---------------|

**TOTAL GENERAL FUND:**

**2,943,100**

**WASTEWATER FUND**

|                                       |                  |
|---------------------------------------|------------------|
| 2 one ton pickup with truck bed crane | 80,000           |
| 1 various equipment for Plants        | 290,000          |
| 1 conduit bender                      | 12,000           |
| 1 arrow board                         | 15,000           |
| 1 one ton pickup with dump bed        | 45,000           |
| 1 flatbed dump truck                  | 72,000           |
| major repairs/improvements            | 500,000          |
| Total Wastewater Fund                 | <u>1,014,000</u> |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

**RECREATION FUND**

**Recreation Division:**

|                                  |                |
|----------------------------------|----------------|
| 1 panel truck                    | 25,000         |
| 2 crew cab pickup trucks         | 46,000         |
| 1 single cab pickup truck        | 20,000         |
| 2 sedans                         | 40,000         |
| 1 sand pro                       | 7,000          |
| 1 top dresser                    | 22,000         |
| 2 60" riding mowers/canopies     | 26,000         |
| 3 sets five-row bleachers        | 15,000         |
| 1 stand behind aerator           | 10,000         |
| 1 10x12 rectangular shade system | 12,000         |
| 1 15x15 utility building         | 40,000         |
| 1 enclosed tractor               | 45,000         |
| major repairs/improvements       | 150,000        |
| Total Recreation Division        | <u>458,000</u> |

**Lakefront/Downtown Development Division:**

|   |               |
|---|---------------|
| 1 pickup truck                                | 21,000        |
| 1 SUV   | 20,000        |
| 2 golf carts                                  | 13,000        |
| 2 60" riding mowers w/canopies                | 26,000        |
| 1 stand behind mower                          | 7,500         |
| Total Lakefront/Downtown Development Division | <u>87,500</u> |

|                       |                |
|-----------------------|----------------|
| Total Recreation Fund | <u>545,500</u> |
|-----------------------|----------------|

**WATER FUND**

**Water Production and Distribution:**

|   |                |
|---|----------------|
| 4 1/2 ton pickup regular short wheel/tool box | 80,000         |
| 1 mid size sedan                              | 20,000         |
| 1 air compressor                              | 20,000         |
| 1 backhoe/loader                              | 70,000         |
| major repairs/improvements                    | 600,000        |
| Total Water Fund                              | <u>790,000</u> |

**CIVIC CENTER FUND**

|                              |                |
|------------------------------|----------------|
| 1 aluminum staging           | 30,000         |
| 2 electric golf carts        | 7,000          |
| 2 spotlights for theater     | 30,000         |
| 2 floor vacuum cleaners      | 5,000          |
| 1 power vac sweeper          | 10,000         |
| 1 5000 lb. capacity forklift | 20,000         |
| 1 walk behind floor scrubber | 8,000          |
| Total Civic Center Fund      | <u>110,000</u> |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

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**DEPARTMENTAL CAPITAL OUTLAY SUMMARY**

**GOLF COURSE FUND**

|                                   |               |
|-----------------------------------|---------------|
| 1 spray rig/200 gal tank 20' boom | 30,000        |
| 1 pull behind top dresser         | 10,000        |
| 1 barbecue pit                    | 8,000         |
| Total Golf Course Fund            | <u>48,000</u> |

**TRANSIT FUND**

|                       |               |
|-----------------------|---------------|
| 1 large passenger van | <u>30,000</u> |
|-----------------------|---------------|

**POLICE GRANT FUNDS**

|                 |               |
|-----------------|---------------|
| canine purchase | <u>30,750</u> |
|-----------------|---------------|

|                        |                                   |
|------------------------|-----------------------------------|
| <b>TOTAL ALL FUNDS</b> | <b><u><u>\$ 5,511,350</u></u></b> |
|------------------------|-----------------------------------|

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# **FIVE YEAR CAPITAL BUDGET**

# **CITY OF LAKE CHARLES**



## **CAPITAL IMPROVEMENT PROGRAM**

**2015 - 2021**



CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM

| Description  | Projected Costs | Category |
|--|-----------------|----------|
| <b>CAPITAL PROJECTS</b>  |                 |          |
| <b><u>Local Road Improvement Projects from Capital Funds</u></b> |                 |          |
| <b>Projects currently in design, bid or construction phase:</b>  |                 |          |
| Holmes Street bridge removal                                     | 200,000         | Ongoing  |
| Theriot St., N. Booker St., N. Adam St. & Woodard St.            | 955,000         | Ongoing  |
| 6th Ave (Broad St to 3rd St)                                     | 960,000         | Ongoing  |
| Sally Mae St. (Gieffers to Cessford)                             | 230,000         | A        |
| Commercial St. (N. Grace to dead end)                            | 250,000         | A        |
| 2nd St. (6th Ave to 8th Ave)                                     | 392,000         | A        |
| Highway St. (171 to M. Grace)                                    | 200,000         | B        |
| Blackwell St. (N. Grace to MLK)                                  | 268,000         | B        |
| N. Grace St. (Medora to Dead End)                                | 539,200         | B        |
| N. Grace St. (Medora to Poe)                                     | 298,000         | B        |
| Sale Road (Burton Lane - W. Prien Lake Rd)                       | 2,850,000       | B        |
| 12th St. (Ryan St to Enterprise Blvd)                            | 6,100,000       | B        |
| Enterprise Blvd. (12th St to Broad St.)                          | 2,084,800       | B        |
| 18th Street (4th Ave to 7th Ave)                                 | 2,092,000       | B        |
| Sale Road ( Common St. to Lake St.)                              | 4,664,000       | B        |
| Commercial (Enterprise Blvd to First Ave)                        | 150,000         | B        |
| 3rd Street (Hwy 14 to 6th Ave-drainage McNabb to 6th Ave)        | 1,052,000       | B        |
| 6 Ave (6th St to 3rd St)   | 1,042,000       | C        |
| Ernest Street (Glen to W. 18th)                                  | 684,800         | C        |
| Common Street (Prien Lake to Alamo)                              | 1,498,400       | C        |
| 6th Street (Ford to Kirkman)                                     | 264,000         | C        |
| Orrin Street (Opelousas to End)                                  | 960,000         | C        |
| Boston Alley (Broad to Mill)                                     | 3,088,000       | C        |
| St. Mary Dr. (Loop to Shattuck)                                  | 1,805,600       | C        |
| Fitzenreiter Rd. (Simmons St to Dead End) overlay only           | 208,585         | B        |
| 13 <sup>th</sup> St. (2nd Ave to 3rd Ave)                        | 660,000         | C        |
| 13 <sup>th</sup> St. (3rd Ave to 4th Ave)                        | 659,200         | C        |
| 200 Lyons (Jackson to Opelousas)                                 | 338,000         | C        |
| Griffin St. (Hwy 171 to Simmons)                                 | 799,200         | C        |
| Sally Mae (600 Block and Medora to End)                          | 115,900         | C        |
| 2700 Comeaux (N. Grace to End)                                   | 59,850          | C        |
| Junior Street (Knapp to Theriot)                                 | 550,000         | C        |
| N. Booker St. (Ray to Woodring)                                  | 133,000         | C        |
| Courtney St. (N. Goos to Prater)                                 | 252,000         | C        |
| 2800 Donatell St. (Cathy to End)                                 | 51,300          | C        |
| N. Adams St. (Moeling to Commercial)                             | 213,200         | C        |
| N. Adams St. (North of Geiffers)                                 | 394,000         | C        |
| N. Adams St. (South of Geiffers)                                 | 170,000         | C        |
| N. Adams St. (Opelousas to End)                                  | 194,000         | C        |
| 13 <sup>th</sup> St. (5th Ave to 4th Ave)                        | 1,072,000       | C        |
| Raintree Cove  | 103,090         | C        |
| Commercial St. (Booker to Lincoln)                               | 509,200         | C        |

**Category Key:**

Ongoing: Design, bid or construction phase  
A-first or second year  
B-third through fifth year  
C-sixth or later years  
D-contingent on external funding

**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM**

| <b>Description</b>  | <b>Projected Costs</b> | <b>Category</b> |
|---|------------------------|-----------------|
| Commercial St. (Prater to Booker)   | 524,400                | C               |
| Fitzenreiter Rd. (Hwy 171 to End)   | 800,000                | C               |
| Morgan & Shaw St. (Grein to 6th St)   | 700,000                | C               |
| Hagan St. (N. Goos to Prater)   | 252,000                | C               |
| Commercial St. (Lincoln to N. Malcolm)  | 258,800                | C               |
| Winnie St. (Sallier to Louie)   | 872,000                | C               |
| Woodard St. (N. Goos to Pear)   | 462,800                | C               |
| Riverside Dr. (Shellbeach to Sallier)   | 107,250                | C               |
| Prien Lake Rd. (Common St. to Hwy 14)   | 8,585,600              | C               |
| Ford St. (Pine St to Division St)   | 630,000                | C               |
| <b>Increase Capacity or Road Extensions</b>   |                        |                 |
| W. Prien Lake Rd. - Cove Ln. to Ihles Road (Parish participation)   | 7,000,000              | A/D             |
| Ihles Rd. - W. Prien Lake Rd. to Country Club Rd.   | 6,000,000              | B/D             |
| Lake St. - McNeese St. to Waverly St.   | 5,300,000              | B/D             |
| W. Prien Lake Rd. - Cove Lane to Nelson Road  | 4,233,600              | C/D             |
| Enterprise Boulevard - Katherine to Goos  | 15,500,000             | C/D             |
| Enterprise Boulevard - Goos to Fitzenreiter St.   | 5,000,000              | C/D             |
| Elliot Rd. - Country Club Rd. to Ham Reid Rd.   | 15,500,000             | C/D             |
| Lake St. - Country Club Rd. to Ham Reid Rd.   | 16,000,000             | C/D             |
| <b>Asphalt Overlay - City Wide</b>  |                        |                 |
| Current overlay package under design  | 1,520,000              | Ongoing         |
| Calcasieu (Opelousas to Calcasieu), N. Lincoln (Opelousas to Calcasieu), Calcasieu (Opelousas to Calcasieu), N. Jake (I-10 to Calcasieu), Louisiana Ave (McNeese St. to End), Lisle Peters Road (Big Lake Rd. to Dead End), N. Adams St. (Moeling St. to Commercial St.), N. Adams St. (Opelousas to Dead End), Sale Rd. (Canal St. to Lake St.), Raintree Cove (Lisle Peters to River Ln.), Goodman Rd. (Broad St. to City Line), Carriage Ln. (Lisle Peters to River Ln.), 3rd St. (Hwy 14 to 6th Ave.), 6th St. (Kayouchee to McNabb), River Ln, Creole St. (Prien Lake Rd. to Dead End) |                        |                 |
| <b>Heyd Park Subdivision:</b>   |                        |                 |
| Michael Lane  | 28,275                 | A               |
| Akron St  | 28,275                 | A               |
| Mobile St   | 68,575                 | A               |
| Paris St.   | 56,550                 | A               |
| Guatemala St  | 31,200                 | A               |
| Heyd Ave  | 54,925                 | A               |
| Evangeline St   | 49,075                 | A               |
| Channel St (Simmons to Sally Mae)   | 65,700                 | A               |
| Hagan St. (MLK Hwy to dead end)   | 74,250                 | A               |
| Malcolm St (Frugé St north to dead end)   | 39,000                 | A               |
| Locke Lane (Henderson Bayou to Cyprien)   | 75,750                 | A               |
| Shellbeach Dr. (Lake to Marine)   | 347,425                | A               |
| Marine St (Shellbeach to Sallier)   | 107,575                | A               |
| Asphalt Overlay - City Wide - 2016  | 1,000,000              | AB              |
| Asphalt Overlay - CDBG Funds<br>1st Avenue (Moeling to Gieffers St.)  | 807,000                | Ongoing         |
| <b>Arterial/collector street repair</b>   | 1,457,000              | A               |

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CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM

| Description  | Projected Costs | Category |
|--|-----------------|----------|
| <b>Intersection Improvements</b>                                       |                 |          |
| Bank St at 7th Street (includes drainage improvement)                  | 416,000         | Ongoing  |
| 12th St (2nd-4th Ave) (corridor and signal improvement)                | 300,000         | A        |
| Traffic circle study   | 50,000          | A        |
| Lake St. at McNeese St. Intersection (South side)                      | 1,100,000       | A/D      |
| Other Identified Intersections:  | 2,500,000       |          |
| Ernest St. at Sale St. intersection                                    |                 | B        |
| Sallier St. at Lake St. Intersection                                   |                 | B        |
| Sale Rd at Nelson Rd intersection                                      |                 | B        |
| Ryan St at Sallier/12th St   |                 | B/D      |
| Ryan at Sale St  |                 | B/D      |
| Ann St connection to I10 service road                                  |                 | B        |
| <b><u>City Wide Master Plan - Sidewalks/Trails</u></b>                 |                 |          |
| <b>CDBG Funds FY16</b>   |                 |          |
| 3rd Ave (East side from 3rd St to 12th St)                             | 196,000         | A        |
| <b>City Funds</b>  |                 |          |
| Sidewalk Repairs - city wide   | 500,000         | Ongoing  |
| Sidewalk New Construction:   |                 |          |
| Lake St. - W. Sallier South  | 250,000         | Ongoing  |
| Safe routes Barbe Elementary   | 350,000         | Ongoing  |
| McNeese St, Nelson Rd to Weaver Rd (North side)                        | 650,000         | A        |
| 5th Ave. Ph II - East side from Contraband Bayou to Life Cycle Fitness | 95,000          | AB       |
| 5th Ave. Ph III - East side from Van Buren to Life Cycle Fitness       | 88,000          | AB       |
| McNeese St, Nelson Rd to Weaver Rd (South side)                        | 720,000         | AB       |
| Nelson Rd - Prien Lake Rd north to Contraband Bayou                    | 102,000         | C        |
| 1st Ave Multi Use Trail - Broad to 12th St (includes state funds)      | 1,000,000       | Ongoing  |
| 1st Ave Multi Use Trail - Broad to Winterhalter                        | 600,000         | B        |
| Pedestrian and Bike Trail Phase 2 city-wide                            | 2,000,000       | CD       |

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CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM

| Description  | Projected Costs | Category |
|--|-----------------|----------|
| <b><u>Utility Improvements Water and Wastewater from Capital Funds</u></b> |                 |          |
| <b><u>Water and Wastewater Projects</u></b>                                |                 |          |
| Casino area infrastructure expansion                                       | 7,500,000       | Ongoing  |
| Hollyhill Road extension Alt 5 or 21B                                      | 1,200,000       | Ongoing  |
| Weaver Rd. Extension   | 617,000         | Ongoing  |
| <b><u>Water Projects</u></b>   |                 |          |
| Water line extensions & improvements                                       | 950,000         | Ongoing  |
| Lake St. Water Extension   | 408,000         | Ongoing  |
| Ham Reid Rd. Water Extension   | 325,000         | Ongoing  |
| Expansion of SW Treatment Facility   | 13,500,000      | BD       |
| Water Well for SW Treatment Facility                                       | 750,000         | B        |
| Water Improvements Nelson Rd/ Casino area                                  | 1,900,000       | B        |
| GH West Water Plant or Center West - replace water well                    | 500,000         | B        |
| Chennault Plant Expansion to 4MGD  | 5,000,000       | B        |
| New 6MGD Plant   | 15,000,000      | C        |
| <b><u>Wastewater Projects</u></b>  |                 |          |
| Sewer Plant Renovation Plant BC  | 40,000,000      | Ongoing  |
| 5th Ave. - Bancroft St. to Prejean St.                                     | 1,000,000       | Ongoing  |
| Penn St. Sewer Main  | 280,000         | Ongoing  |
| Power Center Lift Station and Force Main                                   | 2,300,000       | B        |
| Transport line extensions and capacity increases                           | 10,000,000      | B        |
| Plant D - Phase 2 to enlarge capacity to ease other plants                 | 21,000,000      | CD       |
| <b>Line Rehab/Extensions:</b>  |                 |          |
| City-wide line improvements  | 2,800,000       | Ongoing  |
| Basin A-13   | 2,390,000       | Ongoing  |
| Basins: A 1 through A-12   | 20,000,000      | ABC      |
| <b>Lift stations:</b>  |                 |          |
| Sale St. & Lake St. Station  | 875,000         | Ongoing  |
| Contraband   | 1,200,000       | Ongoing  |
| Cline, Colletta, Bank St   | 700,000         | Ongoing  |
| LS Improvements: Blake, Comeaux, Griffin, & Greinwich                      | 1,000,000       | Ongoing  |
| Pecan Acres Lift Station   | 654,000         | Ongoing  |
| Cleveland St. Lift Station   | 505,000         | Ongoing  |

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**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM**

| <b>Description</b>  | <b>Projected Costs</b> | <b>Category</b> |
|---|------------------------|-----------------|
| <b><u>Drainage Projects</u></b>   |                        |                 |
| City-wide drainage improvements   |                        |                 |
| 10th St. - 8th Ave to 9th Ave (CPPJ Trust Fund 50%)                               | 650,000                | Ongoing         |
| 11th St. - 6th Ave to 7th Ave (CPPJ Trust Fund 50%)                               |                        |                 |
| Enterprise Blvd. - 5th St. to 7th St.   | 200,000                | A               |
| Goos and Mill intersection  | 300,000                | A               |
| 5th Ave. - Alameda & Bancroft   | 500,000                | A               |
| Other Identified Drainage Projects:   | 3,000,000              |                 |
| 700 Block of Adams St.  |                        | B               |
| 7th Ave. - north of 2nd St.   |                        | B               |
| 2nd St. - 8th Ave. to 6th Ave.  |                        | B               |
| S. Roosevelt St.  |                        | B               |
| Hagan St.   |                        | B               |
| Courtney St.  |                        | B               |
| Foster St.  |                        | C               |
| Louisiana Ave. (McNeese St. to End)   |                        | C               |
| Common St. (College St. & Prien Lake Rd.)   |                        | C               |
| Prien Lake Rd. (Ryan St. to Enterprise Blvd.)                                     |                        | C               |
| <b><u>Recreation Program from Capital Funds</u></b>                               |                        |                 |
| Recreation facility renovations & improvements - capital project funds            | 450,000                | Ongoing         |
| Grace Medora and Mary Belle Williams Restrooms                                    | 175,000                | Ongoing         |
| Huber Park community center (Ward 3 )   | 100,000                | A               |
| Tuten Park Phase 2  | 350,000                | Ongoing         |
| Riverside Park Phase 2  | 1,000,000              | Ongoing         |
| Storage facility Goodman Road   | 200,000                | B               |
| <b><u>Downtown Development/Lakefront Improvements from Capital Funds</u></b>      |                        |                 |
| LA 385 Pedestrian & Bike Trail(TEP funds)Clarence-Ryan-Lakeshore N. to Broad St.  | 1,300,000              | Ongoing         |
| Site work - National Hurricane Museum Science Center (HUD & State funding)        | 900,000                | Ongoing         |
| Clarence St. Lakeshore to Ryan St. utilities & landscaping augment LA 385 project | 250,000                | Ongoing         |
| Ryan St. Streetscape Ph II - from Clarence St. to Python Coulee Bridge            | 700,000                | Ongoing         |
| Downtown Fiber Optic Network  | 170,000                | Ongoing         |
| Lakeshore Drive Traffic Calming   | 350,000                | A               |
| Gill St. - Ryan St. to Lakeshore Dr. improvements                                 | 100,000                | A               |
| Veterans Memorial Park  | 150,000                | AD              |
| Bord du Lac Park Amphitheatre   | 3,500,000              | B               |
| Lakeshore Drive Calming and Beautification  | 2,200,000              | B               |
| Pinnacle Site Work  | 5,000,000              | B               |
| Mill St. connector including storm drainage                                       | 5,000,000              | C               |

**Category Key:**

Ongoing: Design, bid or construction phase  
A-first or second year  
B-third through fifth year  
C-sixth or later years  
D-contingent on external funding

**CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM**

| <b>Description</b>   | <b>Projected Costs</b> | <b>Category</b> |
|--|------------------------|-----------------|
| <b>Civic Center Improvements:</b>  |                        |                 |
| LCCC Electrical upgrades/vendor stations along Lakeshore Drive                       | 250,000                | Ongoing         |
| Civic Center renovations - boiler replacement  | 400,000                | Ongoing         |
| Various facility improvements  | 500,000                | A               |
| Civic Center Eastside Entrance - lighting, landscaping, fountain upgrade, irrigation | 500,000                | B               |
| Civic Center Westside Festival Plaza -Bord du Lac Blvd.                              | 3,300,000              | B               |
| East Civic Center Dr. - connector  | 1,500,000              | C               |
| <b>Long-range projects:</b>  | 35,000,000             |                 |
| North Civic Center Dr. - connector   |                        | C               |
| Tract One A: South Civic Center Dr./ Kirby St. connector                             |                        | C               |
| Pine St. and Pryce St. connector including storm drainage                            |                        | C               |
| Pithon Coulee Walking Trail  |                        | C               |
| North Bord du Lac Dr. reconfigure  |                        | C               |
| Harbor/Marina  |                        | C               |
| Shoreline Stabilization  |                        | C               |
| <b><u>Economic Development from Capital Funds</u></b>                                |                        |                 |
| <b>Future Projects:</b>  |                        |                 |
| National Hurricane Museum  | 5,000,000              | C/D             |
| <b><u>Other City Capital Projects from Capital Funds</u></b>                         |                        |                 |
| <b>Projects currently in design, bid or construction phase:</b>                      |                        |                 |
| Wastewater Admin Building  | 855,000                | A               |
| Public Works complex improvements  | 3,200,000              | A               |
| Fire Station - new locations   | 3,000,000              | C               |
| <b>BOND PROJECTS</b>   |                        |                 |
| <b><u>Local Road Improvement Projects from Bond Funds</u></b>                        |                        |                 |
| <b>Projects currently in design, bid or construction phase:</b>                      |                        |                 |
| Sallier St.- Lake St. to Marine St. (Includes \$4.5M city funds + \$5M bond funds)   | 9,500,000              | Ongoing         |
| Sallier St. - Lake St. to Marine St. (Water & sewer city funds)                      | 1,500,000              | Ongoing         |
| <b><u>Utility Improvements Water and Wastewater from Bond Funds</u></b>              |                        |                 |
| <b><u>Wastewater Projects</u></b>  |                        |                 |
| <b>Projects currently in design, bid or construction phase:</b>                      |                        |                 |
| Henderson Bayou  | 100,000                | Ongoing         |
| Small Bayou forcemain  | 800,000                | Ongoing         |
| <b><u>City Park Development Program from Bond Funds</u></b>                          |                        |                 |
| <b>Future Projects:</b>  |                        |                 |
| City Park Program - bond proceeds North Beach (includes \$450,000 Capital funds)     | 950,000                | BC              |

**Category Key:**

Ongoing: Design, bid or construction phase  
A-first or second year  
B-third through fifth year  
C-sixth or later years  
D-contingent on external funding

CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM

| Description   | Projected Costs | Category |
|---|-----------------|----------|
| <b>DOTD /OTHER FUNDING SOURCE PROJECTS</b>                              |                 |          |
| I-10/Ryan St. Exit Improvements (DOTD Funded project)                   | 5,000,000       | Ongoing  |
| I210 / Cove Lane area interchange, DOTD 21B Project                     | 80,000,000      | Ongoing  |
| Hollyhill Rd / Prien Lake Rd traffic circle                             |                 | Ongoing  |
| Country Club Rd. - Big Lake Rd. to Ihles Rd.                            |                 | C/D      |
| Country Club Rd. - Ihles Rd. to east of Weaver Rd.                      |                 | C/D      |
| Country Club Rd. - Nelson Rd. to Lake St.                               |                 | C/D      |
| Big Lake Rd - Country Club Rd. to Gauthier Rd.                          |                 | C/D      |
| W. Prien Lake Rd - Contraband Bayou Bridge west to Target Shopping Area |                 | C/D      |
| Vincent Rd. / Ham Reid Rd. Extension                                    |                 | C/D      |

**Note:**

All amounts listed in the Capital Improvement Plan are projected costs for planning purposes only.  
Costs of projects may vary depending on the scope of work determined during the study and design phase.

**Category Key:**

Ongoing: Design, bid or construction phase  
A-first or second year  
B-third through fifth year  
C-sixth or later years  
D-contingent on external funding

CITY OF LAKE CHARLES  
CAPITAL IMPROVEMENT PROGRAM  
PROJECTED AVAILABLE FUNDS

| Description   | Projected Available  | Subsequent Years Projections |                      |                      |                      |                      |                      |
|---|----------------------|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | 2014-2015            | 2015-2016                    | 2016-2017            | 2017-2018            | 2018-2019            | 2019-2020            | 2020-2021            |
| Sales tax .28% revenue                              | \$ 6,300,000         | \$ 6,695,000                 | \$ 6,895,850         | \$ 7,102,726         | \$ 7,315,807         | \$ 7,462,123         | \$ 7,611,366         |
| Riverboat gaming tax available for Capital Projects | 4,950,000            | 7,000,000                    | 7,100,000            | 7,313,000            | 7,532,390            | 7,683,038            | 7,836,699            |
| Interest earnings                                   | 250,000              | 250,000                      | 250,000              | 250,000              | 250,000              | 250,000              | 250,000              |
| Wastewater Fund transfer                            | 4,000,000            | 4,000,000                    | 2,000,000            | 2,000,000            | 1,000,000            | 2,000,000            | 1,000,000            |
| Capital Improvement Fee - water/wastewater fee      | 525,000              | 576,300                      | 587,826              | 599,583              | 611,574              | 623,806              | 636,282              |
| Water Fund  | 5,000,000            | 3,000,000                    | 2,000,000            | 2,000,000            | 1,000,000            | 1,000,000            | 1,000,000            |
| Civic Center Capital Fund                           | 800,000              | 1,000,000                    | 500,000              | 500,000              | 500,000              | 500,000              | 500,000              |
| Community Development Block Grant Funds             | 354,926              | 196,000                      | 300,000              | 300,000              | 300,000              | 300,000              | 300,000              |
| LA - Video Poker revenue                            | 480,000              | 480,000                      | 480,000              | 480,000              | 480,000              | 480,000              | 480,000              |
| LA Department of Transportation (LTAP Funding)      | -                    | -                            | 4,500,000            | -                    | -                    | -                    | -                    |
| LA Capital Outlay Funds                             | 2,100,000            | 3,910,000                    | 2,000,000            | 2,000,000            | 1,000,000            | 1,000,000            | 1,000,000            |
| Safe Routes to School Grant                         | -                    | -                            | 200,000              | -                    | -                    | -                    | -                    |
| Calcasieu Parish Gravity Drainage District #4       | 327,500              | 672,500                      | -                    | -                    | -                    | -                    | -                    |
| Parish Transportation Fund                          | -                    | 500,000                      | 500,000              | -                    | 500,000              | -                    | 500,000              |
| Calcasieu Parish Police Jury                        | 500,000              | 1,500,000                    | 3,500,000            | -                    | -                    | -                    | -                    |
| Donations and other miscellaneous revenue           | 120,000              | -                            | -                    | -                    | -                    | -                    | -                    |
| Total   | <u>\$ 25,707,426</u> | <u>\$ 29,779,800</u>         | <u>\$ 30,813,676</u> | <u>\$ 22,545,308</u> | <u>\$ 20,489,771</u> | <u>\$ 21,298,967</u> | <u>\$ 21,114,346</u> |



# **EXHIBITS**

**SUMMARY OF BUDGETED PERSONNEL AND  
POSITION TOTALS**

**DETAILED PERSONNEL ROSTER**

**GLOSSARY OF TERMS**

**EXHIBIT A – 2015 SWLA PROJECTS REPORT**

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**SUMMARY BUDGETED PERSONNEL AND POSITION TOTALS  
ALL DEPARTMENTS AND FUNDS**

|                                   | BUDGETED<br>2004-2005 |    | BUDGETED<br>2008-2009 |    | BUDGETED<br>2012-2013 |    | BUDGETED<br>2014-2015 |    | PROPOSED<br>2015-2016 |    |
|-----------------------------------|-----------------------|----|-----------------------|----|-----------------------|----|-----------------------|----|-----------------------|----|
|                                   | FT                    | PT | FT                    | PT | FT                    | PT | FT                    | PT | FT                    | PT |
| <b>GENERAL FUND</b>               |                       |    |                       |    |                       |    |                       |    |                       |    |
| <b>GENERAL GOVERNMENT</b>         |                       |    |                       |    |                       |    |                       |    |                       |    |
| Mayor's Office                    | 4                     | 0  | 5                     | 0  | 5                     | 0  | 5                     | 0  | 5                     | 0  |
| City Council                      | 1                     | 7  | 1                     | 8  | 1                     | 8  | 1                     | 8  | 1                     | 8  |
| City Marshal                      | 13                    | 0  | 13                    | 0  | 12                    | 0  | 12                    | 0  | 12                    | 0  |
| City Court                        | 15                    | 4  | 16                    | 2  | 16                    | 2  | 16                    | 2  | 16                    | 2  |
| Legal Services                    | 6                     | 2  | 6                     | 3  | 6                     | 3  | 6                     | 3  | 6                     | 3  |
| General Government                | 39                    | 13 | 41                    | 13 | 40                    | 13 | 40                    | 13 | 40                    | 13 |
| <b>FINANCE</b>                    |                       |    |                       |    |                       |    |                       |    |                       |    |
| Administration Services           | 2                     | 0  | 2                     | 0  | 2                     | 0  | 2                     | 0  | 2                     | 0  |
| Accounting                        | 11                    | 0  | 11                    | 0  | 11                    | 0  | 11                    | 0  | 11                    | 0  |
| Purchasing                        | 5                     | 0  | 5                     | 0  | 5                     | 0  | 5                     | 0  | 5                     | 0  |
| Finance                           | 18                    | 0  | 18                    | 0  | 18                    | 0  | 18                    | 0  | 18                    | 0  |
| <b>HUMAN RESOURCES-TOTAL</b>      | 5                     | 0  | 5                     | 0  | 4                     | 0  | 4                     | 0  | 4                     | 0  |
| <b>FIRE - TOTAL</b>               | 176                   | 0  | 190                   | 0  | 182                   | 0  | 182                   | 0  | 182                   | 0  |
| <b>POLICE</b>                     | 182                   | 0  | 192                   | 0  | 187                   | 0  | 187                   | 0  | 187                   | 0  |
| <b>POLICE - TOTAL</b>             | 182                   | 0  | 192                   | 0  | 187                   | 0  | 187                   | 0  | 187                   | 0  |
| <b>PUBLIC WORKS</b>               |                       |    |                       |    |                       |    |                       |    |                       |    |
| Administration                    | 10                    | 0  | 13                    | 0  | 14                    | 0  | 14                    | 0  | 14                    | 0  |
| Streets                           | 59                    | 0  | 26                    | 0  | 25                    | 0  | 25                    | 0  | 25                    | 3  |
| Recycling/Trash Collection        | 36                    | 0  | 34                    | 0  | 29                    | 0  | 29                    | 0  | 29                    | 9  |
| Solid Waste - General             | 16                    | 0  | 16                    | 0  | 14                    | 0  | 14                    | 0  | 14                    | 0  |
| Vehicle Maintenance               | 26                    | 0  | 24                    | 0  | 24                    | 0  | 24                    | 0  | 24                    | 0  |
| Building Maintenance              | 9                     | 0  | 13                    | 0  | 13                    | 0  | 13                    | 0  | 13                    | 0  |
| Communication & Traffic           | 10                    | 0  | 8                     | 0  | 8                     | 0  | 8                     | 0  | 8                     | 0  |
| Grounds Maintenance               | 0                     | 0  | 32                    | 0  | 30                    | 0  | 30                    | 0  | 30                    | 5  |
| Public Works                      | 166                   | 0  | 166                   | 0  | 157                   | 0  | 157                   | 0  | 157                   | 17 |
| <b>PLANNING &amp; DEVELOPMENT</b> |                       |    |                       |    |                       |    |                       |    |                       |    |
| Planning Administration           | 9                     | 0  | 7                     | 0  | 6                     | 0  | 6                     | 0  | 5                     | 0  |
| Permit Center                     | 12                    | 0  | 14                    | 0  | 11                    | 2  | 12                    | 2  | 13                    | 4  |
| Downtown Development 0713         | 0                     | 0  | 0                     | 0  | 3                     | 0  | 2                     | 0  | 2                     | 0  |
| Planning & Development            | 21                    | 0  | 21                    | 0  | 20                    | 2  | 20                    | 2  | 20                    | 4  |

FT= Full-time PT = Regular Part-Time Positions

\*Includes Position Added Temporarily

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**SUMMARY BUDGETED PERSONNEL AND POSITION TOTALS  
ALL DEPARTMENTS AND FUNDS**

|                                 | BUDGETED<br>2004-2005 |           | BUDGETED<br>2008-2009 |           | BUDGETED<br>2012-2013 |           | BUDGETED<br>2014-2015 |           | PROPOSED<br>2015-2016 |           |
|---------------------------------|-----------------------|-----------|-----------------------|-----------|-----------------------|-----------|-----------------------|-----------|-----------------------|-----------|
|                                 | FT                    | PT        | FT                    | PT        | FT                    | PT        | FT                    | PT        | FT                    | PT        |
| <b>GENERAL FUND CONTINUED</b>   |                       |           |                       |           |                       |           |                       |           |                       |           |
| <b>GENERAL SERVICES</b>         |                       |           |                       |           |                       |           |                       |           |                       |           |
| Administration                  | 8                     | 0         | 8                     | 0         | 6                     | 0         | 4                     | 0         | 6                     | 0         |
| Building Services               | 7                     | 0         | 6                     | 2         | 3                     | 2         | 3                     | 2         | 3                     | 3         |
| Printing Services               | 3                     | 0         | 3                     | 0         | 3                     | 0         | 5                     | 0         | 3                     | 0         |
| Information Systems             | 5                     | 1         | 5                     | 1         | 4                     | 1         | 4                     | 1         | 4                     | 1         |
| Downtown Dev. District          | 0                     | 0         | 0                     | 0         | 0                     | 0         | 0                     | 0         | 0                     | 1         |
| Community Service Grants        | 0                     | 0         | 3                     | 0         | 3                     | 0         | 3                     | 0         | 3                     | 0         |
| General Services                | 23                    | 1         | 25                    | 3         | 19                    | 3         | 19                    | 3         | 19                    | 5         |
| <b>SUBTOTAL-GENERAL FUND</b>    | <b>630</b>            | <b>14</b> | <b>658</b>            | <b>16</b> | <b>627</b>            | <b>18</b> | <b>627</b>            | <b>18</b> | <b>627</b>            | <b>39</b> |
| <b>OTHER FUNDS</b>              |                       |           |                       |           |                       |           |                       |           |                       |           |
| Waste Water (Public Works)      | 60                    | 2         | 64                    | 0         | 65                    | 0         | 65                    | 0         | 65                    | 1         |
| Recreation (Comm. Services)     | 39                    | 0         | 38                    | 0         | 37                    | 0         | 37                    | 0         | 37                    | 14        |
| Recreation (Lakefront/Downtown) | 0                     | 0         | 0                     | 0         | 1                     | 0         | 1                     | 0         | 1                     | 4         |
| Police Grants                   | 12                    | 0         | 0                     | 0         | 2                     | 0         | 2                     | 0         | 9                     | 0         |
| Community Development (Plng)    | 3                     | 0         | 3                     | 0         | 3                     | 0         | 3                     | 0         | 3                     | 0         |
| Americorps Grant (Comm. Ser.)   | 1                     | 0         | 2                     | 0         | 1                     | 0         | 1                     | 0         | 1                     | 1         |
| Transit (Public Works)          | 19                    | 0         | 19                    | 0         | 19                    | 0         | 19                    | 0         | 19                    | 1         |
| Civic Center (Comm. Services)   | 20                    | 1         | 20                    | 1         | 21                    | 0         | 21                    | 0         | 21                    | 8         |
| Golf Course (Comm. Services)    | 15                    | 2         | 15                    | 2         | 10                    | 2         | 10                    | 2         | 10                    | 6         |
| Water Utility (Public Works)    | 56                    | 2         | 56                    | 2         | 55                    | 2         | 55                    | 2         | 55                    | 7         |
| Utility Bus. Office (Finance)   | 12                    | 0         | 12                    | 0         | 12                    | 0         | 12                    | 0         | 12                    | 0         |
| Risk Management (Gen. Serv.)    | 7                     | 0         | 7                     | 0         | 7                     | 0         | 7                     | 0         | 7                     | 1         |
| <b>SUBTOTAL - OTHER FUNDS</b>   | <b>244</b>            | <b>7</b>  | <b>236</b>            | <b>5</b>  | <b>233</b>            | <b>4</b>  | <b>233</b>            | <b>4</b>  | <b>240</b>            | <b>43</b> |
| <b>TOTAL</b>                    | <b>874</b>            | <b>21</b> | <b>894</b>            | <b>21</b> | <b>860</b>            | <b>22</b> | <b>860</b>            | <b>22</b> | <b>867</b>            | <b>82</b> |

NOTE: Personnel counts exclude temporary and seasonal employees.

FT = Full-time    PT = Regular Part-time Positions

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                  | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|---------------------------------|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>Mayor's Office</b>           |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative       | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| City Administrator              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative III       | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Mayor                           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Specialist, Project             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                           | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| <b>City Council</b>             |                                      |                                  |                                   |                                   |   |
| Clerk of the Council            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative III       | 0.5                                  | 0.5                              | 0.5                               | 0.5                               | 0.0%  |
| Council Person (7 Part-Time)    | 3.5                                  | 3.5                              | 3.5                               | 3.5                               | 0.0%  |
| Total                           | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| <b>City Marshal</b>             |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative       | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| City Marshal                    | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Marshal, Chief Deputy to        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Marshal, Deputy I               | 6                                    | 6                                | 5                                 | 5                                 | -16.7%  |
| Marshal, Deputy II              | 2                                    | 2                                | 3                                 | 3                                 | 50.0%   |
| Total                           | 12                                   | 12                               | 12                                | 12                                | 0.0%  |
| <b>City Court</b>               |                                      |                                  |                                   |                                   |   |
| City Judge                      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Chief of Civil           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Chief of Violations      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Deputy I                 | 5                                    | 5                                | 6                                 | 6                                 | 20.0%   |
| Clerk, Deputy II                | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Clerk, Deputy III               | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Clerk, Deputy IV                | 2                                    | 2                                | 1                                 | 1                                 | -50.0%  |
| Clerk, Judges                   | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Comptroller, City Court         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Management Info System | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                           | 17                                   | 17                               | 17                                | 17                                | 0.0%  |
| <b>Legal Services</b>           |                                      |                                  |                                   |                                   |   |
| City Prosecutor                 | 0.5                                  | 0.5                              | 0.5                               | 0.5                               | 0.0%  |
| City Prosecutor, Assistant      | 0.5                                  | 0.5                              | 0.5                               | 0.5                               | 0.0%  |
| Clerk, Administrative III       | 0.5                                  | 0.5                              | 0.5                               | 0.5                               | 0.0%  |
| Coordinator, Criminal Office    | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Criminal Assistant I            | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Criminal Assistant II           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Criminal Office        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Secretary, Legal II             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                           | 7.5                                  | 7.5                              | 7.5                               | 7.5                               | 0.0%  |
| <b>Finance Administration</b>   |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Finance               | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                           | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                       | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|--------------------------------------|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>Accounting</b>                    |                                      |                                  |                                   |                                   |   |
| Account Representative II            | 2                                    | 2                                | 1                                 | 1                                 | -50.0%  |
| Account Representative III           | 2                                    | 2                                | 3                                 | 3                                 | 50.0%   |
| Accountant I                         | 3                                    | 3                                | 2                                 | 2                                 | -33.3%  |
| Accountant II                        | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Accountant, Senior                   | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative III            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Accounting                  | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 11                                   | 11                               | 11                                | 11                                | 0.0%  |
| <b>Purchasing</b>                    |                                      |                                  |                                   |                                   |   |
| Account Representative II            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Buyer I                              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Buyer III                            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative I              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Purchasing                  | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| <b>Human Resources</b>               |                                      |                                  |                                   |                                   |   |
| Clerk, Human Resources               | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Coordinator, Human Resources         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Personnel                  | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Human Resources          | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 4                                    | 4                                | 4                                 | 4                                 | 0.0%  |
| <b>Fire Administration</b>           |                                      |                                  |                                   |                                   |   |
| Account Representative III           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Assistant, Admin/Fire                | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Chief, Fire                          | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerks, Fire Records                 | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Secretary to the Fire Chief          | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| <b>Fire Suppression</b>              |                                      |                                  |                                   |                                   |   |
| Captain, Fire                        | 52                                   | 52                               | 51                                | 51                                | -1.9%   |
| Chief, Assistant/Fire                | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Chief, District/Fire                 | 9                                    | 9                                | 9                                 | 9                                 | 0.0%  |
| Driver, Fire                         | 45                                   | 45                               | 42                                | 42                                | -6.7%   |
| Firefighter                          | 30                                   | 30                               | 35                                | 35                                | 16.7%   |
| Firefighter 1st Class                | 19                                   | 19                               | 20                                | 20                                | 5.3%  |
| Firefighter 1st Class/Driver Qualify | 3                                    | 3                                | 1                                 | 1                                 | -66.7%  |
| Total                                | 161                                  | 161                              | 161                               | 161                               | 0.0%  |
| <b>Fire Support</b>                  |                                      |                                  |                                   |                                   |   |
| Captain, Fire                        | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Clerk, Fire Records                  | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Inspector, Chief Fire                | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Inspector, Fire Prevention           | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Mechanic, Civil Service              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Mechanic, Master                     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Officer, Chief Communications        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Officer, Chief Training              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Officer, Fire Communications         | 4                                    | 4                                | 5                                 | 5                                 | 25.0%   |
| Officer, Research & Planning         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Officer, Training                    | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 16                                   | 16                               | 16                                | 16                                | 0.0%  |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|-------------------------------------|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>Police Administration</b>        |                                      |                                  |                                   |                                   |   |
| Chief, Police                       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Deputy Chief of Police              | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Major, Police                       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Secretary to the Police Chief       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                               | 6                                    | 6                                | 6                                 | 6                                 | 0.0%  |
| <b>Police Service</b>               |                                      |                                  |                                   |                                   |   |
| Captain, Police                     | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Clerk, Administrative III           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Police Records               | 11                                   | 11                               | 10                                | 10                                | -9.1%   |
| Corporal, Police                    | 62                                   | 62                               | 60                                | 60                                | -3.2%   |
| Lieutenant, Police                  | 17                                   | 17                               | 15                                | 15                                | -11.8%  |
| Officer, Police Communications      | 14                                   | 14                               | 14                                | 14                                | 0.0%  |
| Officer, Evidence                   | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| Officer, Police                     | 40                                   | 40                               | 46                                | 46                                | 15.0%   |
| Sergeant, Police                    | 28                                   | 28                               | 27                                | 27                                | -3.6%   |
| Specialist, Computer Support II     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                               | 181                                  | 181                              | 181                               | 181                               | 0.0%  |
| <b>Public Works Administration</b>  |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Buyer II                            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative I             | 2                                    | 2                                | 1                                 | 1                                 | -50.0%  |
| Clerk, Administrative II            | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Coordinator, Utility & Maintenance  | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Assistant Public Works    | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Public Works              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Engineer, City Assistant            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Officer, Ordinance Enforcement      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Specialist, Project                 | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Technical, Assistant                | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Total                               | 14                                   | 14                               | 14                                | 14                                | 0.0%  |
| <b>Streets</b>                      |                                      |                                  |                                   |                                   |   |
| Foreman, Equipment Operator         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, General Maintenance        | 2                                    | 2                                | 0                                 | 0                                 | -100.0%                                       |
| Foreman, Trades                     | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Operator, Large Equipment I         | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Operator, Large Equipment II        | 4                                    | 4                                | 5                                 | 5                                 | 25.0%   |
| Supervisor, Maintenance             | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Worker, General Maintenance I       | 1                                    | 1                                | 3.5                               | 3.5                               | 250.0%  |
| Worker, General Maintenance III     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, Trades I                    | 6                                    | 6                                | 6                                 | 6                                 | 0.0%  |
| Worker, Trades II                   | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Worker, Trades III                  | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Total                               | 25                                   | 25                               | 26.5                              | 26.5                              | 6.0%  |
| <b>Solid Waste-Trash Collection</b> |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Operator, Large Equipment I         | 16                                   | 16                               | 15                                | 15                                | -6.3%   |
| Operator, Large Equipment II        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Superintendent, Maintenance         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Maintenance             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, General Maintenance I       | 8                                    | 8                                | 11.5                              | 11.5                              | 43.8%   |
| Worker, General Maintenance II      | 1                                    | 1                                | 3                                 | 3                                 | 200.0%  |
| Total                               | 29                                   | 29                               | 33.5                              | 33.5                              | 15.5%   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                      | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|-------------------------------------|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>Solid Waste-General</b>          |                                      |                                  |                                   |                                   |   |
| Operator, Large Equipment I         | 11                                   | 11                               | 10                                | 10                                | -9.1%   |
| Supervisor, Maintenance             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, General Maintenance I       | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Worker, General Maintenance II      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                               | 14                                   | 14                               | 14                                | 14                                | 0.0%  |
| <b>Vehicle Maintenance</b>          |                                      |                                  |                                   |                                   |   |
| Buyer I                             | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Buyer III                           | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Clerk, Administrative II            | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Clerk, Administrative III           | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Clerk, Parts                        | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Coordinator, Parts                  | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, Auto Mechanical            | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Mechanic, Auto I                    | 5                                    | 5                                | 4                                 | 4                                 | -20.0%  |
| Mechanic, Auto II                   | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| Mechanic, Auto III                  | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Service Writer                      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Superintendent, Maintenance         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Superintendent, Technical           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Technical               | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Total                               | 24                                   | 24                               | 24                                | 24                                | 0.0%  |
| <b>Building Maintenance</b>         |                                      |                                  |                                   |                                   |   |
| Foreman, Trades                     | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Supervisor, Maintenance             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, General Maintenance I       | 3                                    | 3                                | 2                                 | 2                                 | -33.3%  |
| Worker, General Maintenance II      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, Trades I                    | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, Trades II                   | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, Trades III                  | 5                                    | 5                                | 6                                 | 6                                 | 20.0%   |
| Worker, Trades IV                   | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Total                               | 13                                   | 13                               | 13                                | 13                                | 0.0%  |
| <b>Communication &amp; Traffic</b>  |                                      |                                  |                                   |                                   |   |
| Foreman, Traffic Technical          | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, Trades                     | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Supervisor, Maintenance             | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Supervisor, Technical               | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Technician, Traffic I               | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Technician, Traffic II              | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Worker, Trades II                   | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Total                               | 8                                    | 8                                | 8                                 | 8                                 | 0.0%  |
| <b>Grounds Maint/Beautification</b> |                                      |                                  |                                   |                                   |   |
| Foreman, General Maintenance        | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Foreman, Trades                     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Operator, Large Equipment I         | 7                                    | 7                                | 6                                 | 6                                 | -14.3%  |
| Operator, Large Equipment II        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, General Maintenance I       | 8                                    | 8                                | 11.5                              | 11.5                              | 43.8%   |
| Worker, General Maintenance II      | 7                                    | 7                                | 5                                 | 5                                 | -28.6%  |
| Worker, General Maintenance III     | 3                                    | 3                                | 5                                 | 5                                 | 66.7%   |
| Total                               | 30                                   | 30                               | 32.5                              | 32.5                              | 8.3%  |
| <b>Planning Administration</b>      |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Asst Planning             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, City Planning             | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Officer, Ordinance Enforcement      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Planner, Senior                     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Specialist, Project                 | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                               | 6                                    | 6                                | 5                                 | 5                                 | -16.7%  |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                         | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|--|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>Permit Center</b>                   |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I                | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Clerk, Administrative II               | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Clerk, Administrative III              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Inspector, Property Standard I         | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Inspector, Property Standard II        | 2.5                                  | 2.5                              | 2.5                               | 2.5                               | 0.0%  |
| Officer, Code Enforcement I            | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Officer, Code Enforcement II           | 2.5                                  | 2.5                              | 2.5                               | 2.5                               | 0.0%  |
| Officer, Code Enforcement IV           | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Supervisor, Inspection                 | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Total                                  | 12                                   | 12                               | 15                                | 15                                | 25.0%   |
| <b>Downtown/Lakefront Dev Planning</b> |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I                | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Director Execut, LC Downtown Devlpmt   | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Specialist, Project                    | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Secretary, Legal II                    | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Total                                  | 3                                    | 3                                | 2                                 | 2                                 | -33.3%  |
| <b>General Services Administration</b> |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative II               | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Specialist, Project                    | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Manager, Information & Printing        | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Total                                  | 4                                    | 4                                | 6                                 | 6                                 | 50.0%   |
| <b>Building Services</b>               |                                      |                                  |                                   |                                   |   |
| Foreman, Trades                        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, General Maintenance I          | 1                                    | 1                                | 1.5                               | 1.5                               | 50.0%   |
| Worker, General Maintenance II         | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Worker, General Maintenance III        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, Trades II                      | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Total                                  | 4                                    | 4                                | 4.5                               | 4.5                               | 12.5%   |
| <b>Printing Services</b>               |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I                | 2                                    | 2                                | 0                                 | 0                                 | -100.0%                                       |
| Clerk, Administrative II               | 0                                    | 0                                | 2                                 | 2                                 | N/A   |
| Coordinator, Printing & Communications | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Printing & Communications     | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Specialist, Network & Computer I       | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Total                                  | 5                                    | 5                                | 3                                 | 3                                 | -40.0%  |
| <b>Information Systems</b>             |                                      |                                  |                                   |                                   |   |
| Analyst, Systems                       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Management Info Systems      | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Specialist, Computer Support I         | 0.5                                  | 0.5                              | 0.5                               | 0.5                               | 0.0%  |
| Specialist, Computer Systems           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Specialist, Network & Computer I       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                  | 4.5                                  | 4.5                              | 4.5                               | 4.5                               | 0.0%  |
| <b>Downtown Development District</b>   |                                      |                                  |                                   |                                   |   |
| Clerk, General                         | 0                                    | 0                                | 0.5                               | 0.5                               | N/A   |
| Total                                  | 0                                    | 0                                | 0.5                               | 0.5                               | N/A   |
| <b>Community Service Grants</b>        |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative II               | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Clerk, Administrative III              | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Specialist, Management                 | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                  | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |



**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                         | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|--|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>Wastewater</b>                      |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I                | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Clerk, Administrative II               | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Clerk, Administrative III              | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Director, Assistant Public Works       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, Plant Mechanical              | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Foreman, Plant Technician              | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Foreman, Trades                        | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Mechanic, Plant I                      | 0                                    | 0                                | 2                                 | 2                                 | N/A   |
| Mechanic, Plant II                     | 7                                    | 7                                | 5                                 | 5                                 | -28.6%  |
| Mechanic, Plant III                    | 4                                    | 4                                | 3                                 | 3                                 | -25.0%  |
| Operator, Large Equipment I            | 4                                    | 4                                | 1                                 | 1                                 | -75.0%  |
| Operator, Large Equipment II           | 4                                    | 4                                | 6                                 | 6                                 | 50.0%   |
| Superintendent, Technical              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Technical                  | 4                                    | 4                                | 4                                 | 4                                 | 0.0%  |
| Technician, Lab I                      | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Technician, Lab II                     | 3                                    | 3                                | 2.5                               | 2.5                               | -16.7%  |
| Technician, Lab III                    | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Technician, Plant I                    | 13                                   | 13                               | 13                                | 13                                | 0.0%  |
| Technician, Plant II                   | 4                                    | 4                                | 3                                 | 3                                 | -25.0%  |
| Technician, Plant III                  | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Worker, Trades I                       | 3                                    | 3                                | 2                                 | 2                                 | -33.3%  |
| Worker, Trades II                      | 2                                    | 2                                | 5                                 | 5                                 | 150.0%  |
| Worker, Trades III                     | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Total                                  | 65                                   | 65                               | 65.5                              | 65.5                              | 0.8%  |
| <b>Recreation</b>                      |                                      |                                  |                                   |                                   |   |
| Assistant, Administrative              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative II               | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Clerk, Administrative III              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Coordinator, Community Center I        | 4                                    | 4                                | 2.5                               | 2.5                               | -37.5%  |
| Coordinator, Community Center II       | 4                                    | 4                                | 4                                 | 4                                 | 0.0%  |
| Director, Asst II Rec/Parks            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Director, Community Services           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, Ball Field Crew               | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Foreman, General Maintenance           | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, Trades                        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Leader, Community Center               | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Operator, Large Equipment II           | 2                                    | 2                                | 1                                 | 1                                 | -50.0%  |
| Specialist, Project                    | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Superintendent, Maintenance            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Maintenance                | 2                                    | 2                                | 3                                 | 3                                 | 50.0%   |
| Supervisor, Recreation Area            | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Worker, General Maintenance I          | 7                                    | 7                                | 11.5                              | 11.5                              | 64.3%   |
| Worker, General Maintenance II         | 2                                    | 2                                | 5                                 | 5                                 | 150.0%  |
| Worker, General Maintenance III        | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Worker, Trades I                       | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Worker, Trades III                     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                  | 37                                   | 37                               | 44                                | 44                                | 18.9%   |
| <b>Recreation / Lakefront Downtown</b> |                                      |                                  |                                   |                                   |   |
| Foreman, General Maintenance           | 0                                    | 0                                | 0.5                               | 0.5                               | N/A   |
| Worker, General Maintenance I          | 0                                    | 0                                | 1.5                               | 1.5                               | N/A   |
| Worker, General Maintenance II         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                  | 1                                    | 1                                | 3                                 | 3                                 | 200.0%  |
| <b>COPS HIRING GRANT</b>               |                                      |                                  |                                   |                                   |   |
| Officer, Police                        | 2                                    | 2                                | 9                                 | 9                                 | 350.0%  |
| Total                                  | 2                                    | 2                                | 9                                 | 9                                 | 350.0%  |
| <b>Community Development</b>           |                                      |                                  |                                   |                                   |   |
| Account Representative II              | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Account Representative III             | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Administrator, CD Program              | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Specialist, CD Senior Program          | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Total                                  | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| Position Title                       | Actual<br>Fiscal Year<br>2013 - 2014 | Adopted<br>Budget<br>2014 - 2015 | Adjusted<br>Budget<br>2014 - 2015 | Proposed<br>Budget<br>2015 - 2016 | % Change<br>Adopted '15<br>to<br>Proposed '16 |
|--------------------------------------|--------------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---|
| <b>HUD Housing Programs</b>          |                                      |                                  |                                   |                                   |   |
| Inspector, CD Project                | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| <b>AmeriCorps Grant</b>              |                                      |                                  |                                   |                                   |   |
| Specialist, Project                  | 1                                    | 1                                | 1.5                               | 1.5                               | 50.0%   |
| Total                                | 1                                    | 1                                | 1.5                               | 1.5                               | 50.0%   |
| <b>Transit Operations</b>            |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I              | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Clerk, Administrative III            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Transit                     | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Operator, Large Equipment I          | 13                                   | 13                               | 12                                | 12                                | -7.7%   |
| Operator, Large Equipment II         | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Maintenance              | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Worker, General Maintenance I        | 0                                    | 0                                | 0.5                               | 0.5                               | N/A   |
| Total                                | 18                                   | 18                               | 18.5                              | 18.5                              | 2.8%  |
| <b>Transit Planning/Maintenance</b>  |                                      |                                  |                                   |                                   |   |
| Supervisor, Maintenance              | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| <b>Water Utility</b>                 |                                      |                                  |                                   |                                   |   |
| Clerk, Administrative I              | 1                                    | 1                                | 1.5                               | 1.5                               | 50.0%   |
| Clerk, Administrative II             | 2                                    | 2                                | 1                                 | 1                                 | -50.0%  |
| Clerk, General                       | 0.5                                  | 0.5                              | 0                                 | 0                                 | -100.0%                                       |
| Coordinator, Lab Operations          | 1                                    | 1                                | 0                                 | 0                                 | -100.0%                                       |
| Engineer, City Assistant             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Foreman, Plant Mechanical            | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Foreman, Plant Technician            | 0                                    | 0                                | 1                                 | 1                                 | N/A   |
| Foreman, Trades                      | 5                                    | 5                                | 5                                 | 5                                 | 0.0%  |
| Mechanic, Plant II                   | 4                                    | 4                                | 4                                 | 4                                 | 0.0%  |
| Superintendent, Technical            | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Supervisor, Technical                | 3                                    | 3                                | 4                                 | 4                                 | 33.3%   |
| Technician, Lab I                    | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Technician, Lab II                   | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Technician, Lab III                  | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Technician, Plant I                  | 3                                    | 3                                | 2                                 | 2                                 | -33.3%  |
| Technician, Plant II                 | 2                                    | 2                                | 2                                 | 2                                 | 0.0%  |
| Technician, Plant III                | 1                                    | 1                                | 2                                 | 2                                 | 100.0%  |
| Worker, General Maintenance I        | 0.5                                  | 0.5                              | 0.5                               | 0.5                               | 0.0%  |
| Worker, Trades I                     | 4                                    | 4                                | 8.5                               | 8.5                               | 112.5%  |
| Worker, Trades II                    | 16                                   | 16                               | 13                                | 13                                | -18.8%  |
| Worker, Trades III                   | 4                                    | 4                                | 5                                 | 5                                 | 25.0%   |
| Total                                | 56                                   | 56                               | 58.5                              | 58.5                              | 4.5%  |
| <b>Water Utility-Business Office</b> |                                      |                                  |                                   |                                   |   |
| Account Representative I             | 4                                    | 4                                | 4                                 | 4                                 | 0.0%  |
| Account Representative II            | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Account Representative III           | 3                                    | 3                                | 3                                 | 3                                 | 0.0%  |
| Accountant III                       | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Manager, Business Office             | 1                                    | 1                                | 1                                 | 1                                 | 0.0%  |
| Total                                | 12                                   | 12                               | 12                                | 12                                | 0.0%  |

**CITY OF LAKE CHARLES**  
**FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**DETAILED PERSONNEL ROSTER**

| <b>Position Title</b>               | <b>Actual<br/>Fiscal Year<br/>2013 - 2014</b> | <b>Adopted<br/>Budget<br/>2014 - 2015</b> | <b>Adjusted<br/>Budget<br/>2014 - 2015</b> | <b>Proposed<br/>Budget<br/>2015 - 2016</b> | <b>% Change<br/>Adopted '15<br/>to<br/>Proposed '16</b> |
|-------------------------------------|---|---|--|--|---|
| <b>Civic Center</b>                 |   |   |  |  |   |
| Accountant I                        | 1   | 1   | 1  | 1  | 0.0%  |
| Accountant III                      | 1   | 1   | 1  | 1  | 0.0%  |
| Clerk, Administrative II            | 0   | 0   | 1  | 1  | N/A   |
| Clerk, Administrative III           | 2   | 2   | 2  | 2  | 0.0%  |
| Director, Asst Civic Center         | 1   | 1   | 0  | 0  | -100.0%   |
| Foreman, General Maintenance        | 3   | 3   | 3.5  | 3.5  | 16.7%   |
| Foreman, Trades I                   | 0   | 0   | 1  | 1  | N/A   |
| Manager, Civic Center               | 1   | 1   | 1  | 1  | 0.0%  |
| Manager, Assistant Civic Center     | 0   | 0   | 1  | 1  | N/A   |
| Supervisor, Food & Beverage         | 1   | 1   | 1  | 1  | 0.0%  |
| Supervisor, Maintenance             | 1   | 1   | 1  | 1  | 0.0%  |
| Supervisor, Theater                 | 1   | 1   | 1  | 1  | 0.0%  |
| Worker, General Maintenance I       | 1   | 1   | 4.5  | 4.5  | 350.0%  |
| Worker, General Maintenance II      | 7   | 7   | 6  | 6  | -14.3%  |
| Worker, Trades IV                   | 1   | 1   | 0  | 0  | -100.0%   |
| Total                               | 21  | 21  | 25   | 25   | 19.0%   |
| <b>Golf Course</b>                  |   |   |  |  |   |
| Cashier                             | 1   | 1   | 0.5  | 0.5  | -50.0%  |
| Clerk, General                      | 0   | 0   | 0.5  | 0.5  | N/A   |
| Coordinator, Food & Beverage        | 1   | 1   | 0  | 0  | -100.0%   |
| Coordinator, Golf Shop              | 0   | 0   | 1  | 1  | N/A   |
| Director, Asst Golf Course          | 1   | 1   | 1  | 1  | 0.0%  |
| Manager, Golf Operations            | 1   | 1   | 0  | 0  | -100.0%   |
| Mechanic, Golf Equipment            | 1   | 1   | 1  | 1  | 0.0%  |
| Superintendent, Maintenance         | 0   | 0   | 1  | 1  | N/A   |
| Supervisor, Food & Beverage         | 0   | 0   | 1  | 1  | N/A   |
| Technician, Chemical & Irrigation   | 1   | 1   | 1  | 1  | 0.0%  |
| Worker, General Maintenance I       | 2   | 2   | 5  | 5  | 150.0%  |
| Worker, General Maintenance II      | 1   | 1   | 0  | 0  | -100.0%   |
| Worker, General Maintenance III     | 2   | 2   | 1  | 1  | -50.0%  |
| Total                               | 11  | 11  | 13   | 13   | 18.2%   |
| <b>Risk Management</b>              |   |   |  |  |   |
| Assistant, Administrative           | 1   | 1   | 0  | 0  | -100.0%   |
| Attorney, Assistant City            | 2   | 2   | 2  | 2  | 0.0%  |
| Clerk, Administrative I             | 0   | 0   | 1.5  | 1.5  | N/A   |
| Coordinator, Health & Safety        | 1   | 1   | 1  | 1  | 0.0%  |
| Director, Assistant Human Resources | 1   | 1   | 1  | 1  | 0.0%  |
| Secretary, Legal II                 | 1   | 1   | 1  | 1  | 0.0%  |
| Supervisor, Health & Safety         | 1   | 1   | 1  | 1  | 0.0%  |
| Total                               | 7   | 7   | 7.5  | 7.5  | 7.1%  |
| <b>Total Personnel Roster</b>       | <b>871.00</b>                                 | <b>871.00</b>                             | <b>908.00</b>                              | <b>908.00</b>                              | <b>4.2%</b>   |

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015-2016 ANNUAL BUDGET**

**GLOSSARY OF TERMS**

**ACCOUNTING SYSTEM:** The total structure of records and procedures that record, classify, and report information on the financial position and operations of the City of Lake Charles.

**AL:** Auto Liability (relating to insurance)

**APPROPRIATION:** An amount placed in the budget to be expended for a particular project or category of expenditure.

**ARRA:** American Recovery and Reinvestment Act

**AUDIT:** An investigation of the accuracy and correct operation of an agency's accounting system, including validation of inventories and existing equipment, documentation of proper legal authority to carry out agency activities, adequacy of controls on fraud, waste, and mismanagement, and the effectiveness of the agency's programs.

**BALANCED BUDGET:** A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

**BEGINNING FUND BALANCE:** The excess assets of a fund over its liabilities and reserves at the beginning of the fiscal year.

**BUDGET:** A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**CAPITAL BUDGET:** The Capital Budget is used for the budgeting of contract construction projects and capital acquisitions having a cost of \$100,000 or more and an expected life of ten (10) or more years.

**CAPITAL BUDGET AUTHORIZATION SCHEDULE:** This form shows the annual appropriation of funds for capital projects.

**CAPITAL PROJECTS FUND:** This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

**CDBG:** This is the Community Development Block Grant program that is a source of federal funds used by the City for projects such as infrastructure improvements and housing rehabilitation.

**D.A.R.E.:** This stands for the Drug Abuse Resistance Education Program which provides drug abuse education to local schools.

**DEBT SERVICE FUND:** This fund accounts for the accumulation of resources and the payments made for principal, interest, and related costs on long-term debt obligations of governmental funds.

**DEPARTMENT CAPITAL OUTLAY SUMMARY:** This is a list of vehicle and equipment purchases that was approved for the fiscal year. It also lists major repairs and improvements that are smaller in nature and do not meet the threshold to be considered as a capital project.

**EMPLOYEE (FRINGE) BENEFITS:** Amounts paid in behalf of employees; these amounts are included in the gross salary, but are in addition to that amount. Such payments are fringe benefit payments and, while not paid directly to employees, nevertheless are parts of the cost of personnel services.

**ENDING FUND BALANCE:** The excess assets of a fund over its liabilities and reserves at the end of the budget or fiscal year.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015-2016 ANNUAL BUDGET**

**GLOSSARY OF TERMS**

**ENTERPRISE FUNDS:** These funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, in that costs for providing goods or services to the general public are financed through user charges.

**EXPENDITURES:** Decreases in net financial resources

**FACILITY RENEWAL SPECIAL REVENUE FUND:** This fund holds money that can be used to rehabilitate and renovate current City facilities. This fund was created by City Council authority in 1996.

**FISCAL YEAR:** For the City of Lake Charles, the period of time from October 1 through September 30 of each year. This is a twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operation.

**FRS:** Firefighters Retirement System (also noted as SFRS)

**FTA:** This is the Federal Transit Administration, the primary funding source for the City's transit system.

**FUND:** A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. (e.g., General Fund, Special Revenue Fund, Debt Service Fund, Capital Projects Fund)

**FUND BALANCE:** This is the excess of expenditures over revenues (the difference between assets and liabilities) reported in a governmental fund.

**GAAP:** This is generally accepted accounting principles.

**GASB:** Governmental Accounting Standards Board

**GENERAL FUND:** The General Fund is the principal operating fund of the City and accounts for most major tax revenues and public services. All activities which are not required to be included in other specific funds are accounted for in the General Fund.

**GFOA:** Government Finance Officers Association

**GL:** General Liability (relating to insurance)

**HUD:** U.S. Department of Housing and Urban Development

**INDIRECT COSTS:** The transfer of funds from federally assisted programs to the General Fund for those indirect costs that are not readily identifiable but are nevertheless incurred for the joint benefit of those activities and other activities and programs of the organization.

**INTEREST:** Money paid for the use of money that is borrowed.

**INTERNAL SERVICE FUNDS:** These funds are used to account for the insurance needs provided to other departments of the City, or to other governments, on a cost reimbursement basis.

**LINE ITEM BUDGET:** A budget format that presents the exact amount to be spent for every separate good or service purchased.

**LONG-TERM DEBT:** A financial obligation maturing more than one year after the date of issuance.

**MERS:** Municipal Employees Retirement System

**MILL:** The thousandth part of a dollar used in calculating property taxes.

**CITY OF LAKE CHARLES  
FISCAL YEAR 2015-2016 ANNUAL BUDGET**

**GLOSSARY OF TERMS**

**MILLAGE:** A sum or total number of mills.

**MPERS:** Municipal Police Employee Retirement System

**OPERATING TRANSFERS:** Transfers from the General Fund which are not included in departmental operating budgets. The majority of these transfers are made on a recurring basis to supplement revenues received by Special Revenue and Enterprise funds which would otherwise experience cash deficits. Transfers to Capital Projects may also be made to supplement or match other authorized fund sources for major or multi-year capital acquisitions and improvements.

**PROPRIETARY FUNDS:** These are funds used to account for activities similar to those found in the private sector, where the determination of net income is necessary and useful for sound financial administration.

**RESERVE (FUND BALANCE):** This represents the portion of a governmental fund's net assets that is not available for appropriation.

**RESERVED FUND BALANCE:** Those portions of a fund balance that are not appropriated for expenditure or that are legally segregated for a specific future use.

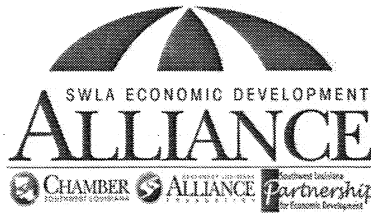
**REVENUES:** An item or source of income

**SALARIES:** Amounts paid to both permanent and temporary employees, including personnel substituting for those in permanent positions.

**SALES TAX REVENUES:** This is a source of income derived from City sales taxes.

**SPECIAL REVENUE FUND:** Special Revenue Funds are used to account for the proceeds of specific revenue sources which by law are designated to finance particular functions or activities of government.

**WC:** Workmen's Compensation



## 2015 SWLA Projects Report: Detailed

*Compiled by the Southwest Louisiana Economic Development Alliance, this report reflects projects that are still active or not completed as of April 2015. Some of these projects may have been announced or started in prior years. Where information is available, we have included the history and stage of the project. All information in this report is either provided by the company themselves, from LED Fastlane, IMCAL or from press releases provided through media. This is not an exhaustive list of all projects in SWLA as some companies are in phases where they are not ready to publicly share information about their projects.*

### **GO GROUP**

With more than 40,000 temporary construction jobs coming into the area, parish leaders have formed the **Southwest Louisiana Task Force for Growth and Opportunity, also known as the "GO Group."** Established shortly after Sasol's announcement in December 2012, the GO Group is made up of a steering committee that includes several organizations and municipalities within Calcasieu Parish. The appointed subcommittees will deal with issues like housing, transportation and traffic congestion, healthcare, education and public safety. The GO Group will work with local governmental agencies during the project planning and development phases. This coordinated effort now will help the area meet the needs of business, industries, workers and all affected by the coming future growth.

In February 2014, the SEED Center played host to the launch of two major studies. A Regional Impact Study (RIS) will assist the GO Group in preparing the region for this economic growth and all the changes growth will bring. Sasol is sponsoring the study. CSRS, a Louisiana company that specializes in infrastructure and facilities planning, will conduct the study. Simultaneously, the Southwest Louisiana Economic Development Alliance is conducting a detailed housing strategic plan for the region. Both studies will provide community leaders with the information needed to plan for short term impacts and for long term quality of life and community growth.

### **Regional Impact Study**

The Regional Impact Study will examine the cumulative impact of the announced industrial, commercial, and other economic development related projects on our five-parish region. This study will include a full socio-economic model of SWLA that includes the planned capital projects; an evaluation of the existing condition of the region's infrastructure; and recommended pathways to address the potential infrastructure gaps and community needs that may develop as these projects begin to reach the construction stage. The study will investigate critical areas such as transportation, schools, health services, utilities, emergency services, environment, and regulations relative to land development and was released in the November 2014.

<http://www.gogroupswla.com/#!blank/c12w9>

### **Housing Study**

The period of growth and prosperity approaching SWLA will be widely evident in our community. Perhaps the most obvious indicator is the local housing markets. Demand for homes of all types and price-points are going to increase, which will ultimately result in an increase in pricing and potentially a scarce supply. We are on the brink of the finalization of the SWLA Regional Housing Strategic

Plan. This plan, jointly funded by the SWLA Economic Development Alliance and the Office of Community Development Disaster Recovery Unit, is being created to assess resiliency and housing needs for the expected influx of new residents. As SWLA enters this time of unprecedented growth, we must prepare for the changing demands of our community. As of October 8, 2014 there were an estimated 32,838 new construction jobs and 19,871 total permanent jobs including direct, indirect, and induced jobs arising from recent industrial announcements. Due to this, the region must be proactive when assessing housing and required infrastructure.

In regard to resiliency in housing, the plan will explore building code and development processes, delineate development timelines for each parish, and give a unique set of recommendations for each parish to promote development ready communities that incorporate a level of resiliency suitable for that area. Infrastructure analysis will assess the ability of the infrastructure in the region to support growth, including projects currently underway that will begin addressing some of the various infrastructure needs. The plan will make recommendations on where future investments should be directed and will provide an outline for funding options for different types of infrastructure. Lastly in the resiliency portion of the plan, residential suitability modeling and analysis is being conducted to determine optimal locations for residential development in the region. The market strategy of the plan will explore housing demand forecasting for single family homes, multi-family homes, hotels and motels, non-traditional temporary housing, and RV and Mobile home parks. The plan will assess the housing finance market by examining lending capacity, origination and underwriting capacity, lending standards, and housing finance education programs. It will also examine broader programs for first time home buyers, bond assistance, and subsidized rentals.

To communicate the plan, a Web-based interactive project portal with mapping capabilities is being created. The portal will utilize GIS layers to show the major growth regions for housing, existing infrastructure, flood zones, emergency response facilities including fire and police protection, culture and community features, etc. The portal will also display locations of announced economic development projects with a radius tool to show socio and demographic information around both industrial and temporary and permanent residential projects. The portal will be a means to update the plan to remain current into the future. It features many components that will make it not only a valuable tool for housing, but also for economic development of Southwest Louisiana. By proactively preparing a Housing Strategic Plan, the leadership of our community is taking steps to make sure that as the community grows, it does so in a resilient and sustainable manner. More critical than the plan itself are the actions that our leaders take going in preparing SWLA for the coming years. The project team is optimistic that the plan will serve as a catalyst for future community planning efforts.

### **Karen Lambert Clapp chosen as GO Group Director 2/15**

The Southwest Louisiana Task Force for Growth and Opportunity (GO Group) announced the hiring of Karen Lambert Clapp as director. Clapp will lead the GO Group's efforts to respond to the anticipated economic growth in Southwest Louisiana. Clapp has an extensive background in marketing and business, having served as Director of Marketing at West Calcasieu-Cameron Hospital in Sulphur for the past seven years. She obtained her undergraduate degree in Marketing/Management from McNeese, and she also holds a Master's Degree in Business Administration from McNeese.

The GO Group Director position was created to facilitate the response to the anticipated economic boom created by numerous industrial announcements. Clapp will lead the GO Group in implementing responses to various economic, housing and employment reports and coordinating efforts of public and community organizations. The City of Lake Charles and the Calcasieu Parish Police Jury are funding the position. The GO Group, formed in early 2013, has been focused on developing strategies to ensure the successful implementation of planned economic development projects for Southwest Louisiana. The GO Group was formed by local community leaders,



stakeholders, and elected officials to identify the various socioeconomic issues involved in the implementation of the various economic development projects announced for SWLA. For more information about the GO Group, visit [www.gogroupswla.com](http://www.gogroupswla.com).

#### **GO Group/Housing Study Update 3/15**

Members of the GO Group meet on March 23 to review the CSRS report and regroup. CSRS released the estimated temporary housing numbers on April 14. Having gathered support and input from regional partners, the SWLA Regional Housing Strategic Plan is scheduled for release summer 2015.

*The following projects and expansions are a few examples of what will change the economic landscape in Southwest Louisiana.*

### **-ALLEN PARISH-**

#### **ALLEN PARISH JAIL 2/13**

**Oberlin** – Allen Parish is moving forward with a plan to build a new parish jail and administrative offices on sheriff-owned property west of Oberlin. The 180-bed facility is projected to cost \$8.3 million and will be built with revenues from a gaming compact with the Coushatta Tribe of Louisiana. Three million dollars, or 40 percent of the project cost, is currently available to build the facility. Additional bond sales and other financing options are being considered to finance the remaining cost. Construction could be under way by the summer and the project completed within a year. The new jail would be built on a 40-acre site off La. 26 just west of Oberlin.

#### **Allen Parish Jail Update 12/13**

Allen Parish officials, led by Sheriff Doug Hebert, broke ground at the site of their long awaited new jail facility. After more than a decade, the \$8.3 million project is underway. Contracted to Troy Trahan Construction, the new facility could be completed in 12 to 14 months.

#### **Update 4/14**

The new \$8.3 million, 199-bed parish jail is starting to take shape in Allen Parish. Construction crews recently poured the concrete foundation for the two-story center section of the facility and will soon begin pouring concrete slabs for the eight single-story inmate wing sections. The project is being funded by \$3 million in revenues from a gaming compact with the Coushatta Tribe of Louisiana, \$5.5 million from the State Bond Commission and other funding sources. The 40,000-square-foot facility will be on a 47-acre site off La. 26, just west of Oberlin, and will replace the overcrowded and outdated 40-bed parish jail built in the 1950s. It will house both male and female inmates, including some state prisoners. The facility, which will initially occupy about six acres of the site, is on target to be completed by December. Officials hope to have the administrative side of the Allen Parish Sheriff's Office, including the criminal, detective and patrol divisions, moved into the new facility by the end of the year. The dispatch room, 911 center and evidence room will also be relocated to the new jail. The inmates should move in after the first of the year.

#### **Jail 4/15**

Opening of the new Allen Parish jail and administrative offices has been delayed due to weather.

**The following are plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaling \$3.425 million in Allen Parish in 2013:**

|                             | <b>Construction Jobs</b> | <b>Permanent<br/>New Jobs</b> | <b>Investment</b> |
|-----------------------------|--------------------------|-------------------------------|-------------------|
| Boise Cascade Wood Products | 18                       | 0                             | \$1,836,333       |

|                             |    |   |             |
|-----------------------------|----|---|-------------|
| Boise Cascade Wood Products | 42 | 0 | \$1,588,905 |
|-----------------------------|----|---|-------------|

2012 Allen Parish capital improvement projects and expansions reported by <sup>2</sup>IMCAL \$6,680,234.

2013 Allen Parish capital improvement projects and expansions reported by <sup>2</sup>IMCAL \$51,400.

### **-BEAUREGARD PARISH-**

#### **PACKAGING INC. OF AMERICA (Boise Packing and Newsprint) 5/13**

**DeRidder Region** - Boise Inc. announced the company will invest \$111 million to upgrade a major paper machine at Boise's DeRidder Paper Mill. The reconfiguration of a former newsprint machine will allow the company to make lightweight linerboard and corrugated material, key components of packaging. The expansion will retain 440 existing employees and create 54 new direct jobs with average salaries of more than \$66,500 a year, plus benefits. Additionally, LED estimates the project will result in 222 new indirect jobs – for a total of more than 275 new jobs. An estimated 600 construction jobs will also be created as a result of the project. Boise will begin hiring for the new project in September. Construction on the paper machine will also begin in September, and it is estimated to be completed by late 2014.

**Plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaled \$16.794 million in Beauregard Parish in 2012.**

**The following are plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaling \$13.9 million in Beauregard Parish in 2013:**

|                               | Construction Jobs | Permanent<br>New Jobs | Investment  |
|-------------------------------|-------------------|-----------------------|-------------|
| Georgia-Pacific Wood Products | 0                 | 0                     | \$ 330,700  |
| MWV                           | 200               | 0                     | \$4,226,521 |
| Boise Packaging & Newsprint   | 734               | 0                     | \$9,345,087 |

**The following are plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaling \$5 million in Beauregard Parish in 2014:**

|                             | Construction Jobs | Permanent<br>New Jobs | Investment  |
|-----------------------------|-------------------|-----------------------|-------------|
| Boise Packaging & Newsprint | 70                | 0                     | \$1,144,515 |
| MWV                         | 200               | 0                     | \$3,948,012 |

**State highway preventive maintenance in Beauregard Parish estimated at \$19,883,344 for 2012 reported by <sup>2</sup>IMCAL.**

**2013 Beauregard Parish capital improvement projects and expansions reported by <sup>2</sup>IMCAL \$214,959.**

### **-CALCASIEU PARISH-**

#### **AAR 8/13**

**Chennault** - AAR (NYSE: AIR) has signed an agreement with the Chennault International Airport Authority to open its 6<sup>th</sup> North American aircraft Maintenance, Repair and Overhaul (MRO) facility in Lake Charles, Louisiana, at the Chennault International Airport. AAR, the largest independent MRO provider in North America, will occupy approximately 520,000 square feet of MRO service and administrative space at the

facility (NE section of Smith Road @ Southpark Drive), capable of supporting maintenance operations for all wide-body aircraft, with expansion under way that will accommodate aircraft as large as the Airbus A380.

AAR initially will employ approximately 250 and anticipates hiring an additional 500 at the facility by 2017. The facility can accommodate up to seven wide-body or 10 narrow-body aircraft, and construction is under way for an additional 118,000 square feet of space. AAR currently operates a parts logistics and distribution center at Chennault International in support of the U.S. Air Force's KC-10 program as part of a team led by Northrup Grumman.

#### **ART 5.15**

**Carlyss Industrial Area** - W.R. Grace & Co. Chairman and CEO Fred Festa announced Advanced Refining Technologies®, the company's joint venture with Chevron Products Company, will make a capital investment of \$135 million to build a residue hydroprocessing catalyst production plant and additional alumina capacity at the existing Grace manufacturing facility near Lake Charles. Grace will retain 295 direct jobs at the site, while ART will create 30 new direct jobs with a new annual payroll of \$2.4 million, plus benefits. Louisiana Economic Development estimates another 88 new indirect jobs would result from the project, for a total of more than 110 new jobs in the Southwest Region. In addition, 190 construction jobs will be created at peak building activity by the project, which will expand what is one of the largest refining catalyst plants in the world. ART will begin hiring when construction is expected to start later in 2015. Completion of the expansion is projected for early 2018.

Grace's 120-acre manufacturing site is across the Calcasieu River from Lake Charles and southwest of the city. There, the facility produces alumina, sodium silicate, fluid-cracking catalysts, hydroprocessing catalysts and zeolites, a class of hydrated minerals. Grace has invested \$100 million in facility upgrades at Lake Charles over the past six years prior to this expansion. Operating in Southwest Louisiana since 1953, the Lake Charles facility represents a significant portion of Grace's global catalyst production capacity and supplies major refiners worldwide.

LED began working with the companies on expansion possibilities in March 2014. To secure the project, the State of Louisiana offered a competitive incentive package, including a \$2.4 million Modernization Tax Credit to be claimed over five years. ART also will receive the comprehensive solutions of LED FastStart®, the nation's top-ranked state workforce development program, and is expected to utilize the state's Quality Jobs and Industrial Tax Exemption programs.

#### **About Grace**

Built on talent, technology, and trust, Grace is a leading global supplier of catalysts; engineered and packaging materials; and specialty construction chemicals and building materials. The company's three industry-leading business segments – Grace Catalysts Technologies, Grace Materials Technologies and Grace Construction Products – provide innovative products, technologies and services that improve the products and processes of customer partners in over 155 countries around the world. Grace employs approximately 6,500 people in over 40 countries. Grace's 2014 net sales were \$3.2 billion. For more information, visit [grace.com](http://grace.com).

#### **About ART**

Advanced Refining Technologies® (ART) is a joint venture between subsidiaries of W. R. Grace & Co. and Chevron Corporation (NYSE:CVX). ART is a leading supplier of hydroprocessing catalysts and offers a complete portfolio of residue hydrotreating, hydrocracking and lubes hydroprocessing, and distillate hydrotreating catalyst technologies through its global manufacturing network. ART combines Grace's materials science, manufacturing, marketing, and sales strength with Chevron's extensive expertise in refining operations, catalyst technology and development, and leadership in process design and licensing to provide refiners with catalytic solutions that improve fuels quality and yields.

## **AXIALL/LOTTE CHEMICAL 7/14**

**Westlake Industrial Complex**– Axiall Corporation is evaluating a proposed world-scale ethylene facility in Calcasieu Parish, Louisiana, as part of the company's long-term growth strategy. Here are some key facts about this contemplated project:

Axiall is considering the construction and operation of a 2 billion pounds/year ethylene production facility at a preferred location in southwestern Louisiana. If approved, the project would be a joint venture with Lotte Chemical of South Korea, which was selected after an exhaustive search of potential partners. Lotte Chemical also is evaluating an adjacent, wholly-owned derivatives plant on the same preferred site in Calcasieu Parish. The proposed ethylene facility could supply up to 50 percent of Axiall's current annual demand for this important and widely used raw material in chemical manufacturing.

Axiall currently requires approximately 2 billion pound of ethylene annually for its manufacturing operations. This potential investment would position the company for strategic growth across its vinyl chain. A front-end engineering and design study is underway and is expected to continue through much of 2014. A final investment decision will follow.

Louisiana was selected, in part, due to the state's skilled workforce and its familiarity with the chemicals industry and projects of this type. Axiall's two largest chemical plants are based in Louisiana. Calcasieu Parish is the preferred project site for a number of key reasons, including its proximity to raw materials, pipelines, excess steam and water access.

If approved, this world-scale ethylene facility would have a significant positive economic impact on southwest Louisiana.

- Axiall and Lotte Chemical are considering a capital investment of about \$3 billion and currently estimate the project would create 250 new direct jobs.
- Louisiana Economic Development (LED) estimates that, combined, the new plants would result in an estimated 2,200 new indirect jobs.
- An estimated 2,000 to 3,000 temporary construction jobs also would be created during the construction period for the ethylene facility and derivatives plant, according to LED.

The initial regulatory filing on the project was a 404 wetlands permit application with the U.S. Army Corps of Engineers, New Orleans District, in mid-March 2014. A joint public notice was issued by the U.S. Army Corps of Engineers on May 19, 2014.

### **About Axiall**

Axiall Corporation is a leading integrated chemicals and building products company, formed in 2013 from the merger of Georgia Gulf Corporation and the chemicals business of PPG Industries. Louisiana is home of Axiall's largest chemical manufacturing facilities (Lake Charles and Plaquemine), which employ more than 1,500 full-time workers. Across North America, Axiall operates more than 40 chemicals and building products manufacturing facilities and employs approximately 7,000 people. Axiall is North America's third-largest chlor-alkali producer, second-largest vinyl chloride monomer producer and third-largest vinyl siding manufacturer. Axiall's vision is to build a better future through applied chemistry. We are committed to operating our business in a socially and environmentally sustainable way that positively impacts people, products and the planet. We transform Earth's basic elements into essential products that benefit society. We strive to positively impact the well-being of our employees, the communities where we operate, and the people around the world who rely on chemistry to protect and enhance their quality of life every day.

### **About Lotte**

LOTTE Group is a leading South Korean conglomerate with a diverse business portfolio that includes Lotte Chemical, which earned \$16.4 billion in 2013 revenues and has the country's largest domestic petrochemicals capacity. Learn more at [www.english.lottechem.com](http://www.english.lottechem.com). Lotte Chemical operates several facilities in Asia that produce approximately 5 billion pounds/year of ethylene. The company also is involved with the construction of an ethylene facility in Uzbekistan that is projected to start up in 2015, and has significant project management experience. Axiall is pleased to have this experienced global partner as it progresses through a careful evaluation of the proposed ethylene project.

### **Axiall Delaying Decision 2/15**

Citing volatility in key U.S. markets, another petrochemical company has decided to delay its decision to build a plant in Southwest Louisiana. Paul Carrico, president and CEO of Axiall, announced that the company and its joint venture partner, Lotte Chemical of South Korea, have agreed to postpone their final investment decision to build an ethane cracker at Axiall's Westlake plant beyond the first quarter of this year. Carrico said uncertainty in U.S. energy, feedstock and labor markets prompted the decision. He said both partners are seeking time for "additional analysis and clarity in these areas." Carrico did not indicate when Axiall expects to reach a final decision on its ethane cracker project. Axiall's announcement came at time when the company completed its six-month front-end engineering and design study for the project. Carrico said during that time, however, "a major period of volatility in the energy and feedstock markets" occurred. Adding to that volatility, Carrico said, was a "nearly unprecedented set of build announcements" that pressured the construction labor and engineering markets in the U.S. Gulf Coast. "Both pieces deserve more looking before we come to a final decision," Carrico said. Axiall's announcement comes less than a month after Sasol executives chose to delay their \$14 billion gas-to-liquids project in Westlake. Last February, Axiall and Lotte Chemical signed a preliminary agreement to build a \$2 billion ethane cracker on land bordered by Prater and Pete Manena roads. If the project is approved by state and federal officials, Lotte Chemical has agreed to build and operate a monoethylene glycol facility adjacent to the ethylene plant. The total estimated cost of both facilities is \$3 billion. Axiall's website indicates that both plants could begin commercial operation in 2018.

### **DELTA DOWNS 6/15**

**Vinton Area** - Delta Downs Racetrack, Casino and Hotel is planning a big \$45 million expansion project. The casino's operators, Boyd Gaming, announced they're building a new hotel tower with 167 new rooms and suites. They're also going to redesign the current 200 hotel rooms. The property will also redesign its food and beverage facilities, as well as expand its special events center to better accommodate meeting and banquet functions. Design work is now being completed, with construction expected to begin September. The upgrade should be completed by the end of 2016.

### **FARMERS RICE MILLING COMPANY 1/13**

**Lake Charles Area** - Farmers Rice Milling Company in Lake Charles will receive \$13.4 million to expand the facility and help modernize the way they do business. The reason behind the expansion is to become more competitive, but the money will help build the added 55,000-square-foot facility allowing room for future growth. The company expects the workforce to stay in tact hoping for more growth in the future. It will create some temporary construction jobs (50 to 100 construction jobs) and there will be a shift from manual labor of stacking trucks, railcars and containers by hand to driving forklifts. Robots will take over the manual labor of stacking rice bags with workers operating the forklifts. The mill processes close to 800 million pounds of rice each year and buys near \$120 million of locally grown rice.

### **G2X ENERGY 1/13**

**Lake Charles Area** - Governor Bobby Jindal highlighted G2X Energy Inc.'s plans for a \$1.3 billion natural gas-to-gasoline facility at The Port of Lake Charles in Southwest Louisiana. The Calcasieu Parish project would create 243 new direct jobs, averaging \$66,500 per year plus benefits. LED estimates the project would

also result in 748 new indirect jobs, for a total of nearly 1,000 new permanent jobs in Southwest Louisiana. The expected number of jobs over the entire 36 month construction period is approximately 3,000 which would include on average 1,500 workers at the site. G2X Energy is finalizing an option to lease 200 acres in the Industrial Canal at the Port of Lake Charles, where the company will have the flexibility of shipping gasoline by pipeline or sea. G2X Energy will build its facility near Trunkline LNG, a major energy tenant operating at the port. Through a proven technology process, G2X Energy will use natural gas to produce methanol, then convert methanol to final gasoline for 90 percent of its production. About 10 percent of the output will be liquefied petroleum gas or propane.

Subject to additional feasibility analysis, Houston-based G2X Energy expects to make a final investment decision by the end of 2013, upon obtaining facility permits, and construction would begin in 2014 with an estimated completion of the project in early 2017. Hiring of the plant management team will take place in mid- to late 2014, with most of the hiring for the facility to be completed by the end of 2015.

#### **G2X and MHTL 12/14**

G2X Energy, Inc. (G2X Energy) and Methanol Holdings Trinidad Limited (MHTL) announced that MHTL intends to partner with G2X Energy to construct the world-scale methanol-to-gasoline MTG-ready, methanol production facility being developed by G2X Energy in Lake Charles, Louisiana. The Big Lake Fuels LLC facility will produce 1.4 million metric tons of commercial-grade methanol per year and will have the necessary facilities to convert methanol to automotive gasoline in the future. As part of MHTL's potential investment into G2X Energy and the Big Lake Fuels plant, MHTL will enter into the negotiation of an exclusive offtake agreement to market the entire production of methanol from Big Lake Fuels' first methanol plant. The Big Lake Fuels plant will initially produce methanol, and methanol-to-gasoline production will be an option in the future.

The plant will be located on a 200-acre site on the Calcasieu Industrial Canal off of the main Calcasieu Ship Channel. The site is ideally located adjacent to multiple large natural gas pipelines and industrial electricity connectivity, and affords the option to ship methanol via barge or oceangoing vessel. The site has the capability to support multiple production process trains and has been secured from the Port of Lake Charles under a long-term lease agreement.

The facility will be constructed by the Proman Group under a fixed price EPC contract. Proman, based in Wollerau, Switzerland, has extensive experience building methanol production facilities. The company has built five world-scale plants in Trinidad and Oman similar in design to the Big Lake Fuels plant. The plant will utilize steam reforming and methanol synthesis technologies from Johnson Matthey Davy Technologies Limited. The plant received its air and construction permit from the state of Louisiana on May 25. Construction is expected to begin in early 2015, after the project obtains the remaining permits and completes initial engineering.

G2X Energy anticipates the project will create more than 2,000 construction jobs during the three-year construction period. Once the methanol plant is operational, there will be more than 125 full-time operations personnel at the plant, with that number expected to grow when MTG and methanol plant expansions are complete. For more information visit [www.G2XEnergy.com](http://www.G2XEnergy.com) or contact Sandy Fitch at (713) 943-2200 or [info@G2XEnergy.com](mailto:info@G2XEnergy.com).

#### **About G2X Energy, Inc.**

Houston-based G2X Energy develops, owns and operates production facilities that convert natural gas to methanol and drop-in automotive gasoline. Transforming gasoline production by leveraging existing infrastructure and proven conversion technologies, G2X meets the demand for low cost fuels and chemicals using abundant, clean, domestic natural gas.

#### **About Methanol Holdings (Trinidad) Limited**

MHTL is one of the largest methanol producers in the world with a total capacity of over 4 million metric tons annually from its five (5) methanol plants located at the Point Lisas Industrial Estate on the twin island Republic of Trinidad and Tobago. The company is the largest supplier of methanol to North America and is also a significant supplier to the European Market.

#### **About Helm**

AG,Helm, based in Hamburg, Germany, is one of the world's major independent chemicals marketing enterprises with more than 90 subsidiaries, sales offices and participations in over 30 countries.

#### **About Southern Chemical Corporation**

Southern Chemical has grown to become one of the Western Hemisphere's market leaders in methanol sales and distribution in just over a decade of operations. For more information, visit [www.southernchemical.com](http://www.southernchemical.com)

### **HOUSING DEVELOPMENTS**

Below is a list of housing developments in Calcasieu Parish as approved by Calcasieu Planning and Zoning.

#### **AUDUBON TRACE SUBDIVISION 4/14**

**Moss Bluff** – Located off Theriot Road in Moss Bluff, Audubon Trace Subdivision has been approved for a 182 (Phase I) single-family residential development. The square footage for these homes is 1600-2000 with each lot being 7,500 square feet and prices will range between \$150,000 and \$200,000. Lots will be available in December 2015. With the addition of Phase II, units will total approximately 700.

#### **BEAU BLANC SUBDIVISION**

**South Lake Charles** – 238 lots located on the corner of South Park and Smith Road.

#### **BELLE SAVANNE 5/13**

**Carlyss** - The construction of a development called Belle Savanne is underway in the Sulphur/Carlyss area. Master plan for the entire property includes over 12 acres of commercial and 15 acres of multifamily product. Phase one of the development will begin with an area off Ruth Street that is just under 100 lots (238 homes total with 81 in Phase 1 – lots completed and final plat in mid May 2015) with home building beginning in June 2015 and includes a lake. The remainder of the lots will be built out in additional phases (Phase 2 with 70 lots delivered in March/April 2016) with future plans for development over time accessing about 300 acres comprised of about 1,000 lots and approximately \$25 million dollars worth of infrastructure. Carlyss Place Phase 1 should be ready for builders in September or early October 2015. Carlyss Place Phase 2 is scheduled to be delivered in February/March 2016. With 1,000 lots in Belle Savanne, the expected housing construction expenditures will be approximately \$210 million. On top of the \$25 million in infrastructure, Belle Savanne expects to have approximately 100,000 sq. ft. commercial development with an additional \$15 million in infrastructure. Approximately 208 units in multifamily investments are expected totaling \$20 million with start date of May/June and deliver first units in mid 2016.

According to Lafayette developers, River Ranch Development Company is overseeing the project. The Lake Charles American Press reports an architect from Baton Rouge will design the homes using smart growth principles. This multi-use development will stress the attributes of traditional

neighborhoods and include living areas where people can easily walk and bike, along with enjoying open spaces among homes and businesses.

#### **Belle Savanne Update 2/15**

The first residential phase of Belle Savanne, 81 lots, will be completed in March, according to Thomas J. Foshee, III, P.E. of Southern Lifestyle Development. The roads are in. Construction on the multifamily housing will begin in three months. Signs of buildings going up could begin as early as late March or early April. The multi-living housing will offer 208 units consisting of a mix of one-bedroom, one-bath and two-bedroom, two-bath apartments that range in size from 600 to 1,200 square feet. The complex will also offer a pool, recreation center and pond feature. Home prices will be from \$160,000 to \$300,000 and ranging in size from 1,300 to 3,000 square feet. Builders include Manuel Builders. The name, Belle Savanne, means “beautiful grassland,” which described the area perfectly in its natural state.

#### **BERDON-CAMPBELL BUILDING LOFTS 5/14**

**Downtown Lake Charles** - Just in time for the season associated with rebirth – the long-vacant building at 619 Ryan St. is on the cusp of having a shot at a new life, probably as lofts. The new owner, Jerome Karam, Oakdale native, is no stranger to the Lake Charles area where he has family — or the process of breathing life back into strong structural survivors. “I see a lot of similarities between the architecture and potential of historical Galveston landmarks and the potential of Lake Charles downtown development. I’m excited to be working in Lake Charles,” Karam said. He also said that the building will be converted into 12 – 16 lofts. Karam Construction in Alexandria will oversee the construction. Federal and state tax credits will also be available for work on the registered landmark. It sounds like the old Berdon Campbell Building has a chance to become something new and still retain its roots in the past, the perfect place from which to view the changing landscape of downtown Lake Charles.

#### **BRIDALWOODS COUNTRY ESTATES**

**Moss Bluff** – 18 units on the south side of Topsy Road in Ward 1.

#### **CHARLESTON POINT**

**Downtown Lake Charles** – 24 duplexes on Python Street in Lake Charles.

#### **COFFEY PINES**

**Moss Bluff** – Part 2, Phase 3 and 4 will have 37 units.

#### **COOLING SPRINGS RESIDENTIAL COMMUNITY**

**Chloe** – 5400 Highway 90 E with a possible 130 manufactured homes.

#### **D R HORTON AMERICA’S BUILDER 7/13**

**South Lake Charles** – D R HORTON, the largest homebuilder in the United States, has submitted 15 permits to build homes in Graywood (Jasmine Neighborhood with 93 lots). Graywood is located in South Lake Charles, and is the first planned community in Lake Charles, Louisiana with five neighborhoods.

#### **ELLA LANE SUBDIVISION**

**Moss Bluff** – 16 homes with 1,500 to 1,800 square feet on the northeast corner of North Perkins Ferry and E. Leichthy Road, Ward 1.



**ELM STREET APARTMENT COMPLEX**

**Center Lake Charles** – 2020 Elms Street in Lake Charles with 28 apartments and 9 homes.

**HOMEPLACE SUBDIVISION**

**Lake Charles** -18 lots located on the east side of Ward Line Road south of Natali Road, Ward 2.

**HORSE PARK ACRES**

**Chloe** – 103 lots located on Manchester Road at the west end of Buckskin Drive in Chloe east of Lake Charles.

**LA BORDEAUX SUBDIVISION**

**Moss Bluff** – 14 units with lots of 8,000 each north of Huval Drive, Ward 1.

**LAC DEVELOPMENT**

**Moss Bluff** – Located in Audubon Trace, this development will have 17 units.

**LAKES AT MORGANFIELD 5/13**

**Lake Charles** - The Lake Charles City Council has approved annexing 277.4 acres of land located off of La. Highway 14 and, according to developers, the land is going to be used for the construction of a subdivision called the Lakes at Morganfield. River Ranch Development Co., based in Lafayette, is overseeing the project. Company spokesman told the city council that 1,000 residential units will be constructed. The American Press reports an architect from Baton Rouge will design the homes using smart growth principles. This multi-use development will stress the attributes of traditional neighborhoods and include living areas where people can easily walk and bike, along with enjoying open spaces among homes and businesses. Baby boomers and young adults alike want these types of neighborhoods, of which River Ranch in Lafayette is considered one of south Louisiana's best success stories. Property is located at the intersection of East McNeese Extension and Corbina Road.

The plan at Morganfield is to begin building homes priced between \$250,000 and \$295,000, followed by the construction of homes priced from \$170,000 to \$210,000 before building more expensive structures. Along with the residential community, 500,000 square feet of commercial space would be provided along with recreational facilities. The general conceptual plan for the mixed residential and commercial development has been submitted. They are planning to build aspects of a traditional neighborhood development with conventional housing and green space. Initially 112 homes sites are proposed with an amenities package (Phase 1 Lakes at Morganfield 112 conventional single family lots will be completed and final platting by late May 2015). Then expand to 600 to 700 homes over a five to eight year period (Phase 2 Lakes at Morganfield consists of 90 delivered in March 2016) which includes the Village at Morganfield (Phase 1 with 91 units is under construction and 40% complete with final platting in August 2015) and the Crest at Morganfield (Phase 1 conventional single family with finished lots in April/May of 2016).

Residential infrastructure expenditures for Morganfield would be approximately \$40 million. It is expected to have more than 500,000 sq. ft. of commercial property over the build out of the project amounting to \$75 million dollars of commercial property development. At a minimum, the 300 units of multifamily would amount to \$30 million in multifamily development costs. The Morganfield development with approximately 2,000 lots expects the housing construction expenditures to reach approximately \$350 million over the life of the project. River Ranch Development Company has also purchased additional property on Hwy 14 west of Manchester Road where 575 lots have been purchases for further development. This new development is named Oak Grove (Leonard's Property) with an estimated \$14,500,000 in capital investments.

**OAK GROVE/HIGHLAND HILLS**

**Lake Charles** – Square footage of the Oak Grove homes will be 1,500 to 2,000 and range from \$170,000 to \$220,000. Construction has begun on 70 lots with projected completion in January/February 2016. Construction on 58 lots in Highland Hills is also scheduled to be completed in January/February 2016 with home building to begin in March 2016. Oak Grove property is located on Hwy 14 East just west of Manchester Road. Highland Hills is located in the 4800 block of Hwy 14 east.

#### **ROSEVILLE ESTATES**

**Moss Bluff** – 7 houses on 9.5 acres on the west side of Paul White Road, Ward 1.

#### **SEARS BUILDING/NEW DOWNTOWN DISTRICT FACILITY 6/13**

**Downtown Lake Charles** - In November of 2012, the City of Lake Charles entered into an agreement to sell the former Sears retail site according to the authority granted by the Lake Charles City Council after the legal process of declaring the property as surplus. City officials used federal funds to clean the property before the former Sears structure was demolished in 2008. Of the three developers who expressed interest in the 3.5 acre property in the downtown district, the Lake Charles City Council chose Roger Landry, who had offered to buy the land for \$1.065 million and build a mixed residential and business facility. Landry intends to pay cash for the property and wants to build 170-plus residential units and provide 22,000 square feet of business space on the property. He estimates that the facility would cost \$20 million to construct and construction could start in about 1 ½ years allowing time for the engineering and architectural work to be done. Purchase documents were executed on June 12, 2013 and the proceeds of the sale were disbursed to the City of Lake Charles the following day. After an environmental due diligence period which was extended once, finalizing the title curative matters which were related to contracts filed in connection with the environmental remediation work on the site, the closing is complete.

#### **SHADY OAKS SUBDIVISION**

**Sulphur** – Phase 2; 65 units on Kassy Lane, Ward 6

#### **SHADOWS AT BAYOU OAKS**

**Carlyss** – Phase 1 begins with 57 units (a least 10,000 sq. foot lots) on the west side of Pete Seay Road in the 4900 Block of Carlyss, Ward 4

#### **SUTHERLANDS SUBDIVISION**

**Moss Bluff** – Phase 1 will have 29 units, Phase 2 and 3 will have a total of 64 additional units.

#### **TERRE SAINTE**

**Lake Charles** – 85 lots on Sallier Road in Lake Charles.

#### **THE ISLES\***

**South Lake Charles** – 64 upscale duplex townhomes with garages and coastal cottage aesthetics located on Ihles Road.

#### **WALNUT GROVE DEVELOPMENT 12/12**

**Lake Charles** - Activity on 60 acres on the west end of Sallier Street down from the Port of Lake Charles is more than five years of work and the centerpiece of the future Walnut Grove Development. The name Walnut Grove has historic roots to the original Walnut Grove more than 100 years ago and was at one time a recreational destination of sorts for the Lake Area. A mixed-use community, it will have residential property of various types with a starting price of \$290,000 and also have commercial property. It will be a walkable community where everything will be within a five minute walk – a lot of connectivity in terms of the street layout, walking routes and proximity.

The town square will feature the Lawton Building, a large three-story facility that will house businesses. There will also be a grocery market, a restaurant as well as a bank and post office. Another feature will take a boardwalk through the natural marsh area on the property. Intended to create a public realm that is warm and inviting, Walnut Grove also features a quaint square, charming train depot, beautiful tree-lined streets, landscaping, as well as Contraband Bayou and many public greens. Nearby the first of 180 homes are now under construction to give people a flavor of what Walnut Grove will have to offer. It is expected to take seven years to completely finish Walnut Grove. Ribbon Cutting ceremony was held November 7, 2013.

#### **WAIT ESTATES\***

**Lake Charles** – 13 acres to be divided into 22 lots for single family houses and manufactured homes.

#### **WEST END**

**Sulphur** – 105 units with a minimum of 1,700 square feet homes slated to begin ground work in September 2015 and construction in February 2016. Located on the northwest corner of west Houston River Road and Gill Drive, this 120 acre restricted development with 1 acre lots and will feature French country architecture, approved for mechanical sewer systems, underground utilities and four internal asphalt paved streets.

#### **WEST M EXPANSION**

**South Lake Charles** – 200 additional apartments on McNeese Street in Lake Charles.

#### **WILLOW BROOK 4/13**

**Lake Charles** - The Willow Brook neighborhood project, which will be near Graywood, is moving forward. Thirty acres of land will house 138 new single family homes. The subdivision will be located on the west side of the 5800 block of Gray Market Drive. Homes will meet Graywood standards and be 1,600 to 2,500 square feet. No date published as to when the construction will begin on the property located on the west side of the 5800 block of Gray Market Drive.

*\*Not permitted*

### **IFG PORT HOLDINGS/NEW EXPORT GRAIN TERMINAL 1/12**

**Port of Lake Charles City Dock** - Port of Lake Charles, IFG and Union Pacific have finalized agreements necessary for IFG to launch a new, state-of-the-art export grain terminal at the Port of Lake Charles-the first of its kind to be built in the Gulf Coast region in about 25 years. The grain export terminal will replace the Port's aging grain elevator and the project represents a capital investment by IFG of \$59.5 million creating at least 36 new direct jobs with LED estimating approximately 20 new indirect jobs and requiring at least 200 construction workers. The project started in March 2012 with crews dismantling the old facility. In 18 to 24 months, the facility will handle agricultural products such as Louisiana rice, wheat, corn, soybeans and dried distillers' grain for shipment to other countries. The product entering the new grain terminal will originate from across the country and is expected to increase U.S. agricultural exports through Southwest Louisiana. Completion date is estimated September 2014 to March 2015.

### **JUNIPER GTL 9/13**

**Westlake Industrial Complex** - Juniper GTL LLC announced the company will invest \$100 million to renovate a dormant steam methane reformer in the Westlake area and convert it to a natural gas-to-liquids facility, producing clean waxes, drilling fluids, diesel and naphtha. Juniper GTL will create 29 new direct jobs averaging \$85,000 per year, plus benefits, and LED estimates the Westlake development will result in an additional 112 new indirect jobs, for a total of 141 new jobs. The Juniper GTL project will create an estimated 125 construction jobs. Construction of Juniper GTL's facility and management hiring, with the

support of LED FastStart, is beginning now with additional hiring to take place as the project nears completion in early 2015.

#### **Update 4/14**

Preliminary fieldwork is underway on the Juniper GTL plant in Westlake as workers begin examining the site's existing equipment, which will be refurbished for the new facility. The bulk of the fieldwork will begin next week and is expected to take about four months to complete. Matrix Service of Orange, Texas, has been chosen to do most of the fieldwork, which will include installing new piping and bracing. The company will also clean out and inspect the existing equipment to ensure it works properly before it becomes integrated with the new GTL plant. The existing facility is in very good shape, but it needs to be refurbished to make sure that it operates properly. The estimated \$100 million facility will produce about 1,100 barrels a day of diesels, waxes and naphtha.

The project is expected to create 29 direct jobs, which pay an average of \$85,000 a year, plus benefits. Louisiana Economic Development estimates the facility will create 112 indirect jobs. Construction workers are currently examining the site's equipment, which was originally owned by Praxair, an industrial gases company based in Danbury, Conn. Praxair sold the equipment and land to Juniper last June. Workers are opening up the equipment to get it ready for final inspection, clean out and refurbishment. Among the former Praxair equipment Juniper is looking to refurbish is a steam methane reformer, which will be at the heart of Juniper's daily operations. The steam methane reformer will convert natural gas into synthesis gas, a combination of hydrogen and carbon monoxide, which is used to make products such as methanol and ammonia. They don't expect to see any major groundwork on the site until the fall, when construction is slated to begin on the plant's foundation. Hiring for non-labor jobs at the Juniper plant has begun. A full-time human resource officer is now at the company's Interstate 10 office to assist with screening and candidate selection. Those interested in submitting a resume to Juniper can do so via email at [general@junipergtl.com](mailto:general@junipergtl.com). Hiring for the project's craft labor jobs will be done by the engineering and construction contractors hired to design and build the facility. The project's front-end engineering and design contract was sent out for bid a year ago.

#### **LAKE CHARLES CIVIC CENTER HOTEL 1/13**

**Downtown Lake Charles** - In 2007, Lake Charles voters made a decision that could end up being the most important catalyst for commercial development along the seawall. Voters overwhelmingly decided to implement an urban renewal plan. The current plan that could lead to a Hyatt Hotels and Resorts corporate family facility being built next to the Civic Center is a real possibility. New Orleans-based HRI Properties is the company the city has been in negotiations with to build a \$19 million, 150-room hotel on the north side of the Civic Center. HRI's vice president of acquisitions told the Lake Charles American Press that talks between the company and city on development agreements, land issues and other aspects of the deal are progressing.

City officials want development along the 60-plus acres of land along the seawall, but it is thought that a hotel next to the Civic Center is the missing link needed for economic prosperity in both the lakefront and downtown districts. In 2011, PFK Consulting in Houston provided City Hall with a hotel market survey that focused on the Civic Center area. Researchers concluded the proposed lakefront downtown hotel is projected to receive substantially more than its fair share of demand due to its location adjacent to the Lake Charles Civic Center and proximity to downtown Lake Charles.

In April 2013, a TIF proposal failed which would create a taxing district around the Lake Charles Civic Center, the proposed hotel, and on lakefront property, to raise about \$3.4 million to partially fund construction of the 150-room, six-story facility. The Lake Charles City Council will continue to review HRI's proposal to build a hotel near the Lake Charles Civic Center. Mayor Randy Roach says they see the 150-

room high end hotel having positive impact on the Lake Area Hotel industry and making the Civic Center a destination for conferences and regional events.

#### **Hotel Update 4/15**

With several hotels under construction and more in the works, some on the Lake Charles City Council are asking what ever happened to the proposal to build a hotel on the lakefront near the Civic Center. Mayor Randy Roach said a lakefront hotel is still something they want, especially at the Civic Center to make it a true convention center. Roach said developer HRI is still interested, but it's still a matter of how to finance a \$15-20-million hotel, especially if the city is expected to contribute a portion.

#### **LAKE CHARLES LNG (BG Group/Lake Charles LNG Export/Energy Transfer Equity) 4/12**

**Lake Charles Area** – Lake Charles LNG Export Company, LLC (“LCL”), formerly Trunkline LNG Export, LLC, filed with the Federal Energy Regulatory Commission (“FERC”) to build the previously announced Lake Charles natural gas liquefaction project (“Project”) under development in Lake Charles. Energy Transfer Equity acquired the existing regasification facility from Southern Union in March 2012. The Project is being developed to liquefy domestic supplies of natural gas for export to foreign countries in order to meet the growing world-wide demand for LNG. Exporting LNG to the world market will provide a wide range of economic and employment related benefits for the United States. If this Project goes through, it is likely to see several thousand construction (approximately 4,000) jobs and about 200 new permanent jobs. As part of the Project, Trunkline Gas Company plans to extend its interstate natural gas pipeline approximately half a mile to provide feed gas to the liquefaction facility. The Project is currently planned to export up to 15 million metric tons per annum (mtpa), which is the equivalent of approximately 2 billion cubic feet per day of natural gas. The Project is located on property owned by LCL and the Lake Charles Harbor and Terminal District.

#### **Lake Charles LNG Update 10/13**

In August 2013, the U.S. Department of Energy conditionally granted authorization to Energy Transfer and BG Group to export from the existing Lake Charles LNG terminal up to 15 mtpa of LNG to non-FTA nations. The proposed Project will include the construction of three liquefaction trains and will use the existing LNG storage and marine berthing facilities owned by Lake Charles LNG Company, LLC (“LCLNG”). LCL has secured all property rights required for the site of the liquefaction facility. While LCLNG continues to own the existing regasification facility and LCL will own and finance the proposed new liquefaction facility, BG Group will oversee the engineering and design and will manage construction of the facility, as well as operate the combined facility. FERC issued its draft EIS on April 10, 2015 and FERC authorization is expected in November 2015. The Louisiana DEQ issued the final air permit for the Project on May 6, 2015. Pending final investment decisions from both Energy Transfer and BG Group in 2016, construction is expected to start in 2016, with first LNG export anticipated in 2020. The total for capital investment is approximately **\$10 billion**.

#### **LAKE CHARLES MEMORIAL HEALTH SYSTEM 10/14**

**Lake Charles Area** - The Lake Charles Memorial Health System is investing \$55,000,000 in capital over the three year period from 2014-2016. They began the investments with the recent expansion of the GI Center and addition of a second MRI unit. Additionally, construction is in process to expand the emergency department and the intensive care unit, all located at the hospital's main campus at 1701 Oak Park Blvd. They have also begun construction on the new medical office building located on Nelson Rd., which is part of the \$55 million expansion projects and is scheduled to open next year.

## **LIVE OAK LNG 2/15**

**Moss Lake Industrial Area --** Gov. Bobby Jindal and Live Oak LNG chairman Martin Houston announced that the Houston-based company will develop a liquefaction and liquefied natural gas export terminal that will open in 2019 in Calcasieu Parish. The \$2 billion plant will be located on the Calcasieu Ship Channel, west side of the Industrial Canal, on about 350 acres. The proposed facility, Live Oak LNG, will consist of four trains each capable of producing 600,000 metric tons of LNG each year. The plant will be designed for capacity of up to 5 million metric tons per year and will include two storage tanks capable of holding up to 130,000 cubic meters of LNG, along with port facilities that will accommodate standard-sized LNG carriers. It will create 100 direct jobs and 385 indirect jobs. The permanent jobs will pay an average salary of about \$75,000 before benefits. The project is also expected to create 1,000 construction jobs over a three year period. Live Oak LNG is the eighth project of its kind planned for the region. The project is currently in initial definition phase, which is scheduled to conclude in Spring 2015.

Live Oak LNG is a subsidiary of Houston-based Parallax Energy, launched last year to develop global LNG projects and a natural gas supply and trading business. Live Oak LNG is in the initial stages of developing a liquefied natural gas (LNG) export terminal. They will maintain open communications with the community and provide ongoing opportunities for a two-way dialogue on the project. The preliminary permit applications will then be filed with FERC, as well as state and local authorities, commencing the formal public processes and environmental assessments. The detailed development review and consultations are expected to result in a final notice to proceed from FERC and state agencies in the second half of 2016 with construction commencing shortly thereafter. Live Oak will hold Open House meetings as a forum for the public to learn more about the project and communicate directly with Live Oak team members. When all necessary requirements have been met and approved, a Notice to Proceed is issued by FERC. The Live Oak LNG terminal will not begin its day-to-day operations until all permitting authorizations are obtained and all federal, state and local approvals have been granted. Company executives hope to receive all of their permits from the Federal Energy Regulatory Commission by the end of 2016. Live Oak LNG is scheduled to complete construction at the end of 2019.

Martin Houston, Parallax Energy's chief operating officer, said his company looks at energy "from a different perspective." The Live Oak LNG facility, he said, will provide an "efficient, cost-effective way to safely deliver similar and smaller amounts of clean fuel to global buyers who can purchase (LNG) incrementally." Houston, a 30-year veteran of the British-based BG Group, said the gas-price cycle has hit its bottom. Still, he said, the Live Oak LNG project will go forward amid all of the "commodity carnage" because it is a long-term project. "We really don't care what the price is today," Houston said. "We care about what the price will be for the next few decades." Houston said customers today want to buy LNG in incremental volumes as they grow their businesses. He said the project already has potential global buyers. Houston told the American Press that in order for Live Oak LNG to sell low-cost LNG, Parallax must bring the cost of manufacturing down "to its lowest possible level." He said that while the company is committed to building and operating the plant safely, production costs remain his primary focus. "We are always going to focus on cost because oil prices are going to go up, and they are going to go down again," Houston said. "By the time we're producing in 2019, it will have gone up and down many more times. So, we want to make sure that we're prepared." Houston said Parallax will begin the project's permitting process with federal regulators "within this quarter." He said he will apply for the U.S. Department of Energy's free trade agreement and non-FTA export licenses to ship up to 5.2 million metric tons of LNG. "That allows us to build up to eight of our little trains," Houston said. "But we can build them incrementally. We're not going to build them all at once. But it's very much about the customers coming to us and saying that they like what we are doing."

## **MAGNOLIA LNG 1/13**

**Lake Charles Area —** Magnolia LNG announced the company's plans to develop a \$2.2 billion natural gas liquefaction production and export facility at the Port of Lake Charles. The LNG project would create 45 new permanent jobs, with an average salary of \$75,000 per year, plus benefits. LED also estimates the project would result in 175 new indirect jobs. In addition, the LNG project would require an estimated 1,000

construction jobs. The company expects to make a final investment decision to move forward with the project in late 2014, after it secures permits and completes financing. The mid-scale LNG facility would be located on 90 acres at the port's Industrial Canal, off the Calcasieu Ship Channel. Magnolia LNG would produce 4 million metric tons of liquefied natural gas per year, and construction would begin in 2015 pending the company's attainment of permits and final financing.

Magnolia's project would be positioned for direct access to several existing gas pipelines. Using its patented Optimized Single Mixed Refrigerant process, or OSMR™, Magnolia LNG would produce liquefied natural gas more efficiently with fewer emissions than other LNG processes. OSMR™ adds conventional combined heat and power technology with industrial ammonia refrigeration to enhance the performance of the liquefaction process. Magnolia LNG would distribute to domestic markets as well as countries that have free trade agreements with the U.S. The company also will explore a potential expansion to 8 million metric tons per year in the future. Magnolia LNG will seek federal Department of Energy free trade agreement approval in 2013. The company will submit a pre-filing application to the Federal Energy Regulatory Commission in March, before it completes the selection of project partners by June 2013. The company plans to begin hiring in early 2015, with commercial operations to begin in 2018.

#### **Magnolia Update – 1/14**

As reported by the company, capital cost for the entire 8 mtpa Magnolia LNG project is USD \$3.5 billion. Updated employment projections are: 560 at peak construction, 65 direct operations and 125 indirect operations.

#### **Magnolia Moving Forward - 4/14**

Magnolia LNG officials will submit three major applications with state and federal agencies next week, bringing their multi-billion project a few steps closer to reality. Magnolia's vice president of project management said the company will submit its formal application to the Federal Energy Regulatory Commission for a construction permit and a separate application for an air permit with the state Department of Environmental Quality. Both applications will be sent out April 30. The company will also apply for a dredging permit next week with the U.S. Army Corps of Engineers to dredge the site's berthing pocket for its export ships. The berthing pocket will run alongside Magnolia's two storage tanks. Magnolia's estimated \$3.5 billion project will consist of four LNG trains, which will be built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road in Lake Charles. Each train will produce 2 million tons per year of LNG, which will be stored in two, 160,000-cubic-meter cryogenic tanks.

#### **Magnolia Update - 9/14**

Liquefied Natural Gas Limited announced today that its 100% subsidiary, Magnolia LNG achieved two significant milestones this past week in progressing its pending application with the U.S. Federal Energy Regulatory Commission for its proposed 8 mtpa LNG export project located in Lake Charles, Louisiana. The US Coast Guard has issued a Letter of Recommendation dated September 15, 2014, approving the Project's Waterway Suitability Assessment. With this approval, the USCG has assessed Magnolia LNG's proposed marine traffic along the Calcasieu Channel and has determined that this waterway is "suitable for accommodating the type and frequency of LNG marine traffic associated with the project" according to Liquefied Natural Gas Limited. The Department of Transportation's Pipeline and Hazardous Materials Safety Administration has issued a Letter of No Objection to FERC dated September 17, 2014, approving the Project's design spill methodology. This is a significant milestone for Project as it allows FERC to move closer to finalizing its review of the Project's safety and engineering design according to the Liquefied Natural Gas Limited statement. In order for it to issue a Notice of Schedule for Environmental Review and the Draft Environmental Impact Statement for the Project, FERC requires these inter-agency approvals. Liquefied Natural Gas Limited noted Magnolia is confident that with these developments

it is moving substantially closer to the issuance of an environmental review schedule and ultimately a draft environmental impact statement and looks forward to cooperating with FERC.

#### **Magnolia Update - 5/15**

Last week, Magnolia LNG received a notice of schedule for environmental review from the Federal Energy Regulatory Commission. The SER listed Nov. 16 as the anticipated date for the issuance of the final environmental impact statement for Magnolia LNG's project. In addition to establishing the Nov. 16 issuance date, the SER establishes a FERC schedule to complete a final impact statement, which is a critical document in the permitting process. It also establishes a 90-day decision deadline after the final impact statement is released for all agencies issuing related federal authorizations. The list of agencies includes FERC. Ernie Megginson, Magnolia's vice president of project management, said the notice is another step in the right direction for the project. "This provides a certainty to our project team internally so we can set our other schedules. It also provides certainty to our customers that we are making progress toward completion of the permitting process," Megginson said. "It also builds confidence in the marketplace for financial investments. Just a level of certainty around the schedule is very important."

The timeline for publishing the final environmental impact statement includes the completion and issuance of a draft version as well as the receipt, review and inclusion of comments by government agencies, nongovernmental organizations and private citizens on the final statement. While FERC can solicit information from a project applicant during the time between the draft and final environmental impact statement, the issuance of the SER means the FERC staff already has all of the necessary information on the project needed for it to complete and issue the draft environmental impact statement.

"Both ours and Trunkline LNG's recent notice of schedule for environmental review is 6 1/2 months long, and that is critical," Megginson said. "We still have work to do on our permitting, but it indicated an easier process to permit the project as soon as we can." The Magnolia LNG project is a \$3.5 billion midscale LNG export facility to be built on 120 acres near the intersection of Henry Pugh Boulevard and Big Lake Road in Lake Charles. The project will consist of four LNG trains, each of which will produce 2 million tons per year of LNG. The project is expected to result in about 1,000 construction jobs, 70 permanent jobs and 175 additional indirect jobs.

#### **MATHESON TRI-GAS 1/15**

Executives from Matheson Tri-Gas announced Tuesday they will supply industrial gases to Sasol's multi-billion ethane cracker facility. Matheson Tri-Gas will supply Sasol with tonnage oxygen and nitrogen via a new Air Separation Unit, which will be part of a relocated facility set to be built on Evergreen Road. This ASU reflects the drive by Matheson to further develop and reinforce our existing coast-to-coast bulk industrial gas network in the Sunbelt of the U.S.," said Scott Kallman, president and CEO of Matheson, in a statement.

The Matheson project will retain 13 existing jobs and create 27 new direct jobs with an average annual salary of \$76,900, plus benefits. LED estimates the Matheson expansion will result in an additional 104 new indirect jobs, for a total of more than 130 new jobs in Southwest Louisiana. Matheson estimates the project will generate an additional 350 construction jobs during the build-out period. The company has begun construction and hiring for the expansion. Construction is projected to be completed in 2016.

#### **MCNEESE STATE UNIVERSITY 5/14**

**Lake Charles** - Gov. Bobby Jindal announced the capital construction proposal for the next fiscal year, which includes millions in funding for projects in Southwest Louisiana. The funds are given a priority, with Priority 1 money usually being distributed during the fiscal year. Priority 2 projects are intended for working



on project plans and designs, and Priority 5 projects can get non-cash lines of credit or eventually be moved to a higher priority. The proposal includes several investments in higher education and infrastructure projects. These investments will build on our work to improve learning environments, make our roads safer for families, and make Louisiana more attractive to companies who want to expand or invest in our state.

#### **Higher Education**

- \$1.185 million for the Health and Human Performance Education Complex at McNeese State, with an additional \$15.31 million in new Priority 5 funding for a total investment of \$16.5 million.
- \$1 million for ADA upgrades campus-wide for McNeese State.
- \$1 million for the Shearman Fine Arts Building renovations at McNeese State, with an additional \$2.7 million in new Priority 5 funding for a total investment of \$3.7 million.
- \$260,000 for Alpha Hall renovations at McNeese State.

#### **Health and Human Performance Education Complex \$40 million 6/14**

The new \$40 million dollar multipurpose facility will be located near the Jack V. Doland Athletic Field House and will house the growing academic programs in health and wellness, health performance, kinesiology, athletic training and sports medicine. Locating the building near the sports medicine and rehabilitation, strength and conditioning facilities for the student-athletes will provide lab settings and internship opportunities for students majoring in health and human performance disciplines. It will also include a multipurpose arena for McNeese intercollegiate volleyball, men and women's basketball games and cultural events. This facility will lay the ground work for future academic programs and to potentially expand physical therapy-related course offerings into a physical therapy program.

#### **McNeese connects students to businesses in Southwest Louisiana 7/14**

McNeese State University is connecting students to big business in Southwest Louisiana thanks to a grant from the Economic Development Administration of the U.S. Department of Commerce. The grant funds the second year of a five-year grant awarded to McNeese in 2013. University faculty said the grant will help solve local workforce issues through innovation.

"The question people ask all the time is what is innovation," said Janet Woolman, executive director of economic development and the Louisiana Environmental Research Center at McNeese. "The very simple answer is that it solves a problem that has value to a customer." The university has already been pushing its students to solve these issues with the recent opening of the Innovation Center in the SEED Center. The center offers students the opportunity to turn an idea into reality. "You do that through a process of creating, communicating, and commercializing meaningful and unique ideas," said Woolman. The newest grant will help expand on what the university is already accomplishing.

#### **MSU Update 8/14**

McNeese State University has announced that it will offer two new concentrations, in light of the ongoing industrial expansion in Southwest Louisiana. "McNeese has a responsibility to employers in our region and to the community of Southwest Louisiana to be innovative in meeting the workforce demands of local industries whenever possible," said Alison Belivins, Director of General and Basic Studies at McNeese. The General and Basic Studies program at McNeese has partnered with the Department of Chemistry and Physics to create an associate degree in General Studies with a concentration in chemistry. The 60-hour program will focus on general chemistry and instrumental analysis. "This degree program provides local industries with 'bench chemists,' those who can run reports, mix materials and conduct chemical analyses," said Dr. Ron Darbeau, Head of the Chemistry and Physics Department at McNeese.

The Chemistry Department and Physics has also joined with the College of Business to provide a new Bachelor of Science degree with a concentration in chemistry and management. The 120-hour

program will focus on various areas of chemistry as well as practices in accounting, marketing and management. According to Darbeau, this degree is designed to prepare chemists for industrial and government positions with an emphasis on managerial or administrative skills. "This degree program opens up new opportunities in business-related areas for our chemistry graduates and potential employers here in Southwest Louisiana," said Darbeau.

The College of Business is also working on collaborations with the Performing Arts Department and the College of Engineering through initiatives at the SEED Center. "These collaborations are indicative of the campus community...the development and response to the workforce needs of Southwest Louisiana," said Dr. Musa Essayyad, Dean of the College of Business.

**Totaling more than \$70 million in capital investments, here is a list of recent proposals/projects for McNeese State University:**

Alpha Hall Renovations \$2.3 million  
ADA Upgrades Campus-wide \$4 million  
Shearman Fine Arts Renov. \$4.5 million  
Contraband Bayou Erosion \$5.9 million  
Frasch Hall Annex Renov. \$6.5 million  
Frazar Library \$6.85 million  
H&HP Ed Complex \$40 million

## **NATIONAL HURRICANE MUSEUM 3/12**

**Downtown Lakefront Lake Charles Area** - The \$66 million National Hurricane Museum and Science Center project is inching its way closer to becoming a reality in Southwest Louisiana with support from the surrounding areas. The museum is still in the fundraising stage with the board having collected almost half a million dollars in a little over six months. In May 2013, the Port of Lake Charles came to an agreement to give the museum \$3 million towards making this plan a reality.

### **Update 4/14**

The Community Foundation of Southwest Louisiana donated \$75,000 to the National Hurricane Museum and Science Center's education initiative focusing on weather, water and wetlands. President and CEO of the foundation said the money comes from a fund for the future of the Gulf. The mission of the Community Foundation is to connect human and financial resources to effect permanent and positive culture change. "The education initiative is a very exciting component of what we're doing," said Gray Stream, NHMSC board chairman. "Hopefully, the education component will help save lives and property." The donation matches the earmarked \$75,000 given by Pinnacle Entertainment in 2012. On the capital side, efforts to raise funds for the \$70 million museum have reached about \$14 million in dedicated funds. In addition, there is \$28 million in priority 5 capital outlay funding. Priority 5 projects can get non-cash lines of credit or eventually be moved to a higher priority. "We'll know within a year on the capital side if those major leads come together," said Stream. The NHMSC aspires to be a national educational hub using severe weather and coastal restoration and protection as powerful motivational themes to teach math and science, according to its website. The museum expects to attract 220,000 visitors per year with a \$63 million total annual economic impact to the region.

### **Museum Update 6/14**

In the 2014 session of the Louisiana legislature, lawmakers approved \$28-million in funding support for the National Hurricane Museum & Science Center. That brings the contributions up to \$36-million. On June 25, Cheniere Energy donated \$200,000 to the campaign. They expect to work hard to generate more donations over the next year and a half. It's a big investment, but they are committed to creating a world class facility on the Lake Charles lakefront. The renderings are meant

to be bold and make a statement. It's meant to plant a flag as far as how we want to brand ourselves regionally. It's certainly meant to be impressive and it will be.

## **PORT OF LAKE CHARLES**

**Port of Lake Charles City Dock** - \$22 million in associated rail improvements are underway with the state paying \$12 million, Union Pacific investing \$6 million and the Port paying \$4 million to build a loop track system inside the City Docks to handle additional traffic and rail upgrades between Chennault International Airport and City Docks.

### **Port of Lake Charles 10/13**

The State Bond Commission has given the go ahead for the Port of Lake Charles to issue up to \$100 million in revenue bonds. The bonds will be paid back through money coming into the port. Revenue bonds will be issued to make needed improvements -- including major renovations to facilities at the City Docks off Sallier. Other improvements will be made west of the river at Bulk Terminal 1, where the addition of two docks will triple their ability to accommodate vessels. They are also improving the port's former administration building to be used by U.S. Homeland Security and there will be projects associated with Lake Charles Clean Energy. The port will need to hire probably 60 to 80 new employees to accommodate growth at the Bulk Terminal, and its operations expects to have 150 new permanent jobs likely to pay between \$100,000 and \$150,000. Since the bonds will be paid off with port revenues, there will be no property tax associated with the bond issue.

### **Calcasieu Ship Channel 3/14**

The U.S. Army Corps of Engineers have allocated \$10 million to the Calcasieu Ship Channel for dredging a crucial portion of the channel to its full width. A portion of these additional funds will be combined with previously budgeted funds to dredge a key 3.5-mile stretch of channel — Miles 7 to 10.5 — to its full 400-foot width. The previous funding would have reduced the channel width there to only 250 feet—a narrowing that would have extremely adverse economic consequences for channel users. Southwest Louisiana's huge industrial complex relies on unrestricted passage through the ship channel. A significant portion of the nation's energy resources moves up and down this channel every day and safety issues that would be posed by a narrowed channel must be addressed. The \$10 million allocation came from discretionary funds available to the Corps of Engineers in the FY14 Omnibus Budget Bill. It will be used for critical channel maintenance that includes dredging the 400-foot width of Miles 7 to 10.5. A group representing the Calcasieu Ship Channel's interests went to Washington, D.C., in February to present justification for the additional funding. The group included representatives of channel users—BG/Trunkline LNG, Citgo, Magnolia LNG, Cameron LNG—as well as the Lake Charles Pilots, the Port of Lake Charles and State Senator Dan "Blade" Morrish. They requested that \$11 million be added to the previously budgeted \$16.24 million to accomplish the needed dredging. This was the second time that a coalition of Calcasieu Ship Channel users went to the nation's capital to plead for needed funding for dredging. A 2012 appeal resulted in an allocation of \$6.9 million.

### **Panama Canal official signs memorandum with Port of Lake Charles 1/15**

Because of Southwest Louisiana's growing presence in exporting liquefied natural gas, an official from the Panama Canal spent Tuesday visiting with port and area economic development leaders. Jorge Quijano, the CEO and administrator of the Panama Canal Authority, signed a memorandum of understanding with the Port of Lake Charles. Under the agreement, the entities will undertake joint initiatives, including "marketing activities, training, and data interchange."

The Panama Canal is going through a \$5.25 billion expansion that will double its capacity. The expansion will benefit the port because 60 percent to 70 percent of the ships it sees go through the canal, said Bill Rase, Port executive director. At a presentation at the Southwest Louisiana Entrepreneurial and Economic Development Center, Quijano discussed the impact the canal

expansion will have on Louisiana. He also took a helicopter tour of the area to view industrial expansion sites in Calcasieu and Cameron parishes. "Because of LNG we anticipate our relationship with the Port of Lake Charles being closer," Quijano said. Canal officials are making plans to receive and handle LNG vessels. Quijano said the canal expansion will make it cheaper to ship LNG to eastern markets. Rase said that the fact that the canal is "putting in new infrastructure for the passing through of the canal is very beneficial to not only the Port of Lake Charles but any port in the Gulf."

## **SASOL LTD.**

### **GAS-TO-LIQUID COMPLEX 9/11**

**Westlake Industrial Complex** - Sasol selected Calcasieu Parish as the location for a potential gas-to-liquid, or GTL, complex that would entail a capital investment of approximately \$10.5 billion and produce direct employment of about 850 people, with an average salary of \$89,000 plus benefits, and 5,500 construction jobs. LED estimates the project will also result in approximately 4,000 indirect jobs. The company, based in South Africa, wants the plant built by 2018 with the feasibility study expected to be complete by mid 2013. Plans are underway for an 18-month feasibility study to determine the plant's size and production capabilities. It is estimated to have a \$919 million economic ripple throughout SWLA annually. The complex will provide a huge new source of demand for the Haynesville Shale and other natural gas plants in Louisiana. LED utilized innovative GIS mapping technology provided by the Calcasieu Parish Police Jury to recommend locations that would optimize a variety of customized site selection criteria. The GIS work and partnership with the Port of Lake Charles to secure land options saved the company months of planning and preparation work. *<sup>4</sup>LSU recently completed an economic impact analysis, commissioned by Sasol, that shows just how significant this project would be for the State of Louisiana and for the greater Lake Charles area. The study says that construction alone will generate another \$1.73 billion in additional business activity and more than 12,000 new jobs associated with \$577 million in personal earnings during the five-year construction period.*

### **ETHANE CRACKER/DERIVATIVES COMPLEX 11/11**

November 2011, Sasol's board approved the selection of Calcasieu Parish to build an ethane cracker and derivatives complex in Lake Charles. That investment will be approximately \$4.5 billion with 400 to 500 new direct jobs and expects the feasibility study will be completed in 2013.

## **Sasol Announces Largest Manufacturing Investment in Louisiana History**

### **Westlake 12/12**

Louisiana Gov. Bobby Jindal and Sasol Ltd. CEO David Constable announced the international integrated energy and chemicals company will invest between \$16 billion and \$21 billion in an integrated gas-to-liquids (GTL) and ethane cracker complex in Westlake, LA. The project is expected to create 1,253 direct jobs, an additional 5,886 new indirect jobs, with 7,000 construction jobs and Sasol will retain 435 existing direct jobs in Westlake as a result of the project.

Including direct and indirect effects, the Sasol project will produce a total economic impact over the next 20 years of \$46.2 billion, according to an economic impact study commissioned by <sup>4</sup>Louisiana Economic Development (LED) and completed by the LSU Division of Economic Development. According to Dr. Loren Scott, Professor Emeritus of Economics at LSU, Sasol's planned facility will be the largest single manufacturing investment in Louisiana history. Gov. Jindal stated it also represents one of the largest foreign direct investment manufacturing projects in the history of the entire United States.

A 650-acre site near Sasol's existing facilities in Westlake, Louisiana was identified and a September 2011 announcement identified the company's site selection and its decision to move forward with a final feasibility study for the GTL facility. Hiring for the GTL and ethane cracker facilities will begin in 2014. Operations of the first plant are expected to start in 2017, with full employment reached within two years after commercial operations begin.

### **SASOL UPDATE 5/13**

Public affairs manager at Sasol's office of new business development said that management agreed earlier this week to work on the expansion project in phases. Work on the chemical plant will start first and is expected to cost \$5 billion to \$7 billion. If they get permits in line, Sasol plans to start construction next year---that is when they will go for final investment of the (gas-to-liquids) facility. Work on the gas-to-liquids facility will start just as the chemical plant is being finished. Final investment on the second phase should occur within 18-24 months after the first phase begins.

### **SASOL CLEAR FINAL HURDLE FOR ETHANE CRACKER 9/14**

Sasol executives received the final permit to expand their Westlake facility. The U.S. Army Corps of Engineers awarded Sasol a construction permit to build a dock on the Calcasieu Ship Channel from which the company will import modules to build an ethane cracker. This is the final regulatory hurdle needed to clear and allow the start of construction on the dock facility and the plant site. Sasol will build the improvements to build a dock and a bulkhead to receive equipment. The Corps awarded the permit in the Port of Lake Charles' name; the port owns the land and will own the dock. Sasol's dock construction permit caps the company's two-year permitting process with state and federal regulators. The Corps awarded Sasol its wetlands modification permit last month. It will allow the company to disrupt and later replace wetlands during construction.

In June, Sasol was awarded 17 air and water permits from the state's Department of Environmental Quality. Sasol's new ethane cracker will produce ethylene, which will be used to make products such as synthetic fibers, detergents, paints and fragrances. The facility is expected to produce about 1.5 million tons of ethylene a year. Construction on the estimated \$7 billion facility is expected to begin this fall. The company will also construct a gas-to-liquids complex that is expected to produce more than 96,000 barrels of diesel fuels and chemicals each day. The complex will also house Sasol's second linear alkyl benzene unit, which will increase the company's production of detergent alkylates. The project will cost \$11 billion-\$14 billion. Sasol is expected to break ground on the complex in 2016. When completed, the projects will more than quadruple the size of Sasol's plant.

### **Sasol funding job training, infrastructure effort for Southwest Louisiana 10/14**

It's been nearly a year since Sasol and community leaders released the Southwest Louisiana Workforce Resource Guide to help under-skilled and under-educated people find work in industry. Now the guide is being put into action.

Sasol executives will launch a \$900,000 workforce pilot program to increase craft enrollment at Associated Builders and Contractors' Pelican Chapter in Westlake. The program will first target residents in Westlake and Mossville and may extend into communities throughout Calcasieu Parish. The program is the next step in using the resource guide to increase craft training for the thousands of industry jobs coming to the area. The program includes a \$600,000 advance payment to the Southwest Louisiana Construction Users Council, which will fund infrastructure improvements at ABC so the school can expand the number of craft classes and increase student enrollment. The payment will also allow ABC to offer accelerated craft classes. The accelerated classes will run over a five-week period for each NCCER certification level and will be held Monday through Thursday for eight hours.

This is a great opportunity for high school seniors who will graduate this year or for people who are out of work. The program will provide the opportunity for people to come to ABC and get accelerated training for certification so they can go out into the workforce and work as a helper while working towards their journeyman certification. Sasol is looking to achieve the following craft recruitment goals in the next three years:

- AWS combination certification for 55 welders.

- Level four NCCER certification for 25 pipefitters, 25 electricians, 25 millwrights and 25 boilermakers.
- Level three NCCER certification for 25 insulators.
- Level one NCCER certification for 25 scaffold builders.
- Level two NCCER certification for 25 heavy equipment operators and 25 mobile crane operators.

The advance payment, part of which will be paid back to Sasol over time, will accelerate the hourly contractor payments Sasol pays to the SLCUC over time by prepaying the money in one large sum. By reversing this payment process, ABC will be able to expand classes significantly. 1,000 contractors will be hired. Sasol will pay a certain amount to SLCUC and they will be able to use that money to fund classes at ABC.

Sasol's program will also earmark \$300,000 in scholarships for Westlake and Mossville residents who enroll in craft classes. The scholarships will take craft students through the employment process outlined in the resource guide. Sasol will give the scholarship's pilot dollars to the Community Foundation of Southwest Louisiana, a steering committee recommendation. The foundation, in turn, will work with Carheel Consulting, a job placement firm based in St. Louis and founded by Westlake native McDonald Carheel. Carheel's consulting team will serve as career counselors of sorts, and each candidate that goes through this scholarship program will have a counselor assigned to him or her and a mentor. That way they have support from the mentors, but they will also get technical assistance from the standpoint of a human resources professional.

The Workforce Resource Guide is not a workforce development program; it was a community development forum, and an extension of that community development forum.

#### SWLA Workforce Resource Guide

*ONLINE:* <http://allianceswla.org/workforce-resource-guide>

The SWLA Workforce Resource Guide is 72-page, step-by-step overview of the skills and education people must attain to be considered for labor work at a petrochemical plant. The guide outlines six steps to becoming an industry laborer:

- Get your high school diploma.
- Make sure you have the basic life skills.
- Select a craft, skill or profession.
- Get the certification or associate degree.
- Build a resume and sharpen your interview skills.
- Apply for the job.

The guide's initial 5,000 copies were disseminated to business and community offices throughout Calcasieu Parish, including the SEED Center, the Business and Career Solutions Center, the Calcasieu Parish Human Services Department, Sowela Technical Community College, and ABC. The guide was also sent to all parish libraries. An additional 100 copies, published in three-ring binders, were delivered to the region's spiritual and business leaders in an effort to launch a communitywide training program. The program is not intended to train craft workers solely for employment at Sasol but for all industry related jobs created in the area over the next several years.

Over the past 10 months, mentors have been trained on how to use the guide with constituents and local residents who are interested in the process. To manage its pilot program, Sasol is working with the same organizations and institutions that helped it with the guide, and together these groups comprise the Research Guide Steering Committee.

### **SASOL Green Lights \$8 Billion Ethane Cracker Complex 10/14**

Sasol Ltd. pulled the trigger on an \$8.1 billion ethane cracker and derivatives complex at its Lake Charles, LA, facility, an expansion that should triple the South African company's chemical production capacity in the United States. In September Sasol received a wetlands construction permit to build the ethane cracker near Westlake in Calcasieu Parish from the U.S. Army Corps of Engineers (see Daily GPI, Sept. 5). CEO David Constable called the decision to build the cracker "a defining moment in our company's history and an important milestone in the execution of our growth strategy."

Once commissioned, as expected in 2018, the world-scale petrochemicals complex would "roughly triple our chemical production capacity in the United States, enabling Sasol to further strengthen its position in a growing global chemicals market. The U.S. Gulf Coast's robust infrastructure for transporting and storing abundant, low-cost ethane was a key driver in our decision to invest in America." The cracker plant may precede construction by Sasol of a gas-to-liquids complex in Lake Charles that if built could be one of the largest in the world. Sasol expects to make a decision on the GTL plant within two years. The ethane cracker is to produce 1.5 million tons/year. The complex also would include six chemical manufacturing plants. Around 90% of the ethylene output is to be converted into a slate of commodity and high-margin specialty chemicals.

An additional \$800 million is to be invested in infrastructure and utility improvements, and land acquisition, to establish Lake Charles "as an integrated, multi-asset site that will enable growth for decades to come," Sasol officials said. Site preparation already is underway. "The economic benefits of this project will extend to all of our shareholders, 67% of whom are located in South Africa, and will also enable us to pursue further growth opportunities in Southern Africa," said Constable. "In addition, this project will deliver significant benefits to the State of Louisiana and the United States. More specifically, it will enhance local investment and job creation in the surrounding communities, while strengthening downstream manufacturing and increasing exports." Sasol has selected Fluor Technip Integrated as the primary engineering, procurement and construction management contractor. The project management team also is supported by Worley Parsons.

Sasol's \$8.9 billion ethane cracker will produce ethylene, which is used to make products such as synthetic fibers, detergents, paints and fragrances. The facility, which is expected to produce 1.5 million tons of ethylene a year, will also contain six chemical manufacturing plants. Construction is expected to begin next spring. The project is expected to create more than 5,000 construction jobs at peak times and more than 500 full-time positions. Company officials expect the facility to be in operation in 2018.

### **Sasol Says U.S. Cracker Costs to Shape GTL Plant Decision 10/14**

Sasol Ltd. (SOL) said a decision on whether to proceed with a U.S. facility to turn natural gas into transportation fuels will depend on cost overruns at an \$8.1 billion chemical plant it's building in Louisiana. Sasol will decide in 2016 whether to build a gas-to-liquids, or GTL, plant at the site of the planned ethane cracker in Lake Charles, Louisiana, Chief Executive Officer David Constable said in an interview. A decision to proceed, on what would be the first plant of its kind in the U.S., will depend on costs at the chemical project, the price of oil, diesel and gas and the health of the global economy, he said.

Both projects are being proposed to capitalize on a jump in North American gas output from shale formations. The GTL project, which Constable last year estimated would cost \$14 billion, would produce diesel fuel and waxes. "We need to get much more accurate

project estimates, keep a close eye on the cracker and what its capex does in construction and then take a view on the GTL with that information and the macroeconomics at the time,” Constable said.

#### **SASOL GTL FACILITY UPDATE 1/15**

Southwest Louisiana officials are confident that Sasol’s propose \$14 billion dollar gas-to-liquid facility in Westlake is only being delayed. Sasol company officials explained that the decision was based on cash flow considerations as a result of declining world market oil prices. Representatives from the Southwest Louisiana Economic Development Alliance, Calcasieu Parish Police Jury, and Lake Charles City Hall met after learning of Sasol’s intentions.

“Sasol has been a good corporate partner in Southwest Louisiana for many years. Their \$8.9 billion ethane cracker construction project is already underway, which is a huge investment on its own. The announcement is a delay only, so we remain confident about our economic future,” said Calcasieu Parish Police Juror and GOGroup Chairman Hal McMillin.

Local leaders noted that currently the five parish region has over \$30 billion in industrial projects that have already started, including Sasol’s ethane cracker unit. The cracker unit alone will create 5,000 construction jobs and 500 new jobs when it is completed.

Mayor Randy Roach said the announcement provides the region additional time to continue addressing new growth infrastructure needs.

“Today’s announcement to delay the project gives everyone time to catch up with the demands for infrastructure and other improvements. It also allows workers and business owners more time to prepare and adjust for the development that is currently scheduled for our area,” he said.

George Swift, President and CEO of the Alliance, said the region is economically strong and continuing to grow. “SWLA continues to lead the nation in growth. There will still be thousands of jobs and opportunities for local residents seeking employment and businesses to have new opportunities”.

#### **Sasol announces selection of Louisiana-based contractors 2/15**

Sasol announced it has selected five Louisiana-based contractors to support construction of its ethane cracker and derivatives project. Cajun Constructors, Inc. and James Industrial Constructors will perform site civil works. This work includes some of the first activity at the site and consists of site preparation, piling and foundation work. ISC Constructors, LLC and MMR Constructors, Inc. will perform electrical and instrumentation work. Turner Industries will conduct mechanical, structural steel and piping work.

"With the announcement of our final investment decision, Sasol is excited to advance construction at our ethane cracker and derivatives project site," said Mike Thomas, senior vice president of U.S. Operations for Sasol. "These contractors bring extensive Louisiana and petrochemical construction experience and these appointments reflect our commitment to using Louisiana businesses on the project." Numerous hiring, subcontract and procurement opportunities will be available directly with these local Louisiana construction contractors. Sasol will host a business opportunity forum on Thursday, Feb. 19 from 4- p.m. at the Lake Charles Civic Center for the company's appointed Louisiana-based construction contractors to meet with the Southwest Louisiana business community and share information about available opportunities. "We encourage local businesses interested in



working on the projects to attend this forum and learn about anticipated timelines, application processes and business needs,” Thomas said.

Selection of these local Louisiana construction contractors follows the appointment of Fluor Technip Integrated (FTI), a joint venture of two firms, as the primary engineering, procurement and construction management contractor. These local Louisiana construction contractors will be managed by FTI on Sasol's behalf. Additional construction contractors will be announced as the project progresses. Contact information for each of the contractors will also be provided on Sasol's website at [www.sasolnorthamerica.com](http://www.sasolnorthamerica.com) as it becomes available. For press inquiries please contact Laura Wooderson at 504-430-2623 or [lwooderson@wlf.la.gov](mailto:lwooderson@wlf.la.gov).

### **Sasol Breaks Ground on Ethane Cracker Complex at Westlake 3/15**

Gov. Bobby Jindal highlighted the start of construction for Sasol's \$8.1 billion ethane cracker complex as company and regional officials gathered for groundbreaking at the Calcasieu Parish site. The world-scale petrochemical complex will include an ethane cracker and six chemical manufacturing plants, to be built near Sasol's existing Westlake facilities. The project will roughly triple Sasol's chemical production capacity in the United States. Sasol will create 500 direct new jobs with an average annual salary of \$88,000, plus benefits. Louisiana Economic Development estimates the project will result in 2,395 new indirect jobs, and the company estimates 5,000 construction jobs will be generated by the project during the next several years.

In addition to the \$8.1 billion capital investment for the petrochemical complex, Sasol will spend \$800 million for infrastructure improvement, land acquisition and utility improvement costs at the site. “By the time construction is complete in 2018, Sasol's investment will total almost \$9 billion, making it one of the largest investments in our company's history,” said Steve Cornell, Sasol's executive vice president of international operations. “Along the way, we'll create more than 5,000 construction jobs and more than 500 full-time positions, 100 of which have already been filled.” The ethane cracker, which is expected to launch commercial production of ethylene in 2018, is one of two projects announced in December 2012 during the feasibility stage, with the other being a large-scale gas-to-liquids facility that would increase the total number of new direct jobs to more than 1,250. Sasol announced in January that it is delaying a final investment decision on the GTL plant, as part of a comprehensive plan to conserve cash in response to lower international oil prices. The company said it would continue to advance the GTL facility at a slower pace as it evaluates the possibility of phasing in that project going forward.

Sasol has selected multiple Louisiana-based contractors to support construction of its ethane cracker and derivatives project, representing a commitment of more than \$1 billion in contracts. Cajun Constructors Inc. and James Industrial Constructors will perform site preparation and piling and foundation work. ISC Constructors LLC and MMR Constructors Inc. will perform electrical and instrumentation work. Turner Industries will conduct mechanical, structural steel and piping work. Selection of the Louisiana construction contractors followed Sasol's appointment of the Fluor Technip Integrated joint venture as the primary engineering, procurement and construction management contractor.

## **SOWELA TECHNICAL COMMUNITY COLLEGE**

### **Industrial Technology Training Facility 12/12**

**Lake Charles** - To support the project's workforce needs during construction and operations of the new Sasol plants, the state of Louisiana will be investing \$20 million for a new training facility and associated equipment focused on industrial technology at SOWELA Technical Community College in Lake Charles. The new training center initially will focus primarily on meeting the training needs of Sasol; once Sasol's initial needs have been met, the facility will serve the broader needs of growing manufacturers throughout the region. The new facility will provide the means to plan, design and

deliver the training programs and services to help ensure that businesses and industry partners are successful.

#### **Aviation Training Facility 8/13**

**Lake Charles** - AAR Corporation's announcement will bring \$3.7 million to SOWELA to upgrade and expand its aviation program. The multi-million dollar aircraft maintenance and repair operation is located in Lake Charles at the Chennault International Airport. The money will be used to provide an ever-increasing number of highly trained students skilled in aviation technology. The college is uniquely positioned to become a key source of the training needed by the workers who will be employed by AAR as well as Northrop Grumman, both of which are literally next door. SOWELA will be able to add the faculty and facilities needed to attract students to the aviation technology field knowing that jobs are waiting for them right across the runway.

#### **Student Success Building 9/14**

**Lake Charles** - SOWELA Technical Community College received a \$100,000 gift from the Calcasieu Parish Police Jury in support of the ACT 360 initiative to fund an \$8 million Student Success building. Construction on the new Student Success building will begin in 2015. The new building will help SOWELA provide more comprehensive student services that will encourage, support, and strengthen students' academic success. Services provided in the building will include Enrollment Management, Admissions, Financial Aid, Veterans Affairs, testing and mentoring, and disability services, as well as a fitness area and food court. The new Student Success building will be centrally located and will become the hub of activity on the SOWELA Lake Charles campus.

This gift will be matched by the State at a rate of 8-to-1 as part of the ACT 360 Initiative and will allow SOWELA to be in the first group of LCTCS colleges to begin construction in 2015. The Student Success building will be the center of student activity on campus and serve as a student union as well as the "One Stop Shop" where all student-related services will be housed. This central location will make the process of enrolling, admitting, and processing much less complicated and time consuming allowing students to receive success counseling, and congregate to study and be with other students. The Student Success center will be a modern building centered around meeting student needs and providing excellent customer services. The \$100,000 gift from the Calcasieu Parish Police Jury along with other significant gifts enabled SOWELA to meet the State's stipulation to secure from the private sector 12 percent of the total cost of the building. Through the generous support of the Police Jury, the Chennault Airport Authority and, other generous donors, the College was able to raise the \$981,000 needed to receive the 8-to-1 match from the State that will result in a building that will have immediate and long term impact on enrollment, retention, and will enable the College to better provide the well-trained workforce needed by the expanding economy of Southwest Louisiana.

#### **Update Sowela 10/14**

Sowela Technical Community College celebrated two milestones — the ribbon cutting for its new nursing building and the groundbreaking for its \$20 million regional training facility. Officials broke ground on the 67,000-square-foot regional training facility. When the announcement in 2012 was made by Sasol about its expansion plans, Governor Jindal also announced that the state would fund the training hub. The center, its purpose to train the workforce needed for the expansion, will stand across from Sowela's main campus. Construction started officially in late September and should be completed in a year. The city of Lake Charles, Calcasieu Parish Police Jury and Chennault International Airport Authority bought the 13-acre parcel for \$1.7 million and transferred the property to the state, which earmarked the land for the training center. The new facility will have computer labs, classrooms and industrial lab sites— training 2,300 workers annually for Sasol and other area industries. It will allow Sowela to expand and enhance its process technology and instrumentation degree programs.

Officials also cut the ribbon on the 35,000-square-foot H.C. Drew Nursing and Allied Health facility. Construction of the building, in the planning stages since 2007, began in February 2013 and was completed in July. The H.C. Drew Foundation donated \$2.8 million to help fund the building. And along with state dollars, the total cost was \$8.8 million. The facility has 11 classrooms, a science lab and a computer lab. One of the highlights is a simulation lab — complete with beds and teaching aids. The new building will let Sowela expand its nursing services and phase in allied health programs. McNeese State University will move its two-year program into the building, and McNeese and Sowela faculty will partner in the initiative.

“McNeese and Sowela for years have worked together seamlessly across their institutions, across their faculty lines, to serve their community and serve their students,” Governor Jindal said. “I think it’s a great model for the state and the country— how our schools can work together for the benefit of everybody.”

#### **VETERANS AFFAIRS HOSPITAL 12/14**

**Lake Charles Area** - VA officials from Alexandria conducted a town hall meeting with local veterans on December 15 to discuss concerns and give an update on the proposed VA clinic. While veterans expressed concerns ranging from appointment scheduling, service availability, prescriptions, and travel reimbursement, their biggest beef was what is taking so long with the construction of a permanent outpatient facility to replace the interim clinic. The technical review board traveled to Washington D.C. in early November to review proposals. She said the review process is complete and they plan to award a lease for a permanent veterans’ clinic in Lake Charles no later than February 27, 2015.

The lease will be over \$2.6-million. The facility will provide primary care services, mental health, and some specialty care for veterans. It will have a staff of 7-8 doctors. It will also provide tele-healthcare with specialists for services they cannot offer on site. No word has been released on a location. That will be announced when they award the project. However, officials say it will be a renovation of an existing building. It will take roughly a year to 18 months to complete the project.

#### **WAL-MART NEIGHBOR MARKETS 1/15**

Wal-Mart Neighborhood Markets are popping up in pocket areas across Southwest Louisiana. New facilities have opened in Iowa and Moss Bluff communities while ground work for the latest location on the corner of 12<sup>th</sup> and Ryan Street is underway. A Walmart Neighborhood Market is a grocery, more or less, and described as traditional grocery stores with bakeries and delis, health and beauty supplies and household items. Lake Charles city officials say zoning is approved for the 41,000 square foot facility and is also expected to include a gas station. Wal-Mart has about 400 Neighborhood Markets, compared with more than 3,300 Supercenters. The average store is about 20% the size of a Supercenter. Wal-Mart's marketplace concept focuses heavily on fresh produce and groceries. While traditional Wal-Mart stores are situated on large patches of land, the Neighborhood Markets are primarily in urban areas. Chances are—one will be coming to a neighborhood near you in the near future.

#### **WEST CALCASIEU PORT BARGE BASIN EXPANSION 2/12**

**Industrial Intercoastal Area** - Apollo Environmental Strategies of Beaumont, Texas is the contractor on the \$2.3 million expansion project at the West Calcasieu Port that will result in the creation of 800 linear feet of barge basin shoreline for an additional 25-30 barge slip.

#### **WESTLAKE CHEMICAL 10/14**

**Industrial Area Carlyss** - Westlake Chemical announced the company will expand its ethylene capacity and make other capital improvements in Southwest Louisiana through a more than \$330 million capital investment. Westlake Chemical Corp. will retain 480 existing jobs and create 25 new direct jobs. The new direct jobs will result in an additional annual payroll of \$2 million, plus benefits. Louisiana Economic

Development estimates the expansion will result in an additional 164 new indirect jobs, for a total of more than 180 new jobs in the state.

From its facility in Sulphur, Westlake Chemical produces ethylene, styrene and polyethylene, which serve as a building block for plastic products. The ethylene expansion in Sulphur also will create an estimated 1,000 construction jobs at peak activity. Westlake Chemical will complete the ethylene expansion in late 2015 or early 2016, with hiring for the new direct jobs to begin late in the fourth quarter of 2014. In Sulphur, the latest ethylene expansion will add 250 million pounds annually. This additional capacity will increase the company's global ethylene capacity to 3.6 billion pounds annually.

LED's Business Expansion and Retention Group, or BERG, began discussing the expansion project with Westlake Chemical in May 2014. To secure the project, LED offered the company a competitive incentive package that includes a \$2.5 million Modernization Tax Credit, to be claimed over five years. The company also is expected to utilize Louisiana's Quality Jobs and Industrial Tax Exemption programs.

## **WORKER VILLAGES**

As of April 2015, five non-traditional temporary housing developments have been permitted to meet the demand of surging job growth forecasted for Southwest Louisiana.

### **Moss Lake Worker Village 4/14**

**Southland Executive Airport** - First there was Pelican Lodge and now there's Moss Lake Village — another project in the works to house temporary workers during the height of major construction in Southwest Louisiana. Negotiations are underway to let a company called First Flight Holdings LLC develop temporary housing on Southland Field property in Carlyss. If a lease is approved, it would provide housing for workers on the Semptra Cameron LNG project. First flight proposes to lease about 100 acres of airport property. Based on its proposal, Louisiana-based First Flight plans to develop a temporary residential community on property strategically located near several planned industrial expansions. The planned community, Moss Lake Village, is designed to scale up and down, based on demand, and to accommodate up to 2,500 people at peak occupancy. As local communities, like Sulphur, contemplate an impending surge in industrial construction, a key concern is an increase in traffic. To address these concerns, the transportation services incorporated into Moss Lake Village are expected to significantly reduce the number of vehicles traveling on Highway 27.

Based on First Flight's initial proposal, permanent infrastructure installed by First Flight will remain in place after the temporary village has been removed, thereby becoming assets for the long-term benefit of the airport. Additionally, once the community is at or near full occupancy, the company has agreed to make \$50,000 annual cash or in-kind contributions to the community for educational or youth activities. And in the case of a natural disaster and the cessation of construction activities, First Flight has agreed to provide ice, water, food, and short-term shelter to local families who are displaced by the disaster.

Specifically, in addition to the temporary residential development, the proposal by First Flight lays out plans for indoor recreational facilities as well as outdoor courts, playing fields, and outdoor cooking areas. Moss Lake Village residents will also be provided with on-site services, including transportation services, daily maid/laundry services, and daily breakfast, lunch, and dinner. On-site security for Moss Lake Village will be in place 24 hours-a-day, 365 days-a-year and will include oversight by Calcasieu Parish Sheriff's deputies, as well as additional private security.

### **Update on Moss Lake 6/14**

The Calcasieu Parish Planning and Zoning board voted to approve a zoning exception to allow the workforce housing project. However, the board did place 11 conditions to which

First Flight Holdings, the company behind the project, agreed. That includes a drainage impact study, a natural buffer where possible and exterior lighting pointed away from residents' homes. Others include submitting a landscape plan to providing a copy of a code of conduct to be signed by Moss Lake Village residents. One of the key promises made by First Flight Holdings is that it'll only have clients south of Southland Executive Airport. The First Flight Project received a zoning exception-- in part because it's considered temporary housing to help reduce the impact of industrial expansion in the area. When the industrial expansion is finished, First Flight will have six months to remove pods used to house workers.

#### **Pelican Lodge on Port of Lake Charles Property – Industrial Housing Facility 4/13**

In late April 2013, Port of Lake Charles officials announced plans to build an industrial employee housing facility which will hold up to 4,000 workers. The \$70 million facility will be built on 200 acres of Port property to meet projected workforce demands for the area. It will be located off of La. 397, one mile south of Interstate 10. The construction of the temporary facility is expected to bring in 400 jobs. Plans include recreational facilities, a baseball field, basketball courts and several different dining options. Details were released in a presentation by Greenfield Logistical Solutions of Louisiana during the Port's regular board meeting. The facility will "provide a world-class employee village in support of local project activity." The plan also includes daily meals and transportation for the residents. Rent will be about \$130 per day including three meals and transportation. Unit fabrication will be done in Houston and set up in Lake Charles in three phases. The facility could be completed as early as November 2014. Ground breaking ceremony was held November 12, 2013.

#### **Update on Pelican Lodge 9/14**

The largest worker village ever to be built in the United States, Pelican Lodge is now under construction by Lake Charles firm Greenfield Logistical Solutions. It will be located near Chennault International Airport on 250 acres owned by the Port of Lake Charles. Designed to house 4,000 people, the village could be expanded to include up to 8,000 beds in dorm- and apartment-style living spaces. Accommodations, transportation and catering are just some of the amenities. A bank, barber shop, church, medical facility, gym, sports field, swimming pool and retail shopping will all be provided on-site. Three-dimensional models on Greenfield's website depict a complex with central gathering areas and with living quarters—complete with front porches and landscaping—that radiate out from the center.

So as not to contribute to a traffic problem in the city, Pelican Lodge's transportation plan reduces impact by offering bus service for workers to and from their work sites. And to address crime concerns, the lodge will have controlled access, 24-hour patrol, surveillance and rules with zero tolerance. Greenfield has stated it plans to use local labor and local businesses in the operation of Pelican lodge whenever possible. Potential partnerships include opportunities for retail and other on-site services. Residents are expected to live on location for up to three years and contribute to the local economy.

#### **Rosie's Place Worker Village for Women 1/15**

It's called Rosie's Place, and it's referred to as a "W.O.W. community" designed for "Women Only Workers." The proposed project will provide the traditional service of "man camps," such as housing and transportation, to transient female workers working in the petro-chemical industry.

"When companies do capital advancements like they're getting ready to do right at \$100 billion now here in Southwest Louisiana," said Rosie's Place representative Braylon Harris. "The jobs that come along with that and the construction jobs that come along with that, 20 percent of those are filled by women." The project is being funded by Kingdom Logistics, which has been operating in the Lake

Charles area for about 6 months now. With more than 70 billion dollars of anticipated expansion, this project was designed with the working woman in mind. It will be a 20-acre facility designed to serve 500 transient working women in the area and provide them with food, housing and transportation. "We're trying to solve a chronic industry problem of recruiting and retaining women in the construction field here in Southwest Louisiana over the long haul of this expansion," said Harris, who's been a part of the project's development process since its creation. Harris said two locations are being considered for Rosie's Place. It will be nestled between I-10 and 210 with convenient access to and from local industries and job sites.

The zoning exception for Rosie's Place leases the property to the Lake Charles-based Kingdom Logistics SWLA to build the facility on 19 acres of vacant property in the 3200 block of Opelousas Street. The planning board and the Police Jury already approved the rezoning of the property from agricultural to light industrial. Rosie's Place would include up to 492 rooms, with 150 units built in the first phase of development. Construction could begin later this year or in early 2016.

#### **J. Clophus Road near Mossville 3/15**

The zoning board approved a zoning exception to allow for a men's temporary worker facility on 11.7 acres at 1323 J. Clophus Road, near the Mossville area. The property was already rezoned from agricultural to light industrial. The facility will have up to 625 rooms and will be built in phases.

#### **Hwy 108 Village 4/15**

Project is located on Highway 108 south of Sulphur on property already zoned industrial. The zoning exception for the newest location was approved with no opposition and could house 1,500 workers.

**The following are plant expansions and new projects reported through <sup>1</sup>LED where incentives have been identified totaling \$77.78 million in 2012 for Calcasieu Parish:**

|                           | <b>Construction Jobs</b> | <b>Permanent New Jobs</b> | <b>Investment</b> |
|---------------------------|--------------------------|---------------------------|-------------------|
| Turner Specialty Services | 0                        | 5                         | \$ 500,000        |
| Bollinger Calcasieu       | 0                        | 5                         | \$ 2,000,000      |
| Westlake Company          | 400                      | 5                         | \$ 340,000        |
| EAM Nelson Holding        | 6                        | 0                         | \$ 3,300,000      |
| Entergy Texas             | 16                       | 0                         | \$ 9,000,000      |
| Entergy Gulf States       | 27                       | 0                         | \$ 5,000,000      |
| Entergy Gulf States       | 101                      | 0                         | \$ 18,500,000     |
| Excel Paralubes           | 50                       | 0                         | \$ 20,000,000     |
| Phillips 66               | 0                        | 0                         | \$ 10,000,000     |
| SAI Daya                  | 50                       | 12                        | \$ 7,200,000      |
| SWLA Hospital Association | 1,225                    | 5                         | \$ 1,000,000      |
| LeBocage                  | 10                       | 1                         | \$ 740,000        |
| Jason's Deli              | 5                        | 5                         | \$ 200,000        |

**The following are plant expansions and new projects reported through <sup>1</sup>LED where incentives have been identified totaling \$100.95 million in 2013 for Calcasieu Parish:**

|                            | <b>Construction Jobs</b> | <b>Permanent New Jobs</b> | <b>Investment</b> |
|----------------------------|--------------------------|---------------------------|-------------------|
| Agrilectric Power Partners | 0                        | 0                         | \$ 854,818        |
| Arch Chemicals             | 2                        | 3                         | \$ 343,894        |
| BioLab                     | 0                        | 0                         | \$ 1,058,256      |
| Calcasieu Refining         | 0                        | 0                         | \$ 1,485,107      |

|                         |      |    |               |
|-------------------------|------|----|---------------|
| Certainited             | 0    | 0  | \$ 490,704    |
| CITGO                   | 115  | 0  | \$ 6,917,390  |
| Cooper Manufacturing    | 0    | 1  | \$ 509,469    |
| Eagle US 2              | 1187 | 0  | \$ 6,232,730  |
| EAM Nelson Holding      | 14   | 0  | \$ 477,796    |
| Entergy Gulf States LA  | 82   | 0  | \$ 1,948,961  |
| Entergy Texas           | 40   | 0  | \$ 1,351,018  |
| Equistar                | 16   | 18 | \$ 3,350,155  |
| Firestone Polymers      | 105  | 0  | \$ 6,646,824  |
| Louisiana Pigment       | 138  | 0  | \$ 8,587,722  |
| Plains Gas Solutions    | 0    | 0  | \$ 45,233     |
| PPG Industries          | 54   | 19 | \$ 33,349,366 |
| Rain CII                | 5    | 6  | \$ 158,885    |
| Reynolds Metals         | 55   | 0  | \$ 8,008,283  |
| Southern Ionics         | 4    | 0  | \$ 154,123    |
| Southern Recycling      | 2    | 0  | \$ 616,183    |
| Southside Machine Works | 0    | 2  | \$ 217,711    |
| TDC LLC                 | 0    | 0  | \$ 355,477    |
| W R Grace               | 159  | 0  | \$ 9,875,186  |
| Westlake Petrochemical  | 0    | 0  | \$ 4,472,892  |
| Westlake Polymers       | 0    | 0  | \$ 2,916,107  |
| Westlake Styrene        | 0    | 0  | \$ 254,329    |
| WPT LLC                 | 0    | 0  | \$ 274,621    |

**2012-2014 Calcasieu Parish transportation improvement projects reported by <sup>2</sup>IMCAL estimate \$318,122,928:** Lakefront property \$3.27 million, Calcasieu Parish fire protection improvements \$1.46 million, Sulphur drainage project \$2.5 million, Nelson Road extension/bridge \$32.4 million, River Bluff Park in Moss Bluff \$15.6 million, Derek Development Imperial Pointe \$200 million, DeQuincy airpark taxi extension \$2.5 million, East McNeese Street Extensions project \$6 million and state highway improvements \$54,392,928.

**2015-2019 Calcasieu Parish transportation springboard improvement projects totaling \$39,164,405 reported by <sup>2</sup>IMCAL (*per attachment*) summarized below:**

2015 \$ 929,745  
2016 \$ 2,452,117  
2017 \$ 2,543,145  
2018 \$ 3,532,919  
2019 \$29,706,479

## **-CAMERON PARISH-**

### **CAMERON FISHERIES WATERFRONT DEVELOPMENT FACILITY 10/14**

**Cameron** – Cameron Parish is making a big investment in its fishing industry. The Cameron Parish Police Jury unveiled a new \$4.7 million facility that will support local commercial fishing at a groundbreaking ceremony. The Cameron Fisheries Waterfront Development Project facility will have workers on-site to help fishermen produce a higher quality product for Southwest Louisiana. This facility is designed to work with the fishermen while they're fishing, providing them the right equipment to handle the product and process any type of seafood. The facility is expected to be completed next summer.

### **CHENIERE ENERGY 1/12**

**Sabine Pass in Cameron** - Houston-based Cheniere Energy announced it would expand its Sabine Pass terminal with one of the largest capital investments in Louisiana history and began building an \$11 billion

liquefied natural gas, or LNG, facility to transport affordable natural gas around the world from Louisiana and its interstate pipeline connections. The project has created 283 jobs with a total compensation and benefits package that will exceed an annual average of \$100,000. The new jobs would support another 589 indirect jobs in the area, 150 resident contractors and 3,000 construction jobs are projected at the peak of construction activity. The new facility will handle the shipment of liquefied natural gas, or LNG, from the company's international LNG terminal. The construction of Cheniere's liquefaction project in Cameron Parish will provide key support to Louisiana's economy and natural gas industry, which has been transformed by the development of the Haynesville Shale. In only two years, Louisiana's natural gas production has doubled as the Haynesville has grown into one of the most prolific shale plays in the world. This liquefaction project will provide thousands of jobs in Southwest Louisiana while connecting the state's natural gas industry to global markets, making Louisiana the world's first dual importer and supplier of LNG. Cheniere Energy anticipates construction will begin in mid 2012, with hiring of the new permanent jobs beginning in 2014. The company will commence operations at the liquefaction facility in 2015, and the second phase of the project is expected to be completed by the end of 2018. Adding liquefaction capabilities will transform the Sabine Pass terminal into a bi-directional facility capable of exporting LNG in addition to receiving LNG for regasification.

### **Cheniere's Investment in Southwest Louisiana 10/13**

Cheniere began construction of its Sabine Pass Liquefaction Project in Cameron Parish, Louisiana in August of 2012. The project's total cost is expected to be approximately \$18 Billion and be fully complete in 2019. The completed facility will directly create 580 new jobs in southwest Louisiana.

*Current Construction:* Cheniere – through our EPC contractor Bechtel – is currently building Trains (aka - LNG production units) 1-4 of the facility. These units have been fully permitted by the federal government – meaning they have received DOE approval to export to non-FTA nations and the Federal Energy Regulatory Commission has authorized siting and construction. In addition, the LNG produced by Trains 1-4 has already been sold under 20 year contracts to major global purchasers of LNG. This phase of the project, already under construction, represents a \$12 Billion investment in southwest Louisiana. The total cost of this construction – that which is being paid to our EPC contractor – is approximately \$7.8 billion dollars. The remaining balance represents financing and other business costs. Trains 1-4 will create 280 full-time positions within Cheniere and an additional 150 full-time, permanent contractor positions – for a total of 430 new jobs in southwest Louisiana.

*Trains 5 and 6:* In 2013, Cheniere announced an expansion of the Sabine Pass Liquefaction project. We have initiated the DOE and FERC permitting process, and plan to move forward with construction upon regulatory approval. The capacity of train 5 has already been sold under long-term contract to global purchasers of LNG. Engineering cost estimates are not yet complete for Trains 5 and 6; however we estimate that the total cost will be at least \$6 billion. Assuming a similar model to Trains 1-4, the actual construction cost will be approximately \$4 billion. Trains 5 and 6 will create an additional 150 full time positions at the facility – with 120 being direct hires to Cheniere and 30 being full-time, permanent contractors.

### **Cheniere's SWLA Investment Increases 1/14**

Cheniere CEO Charif Souki said Sabine Pass LNG's expansion will consist of six trains, each of which is expected to produce 5 million tons of LNG a year. Four have already received DOE permits, which will allow the company to export LNG to countries with whom the United States has a free trade agreement and to non-FTA nations. The plant's other two trains are in the permitting process with DOE. Cheniere has LNG customers for 75 percent of the facility. When finished it will be a **\$20 billion investment** in Southwest Louisiana with \$12 billion already spent over the last 18 months. Cheniere has 2,500 people working at Sabine Pass LNG and is increasing its construction staff by 250 people a month. Peaking this summer with over 4,000 people — probably closer to



4,500 — and who will be there for the next five years. When all six trains are developed, there will be somewhere between 13,000 and 14,000 upstream jobs.

Cheniere received FERC approval on the Sabine Pass project in April 2012. The facility's expansion will make it the first of its kind in the contiguous United States capable of exporting natural gas as LNG. The company's existing import terminal has regasification and send-out capacity of 4 billion cubic feet a day and can store close to 17 billion cubic feet of gas.

**LNG Global; June 2015 Sabine Pass Liquefaction Project Progress Report 6/24/15**

***Overall, Train 1 and 2 project progress is 90.8% complete against a plan of 92.6%. Overall Train 3 and 4 project progress is 66.7% complete against a plan of 70.1%.***

On June 22nd, 2015 Cheniere Energy submitted a monthly construction progress report to the Federal Energy Regulatory Commission for the Sabine Pass Liquefaction Project in Cameron Parish, Louisiana. The report covered activities for the Sabine Pass Liquefaction Project Stage 1 (Trains 1 and 2), Stage 2 (Trains 3 and 4) and Stage 3 (Trains 5 and 6) occurring during the month of May, 2015. The report noted Stage 1 (Trains 1 and 2) Engineering and Procurement are 100% complete. Subcontract and direct hire Construction work are 71.2% and 81.9% complete, respectively. Stage 1 overall project completion is 90.8% against the plan of 92.6%. Stage 2 (Trains 3 and 4) Engineering is now 99.8% complete. Procurement is 95.7% complete. Subcontract and direct hire Construction work are 44.1% and 29.2% complete, respectively. Overall project completion for Stage 2 is 67.7% against the plan of 70.1%. Stage 3 (Trains 5 and 6) Implementation Plan and Request for Authorization to Conduct Site Preparation Activities was filed with the FERC on April 13, 2015. No construction activities have occurred for Stage 3 during this reporting period.

During May, Train 1 construction began the lube oil flushing of the ethylene compressor and the methane compressor, as well as synthetic oil flushing of the ethylene turbine. The first two gas generators were set and aligned for both ethylene compressors. Pre-commissioning work and loop checks continued. Train 2 completed the erection of the two methane filter houses and made significant progress on the installation and testing of lube oil piping. Train 3 received the cold boxes and construction continued to work on aboveground pipe installation, with a focus on the cryo pipe rack and refrigeration compressor areas. In Train 4, above ground piping installation continued under the compressor table top, propane condenser pipe rack, and cryo pipe rack. Actual project progress continues to support the achievement of the scheduled Substantial Completion Dates for Trains 1 and 2, which remain as February 2016 and June 2016, respectively. Trains 3 and 4 Substantial Completion Dates are April 2017 and August 2017.

**Project Highlights from the FERC Report:**

Stage 1 engineering is complete. For Stage 1, Procurement delivered the Train 1 gas generators for the compressors. For Stage 2, the Train 3 cold boxes were delivered. Procurement continues to support construction activities at the jobsite through delivery of piping. During the month of May, Subcontracts directed the following major subcontracts for Stage 1: field-erected tanks, onsite equipment insulation, piping insulation, permanent telecommunications, fire and gas detection, and the supervision of the installation of refrigeration compressors. For Stage 2, Subcontracts supervised field-erected tanks, busing, permanent telecommunications, non-destructive examination (NDE), fire and gas detection, equipment insulation and the supervision of the installation of refrigeration compressors.

In Train 1, the final two dry gas seals on the ethylene compressor were installed in addition to the first dry gas seal on the second ethylene compressor. Ventilation duct and filter house work was completed. The installation on all inlet ventilation ducts was completed on both methane units and the second ethylene unit. Train 2 continued pipe installation and pipe testing for all available areas. Train 2 continued to focus on pulling power and control cable and terminations to substations to

support upcoming energization. In OSBL, pipe testing and restoration are substantially complete with OSBL pre-commissioning work (air blows, motor runs) to support loop checks and system turnover ongoing. OSBL pipe insulation work continues. Structural steel erection continued to progress the Train 3 table top and the cryo pipe rack. The Train 3 propane condenser and compressor substations were set. The Train 4 heavy lift program continued to progress the setting of the compressors. In the OSBL, the Stage 2 flare was successfully erected with guy wires installed. In Revamp, the mechanical, piping, and electrical work continued in the GTG area.

## **SCT&E LNG 5/14**

**Monkey Island** – Cameron Parish is the site chosen by SCT&E to develop a \$2.4 billion natural gas liquefaction facility. Southern California Telephone and Energy said one of its subsidiaries has acquired 232 acres on Monkey Island. SCT&E LNG plans four LNG production units, each capable of producing 1.1 million tons of LNG per year. The Monkey Island site provides deep water access needed to accommodate large vessels that carry LNG overseas; proximity to the Gulf of Mexico; 3,500 feet of space fronting the Calcasieu River; and 4,000 feet of frontage on the Calcasieu Pass/Cameron Loop on the northern end of the property. The area is home to one of the biggest natural gas transportation networks in North America and adjacent to several major interstate and intrastate natural gas pipelines.

### **Update 7/14**

Executives from Southern California Telephone & Energy are wasting no time in getting their LNG plant proposal for Monkey Island before federal officials. SCT&E's chairman and CEO told the American Press that the company has applied for its non-free trade agreement export permit with the U.S. Department of Energy. SCT&E's permit would allow it to export LNG from its proposed facility on Monkey Island to countries such as Japan, India, Taiwan and the European nations. The non-FTA permit opens up countries all over the world. I'm getting calls from Europe. SCT&E's non-FTA permit application to the DOE was filed just two weeks after it resubmitted its application to the department for an FTA permit. If approved, SCT&E's permits will allow the company to export up to 12 million metric tons of LNG per year from a plant on Monkey Island in Cameron Parish.

Initially, SCT&E's plant was to consist of four trains, each of which would produce an annual total of 2 million metric tons of LNG. Earlier this month, however, SCT&E executives decided to expand their plant's facility from four trains to six to meet the growing global demand for LNG, especially in the European and Asian markets. SCT&E's decision to triple the size of its export capacity prompted company executives to resubmit a revised FTA permit application, which would allow the company to export the full 12 million metric tons on an annual basis. In May, SCT&E announced it had acquired more than 230 acres on the man-made island to build its \$2.4 billion LNG plant. DOE officials are looking at procedural changes to its non-FTA export permitting process. Among the department's proposed changes is to no longer process applications based on when the department receives them. The change would help SCT&E's application because the company is moving ahead with its proposal.

### **Update 8/14**

In July 2014, SCT&E LNG withdrew its application for the original 4 mtpa and simultaneously submitted a new application for 12 mtpa to the DOE. In addition, SCT&E LNG will seek authorization to export 12 mtpa of LNG to non-FTA countries such as Japan and China.

As documented by the company's Founder and CEO, SCT&E LNG capital investment numbers have increased to **\$9.25 billion** with 2,000 construction jobs (24 to 30 months out), 200 permanent jobs (36 months out), 310 indirect jobs, 303 induced jobs, and 16,500 to 22,000 supported jobs nationally. Located on Monkey Island, the SCT&E LNG site is at the heart of one of the most robust natural gas transportation networks in North America.

## **CAMERON LNG 5/12**

**Hackberry Area** - Sempra Energy Inc. has secured the third and final commercial agreement to develop a \$6 billion natural gas liquefaction export facility at the site of Sempra's existing Cameron LNG LLC, or liquefied natural gas, receiving terminal in Hackberry, Louisiana located on Lake Charles Harbor and Terminal District property. The facilities will chill natural gas into a liquid that can be shipped on tankers and will allow U.S. based producers to export natural gas to overseas markets for higher profits. A recent production boom has pushed U.S. natural gas prices to 10-year lows. Construction will begin in 2013 and take place in three phases, with the first liquefaction train opening in late 2016 and the other two trains coming online about five and 10 months after the initial capacity. The 12 Mtpa LNG export facility will add 130 new direct jobs with average annual salary of \$80,000 plus benefits, retain 60 existing jobs at Sempra's Cameron Parish terminal and result in an estimated 610 permanent new indirect jobs, along with 3,000 construction jobs at peak activity.

In addition to this project, Cameron LNG has a \$30 million expansion which will create an additional 100 construction jobs.

### **U.S. Energy Department Conditionally Authorizes Cameron LNG to Export to Non-Free Trade Agreement Countries 2/14**

The U.S. Energy Department announced that it has conditionally authorized Cameron LNG, LLC to export domestically produced liquefied natural gas to countries that do not have a Free Trade Agreement with the United States from the Cameron LNG Terminal in Cameron Parish, Louisiana. The Cameron application was next in the order of precedence after the Energy Department conditionally authorized additional volume from Freeport's proposed LNG facility in November of 2013. Subject to environmental review and final regulatory approval, the facility is conditionally authorized to export at a rate of up to the equivalent of 1.7 billion standard cubic feet per day (Bcf/d) of natural gas, for a period of 20 years. The U.S. Energy Department considered the economic, energy security, and environmental impacts as well as public comments for and against the application and determined that exports from the terminal at a rate of up to 1.7 Bcf/d for a period of 20 years was not inconsistent with the public interest.

By authorizing Cameron, the Department of Energy will have cumulative authorized non Free Trade LNG exports totalling 8.47 Bcf/d of natural gas or 3.091 Tcf/yr for the one final and five conditional export authorizations granted. They are Sabine Pass (2.2 Bcf/d), Freeport I (1.4 Bcf/d), Lake Charles Exports (2.0 Bcf/d), Dominion Cove Point (.77 Bcf/d), Freeport II (.4 Bcf/d) and now Cameron LNG (1.7 Bcf/d). In May of 2013 Mitsubishi Corporation and Mitsui & Co., Ltd announced they had signed 20-year tolling capacity and joint-venture agreements to support the development, financing and construction of the LNG export facility at the site of the Cameron LNG receiving terminal in Hackberry. The tolling agreements subscribe the full nameplate capacity of the three-train, 13.5- million-tonnes-per-annum (Mtpa) facility that will provide an export capability of 12 Mtpa of LNG, or approximately 1.7 billion cubic feet per day (Bcfd), and the full regasification capacity of 1.5 Bcfd. Each tolling agreement was for 4 Mtpa.

The liquefaction project will use Cameron LNG's existing facilities, including two marine berths capable of accommodating Q-Flex sized LNG ships, three LNG storage tanks with a combined storage capacity of 480,000 cubic meters. The new facilities will be wholly owned by Cameron, which in turn, will be wholly owned by Cameron LNG Holdings, LLC. Cameron LNG Holdings, LLC will be 50.2 per cent indirectly owned by Sempra Energy (Sempra) with GDF SUEZ S.A. (GDF SUEZ), Japan LNG Investment, LLC (a joint venture entity that has been formed by subsidiaries of Nippon Yusen Kabushiki Kaisha (NYK) and Mitsubishi Corporation (Mitsubishi)) and Mitsui & Co., Ltd. (Mitsui) each owning a further 16.6 per cent.

#### **Update on Cameron LNG 6/14**

Sempra Energy announced that its subsidiary Cameron LNG has received authorization from the Federal Energy Regulatory Commission to site, construct and operate a natural gas liquefaction and export facility at the site of the company's LNG receipt terminal in Hackberry. The FERC permit is one of the last major regulatory approvals required to start construction on the \$9-10 billion natural gas liquefaction facility. Cameron LNG will still need the Department of Energy to issue its final approval for an export license.

The authorization approves the development of the three-train liquefaction facility that will provide an export capability of 12 million tonnes per annum of LNG, or approximately 1.7 billion cubic feet per day (Bcf/d). FERC also authorized a subsidiary of Sempra Energy to construct a 21-mile, 42-inch natural gas pipeline expansion of the Cameron Interstate Pipeline, new compressor station and ancillary equipment that will provide natural gas transportation for the liquefaction facilities.

Earlier this year, Cameron LNG was awarded conditional approval from the U.S. Department of Energy to export LNG to non-free-trade-agreement countries, including Japan and European nations.

#### **Update 7/14**

Sempra Energy, Cameron's parent company, was awarded FERC's authorization to construct permit on June 19. Sempra executives must now wait for the U.S. Department of Energy's final approval of their license to export gas to nations that lack free trade agreements. The department gave Sempra conditional approval in February.

Sempra plans to expand its Cameron LNG plant in Hackberry with three trains that will produce a combined total of up to 12 million metric tons of LNG per year for export. Construction on the estimated \$10 billion project is slated to begin this fall. The trains will take about four years to build, creating about 3,000 construction jobs during peak times, officials have said. The project is also expected to create 140 permanent positions.

FERC released its final environmental impact statement on the Cameron LNG project in April, concluding that it "would result in some adverse environmental impact," but that "those impacts would not be significant." Landrieu's office sent a letter to DOE requesting final approval of Sempra's LNG's non-FTA export permit as soon as possible.

#### **October 23, 2014 – Cameron LNG Export Project Breaks Ground in Louisiana**

More than 300 community, business, government and international leaders took part in a ground breaking ceremony for the new \$10 billion liquefaction export facilities at Cameron LNG in Hackberry, Louisiana. The LNG export project is being developed by a joint venture formed by Sempra LNG, GDF SUEZ S.A., Mitsui & Co., Ltd. and Mitsubishi Corporation. Cameron LNG was completed in 2009 as a LNG receiving terminal along the Calcasieu Channel. The project will use Cameron LNG's existing facilities, including two marine berths capable of accommodating Q-Flex sized LNG carriers.

"Today is a special day for all of us at Cameron LNG," said Farhad Ahrabi, CEO of Cameron LNG. "We are proud to kick off construction alongside elected leaders from Louisiana, community members who have supported this project since day one, our Cameron LNG partners and our dedicated employees that have helped make this project a reality. We look forward to 2018 when the first LNG cargo is loaded and on its way to global markets."

The liquefaction project will have three trains with an export capability of 12 million tonnes per annum of LNG or approximately 1.7 billion cubic feet per day. All three trains are expected to begin operations during 2018, with the first full year of operations in 2019. The Cameron LNG liquefaction project received final approval to operate by the Federal Energy Regulatory Commission in June 2014. In September the project received the U.S. Department of Energy's final authorization to export LNG to non-free-trade-agreement countries.

### **VENTURE GLOBAL LNG (VG Calcasieu Pass) 12/14**

**Calcasieu Ship Channel Cameron** - Venture Global LNG is proposing to build, operate and maintain a LNG export plant, VG Calcasieu Pass, on 203 acres at the mouth of the Calcasieu Ship Channel where it meets the Gulf of Mexico. The estimated \$4.25 billion facility will have the capacity to export up to 10 million metric tons of LNG each year. The plant will also accommodate ocean-going vessels with an LNG carrying capacity of up to 185,000 cubic meters and included on the project site will be two full containment LNG storage units. At peak construction, the project will employ approximately 1500 workers and 326 indirect jobs. Expected long-term, direct jobs created by the project will be approximately 100 jobs with annual salaries of \$70,000. The timeline for the project includes the regulatory and government filing process and securing commercial agreements through the year 2016, with operations beginning in late 2019.

Venture Global's website states that in September 2013 the company received authorization from the U.S. Department of Energy to export up to 10 million metric tons of LNG annually to Free Trade Agreement countries over a 25-year period. The company has also applied for DOE's non-FTA export license, which will allow the company to ship LNG to countries such as Japan, India, Taiwan and the European nations. Their website also states that the company submitted its pre-filing request in October with the Federal Energy Regulatory Commission for the VG Calcasieu Pass project. FERC officials accepted Venture Global's pre-filing request on Oct. 10. FERC's pre-filing process begins the commission's review of an LNG project and its adherence with the National Environmental Policy Act.

#### **About Venture Global LNG**

Venture Global LNG, a Washington D.C. company, plans to be a long-term, low-cost producer of LNG, capitalizing on low-cost natural gas production in the United States. Venture Global LNG's strategy utilizes a highly efficient, mid-scale LNG liquefaction technology in a base-load configuration. Venture Global LNG intends to develop, own and operate additional LNG liquefaction and export facilities in the future. More can be found at [www.venturegloballng.com](http://www.venturegloballng.com)

### **WALLER POINT MARINE LNG TERMINAL 3/13**

**Calcasieu Ship Channel Cameron** - Liquefied natural gas has sparked strong interest as a marine fuel because of the abundance of natural gas, relatively low price and attractive environmental performance. One challenge is the ready availability of liquefied natural gas (LNG). Houston-based Waller Marine, Inc., however, is working towards a solution. Through its LNG development subsidiaries, Waller Energy Holdings, LLC and Waller LNG Services, LLC, it is developing a natural gas liquefaction (LNG) facility on a 175-acre site at the entrance point of the Calcasieu Ship Channel in Cameron Parish in Southwest Louisiana. It is the first of seven planned small-scale LNG terminals that will be cited around the U.S. coast. The project is estimated at \$200 million with construction end date of January 2015 providing 300 construction jobs and 45 direct jobs to the area.

Using small-scale liquefaction technology, Waller Marine plans to install nominal 500,000 gallon per day LNG trains in phases as the market and demand for marine LNG fuels inevitably expands. The first trains are planned for the Waller Point LNG terminal in Cameron Parish, and additional trains are planned for a second terminal that it is developing through its subsidiary Waller Energy Partners, LLC, at a site to be secured on the Mississippi River in the first quarter of 2013.

### About Waller Marine

With the looming regulatory requirement for vessel's to comply with new Emission Control Area (ECA) emission control regulations when operating in the territorial waters of the United States, the Waller Marine's focus is to supply LNG to the marine fuels market. To enable the supply and distribution of LNG to and from small scale LNG terminals and for bunkering LNG as a marine fuel, Waller has also conceived and designed a series of small LNG vessels ranging from its 2,000 to 10,000 cubic meter capacity river transport and bunker barges and its 10,000 to 30,000 cubic meter coastwise ATB LNG vessels.

Waller Marine says with strategically located LNG supply facilities, a distribution of the fuel by Waller barges to small-scale LNG storage terminals combined with ship fueling with Waller LNG bunker barges at anchorages, ports and terminals throughout the U.S., vessel owners will have access to competitively priced LNG. Waller anticipates that substantial savings can be achieved by vessel owners using LNG fuels with payback for conversion costs being as short as six months. Waller has also initiated a vessel conversion strategy and is working with partners on providing funding for the conversion of ships to be fueled by LNG. Working with engine manufacturers and equipment suppliers, Waller is engineering shipboard LNG fuel storage and supply systems for vessels having a range of horsepower. They are also developing pre-manufactured systems to reduce or eliminate downtime during conversion.

**The following are plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaling \$16.794 million in Cameron Parish in 2012:**

|                  | Construction Jobs | Permanent<br>New Jobs | Investment    |
|------------------|-------------------|-----------------------|---------------|
| Cheniere LNG O&M | 0                 | 8                     | \$104,305,155 |

<sup>2</sup>IMCAL 2013 capital improvement projects and expansions totaling \$375,000 in Cameron Parish: Entrepreneurial center \$375,000.

### **-JEFFERSON DAVIS PARISH-** **JEFFERSON DAVIS JAIL 4/14**

**Jennings Area** - While \$10 million of state funding has already been secured for land purchase and construction, funds are still needed to maintain and operate the Jeff Davis Parish Jail before construction can begin. An agreement has been signed with Earl B. Evans Estate to sell 17.02 acres of land. The property is located just west of the Highway 90 overpass in Jennings. Officials say they chose the site because of its proximity to the courthouse and the selling price. The sales price is \$272,320 which works out to roughly \$16,000 per acre, but the parish will only pay the appraised value—which could be less. The police jury decided an attempt to go out to the people for a 10-year half-cent sales tax proposal was in order.

#### **Jefferson Davis Jail Update 5/14**

A new jail in Jeff Davis Parish gets the green light to move forward. Residents voted in favor of a half cents sales tax 72 percent to 28 percent. The parish already has \$10 million in state funding to build the facility. Parish officials said a new and larger jail has been long overdue. The current jail faces overcrowding issues and structural damage. With the new jail, the parish will go from housing about 65 inmates to a 200 hundred bed facility. The parish already has \$1.8 million on hand to get the project started. Now that the voters have pushed through the sales tax for jail maintenance, the next step is to move forward with construction. The parish has to comply with state requirements which include appraising the land and completing an environmental study. The parish said it hopes to close on the property and secure the title within 150 days. It is in an industrial area so there are no private residences nearby.

## **METALPLATE GALVANIZING 2/15**

**Jennings Area** - Gov. Bobby Jindal and Metalplate Galvanizing Chairman Hartwell Davis Jr. announced a \$9.75 million capital investment to develop a metal galvanizing plant in Jennings. With the development of a 50,000-square-foot facility, the company will create 104 new direct jobs with an average annual salary of \$46,300, plus benefits. Louisiana Economic Development estimates the project will result in an additional 245 new indirect jobs, for a total of more than 340 new jobs in the Southwest Region. The company estimates the project will generate 50 construction jobs as well.

Through hot-dip galvanizing to protect metal from corrosion, Metalplate Galvanizing serves customers in steel, petrochemical and other industries. The new plant will be the company's seventh facility, and it will allow Metalplate to increase its volume and support new and existing customers in Louisiana and throughout the South. "This new plant will be the largest of Metalplate's seven galvanizing plants located across the Southern U.S.," Davis said. "Metalplate recognizes the very large and enduring growth potential of energy-related industry in Louisiana and in particular along its I-10 corridor. We see a great need developing for hot-dip galvanizing at both new industrial operations and expansions of existing plant facilities. Our decision for the South Louisiana location has been greatly facilitated by the strong encouragement and support of Jeff Davis Parish and Louisiana officials."

Headquartered in Birmingham, Alabama, the new hot-dip galvanizing facility in Jennings will be the company's first in Louisiana. Metalplate Galvanizing also operates facilities in Atlanta; Houston; and Jacksonville, Florida. The company launched operations in the 1930s as a small metal-finishing shop in Montgomery, Alabama, and began its hot-dip galvanizing process in Birmingham in 1949. LED began discussions with Metalplate Galvanizing about a potential project in March 2014. To secure the project, the State of Louisiana offered the company a competitive incentive package that includes the use of the state's Quality Jobs and Industrial Tax Exemption programs.

### **About Metalplate Galvanizing LP**

Metalplate is dedicated to providing the very best in hot-dip galvanizing. With six modern plants located in steel and transportation centers across the southern United States, Metalplate is the galvanizer best-equipped to assist from job acquisition to customer satisfaction. For more information, visit [www.metalplate.com](http://www.metalplate.com).

## **POROCEL 9/14**

**Lacassine Area** - Porocel has leased two dozen acres at the Lacassine Industrial Park. They will produce catalyst and other products for the oil refining industry. Construction cost is estimated at \$2 million over the next 2 years with the first phase of construction completed by December 2014 and 15 initial jobs.

## **SOWELA – JENNINGS CAMPUS ADDITION**

**Jennings Area** – Ten acres of land adjacent to Jennings High School has been purchased through the Jeff Davis Land Commission for the future home of Sowela's \$10 million Jeff Davis instructional site. The land was purchased for \$400,000 and given to the state of Louisiana for the 35,000-square-foot building.

**The following are plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaling \$1.55 million in Jefferson Davis Parish in 2012:**

|                      | <b>Construction Jobs</b> | <b>Permanent New Jobs</b> | <b>Investment</b> |
|----------------------|--------------------------|---------------------------|-------------------|
| Berzerker            | 0                        | 3                         | \$ 800,000        |
| Jennings Town Square | 20                       | 1                         | \$ 750,000        |

The following are plant expansions and new projects reported through LED<sup>1</sup> where incentives have been identified totaling \$7.6 million in Jefferson Davis Parish in 2013:

|                    | Construction Jobs | Permanent<br>New Jobs | Investment   |
|--------------------|-------------------|-----------------------|--------------|
| LEEAC Shipbuilders | 0                 | 95                    | \$ 6,466,595 |
| LEEAC Shipyards    | 0                 | 17                    | \$ 1,145,202 |

<sup>2</sup>IMCAL 2012 capital improvement projects and expansions totaling \$13,101,304 in Jefferson Davis Parish: Jeff Davis Electric Coop Hurricane Recovery grant \$1.93 million and state highway roadwork \$11,171,304.

<sup>2</sup>IMCAL 2013 capital improvement projects and expansions totaling \$196,000 in Jefferson Davis Parish: Lake Arthur sewer pumps \$161,000 and street improvements \$35,000.

***SPECIAL ADDITION: Vernon Parish borders Beauregard and Allen Parishes and greatly contributes to the economic impact of the Southwest Louisiana region. This special report is included for informational purposes only.***

## **-VERNON PARISH-**

### **FORT POLK PROGRESS 6/13**

Leesville - Fort Polk Progress attributed the Army's announcement that the Joint Readiness Training Center and Fort Polk is not among the installations affected by the Army's reduction of its active component brigade combat teams (BCTs) to strong community support and the leadership of communities from across the region. The 4th Brigade Combat Team, 10th Mountain Division remains at Fort Polk, according to a press release by Fort Polk's Public Affairs office. The Army is inactivating and reorganizing BCTs at other installations nationwide and in Europe as well as reducing and reorganizing numerous non-BCT units - many commonly referred to as BCT enablers - as part of the end strength reduction. Fort Polk Progress marshaled its resources and supporters from across the state to address faulty information concerning Fort Polk that could have been used in the Army's decision-making process and ensured that the Army used the most accurate, up to date information in making any decisions concerning the military base.

### **Fort Polk Update 2/15**

Fort Polk is one of 30 bases nationwide on the chopping block for troop reductions. The U.S. Department of Army is proposing a cut of 6,500 troops at Fort Polk. While their decision won't be announced until early summer, they will be visiting Fort Polk March 3. Both Leesville Mayor Rick Allen and DeRidder Mayor Ron Roberts say the reduction would negatively impact the economy. "The majority of the troops at Fort Polk choose to live off-post... Fort Polk inserts about \$26 billion into the state's economy," said Mayor Allen. Mayor Roberts added, "Fort Polk is a community of 30,000 but the economic engine and really the educational engine that drives the Fort Polk community is outside Fort Polk. It's in DeRidder and it's in Leesville." It's why they're encouraging their communities to voice support for the troops March 3. "We are approaching the March 3 listening session which is the last step in the process of the army gathering all of the information to help them make the decisions about where to make the cuts," said Tammy Sharp, public relations consultant for Fort Polk Progress. Sharp says the last time they faced cuts, in 2013, the community's support helped prevent reductions.



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## An Excerpt of the Louisiana Economic Outlook: 2015 and 2016

Prepared by: Dr. Loren Scott, Professor Emeritus in Economics – October 2014

Published by: Economic Development Division, E. J. Ourso College of Business, Louisiana State University, Baton Rouge, LA

*Executive Summary Notes for Lake Charles, MSA (Calcasieu & Cameron Parishes)*

*We have run out of adjectives to describe the industrial boom underway in the Lake Charles MSA. We have tabulated a remarkable \$81.7 billion in industrial announcements for the two parish region. Of that total, \$30.2 billion are already underway—a figure 7-10 times larger than we would typically report for the whole state in the past. One estimate has the need for construction workers rising by 4,000 in the next 12 months just for the projects that are underway. In addition the new Golden Nugget Casino will open this December, generating 1,500 new jobs for the region. We project the MSA will add 12,000 jobs over the next two years—an increase of 12%—**making it by far the fastest growing MSA in Louisiana**. We also expect the Lake Charles MSA to break through the 100,000 non-farm jobs barrier in 2015.*

### **2014: The Real Boom Begins**

*As Lake Charles entered 2014, we began to see the first evidence of a massive boom in this corner of the state unlike any we have ever seen before. By mid-year 2014 we had tabulated almost \$81.7 billion in announced industrial projects for the MSA. We have been monitoring the state's economy for four decades; this figure exceeds the best year of announcements for the whole state by a factor of at least 10.*

*Of this total, we estimate that \$30.2 billion of these projects are already underway, and approximately \$51.5 billion are at the financing, permitting or FEED stage (that is, they are still “potential” projects). It is important to note that these are the industrial announcements. The \$72.4 billion figure does not include the \$700 million being spent to construct the Golden Nugget Casino which will open at the end of this year.*

*One result of this largess has been a pronounced elevation in the region's employment growth rate. Based on data for the first seven months of the year, we estimate employment in the Lake Charles MSA will grow by an impressive 3.5% overall in 2014—the fastest rate in the state and 3 ½ times the rate we have estimated for the state as a whole. There is a very good chance that we have under-estimated Lake Charles' growth rate, because its employment growth rate in July was 4.1%, buttressed by a remarkable 25.2% increase in construction employment. In July, this MSA was growing four times faster than the state as a whole. It was also in 2014 that Lake Charles moved past its old 2008 employment peak and began to set new employment records.*

*Forecast for the Lake Charles MSA over the next two years of 2015-16: Immense, Mammoth, Enormous – How Many Synonyms for “Huge”? We are expecting Lake Charles to add 5,500 jobs in 2015 and another 6,500 jobs in 2016—a stellar increase of 12.1% over this period. No other MSA in the state is expected to come close to this growth rate. The closest should be Baton Rouge at 4.9%. We project that in 2015 this MSA will break through a barrier which has been seemingly illusive since the mid-90s—over 100,000 employed. Our difficulty in writing up the Lake Charles forecast is finding enough synonyms for the word “huge”!*

<sup>1</sup>Louisiana Economic Development (LED) – Fastlane Report with project start dates of January 2012 – July 2014

<sup>2</sup>Imperial Calcasieu Regional Planning and Development (IMCAL) - 2012 and 2013 Comprehensive Economic Development Strategy (CEDS) Reports and 2015-2019 Transportation Springboard Improvement Projects.

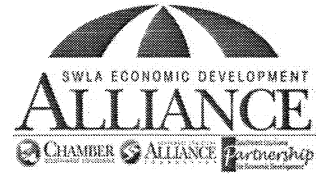
**Permanent Indirect Jobs:** *The indirect impact is the value of inputs purchased in subsequent rounds of spending by the supporting industries. So the indirect jobs result from the supporting industries related to each project.*

**Permanent Induced Jobs:** *The induced impact (this impact is often called the household-spending effect) is the value of goods and services purchased by all workers whose earnings are affected by the final-demand change. The induced jobs come from the increased spending of the workers that are in the directly impacted project and the supporting industries to that project.*

*The indirect jobs and the induced jobs are shown separately because there must be an assumption that the additional household spending is occurring in that area of the project.*

*Source: LED RIMS II Projection Models*

*Compiled by the Research Director of the Southwest Louisiana Economic Development Alliance  
July 2, 2015  
dmr*



# SWLA Projects Report 2015 Updated 7.2.15

Compiled by the Southwest Louisiana Economic Development Alliance, this report reflects projects that are still active or not completed as of June 2015. Some of these projects may have been announced or started in prior years. All information in this report is either provided by the company themselves, from LED Fastlane, IMCAL or from press releases provided through media. This is not an exhaustive list of all projects in SWLA as some companies are in phases where they are not ready to publicly share information about their projects.

| Parish                             | Project   | Cap EX \$\$\$         | Construction Jobs | Permanent Direct Jobs | Permanent Indirect Jobs | Permanent Induced Jobs |
|------------------------------------|---|-----------------------|-------------------|-----------------------|-------------------------|------------------------|
| <b>Projects Under Construction</b> |   |                       |                   |                       |                         |                        |
| Allen                              | Allen Parish Jail                                   | 8,300,000             |                   |                       |                         |                        |
|                                    | <b>Total</b>  | <b>8,300,000</b>      |                   |                       |                         |                        |
| Beauregard                         | Packaging Inc. of America (Boise)                   | 111,000,000           | 600               | 54                    | 100                     | 90                     |
|                                    | <b>Total</b>  | <b>111,000,000</b>    | <b>600</b>        | <b>54</b>             | <b>100</b>              | <b>90</b>              |
| Calcasieu                          | AAR   | 878,345               |                   | 500                   | 170                     | 218                    |
|                                    | Belle Savanne                                       | 270,000,000           |                   |                       |                         |                        |
|                                    | IFG Port Holdings                                   | 59,500,000            | 200               | 36                    | 12                      | 17                     |
|                                    | Juniper GTL   | 100,000,000           | 125               | 29                    | 57                      | 55                     |
|                                    | Lake Charles Memorial Health System                 | 55,000,000            |                   |                       |                         |                        |
|                                    | Lakes @ Morganfield                                 | 495,000,000           |                   |                       |                         |                        |
|                                    | McNeese State University                            | 70,050,000            |                   |                       |                         |                        |
|                                    | PLC - Rail Improvements                             | 22,000,000            |                   |                       |                         |                        |
|                                    | PLC - City Dock/Bulk Terminal/Facility Imp          | 100,000,000           |                   | 230                   |                         |                        |
|                                    | PLC - Calcasieu Ship Channel                        | 10,000,000            |                   |                       |                         |                        |
|                                    | Sasol - Ethane Cracker                              | 8,900,000,000         | 5000              | 500                   | 925                     | 904                    |
|                                    | Sowela Aviation Training Facility                   | 3,700,000             |                   |                       |                         |                        |
|                                    | Sowela Industrial Training Facility                 | 20,000,000            |                   |                       |                         |                        |
|                                    | Sowela Student Success Building                     | 8,000,000             |                   |                       |                         |                        |
|                                    | Undisclosed Project Numbers                         |                       | 2,700             |                       |                         |                        |
|                                    | West Calcasieu Port                                 | 2,300,000             |                   |                       |                         |                        |
|                                    | <b>Total</b>  | <b>10,116,428,345</b> | <b>8,025</b>      | <b>1,295</b>          | <b>1,164</b>            | <b>1,194</b>           |
| Cameron                            | Cheniere LNG Phase 1 & 2 <i>(Note #3)</i>           | 12,000,000,000        | 4500              | 580                   | 909                     | 888                    |
|                                    | <i>Total Project including Phase 3 \$20 Billion</i> |                       |                   |                       |                         |                        |
|                                    | Cameron LNG   | 10,000,000,000        | 3000              | 190                   | 204                     | 199                    |
|                                    | Undisclosed Project Numbers                         |                       | 1,800             |                       |                         |                        |
|                                    | <b>Total</b>  | <b>22,000,000,000</b> | <b>9,300</b>      | <b>770</b>            | <b>1,113</b>            | <b>1,087</b>           |
|                                    | <b>Subtotal</b>                                     | <b>32,235,728,345</b> | <b>17,925</b>     | <b>2,119</b>          | <b>2,377</b>            | <b>2,371</b>           |

|  |   |                       |               |              |              |              |
|--|---|-----------------------|---------------|--------------|--------------|--------------|
|  |   |                       |               |              |              |              |
| <b>Announced Projects Pending Final Approval</b> |   |                       |               |              |              |              |
| Calcasieu  | ART   | 135,000,000           | 190           | 30           | 48           | 40           |
|  | Axiall/Lotte Chemical   | 3,000,000,000         | 3000          | 250          | 1200         | 1000         |
|  | Big Lake Fuels (G2X)  | 1,300,000,000         | 2000          | 243          | 465          | 470          |
|  | Delta Downs Casino, Hotel   | 45,000,000            |               |              |              |              |
|  | Lake Charles Civic Center Hotel   | 19,000,000            |               |              |              |              |
|  | Lake Charles LNG/BG Group   | 10,000,000,000        | 4000          | 250          | 240          | 235          |
|  | Live Oak LNG  | 2,000,000,000         | 1000          | 100          | 200          | 185          |
|  | Magnolia LNG  | 3,500,000,000         | 1000          | 70           | 100          | 75           |
|  | Matheson TriGas   |                       | 350           | 27           | 54           | 50           |
|  | Moss Lake Village   |                       |               | 150          |              |              |
|  | National Hurricane Museum   | 70,000,000            |               |              |              |              |
|  | Oak Grove (Leonard's Property)  | 14,500,000            |               |              |              |              |
|  | Pelican Lodge (PLC - Industrial Housing Fa  | 70,000,000            |               | 400          |              |              |
|  | Sasol GTL - <i>Project estimates \$11 to \$14 Billion</i>   | 11,000,000,000        | 2000          | 753          | 1392         | 1360         |
|  | Sears Residential Housing   | 21,065,000            |               |              |              |              |
|  | VA Hospital   | 2,600,000             |               |              |              |              |
|  | Westlake Chemical   | 330,000,000           | 1000          | 25           | 83           | 81           |
|  | <b>Total</b>  | <b>31,507,165,000</b> | <b>14,540</b> | <b>2,298</b> | <b>3,782</b> | <b>3,496</b> |
| Cameron  | Cameron Fisheries Facility  | 4,700,000             |               |              |              |              |
|  | Cheniere LNG Phase 3 ( <i>Note #3</i> ) <i>Total Project including Phase 1 &amp; 2 \$20 Billion</i> | 8,000,000,000         |               |              |              |              |
|  | SCT&E LNG   | 9,250,000,000         | 2000          | 200          | 310          | 303          |
|  | Venture Global LNG  | 4,250,000,000         | 1500          | 100          | 176          | 150          |
|  | Waller Point Marine LNG Terminal  | 200,000,000           | 300           | 45           |              |              |
|  | <b>Total</b>  | <b>21,704,700,000</b> | <b>3,800</b>  | <b>345</b>   | <b>486</b>   | <b>453</b>   |
| Jeff Davis                                       | Jeff Davis Jail   | 10,000,000            |               |              |              |              |
|  | Metalplate Galvanizing  | 9,750,000             | 50            | 104          | 125          | 120          |
|  | Sowela Jennings Campus Facility   | 10,400,000            |               |              |              |              |
|  | <b>Total</b>  | <b>30,150,000</b>     | <b>50</b>     | <b>104</b>   | <b>125</b>   | <b>120</b>   |
|  | <b>Subtotal</b>   | <b>53,242,015,000</b> | <b>18,390</b> | <b>2,747</b> | <b>4,393</b> | <b>4,069</b> |
|  |   |                       |               |              |              |              |
| <b>LED1 Expansions</b>                           |   |                       |               |              |              |              |
| Allen  | 2013  | 3,425,238             | 60            |              |              |              |
| Beauregard                                       | 2012  | 16,794,000            | 236           |              |              |              |

|   |              |                       |               |              |              |              |
|---|--------------|-----------------------|---------------|--------------|--------------|--------------|
|   | 2013         | 13,902,308            | 934           |              |              |              |
|   | 2014         | 5,092,527             | 270           |              |              |              |
| Calcasieu                                 | 2012         | 67,840,000            | 634           | 32           | 18           | 17           |
|   | 2013         | 100,953,240           | 1978          | 49           |              |              |
| Cameron                                   | 2012         | 104,305,155           |               | 5            | 8            | 8            |
| Jeff Davis                                | 2012         | 1,550,000             | 20            | 4            |              |              |
|   | 2013         | 7,611,797             |               | 112          |              |              |
|   | <b>LED</b>   | <b>321,474,265</b>    | <b>4,132</b>  | <b>202</b>   | <b>26</b>    | <b>25</b>    |
|   |              |                       |               |              |              |              |
| <b>IMCAL2 Transportation Improvements</b> |              |                       |               |              |              |              |
| Allen                                     | 2012         | 6,680,234             |               |              |              |              |
|   | 2013         | 51,400                |               |              |              |              |
| Beauregard                                | 2012         | 19,883,344            |               |              |              |              |
|   | 2013         | 214,959               |               |              |              |              |
| Calcasieu                                 | 2012-2014    | 318,122,928           |               |              |              |              |
|   | 2015         | 929,745               |               |              |              |              |
|   | 2016         | 2,452,117             |               |              |              |              |
|   | 2017         | 2,543,145             |               |              |              |              |
|   | 2018         | 3,532,919             |               |              |              |              |
|   | 2019         | 29,706,479            |               |              |              |              |
| Cameron                                   | 2013         | 375,000               |               |              |              |              |
| Jeff Davis                                | 2012         | 13,101,304            |               |              |              |              |
|   | 2013         | 196,000               |               |              |              |              |
|   | <b>IMCAL</b> | <b>397,789,574</b>    |               |              |              |              |
|   |              |                       |               |              |              |              |
|   | <b>TOTAL</b> | <b>86,197,007,184</b> | <b>40,447</b> | <b>5,068</b> | <b>6,796</b> | <b>6,465</b> |

| Estimated Jobs              |               |
|-----------------------------|---------------|
| Construction Jobs           | 40,447        |
| Permanent Direct Jobs       | 5,068         |
| Permanent Indirect Jobs     | 6,796         |
| Permanent Induced Jobs      | 6,465         |
| <b>TOTAL ESTIMATED JOBS</b> | <b>58,776</b> |

| Estimated New Permanent Jobs |               |
|------------------------------|---------------|
| Direct                       | 5,068         |
| Indirect                     | 6,796         |
| Induced                      | 6,465         |
| <b>Total</b>                 | <b>18,329</b> |

### Permanent Indirect Jobs

The indirect impact is the value of inputs purchased in subsequent rounds of spending by the supporting industries. So the indirect jobs result from the supporting industries related to each project.

### Permanent Induced Jobs

The induced impact (*this impact is often called the household-spending effect*) is the value of goods and services purchased by all workers whose earnings are affected by the final-demand change. The induced jobs come from the increased spending of the workers that are in the directly impacted project and the supporting industries to that project.

***The indirect jobs and the induced jobs are shown separately because there must be an assumption that the additional household spending is occurring in the area of the project.***



Source: LED RIMS II Projection Models

1 Louisiana Economic Development (LED) – Fastlane Report with project start dates of January 2012 – July 2013

2 Imperial Calcasieu Regional Planning and Development (IMCAL) - 2012 and 2013 Comprehensive Economic Development Strategy (CEDs) Reports

3 Cheniere LNG

*A portion of these permanent jobs are attributed to Phase 3. They are reported in aggregate until the numbers are attributed to each phase by the company.*

**Below is a report of projects completed as of June 2015.**

| Parish                              | Project                        | Cap EX \$\$\$ | Construction Jobs | Permanent Direct Jobs | Permanent Indirect Jobs | Permanent Induced Jobs |
|-------------------------------------|--------------------------------|---------------|-------------------|-----------------------|-------------------------|------------------------|
| <b>Completed Projects 2012-2015</b> |                                |               |                   |                       |                         |                        |
| Allen                               | Seven Clans Hotel @ Coushatta  | 60,000,000    | 1000              | 150                   | 40                      | 58                     |
| Calcasieu                           | Carboline                      | 5,500,000     |                   |                       |                         |                        |
|                                     | Chennault Hanger               | 21,000,000    |                   |                       |                         |                        |
|                                     | Farmers Rice Milling           | 13,400,000    | 50                | 10                    | 24                      | 13                     |
|                                     | Golden Nugget                  | 700,000,000   | 1800              | 1500                  | 395                     | 570                    |
|                                     | Heritage Square                | 1,500,000     |                   |                       |                         |                        |
|                                     | Lake Charles City Court        | 5,000,000     |                   |                       |                         |                        |
|                                     | Northup Grumman                | 3,600,000     |                   |                       |                         |                        |
|                                     | SW Beverage                    | 15,000,000    |                   |                       |                         |                        |
|                                     | SEED Center                    | 12,900,000    |                   |                       |                         |                        |
|                                     | Sowela Nursing/Health Facility | 8,800,000     |                   |                       |                         |                        |
|                                     | West Calcasieu Event Center    | 10,000,000    |                   | 8                     | 2                       | 2                      |

|            |                 |                      |              |              |            |            |
|------------|-----------------|----------------------|--------------|--------------|------------|------------|
| Jeff Davis | BP Biofuels     | 400,000,000          |              | 88           | 284        | 234        |
|            | LA Spirits      | 5,650,000            |              | 25           | 25         | 22         |
|            | Porocel         | 2,000,000            |              | 15           |            |            |
|            | Zagis Expansion | 4,000,000            |              | 30           | 39         | 31         |
|            | <b>Total</b>    | <b>1,268,350,000</b> | <b>2,850</b> | <b>1,826</b> | <b>809</b> | <b>930</b> |

*Compiled by the Research Director of the Southwest Louisiana Economic*  
*Updated 7.2.15 dmr*

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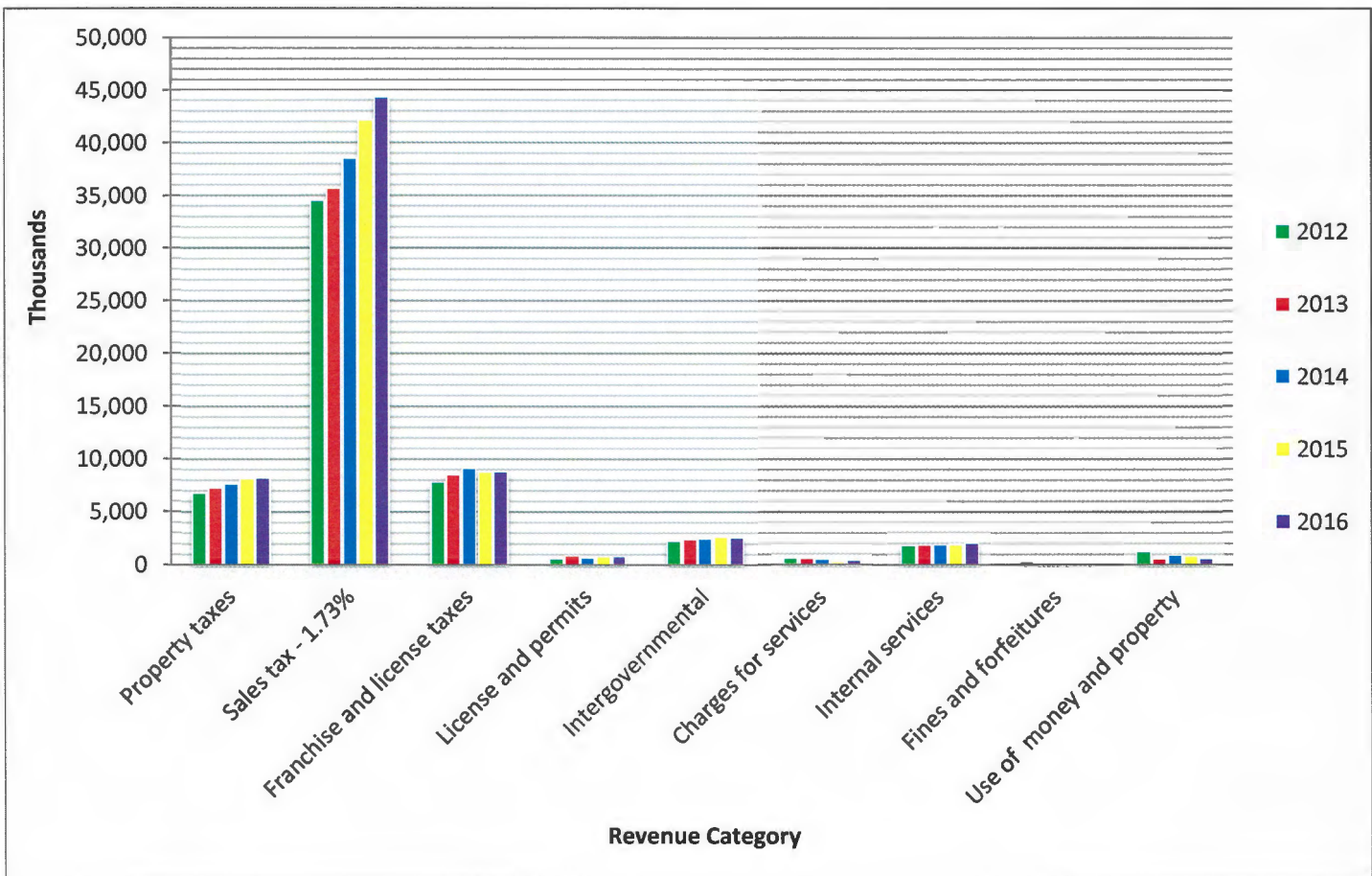
# **MISCELLANEOUS STATISTICS**

# CITY OF LAKE CHARLES

## FISCAL YEAR 2015 - 2016 ANNUAL BUDGET

### GENERAL FUND REVENUE COMPARISON

| Revenue                     | Actual<br>Fiscal Year<br>2011-2012 | Actual<br>Fiscal Year<br>2012-2013 | Actual<br>Fiscal Year<br>2013-2014 | Projected<br>Results EOY<br>2014-2015 | Proposed<br>Budget<br>2015-2016 |
|-----------------------------|------------------------------------|------------------------------------|------------------------------------|---------------------------------------|---------------------------------|
| Property taxes              | \$ 6,839,069                       | \$ 7,255,114                       | \$ 7,659,376                       | \$ 8,130,326                          | \$ 8,263,065                    |
| Sales tax - 1.73%           | 34,496,943                         | 35,704,542                         | 38,596,149                         | 42,191,988                            | 44,288,000                      |
| Franchise and license taxes | 7,818,513                          | 8,570,250                          | 9,119,654                          | 8,856,617                             | 8,850,000                       |
| License and permits         | 653,215                            | 928,783                            | 733,154                            | 864,185                               | 856,650                         |
| Intergovernmental           | 2,335,189                          | 2,509,007                          | 2,513,429                          | 2,694,955                             | 2,671,590                       |
| Charges for services        | 616,413                            | 616,032                            | 545,425                            | 364,776                               | 459,500                         |
| Internal services           | 1,810,504                          | 1,875,623                          | 1,909,461                          | 1,948,337                             | 2,063,531                       |
| Fines and forfeitures       | 311,388                            | 247,062                            | 253,920                            | 200,239                               | 217,000                         |
| Use of money and property   | 1,274,544                          | 622,650                            | 937,921                            | 838,377                               | 680,750                         |
| Total operating revenues    | <u>\$ 56,155,778</u>               | <u>\$ 58,329,063</u>               | <u>\$ 62,268,489</u>               | <u>\$ 66,089,800</u>                  | <u>\$ 68,350,086</u>            |

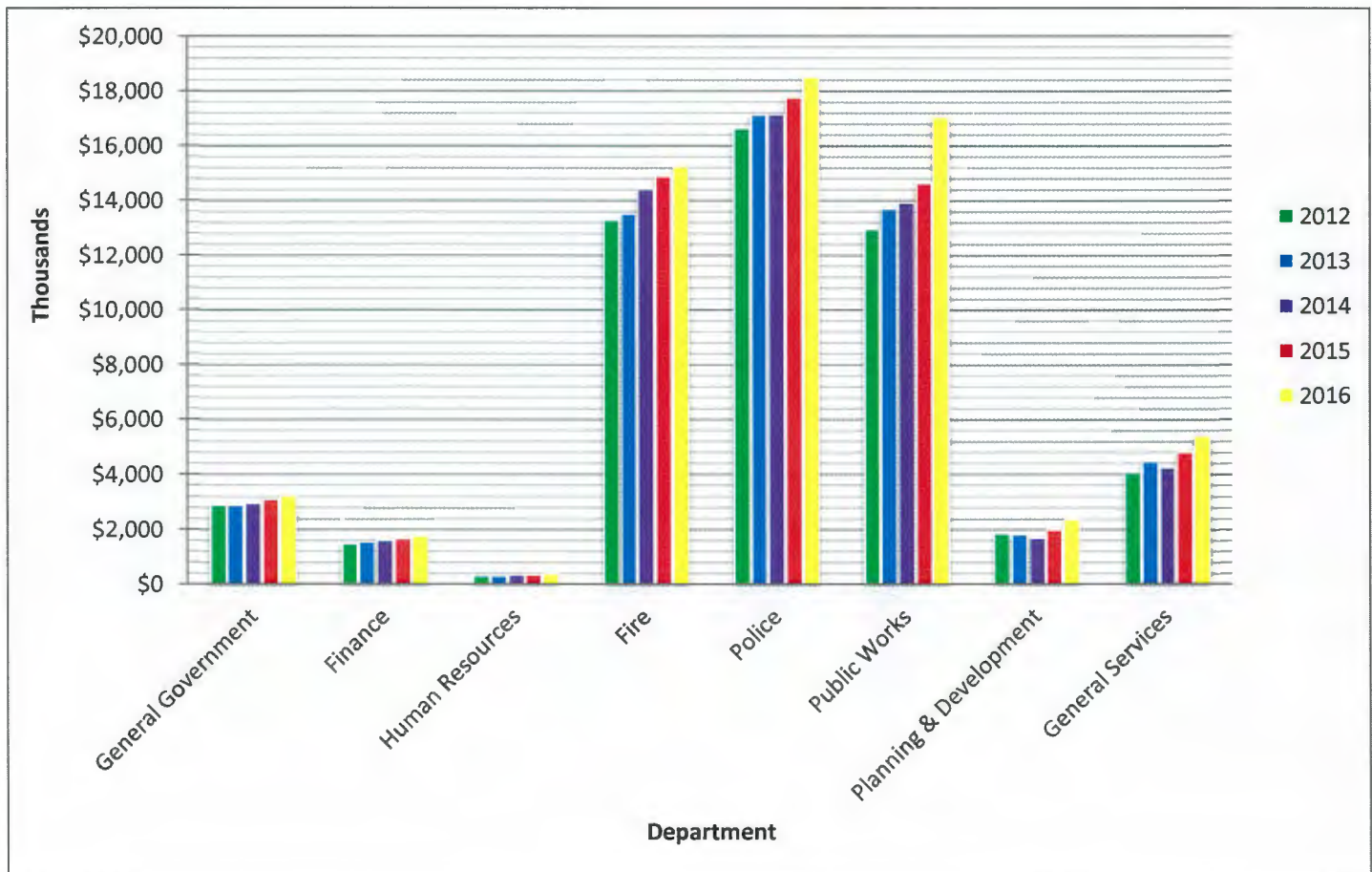


# CITY OF LAKE CHARLES

## FISCAL YEAR 2015 - 2016 ANNUAL BUDGET

### GENERAL FUND EXPENDITURE COMPARISON BY DEPARTMENT

| Department                     | Actual<br>Fiscal Year<br>2011-2012 | Actual<br>Fiscal Year<br>2012-2013 | Actual<br>Fiscal Year<br>2013-2014 | Projected<br>Results EOY<br>2014-2015 | Proposed<br>Budget<br>2015-2016 |
|--------------------------------|------------------------------------|------------------------------------|------------------------------------|---------------------------------------|---------------------------------|
| General Government             | \$ 2,876,354                       | \$ 2,892,999                       | \$ 2,945,962                       | \$ 3,114,933                          | \$ 3,226,042                    |
| Finance                        | 1,498,360                          | 1,524,491                          | 1,594,290                          | 1,667,180                             | 1,778,545                       |
| Human Resources                | 312,168                            | 309,113                            | 339,091                            | 370,650                               | 386,127                         |
| Fire                           | 13,293,542                         | 13,523,626                         | 14,416,100                         | 14,890,726                            | 15,248,078                      |
| Police                         | 16,636,870                         | 17,131,824                         | 17,145,783                         | 17,758,434                            | 18,510,005                      |
| Public Works                   | 12,941,624                         | 13,694,611                         | 13,909,363                         | 14,616,989                            | 17,064,657                      |
| Planning & Development         | 1,850,969                          | 1,821,732                          | 1,693,469                          | 2,015,130                             | 2,382,223                       |
| General Services               | 4,070,563                          | 4,453,969                          | 4,243,854                          | 4,802,902                             | 5,384,040                       |
| Operating expenses             | 53,480,450                         | 55,352,365                         | 56,287,912                         | 59,236,944                            | 63,979,717                      |
| Transfers * not included below | 4,258,521                          | 4,075,243                          | 4,217,148                          | 6,250,611                             | 6,783,727                       |
| Total expenditures             | <u>\$ 57,738,971</u>               | <u>\$ 59,427,608</u>               | <u>\$ 60,505,060</u>               | <u>\$ 65,487,555</u>                  | <u>\$ 70,763,444</u>            |



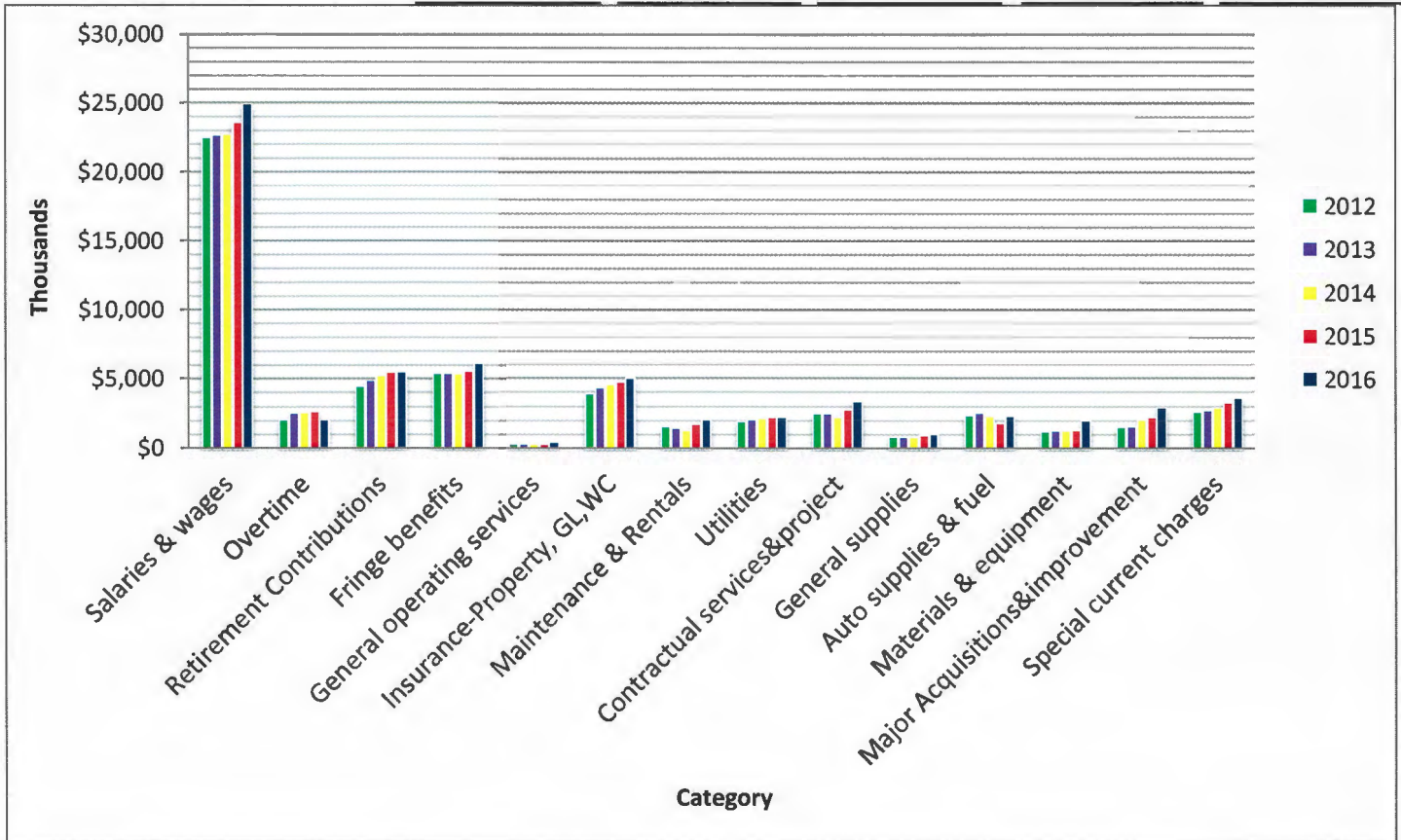


# CITY OF LAKE CHARLES

## FISCAL YEAR 2015 - 2016 ANNUAL BUDGET

### GENERAL FUND EXPENDITURE COMPARISON BY CATEGORY

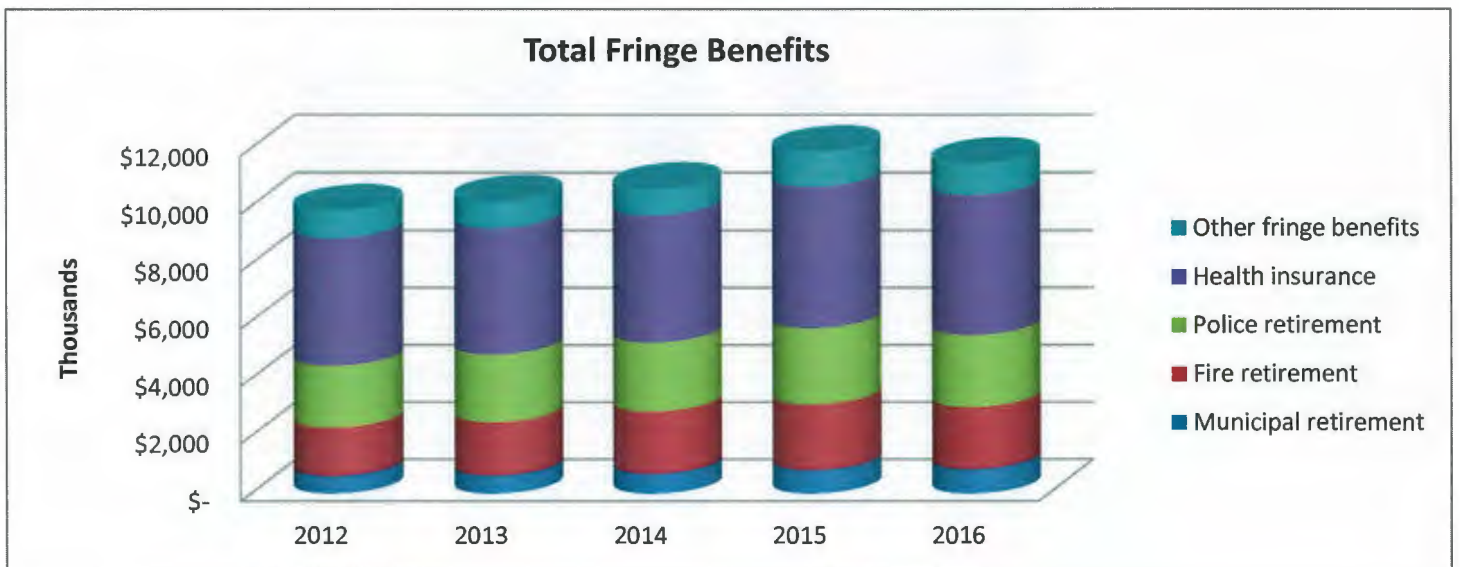
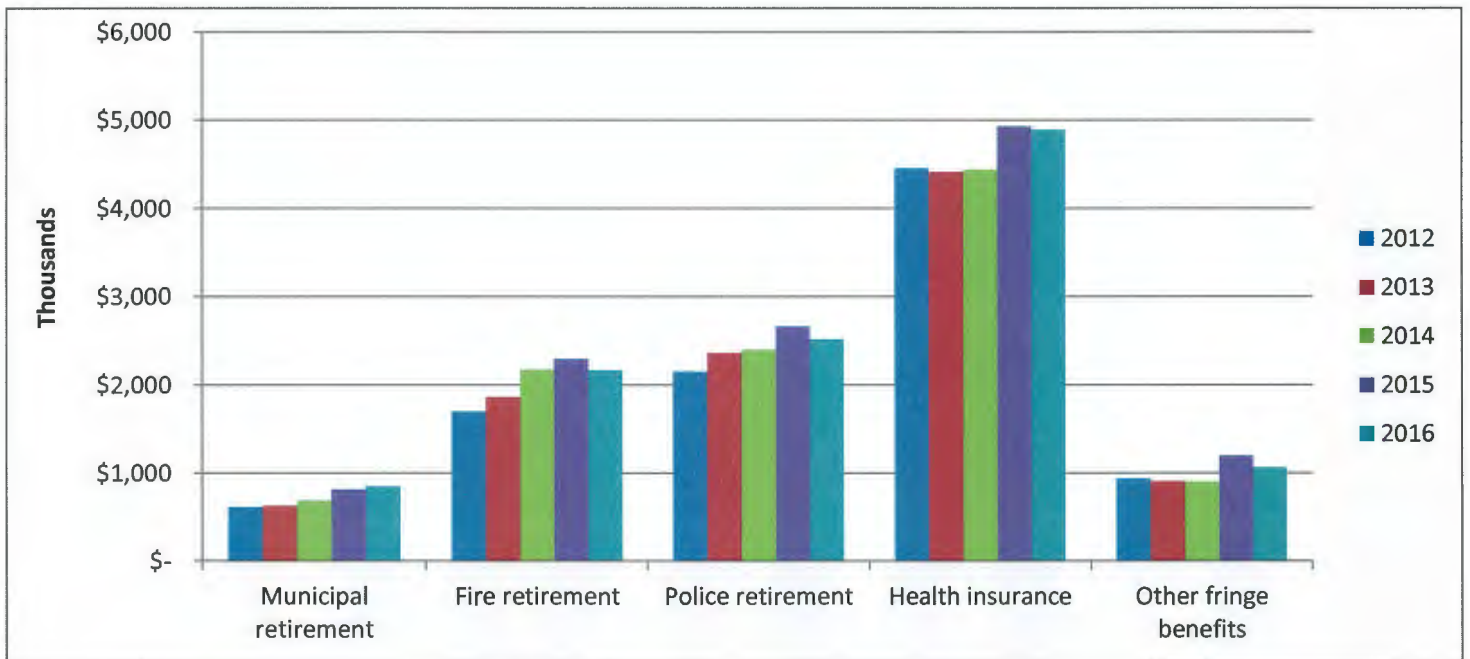
| Expenditure Category           | Actual<br>Fiscal Year<br>2011-2012 | Actual<br>Fiscal Year<br>2012-2013 | Actual<br>Fiscal Year<br>2013-2014 | Projected<br>Results EOY<br>2014-2015 | Proposed<br>Budget<br>2015-2016 |
|--------------------------------|------------------------------------|------------------------------------|------------------------------------|---------------------------------------|---------------------------------|
| Salaries & wages               | \$ 22,553,370                      | \$ 22,709,967                      | \$ 22,747,831                      | \$ 23,622,978                         | \$ 24,920,650                   |
| Overtime                       | 2,105,320                          | 2,554,817                          | 2,624,617                          | 2,723,197                             | 2,076,850                       |
| Retirement Contributions       | 4,479,245                          | 4,873,579                          | 5,283,123                          | 5,516,189                             | 5,539,700                       |
| Fringe benefits                | 5,380,433                          | 5,367,880                          | 5,399,815                          | 5,608,030                             | 6,127,195                       |
| General operating services     | 341,860                            | 351,596                            | 333,839                            | 380,264                               | 457,340                         |
| Insurance-Property, GL,WC      | 3,919,225                          | 4,300,181                          | 4,571,867                          | 4,786,621                             | 5,028,118                       |
| Maintenance & Rentals          | 1,590,678                          | 1,490,452                          | 1,333,632                          | 1,762,317                             | 2,118,524                       |
| Utilities                      | 1,944,936                          | 2,086,210                          | 2,226,448                          | 2,238,399                             | 2,302,000                       |
| Contractual services&project   | 2,530,277                          | 2,502,872                          | 2,254,889                          | 2,833,198                             | 3,413,140                       |
| General supplies               | 854,007                            | 835,705                            | 836,949                            | 998,768                               | 1,041,425                       |
| Auto supplies & fuel           | 2,386,402                          | 2,613,098                          | 2,365,560                          | 1,840,166                             | 2,359,000                       |
| Materials & equipment          | 1,225,820                          | 1,311,750                          | 1,296,669                          | 1,356,347                             | 2,025,515                       |
| Major Acquisitions&improvement | 1,537,130                          | 1,567,040                          | 2,075,402                          | 2,251,556                             | 2,943,100                       |
| Special current charges        | 2,631,747                          | 2,787,218                          | 2,937,272                          | 3,318,914                             | 3,627,160                       |
| Operating expenses             | 53,480,450                         | 55,352,365                         | 56,287,913                         | 59,236,944                            | 63,979,717                      |
| Transfers * not included below | 4,258,521                          | 4,075,243                          | 4,217,147                          | 6,250,611                             | 6,783,727                       |
| Total expenditures             | \$ 57,738,971                      | \$ 59,427,608                      | \$ 60,505,060                      | \$ 65,487,555                         | \$ 70,763,444                   |



**CITY OF LAKE CHARLES  
FISCAL YEAR 2015 - 2016 ANNUAL BUDGET**

**GENERAL FUND EXPENDITURE FRINGE BENEFIT COSTS**

| <b>Fringe Benefits</b>            | <b>Actual<br/>Fiscal Year<br/>2011-2012</b> | <b>Actual<br/>Fiscal Year<br/>2012-2013</b> | <b>Actual<br/>Fiscal Year<br/>2013-2014</b> | <b>Adopted<br/>Fiscal Year<br/>2014-2015</b> | <b>Proposed<br/>Budget<br/>2015-2016</b> |
|-----------------------------------|---|---|---|--|--|
| Municipal retirement              | \$ 614,932                                  | \$ 630,982                                  | \$ 688,484                                  | \$ 815,200                                   | \$ 848,300                               |
| Fire retirement                   | 1,700,880                                   | 1,866,784                                   | 2,179,415                                   | 2,294,500                                    | 2,166,500                                |
| Police retirement                 | 2,152,254                                   | 2,363,733                                   | 2,402,311                                   | 2,657,000                                    | 2,511,500                                |
| Health insurance                  | 4,451,483                                   | 4,412,776                                   | 4,440,226                                   | 4,929,300                                    | 4,888,600                                |
| Other fringe benefits             | 940,129                                     | 909,970                                     | 904,705                                     | 1,197,055                                    | 1,063,800                                |
| <b>Total fringe benefit costs</b> | <b>\$ 9,859,678</b>                         | <b>\$ 10,184,245</b>                        | <b>\$ 10,615,141</b>                        | <b>\$ 11,893,055</b>                         | <b>\$ 11,478,700</b>                     |



# **CITY OF LAKE CHARLES, LOUISIANA**

Net Position by Component  
 Last Ten Fiscal Years  
 (accrual basis of accounting)  
 (amounts expressed in thousands)

|   | <u>2005</u>       | <u>2006</u>       | <u>2007</u>       | <u>2008</u>       |
|---|-------------------|-------------------|-------------------|-------------------|
| Governmental activities                         |                   |                   |                   |                   |
| Invested in capital assets, net of related debt | \$ 168,278        | \$ 185,082        | \$ 160,853        | \$ 200,193        |
| Restricted                                      | 12,216            | 10,597            | 48,485            | 42,220            |
| Unrestricted                                    | 64,114            | 60,816            | 64,136            | 48,188            |
| Total governmental activities net assets        | <u>\$ 244,608</u> | <u>\$ 256,495</u> | <u>\$ 273,474</u> | <u>\$ 290,601</u> |
| Business-type activities                        |                   |                   |                   |                   |
| Invested in capital assets, net of related debt | \$ 50,605         | \$ 51,436         | \$ 59,165         | \$ 66,241         |
| Assigned  | 8,442             | 14,134            | 5,716             | 555               |
| Total governmental activities net assets        | <u>\$ 59,047</u>  | <u>\$ 65,570</u>  | <u>\$ 64,881</u>  | <u>\$ 66,796</u>  |
| Primary Government                              |                   |                   |                   |                   |
| Invested in capital assets, net of related debt | \$ 218,883        | \$ 236,518        | \$ 220,018        | \$ 266,434        |
| Restricted                                      | 12,216            | 10,597            | 48,485            | 42,220            |
| Unrestricted                                    | 72,556            | 74,950            | 69,852            | 48,743            |
| Total governmental activities net assets        | <u>\$ 303,655</u> | <u>\$ 322,065</u> | <u>\$ 338,355</u> | <u>\$ 357,397</u> |

| <u>2009</u>       | <u>2010</u>       | <u>2011</u>       | <u>2012</u>       | <u>2013</u>       | <u>2014</u>       |
|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| \$ 204,550        | \$ 216,618        | \$ 223,583        | \$ 228,301        | \$ 230,614        | \$ 240,382        |
| 30,622            | 60,553            | 51,978            | 31,734            | 23,169            | 22,757            |
| 62,216            | 31,362            | 44,864            | 72,112            | 90,900            | 102,138           |
| <u>\$ 297,388</u> | <u>\$ 308,533</u> | <u>\$ 320,425</u> | <u>\$ 332,147</u> | <u>\$ 344,683</u> | <u>\$ 365,277</u> |
| <br>              |                   |                   |                   |                   |                   |
| \$ 67,502         | \$ 68,319         | \$ 66,627         | \$ 68,959         | \$ 68,562         | \$ 70,785         |
| 2,363             | 2,851             | 5,584             | 7,909             | 11,729            | 19,906            |
| <u>\$ 69,865</u>  | <u>\$ 71,170</u>  | <u>\$ 72,211</u>  | <u>\$ 76,868</u>  | <u>\$ 80,291</u>  | <u>\$ 90,691</u>  |
| <br>              |                   |                   |                   |                   |                   |
| \$ 272,052        | \$ 284,937        | \$ 290,210        | \$ 297,260        | \$ 299,176        | \$ 311,167        |
| 30,622            | 60,553            | 51,978            | 31,734            | 23,169            | 22,757            |
| 64,579            | 34,213            | 50,448            | 80,021            | 102,629           | 122,044           |
| <u>\$ 367,253</u> | <u>\$ 379,703</u> | <u>\$ 392,636</u> | <u>\$ 409,015</u> | <u>\$ 424,974</u> | <u>\$ 455,968</u> |

**CITY OF LAKE CHARLES, LOUISIANA**

Change in Net Position  
Last Ten Fiscal Years  
(accrual basis of accounting)

|   | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          | 2012          | 2013          | 2014           |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| <b>Expenses</b>                         |               |               |               |               |               |               |               |               |               |                |
| Governmental activities:                |               |               |               |               |               |               |               |               |               |                |
| General government                      | \$ 3,812,105  | \$ 4,024,194  | \$ 4,102,319  | \$ 4,158,299  | \$ 4,428,106  | \$ 4,565,486  | \$ 4,585,082  | \$ 4,644,212  | \$ 4,567,288  | \$ 4,778,135   |
| Public safety                           | 26,919,170    | 29,515,842    | 28,708,138    | 28,400,481    | 30,691,441    | 29,211,079    | 28,681,562    | 30,667,312    | 31,412,865    | 32,257,586     |
| Public works                            | 20,693,262    | 28,642,450    | 24,449,739    | 26,341,091    | 26,204,810    | 24,948,706    | 30,294,422    | 29,047,659    | 28,841,269    | 30,295,303     |
| Planning and development                | 2,308,019     | 2,325,223     | 2,729,542     | 3,011,317     | 2,420,483     | 2,855,462     | 3,195,533     | 2,981,902     | 2,991,321     | 2,663,000      |
| General services                        | 3,428,701     | 6,975,121     | 5,901,532     | 5,201,297     | 7,819,930     | 7,327,977     | 4,384,287     | 5,428,845     | 5,687,941     | 5,659,656      |
| Community services                      | 4,928,356     | 10,314,122    | 5,814,605     | 5,658,398     | 6,101,747     | 5,699,264     | 6,936,038     | 6,730,143     | 6,174,061     | 6,350,062      |
| Interest in long-term debt              | 1,074,675     | 1,324,532     | 1,997,185     | 2,850,831     | 2,703,667     | 3,396,559     | 3,935,479     | 4,053,332     | 3,409,036     | 3,203,842      |
| Total governmental activities           | 63,164,288    | 83,121,484    | 73,703,060    | 75,621,714    | 80,370,184    | 78,004,533    | 82,012,403    | 83,553,405    | 83,083,781    | 85,207,584     |
| Business-type activities                |               |               |               |               |               |               |               |               |               |                |
| Civic center                            | 2,987,398     | 2,813,459     | 3,101,741     | 3,274,154     | 3,265,481     | 3,734,478     | 3,575,028     | 3,356,078     | 3,014,670     | 3,091,611      |
| Golf course                             | 1,185,076     | 1,192,880     | 1,299,432     | 1,247,986     | 1,480,511     | 1,432,343     | 1,495,425     | 1,489,217     | 1,539,186     | 1,612,629      |
| Transit                                 | 1,481,491     | 1,662,242     | 1,996,952     | 2,540,820     | 2,359,228     | 2,038,547     | 2,215,223     | 2,298,862     | 2,354,540     | 2,714,383      |
| Water                                   | 7,045,612     | 7,757,623     | 8,144,570     | 8,829,630     | 9,139,256     | 8,645,421     | 8,948,287     | 8,980,994     | 9,181,423     | 9,622,826      |
| Total business-type activities          | 12,699,577    | 13,426,204    | 14,542,695    | 15,892,590    | 16,244,476    | 15,850,789    | 16,233,963    | 16,125,151    | 16,089,819    | 17,041,449     |
| Total primary government                | \$ 75,863,865 | \$ 96,547,688 | \$ 88,245,755 | \$ 91,514,304 | \$ 96,614,660 | \$ 93,855,322 | \$ 98,246,366 | \$ 99,678,556 | \$ 99,173,600 | \$ 102,249,033 |
| <b>Program Revenues</b>                 |               |               |               |               |               |               |               |               |               |                |
| Governmental activities:                |               |               |               |               |               |               |               |               |               |                |
| Charges for services:                   |               |               |               |               |               |               |               |               |               |                |
| General government                      | \$ 4,188,998  | \$ 4,431,182  | \$ 4,874,140  | \$ 4,855,947  | \$ 5,126,923  | \$ 5,091,090  | \$ 5,432,955  | \$ 5,067,281  | \$ 5,497,834  | \$ 5,423,120   |
| Public works                            | 5,516,777     | 5,618,552     | 5,691,800     | 8,066,296     | 8,215,969     | 9,006,678     | 10,317,926    | 11,146,171    | 11,767,500    | 12,706,586     |
| Other activities                        | 804,172       | 886,296       | 1,221,578     | 1,165,914     | 911,091       | 1,030,878     | 1,123,347     | 1,106,880     | 1,108,756     | 996,480        |
| Operating grants and contributions      | 5,168,349     | 15,728,027    | 3,968,837     | 5,920,889     | 3,801,382     | 4,426,140     | 4,505,960     | 5,037,836     | 5,237,139     | 4,428,311      |
| Capital grants and contributions        | 802,681       | 5,076,055     | 4,472,089     | 2,917,678     | 4,913,193     | 5,685,329     | 5,843,875     | 2,991,355     | 3,949,165     | 7,243,043      |
| Total govmntl activity prgrm            | 16,480,977    | 31,740,112    | 20,228,444    | 22,926,724    | 22,968,558    | 25,240,115    | 27,224,063    | 25,349,523    | 27,560,394    | 30,797,540     |
| Business-type activities:               |               |               |               |               |               |               |               |               |               |                |
| Charges for services:                   |               |               |               |               |               |               |               |               |               |                |
| Civic center                            | 845,555       | 533,072       | 932,746       | 915,970       | 1,047,163     | 930,113       | 968,296       | 975,050       | 941,963       | 968,322        |
| Golf course                             | 1,038,192     | 1,009,908     | 1,046,555     | 985,883       | 1,126,764     | 905,153       | 928,512       | 844,392       | 974,094       | 1,046,272      |
| Transit                                 | 73,227        | 62,086        | 80,615        | 83,792        | 62,810        | 81,418        | 98,804        | 115,597       | 111,750       | 189,754        |
| Water                                   | 6,898,120     | 6,379,993     | 6,286,427     | 6,936,227     | 7,586,073     | 8,925,396     | 10,333,108    | 10,657,748    | 11,327,208    | 12,066,695     |
| Operating grants and contributions      | 798,193       | 1,287,219     | 1,272,010     | 1,157,412     | 1,198,730     | 1,307,484     | 1,411,923     | 1,422,853     | 1,515,747     | 1,647,581      |
| Capital grants and contributions        | -             | 5,293,304     | 256,761       | 1,213,667     | 1,510,505     | 1,698,748     | 736,314       | 3,184,780     | 541,173       | 7,795,194      |
| Total busnss-type prgrm revens          | 9,653,287     | 14,565,582    | 9,875,114     | 11,292,951    | 12,532,045    | 13,848,312    | 14,476,957    | 17,200,420    | 15,411,935    | 23,713,818     |
| Total primary gvrnment program revenues | \$ 26,134,264 | \$ 46,305,694 | \$ 30,103,558 | \$ 34,219,675 | \$ 35,500,603 | \$ 39,088,427 | \$ 41,701,020 | \$ 42,549,943 | \$ 42,972,329 | \$ 54,511,358  |



|                                       | 2005                   | 2006                   | 2007                   | 2008                   | 2009                   | 2010                   | 2011                   | 2012                   | 2013                   | 2014                   |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Net (expense)/revenue                 |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental activities               | \$ (46,683,311)        | \$ (51,381,372)        | \$ (53,474,616)        | \$ (52,694,990)        | \$ (57,401,626)        | \$ (52,764,418)        | \$ (54,788,340)        | \$ (58,203,882)        | \$ (55,523,387)        | \$ (54,410,044)        |
| Business-type activities              | (3,046,290)            | 1,139,378              | (4,667,581)            | (4,599,639)            | (3,712,431)            | (2,002,477)            | (1,757,006)            | 1,075,269              | (677,884)              | 6,672,369              |
| Total primary government net expenses | <u>\$ (49,729,601)</u> | <u>\$ (50,241,994)</u> | <u>\$ (58,142,197)</u> | <u>\$ (57,294,629)</u> | <u>\$ (61,114,057)</u> | <u>\$ (54,766,895)</u> | <u>\$ (56,545,346)</u> | <u>\$ (57,128,613)</u> | <u>\$ (56,201,271)</u> | <u>\$ (47,737,675)</u> |

#### General Revenues and Other Changes in Net Assets

|   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Governmental activities</b>          |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Taxes                                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Property taxes                          | \$ 5,895,575         | \$ 5,953,207         | \$ 6,536,673         | \$ 6,612,603         | \$ 7,348,241         | \$ 7,489,471         | \$ 7,923,348         | \$ 7,707,653         | \$ 8,176,273         | \$ 8,631,895         |
| Sales taxes                             | 38,271,946           | 47,667,615           | 44,710,221           | 45,584,783           | 45,149,671           | 41,685,781           | 43,127,692           | 45,659,894           | 46,717,755           | 50,519,838           |
| Franchise taxes                         | 5,099,288            | 6,038,709            | 5,821,514            | 6,842,265            | 5,446,301            | 5,702,863            | 5,787,057            | 4,873,591            | 5,420,601            | 5,952,906            |
| Riverboat taxes                         | 7,706,108            | 3,024,702            | 6,961,367            | 8,399,666            | 9,099,020            | 8,959,034            | 9,113,904            | 9,713,282            | 9,691,942            | 9,664,375            |
| Grants and contributions not restricted |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| to specific programs                    | 180,156              | 205,557              | 284,017              | 195,018              | 201,846              | 198,471              | 190,806              | 3,462,831            | 181,836              | 185,172              |
| Interest and investment earnings        | 1,680,895            | 3,465,720            | 5,258,465            | 4,781,799            | 2,638,358            | 1,728,068            | 1,089,127            | 575,503              | 62,044               | 671,283              |
| Miscellaneous                           | 8,330,043            | 2,652,685            | 2,902,648            | 3,717,359            | 859,064              | 1,206,950            | 2,194,144            | 1,479,307            | 1,922,170            | 3,024,050            |
| Gain (loss) on sales of capital assets  | 4,700                | 28,100               | 102,703              | 67,296               | -                    | -                    | -                    | -                    | -                    | -                    |
| Transfers                               | (5,100,256)          | (5,767,780)          | (2,124,636)          | (6,378,347)          | (6,554,391)          | (3,060,758)          | (2,746,015)          | (3,545,790)          | (4,113,925)          | (3,645,582)          |
| Total governmental activities           | <u>62,068,455</u>    | <u>63,268,515</u>    | <u>70,452,972</u>    | <u>69,822,442</u>    | <u>64,188,110</u>    | <u>63,909,880</u>    | <u>66,680,063</u>    | <u>69,926,271</u>    | <u>68,058,696</u>    | <u>75,003,937</u>    |
| Business-type activities:               |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Grants and contributions not restricted |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| to specific programs                    | 200,000              | 190,000              | 200,000              | 200,000              | 200,000              | 200,000              | -                    | -                    | -                    | -                    |
| Interest and investment earnings        | 147,277              | 362,990              | 589,768              | 181,262              | 26,597               | 46,565               | 52,549               | 35,695               | (12,505)             | 81,712               |
| Miscellaneous                           | 184,062              | 640,010              | 1,064,948            | 252,500              | -                    | -                    | -                    | -                    | -                    | -                    |
| Gain (loss) on sales of capital assets  | -                    | (1,577,138)          | -                    | (497,393)            | -                    | -                    | -                    | -                    | -                    | -                    |
| Transfers                               | 5,100,256            | 5,767,780            | 2,124,636            | 6,378,347            | 6,554,391            | 3,060,758            | 2,746,015            | 3,545,790            | 4,113,925            | 3,645,582            |
| Total business type activities          | <u>5,631,595</u>     | <u>5,383,642</u>     | <u>3,979,352</u>     | <u>6,514,716</u>     | <u>6,780,988</u>     | <u>3,307,323</u>     | <u>2,798,564</u>     | <u>3,581,485</u>     | <u>4,101,420</u>     | <u>3,727,294</u>     |
| Total primary government                | <u>\$ 67,700,050</u> | <u>\$ 68,652,157</u> | <u>\$ 74,432,324</u> | <u>\$ 76,337,158</u> | <u>\$ 70,969,098</u> | <u>\$ 67,217,203</u> | <u>\$ 69,478,627</u> | <u>\$ 73,507,756</u> | <u>\$ 72,160,116</u> | <u>\$ 78,731,231</u> |

#### Change in Net Assets

|                          |                      |                      |                      |                      |                     |                      |                      |                      |                      |                      |
|--------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Governmental activities  | \$ 15,385,144        | \$ 11,887,143        | \$ 16,978,356        | \$ 17,127,452        | \$ 6,786,484        | \$ 11,145,462        | \$ 11,891,723        | \$ 11,722,389        | \$ 12,535,309        | \$ 20,593,893        |
| Business-type activities | 2,585,305            | 6,523,020            | (688,229)            | 1,915,077            | 3,068,557           | 1,304,846            | 1,041,558            | 4,656,754            | 3,423,536            | 10,399,663           |
| Total primary government | <u>\$ 17,970,449</u> | <u>\$ 18,410,163</u> | <u>\$ 16,290,127</u> | <u>\$ 19,042,529</u> | <u>\$ 9,855,041</u> | <u>\$ 12,450,308</u> | <u>\$ 12,933,281</u> | <u>\$ 16,379,143</u> | <u>\$ 15,958,845</u> | <u>\$ 30,993,556</u> |

# **CITY OF LAKE CHARLES, LOUISIANA**

Governmental Activities Tax Revenues by Source

Last Ten Fiscal Years

(accrual basis of accounting)

| <b>Fiscal<br/>Year</b> | <b>Property<br/>Tax</b> | <b>One Percent<br/>Sales Tax (1965)</b> | <b>Additional<br/>One Percent<br/>Sales Tax (1987)</b> | <b>Employee's Pay<br/>Quarter cent<br/>Sales Tax (1995)</b> | <b>Riverboat<br/>Gaming<br/>Tax</b> | <b>Electric<br/>Utility<br/>Franchise</b> | <b>Gas<br/>Utility<br/>Franchise</b> | <b>Cable<br/>Television<br/>Franchise</b> |
|------------------------|-------------------------|---|--|---|-------------------------------------|---|--------------------------------------|---|
| 2004                   | \$ 5,888,574            | \$ 15,935,923                           | \$ 15,935,923  | \$ 3,962,435  | \$ 6,682,497                        | \$ 3,816,930                              | \$ 506,134                           | \$ 533,188                                |
| 2005                   | \$ 5,895,575            | \$ 16,905,803                           | \$ 16,905,803  | \$ 4,226,453  | \$ 7,706,108                        | \$ 4,037,249                              | \$ 515,915                           | \$ 546,124                                |
| 2006                   | 5,953,207               | 21,069,476                              | 21,069,476   | 5,267,376   | 3,024,702                           | 4,854,764                                 | 659,837                              | 524,107                                   |
| 2007                   | 6,536,673               | 19,604,922                              | 19,604,747   | 4,901,540   | 6,961,367                           | 4,521,714                                 | 671,183                              | 628,617                                   |
| 2008                   | 6,612,603               | 20,048,716                              | 20,048,779   | 5,012,194   | 8,399,666                           | 5,215,659                                 | 632,849                              | 993,758                                   |
| 2009                   | 7,348,241               | 19,767,418                              | 19,767,417   | 4,932,015   | 9,099,020                           | 3,964,234                                 | 588,931                              | 893,136                                   |
| 2010                   | 7,489,471               | 18,382,454                              | 18,382,454   | 4,595,619   | 8,959,034                           | 4,183,356                                 | 590,275                              | 929,232                                   |
| 2011                   | 7,923,348               | 18,994,509                              | 18,994,509   | 4,750,340   | 9,113,904                           | 4,346,623                                 | 483,307                              | 957,127                                   |
| 2012                   | 7,707,653               | 19,940,426                              | 19,940,425   | 4,985,113   | 9,713,282                           | 3,463,387                                 | 405,302                              | 1,004,902                                 |
| 2013                   | 7,255,114               | 20,638,460                              | 20,638,461   | 5,159,621   | 9,691,942                           | 4,009,040                                 | 396,650                              | 1,014,911                                 |
| 2014                   | 8,631,895               | 22,309,909                              | 22,309,909   | 5,577,484   | 9,664,375                           | 4,442,183                                 | 474,212                              | 1,036,511                                 |
| projected 2015         | 8,130,326               | 24,388,429                              | 24,388,429   | 6,177,113   | 10,989,542                          | 4,162,362                                 | 403,210                              | 992,744                                   |
| proposed 2016          | 8,263,065               | 25,600,000                              | 25,600,000   | 6,400,000   | 11,200,000                          | 4,100,000                                 | 450,000                              | 1,000,000                                 |

Notes: L'Auberge du lac Casino opened in May 2005.  
 Harrah's Riverboat closed in September 2005 after sustaining damage from Hurricane Rita.  
 Beginning fiscal year 2007, the City has entered into a Cooperative Endeavor Agreement with the Calcasieu Parish Policy Jury to pool gaming on a parish-wide basis.

A new cable television franchise agreement was entered into at the beginning of fiscal year 2008.

2009 property tax revenues reflect the reassessment of property in 2008.  
 2013 property tax revenues reflect the reassessment of property in 2012.

**CITY OF LAKE CHARLES, LOUISIANA**

Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

(amounts expressed in thousands)

|                                    | 2005                 | 2006                 | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  | 2012                  | 2013                  | 2014                  |
|------------------------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General Fund                       |                      |                      |                       |                       |                       |                       |                       |                       |                       |                       |
| Reserved                           | \$ 215,028           | \$ 864,493           | \$ 1,999,645          | \$ 3,289,392          | \$ 230,186            | \$ 297,834            |                       |                       |                       |                       |
| Unreserved                         | 27,722,313           | 26,835,936           | 29,486,833            | 28,820,688            | 28,007,800            | 25,483,998            |                       |                       |                       |                       |
| Nonspendable                       |                      |                      |                       |                       |                       |                       | \$ 486,580            | \$ 543,389            | \$ 478,983            | \$ 525,480            |
| Committed                          |                      |                      |                       |                       |                       |                       | 2,895,603             | 2,567,929             | 2,363,360             | 2,853,169             |
| Unassigned                         |                      |                      |                       |                       |                       |                       | 21,932,680            | 22,245,646            | 23,053,203            | 25,996,329            |
| Total General Fund                 | <u>27,937,341</u>    | <u>27,700,429</u>    | <u>31,486,478</u>     | <u>32,110,080</u>     | <u>28,237,986</u>     | <u>25,781,832</u>     | <u>25,314,863</u>     | <u>25,356,964</u>     | <u>25,895,546</u>     | <u>29,374,978</u>     |
| <br>All other governmental funds   |                      |                      |                       |                       |                       |                       |                       |                       |                       |                       |
| Reserved                           | 8,525,787            | 6,437,907            | 14,060,057            | 23,285,955            | 19,013,569            | 16,022,853            |                       |                       |                       |                       |
| Unreserved, reported in:           |                      |                      |                       |                       |                       |                       |                       |                       |                       |                       |
| Special revenue funds              | 9,699,426            | 10,774,273           | 10,620,548            | 8,778,666             | 12,922,418            | 14,598,101            |                       |                       |                       |                       |
| Capital projects funds             | 33,283,507           | 28,477,469           | 59,084,997            | 51,085,939            | 43,174,593            | 77,320,653            |                       |                       |                       |                       |
| Nonspendable                       |                      |                      |                       |                       |                       |                       | 27,460                | 51,623                | 50,925                | 30,840                |
| Restricted                         |                      |                      |                       |                       |                       |                       | 44,338,979            | 31,731,731            | 23,962,211            | 22,754,774            |
| Committed                          |                      |                      |                       |                       |                       |                       | 51,269,454            | 50,934,223            | 57,358,834            | 57,603,158            |
| Assigned                           |                      |                      |                       |                       |                       |                       | 8,388,325             | 12,033,195            | 7,674,979             | 10,491,959            |
| Total all other governmental funds | <u>51,508,720</u>    | <u>45,689,649</u>    | <u>83,765,602</u>     | <u>83,150,560</u>     | <u>75,110,580</u>     | <u>107,941,607</u>    | <u>104,024,218</u>    | <u>94,750,772</u>     | <u>89,046,949</u>     | <u>90,880,731</u>     |
| <br>Total all governmental funds   | <u>\$ 79,446,061</u> | <u>\$ 73,390,078</u> | <u>\$ 115,252,080</u> | <u>\$ 115,260,640</u> | <u>\$ 103,348,566</u> | <u>\$ 133,723,439</u> | <u>\$ 129,339,081</u> | <u>\$ 120,107,736</u> | <u>\$ 114,942,495</u> | <u>\$ 120,255,709</u> |

\* The increases in fund balance in fiscal years 2007 and 2010 are due primarily to unspent bond proceeds from issues during the period for capital projects.

\* Note GASB 54 adopted in 2011.

Changes in Fund Balances of Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

|   | FY 2005        | FY 2006        | FY 2007       | FY 2008       | FY 2009         | FY 2010       | FY 2011        | FY 2012        | FY 2013        | FY 2014       |
|---|----------------|----------------|---------------|---------------|-----------------|---------------|----------------|----------------|----------------|---------------|
| <b>Revenues:</b>  |                |                |               |               |                 |               |                |                |                |               |
| Taxes   | \$ 54,186,267  | \$ 58,915,721  | \$ 60,340,385 | \$ 62,863,828 | \$ 63,906,886   | \$ 60,681,304 | \$ 62,638,371  | \$ 65,208,410  | \$ 67,508,949  | \$ 71,638,915 |
| Licenses and permits                                    | 5,589,731      | 6,760,340      | 6,710,807     | 7,635,503     | 6,104,766       | 6,357,695     | 6,633,096      | 5,526,807      | 6,349,383      | 6,686,060     |
| Intergovernmental                                       | 6,774,038      | 18,151,628     | 5,636,828     | 9,417,429     | 8,851,035       | 10,830,886    | 10,759,547     | 8,264,523      | 9,752,774      | 12,275,671    |
| Charges for services                                    | 7,425,881      | 7,497,818      | 8,334,042     | 10,232,457    | 10,440,834      | 11,300,612    | 13,134,106     | 13,680,453     | 14,375,194     | 15,290,879    |
| Fines and forfeitures                                   | 257,762        | 257,462        | 276,359       | 306,694       | 322,461         | 338,073       | 383,267        | 247,061        | 311,388        | 253,920       |
| Miscellaneous   | 8,280,461      | 8,508,921      | 9,886,132     | 6,600,618     | 4,582,043       | 2,708,846     | 2,826,993      | 2,351,245      | 1,888,663      | 1,695,540     |
| Total revenues  | 82,514,140     | 100,091,890    | 91,184,553    | 97,056,529    | 94,208,025      | 92,217,416    | 96,375,380     | 95,342,826     | 100,122,024    | 107,840,985   |
| <b>Expenditures:</b>                                    |                |                |               |               |                 |               |                |                |                |               |
| Current operating:                                      |                |                |               |               |                 |               |                |                |                |               |
| General government                                      | 2,240,148      | 2,280,837      | 2,298,225     | 2,449,791     | 2,598,746       | 2,727,390     | 2,857,662      | 2,876,353      | 2,892,999      | 2,945,962     |
| Finance   | 1,352,825      | 1,383,033      | 1,392,804     | 1,352,358     | 1,389,805       | 1,496,010     | 1,488,859      | 1,498,360      | 1,524,491      | 1,594,704     |
| Human Resources   | 276,304        | 308,001        | 292,767       | 288,724       | 317,809         | 352,726       | 313,428        | 312,168        | 309,113        | 339,091       |
| Fire  | 11,535,201     | 12,577,995     | 12,579,653    | 12,634,153    | 13,074,636      | 12,729,943    | 12,940,071     | 13,293,542     | 13,523,625     | 14,481,544    |
| Police  | 14,119,891     | 15,026,989     | 14,371,715    | 14,094,524    | 14,196,539      | 15,775,008    | 16,200,141     | 17,108,345     | 18,311,542     | 17,911,230    |
| Public works  | 15,766,960     | 23,015,679     | 18,974,532    | 20,648,106    | 20,039,183      | 20,272,640    | 20,324,226     | 21,183,964     | 21,449,006     | 22,045,127    |
| Planning and development                                | 2,264,326      | 2,095,331      | 2,515,448     | 2,805,009     | 2,305,258       | 2,596,371     | 3,028,735      | 2,785,459      | 2,793,690      | 2,535,761     |
| Community services                                      | 3,851,337      | 9,707,729      | 5,046,085     | 4,662,889     | 4,545,957       | 4,780,142     | 4,721,208      | 4,913,007      | 5,516,244      | 5,343,835     |
| General services  | 2,880,492      | 6,254,807      | 3,901,466     | 5,554,769     | 4,254,079       | 4,096,854     | 4,168,195      | 4,127,074      | 4,453,969      | 4,253,097     |
| Capital projects  | 21,505,295     | 23,238,997     | 16,341,943    | 19,136,059    | 28,093,724      | 24,458,504    | 25,022,530     | 27,249,392     | 21,031,285     | 18,090,669    |
| Debt service:   |                |                |               |               |                 |               |                |                |                |               |
| Principal retirement                                    | 2,038,438      | 2,566,162      | 2,500,302     | 3,637,281     | 3,991,176       | 6,427,242     | 5,449,519      | 5,836,224      | 6,947,090      | 6,790,771     |
| Bond issuance costs                                     | -              | 42,978         | 621,817       | -             | -               | 1,414,680     | 147,128        | -              | -              | -             |
| Interest and fiscal charges                             | 1,074,675      | 1,281,554      | 1,393,744     | 2,905,960     | 2,758,796       | 2,109,632     | 3,982,945      | 4,247,927      | 3,603,630      | 3,398,436     |
| Total expenditures                                      | 78,905,892     | 99,780,092     | 82,230,501    | 90,169,623    | 97,565,708      | 99,237,142    | 100,644,647    | 105,431,815    | 102,356,684    | 99,730,227    |
| Excess (deficiency) of revenues over expenditures       | 3,608,248      | 311,798        | 8,954,052     | 6,886,906     | (3,357,683)     | (7,019,726)   | (4,269,267)    | (10,088,989)   | (2,234,660)    | 8,110,758     |
| <b>Other financing sources (uses):</b>                  |                |                |               |               |                 |               |                |                |                |               |
| Transfers in  | 11,911,644     | 12,016,568     | 15,728,775    | 17,610,913    | 17,216,245      | 14,552,013    | 15,153,082     | 19,551,176     | 21,967,386     | 21,798,979    |
| Transfers out   | (17,370,037)   | (19,084,348)   | (18,403,411)  | (24,489,260)  | (25,770,636)    | (18,612,300)  | (18,982,135)   | (22,915,600)   | (25,731,311)   | (24,694,561)  |
| Issuance of debt  | -              | 700,000        | 34,480,000    | -             | -               | 57,015,000    | 3,713,962      | -              | 833,344        | 98,037        |
| Premium on issuance of debt                             | -              | -              | 1,102,586     | -             | -               | 2,174,886     | -              | 4,222,067      | -              | -             |
| Payment to refunded bonds                               | -              | -              | -             | -             | -               | (17,735,000)  | -              | -              | -              | -             |
| Total other financing sources(uses)                     | (5,458,393)    | (6,367,780)    | 32,907,950    | (6,878,347)   | (8,554,391)     | 37,394,599    | (115,091)      | 857,643        | (2,930,581)    | (2,797,545)   |
| Net change in fund balances                             | \$ (1,850,145) | \$ (6,055,982) | \$ 41,862,002 | \$ 8,559      | \$ (11,912,074) | \$ 30,374,873 | \$ (4,384,358) | \$ (9,231,346) | \$ (5,165,241) | \$ 5,313,213  |
| Debt service as a percentage of noncapital expenditures | 5.57%          | 5.11%          | 6.19%         | 9.59%         | 9.37%           | 11.18%        | 12.29%         | 13.53%         | 13.24%         | 12.90%        |

Governmental Activities Tax Revenues by Source  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

| Fiscal Year | Property Tax | One Percent Sales Tax ('65) | Additional One Percent Sales Tax ('87) | Employee's Pay Quarter cent Sales Tax ('95) | Riverboat Gaming Tax | Electric Utility Franchise | Gas Utility Franchise | Cable Television Franchise |
|-------------|--------------|-----------------------------|--|---|----------------------|----------------------------|-----------------------|----------------------------|
| 2005        | \$ 5,895,575 | \$ 16,905,803               | \$ 16,905,803                          | \$ 4,226,453                                | \$ 7,706,108         | \$ 4,037,249               | \$ 515,915            | \$ 546,124                 |
| 2006        | 5,953,207    | 21,069,476                  | 21,069,476                             | 5,267,376                                   | 3,024,702            | 4,854,764                  | 659,837               | 524,107                    |
| 2007        | 6,536,673    | 19,604,922                  | 19,604,747                             | 4,901,340                                   | 6,961,367            | 4,521,714                  | 671,183               | 628,617                    |
| 2008        | 6,612,603    | 20,048,716                  | 20,048,779                             | 5,012,194                                   | 8,399,666            | 5,215,659                  | 632,849               | 993,758                    |
| 2009        | 7,348,241    | 19,767,418                  | 19,767,417                             | 4,932,015                                   | 9,099,020            | 3,964,234                  | 588,931               | 893,136                    |
| 2010        | 7,489,471    | 18,382,454                  | 18,382,454                             | 4,595,619                                   | 8,959,034            | 4,183,356                  | 590,275               | 929,232                    |
| 2011        | 7,923,348    | 18,994,509                  | 18,994,509                             | 4,750,340                                   | 9,113,904            | 4,346,623                  | 483,307               | 957,127                    |
| 2012        | 7,707,653    | 19,940,426                  | 19,940,425                             | 4,985,113                                   | 9,713,282            | 3,463,387                  | 405,302               | 1,004,902                  |
| 2013        | 8,176,273    | 20,638,460                  | 20,638,461                             | 5,159,621                                   | 9,691,942            | 4,009,040                  | 396,650               | 1,014,911                  |
| 2014        | 8,631,895    | 22,309,909                  | 22,309,909                             | 5,577,484                                   | 9,664,375            | 4,442,183                  | 474,212               | 1,036,511                  |

**CITY OF LAKE CHARLES, LOUISIANA**  
Assessed and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years

| Fiscal Year<br>Ended | Tax<br>Year | Real Property and Mobile |                              | Personal, Business<br>Industry |                              | Public Utilities  |                              | Total all Property |                              | Total<br>Direct<br>Tax<br>Rate | Assessed<br>Value as a<br>Percentage of<br>Actual Value |
|----------------------|-------------|--------------------------|------------------------------|--------------------------------|------------------------------|-------------------|------------------------------|--------------------|------------------------------|--------------------------------|---|
|                      |             | Assessed<br>Value        | Estimated<br>Actual<br>Value | Assessed<br>Value              | Estimated<br>Actual<br>Value | Assessed<br>Value | Estimated<br>Actual<br>Value | Assessed<br>Value  | Estimated<br>Actual<br>Value |                                |   |
| 2005                 | 2004        | \$ 253,965,820           | \$ 2,539,658,200             | \$ 96,107,240                  | \$ 640,714,933               | \$ 17,604,920     | \$ 70,419,680                | \$ 367,677,980     | \$ 3,250,792,813             | 16.09                          | 11.31%  |
| 2006                 | 2005        | 261,268,194              | 2,612,681,940                | 98,723,970                     | 658,159,800                  | 17,693,580        | 70,774,320                   | 377,685,744        | 3,341,616,060                | 16.09                          | 11.30%  |
| 2007                 | 2006        | 286,848,080              | 2,869,480,800                | 105,860,810                    | 705,738,733                  | 18,358,980        | 73,435,920                   | 411,067,870        | 3,648,622,453                | 16.09                          | 11.27%  |
| 2008                 | 2007        | 295,823,700              | 2,958,237,000                | 114,102,720                    | 760,684,800                  | 18,450,920        | 73,803,680                   | 428,377,340        | 3,792,725,480                | 16.09                          | 11.29%  |
| 2009                 | 2008        | 352,041,171              | 3,520,411,710                | 116,471,700                    | 776,478,000                  | 18,738,980        | 74,955,920                   | 487,251,851        | 4,371,845,630                | 15.35                          | 11.00%  |
| 2010                 | 2009        | 362,072,150              | 3,620,721,500                | 109,775,460                    | 731,836,400                  | 18,833,580        | 75,334,320                   | 490,681,190        | 4,427,892,220                | 15.35                          | 11.08%  |
| 2011                 | 2010        | 368,075,460              | 3,680,756,600                | 113,615,250                    | 757,435,000                  | 19,094,820        | 76,379,280                   | 500,785,530        | 4,514,570,880                | 15.35                          | 11.09%  |
| 2012                 | 2011        | 371,813,160              | 3,718,131,600                | 111,831,890                    | 745,545,933                  | 16,539,480        | 66,157,920                   | 500,184,530        | 4,529,835,453                | 15.35                          | 11.04%  |
| 2013                 | 2012        | 408,917,100              | 4,089,171,000                | 106,665,010                    | 711,100,067                  | 17,706,110        | 70,824,440                   | 533,288,220        | 4,871,095,507                | 15.35                          | 10.95%  |
| 2014                 | 2013        | 432,041,780              | 4,320,417,800                | 148,418,710                    | 989,458,067                  | 18,114,470        | 72,457,880                   | 598,574,960        | 5,382,333,747                | 15.35                          | 11.12%  |

Note:

- (1) Ratios of assessed valuation to actual value are established by state law. Assessment ratios currently applicable to various classes of property are as follows:

10% - Land and residential improvements  
15% - Commercial improvements  
15% - Personal property  
25% - Public Utilities

- (2) All property assessments are made by the Calcasieu Parish Assessor or the Louisiana Tax Commission. Required reassessments of all properties were made in 1996, 2000, 2004, 2008, and 2012.

Source: Calcasieu Parish Sheriff & Tax Collector

# CITY OF LAKE CHARLES, LOUISIANA

Property Tax Millage Rates

Direct and Overlapping Governments

Last Ten Fiscal Years

| Calendar Year | Fiscal Year | City of Lake Charles              |                    |       | Calcasieu Parish School Board |                    |       | Calcasieu Parish   |                |                  |                            |                 |                           |                      |              |
|---------------|-------------|-----------------------------------|--------------------|-------|-------------------------------|--------------------|-------|--------------------|----------------|------------------|----------------------------|-----------------|---------------------------|----------------------|--------------|
|               |             | General and Special Revenue Funds | Debt Service Funds | Total | General Fund                  | Debt Service Funds | Total | Parish Police Jury | Road Districts | Gravity Drainage | Recreation and Com Centers | Fire Protection | Airport Harbor & Terminal | Parish Water & Sewer | Parish Total |
| 2004          | 2005        | 16.09                             | 0.00               | 16.09 | 18.72                         | 36.50              | 55.22 | 44.19              | 3.88           | 5.77             | 0.00                       | 12.60           | 8.80                      | 16.25                | 91.49        |
| 2005          | 2006        | 16.09                             | 0.00               | 16.09 | 18.72                         | 25.00              | 43.72 | 44.99              | 3.88           | 5.77             | 7.85                       | 12.60           | 8.80                      | 18.39                | 102.28       |
| 2006          | 2007        | 16.09                             | 0.00               | 16.09 | 18.72                         | 25.50              | 44.22 | 47.21              | 3.88           | 5.79             | 7.40                       | 11.54           | 8.80                      | 20.39                | 105.01       |
| 2007          | 2008        | 16.09                             | 0.00               | 16.09 | 18.72                         | 27.50              | 46.22 | 41.5               | 3.88           | 5.79             | 7.00                       | 11.54           | 8.80                      | 18.14                | 96.95        |
| 2008          | 2009        | 15.35                             | 0.00               | 15.35 | 18.72                         | 24.00              | 42.72 | 39.28              | 3.67           | 5.29             | 7.00                       | 11.08           | 8.34                      | 18.46                | 93.12        |
| 2009          | 2010        | 15.35                             | 0.00               | 15.35 | 18.72                         | 24.00              | 42.72 | 33.02              | 3.67           | 5.79             | 5.65                       | 11.08           | 8.34                      | 15.59                | 83.14        |
| 2010          | 2011        | 15.35                             | 0.00               | 15.35 | 18.72                         | 24.00              | 42.72 | 33.02              | 3.67           | 5.79             | 4.79                       | 11.08           | 8.34                      | 15.59                | 82.28        |
| 2011          | 2012        | 15.35                             | 0.00               | 15.35 | 18.72                         | 24.00              | 42.04 | 33.82              | 3.53           | 5.57             | 5.77                       | 10.85           | 8.14                      | 15.37                | 83.05        |
| 2012          | 2013        | 15.35                             | 0.00               | 15.35 | 18.04                         | 22.60              | 40.64 | 34.01              | 3.53           | 5.57             | 5.77                       | 10.85           | 8.14                      | 15.37                | 83.24        |
| 2013          | 2014        | 15.35                             | 0.00               | 15.35 | 18.04                         | 22.20              | 40.24 | 34.78              | 4.06           | 5.57             | 5.32                       | 10.85           | 8.14                      | 15.37                | 84.09        |

Source: Information obtained from Calcasieu Parish Tax Assessor

Note: Overlapping rates are those of local governmental entities that apply to property owners within the City of Lake Charles. Not all overlapping rates apply to all property owners.

# CITY OF LAKE CHARLES, LOUISIANA

Principal Property Taxpayers

Tax Year December 31, 2013 and December 31, 2003

for Fiscal Year Ended September 30, 2014 and September 30, 2004

| Taxpayer   | Type of Business   | 2014                          |      |                                     | 2004                          |      |                                     |
|--|--------------------|-------------------------------|------|-------------------------------------|-------------------------------|------|-------------------------------------|
|  |                    | Assessed<br>Valuation<br>2012 | Rank | Percentage<br>of Total<br>Valuation | Assessed<br>Valuation<br>2002 | Rank | Percentage<br>of Total<br>Valuation |
| PNK (Lake Charles) LLC                                       | Hotel and Casino   | \$ 32,465,750                 | 1    | 5.42 %                              | \$ -                          | -    | - %                                 |
| Entergy Gulf States Inc.                                     | Electric utility   | 8,987,420                     | 2    | 1.50                                | 4,614,230                     | 4    | 1.03                                |
| Wal-Mart Stores  | Retail             | 4,466,310                     | 3    | 0.75                                | 3,693,400                     | 5    | 0.83                                |
| Bell South Telecommunications                                | Telephone          | 4,441,920                     | 4    | 0.74                                | 9,453,730                     | 2    | 2.12                                |
| JP Morgan Chase Bank NA<br>* Bank One in 2001                | Bank               | 4,043,690                     | 5    | 0.68                                | 3,614,450                     | 6    | 0.81                                |
| Carboline Company  | Wholesale          | 3,546,310                     | 6    | 0.59                                | -                             | -    | -                                   |
| Women's & Children's Hospital                                | Hospital           | 3,265,370                     | 7    | 0.55                                | 2,667,960                     | 7    | 0.60                                |
| Capital One NA<br>* Hibernia in 2002                         | Bank               | 3,153,840                     | 8    | 0.53                                | 7,603,130                     | 3    | 1.70                                |
| Simon Debartolo Group<br>*Simon, Melvin & Associates in 2001 | Real Estate Agent  | 2,143,950                     | 9    | 0.36                                | 2,448,520                     | 9    | 0.55                                |
| Iberia Bank  | Bank               | 1,830,480                     | 10   | 0.31                                | -                             | -    | -                                   |
| Harrah's Entertainment Inc<br>* Players in 1998              | Riverboat Casino   | -                             | -    | -                                   | 12,044,800                    | 1    | 2.70                                |
| Cameron State Bank   | Bank               | -                             | -    | -                                   | 2,452,290                     | 8    | 0.55                                |
| Xsepdius   | Telecommunications | -                             | -    | -                                   | 2,266,520                     | 10   | 0.51                                |
|  |                    | <u>\$ 68,345,040</u>          |      | <u>11.42%</u>                       | <u>\$ 50,859,030</u>          |      | <u>11.39%</u>                       |

2014 Total city valuation: \$ 598,574,960

2004 Total city valuation: \$ 446,369,560

Source: Calcasieu Parish Tax Collector

# CITY OF LAKE CHARLES, LOUISIANA

## Sales Tax Rates

Direct and Overlapping Governments

Last Ten Fiscal Years

| Calendar<br>Year | Fiscal<br>Year | City of Lake Charles |               |              |                |            |                   |                    | Calcasieu Parish |                    |          | State of Louisiana |       |       |
|------------------|----------------|----------------------|---------------|--------------|----------------|------------|-------------------|--------------------|------------------|--------------------|----------|--------------------|-------|-------|
|                  |                | General<br>Fund      | Dedicated 1%  |              |                |            | Employee's<br>Pay | School Board       |                  | Law<br>Enforcement | Tourism  |                    |       |       |
|                  |                |                      | General Fund  |              | Waste<br>Water | Recreation |                   | Capital<br>Project | General          |                    | Salaries | Promotion          | Total |       |
|                  |                |                      | Public Safety | Public Works |                |            |                   |                    |                  |                    |          |                    |       |       |
| 2004             | 2005           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.50%    | 3.97%              | 0.03% | 8.75% |
| 2005             | 2006           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.50%    | 3.97%              | 0.03% | 8.75% |
| 2006             | 2007           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.50%    | 3.97%              | 0.03% | 8.75% |
| 2007             | 2008           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |
| 2008             | 2009           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |
| 2009             | 2010           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |
| 2010             | 2011           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |
| 2011             | 2012           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |
| 2012             | 2013           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |
| 2013             | 2014           | 1.00%                | 0.20%         | 0.28%        | 0.16%          | 0.08%      | 0.28%             | 0.25%              | 1.50%            | 0.50%              | 0.75%    | 3.97%              | 0.03% | 9.00% |

Source: Information obtained from Calcasieu Parish Sales and Use Tax office.



# CITY OF LAKE CHARLES, LOUISIANA

## Principal Sales Taxpayers

Tax Year June 30, 2014 and June 30, 2005

for Fiscal Year Ended September 30, 2014 and September 30, 2005

| 2014             |                      |      |                               | 2005                 |      |                               |  |
|------------------|----------------------|------|-------------------------------|----------------------|------|-------------------------------|--|
| Type of Business | Tax Paid             | Rank | Percentage of Total Valuation | Tax Paid             | Rank | Percentage of Total Valuation |  |
| Retail           | \$ 5,860,191         | 1    | 13.30%                        | \$ 5,287,093         | 1    | 13.77%                        |  |
| Government       | 2,720,258            | 2    | 6.17%                         | 2,541,536            | 2    | 6.62%                         |  |
| Hotel and Casino | 1,388,833            | 3    | 3.15%                         | -                    | -    | -                             |  |
| Building Supply  | 779,158              | 4    | 1.77%                         | 744,603              | 3    | 1.94%                         |  |
| Grocery          | 770,872              | 5    | 1.75%                         | 719,611              | 4    | 1.87%                         |  |
| Health Care      | 762,638              | 6    | 1.73%                         | 588,432              | 5    | 1.53%                         |  |
| Retail           | 674,029              | 7    | 1.53%                         | 412,551              | 9    | 1.07%                         |  |
| Grocery          | 663,244              | 8    | 1.51%                         | -                    | -    | -                             |  |
| Grocery          | 569,262              | 9    | 1.29%                         | 498,779              | 7    | 1.30%                         |  |
| Health Care      | 533,530              | 10   | 1.21%                         | 497,147              | 8    | 1.29%                         |  |
| Building Supply  | -                    |      | 0.00%                         | 513,543              | 6    | 1.34%                         |  |
| Retail           | -                    |      | -                             | 396,821              | 10   | 1.03%                         |  |
|                  | <u>\$ 14,722,015</u> |      | <u>33.41%</u>                 | <u>\$ 12,200,116</u> |      | <u>31.77%</u>                 |  |

2014 Total sales tax: \$ 44,068,157

2005 Total sales tax: \$ 38,397,154

# CITY OF LAKE CHARLES, LOUISIANA

Ratios of Outstanding Debt  
Last Ten Fiscal Years

| Fiscal Year | Bonded Debt             |                  |                            |  |                                    |  |                                    |  |                   | Loans     |                                  |                  |                               |            |
|-------------|-------------------------|------------------|----------------------------|--|------------------------------------|--|------------------------------------|--|-------------------|-----------|----------------------------------|------------------|-------------------------------|------------|
|             | Pension Refunding Bonds | LCDA Sewer Bonds | LCDA Sewer Refunding Bonds | Deferred Amount LCDA Sewer Refunding Bonds | 2007 LCDA Public Improvement Bonds | Deferred Amount LCDA Public Improvement 2007 Bonds | 2010 LCDA Public Improvement Bonds | Deferred Amount LCDA Public Improvement 2010 Bonds | Total Bonded Debt | DEQ Loan  | Lake Charles City Court Building | Total Loans Debt | Percentage of Personal Income | Per Capita |
| 2005        | \$ 8,345,000            | \$ 23,515,000    | \$ -                       | \$ -                                       | \$ -                               | \$ -   | \$ -                               | \$ -   | \$ 31,860,000     | \$ -      | \$ -                             | \$ -             | 1.44%                         | \$ 444     |
| 2006        | 7,585,000               | 22,715,000       | -                          | -  | -                                  | -  | -                                  | -  | 30,300,000        | -         | -                                | -                | 1.37%                         | 422        |
| 2007        | 6,775,000               | 21,880,000       | -                          | -  | 34,480,000                         | 1,084,210  | -                                  | 1,084,210  | 65,303,420        | -         | -                                | -                | 2.75%                         | 910        |
| 2008        | 5,915,000               | 21,010,000       | -                          | -  | 33,370,000                         | 1,029,081  | -                                  | 1,029,081  | 62,353,162        | -         | -                                | -                | 2.63%                         | 869        |
| 2009        | 5,005,000               | 20,100,000       | -                          | -  | 32,195,000                         | 973,952  | -                                  | 973,952  | 59,247,904        | -         | -                                | -                | 2.50%                         | 826        |
| 2010        | 4,035,000               | -                | 16,175,000                 | 431,234                                    | 30,970,000                         | 918,823  | 39,280,000                         | 1,671,027  | 93,481,084        | -         | -                                | -                | 3.65%                         | 1,298      |
| 2011        | 3,005,000               | -                | 14,905,000                 | 392,031                                    | 29,695,000                         | 863,694  | 37,705,000                         | 1,570,765  | 88,136,490        | 918,201   | 3,000,000                        | 3,918,201        | 3.60%                         | 1,279      |
| 2012        | 1,930,000               | -                | 13,610,000                 | 352,828                                    | 28,370,000                         | 808,565  | 35,960,000                         | 1,470,503  | 82,501,896        | 5,140,268 | 2,905,000                        | 8,045,268        | 3.45%                         | 1,255      |
| 2013        | 805,000                 | -                | 12,290,000                 | 313,625                                    | 26,995,000                         | 753,436  | 34,165,000                         | 1,370,241  | 76,692,302        | 5,015,612 | 2,805,000                        | 7,820,612        | 3.17%                         | 1,150      |
| 2014        | -                       | -                | 10,930,000                 | 274,422                                    | 25,565,000                         | 698,307  | 32,315,000                         | 1,269,979  | 71,052,708        | 4,146,649 | 2,700,000                        | 6,846,649        | 2.92%                         | 1,060      |

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

None of this debt is General Obligation Debt.

See the Schedule of Demographics and Economic Statistics on page 117 for personal income and population data.

# CITY OF LAKE CHARLES, LOUISIANA

## Computation of Legal Debt Margin

Last Ten Fiscal Years

(amounts expressed in thousands)

|  | 2005             | 2006             | 2007             | 2008             | 2009             | 2010             | 2011             | 2012             | 2013             | 2014             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Debt limit   | \$ 46,601        | \$ 47,601        | \$ 44,185        | \$ 51,710        | \$ 56,732        | \$ 49,305        | \$ 50,314        | \$ 50,258        | \$ 53,554        | \$ 60,093        |
| Total net debt applicable to limit                                   | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                |
| Legal debt margin  | <u>\$ 46,601</u> | <u>\$ 47,601</u> | <u>\$ 44,185</u> | <u>\$ 51,710</u> | <u>\$ 56,732</u> | <u>\$ 49,305</u> | <u>\$ 50,314</u> | <u>\$ 50,258</u> | <u>\$ 53,554</u> | <u>\$ 60,093</u> |
| Total net debt applicable to the limit as a percentage of debt limit | 0%               | 0%               | 0%               | 0%               | 0%               | 0%               | 0%               | 0%               | 0%               | 0%               |

### Legal Debt Margin Calculation for Fiscal Year 2014

(amounts expressed in thousands)

|   |                   |
|---|-------------------|
| Assessed value  | \$ 598,575        |
| Add back: exempt real property                                      | <u>2,361</u>      |
| Total assessed value  | <u>\$ 600,936</u> |
| Debt limit (10% of total assessed value)                            | \$ 60,093         |
| Total outstanding General Obligation Bonds of City of Lake Charles  | <u>-</u>          |
| Legal capacity of City of Lake Charles for General Obligation Bonds | <u>\$ 60,093</u>  |

#### Note:

Under state finance law, the City of Lake Charles' outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds. The City of Lake Charles had \$77,899,357 outstanding bonded debt at September 30, 2014. None of this debt is General Obligation Debt secured by ad valorem taxes, and the amount applicable to the legal debt limitation is therefore zero. All City of Lake Charles general obligation debt was paid in fiscal year 1997.

# CITY OF LAKE CHARLES, LOUISIANA

Demographic and Economic Statistics

Last Ten Calendar Years

| Calendar |            | Personal     | Per        |        | Public        | Private       | Total         | Unemployment |
|----------|------------|--------------|------------|--------|---------------|---------------|---------------|--------------|
|          |            | Income       | Capita     | Median | City School   | City School   | City School   | Percentage   |
| Year     | Population | (amts in     | Personal   | Age    | Enrollment    | Enrollment    | Enrollment    | Rate         |
|          |            | thousands)   | Income (1) |        | (K-12 Grades) | (K-12 Grades) | (K-12 Grades) |              |
| 2004     | 71,757     | \$ 2,208,250 | \$ 30,774  | 35.3   | 12,218        | 2,761         | 14,979        | 7.6 %        |
| 2005     | 71,757     | 2,208,250    | 30,774     | 35.3   | 13,054        | 2,541         | 15,595        | 3.3          |
| 2006     | 71,757     | 2,371,425    | 33,048     | 36.4   | 12,952        | 2,556         | 15,508        | 3.0          |
| 2007     | 71,757     | 2,371,425    | 33,048     | 35.3   | 12,735        | 2,407         | 15,142        | 3.4          |
| 2008     | 71,757     | 2,371,425    | 33,048     | 34.5   | 12,783        | 2,741         | 15,524        | 5.9          |
| 2009     | 71,757     | 2,371,425    | 33,048     | 35.3   | 12,566        | 2,575         | 15,141        | 7.3          |
| 2010     | 71,993     | 2,558,631    | 35,540     | 35.3   | 12,034        | 2,465         | 14,499        | 6.3          |
| 2011     | 72,177     | 2,621,757    | 36,324     | 35.9   | 12,399        | 3,482         | 15,881        | 6.8          |
| 2012     | 73,474     | 2,668,282    | 36,316     | 35.0   | 13,375        | 3,099         | 16,474        | 6.1          |
| 2013     | 74,024     | 2,663,458    | 35,981     | 35.0   | 13,539        | 3,974         | 17,513        | 5.6          |

Notes:

- (1) Estimates for population, income age and unemployment provided by the Bureau of Labor Statistics, Imperial Calcasieu Regional Planning and Development and the US Census Bureau
- (2) School enrollment includes public and state approved private schools only as provided by the Calcasieu Parish School Board and the Louisiana Department of Education

# CITY OF LAKE CHARLES, LOUISIANA

Principal Employers in the MSA

Calendar Year 2014 and 2004

| Employer                          | Type of Business  | 2014                |      |                         | 2004                |      |                         |
|-----------------------------------|-------------------|---------------------|------|-------------------------|---------------------|------|-------------------------|
|                                   |                   | Number of Employees | Rank | Percentage of Total MSA | Number of Employees | Rank | Percentage of Total MSA |
| Calcasieu Parish School Board     | Education         | 4,840               | 1    | 5.5%                    | 4,000               | 1    | 4.7%                    |
| Turner Industries                 | Fabrication       | 1,650               | 2    | 1.9%                    | 2,000               | 2    | 2.4%                    |
| L'Auberge Du Lac                  | Gaming            | 1,308               | 3    | 1.5%                    | -                   | -    | -                       |
| Lake Charles Memorial Hospital    | Health Care       | 1,194               | 4    | 1.4%                    | 1,700               | 4    | 2.0%                    |
| Axiall Corporation (formerly PPG) | Basic Chemical    | 1,190               | 5    | 1.4%                    | 1,625               | 5    | 1.9%                    |
| Citgo Petroleum                   | Oil Products      | 1,200               | 6    | 1.4%                    | 1,206               | 8    | 1.4%                    |
| Isle of Capri Casino              | Gaming            | 1,155               | 7    | 1.3%                    | 2,000               | 3    | 2.4%                    |
| City of Lake Charles              | Government        | 1,093               | 8    | 1.2%                    | -                   | -    | -                       |
| Christus St. Patrick's Hospital   | Health Care       | 939                 | 9    | 1.1%                    | 1,500               | 6    | 1.8%                    |
| Calcasieu Parish Sheriff's Office | Police Protection | 864                 | 10   | 1.0%                    | -                   | -    | -                       |
| Player's Casino (closed 2005)     | Gaming            | -                   | -    | -                       | 1,450               | 7    | 1.7%                    |
| Conoco                            | Oil Products      | -                   | -    | -                       | 1,200               | 9    | 1.4%                    |
| Delta Downs                       | Gaming            | -                   | -    | -                       | 1,000               | 10   | 1.2%                    |
|                                   |                   | <u>15,433</u>       |      | <u>17.5%</u>            | <u>17,681</u>       |      | <u>20.9%</u>            |

Source: SWLA Economic Development Alliance and Imperial Calcasieu Regional Planning and Development (Major Employers in Southwest Louisiana with 100+ full-time, non-contract employees)

MSA: Metropolitan Statistical Area includes all of Calcasieu and Cameron Parish. All top ten employers are in Calcasieu Parish

2014 Total employment: 87,951

2004 Total employment: 84,398

Total employment: Calcasieu Parish

# CITY OF LAKE CHARLES, LOUISIANA

## Operating Indicators by Function Last Ten Fiscal Years

|   | Fiscal Year |         |         |         |         |         |         |         |                  |                  |
|---|-------------|---------|---------|---------|---------|---------|---------|---------|------------------|------------------|
| Function  | 2005        | 2006    | 2007    | 2008    | 2009    | 2010    | 2011    | 2012    | 2013             | 2014             |
| General government  |             |         |         |         |         |         |         |         |                  |                  |
| * Legal: request for legal action                                 |             |         |         |         | 239     | 199     | 90      | 51      | 96               | 102              |
| Printing/communication:   |             |         |         |         |         |         |         |         |                  |                  |
| * Number of mail pieces metered                                   |             |         |         |         | 67,550  | 72,701  | 130,336 | 175,019 | 100,651          | 121,273          |
| Risk Management   |             |         |         |         |         |         |         |         |                  |                  |
| Accident reports/investigations                                   | 452         | 607     | 595     | 626     | 544     | 632     | 443     | 377     | 415              | 457              |
| Claims  | 320         | 307     | 302     | 277     | 178     | 289     | 208     | 186     | 205              | 226              |
| Finance/includes Water Business                                   |             |         |         |         |         |         |         |         |                  |                  |
| Checks issued   | 14,641      | 15,235  | 15,553  | 15,356  | 15,543  | 14,760  | 14,927  | 23,699  | 19,750           | 12,025           |
| Occupational licenses processed                                   | 4,415       | 4,391   | 4,177   | 4,048   | 4,169   | 4,268   | 4,300   | 3,341   | 3,353            | 3,331            |
| Purchase orders processed   | 3,990       | 3,589   | 4,064   | 3,738   | 3,290   | 2,881   | 2,785   | 2,800   | 2,825            | 2,653            |
| Water: number of customers  | 27,605      | 26,889  | 28,422  | 28,147  | 28,124  | 28,886  | 28,775  | 28,926  | 29,704           | 30,042           |
| Water: Average daily consumption<br>(millions of gallons per day) | 12.87       | 11.35   | 9.53    | 10.79   | 9.33    | 8.87    | 9.05    | 9.03    | 8.65             | 8.42             |
| Human Resources   |             |         |         |         |         |         |         |         |                  |                  |
| Applications received   | 1,108       | 926     | 725     | 711     | 961     | 1,000   | 1,327   | 1,250   | 1,328            | 1,100            |
| New hires   | 368         | 374     | 436     | 483     | 462     | 425     | 432     | 364     | 436              | 325              |
| Employee Health Fair Participation                                | 295         | 250     | 238     | 268     | 285     | 300     | 320     | 325     | 375              | 450              |
| Public safety   |             |         |         |         |         |         |         |         |                  |                  |
| Fire: Calls for service   | 2,826       | 2,755   | 2,503   | 2,571   | 2,588   | 2,790   | 2,863   | 2,768   | 2,807            | 2,996            |
| * Fire: Code inspections  |             | 4,671   | 3,194   | 2,775   | 3,594   | 4,465   | 7,305   | 4,000   | 7,386            | 2,929            |
| Police: Calls for service   | 111,788     | 108,232 | 96,659  | 93,886  | 90,995  | 96,732  | 107,100 | 108,064 | 125,161          | 121,384          |
| Public works  |             |         |         |         |         |         |         |         |                  |                  |
| Solid Waste   |             |         |         |         |         |         |         |         |                  |                  |
| * Tons garbage collected  |             |         | 29,320  | 26,324  | 26,320  | 25,814  | 24,515  | 23,951  | 25,018           | 25,563           |
| * Tons incinerated  |             |         | 2,146   | 3,338   | 2,322   | 2,905   | 4,857   | 4,163   | 4,340            | 8,343            |
| * Tons trash collected  |             |         | 18,869  | 10,682  | 9,583   | 7,930   | 5,957   | 6,208   | 6,212            | 7,053            |
| * Streets: Work orders  |             |         | 960     | 647     | 1,289   | 1,863   | 2,708   | 1,234   | 1,370            | 1,734            |
| * Transit: Bus riders   |             |         | 188,175 | 178,889 | 175,875 | 190,834 | 219,802 | 223,407 | 228,068          | 267,126          |
| * Vehicle Maintenance: Work orders                                |             |         | 5,815   | 3,530   | 4,291   | 5,867   | 5,689   | 5,841   | 5,877            | 5,498            |
| * Waste water: Work orders  |             |         | 4,584   | 3,337   | 9,508   | 11,100  | 5,490   | 6,000   | 12,371           | 11,898           |
| Planning and development  |             |         |         |         |         |         |         |         |                  |                  |
| Building permits issued   | 5,152       | 6,384   | 9,438   | 6,287   | 4,162   | 6,395   | 6,073   | 4,356   | 4,762            | 4,122            |
| Community Development   |             |         |         |         |         |         |         |         |                  |                  |
| * Down Payment Assistance   |             | 9       | 21      | 22      | 17      | 22      | 15      | 24      | 17               | 14               |
| * Rehab/Reconstruction  |             | 7       | 15      | 8       | 8       | 9       | 12      | 13      | 12               | 8                |
| * Street Projects   |             | 2       | 6       | 6       | 3       | 0       | 1       | 2       | 2                | 1                |
| Community Services  |             |         |         |         |         |         |         |         |                  |                  |
| Recreation and parks  |             |         |         |         |         |         |         |         |                  |                  |
| * Athletic teams  |             |         |         |         | 279     | 292     | 311     | 313     | 877 <sup>+</sup> | 913 <sup>+</sup> |
| * Summer camp attendance  |             |         | 460     | 470     | 219     | 480     | 472     | 447     | 425              | 430              |
| * Civic Center: Events  |             |         | 309     | 356     | 377     | 358     | 368     | 353     | 352              | 340              |
| Golf Course: Rounds of golf                                       | 40,019      | 39,498  | 34,221  | 32,969  | 36,464  | 23,852  | 31,900  | 30,318  | 36,317           | 36,641           |
| Art Center/museum   |             |         |         |         |         |         |         |         |                  |                  |
| * Art exhibits  |             |         |         | 13      | 9       | 11      | 16      | 16      | 15               | 15               |
| * Concerts/Events   |             |         |         | 43      | 35      | 100     | 119     | 25      | 24               | 19               |

Source: Various city departments

\* Prior year statistics not available.

+ Includes tournament teams

# CITY OF LAKE CHARLES, LOUISIANA

## Capital Assets Statistics by Function Last Ten Fiscal Years

| Function  | Fiscal Year |       |       |       |       |       |       |        |        |        |
|---|-------------|-------|-------|-------|-------|-------|-------|--------|--------|--------|
|   | 2005        | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | 2012   | 2013   | 2014   |
| Public safety   |             |       |       |       |       |       |       |        |        |        |
| Fire Stations in City limits  | 8           | 8     | 8     | 8     | 8     | 8     | 8     | 8      | 8      | 8      |
| Fire Stations outside City limits                                       |             |       |       |       |       | 2     | 2     | 2      | 2      | 2      |
| Police:   |             |       |       |       |       |       |       |        |        |        |
| Stations  | 4           | 4     | 4     | 4     | 4     | 4     | 4     | 4      | 4      | 4      |
| Patrol Units  | 90          | 90    | 90    | 92    | 92    | 92    | 92    | 98     | 94     | 111    |
| Public works  |             |       |       |       |       |       |       |        |        |        |
| Solid Waste/Recycling   |             |       |       |       |       |       |       |        |        |        |
| Collection trucks   | 24          | 22    | 33    | 32    | 30    | 34    | 32    | 32     | 32     | 33     |
| Streets   |             |       |       |       |       |       |       |        |        |        |
| Streets (miles)   | 483         | 483   | 460   | 460   | 460   | 460   | 460   | 503    | 534    | 534    |
| *     Streetlights  |             | 9,229 | 9,285 | 9,285 | 9,285 | 9,285 | 9,285 | 14,000 | 10,000 | 10,000 |
| *     Traffic Signals   |             | 64    | 64    | 66    | 66    | 66    | 66    | 68     | 66     | 62     |
| Transit   |             |       |       |       |       |       |       |        |        |        |
| Public Buses  | 8           | 8     | 7     | 7     | 7     | 7     | 7     | 4      | 5      | 4      |
| Para-transit buses  | 2           | 2     | 2     | 2     | 4     | 4     | 4     | 2      | 2      | 2      |
| Trolley   | 0           | 0     | 0     | 0     | 0     | 1     | 1     | 1      | 1      | 1      |
| Waste water   |             |       |       |       |       |       |       |        |        |        |
| Sanitary sewers (miles)   | 600         | 600   | 600   | 600   | 600   | 600   | 600   | 600    | 600    | 600    |
| Storm sewers (miles)  | 425         | 425   | 425   | 425   | 425   | 425   | 425   | 425    | 425    | 425    |
| *     Maximum daily treatment capacity<br>(millions of gallons per day) |             |       |       | 13.1  | 13.1  | 18    | 18    | 18     | 18     | 18     |
| Water utility   |             |       |       |       |       |       |       |        |        |        |
| *     Water mains (miles)   |             | 410   | 450   | 455   | 458   | 458   | 460   | 465    | 430    | 470    |
| *     Fire hydrants   |             | 2,500 | 2,800 | 2,820 | 2,850 | 2,850 | 2,900 | 2,954  | 3,000  | 3,000  |
| *     Maximum daily capacity<br>(millions of gallons per day)           |             | 23    | 22    | 22    | 22    | 22    | 22    | 22     | 22     | 22     |
| Community Services  |             |       |       |       |       |       |       |        |        |        |
| Recreation and parks  |             |       |       |       |       |       |       |        |        |        |
| **     Park acreage   | 256         | 256   | 256   | 256   | 466   | 466   | 466   | 465    | 502    | 502    |
| Parks   | 34          | 34    | 34    | 34    | 34    | 34    | 34    | 33     | 33     | 33     |
| Swimming Pools  | 2           | 2     | 2     | 2     | 2     | 2     | 2     | 2      | 2      | 2      |
| ***    Spray parks  | 1           | 1     | 1     | 1     | 3     | 2     | 2     | 2      | 2      | 2      |
| Tennis courts   | 6           | 6     | 6     | 17    | 17    | 17    | 17    | 15     | 11     | 11     |
| Community Centers   | 12          | 12    | 12    | 12    | 12    | 12    | 12    | 12     | 13     | 13     |
| Civic Center  | 1           | 1     | 1     | 1     | 1     | 1     | 1     | 1      | 1      | 1      |
| Golf Course   | 1           | 1     | 1     | 1     | 1     | 1     | 1     | 1      | 1      | 1      |
| Art Center/museum   | 2           | 2     | 2     | 2     | 2     | 2     | 2     | 2      | 2      | 2      |

Source: Various city departments

\* Prior year statistics not available.

\*\*Total acreage changed from 456 to 256 in 2005 - the City gave the Multi-sports complex to Ward 3 Recreation district.

In 2009 the addition of Riverside Park increased total acreage to 466.

\*\*\*One spray park donated to Ward 3 Recreation District.

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